# FINANCIAL SUMMARY 

## FY2012

(April 1, 2011 through March 31, 2012)

English translation from the original Japanese-language document

## TOYOTA MOTOR CORPORATION

## FY2012 Consolidated Financial Results

(Consolidated financial information has been prepared in accordance with accounting principles generally accepted in the United States of America) English translation from the original Japanese-language document

Company name
Stock exchanges on which the shares are listed
Code number
URL
Representative
Contact person
Date of the ordinary general shareholders' meeting
Payment date of cash dividends
Filing date of financial statements
Supplemental materials prepared for financial results
Earnings announcement for financial results

Toyota Motor Corporation
Tokyo, Osaka, Nagoya, Sapporo and Fukuoka Stock Exchanges in Japan 7203
http://www.toyota.co.jp
Akio Toyoda, President
Tetsuya Otake, General Manager, Accounting Division
Tel. (0565)28-2121
: June 15, 2012
: June 18, 2012
: June 25, 2012
: yes
: yes
(Amounts are rounded to the nearest million yen for consolidated results)

1. Consolidated Results for FY2012 (April 1, 2011 through March 31, 2012)
(1) Consolidated financial results

## )

| (1) Consolidated financial results |
| :--- |

Note: Comprehensive income $\quad$ FY2012 341,694 million yen (128.2 \%), FY2011 149,704 million yen (-70.9 \%)

|  | Net income attributable to Toyota Motor Corporation per share - Basic | Net income attributable to Toyota Motor Corporation per share - Diluted | Ratio of net income attributable to Toyota Motor Corporation to Toyota Motor Corporation shareholders' equity | Ratio of income before income taxes and equity in earnings of affiliated companies to total assets | Ratio of operating income to net revenues |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Yen | Yen | \% | \% | \% |
| FY2012 | 90.21 | 90.20 | 2.7 | 1.4 | 1.9 |
| FY2011 | 130.17 | 130.16 | 3.9 | 1.9 | 2.5 |

Reference: Equity in earnings of affiliated companies FY2012 $\quad$ 197,701 million yen, FY2011 215,016 million yen
(2) Consolidated financial position

|  | Total assets | Shareholders' equity | Toyota Motor Corporation <br> shareholders' equity | Ratio of <br> Toyota Motor Corporation <br> shareholders' equity | Toyota Motor Corporation <br> Shareholders' equity <br> per share |
| ---: | ---: | ---: | ---: | ---: | ---: |
|  | Million yen | Million yen | Million yen | 34.4 | Yen |
| FY2012 | $30,650,965$ | $11,066,478$ | $10,550,261$ | $3,331.51$ |  |
| FY2011 | $29,818,166$ | $10,920,024$ | $10,332,371$ | 34.7 | $3,295.08$ |

## (3) Consolidated cash flows

|  | Cash and cash equivalents |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| at end of year |  |  |  |  |
|  | From operating activities | From investing activities | From financing activities | Million yen  <br> FY2012 Million yen$\quad$ Million yen |
| FY2011 | $1,452,435$ | $-1,442,658$ | $-355,347$ | $4,679,200$ |
| $2,2,080,709$ |  |  |  |  |

2. Cash dividends


3. Forecast of consolidated results for FY2013 (April 1, 2012 through March 31, 2013)


## Notes

(1) Changes in significant subsidiaries during FY2012
(Changes in specified subsidiaries that caused a change in the scope of consolidation): none
(2) Changes in accounting principles, procedures, and disclosures during FY2012
(i) Changes by a newly issued accounting pronouncement: yes
(ii) Changes other than (2)-(i) above: none

Note : For more details, please see page 14 "(6) Summary of Significant Accounting Policies".
(3) Number of shares issued and outstanding (common stock)
(i) Number of shares issued and outstanding at the end of each fiscal year (including treasury stock) : FY2012 3,447,997,492 shares, FY2011 3,447,997,492 shares
(ii) Number of treasury stock at the end of each fiscal year: FY2012 281,187,739 shares, FY2011 312,298,805 shares
(iii) Average number of shares issued and outstanding in each fiscal year: FY2012 3,143,470,129 shares, FY2011 3,135,880,538 shares

Reference: Overview of the Unconsolidated Financial Results

## FY2012 Unconsolidated Financial Results

(Unconsolidated financial information has been prepared in accordance with accounting principles generally accepted in Japan) English translation from the original Japanese-language document
(Amounts less than one million yen are omitted for unconsolidated results)

1. Unconsolidated results for FY2012 (April 1, 2011 through March 31, 2012)
(1) Unconsolidated financial results
(\% of change from previous year)

| (1) Unconsolidated financial results |
| :--- |
| \begin{tabular}{\|l|r|r|r|r|r|r|r|r|}
\hline
\end{tabular} |$\quad$ Net revenues of change from previous year)


|  | Net income per share <br> - Basic |  | Net income per share <br> - Diluted |  |
| :---: | ---: | ---: | ---: | :---: |
|  | Yen <br> FY2012 |  |  |  |
| FY2011 | 11.40 | 11.40 |  |  |

(2) Unconsolidated financial position

|  | Total assets | Net assets | Equity ratio | Net assets per share |
| ---: | ---: | ---: | ---: | ---: |
|  | Million yen | Million yen | Yen |  |
| FY2012 | $10,612,765$ | $6,634,666$ | 62.4 | $2,091.65$ |
| FY2011 | $9,593,164$ | $6,538,399$ | 68.0 |  |

Reference: Equity at the end of FY2012: 6,623,868 million yen, Equity at the end of FY2011: 6,527,392 million yen
2. Forecast of unconsolidated results for FY2013 (April 1, 2012 through March 31, 2013)

|  | Net revenues |  | Operating income |  | Ordinary income |  | Net income |  | Net income per share <br> - Basic |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FY2013 | $\begin{array}{r} \hline \text { Million yen } \\ 9,500,000 \end{array}$ | $\begin{array}{r} \% \\ 15.3 \end{array}$ | Million yen $-70,000$ | \% | Million yen 440,000 | \% | Million yen 360,000 | $\begin{array}{r} \text { \% } \\ 904.3 \end{array}$ | $\begin{array}{r} \hline \text { Yen } \\ 113.68 \end{array}$ |

## Information Regarding the Audit Procedures

At the time of disclosure of this report, the procedures for audit of financial statements, pursuant to the "Financial Instruments and Exchange Act" of Japan, have not been completed.

## Cautionary Statement with Respect to Forward-Looking Statements, and Other Information

This report contains forward-looking statements that reflect Toyota's plans and expectations. These forward-looking statements are not guarantees of future performance and involve known and unknown risks, uncertainties and other factors that may cause Toyota's actual results, performance, achievements or financial position to be materially different from any future results, performance, achievements or financial position expressed or implied by these forward-looking statements. These factors include, but are not limited to: (i) the impact of natural calamities including the negative effect on Toyota's vehicle production and sales; (ii) changes in economic conditions and market demand affecting, and the competitive environment in, the automotive markets in Japan, North America, Europe, Asia and other markets in which Toyota operates; (iii) fluctuations in currency exchange rates, particularly with respect to the value of the Japanese yen, the U.S. dollar, the euro, the Australian dollar, the Canadian dollar and the British pound, and interest rates; (iv) changes in funding environment in financial markets and increased competition in the financial services industry; (v) Toyota's ability to market and distribute effectively; (vi) Toyota's ability to realize production efficiencies and to implement capital expenditures at the levels and times planned by management; (vii) changes in the laws, regulations and government policies in the markets in which Toyota operates that affect Toyota's automotive operations, particularly laws, regulations and government policies relating to vehicle safety including remedial measures such as recalls, trade, environmental protection, vehicle emissions and vehicle fuel economy, as well as changes in laws, regulations and government policies that affect Toyota's other operations, including the outcome of current and future litigation and other legal proceedings, government proceedings and investigations; (viii) political instability in the markets in which Toyota operates; (ix) Toyota's ability to timely develop and achieve market acceptance of new products that meet customer demand; $(x)$ any damage to Toyota's brand image; (xi) Toyota's reliance on various suppliers for the provision of supplies; (xii) increases in prices of raw materials; and (xiii) fuel shortages or interruptions in transportation systems, labor strikes, work stoppages or other interruptions to, or difficulties in, the employment of labor in the major markets where Toyota purchases materials, components and supplies for the production of its products or where its products are produced, distributed or sold.

A discussion of these and other factors which may affect Toyota's actual results, performance, achievements or financial position is contained in Toyota's annual report on Form 20-F, which is on file with the United States Securities and Exchange Commission.

Consolidated financial information in this report is prepared in accordance with accounting principles generally accepted in the United States of America.

## TABLE OF CONTENTS

1. Business Results ..... 2
(1) Consolidated Financial Results for FY2012 ..... 2
(2) Consolidated Financial Position for FY2012. ..... 4
(3) Basic Policy on the Distribution of Profits and the Distribution of Profits for FY2012 ..... 4
(4) Forecast of Consolidated Financial Results for FY2013 ..... 5
2. Management Policy ..... 6
(1) Toyota's Basic Management Policy ..... 6
(2) Medium- and Long-term Management Strategy ..... 6
3. Consolidated Production and Sales ..... 7
(1) Production ..... 7
(2) Sales (by destination) ..... 7
4. Breakdown of Consolidated Net Revenues ..... 8
5. Consolidated Financial Statements ..... 9
(1) Consolidated Balance Sheets ..... 9
(2) Consolidated Statements of Income ..... 11
(3) Consolidated Statements of Shareholders' Equity ..... 12
(4) Consolidated Statements of Cash Flows ..... 13
(5) Going Concern Assumption ..... 13
(6) Summary of Significant Accounting Policies ..... 14
(7) Segment Information ..... 15
6. Unconsolidated Financial Statements ..... 23
(1) Balance Sheets ..... 23
(2) Statements of Income ..... 25
(3) Changes in Net Assets ..... 26
(4) Going Concern Assumption ..... 29

## 1. Business Results

## (1) Consolidated Financial Results for FY2012

Financial Results
Reviewing FY2012, the world economy is gradually improving due to increasing personal consumption and a falling unemployment rate in the U.S. Meanwhile, the economic situation in Europe is at a standstill, mainly due to the government bond crisis, and the pace of expansion in emerging countries has slowed down compared to its earlier period of steady growth. The Japanese economy, which is still facing dire challenges linked to the impact of the Great East Japan Earthquake, is gradually picking up thanks to the effects of various policy measures aimed at post-earthquake restoration.

For the automobile industry, markets in the U.S. and emerging countries such as Asia have developed in a steady manner. However, many Japanese manufacturers, including our company, were obliged to adjust or stop productions due to sales restrictions in parts supplies caused by the Great East Japan Earthquake and the flood in Thailand.

Under these conditions, consolidated vehicle sales in Japan and overseas increased by 44 thousand units, or $0.6 \%$, to 7,352 thousand units in FY2012 compared with FY2011 (April 1, 2010 through March 31, 2011). Vehicle sales in Japan increased by 158 thousand units, or $8.2 \%$, to 2,071 thousand units in FY2012 compared with FY2011, primarily as a result of the active introduction of new products and the efforts of dealers nationwide. Toyota and Lexus brands' market share excluding mini-vehicles was $45.5 \%$, and market share (including Daihatsu and Hino brands) including mini-vehicles was $43.2 \%$, each remained at a high level following FY2011. Meanwhile, overseas vehicle sales decreased by 114 thousand units, or $2.1 \%$, to 5,281 thousand units in FY2012 compared with FY2011, because of the sales decline in North America and other regions despite the sales expansion in Asia.

As for the results of operations, net revenues decreased by 410.0 billion yen, or $2.2 \%$, to $18,583.6$ billion yen in FY2012 compared with FY2011, and operating income decreased by 112.6 billion yen, or $24.1 \%$, to 355.6 billion yen in FY2012 compared with FY2011. Among the factors contributing to an increase in operating income were the effects of marketing efforts of 150.0 billion yen and cost reduction efforts of 150.0 billion yen. On the other hand, factors contributing to a decrease in operating income primarily included the effects of changes in exchange rates of 250.0 billion yen, an increase in expense of 100.0 billion yen, and other factors of 62.6 billion yen. Income before income taxes and equity in earnings of affiliated companies decreased by 130.4 billion yen, or $23.2 \%$, to 432.8 billion yen in FY2012 compared with FY2011. Net income attributable to Toyota Motor Corporation decreased by 124.6 billion yen, or $30.5 \%$, to 283.5 billion yen in FY2012 compared with FY2011.

## Segment Operating Results

(i) Automotive:

Net revenues for the automotive operations decreased by 342.7 billion yen, or $2.0 \%$, to $16,994.5$ billion yen in FY2012 compared with FY2011, and operating income decreased by 64.3 billion yen, or $74.8 \%$, to 21.6 billion yen in FY2012 compared with FY2011. The decrease in operating income was mainly due to the effects of changes in exchange rates, despite cost reduction efforts.
(ii) Financial services:

Net revenues for the financial services operations decreased by 91.8 billion yen, or $7.7 \%$, to $1,100.3$ billion yen in FY2012 compared with FY2011, and operating income decreased by 51.8 billion yen, or $14.5 \%$, to 306.4 billion yen in FY2012 compared with FY2011. The decrease in operating income was mainly due to the recording of valuation losses on interest rate swaps stated at fair value and effects related to credit losses including provision and reversal in sales finance subsidiaries.
(iii) All other:

Net revenues for all other businesses increased by 76.6 billion yen, or $7.9 \%$, to $1,048.9$ billion yen in FY2012 compared with FY2011, and operating income increased by 6.8 billion yen, or 19.4\%, to 42.0 billion yen in FY2012 compared with FY2011.

Geographic Information
(i) Japan:

Net revenues in Japan increased by 181.0 billion yen, or $1.6 \%$, to $11,167.3$ billion yen in FY2012 compared with FY2011, and operating loss decreased by 155.3 billion yen to 207.0 billion yen in FY2012 compared with FY2011. The decrease in operating loss was mainly due to cost reduction efforts and increases in both production volume and vehicle unit sales, despite the effects of changes in exchange rates.
(ii) North America:

Net revenues in North America decreased by 677.2 billion yen, or $12.5 \%$, to $4,751.8$ billion yen in FY2012 compared with FY2011, and operating income decreased by 153.0 billion yen, or $45.1 \%$, to 186.4 billion yen in FY2012 compared with FY2011. The decrease in operating income was mainly due to decreases in both production volume and vehicle unit sales and effects related to credit losses including provision and reversal in sales finance subsidiaries.
(iii) Europe:

Net revenues in Europe increased by 12.4 billion yen, or $0.6 \%$, to $1,993.9$ billion yen in FY2012 compared with FY2011, and operating income increased by 4.6 billion yen, or $35.4 \%$, to 17.7 billion yen in FY2012 compared with FY2011.
(iv) Asia:

Net revenues in Asia decreased by 40.3 billion yen, or $1.2 \%$, to $3,334.2$ billion yen in FY2012 compared with FY2011, and operating income decreased by 56.2 billion yen, or $18.0 \%$, to 256.7 billion yen in FY2012 compared with FY2011. The decrease in operating income was mainly due to an increase in expenses.
(v) Other (Central and South America, Oceania and Africa):

Net revenues in other regions decreased by 48.9 billion yen, or $2.7 \%$, to $1,760.1$ billion yen in FY2012 compared with FY2011, and operating income decreased by 51.3 billion yen, or $32.0 \%$, to 108.8 billion yen in FY2012 compared with FY2011. The decrease in operating income was mainly due to a decrease in vehicle unit sales.

## (2) Consolidated Financial Position for FY2012

Cash flows from operating activities resulted in an increase in cash by 1,452.4 billion yen in FY2012. Net cash provided by operating activities decreased by 571.6 billion yen from 2,024.0 billion yen in FY2011. Cash flows from investing activities resulted in a decrease in cash by 1,442.6 billion yen in FY2012. Net cash used in investing activities decreased by 673.7 billion yen from 2,116.3 billion yen in FY2011. Cash flows from financing activities resulted in a decrease in cash by 355.3 billion yen in FY2012. Net cash provided by financing activities decreased by 789.6 billion yen from 434.3 billion yen in FY2011. After taking into account the effect of changes in exchange rates, cash and cash equivalents decreased by 401.5 billion yen, or $19.3 \%$, to $1,679.2$ billion yen at the end of FY2012 compared with the end of FY2011.

Regarding the consolidated cash flows by segment for FY2012, in non-financial services business, net cash provided by operating activities was 967.3 billion yen, net cash used in investing activities was 916.1 billion yen and net cash used in financing activities was 211.0 billion yen. Meanwhile, in the financial services business, net cash provided by operating activities was 501.1 billion yen, net cash used in investing activities was 550.8 billion yen and net cash used in financing activities was 135.9 billion yen.
(3) Basic Policy on the Distribution of Profits and the Distribution of Profits for FY2012

Toyota Motor Corporation ("TMC") deems the benefit of its shareholders as one of its priority management policies, and it is working to improve corporate structure towards the realization of sustainable growth in order to enhance its corporate value.

TMC will strive to continue to pay stable dividends while giving due consideration to factors such as business results for each term, investment plans and its cash reserves.

In order to successfully compete in this highly competitive industry, TMC plans to utilize its internal funds for the early commercialization of technologies for the next-generation environment and safety, giving priority to customer safety and sense of security.

Considering these factors, with respect to the dividends for FY2012, TMC plans to propose a year-end dividend of 30 yen per share, and an annual dividend of 50 yen per share, combined with the interim dividend of 20 yen per share.

TMC pays dividends twice a year - an interim dividend and a year-end dividend -, and in order to secure an opportunity to directly seek shareholders' opinions, TMC will treat payments of year-end dividends as a matter to be resolved at the 108th Ordinary General Shareholders' Meeting, even though TMC's articles of incorporation stipulate that retained earnings can be distributed as dividends pursuant to the resolution of the board of directors.

In FY2012, TMC did not repurchase its own shares, excluding shares constituting less than one unit that were purchased by TMC upon request.

Going forward, in view of the uncertain condition of the global economy, TMC will not repurchase its own shares for the time being to prioritize securing its cash reserves.

## (4) Forecast of Consolidated Financial Results for FY2013

As for our future business environment, the world economy is expected to continue to expand slowly, but faces downside risks by the European sovereign debt crises and oil price hikes. The Japanese economy is expected to steadily achieve a modest pickup with the help from various policy measures. However, Toyota Motor Corporation must closely watch for downward moves in overseas economies and for unfavorable changes in foreign exchange markets. The automotive market is expected to expand continuously, particularly in emerging countries. However, amid the changes in market structure, with the shift toward compact cars and low-price cars in parallel with the expansion and diversification of demand for eco-cars backed by rising environmental consciousness, fierce competition exists on a global scale.

Under these circumstances, the current forecast of consolidated financial results for the next fiscal year ending March 31, 2013 is set forth below. This forecast assumes average exchange rates through the fiscal year of 80 yen per US\$1 and 105 yen per 1 euro.

Forecast of consolidated results for FY2013

Net revenues
Operating income
Income before income taxes
and equity in earnings of affiliated companies
Net income attributable to
Toyota Motor Corporation
$22,000.0$ billion yen (an increase of $18.4 \%$ compared with FY2012)
$1,000.0$ billion yen (an increase of $181.2 \%$ compared with FY2012)
$1,160.0$ billion yen (an increase of $168.0 \%$ compared with FY2012)
760.0 billion yen (an increase of $168.0 \%$ compared with FY2012)

This report contains forward-looking statements that reflect Toyota's plans and expectations. These forward-looking statements are not guarantees of future performance and involve known and unknown risks, uncertainties and other factors that may cause Toyota's actual results, performance, achievements or financial position to be materially different from any future results, performance, achievements or financial position expressed or implied by these forward-looking statements. These factors include, but are not limited to: (i) the impact of natural calamities including the negative effect on Toyota's vehicle production and sales; (ii) changes in economic conditions and market demand affecting, and the competitive environment in, the automotive markets in Japan, North America, Europe, Asia and other markets in which Toyota operates; (iii) fluctuations in currency exchange rates, particularly with respect to the value of the Japanese yen, the U.S. dollar, the euro, the Australian dollar, the Canadian dollar and the British pound, and interest rates; (iv) changes in funding environment in financial markets and increased competition in the financial services industry; (v) Toyota's ability to market and distribute effectively; (vi) Toyota's ability to realize production efficiencies and to implement capital expenditures at the levels and times planned by management; (vii) changes in the laws, regulations and government policies in the markets in which Toyota operates that affect Toyota's automotive operations, particularly laws, regulations and government policies relating to vehicle safety including remedial measures such as recalls, trade, environmental protection, vehicle emissions and vehicle fuel economy, as well as changes in laws, regulations and government policies that affect Toyota's other operations, including the outcome of current and future litigation and other legal proceedings, government proceedings and investigations; (viii) political instability in the markets in which Toyota operates; (ix) Toyota's ability to timely develop and achieve market acceptance of new products that meet customer demand; (x) any damage to Toyota's brand image; (xi) Toyota's reliance on various suppliers for the provision of supplies; (xii) increases in prices of raw materials; and (xiii) fuel shortages or interruptions in transportation systems, labor strikes, work stoppages or other interruptions to, or difficulties in, the employment of labor in the major markets where Toyota purchases materials, components and supplies for the production of its products or where its products are produced, distributed or sold.

A discussion of these and other factors which may affect Toyota's actual results, performance, achievements or financial position is contained in Toyota's annual report on Form 20-F, which is on file with the United States Securities and Exchange Commission.

## 2. Management Policy

## (1) Toyota's Basic Management Policy

Toyota Motor Corporation holds up the "Guiding Principles at Toyota" as its basic management policy and believes that efforts to achieve the goals set forth in the principles will lead to an increase in corporate value. The "Guiding Principles at Toyota" are as follows:

1. Honor the language and spirit of the law of every nation and undertake open and fair business activities to be a good corporate citizen of the world.
2. Respect the culture and customs of every nation and contribute to economic and social development through corporate activities in their respective communities.
3. Dedicate our business to providing clean and safe products and to enhancing the quality of life everywhere through all of our activities.
4. Create and develop advanced technologies and provide outstanding products and services that fulfill the needs of customers worldwide.
5. Foster a corporate culture that enhances both individual creativity and the value of teamwork, while honoring mutual trust and respect between labor and management.
6. Pursue growth through harmony with the global community via innovative management.
7. Work with business partners in research and manufacture to achieve stable, long-term growth and mutual benefits, while keeping ourselves open to new partnerships.
(2) Medium- and Long-term Management Strategy

The Toyota group as a whole will make an even greater effort to address the following in order to respond promptly to environmental changes and to progress steadily toward the realization of the "Future Automobile Society".

First, we intend to manufacture "good automobiles" that exceed expectation of customers, automobiles that exhilarate driving experience and have high environmental performance, with a top priority on customer security and safety. For emerging markets with strong potential for continuous expansion, we will reinforce products that meet the customers' needs.

Second, by maintaining and strengthening production in Japan, we intend to bring about and globally expand technological innovation through the hands-on interaction among development, production, sales, and other functions.

Third, we plan to establish a stable business base for sustainable growth. While promoting profit improvement activities such as drastic cost reductions, we will encourage to build a corporate structure responding to drastic environmental changes in future, and to implement region-based management. We plan to develop our human resources to reinforce our global competitive edge.

Fourth, we will continue to support the restoration of areas damaged by the Great East Japan Earthquake, and hope to enhance business continuity in large-scale disasters by balancing risk reduction in the supply chain with the Toyota Production System that pursues high efficiency in production.

Fifth, we will encourage initiatives toward the realization of a future mobility society, such as the building of smart grids that contribute to a comfortable, low-carbon automobile society.

Based on these efforts, Toyota will contribute to realize "enriching lives of communities" through providing "good automobiles" that is accepted by customers and society. This will encourage more customers to well-purchase Toyota cars and thereby lead to the establishment of a stable business base. By perpetuating this good cycle, we will aim to realize "sustainable growth" and enhance corporate value. And, through full observance of corporate ethics such as compliance with applicable laws and regulations, Toyota will fulfill its social responsibilities by carrying out its Corporate Social Responsibility (CSR).

## 3. Consolidated Production and Sales

(1) Production

| Business segment |  | FY2011 <br> (April 1, 2010 through | FY2012 <br> (April 1, 2011 through | Increase (Decrease) |
| :---: | :---: | :---: | :---: | :---: |
| Automotive | Japan | 3,721,351 | 3,940,509 | 219,158 |
|  | North America | 1,338,294 | 1,274,510 | $(63,784)$ |
|  | Europe | 371,528 | 383,287 | 11,759 |
|  | Asia | 1,343,719 | 1,440,890 | 97,171 |
|  | Other | 394,829 | 396,585 | 1,756 |
|  | Total | 7,169,721 | 7,435,781 | 266,060 |
| Other | Housing | 5,014 | 5,351 | 337 |

Note: 1 Production in "Automotive" indicates production units of vehicles (new).
2 "Other" in "Automotive" consists of Central and South America, Oceania and Africa.
(2) Sales (by destination)
(Units)

| Business segment |  | FY2011 <br> (April 1, 2010 through <br> March 31, 2011) | FY2012 <br> (April 1, 2011 through <br> March 31, 2012) | Increase <br> (Decrease) |
| :---: | :---: | ---: | ---: | ---: |
| Automotive | Japan | $1,913,117$ | $2,070,799$ | 157,682 |
|  | North America | $2,031,249$ | $1,872,423$ | $(158,826)$ |
|  | Europe | 795,534 | 797,993 | 2,459 |
|  | Asia | $1,255,016$ | $1,326,829$ | 71,813 |
|  | Other | $1,313,123$ | $1,283,885$ | $(29,238)$ |
|  | Total | $7,308,039$ | $7,351,929$ | 43,890 |
| Other | Housing | 5,157 | 5,699 | 542 |

Note: 1 Sales in "Automotive" indicates sales units of vehicles (new).
2 "Other" in "Automotive" consists of Central and South America, Oceania, Africa and the Middle East, etc.

## 4. Breakdown of Consolidated Net Revenues



Note: The amounts represent net revenues from external customers.

## 5. Consolidated Financial Statements

(1) Consolidated Balance Sheets

|  |  |  | (Amount: million yen) |
| :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { FY2011 } \\ \text { (March 31, 2011) } \end{gathered}$ | $\begin{gathered} \text { FY2012 } \\ \text { (March 31, 2012) } \end{gathered}$ | Increase (Decrease) |
| Assets |  |  |  |
| Current assets: |  |  |  |
| Cash and cash equivalents | 2,080,709 | 1,679,200 | $(401,509)$ |
| Time deposits | 203,874 | 80,301 | $(123,573)$ |
| Marketable securities | 1,225,435 | 1,181,070 | $(44,365)$ |
| Trade accounts and notes receivable, less allowance for doubtful accounts of $¥ 11,856$ million at March 31, 2011 and $¥ 13,004$ million at March 31, 2012 | 1,449,151 | 1,999,827 | 550,676 |
| Finance receivables, net | 4,136,805 | 4,114,897 | $(21,908)$ |
| Other receivables | 306,201 | 408,547 | 102,346 |
| Inventories | 1,304,242 | 1,622,282 | 318,040 |
| Deferred income taxes | 605,884 | 718,687 | 112,803 |
| Prepaid expenses and other current assets | 517,454 | 516,378 | $(1,076)$ |
| Total current assets | 11,829,755 | 12,321,189 | 491,434 |
| Noncurrent finance receivables, net | 5,556,746 | 5,602,462 | 45,716 |
| Investments and other assets: |  |  |  |
| Marketable securities and other securities investments | 3,571,187 | 4,053,572 | 482,385 |
| Affiliated companies | 1,827,331 | 1,920,987 | 93,656 |
| Employees receivables | 62,158 | 56,524 | $(5,634)$ |
| Other | 661,829 | 460,851 | $(200,978)$ |
| Total investments and other assets | 6,122,505 | 6,491,934 | 369,429 |
| Property, plant and equipment: |  |  |  |
| Land | 1,237,620 | 1,243,261 | 5,641 |
| Buildings | 3,635,605 | 3,660,912 | 25,307 |
| Machinery and equipment | 8,947,350 | 9,094,399 | 147,049 |
| Vehicles and equipment on operating leases | 2,491,946 | 2,575,353 | 83,407 |
| Construction in progress | 298,828 | 275,357 | $(23,471)$ |
| Total property, plant and equipment, at cost | 16,611,349 | 16,849,282 | 237,933 |
| Less - Accumulated depreciation | $(10,302,189)$ | $(10,613,902)$ | $(311,713)$ |
| Total property, plant and equipment, net | 6,309,160 | 6,235,380 | $(73,780)$ |
| Total assets | 29,818,166 | 30,650,965 | 832,799 |
|  |  |  |  |


|  |  |  | (Amount: million yen) |
| :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { FY2011 } \\ \text { (March 31, 2011) } \end{gathered}$ | $\begin{gathered} \text { FY2012 } \\ \text { (March 31, 2012) } \end{gathered}$ | Increase (Decrease) |
| Liabilities |  |  |  |
| Current liabilities: |  |  |  |
| Short-term borrowings | 3,179,009 | 3,450,649 | 271,640 |
| Current portion of long-term debt | 2,772,827 | 2,512,620 | $(260,207)$ |
| Accounts payable | 1,503,072 | 2,242,583 | 739,511 |
| Other payables | 579,326 | 629,093 | 49,767 |
| Accrued expenses | 1,773,233 | 1,828,523 | 55,290 |
| Income taxes payable | 112,801 | 133,778 | 20,977 |
| Other current liabilities | 870,722 | 984,328 | 113,606 |
| Total current liabilities | 10,790,990 | 11,781,574 | 990,584 |
| Long-term liabilities: |  |  |  |
| Long-term debt | 6,449,220 | 6,042,277 | $(406,943)$ |
| Accrued pension and severance costs | 668,022 | 708,402 | 40,380 |
| Deferred income taxes | 810,127 | 908,883 | 98,756 |
| Other long-term liabilities | 179,783 | 143,351 | $(36,432)$ |
| Total long-term liabilities | 8,107,152 | 7,802,913 | $(304,239)$ |
| Total liabilities | 18,898,142 | 19,584,487 | 686,345 |
| Shareholders' equity |  |  |  |
| Toyota Motor Corporation shareholders' equity: |  |  |  |
| Common stock, no par value, authorized: 10,000,000,000 shares at March 31, 2011 and March 31, 2012 issued: $3,447,997,492$ shares at March 31, 2011 and March 31, 2012 | 397,050 | 397,050 | - |
| Additional paid-in capital | 505,760 | 550,650 | 44,890 |
| Retained earnings | 11,835,665 | 11,917,074 | 81,409 |
| Accumulated other comprehensive income (loss) | (1,144,721) | $(1,178,833)$ | $(34,112)$ |
| Treasury stock, at cost, 312,298,805 shares at March 31, 2011 and 281,187,739 shares at March 31, 2012 | $(1,261,383)$ | $(1,135,680)$ | 125,703 |
| Total Toyota Motor Corporation shareholders' equity | 10,332,371 | 10,550,261 | 217,890 |
| Noncontrolling interests | 587,653 | 516,217 | $(71,436)$ |
| Total shareholders' equity | 10,920,024 | 11,066,478 | 146,454 |
| Commitments and contingencies |  |  |  |
| Total liabilities and shareholders' equity | 29,818,166 | 30,650,965 | 832,799 |
|  |  |  |  |

(2) Consolidated Statements of Income

|  |  |  | (Amount: million yen) |
| :---: | :---: | :---: | :---: |
|  | FY2011 <br> (For the year ended March 31, 2011) | FY2012 <br> (For the year ended March 31, 2012) | Increase (Decrease) |
| Net revenues: |  |  |  |
| Sales of products | 17,820,520 | 17,511,916 | $(308,604)$ |
| Financing operations | 1,173,168 | 1,071,737 | $(101,431)$ |
| Total net revenues | 18,993,688 | 18,583,653 | $(410,035)$ |
| Costs and expenses: |  |  |  |
| Cost of products sold | 15,985,783 | 15,795,918 | $(189,865)$ |
| Cost of financing operations | 629,543 | 592,646 | $(36,897)$ |
| Selling, general and administrative | 1,910,083 | 1,839,462 | $(70,621)$ |
| Total costs and expenses | 18,525,409 | 18,228,026 | $(297,383)$ |
| Operating income | 468,279 | 355,627 | $(112,652)$ |
| Other income (expense): |  |  |  |
| Interest and dividend income | 90,771 | 99,865 | 9,094 |
| Interest expense | $(29,318)$ | $(22,922)$ | 6,396 |
| Foreign exchange gain, net | 14,305 | 37,105 | 22,800 |
| Other income (loss), net | 19,253 | $(36,802)$ | $(56,055)$ |
| Total other income (expense) | 95,011 | 77,246 | $(17,765)$ |
| Income before income taxes and equity in earnings of affiliated companies | 563,290 | 432,873 | $(130,417)$ |
| Provision for income taxes | 312,821 | 262,272 | $(50,549)$ |
| Equity in earnings of affiliated companies | 215,016 | 197,701 | $(17,315)$ |
| Net income | 465,485 | 368,302 | $(97,183)$ |
| Less: Net income attributable to noncontrolling interests | $(57,302)$ | $(84,743)$ | $(27,441)$ |
| Net income attributable to Toyota Motor Corporation | 408,183 | 283,559 | $(124,624)$ |

(Amount: yen)

| Net income attributable to |  |  |  |
| :--- | ---: | ---: | ---: |
| Toyota Motor Corporation per share |  |  |  |
| Basic | 130.17 | 90.21 | (39.96) |
| Diluted | 130.16 | 90.20 | $(39.96)$ |

## (3) Consolidated Statements of Shareholders' Equity



|  | (Amount: million yen) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY2012 (For the year ended March 31, 2012) |  |  |  |  |  |  |  |
|  | $\begin{aligned} & \text { Common } \\ & \text { stock } \end{aligned}$ | Additional paid-in capital | Retained earnings | Accumulated other comprehensive income (loss) | Treasury stock, at cost | Total Toyota Motor Corporation shareholders equity | Noncontrolling interests | Total shareholders' equity |
| Balances at March 31, 2011 | 397,050 | 505,760 | 11,835,665 | $(1,144,721)$ | (1,261,383) | 10,332,371 | 587,653 | 10,920,024 |
| Equity transaction with noncontrolling interests and other |  | 43,311 | $(45,365)$ | $(6,503)$ | 125,819 | 117,262 | $(119,824)$ | $(2,562)$ |
| Issuance during the year |  | 1,483 |  |  |  | 1,483 |  | 1,483 |
| Comprehensive income: |  |  |  |  |  |  |  |  |
| Net income |  |  | 283,559 |  |  | 283,559 | 84,743 | 368,302 |
| Other comprehensive income (loss) |  |  |  |  |  |  |  |  |
| Foreign currency translation adjustments |  |  |  | $(87,729)$ |  | $(87,729)$ | $(5,563)$ | $(93,292)$ |
| Unrealized gains or (losses) on securities, net of reclassification adjustments |  |  |  | 129,328 |  | $129,328$ | 2,466 | 131,794 |
| Pension liability adjustments |  |  |  | $(69,208)$ |  | $(69,208)$ | 4,098 | $(65,110)$ |
| Total comprehensive income |  |  |  |  |  | 255,950 | 85,744 | 341,694 |
| Dividends paid to Toyota Motor Corporation shareholders |  |  | $(156,785)$ |  |  | $(156,785)$ |  | $(156,785)$ |
| Dividends paid to noncontrolling interests |  |  |  |  |  |  | $(37,356)$ | $(37,356)$ |
| Purchase and reissuance of common stock |  | 96 |  |  | (116) | (20) |  | (20) |
| Balances at March 31, 2012 | 397,050 | 550,650 | 11,917,074 | $(1,178,833)$ | (1,135,680) | 10,550,261 | 516,217 | 11,066,478 |
|  |  |  |  |  |  |  |  |  |

(4) Consolidated Statements of Cash Flows


|  | FY2011 <br> (For the year ended March 31, 2011) | FY2012 <br> (For the year ended March 31, 2012) |
| :---: | :---: | :---: |
| Cash flows from operating activities: <br> Net income <br> Adjustments to reconcile net income to net cash provided by operating activities <br> Depreciation <br> Provision for doubtful accounts and credit losses <br> Pension and severance costs, less payments <br> Losses on disposal of fixed assets <br> Unrealized losses on available-for-sale securities, net <br> Deferred income taxes <br> Equity in earnings of affiliated companies <br> Changes in operating assets and liabilities, and other | $\begin{array}{r} 465,485 \\ \\ 1,175,573 \\ 4,140 \\ (23,414) \\ 36,214 \\ 7,915 \\ 85,710 \\ (215,016) \\ 487,402 \\ \hline \end{array}$ | $\begin{array}{r} 368,302 \\ \\ 1,067,830 \\ 9,623 \\ 16,711 \\ 33,528 \\ 53,831 \\ 6,395 \\ (197,701) \\ 93,916 \\ \hline \end{array}$ |
| Net cash provided by operating activities | 2,024,009 | 1,452,435 |
| Cash flows from investing activities: <br> Additions to finance receivables <br> Collection of and proceeds from sales of finance receivables <br> Additions to fixed assets excluding equipment leased to others <br> Additions to equipment leased to others <br> Proceeds from sales of fixed assets excluding equipment leased to others <br> Proceeds from sales of equipment leased to others <br> Purchases of marketable securities and security investments <br> Proceeds from sales of and maturity of marketable securities and security investments <br> Payment for additional investments in affiliated companies, net of cash acquired <br> Changes in investments and other assets, and other | $\begin{array}{r} (8,438,785) \\ 8,003,940 \\ (629,326) \\ (1,061,865) \\ 51,342 \\ 486,695 \\ (4,421,807) \\ 3,716,156 \\ (299) \\ 177,605 \end{array}$ | $\begin{array}{r} (8,333,248) \\ 8,061,710 \\ (723,537) \\ (808,545) \\ 36,633 \\ 431,313 \\ (3,173,634) \\ 2,856,825 \\ (147) \\ 209,972 \end{array}$ |
| Net cash used in investing activities | $(2,116,344)$ | $(1,442,658)$ |
| Cash flows from financing activities: <br> Proceeds from issuance of long-term debt <br> Payments of long-term debt <br> Increase in short-term borrowings <br> Dividends paid <br> Purchase of common stock, and other | $\begin{gathered} 2,931,436 \\ (2,489,632) \\ 162,260 \\ (141,120) \\ (28,617) \\ \hline \end{gathered}$ | $\begin{gathered} 2,394,807 \\ (2,867,572) \\ 311,651 \\ (156,785) \\ (37,448) \\ \hline \end{gathered}$ |
| Net cash provided by (used in) financing activities | 434,327 | $(355,347)$ |
| Effect of exchange rate changes on cash and cash equivalents | $(127,029)$ | $(55,939)$ |
| Net increase (decrease) in cash and cash equivalents | 214,963 | $(401,509)$ |
| Cash and cash equivalents at beginning of year | 1,865,746 | 2,080,709 |
| Cash and cash equivalents at end of year | 2,080,709 | 1,679,200 |

Note: In the Consolidated Statements of Cash Flows, cash and cash equivalents include cash on hand, bank deposits that can be withdrawn at any time and short-term investments that can be converted into cash at any time and carry minimal risk of change in value.
(5) Going Concern Assumption

None
(6) Summary of Significant Accounting Policies
"Summary of Significant Accounting Policies" has been omitted, as there were no significant changes from the most recent Securities Report (filed on June 24, 2011). Changes in accounting principles, procedures, and disclosures for consolidated financial statements by newly issued accounting pronouncements are set forth below.

In October 2009, the Financial Accounting Standards Board ("FASB") issued updated guidance of accounting for and disclosure of revenue recognition with multiple deliverables. This guidance allows the use of estimated selling price for determining the selling price of deliverables, eliminates the residual method of allocation and expands the disclosures related to a vendor's multiple-deliverable revenue arrangements. Toyota and its consolidated subsidiaries ("Toyota") adopted this guidance for revenue arrangements entered into or materially modified in the fiscal year begun on or after June 15, 2010. The adoption of this guidance did not have a material impact on Toyota's consolidated financial statements.

In April 2011, FASB issued updated guidance to clarify the accounting for and disclosures about troubled debt restructurings by creditors. This guidance provides the criteria as to whether a loan modification constitutes a troubled debt restructuring and requires additional disclosures about troubled debt restructurings. Toyota adopted this guidance from the fiscal year ended March 31, 2012. The adoption of this guidance did not have a material impact on Toyota's consolidated financial statements.

In May 2011, FASB issued updated guidance on fair value measurement and disclosure requirements. This guidance is the amendment to achieve common fair value measurement and disclosure requirements in U.S. GAAP and International Financial Reporting Standards. Consequently, this guidance changes some fair value measurement principles and enhances the disclosure requirements. Toyota adopted this guidance from the fiscal year ended March 31, 2012. The adoption of this guidance did not have a material impact on Toyota's consolidated financial statements.

## (7) Segment Information

## (i) Segment Operating Results and Assets

FY2011 (As of and for the year ended March 31, 2011)


FY2012 (As of and for the year ended March 31, 2012)
(Amount: million yen)

|  | Automotive | Financial Services | All Other | Inter-segment Elimination and/or Unallocated Amount | Consolidated |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net revenues: <br> Sales to external customers <br> Inter-segment sales and transfers | $\begin{array}{r} 16,964,378 \\ 30,168 \end{array}$ | $\begin{array}{r} 1,071,737 \\ 28,587 \end{array}$ | $\begin{aligned} & 547,538 \\ & 501,377 \end{aligned}$ | $(560,132)$ | $18,583,653$ |
| Total | 16,994,546 | 1,100,324 | 1,048,915 | $(560,132)$ | 18,583,653 |
| Operating expenses | 16,972,863 | 793,886 | 1,006,853 | $(545,576)$ | 18,228,026 |
| Operating income | 21,683 | 306,438 | 42,062 | $(14,556)$ | 355,627 |
| Assets | 12,261,814 | 13,172,548 | 1,161,224 | 4,055,379 | 30,650,965 |
| Investment in equity method investees | 1,877,720 | 3,887 | 4,765 | 27,757 | 1,914,129 |
| Depreciation expenses | 744,067 | 298,757 | 25,006 | - | 1,067,830 |
| Capital expenditure | 796,839 | 683,161 | 35,340 | 16,742 | 1,532,082 |

Note: Unallocated corporate assets included under "Inter-segment Elimination and/or Unallocated Amount" for FY2011 and FY2012 are 4,613,672 million yen and $4,749,259$ million yen, respectively, and consist primarily of funds such as cash and cash equivalents, marketable securities and portion of security investments held by TMC.
(ii) Consolidated Financial Statements as Classified into Non-Financial Services Business and Financial Services Business

Consolidated Balance Sheets as Classified into Non-Financial Services Business and Financial Services Business


Note: Assets in the non-financial services include unallocated corporate assets.

|  |  |  | nt. |
| :---: | :---: | :---: | :---: |
|  | FY2011 (March 31, 2011) | $\begin{gathered} \text { FY2012 } \\ \text { (March 31, 2012) } \end{gathered}$ | Increase <br> (Decrease) |
| Liabilities <br> (Non-financial services) <br> Current liabilities: <br> Short-term borrowings <br> Current portion of long-term deb <br> Accounts payable <br> Accrued expenses <br> Income taxes payable <br> Other current liabilities <br> Total current liabilities | $\begin{array}{r} 478,646 \\ 243,817 \\ 1,497,253 \\ 1,666,748 \\ 104,392 \\ 1,024,662 \\ \hline 5,015,518 \end{array}$ | 715,019 <br> 339,441 <br> $2,234,316$ <br> $1,737,490$ <br> 123,344 <br> $1,175,801$ <br> $6,325,411$ | $\begin{array}{r} 236,373 \\ 95,624 \\ 737,063 \\ 70,742 \\ 18,952 \\ 151,139 \\ \hline, 309,893 \end{array}$ |
| Long-term liabilities: <br> Long-term debt <br> Accrued pension and severance costs Other long-term liabilities |  |  | $\begin{gathered} (336,541) \\ 39,293 \\ (22,420) \end{gathered}$ |
| Total long-term liabilities | 2,054,931 | 1,735,263 | $(319,668)$ |
| Total liabilities | 7,070,449 | 8,060,674 | 990,225 |
| (Financial services) <br> Current liabilities: <br> Short-term borrowings <br> Current portion of long-term debt <br> Accounts payable <br> Accrued expenses <br> Income taxes payable <br> Other current liabilities | $\begin{array}{r} 2,986,700 \\ 2,541,479 \\ 19,472 \\ 110,348 \\ 9,555 \\ 538,026 \end{array}$ | $\begin{array}{r} 3,040,373 \\ 2,218,526 \\ 27,095 \\ 96,247 \\ 10,434 \\ 536,291 \end{array}$ | $\begin{gathered} 53,673 \\ (322,953) \\ 7,623 \\ (14,101) \\ 879 \\ (1,735) \\ \hline \end{gathered}$ |
| Total current liabilities | 6,205,580 | 5,928,966 | $(276,614)$ |
| Long-term liabilities: <br> Long-term debt <br> Accrued pension and severance costs Other long-term liabilities | $\begin{array}{r} 5,669,456 \\ 7,104 \\ 435,508 \\ \hline \end{array}$ | $\begin{array}{r} 5,555,112 \\ 8,191 \\ 520,252 \\ \hline \end{array}$ | $\begin{gathered} (114,344) \\ 1,087 \\ 84,744 \\ \hline \end{gathered}$ |
| Total long-term liabilities | 6,112,068 | 6,083,555 | $(28,513)$ |
| Total liabilities | 12,317,648 | 12,012,521 | $(305,127)$ |
| (Elimination) Elimination of liabilities | $(489,955)$ | $(488,708)$ | 1,247 |
| (Consolidated) Total liabilities | 18,898,142 | 19,584,487 | 686,345 |
| Shareholders' equity <br> (Consolidated) <br> Total Toyota Motor Corporation shareholders' equity | 10,332,371 | 10,550,261 | 217,890 |
| (Consolidated) Noncontrolling interests | 587,653 | 516,217 | $(71,436)$ |
| (Consolidated) Total shareholders' equity | 10,920,024 | 11,066,478 | 146,454 |
| (Consolidated) <br> Total liabilities and shareholders' equity | 29,818,166 | 30,650,965 | 832,799 |

## Consolidated Statements of Income as Classified into Non-Financial Services Business and Financial Services Business

(Amount: million yen)

|  | FY2011 <br> (For the year ended March 31, 2011) | FY2012 <br> (For the year ended March 31, 2012) | Increase (Decrease) |
| :---: | :---: | :---: | :---: |
| (Non-financial services) |  |  |  |
| Net revenues | 17,826,986 | 17,534,872 | $(292,114)$ |
| Costs and expenses: | 17,709,812 | 17,473,634 | $(236,178)$ |
| Cost of revenues | 15,986,741 | 15,796,635 | $(190,106)$ |
| Selling, general and administrative | 1,723,071 | 1,676,999 | $(46,072)$ |
| Operating income | 117,174 | 61,238 | $(55,936)$ |
| Other income, net | 88,840 | 69,935 | $(18,905)$ |
| Income before income taxes and equity in earnings of affiliated companies | 206,014 | 131,173 | $(74,841)$ |
| Provision for income taxes | 178,795 | 141,558 | $(37,237)$ |
| Equity in earnings of affiliated companies | 214,229 | 196,544 | $(17,685)$ |
| Net income | 241,448 | 186,159 | $(55,289)$ |
| Less: Net income attributable to noncontrolling interests | $(54,055)$ | $(82,181)$ | $(28,126)$ |
| Net income attributable to Toyota Motor Corporation | 187,393 | 103,978 | $(83,415)$ |
| (Financial services) |  |  |  |
| Net revenues | 1,192,205 | 1,100,324 | $(91,881)$ |
| Costs and expenses: | 833,925 | 793,886 | $(40,039)$ |
| Cost of revenues | 636,374 | 615,563 | $(20,811)$ |
| Selling, general and administrative | 197,551 | 178,323 | $(19,228)$ |
| Operating income | 358,280 | 306,438 | $(51,842)$ |
| Other income (expense), net | 1,349 | $(4,679)$ | $(6,028)$ |
| Income before income taxes and equity in earnings of affiliated companies | 359,629 | 301,759 | $(57,870)$ |
| Provision for income taxes | 134,094 | 120,725 | $(13,369)$ |
| Equity in earnings of affiliated companies | 787 | 1,157 | 370 |
| Net income | 226,322 | 182,191 | $(44,131)$ |
| Less: Net income attributable to noncontrolling interests | $(3,251)$ | $(2,566)$ | 685 |
| Net income attributable to Toyota Motor Corporation | 223,071 | 179,625 | $(43,446)$ |
| (Elimination) |  |  |  |
| Elimination of net income | $(2,281)$ | (44) | 2,237 |
| (Consolidated) |  |  |  |
| Net income | 408,183 | 283,559 | $(124,624)$ |

Consolidated Statements of Cash Flows as Classified into Non-Financial Services Business and Financial Services Business
(Amount: million yen)

|  | FY2011 <br> (For the year ended March 31, 2011) | FY2012 <br> (For the year ended March 31, 2012) |
| :---: | :---: | :---: |
| (Non-financial services) |  |  |
| Cash flows from operating activities: |  |  |
| Net income | 241,448 | 186,159 |
| Adjustments to reconcile net income to net cash provided by operating activities |  |  |
| Depreciation | 844,708 | 769,073 |
| Provision for doubtful accounts | 1,806 | 5,843 |
| Pension and severance costs, less payments | $(24,867)$ | 15,410 |
| Losses on disposal of fixed assets | 36,076 | 33,448 |
| Unrealized losses on available-for-sale securities, net | 7,915 | 53,831 |
| Deferred income taxes | $(17,258)$ | $(82,792)$ |
| Equity in earnings of affiliated companies | $(214,229)$ | $(196,544)$ |
| Changes in operating assets and liabilities, and other | 591,378 | 182,931 |
| Net cash provided by operating activities | 1,466,977 | 967,359 |
| Cash flows from investing activities: |  |  |
| Additions to fixed assets excluding equipment leased to others | $(621,302)$ | $(713,867)$ |
| Additions to equipment leased to others | $(78,559)$ | $(135,054)$ |
| Proceeds from sales of fixed assets excluding equipment leased to others | 50,742 | 36,203 |
| Proceeds from sales of equipment leased to others | 17,700 | 20,689 |
| Purchases of marketable securities and security investments | $(4,063,499)$ | $(2,565,772)$ |
| Proceeds from sales of and maturity of marketable securities and security investments | 3,423,618 | 2,227,812 |
| Payment for additional investments in affiliated companies, net of cash acquired | (299) | (147) |
| Changes in investments and other assets, and other | 394,479 | 213,957 |
| Net cash used in investing activities | $(877,120)$ | $(916,179)$ |
| Cash flows from financing activities: |  |  |
| Proceeds from issuance of long-term debt | 15,318 | 39,803 |
| Payments of long-term debt | $(309,862)$ | $(294,646)$ |
| Increase (decrease) in short-term borrowings | $(86,884)$ | 238,072 |
| Dividends paid | $(141,120)$ | $(156,785)$ |
| Purchase of common stock, and other | $(28,617)$ | $(37,448)$ |
| Net cash used in financing activities | $(551,165)$ | $(211,004)$ |
| Effect of exchange rate changes on cash and cash equivalents | $(76,960)$ | $(36,093)$ |
| Net decrease in cash and cash equivalents | $(38,268)$ | $(195,917)$ |
| Cash and cash equivalents at beginning of year | 1,338,821 | 1,300,553 |
| Cash and cash equivalents at end of year | 1,300,553 | 1,104,636 |


|  |  | (Amount: million yen) |
| :---: | :---: | :---: |
|  | FY2011 <br> (For the year ended March 31, 2011) | FY2012 <br> (For the year ended March 31, 2012) |
| (Financial services) |  |  |
| Cash flows from operating activities: |  |  |
| Net income | 226,322 | 182,191 |
| Adjustments to reconcile net income to net cash provided by operating activities |  |  |
| Depreciation | 330,865 | 298,757 |
| Provision for doubtful accounts and credit losses | 2,334 | 3,780 |
| Pension and severance costs, less payments | 1,453 | 1,301 |
| Losses on disposal of fixed assets | 138 | 80 |
| Deferred income taxes | 103,035 | 89,199 |
| Equity in earnings of affiliated companies | (787) | $(1,157)$ |
| Changes in operating assets and liabilities, and other | $(106,416)$ | $(73,020)$ |
| Net cash provided by operating activities | 556,944 | 501,131 |
| Cash flows from investing activities: |  |  |
| Additions to finance receivables | $(14,323,261)$ | $(13,455,792)$ |
| Collection of and proceeds from sales of finance receivables | 13,887,751 | 13,168,058 |
| Additions to fixed assets excluding equipment leased to others | $(8,024)$ | $(9,670)$ |
| Additions to equipment leased to others | $(983,306)$ | $(673,491)$ |
| Proceeds from sales of fixed assets excluding equipment leased to others | 600 | 430 |
| Proceeds from sales of equipment leased to others | 468,995 | 410,624 |
| Purchases of marketable securities and security investments | $(358,308)$ | $(607,862)$ |
| Proceeds from sales of and maturity of marketable securities and security investments | 292,538 | 629,013 |
| Changes in investments and other assets, and other | 18,303 | $(12,206)$ |
| Net cash used in investing activities | $(1,004,712)$ | $(550,896)$ |
| Cash flows from financing activities: |  |  |
| Proceeds from issuance of long-term debt | 2,934,588 | 2,379,152 |
| Payments of long-term debt | $(2,306,139)$ | $(2,608,135)$ |
| Increase in short-term borrowings | 122,619 | 93,002 |
| Net cash provided by (used in) financing activities | 751,068 | $(135,981)$ |
| Effect of exchange rate changes on cash and cash equivalents | $(50,069)$ | $(19,846)$ |
| Net increase (decrease) in cash and cash equivalents | 253,231 | $(205,592)$ |
| Cash and cash equivalents at beginning of year | 526,925 | 780,156 |
| Cash and cash equivalents at end of year | 780,156 | 574,564 |

## (Consolidated)

Effect of exchange rate changes on cash and cash equivalents
Net increase (decrease) in cash and cash equivalents
Cash and cash equivalents at beginning of year
Cash and cash equivalents at end of year

| $(127,029)$ | $(55,939)$ |
| ---: | ---: |
| 214,963 | $(401,509)$ |
| $1,865,746$ | $2,080,709$ |
| $2,080,709$ | $1,679,200$ |

Note: In the Consolidated Statements of Cash Flows, cash and cash equivalents include cash on hand, bank deposits that can be withdrawn at any time and short-term investments that can be converted into cash at any time and carry minimal risk of change in value.

## (iii) Geographic Information

FY2011 (As of and for the year ended March 31, 2011)
(Amount: million yen)
$\left.\begin{array}{|l|r|r|r|r|r|r|}\hline & & & & & \begin{array}{c}\text { Inter-segment } \\ \text { Elimination } \\ \text { and/or } \\ \text { Unallocated } \\ \text { Amount }\end{array} \\ \text { Consolidated }\end{array}\right\}$

FY2012 (As of and for the year ended March 31, 2012)
(Amount: million yen)

|  | Japan | North America | Europe | Asia | Other | Inter-segment Elimination and/or Unallocated Amount | Consolidated |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net revenues: |  |  |  |  |  |  |  |
| Sales to external customers | 7,293,804 | 4,644,348 | 1,917,408 | 3,116,849 | 1,611,244 | - | 18,583,653 |
| Inter-segment sales and transfers | 3,873,515 | 107,538 | 76,538 | 217,425 | 148,931 | $(4,423,947)$ | - |
| Total | 11,167,319 | 4,751,886 | 1,993,946 | 3,334,274 | 1,760,175 | $(4,423,947)$ | 18,583,653 |
| Operating expenses | 11,374,359 | 4,565,477 | 1,976,150 | 3,077,484 | 1,651,361 | $(4,416,805)$ | 18,228,026 |
| Operating income (loss) | $(207,040)$ | 186,409 | 17,796 | 256,790 | 108,814 | $(7,142)$ | 355,627 |
| Assets | 12,034,423 | 9,693,232 | 1,960,532 | 2,433,312 | 2,175,493 | 2,353,973 | 30,650,965 |

Note: 1.Unallocated corporate assets included under "Inter-segment Elimination and/or Unallocated Amount" for FY2011 and FY2012 are 4,613,672 million yen and $4,749,259$ million yen, respectively, and consist primarily of funds such as cash and cash equivalents, marketable securities and portion of security investments held by TMC.
2."Other" consists of Central and South America, Oceania and Africa.

## (iv) Overseas Sales

FY2011 (For the year ended March 31, 2011)

|  | (Amount: million yen) |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | :---: |
| Overseas sales | North America | Europe | Asia | Other | Total |  |
| Consolidated sales | $5,398,278$ | $1,793,932$ | $3,280,384$ | $3,196,114$ | $13,668,708$ |  |
| Ratio of overseas sales | - | - | - | - | $18,993,688$ |  |
| to consolidated sales | $\%$ | $\%$ | $\%$ | $\%$ | $\%$ |  |

FY2012 (For the year ended March 31, 2012)

|  | (Amount: million yen) |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | :---: |
| Overseas sales | North America | Europe | Asia | Other | Total |  |
| Consolidated sales | $4,715,804$ | $1,817,944$ | $3,284,392$ | $3,103,383$ | $12,921,523$ |  |
| Ratio of overseas sales | - | - | - | - | $18,583,653$ |  |
| to consolidated sales | $\%$ | $\%$ | $\%$ | $\%$ | $\%$ |  |

[^0]
## 6. Unconsolidated Financial Statements

(1) Balance Sheets

|  | $\begin{gathered} \text { FY2011 } \\ \text { (March 31, 2011) } \end{gathered}$ | $\begin{gathered} \text { FY2012 } \\ \text { (March 31, 2012) } \end{gathered}$ |
| :---: | :---: | :---: |
| Assets |  |  |
| Current assets |  |  |
| Cash and deposits | 40,926 | 163,720 |
| Trade accounts receivable | 596,450 | 1,026,650 |
| Marketable securities | 1,302,090 | 1,239,157 |
| Finished goods | 56,182 | 154,854 |
| Work in process | 72,062 | 74,323 |
| Raw materials and supplies | 100,037 | 103,290 |
| Income taxes receivable | 20,112 | 20,391 |
| Short-term loans | 298,794 | 494,649 |
| Deferred tax assets | 369,359 | 404,802 |
| Others | 287,622 | 631,088 |
| Less: allowance for doubtful accounts | (900) | $(2,300)$ |
| Total current assets | 3,142,738 | 4,310,629 |
| Fixed assets |  |  |
| Property, plant and equipment |  |  |
| Buildings, net | 380,605 | 356,071 |
| Structures, net | 43,237 | 40,574 |
| Machinery and equipment, net | 229,189 | 187,782 |
| Vehicle and delivery equipment, net | 18,328 | 17,255 |
| Tools, furniture and fixtures, net | 65,233 | 61,914 |
| Land | 379,990 | 384,136 |
| Construction in progress | 83,873 | 82,878 |
| Total property, plant and equipment | 1,200,458 | 1,130,612 |
| Investments and other assets |  |  |
| Investments in securities | 2,721,813 | 2,752,772 |
| Investments in subsidiaries and affiliates | 1,889,205 | 1,965,714 |
| Long-term loans | 322,276 | 199,730 |
| Deferred tax assets | 197,245 | 136,183 |
| Others | 141,025 | 138,823 |
| Less: allowance for doubtful accounts | $(21,600)$ | $(21,700)$ |
| Total investments and other assets | 5,249,966 | 5,171,524 |
| Total fixed assets | 6,450,425 | 6,302,136 |
| Total assets | 9,593,164 | 10,612,765 |


(2) Statements of Income

|  | $\begin{gathered} \text { FY2011 } \\ \text { (April 1, } 2010 \text { through } \\ \text { March 31, 2011) } \\ \hline \end{gathered}$ | FY2012 (April 1, 2011 through March 31, 2012) |
| :---: | :---: | :---: |
| Net revenues | 8,242,830 | 8,241,176 |
| Cost of sales | 7,601,036 | 7,742,254 |
| Gross profit | 641,794 | 498,922 |
| Selling, general and administrative expenses | 1,122,733 | 938,728 |
| Operating loss | $(480,938)$ | $(439,805)$ |
| Non-operating income |  |  |
| Interest income | 31,262 | 30,752 |
| Dividend income | 331,293 | 475,206 |
| Others | 160,760 | 96,944 |
| Total non-operating income | 523,316 | 602,903 |
| Non-operating expenses |  |  |
| Interest expenses | 15,138 | 12,477 |
| Others | 74,251 | 127,521 |
| Total non-operating expenses | 89,390 | 139,999 |
| Ordinary income (loss) | $(47,012)$ | 23,098 |
| Income (loss) before income taxes | $(47,012)$ | 23,098 |
| Income taxes - current | 16,500 | 15,800 |
| Income taxes - deferred | $(116,277)$ | $(28,546)$ |
| Total income taxes | $(99,777)$ | $(12,746)$ |
| Net income | 52,764 | 35,844 |

(3) Changes in Net Assets
(Amount: million yen)

\begin{tabular}{|c|c|c|}
\hline \& \[
\begin{gathered}
\text { FY2011 } \\
\text { (April 1, } 2010 \text { through } \\
\text { March 31, 2011) } \\
\hline
\end{gathered}
\] \& FY2012
(April 1, 2011 through
March 31, 2012) \\
\hline \begin{tabular}{l}
Shareholders' equity \\
Common stock \\
Balance at the beginning of current period
\end{tabular} \& 397,049 \& 397,049 \\
\hline Balance at the end of current period \& 397,049 \& 397,049 \\
\hline \begin{tabular}{l}
Capital surplus \\
Capital reserve \\
Balance at the beginning of current period
\end{tabular} \& 416,970 \& 416,970 \\
\hline Balance at the end of current period \& 416,970 \& 416,970 \\
\hline \begin{tabular}{l}
Other capital surplus \\
Balance at the beginning of current period Changes of items during the period Reissuance of common stock
\end{tabular} \& 1,132 \& \[
\begin{gathered}
1,132 \\
(1,132) \\
\hline
\end{gathered}
\] \\
\hline Total changes of items during the period \& - \& \((1,132)\) \\
\hline Balance at the end of current period \& 1,132 \& - \\
\hline \begin{tabular}{l}
Total capital surplus \\
Balance at the beginning of current period Changes of items during the period Reissuance of common stock
\end{tabular} \& 418,103 \& 418,103
\((1,132)\) \\
\hline Total changes of items during the period \& - \& \((1,132)\) \\
\hline Balance at the end of current period \& 418,103 \& 416,970 \\
\hline \begin{tabular}{l}
Retained earnings \\
Legal reserve Balance at the beginning of current period
\end{tabular} \& 99,454 \& 99,454 \\
\hline Balance at the end of current period \& 99,454 \& 99,454 \\
\hline \begin{tabular}{l}
Other retained earnings \\
Reserve for losses on overseas investments \\
Balance at the beginning of current period \\
Changes of items during the period \\
Reversal of reserve for losses on overseas investments
\end{tabular} \& 12
(12) \& -
- \\
\hline Total changes of items during the period \& (12) \& - \\
\hline \& - \& - \\
\hline \begin{tabular}{l}
Reserve for special depreciation \\
Balance at the beginning of current period \\
Changes of items during the period Appropriation to reserve for special depreciation Reversal of reserve for special depreciation
\end{tabular} \& 1,791
188
\((786)\) \& 1,194

125
$(434)$ <br>
\hline Total changes of items during the period \& (597) \& (308) <br>
\hline Balance at the end of current period \& 1,194 \& 885 <br>
\hline
\end{tabular}

|  | $\begin{gathered} \text { FY2011 } \\ \text { (April 1, } 2010 \text { through } \\ \text { March 31, 2011) } \\ \hline \end{gathered}$ | FY2012 (April 1, 2011 through March 31, 2012) |
| :---: | :---: | :---: |
| Reserve for reduction of acquisition cost of fixed assets |  |  |
| Balance at the beginning of current period | 8,462 | 8,956 |
| Changes of items during the period |  |  |
| Appropriation to reserve for reduction of acquisition cost of fixed assets | 516 | 705 |
| Reversal of reserve for reduction of acquisition cost of fixed assets | (21) | (21) |
| Total changes of items during the period | 494 | 684 |
| Balance at the end of current period | 8,956 | 9,641 |
| General reserve |  |  |
| Balance at the beginning of current period | 6,340,926 | 6,340,926 |
| Balance at the end of current period | 6,340,926 | 6,340,926 |
| Retained earnings carried forward |  |  |
| Balance at the beginning of current period | 405,130 | 316,890 |
| Changes of items during the period |  |  |
| Reversal of reserve for losses on overseas investments | 12 | - |
| Appropriation to reserve for special depreciation | (188) | (125) |
| Reversal of reserve for special depreciation | 786 | 434 |
| Appropriation to reserve for reduction of acquisition cost of fixed assets | (516) | (705) |
| Reversal of reserve for reduction of acquisition cost of fixed assets | 21 | 21 |
| Dividends paid | $(141,119)$ | $(156,784)$ |
| Net income | 52,764 | 35,844 |
| Reissuance of common stock | - | $(46,607)$ |
| Total changes of items during the period | $(88,239)$ | $(167,922)$ |
| Balance at the end of current period | 316,890 | 148,968 |
| Total retained earnings |  |  |
| Balance at the beginning of current period | 6,855,777 | 6,767,422 |
| Changes of items during the period |  |  |
| Reversal of reserve for losses on overseas investments | - | - |
| Appropriation to reserve for special depreciation | - | - |
| Reversal of reserve for special depreciation | - | - |
| Appropriation to reserve for reduction of acquisition cost of fixed assets | - | - |
| Reversal of reserve for reduction of acquisition cost of fixed assets | - | - |
| Dividends paid | $(141,119)$ | $(156,784)$ |
| Net income | 52,764 | 35,844 |
| Reissuance of common stock | - | $(46,607)$ |
| Total changes of items during the period | $(88,355)$ | $(167,546)$ |
| Balance at the end of current period | 6,767,422 | 6,599,875 |
| Treasury stock |  |  |
| Balance at the beginning of current period | $(1,278,708)$ | $(1,279,668)$ |
| Changes of items during the period |  |  |
| Purchase of common stock | (960) | (115) |
| Reissuance of common stock | - | 127,642 |
| Total changes of items during the period | (960) | 127,526 |
| Balance at the end of current period | $(1,279,668)$ | $(1,152,142)$ |


|  | $\begin{gathered} \text { FY2011 } \\ \text { (April 1, } 2010 \text { through } \\ \text { March 31, 2011) } \\ \hline \end{gathered}$ | FY2012 (April 1, 2011 through March 31, 2012) |
| :---: | :---: | :---: |
| Total shareholders' equity |  |  |
| Balance at the beginning of current period | 6,392,222 | 6,302,907 |
| Changes of items during the period |  |  |
| Dividends paid | $(141,119)$ | $(156,784)$ |
| Net income | 52,764 | 35,844 |
| Purchase of common stock | (960) | (115) |
| Reissuance of common stock | - | 79,902 |
| Total changes of items during the period | $(89,315)$ | $(41,152)$ |
| Balance at the end of current period | 6,302,907 | 6,261,754 |
| Valuation and translation adjustments |  |  |
| Net unrealized gains on other securities |  |  |
| Balance at the beginning of current period | 236,133 | 224,485 |
| Changes of items during the period |  |  |
| Net changes of items other than shareholders' equity | $(11,648)$ | 137,628 |
| Total changes of items during the period | $(11,648)$ | 137,628 |
| Balance at the end of current period | 224,485 | 362,114 |
| Deferred hedge gains or losses |  |  |
| Balance at the beginning of current period | 186 | - |
| Changes of items during the period |  |  |
| Net changes of items other than shareholders' equity | (186) | - |
| Total changes of items during the period | (186) | - |
| Balance at the end of current period | - | - |
| Total valuation and translation adjustments |  |  |
| Balance at the beginning of current period | 236,319 | 224,485 |
| Changes of items during the period |  |  |
| Net changes of items other than shareholders' equity | $(11,834)$ | 137,628 |
| Total changes of items during the period | $(11,834)$ | 137,628 |
| Balance at the end of current period | 224,485 | 362,114 |
| Stock acquisition rights |  |  |
| Balance at the beginning of current period | 9,149 | 11,006 |
| Changes of items during the period |  |  |
| Net changes of items other than shareholders' equity | 1,857 | (208) |
| Total changes of items during the period | 1,857 | (208) |
| Balance at the end of current period | 11,006 | 10,797 |
| Total net assets |  |  |
| Balance at the beginning of current period | 6,637,692 | 6,538,399 |
| Changes of items during the period |  |  |
| Dividends paid | $(141,119)$ | $(156,784)$ |
| Net income | 52,764 | 35,844 |
| Purchase of common stock | (960) | (115) |
| Reissuance of common stock | - | 79,902 |
| Net changes of items other than shareholders' equity | $(9,977)$ | 137,420 |
| Total changes of items during the period | $(99,292)$ | 96,267 |
| Balance at the end of current period | 6,538,399 | 6,634,666 |

(4) Going Concern Assumption

None

Supplemental Material for Financial Results for FY2012 (Consolidated)
<U.S. GAAP >

|  | FY2011 |  |  |  | 12 months ('10/4-11/3) | FY2012 |  |  |  | 12 months <br> ('11/4-12/3) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} 1 Q \\ (2010 / 4-6) \end{gathered}$ | $\begin{gathered} 2 Q \\ (2010 / 7-9) \\ \hline \end{gathered}$ | $\begin{gathered} 3 Q \\ (2010 / 10-12) \\ \hline \end{gathered}$ | $\begin{gathered} 4 \mathrm{Q} \\ (2011 / 1-3) \\ \hline \end{gathered}$ |  | $\begin{gathered} 1 Q \\ (2011 / 4-6) \\ \hline \end{gathered}$ | $\begin{gathered} 2 Q \\ (2011 / 7-9) \end{gathered}$ | $\begin{gathered} 3 Q \\ (2011 / 10-12) \end{gathered}$ | $\begin{gathered} 4 \mathrm{Q} \\ (2012 / 1-3) \end{gathered}$ |  |
| Vehicle Production (thousands of units) | 1,793 | 1,853 | 1,803 | 1,720 | 7,169 | 1,189 | 1,884 | 1,952 | 2,410 | 7,435 |
| (Japan) <br> - including Daihatsu \& Hino <br> [Daihatsu] <br> [Hino] | $\left[\begin{array}{cc}970 \\ {[ } & 165] \\ {[ } & 24]\end{array}\right]$ | $\left.\begin{array}{c} 1,024 \\ {[ } \\ {\left[\begin{array}{c} 167 \end{array}\right]} \\ {[ } \\ 26] \end{array}\right]$ | $\left[\begin{array}{cc}  & 924 \\ {[ } & 154 \end{array}\right]\left[\begin{array}{l} {[ } \\ {[ } \end{array} c\right.$ | $\left[\begin{array}{cc} 803 \\ {[ } & 133] \\ {[ } & 23] \end{array}\right]$ | $\left[\begin{array}{c} 3,721 \\ {[ } \end{array} \quad 619\right][]\left[\begin{array}{cc}  \\ {[ } & 99 \end{array}\right]$ | $\left[\begin{array}{cc}556 \\ {[ } & 122 \\ {[ } & 23\end{array}\right][$ [ | $\left[\begin{array}{cc} 1,015 \\ {[ } & 162 \end{array}\right]\left[[ ] \left[\begin{array}{l}  \\ {[ } \end{array}\right.\right.$ | $\left[\begin{array}{c}1,104 \\ {[ } \\ {\left[\begin{array}{c}193\end{array}\right]} \\ 34\end{array}\right]$ | $\left[\begin{array}{r}1,266 \\ {[ } \\ 214\end{array}\right]$ | $\left.\begin{array}{c} 3,940 \\ 690 \\ 131 \end{array}\right]$ |
| (Overseas) - including Daihatsu \& Hino [Daihatsu] [Hino] | $\left.\left[\begin{array}{c}823 \\ {[ }\end{array}\right] \begin{array}{c}40 \\ {[ }\end{array}\right]$ | $\left.\begin{array}{cc} 829 \\ {[ } & 37] \\ {[ } & 3] \end{array}\right]$ | $\left[\begin{array}{cc}879 \\ {[ } & 48\end{array}\right]\left[\begin{array}{l}2\end{array}\right][$ | $\left[\begin{array}{cc} 917 \\ {[ } & 45] \\ {[ } & 2] \end{array}\right]$ | $\left[\begin{array}{c} 3,448 \\ {[ } \end{array}\right]\left[\begin{array}{c} 170 \\ {[ } \end{array}\right]$ | $\left[\begin{array}{cc}633 \\ {[ } & 42 \\ {[ } & 1\end{array}\right]\left[\begin{array}{l}{[ }\end{array}\right]$ | $\left[\begin{array}{cc}869 \\ {[ } & 52 \\ {[ } & 4\end{array}\right]\left[\begin{array}{l}{[ }\end{array}\right]$ | $\left[\begin{array}{c}848 \\ {[ }\end{array}\right]\left[\begin{array}{c}52 \\ {[ }\end{array}\right]$ | $\left[\begin{array}{rr}1,144 \\ {[ } & 55\end{array}\right]$ | $\left.\left[\begin{array}{c} 3,495 \\ {[ } \end{array}\right] 202\right]$ |
| North America | 343 | 327 | 323 | 345 | 1,338 | 188 | 276 | 367 | 443 | 1,275 |
| Europe | 83 | 82 | 100 | 107 | 372 | 75 | 78 | 109 | 120 | 383 |
| Asia | 299 | 326 | 353 | 366 | 1,344 | 280 | 411 | 274 | 477 | 1,441 |
| Central and South America | 39 | 37 | 39 | 32 | 148 | 36 | 35 | 42 | 38 | 152 |
| Oceania | 31 | 30 | 27 | 25 | 113 | 21 | 28 | 20 | 24 | 93 |
| Africa | 28 | 27 | 37 | 42 | 133 | 33 | 41 | 36 | 42 | 151 |
| Vehicle Sales (thousands of units) <br> [First Half 6 months] | 1,820 | 1,895 | 1,802 | 1,791 | $\left[\begin{array}{l} 7,308 \\ {[ } \\ 3,715 \end{array}\right]$ | 1,221 | 1,805 | 1,969 | 2,357 | $\left[\begin{array}{l} 7,352 \\ {[ } \\ 3,026 \end{array}\right]$ |
| (Japan) <br> - including Daihatsu \& Hino <br> [Daihatsu] <br> [Hino] | $\left[\begin{array}{cc}500 \\ {[ } & 137\end{array}\right]$ | $\left[\begin{array}{c}586 \\ 153\end{array}\right]$ | $\left[\begin{array}{cc}403 \\ {[ } & 110\end{array}\right][$ [ | $\left[\begin{array}{c}425 \\ {[ } \\ 128] \\ {[ }\end{array} \quad 8\right]$ | $\left.\left\lvert\, \begin{array}{cc} 1,913 \\ {[ } & 528 \end{array}\right.\right]$ | $\left[\begin{array}{cc}292 \\ {[ } & 107 \\ {[ } & 5\end{array}\right][$ [ | $\left[\begin{array}{cc} 505 \\ {[ } & 139 \end{array}\right]\left[\begin{array}{l} {[ } \\ {[ } \end{array}\right]\left[\begin{array}{l} {[1]} \end{array}\right]$ | $\left[\begin{array}{cc}561 \\ {[ } & 152] \\ {[ } & 10\end{array}\right]$ | $\left.\left[\begin{array}{c}714 \\ {[ }\end{array}\right] \begin{array}{c}199] \\ {[ }\end{array}\right]$ | $\left.\left\lvert\, \begin{array}{cc} 2,071 \\ {[ } & 597 \\ {[ } & 37 \end{array}\right.\right]$ |
| (Overseas) - including Daihatsu \& Hino <br> [Daihatsu] <br> [Hino] | $\left.\left.\left[\begin{array}{c} 1,320 \\ {[ } \end{array}\right] \begin{array}{c}  \\ {[ } \end{array}\right] 19\right][]$ | $\left.\begin{array}{c} 1,309 \\ {[ } \\ {\left[\begin{array}{c} 39 \end{array}\right]} \\ {[ } \\ 200 \end{array}\right]$ | $\left[\begin{array}{cc} 1,399 \\ {[ } & 45 \end{array}\right]\left[\begin{array}{c} {[ } \\ {[ } \end{array}\right.$ | $\left.\left[\begin{array}{c} 1,366 \\ {[ } \end{array}\right] \begin{array}{c}  \\ {[ } \end{array}\right]\left[\begin{array}{l} 1 \end{array}\right]$ | $\left[\begin{array}{cc} 5,395 \\ {[ } & 170 \end{array}\right]\left[\begin{array}{cc}  \\ {[ } & 79 \end{array}\right]$ | $\left[\begin{array}{cc}929 \\ {[ } & 40 \\ {[ } & 16\end{array}\right]\left[\begin{array}{l}{[ }\end{array}\right]$ | $\left[\begin{array}{c} 1,300 \\ {[ } \end{array}\right.$ | $\left[\begin{array}{rr}1,408 \\ {[ } & 47\end{array}\right]\left[\begin{array}{c} \\ {[ }\end{array}\right.$ | $\left[\begin{array}{c}1,643 \\ {[ }\end{array} \quad 48\right]\left[\begin{array}{l}1\end{array}\right]$ | $\left.\left\lvert\, \begin{array}{cc} 5,281 \\ {[ } & 185] \\ {[ } & 90 \end{array}\right.\right]$ |
| North America | 526 | 515 | 507 | 483 | 2,031 | 276 | 413 | 579 | 604 | 1,872 |
| Europe | 187 | 181 | 208 | 220 | 796 | 174 | 187 | 219 | 218 | 798 |
| Asia | 285 | 289 | 335 | 345 | 1,255 | 259 | 355 | 279 | 433 | 1,327 |
| Central and South America | 69 | 75 | 76 | 60 | 281 | 52 | 75 | 84 | 78 | 289 |
| Oceania | 62 | 54 | 70 | 61 | 248 | 34 | 61 | 61 | 67 | 223 |
| Africa | 49 | 46 | 57 | 58 | 209 | 40 | 55 | 62 | 57 | 214 |
| Middle East | 140 | 148 | 145 | 137 | 569 | 91 | 152 | 123 | 184 | 550 |
| Other | 2 | 1 | 1 | 2 | 6 | 3 | 2 | 1 | 2 | 8 |
| Total Retail Unit Sales (thousands of units) [Toyota, Daihatsu and Hino] | 2,072 | 2,166 | 2,086 | 2,099 | 8,423 | 1,616 | 2,058 | 2,174 | 2,485 | 8,334 |
| Housing Sales (units) | 866 | 1,333 | 1,356 | 1,602 | 5,157 | 879 | 1,562 | 1,436 | 1,822 | 5,699 |


| FY2013 <br> Forecast <br> 12 months <br> ('12/4-13/3) |
| :---: |
|  |

Supplemental Material for Financial Results for FY2012 (Consolidated)
<U.S. GAAP >


Supplemental Material for Financial Results for FY2012 (Consolidated)
<U.S. GAAP >


| Analysis of Consolidated Net Income for FY2012 (Note 2) <br> (billions of yen, approximately) | $\begin{gathered} 4 \mathrm{Q} \\ (2012 / 1-3) \\ \hline \end{gathered}$ | 12 months ('11/4-'12/3) |
| :---: | :---: | :---: |
| Marketing Efforts | 270.0 | 150.0 |
| Effects of Changes in Exchange Rates | -50.0 | -250.0 |
| Cost Reduction Efforts | 70.0 | 150.0 |
| From Engineering | 55.0 | 110.0 |
| From Manufacturing and Logistics | 15.0 | 40.0 |
| Increases in Expenses, etc. | -70.0 | -100.0 |
| Other | -27.6 | -62.6 |
| (Changes in Operating Income) | 192.4 | -112.6 |
| Non-operating Income | 1.6 | -17.7 |
| Equity in Earnings of Affiliated Companies | 28.2 | -17.3 |
| Income Taxes , Net Income Attributable to the Noncontrolling Interest | -126.6 | 23.0 |
| (Changes in Net Income) (Nole 2) | 95.6 | -124.6 |

## Supplemental Material for Financial Results for FY2012 (Unconsolidated)

## < Japan GAAP >

|  | FY2011 |  |  |  | $\begin{aligned} & 12 \text { months } \\ & \text { ('10/4-'11/3) } \end{aligned}$ | FY2012 |  |  |  | $\begin{aligned} & 12 \text { months } \\ & \text { ('11/4-'12/3) } \end{aligned}$ | FY2013 <br> Forecast <br> 12 months <br> ('12/4-13/3) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} 1 Q \\ (2010 / 4-6) \\ \hline \end{gathered}$ | $\begin{gathered} 2 \mathrm{Q} \\ (2010 / 7-9) \\ \hline \end{gathered}$ | $\begin{array}{\|c\|} 3 Q \\ (2010 / 10-12) \\ \hline \end{array}$ | $\begin{gathered} 4 \mathrm{Q} \\ (2011 / 1-3) \\ \hline \end{gathered}$ |  | $\begin{gathered} 1 Q \\ (2011 / 4-6) \\ \hline \end{gathered}$ | $\begin{gathered} 2 \mathrm{Q} \\ (2011 / 7-9) \\ \hline \end{gathered}$ | $\begin{array}{\|c} 3 \mathrm{Q} \\ (2011 / 10-12) \\ \hline \end{array}$ | $\begin{gathered} 4 \mathrm{Q} \\ (2012 / 1-3) \end{gathered}$ |  |  |
| Toyota \& Lexus brand |  |  |  |  |  |  |  |  |  |  |  |
| Domestic Vehicle Production (thousands of units) | 781 | 831 | 744 | 648 | 3,004 | 411 | 824 | 878 | 1,006 | 3,119 | 3,400 |
| Overseas Vehicle Production (thousands of units) | 1,032 | 1,041 | 1,121 | 1,144 | 4,338 | 779 | 1,133 | 1,112 | 1,386 | 4,410 | 5,300 |
| Domestic Vehicle Retail Sales (thousands of units) | 373 | 431 | 282 | 321 | 1,407 | 179 | 346 | 355 | 533 | 1,413 | 1,550 |
| Exports Vehicle Sales (thousands of units) | 424 | 420 | 458 | 396 | 1,698 | 199 | 466 | 507 | 498 | 1,670 | 2,000 |
| North America | 159 | 163 | 159 | 119 | 600 | 65 | 163 | 168 | 187 | 583 | 730 |
| Europe | 74 | 69 | 85 | 101 | 329 | 43 | 86 | 118 | 86 | 333 | 390 |
| Asia | 38 | 38 | 59 | 47 | 182 | 24 | 52 | 60 | 54 | 190 | 250 |
| Central and South America | 20 | 22 | 22 | 17 | 81 | 9 | 23 | 25 | 26 | 83 | 90 |
| Oceania | 40 | 41 | 43 | 34 | 158 | 17 | 49 | 47 | 42 | 155 | 170 |
| Africa | 18 | 18 | 21 | 14 | 71 | 7 | 17 | 17 | 15 | 56 | 80 |
| Middle East | 73 | 68 | 68 | 63 | 272 | 33 | 75 | 71 | 87 | 266 | 290 |
| Other | 2 | 1 | 1 | 1 | 5 | 1 | 1 | 1 | 1 | 4 |  |
| Net Revenues (billions of yen) | 2,136.4 | 2,220.0 | 2,039.2 | 1,847.2 | 8,242.8 | 1,207.3 | 2,139.3 | 2,288.0 | 2,606.5 | 8,241.1 | 9,500.0 |
| Domestic | 804.6 | 932.9 | 670.3 | 651.4 | 3,059.2 | 433.8 | 790.6 | 902.9 | 1,118.5 | 3,245.8 |  |
| Exports | 1,331.7 | 1,287.2 | 1,368.8 | 1,195.8 | 5,183.5 | 773.4 | 1,348.7 | 1,385.1 | 1,488.1 | 4,995.3 |  |
| Operating Income (billions of yen) <br> (Operating Income Ratio) (\%) | -63.8 <br> $\left(\begin{array}{r}-3.0\end{array}\right.$ | $\begin{gathered} \hline-85.6 \\ -3.9 \end{gathered}$ | $\left.\begin{array}{r} -134.1 \\ \left(\begin{array}{r}  \\ ( \end{array}\right) .6 .6 \end{array}\right)$ | $\begin{gathered} \hline-197.4 \\ -10.7 \end{gathered}$ | $\binom{-480.9}{-5.8}$ | $\binom{-194.6}{-16.1}$ | $\binom{-127.7}{-6.0}($ | $\binom{-98.1}{-4.3}($ | -19.4 -0.7 | (r $\begin{array}{r}-439.8 \\ \left(\begin{array}{r}\text {-5.3 }\end{array}\right. \\ \hline\end{array}$ | -70.0 <br> $\left(\begin{array}{r}-0.7 \\ \hline\end{array}\right.$ |
| Ordinary Income (billions of yen) (Ordinary Income Ratio) (\%) | $\begin{array}{\|r} 163.1 \\ \hline \\ 7.6 \\ \hline \end{array}$ | $\left.\begin{array}{c} 27.7 \\ 1.2 \end{array}\right)$ | $\begin{array}{r} -77.4 \\ \left(\begin{array}{r} -3.8 \end{array}\right) \\ \hline \end{array}$ | $\begin{array}{r} \hline-160.4 \\ -8.7 \\ \hline \end{array}$ | $\left.\begin{array}{\|c\|} \hline-47.0 \\ ( \\ -0.6 \end{array}\right)$ | $\left.\begin{array}{\|l\|} \hline-3.6 \\ ( \\ -0.3 \end{array}\right)$ | $\binom{-72.0}{-3.4}$ | $\binom{15.8}{0.7}($ | $\left.\begin{array}{r\|r}82.8 \\ 3.2\end{array}\right)$ | ( $\left.\begin{array}{r}23.0 \\ (0.3\end{array}\right)$ | $\begin{array}{r}440.0 \\ \left(\begin{array}{r}4.6 \\ \hline\end{array}\right. \\ \hline\end{array}$ |
| $\begin{aligned} & \text { Net Income (billions of yen) } \\ & \text { (Net Income Ratio) (\%) } \\ & \hline \end{aligned}$ | $\begin{array}{\|r} 180.3 \\ \hline \\ 8.4 \\ \hline \end{array}$ | $\begin{gathered} \hline 20.7 \\ 0.9 \\ \hline \end{gathered}$ | $\begin{gathered} -38.0 \\ ( \\ \hline \end{gathered}$ | $\begin{array}{r} -110.3 \\ -6.0 \end{array}$ | $\begin{array}{\|r\|} \hline 52.7 \\ \left(\begin{array}{r}  \\ \hline \end{array}\right) \\ \hline \end{array}$ | $\begin{array}{\|c\|} \hline 50.6 \\ \left(\begin{array}{r} 2.2 \end{array}\right. \\ \hline \end{array}$ | $\left.\begin{array}{ll} \hline & -0.9 \\ ( & -0.0 \end{array}\right)$ | $\left.\begin{array}{\|r\|} \hline-80.1 \\ ( \\ -3.5 \end{array}\right)($ | $\begin{array}{r} 66.2 \\ 2.5 \\ \hline \end{array}$ | $\begin{gathered} 35.8 \\ \left(\begin{array}{r} 3.4 \\ \hline \end{array}\right. \\ \hline \end{gathered}$ | $\begin{array}{r}360.0 \\ \left(\begin{array}{r} \\ 3.8 \\ \hline\end{array}\right. \\ \hline\end{array}$ |
| R\&D Expenses (billions of yen) | 159.7 | 164.4 | 156.0 | 155.8 | 635.9 | 165.7 | 169.1 | 168.1 | 187.1 | 690.0 | 710.0 |
| Depreciation Expenses (billions of yen) | 51.9 | 55.9 | 56.4 | 58.2 | 222.4 | 45.6 | 48.5 | 50.4 | 54.1 | 198.6 | 180.0 |
| Capital Expenditures (billions of yen) | 15.2 | 30.0 | 23.4 | 63.9 | 132.5 | 27.0 | 24.5 | 31.4 | 56.1 | 139.0 | 190.0 |


| Analysis of Unconsolidated Net Income for FY2012 <br> (billions of yen, approximately) | $\begin{gathered} 4 \mathrm{Q} \\ (2012 / 1-3) \\ \hline \end{gathered}$ | 12 months ('11/4-12/3) |
| :---: | :---: | :---: |
| Marketing Efforts | 140.0 | 110.0 |
| Effects of Changes in Exchange Rates | -50.0 | -260.0 |
| Cost Reduction Efforts | 50.0 | 130.0 |
| From Engineering | 45.0 | 120.0 |
| From Manufacturing and Logistics | 5.0 | 10.0 |
| Decreases in Expenses, etc. | 30.0 | 60.0 |
| Other | 8.0 | 1.1 |
| (Changes in Operating Income) | 178.0 | 41.1 |
| Non-operating Income | 65.2 | 28.9 |
| Income Taxes, etc. | -66.7 | -86.9 |
| (Changes in Net Income) | 176.5 | -16.9 |

Cautionary Statement with Respect to Forward-Looking Statements
This report contains forward-looking statements that reflect Toyota's plans and expectations.
These forward-looking statements are not guarantees of future performance and involve known and unknown
risks, uncertainties and other factors that may cause Toyota's actual results, performance, achievements risks, uncertainties and other factors that may cause Toyota's actual results, performance, achievements or financial position to be materially different from any future results, performance, achievements or financial position expressed or implied by these forward-looking statements. These factors include, but are not limited to; (i) the impact of natural calamities including the negative effect on Toyota's vehicle production and sales; (ii) changes in economic conditions and market demand affecting, and the competitive environment in, the automotive markets in Japan, North America, Europe, Asia and other markets in which Toyota operates; (iii) fluctuations in currency exchange rates, particularly with respect to the value of the Japanese yen, the U.S dollar, the euro, the Australian dollar, the Canadian dollar and the British pound, and interest rates; (iv) changes in funding environment in financial markets and increased competition in the financial services industry; (v) Toyota's ability to market and distribute effectively; (vi) Toyota's ability to realize production efficiencies and to implement capital expenditures at the levels and times planned by management; (vii) changes in the laws, regulations and government policies in the markets in which Toyota operates that affect Toyota's automotive operations, particularly laws, regulations and government policies relating to vehicle safety including remedial measures such as recalls, trade, environmental protection, vehicle emissions and vehicle fuel economy, as well as changes in laws, regulations and government policies that affect Toyota's other operations, including the outcome of current and future litigation and other legal proceedings, government proceedings and investigations; (viii) political instability in the markets in which Toyota operates; (ix) Toyota's ability to timely develop and achieve market acceptance of new products that meet customer demand; ( $x$ ) any damage to Toyota's brand image; (xi) Toyota's reliance on various suppliers for the provision of supplies; (xii) increases in prices of raw materials; and (xiii) fuel shortages or interruptions in transportation systems, labor strikes, work stoppages or other interruptions to, or difficulties in, the employment of labor in the major markets where Toyota purchase materials, components and supplies for the production of its products or where its products are produced, distributed or sold.
A discussion of these and other factors, which may affect Toyota's actual results, performance, achievements or financial position is contained in Toyota's annual report on Form 20-F, which is on file with the United States Securities and Exchange Commission.
(Note 1) Shows the number of employees as of the end of each period (excluding loan employees from Toyota
and its consolidated subsidiaries ("Toyota") to outside Toyota and including loan employees from outside Toyota to Toyota)
(Note 2) Shows "Net income attributable to Toyota Motor Corporation"
(Note 3) $2 \mathrm{Q}=$ Interim Dividend, $4 \mathrm{Q}=$ Year-end Dividend, $\mathrm{FY}=$ Annual Dividend
(Note 4) Figures for depreciation expenses and capital expenditures do not include vehicles in operating lease
(Note 5) Excludes financial subsidiaries


[^0]:    Note: "Other" consists of Central and South America, Oceania, Africa and the Middle East, etc.

