UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 8-K

CURRENT REPORT
Pursuant to Section 13 or 15(d) of The Securities Exchange Act of 1934

Date of Report (Date of earliest event reported) **September 8, 2026**

General Electric Company
(Exact name of registrant as specified in its charter)

New York	001-00035	14-0689340
(State or other jurisdiction of incorporation)	(Commission File Number)	(IRS Employer Identification No.)

1 Neumann Way, Evendale, OH	45215
(Address of principal executive offices)	(Zip Code)

(Registrant's telephone number, including area code) **(513) 243-2000**

(Former name or former address, if changed since last report.)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instructions A.2. below):

☐ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
☐ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
☐ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
☐ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common stock, par value $0.01 per share	GE	New York Stock Exchange
1.875% Notes due 2027	GE 27E	New York Stock Exchange
1.500% Notes due 2029	GE 29	New York Stock Exchange
7 1/2% Guaranteed Subordinated Notes due 2035	GE /35	New York Stock Exchange
2.125% Notes due 2037	GE 37	New York Stock Exchange

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§ 240.12b-2 of this chapter).

Emerging growth company ☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards pursuant to Section 13(a) of the Exchange Act. ☐

Item 7.01 Regulation FD Disclosure.

In connection with the announcement described below under Item 8.01, General Electric Company, operating as GE Aerospace (the “Company”), posted an investor presentation to its investor website. Copies of the investor presentation and related press release are furnished as Exhibits 99.1 and 99.2, respectively.

The information provided pursuant to this Item 7.01, including Exhibits 99.1 and 99.2, are being furnished and shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934 (the "Exchange Act") or otherwise subject to the liabilities under that Section and shall not be deemed to be incorporated by reference into any filing of the Company under the Securities Act of 1933 or the Exchange Act.

Item 8.01 Other Events.

On September 8, 2026, the Company issued a press release announcing the entry into an agreement to acquire Consolidated Precision Products (“CPP”), a leading manufacturer of highly engineered castings, for a cash purchase price of $11.75 billion, subject to closing adjustments. The transaction is expected to close in the second half of 2027 and is subject to regulatory approvals and other customary closing conditions.

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits

Exhibits 99.1 and 99.2 are being furnished as part of this report.

Exhibit	Description
99.1	Investor presentation, dated September 8, 2026, issued by GE Aerospace.
99.2	Press release, dated September 8, 2026, issued by GE Aerospace.
104	The cover page of this Current Report on Form 8-K formatted as Inline XBRL.

This document and the exhibits hereto contain "forward-looking statements"-that is, statements related to future events that by their nature address matters that are, to different degrees, uncertain. Uncertainties related to this transaction, including expected timing and structure, the ability of the parties to satisfy regulatory and other closing conditions and the expected benefits of the transaction, or other matters as described in our SEC filings may cause our actual future results to be materially different than those expressed in our forward-looking statements; see our annual report on Form 10-K and quarterly reports on Form 10-Q for additional details. We do not undertake to update our forward-looking statements. This document and the exhibits hereto also include certain forward-looking projected financial information that is based on current estimates and forecasts. Actual results could differ materially.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

General Electric Company
(Registrant)

Date: September 8, 2026

/s/ Brandon Smith
Brandon Smith
Vice President, Chief Corporate, Securities & Finance Counsel

EXHIBIT 99.1

GE Aerospace

September 8, 2026

GE Aerospace to acquire Consolidated Precision Products (CPP)

GE Aerospace

Caution concerning forward-looking statements:

This document contains "forward-looking statements" – that is, statements related to future events that by their nature address matters that are, to different degrees, uncertain. Uncertainties related to this transaction, including expected timing and structure, the ability of the parties to satisfy regulatory and other closing conditions and the expected benefits of the transaction, or other matters as described in our SEC filings may cause our actual future results to be materially different than those expressed in our forward-looking statements; see www.geaerospace.com/investor-relations/important-forward-looking-statement-information as well as our annual reports on Form 10-K and quarterly reports on Form 10-Q for additional details. We do not undertake to update our forward-looking statements. This document also includes certain forward-looking projected financial information that is based on current estimates and forecasts. Actual results could differ materially.

Non-GAAP financial measures:

In this document, we sometimes use information derived from consolidated financial data but not presented in our financial statements prepared in accordance with U.S. generally accepted accounting principles (GAAP). Certain of these data are considered "non-GAAP financial measures" under the U.S. Securities and Exchange Commission rules. These non-GAAP financial measures supplement our GAAP disclosures and should not be considered alternatives to the corresponding GAAP measures. The reasons we use these non-GAAP financial measures and the reconciliations to their most directly comparable GAAP financial measures are included in our earnings release and our earnings presentations, as applicable.

Additional information:

Amounts shown on subsequent pages may not add due to rounding. Charts shown on subsequent pages are not to scale.

GE Aerospace's Investor Relations website at www.geaerospace.com/investor-relations, as well as GE Aerospace's LinkedIn and other social media accounts, contain a significant amount of information about GE Aerospace, including financial and other information for investors. GE Aerospace encourages investors to visit these websites from time to time, as information is updated, and new information is posted.

Acquiring CPP to support delivery and new technology innovation

GE Aerospace

Investing in **mission-critical castings capacity…** airfoil demand growing >30% across commercial engines, aftermarket and defense

Accelerates **new engine technologies** for current fleet and next-generation innovation

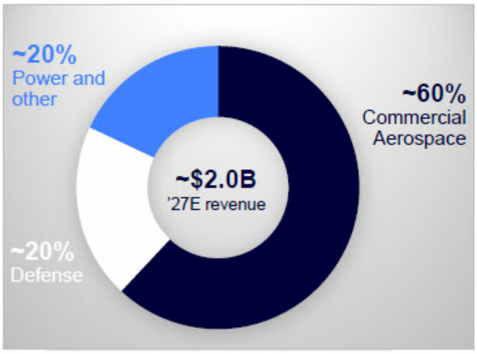
Strong **near and long-term value creation** for customers and shareholders … adjusted EPS* and free cash flow* accretive[a)] in year 1

Purchase price of $11.75B, expect transaction closes in the second half of 2027

* Non-GAAP Financial Measure
(a – Excluding one-time costs and deal related amortization

GE Aerospace

CPP overview



Global manufacturer of highly engineered airfoils and structural castings, titanium superalloy and soft metal

Produces castings for nearly every major current gen commercial aircraft program, key defense engines and missile programs

~70% of revenue from commercial and defense engines, remainder primarily missiles and power

~6,600 employees with >20 facilities globally

Collaboration between GE Aerospace and CPP over 15+ years

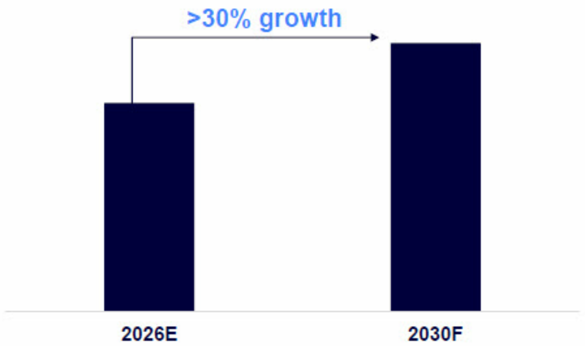
Strong team with casting domain knowledge	Key supplier to key GE Aerospace programs… LEAP, GEnx, T700, F110, F404	Embraced FLIGHT DECK as a supplier, further opportunity to accelerate

Supporting strong demand across commercial engines, aftermarket and defense

GE Aerospace

Growing airfoil demand

GE Aerospace airfoil demand, # of parts



Investing today with CPP transaction plus planned capital investments over time

Creating additional jobs to deploy FLIGHT DECK … growing output from increased yield and machine utilization, combined with reduced scrap and rework

Proven model with Avio Aero, Unison and Dowty that serves external customers

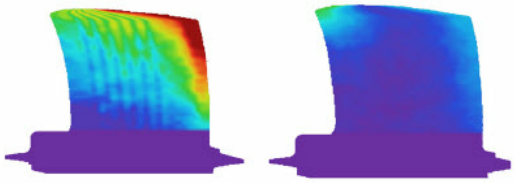
Investing in mission-critical castings capacity to ensure timely delivery for customers

GE Aerospace

Accelerates new engine technologies for current fleet and next-generation innovation

GE Aerospace enhanced airfoil technology…

Today **Future**



Metal Temps

← Colder Hotter →

…improved performance, faster time to market

- Enhanced new proprietary airfoil technology enables cooler engine temperature… supporting durability and efficiency for customers
- New technology applicable to current (e.g. LEAP) and next generation of engines
- Acquisition of CPP integrates design and manufacturing:
  - Shortens development cycle by leveraging AI and connected data
  - Ensures manufacturing readiness to deploy new technology for a more reliable ramp

Supporting customers with more durable and efficient technology

Strong near and long-term value creation for customers and shareholders

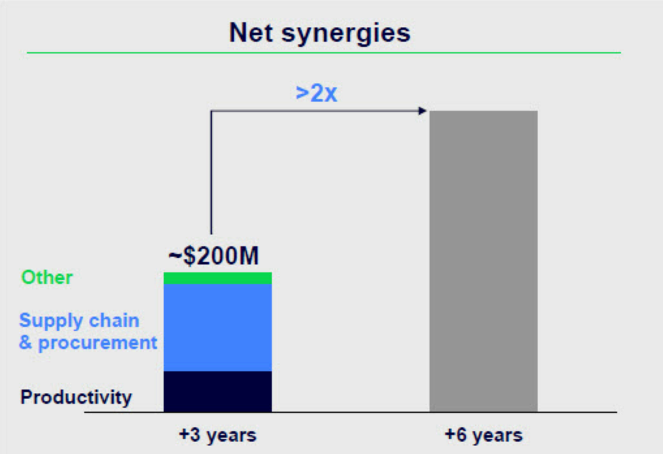
GE Aerospace

Purchase price of $11.75B, expect transaction closes in the second half of 2027

- Values CPP at ~18x 2027 EBITDA including expected net synergies, ~26x without
- Financed with existing cash and new debt
- No change to capital allocation plans
- Double digit ROIC by year 5

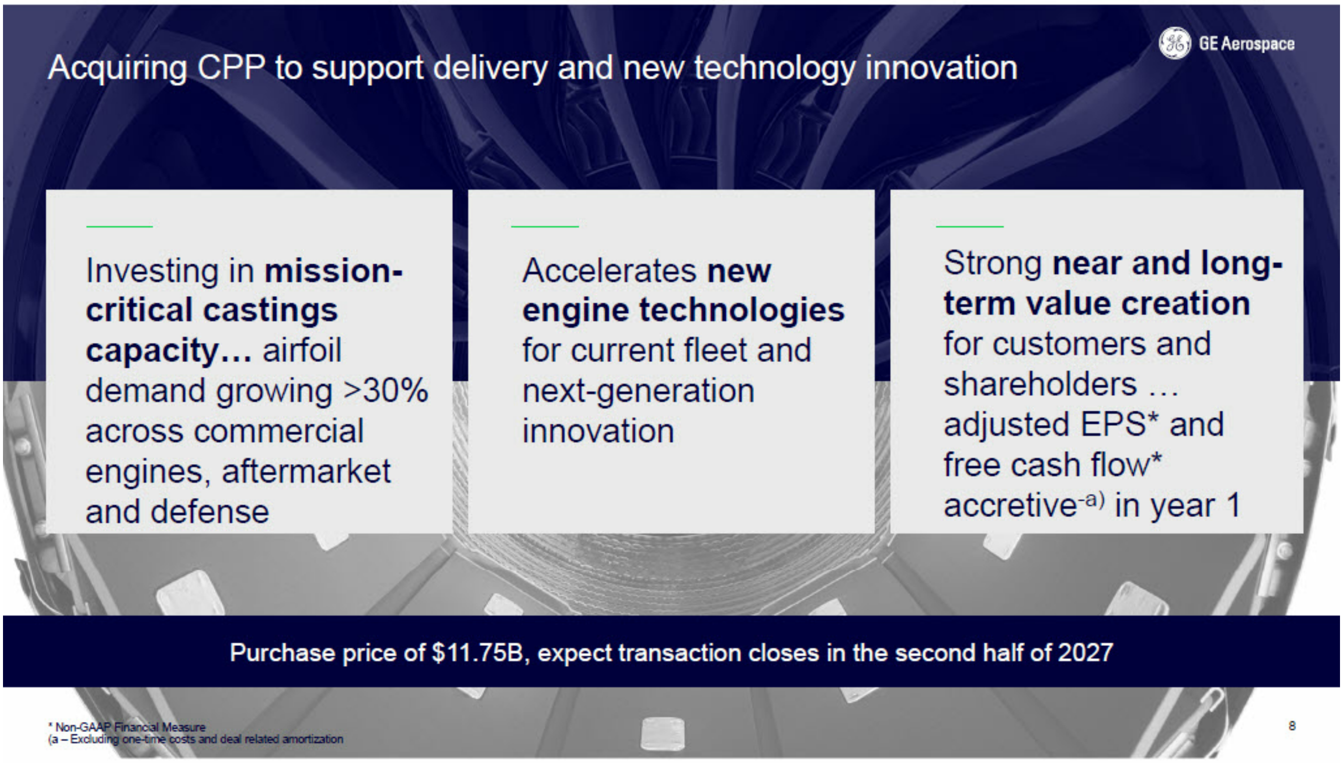
Leveraging FLIGHT DECK to create value

- Increased yield and machine utilization, reduced scrap, and streamlined supply chain
- Net of planned CapEx and OpEx investments



Adjusted EPS* and free cash flow* accretive[a)] in year 1

* Non-GAAP Financial Measure
(a – Excluding one-time costs and deal related amortization


GE Aerospace
Acquiring CPP to support delivery and new technology innovation
Investing in **mission-critical castings capacity…** airfoil demand growing >30% across commercial engines, aftermarket and defense
Accelerates **new engine technologies** for current fleet and next-generation innovation
Strong **near and long-term value creation** for customers and shareholders … adjusted EPS* and free cash flow* accretive[a)] in year 1
Purchase price of $11.75B, expect transaction closes in the second half of 2027
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GE Aerospace

EXHIBIT 99.2

PRESS RELEASE

GE AEROSPACE TO ACQUIRE CONSOLIDATED PRECISION PRODUCTS (CPP), EXPANDING MISSION-CRITICAL CASTINGS CAPACITY

- Investing in castings capacity to support strong demand across commercial engines, aftermarket and defense
- $11.75 billion transaction, expected to be accretive[-a)] to adjusted EPS* and free cash flow* in the first year
- Strong near and long-term value creation for customers and shareholders

CINCINNATI—September 8, 2026—GE Aerospace (NYSE:GE) announced today that it has signed an agreement to acquire Consolidated Precision Products (CPP), a leading manufacturer of highly engineered castings, from private investment firms Warburg Pincus and Berkshire Partners.

GE Aerospace Chairman and CEO H. Lawrence Culp, Jr., said, “Investing in mission-critical casting capacity is needed to support the strong simultaneous demand across commercial engines, aftermarket and defense. By combining GE Aerospace’s technology capabilities and FLIGHT DECK with CPP’s manufacturing experience, we expect to expand capacity, improve performance and accelerate new engine technologies for the current fleet and next-generation platforms.”

CPP, headquartered in Cleveland, Ohio, manufactures highly engineered castings and sub-assemblies primarily for the commercial aerospace and defense markets. Founded in 1991, CPP is one of the world's largest producers of investment and precision sand castings, producing complex super alloy, titanium, aluminum, magnesium and steel castings for a variety of leading commercial and military aircraft, weapon systems, commercial and regional/business jets, helicopters and industrial gas turbines. CPP has a global team of ~6,600 employees across more than 20 facilities. GE Aerospace has been a CPP customer for over fifteen years.

Culp added, “We will leverage FLIGHT DECK to drive process and quality improvements, supporting higher output, and integrate design and manufacturing to bring engine technologies to market faster for our customers. These improvements also will ensure manufacturing readiness to deploy enhanced airfoil technology for a more reliable ramp.”

CPP CEO James Stewart, said, “GE Aerospace has been a great partner to CPP for many years, and we are excited to further strengthen this long-standing relationship. As we advance our position as an industry leader in castings, GE Aerospace has expressed strong enthusiasm for supporting our continued growth and expanded vision. Together, we look forward to delivering meaningful value and advancing the success of both organizations.”

*Non-GAAP Financial Measure
(a- excluding one-time costs and deal related amortization

Warburg Pincus Managing Director Dan Zamlong, said, “We are incredibly proud of the platform we have built in partnership with Berkshire Partners and CPP’s talented management team. CPP has been transformed into a leading precision casting company in the industry, with significant investments in its operations, technology, quality systems and talent, while expanding its ability to support customers across the commercial aerospace, defense, and power generation markets.”

Berkshire Partners Managing Director Blake Gottesman said, “Berkshire Partners is grateful to have partnered with CPP’s management team and Warburg Pincus during a critical chapter of the company’s growth. Together, we have strengthened CPP’s leadership in the castings industry, and we are excited for the company’s continued success as part of GE Aerospace.”

Transaction Details:
This transaction will deliver strong near and long-term value creation for customers and shareholders:

- Purchase price of $11.75 billion to be financed with $7 billion in cash, with the remainder in new debt
- Values CPP at ~18x 2027 EBITDA including expected net synergies, multiple of ~26x without
- The acquisition is expected to be accretive[-a)] to adjusted EPS* and free cash flow* in the first year
- No change to GE Aerospace’s capital allocation plans

GE Aerospace and CPP are committed to a disciplined, well-planned integration. The transaction is expected to close in the second half of 2027 and will be subject to regulatory approvals and other customary closing conditions.

Advisors
Paul, Weiss, Rifkind, Wharton & Garrison LLP is serving as lead legal counsel to GE Aerospace. Evercore and PJT Partners are the lead financial advisors to GE Aerospace on the transaction. Morgan Stanley & Co. LLC and Guggenheim Securities, LLC are serving as financial advisors and Cleary Gottlieb is serving as legal counsel to CPP on the transaction.

About GE Aerospace
GE Aerospace is a global aerospace propulsion, services, and systems leader with an installed base of approximately 50,000 commercial and 30,000 military aircraft engines. With a global team of approximately 57,000 employees building on more than a century of innovation and learning, GE Aerospace is committed to inventing the future of flight, lifting people up, and bringing them home safely. Learn more about how GE Aerospace and its partners are defining flight for today, tomorrow and the future at www.geaerospace.com.

About Warburg Pincus
Warburg Pincus LLC is the pioneer of private equity global growth investing. A private partnership since 1966, the firm has the flexibility and experience to focus on helping investors and management teams achieve enduring success across market cycles. Today, the firm has more than $105 billion in assets under management, and more than 225 companies in their active portfolio, diversified across stages, sectors, and geographies. Warburg Pincus has been an active investor in the aerospace & defense and industrial technology sectors with current and former

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investments including Accelya, Aquila Air Capital, CAMP Systems, Duravant, Extant Aerospace, Infinite Electronics, Inmarsat, iNRCORE, Quest Global, Sundyne, Topcast, TransDigm, TRIUMPH, and Wencor Group. Warburg Pincus has invested in more than 1,100 companies across its private equity, real estate, and capital solutions strategies.

The firm is headquartered in New York with more than 15 offices globally. For more information, please visit www.warburgpincus.com or follow us on LinkedIn and YouTube.

About Berkshire Partners
Berkshire Partners is a 100% employee-owned, multi-sector specialist investor in private and public equity, with a focus on North American-based, middle-market companies. For more than four decades, the firm's private equity team has invested in well-positioned, growing companies across services, healthcare, industrials, and technology. Berkshire is currently investing from its Fund XI, with approximately $7.8 billion in commitments. Since inception, Berkshire Partners has made more than 140 private equity investments and has consistently worked in close partnership with management teams to build enduring businesses. Stockbridge, the firm's public equity group, was founded in 2007 and manages a concentrated portfolio seeking attractive long-term investments. For additional information, visit www.berkshirepartners.com.

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(a- excluding one-time costs and deal related amortization