## NATIONAL AUSTRALIA BANK

Template for Key Performance Measures

Output summary - ratios<sup>(1)</sup>

Output summary - ratios <sup>(1)</sup>	н	Half Year to		
	 Mar 20	Sep 19	Mar 19	
Key indicators	\$m	\$m	\$m	
Statutory earnings per ordinary share (cents) - basic	44.2	73.0	95.9	
Statutory earnings per ordinary share (cents) from continuing operations - basic	40.6	75.8	103.5	
Net profit attributable to owners of NAB	1,313	2,104	2,694	
Less: Distributions on other equity instruments (statutory basis)	(22)	(31)	(52	
Net profit attributable to owners of NAB (adjusted)	1,291	2,073	2,642	
Net profit attributable to owners of NAB from continuing operations (adjusted)	1,186	2,152	2,852	
Net profit / (loss) attributable to owners of NAB from discontinued operations	105	(79)	(210	
Add: Interest expense on convertible notes	92	98	67	
Add: Interest expense on convertible preference shares	27	30	60	
Adjusted earnings - diluted	1,410	2,201	2,769	
Adjusted earnings from continuing operations - diluted	1,305	2,280	2,979	
Weighted average number of ordinary shares (millions) - basic	2,919	2,838	2,756	
Weighted average number of ordinary shares (millions) - diluted	3,306	3,066	3,007	
Statutory earnings per ordinary share (cents) - diluted	42.6	71.8	92.1	
Statutory earnings per ordinary share (cents) from continuing operations - diluted	39.5	74.4	99.1	
Cash earnings per ordinary share (cents) - basic	49.2	75.5	107.2	
Cash earnings	1,436	2,143	2,954	
Add: Interest expense on convertible notes	92	98	67	
Add: Interest expense on convertible preference shares	27	30	60	
Adjusted cash earnings – diluted	1,555	2,271	3,081	
Weighted average number of ordinary shares (millions) - basic	2,919	2,838	2,756	
Weighted average number of ordinary shares (millions) - diluted	3,306	3,066	3,007	
Cash earnings per share (cents) - diluted	47.0	74.1	102.5	
Statutory profit on average equity (Statutory return on equity)	4.7%	7.8%	10.5%	
Net profit attributable to owners of NAB (adjusted)	1,291	2,073	2,642	
Cash earnings on average equity (Cash return on equity)	5.3%	8.1%	11.7%	
Cash earnings	1,436	2,143	2,954	
Average equity	56,579	54,727	52,910	
Less: Average non-controlling interest in controlled entities	(2)	(8)	(10)	
Less: Average Trust Preferred Securities	-	-	(412	
Less: Average National Income Securities	(1,945)	(1,945)	(1,945)	
Average equity (adjusted)	54,632	52,774	50,543	
Profitability, performance and efficiency measures				
Dividend payout ratio	61.0%	109.9%	77.4%	
Dividend per share (cents)	30	83	83	
Cash earnings per ordinary share (cents) - basic	49.2	75.5	107.2	
Cash earnings on average assets	0.33%	0.51%	0.71%	
Cash earnings	1,436	2,143	2,954	
Average assets	861,880	839,934	829,149	
Cash earnings on average risk-weighted assets	0.68%	1.05%	1.49%	
Cash earnings	1,436	2,143	2,954	
Risk-weighted assets	432,666	415,771	403,205	
Risk-weighted assets (prior quarter)	415,137	404,635	402,353	
Risk-weighted assets (prior half year)	415,771	403,205	389,684	
Cash earnings per average FTE (\$'000)	82	125	176	
Cash earnings	1,436	2,143	2,954	
Full-time equivalent employees (FTE) (average)	34,841	34,258	33,620	
Group				
Jaws	(7.9%)	(21.8%)	1.6%	
Cost to income ratio	62.4%	58.0%	47.0%	
Operating expenses <sup>(2)</sup>	(5,350)	(4,838)	(4,175	
Net operating income <sup>(2)</sup>	8,573	8,347	8,874	
Net tangible assets (NTA) per share (\$)	17.34	16.68	16.46	
Total equity / net assets	58,378	55,604	54,091	
Less: Non-controlling interest in controlled entities	(1)	(8)	(7)	
Less: National Income Securities	(1,945)	(1,945)	(1,945)	
Less: Goodwill and other intangible assets	(4,696)	(5,576)	(5,872	
Net tangible assets (NTA)	51,736	48,075	46,267	
Ordinary shares - Including partly paid (no. '000)	2,984,168	2,883,038	2,811,336	

<sup>(1)</sup> All key performance measures and Group performance indicators are calculated on a cash earnings basis unless otherwise stated. A Glossary of Terms is included in Section 5 of the 2020 Half Year Results document.

<sup>(2)</sup> Includes large notable items. Refer to Section 1 Large notable items in the 2020 Half Year Results document for further information.

## NATIONAL AUSTRALIA BANK

Template for Key Performance Measures

Input Schedule

Group Cash Earnings	ı	Half Year to		Mar 20
Group Cash Earnings	Mar 20	Sep 19	Mar 19	Results
	\$m	\$m	\$m	Announcement
Net interest income <sup>(1)</sup>	6,886	6,808	6,734	Page 5
Other operating income <sup>(1)</sup>	1,687	1,539	2,140	Page 5
Net operating income	8,573	8,347	8,874	Page 5
Operating expenses <sup>(1)</sup>	(5,350)	(4,838)	(4,175)	Page 5
Underlying profit	3,223	3,509	4,699	Page 5
Credit impairment charge	(1,161)	(470)	(449)	Page 5
Cash earnings before tax and distributions	2,062	3,039	4,250	Page 5
Income tax expense	(604)	(865)	(1,244)	Page 5
Cash earnings before distributions	1,458	2,174	3,006	Page 5
Distributions	(22)	(31)	(52)	Page 5
Cash earnings	1,436	2,143	2,954	Page 5
Cash earnings (excluding large notable items) <sup>(1)</sup>	2,471	3,266	3,279	Page 5
Non-cash earnings items (after tax):				
Distributions	22	31	52	Page 3
Fair value and hedge ineffectiveness	8	46	(69)	Page 3
Amortisation and impairment of acquired intangible assets	(221)	(4)	(14)	Page 3
MLC Wealth divestment separation costs	(37)	(33)	(19)	Page 3
Net profit from continuing operations	1,208	2,183	2,904	Page 3
Net profit / (loss) after tax from discontinued operations	105	(79)	(210)	Page 3
Net profit attributable to owners of NAB	1,313	2,104	2,694	Page 3
	1	Half Year to		Mar 20
	Mar 20	Sep 19	Mar 19	Results
Average Balance Sheet data	\$m	\$m	\$m	Announcement
Average interest earning assets	773,466	763,383	754,261	Page 89
Average assets	861,880	839,934	829,149	Page 90
Average equity	56,579	54,727	52,910	Page 92
Average non-controlling interest in controlled entities	2	8	10	Page 92
Average Trust Preferred Securities		-	412	
Average National Income Securities	1,945	1,945	1,945	Page 73
Statutory earnings per share data  Weighted average number of ordinary shares (millions) (net of treasury shares) - basic	2,919	2,838	2,756	Page 96
Weighted average number of ordinary shares (millions) (net of treasury shares) - diluted	3,306	3,066	3,007	Page 96
Distributions on other equity instruments	(22)	(31)	(52)	Page 96
Interest expense on convertible notes	92	98	67	Page 96
Interest expense on convertible preference shares	27	30	60	Page 96
Cash earnings per share data				
Cash earnings per share data Weighted average number of ordinary shares (millions) (net of treasury shares) - basic	2,919	2,838	2,756	Page 96
Weighted average number of ordinary shares (millions) (net of treasury shares) - basic	2,919 3,306	2,838 3,066	2,756 3,007	Page 96 Page 96
3 1				Page 96 Page 96 Page 96
Weighted average number of ordinary shares (millions) (net of treasury shares) - basic Weighted average number of ordinary shares (millions) (net of treasury shares) - diluted	3,306	3,066	3,007	Page 96
Weighted average number of ordinary shares (millions) (net of treasury shares) - basic Weighted average number of ordinary shares (millions) (net of treasury shares) - diluted Interest expense on convertible notes Interest expense on convertible preference shares	3,306 92	3,066 98	3,007 67	Page 96 Page 96
Weighted average number of ordinary shares (millions) (net of treasury shares) - basic Weighted average number of ordinary shares (millions) (net of treasury shares) - diluted Interest expense on convertible notes	3,306 92	3,066 98	3,007 67	Page 96 Page 96
Weighted average number of ordinary shares (millions) (net of treasury shares) - basic Weighted average number of ordinary shares (millions) (net of treasury shares) - diluted Interest expense on convertible notes Interest expense on convertible preference shares  Risk-weighted assets data Risk-weighted assets	3,306 92 27	3,066 98 30	3,007 67 60	Page 96 Page 96 Page 96
Weighted average number of ordinary shares (millions) (net of treasury shares) - basic Weighted average number of ordinary shares (millions) (net of treasury shares) - diluted Interest expense on convertible notes Interest expense on convertible preference shares  Risk-weighted assets data Risk-weighted assets (prior quarter)	3,306 92 27 432,666	3,066 98 30 415,771	3,007 67 60 403,205	Page 96 Page 96 Page 96
Weighted average number of ordinary shares (millions) (net of treasury shares) - basic Weighted average number of ordinary shares (millions) (net of treasury shares) - diluted Interest expense on convertible notes Interest expense on convertible preference shares  Risk-weighted assets data Risk-weighted assets (prior quarter)	3,306 92 27 432,666 415,137	3,066 98 30 415,771 404,635	3,007 67 60 403,205 402,353	Page 96 Page 96 Page 96
Weighted average number of ordinary shares (millions) (net of treasury shares) - basic Weighted average number of ordinary shares (millions) (net of treasury shares) - diluted Interest expense on convertible notes Interest expense on convertible preference shares  Risk-weighted assets data Risk-weighted assets Risk-weighted assets (prior quarter) Risk-weighted assets (prior half year)	3,306 92 27 432,666 415,137	3,066 98 30 415,771 404,635	3,007 67 60 403,205 402,353	Page 96 Page 96 Page 96
Weighted average number of ordinary shares (millions) (net of treasury shares) - basic Weighted average number of ordinary shares (millions) (net of treasury shares) - diluted Interest expense on convertible notes Interest expense on convertible preference shares  Risk-weighted assets data Risk-weighted assets Risk-weighted assets (prior quarter) Risk-weighted assets (prior half year)  Full-time equivalent employees (FTE) (Average)	3,306 92 27 432,666 415,137 415,771	3,066 98 30 415,771 404,635 403,205	3,007 67 60 403,205 402,353 389,684	Page 96 Page 96 Page 96 Page 95
Weighted average number of ordinary shares (millions) (net of treasury shares) - basic Weighted average number of ordinary shares (millions) (net of treasury shares) - diluted Interest expense on convertible notes Interest expense on convertible preference shares  Risk-weighted assets data	3,306 92 27 432,666 415,137 415,771	3,066 98 30 415,771 404,635 403,205	3,007 67 60 403,205 402,353 389,684 33,620	Page 96 Page 96 Page 96 Page 95 Page 7
Weighted average number of ordinary shares (millions) (net of treasury shares) - basic Weighted average number of ordinary shares (millions) (net of treasury shares) - diluted Interest expense on convertible notes Interest expense on convertible preference shares  Risk-weighted assets data Risk-weighted assets Risk-weighted assets (prior quarter) Risk-weighted assets (prior half year)  Full-time equivalent employees (FTE) (Average)  Dividend per share (cents)	3,306 92 27 432,666 415,137 415,771	3,066 98 30 415,771 404,635 403,205	3,007 67 60 403,205 402,353 389,684 33,620	Page 96 Page 96 Page 96 Page 95 Page 7
Weighted average number of ordinary shares (millions) (net of treasury shares) - basic Weighted average number of ordinary shares (millions) (net of treasury shares) - diluted Interest expense on convertible notes Interest expense on convertible preference shares  Risk-weighted assets data Risk-weighted assets Risk-weighted assets (prior quarter) Risk-weighted assets (prior half year)  Full-time equivalent employees (FTE) (Average)  Dividend per share (cents)  Cost to income ratio data  Operating expenses(1)	3,306 92 27 432,666 415,137 415,771 34,841	3,066 98 30 415,771 404,635 403,205 34,258	3,007 67 60 403,205 402,353 389,684 33,620	Page 96 Page 96 Page 96 Page 95 Page 7 Page 6
Weighted average number of ordinary shares (millions) (net of treasury shares) - basic Weighted average number of ordinary shares (millions) (net of treasury shares) - diluted Interest expense on convertible notes Interest expense on convertible preference shares  Risk-weighted assets data Risk-weighted assets Risk-weighted assets (prior quarter) Risk-weighted assets (prior half year)  Full-time equivalent employees (FTE) (Average)  Dividend per share (cents)  Cost to income ratio data  Operating expenses <sup>(1)</sup> Net operating income <sup>(1)</sup>	3,306 92 27 432,666 415,137 415,771 34,841	3,066 98 30 415,771 404,635 403,205 34,258 83 (4,838)	3,007 67 60 403,205 402,353 389,684 33,620 83	Page 96 Page 96 Page 96 Page 95  Page 7  Page 6
Weighted average number of ordinary shares (millions) (net of treasury shares) - basic Weighted average number of ordinary shares (millions) (net of treasury shares) - diluted Interest expense on convertible notes Interest expense on convertible preference shares  Risk-weighted assets data Risk-weighted assets (prior quarter) Risk-weighted assets (prior half year)  Full-time equivalent employees (FTE) (Average)  Dividend per share (cents)  Cost to income ratio data Operating expenses <sup>(1)</sup> Net operating income <sup>(1)</sup> Net tangible assets per share data	3,306 92 27 432,666 415,137 415,771 34,841	3,066 98 30 415,771 404,635 403,205 34,258 83 (4,838)	3,007 67 60 403,205 402,353 389,684 33,620 83	Page 96 Page 96 Page 96 Page 95  Page 7  Page 6
Weighted average number of ordinary shares (millions) (net of treasury shares) - basic Weighted average number of ordinary shares (millions) (net of treasury shares) - diluted Interest expense on convertible notes Interest expense on convertible preference shares  Risk-weighted assets data Risk-weighted assets (prior quarter) Risk-weighted assets (prior half year)  Full-time equivalent employees (FTE) (Average)  Dividend per share (cents)  Cost to income ratio data Operating expenses <sup>(1)</sup> Net operating income <sup>(1)</sup> Net tangible assets per share data Total ordinary shares, fully paid (no. '000)	3,306 92 27 432,666 415,137 415,771 34,841 30 (5,350) 8,573	3,066 98 30 415,771 404,635 403,205 34,258 83 (4,838) 8,347	3,007 67 60 403,205 402,353 389,684 33,620 83 (4,175) 8,874	Page 96 Page 96 Page 96 Page 95 Page 7 Page 6 Page 5 Page 5
Weighted average number of ordinary shares (millions) (net of treasury shares) - basic Weighted average number of ordinary shares (millions) (net of treasury shares) - diluted Interest expense on convertible notes Interest expense on convertible preference shares  Risk-weighted assets data Risk-weighted assets (prior quarter) Risk-weighted assets (prior half year)  Full-time equivalent employees (FTE) (Average)  Dividend per share (cents)  Cost to income ratio data Operating expenses(1) Net operating income(1)  Net tangible assets per share data  Total ordinary shares, fully paid (no. '000)  Total ordinary shares, partly paid (no. '000)	3,306 92 27 432,666 415,137 415,771 34,841 30 (5,350) 8,573	3,066 98 30 415,771 404,635 403,205 34,258 83 (4,838) 8,347	3,007 67 60 403,205 402,353 389,684 33,620 83 (4,175) 8,874	Page 96 Page 96 Page 96 Page 95 Page 7 Page 6 Page 5 Page 5 Page 5
Weighted average number of ordinary shares (millions) (net of treasury shares) - basic Weighted average number of ordinary shares (millions) (net of treasury shares) - diluted Interest expense on convertible notes Interest expense on convertible preference shares  Risk-weighted assets data Risk-weighted assets (prior quarter) Risk-weighted assets (prior quarter) Risk-weighted assets (prior half year)  Full-time equivalent employees (FTE) (Average)  Cost to income ratio data Operating expenses <sup>(1)</sup> Net operating income <sup>(1)</sup> Net tangible assets per share data  Total ordinary shares, fully paid (no. '000) Total ordinary shares, partly paid (no. '000) Total equity / net assets	3,306 92 27 432,666 415,137 415,771 34,841 30 (5,350) 8,573	3,066 98 30 415,771 404,635 403,205 34,258 83 (4,838) 8,347	3,007 67 60 403,205 402,353 389,684 33,620 83 (4,175) 8,874	Page 96 Page 96 Page 96 Page 95 Page 7 Page 6 Page 5 Page 5 Page 5 Page 98 Page 98
Weighted average number of ordinary shares (millions) (net of treasury shares) - basic Weighted average number of ordinary shares (millions) (net of treasury shares) - diluted Interest expense on convertible notes Interest expense on convertible preference shares  Risk-weighted assets data Risk-weighted assets Risk-weighted assets (prior quarter) Risk-weighted assets (prior half year)  Full-time equivalent employees (FTE) (Average)	3,306 92 27 432,666 415,137 415,771 34,841 30 (5,350) 8,573	3,066 98 30 415,771 404,635 403,205 34,258 83 (4,838) 8,347 2,883,019 19 55,604	3,007 67 60 403,205 402,353 389,684 33,620 83 (4,175) 8,874 2,811,315 21 54,091	Page 96 Page 96 Page 96 Page 95  Page 7  Page 6  Page 5 Page 5 Page 5  Page 98 Page 98 Page 53

<sup>(1)</sup> Includes large notable items. Refer to Section 1 Large notable items in the 2020 Half Year Results document for further information.