# **Annual Financial Report**

KONAMI GROUP CORPORATION and its subsidiaries

**Consolidated Financial Statements For the fiscal year ended March 31, 2024** 

## **KONAMI GROUP CORPORATION**

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As used in this annual report, references to "the Company" and "the parent" are to KONAMI GROUP CORPORATION and references to "Konami Group," "the Group," "we," "our" and "us" are to KONAMI GROUP CORPORATION and its subsidiaries, unless the context otherwise requires.

"U.S. dollar" or "\$" means the lawful currency of the United States of America, "Euro" or "€" means the lawful currency of the member states of the European Union and "yen" or "¥" means the lawful currency of Japan.

"IFRS" means International Financial Reporting Standards and "Japanese GAAP" means accounting principles generally accepted in Japan.

## 1. Consolidated Financial Statements

## **Consolidated Financial Statements**

## (1) Consolidated Statement of Financial Position

|  |         |                         | Millions of Yen         |
|--|---------|-------------------------|-------------------------|
|  | Note    | As of<br>March 31, 2023 | As of<br>March 31, 2024 |
| Assets                                     |         |                         |                         |
| Current assets                             |         |                         |                         |
| Cash and cash equivalents                  | 5,22    | ¥ 219,263               | ¥ 273,747               |
| Trade and other receivables                | 6,22,23 | 39,276                  | 43,887                  |
| Inventories                                | 7       | 12,705                  | 13,764                  |
| Income tax receivables                     |         | 9,486                   | 603                     |
| Other current assets                       | 13,22   | 9,311                   | 11,859                  |
| Total current assets                       | _       | 290,041                 | 343,860                 |
| Non-current assets                         | _       |                         |                         |
| Property, plant and equipment, net         | 8,10    | 155,788                 | 154,454                 |
| Goodwill and intangible assets             | 9       | 49,553                  | 57,226                  |
| Investments accounted for using the equity |         |                         |                         |
| method                                     | 11      | 3,239                   | 3,456                   |
| Other investments                          | 12,22   | 1,890                   | 1,768                   |
| Other financial assets                     | 13,22   | 15,001                  | 15,300                  |
| Deferred tax assets                        | 18      | 30,220                  | 28,275                  |
| Other non-current assets                   |         | 1,491                   | 1,511                   |
| Total non-current assets                   | _       | 257,182                 | 261,990                 |
| Total assets                               | _       | ¥ 547,223               | ¥ 605,850               |

Millions of Yen

|  |             |                         | Millions of Ten      |  |  |  |
|--|-------------|-------------------------|----------------------|--|--|--|
|  | Note        | As of<br>March 31, 2023 | As of March 31, 2024 |  |  |  |
| Liabilities and equity                     |             |                         |                      |  |  |  |
| Liabilities                                |             |                         |                      |  |  |  |
| Current liabilities                        |             |                         |                      |  |  |  |
| Other financial liabilities                | 10,17,22,29 | ¥ 8,751                 | ¥ 9,263              |  |  |  |
| Trade and other payables                   | 15,22       | 37,558                  | 44,257               |  |  |  |
| Income tax payables                        |             | 9,760                   | 10,615               |  |  |  |
| Other current liabilities                  | 16,23       | 19,025                  | 21,791               |  |  |  |
| Total current liabilities                  |             | 75,094                  | 85,926               |  |  |  |
| Non-current liabilities                    | _           |                         |                      |  |  |  |
| Bonds and borrowings                       | 14,22,29    | 59,819                  | 59,862               |  |  |  |
| Other financial liabilities                | 10,17,22,29 | 23,050                  | 20,262               |  |  |  |
| Provisions                                 | 16          | 10,031                  | 9,527                |  |  |  |
| Deferred tax liabilities                   | 18          | 1,141                   | 1,192                |  |  |  |
| Other non-current liabilities              | 19,23       | 1,809                   | 1,703                |  |  |  |
| <b>Total non-current liabilities</b>       |             | 95,850                  | 92,546               |  |  |  |
| Total liabilities                          | _           | 170,944                 | 178,472              |  |  |  |
| Equity                                     |             |                         |                      |  |  |  |
| Share capital                              | 20          | 47,399                  | 47,399               |  |  |  |
| Share premium                              | 20          | 78,144                  | 78,144               |  |  |  |
| Treasury shares                            | 20          | (21,594)                | (21,603)             |  |  |  |
| Other components of equity                 | 27          | 11,880                  | 20,625               |  |  |  |
| Retained earnings                          | 20          | 260,435                 | 302,797              |  |  |  |
| Total equity attributable to owners of the |             | -                       |                      |  |  |  |
| parent                                     |             | 376,264                 | 427,362              |  |  |  |
| Non-controlling interests                  | _           | 15                      | 16                   |  |  |  |
| Total equity                               | _           | 376,279                 | 427,378              |  |  |  |
| Total liabilities and equity               | _           | ¥ 547,223               | ¥ 605,850            |  |  |  |

# (2) Consolidated Statements of Profit or Loss and Comprehensive Income

#### **Consolidated Statement of Profit or Loss**

|   |      |                                  | Millions of Ye                      |
|---|------|----------------------------------|-------------------------------------|
|   | Note | Fiscal year ended March 31, 2023 | Fiscal year ended<br>March 31, 2024 |
| Revenue   |      | ,                                | ,                                   |
| Product sales revenue                           |      | ¥ 106,833                        | ¥ 116,807                           |
| Service and other revenue                       |      | 207,488                          | 243,507                             |
| Total revenue                                   | 4,23 | 314,321                          | 360,314                             |
| Cost of revenue                                 |      |                                  |                                     |
| Cost of product sales revenue                   |      | (53,732)                         | (55,868)                            |
| Cost of service and other revenue               |      | (138,198)                        | (144,409)                           |
| Total cost of revenue                           | 24   | (191,930)                        | (200,277)                           |
| Gross profit                                    |      | 122,391                          | 160,037                             |
| Selling, general and administrative expenses    | 24   | (65,780)                         | (71,825)                            |
| Other income and other expenses, net            | 25   | (10,426)                         | (7,950)                             |
| Operating profit                                |      | 46,185                           | 80,262                              |
| Finance income                                  | 26   | 1,550                            | 2,814                               |
| Finance costs                                   | 26   | (752)                            | (665)                               |
| Profit from investments accounted for using the |      |                                  |                                     |
| equity method                                   |      | 137                              | 274                                 |
| Profit before income taxes                      |      | 47,120                           | 82,685                              |
| Income taxes                                    | 18   | (12,225)                         | (23,513)                            |
| Profit for the year                             | •    | 34,895                           | 59,172                              |
| Profit attributable to:                         | •    |                                  |                                     |
| Owners of the parent                            |      | 34,895                           | 59,171                              |
| Non-controlling interests                       |      | ¥ 0                              | ¥ 1                                 |

|   |      |                                |       |   | Yen                    |
|---|------|--------------------------------|-------|---|------------------------|
|   | Note | Fiscal year en<br>March 31, 20 |       |   | year ended<br>31, 2024 |
| Earnings per share (attributable to owners of the |      | ,                              | 1     |   |                        |
| parent)   |      |                                |       |   |                        |
| Basic   | 28   | ¥ 2                            | 58.81 | ¥ | 436.50                 |
| Diluted   | 28   | ¥ 2                            | 57.49 | ¥ | 436.50                 |

#### **Consolidated Statement of Comprehensive Income**

Millions of Yen Fiscal year ended Fiscal year ended Note March 31, 2023 March 31, 2024 Profit for the year 34,895 59,172 Other comprehensive income Items that will not be reclassified to profit or loss: Net change in fair value of equity financial assets measured at fair value through other 27 511 (167)comprehensive income Total items that will not be reclassified to profit or 511 (167) Items that may be reclassified to profit or loss: 8,912 Exchange differences on foreign operations 27 4,428 Total items that may be reclassified to profit or loss 4,428 8,912 4,939 Total other comprehensive income 8,745 Total comprehensive income for the year 39,834 67,917 Comprehensive income attributable to: 67,916 Owners of the parent 39,834 Non-controlling interests ¥ 0 ¥

## (3) Consolidated Statement of Changes in Equity

Millions of Yen

|                             |      |     | Equity attributable to owners of the parent |   |            |   |                    |     |                               |   |                      |   |          |       |                        |              |
|-----------------------------|------|-----|---|---|------------|---|--------------------|-----|-------------------------------|---|----------------------|---|----------|-------|------------------------|--------------|
|                             | Note | Sha | are capital                                 |   | Share      |   | Γreasury<br>shares | COI | Other<br>nponents<br>f equity |   | Retained<br>earnings |   | Total    | contr | on-<br>olling<br>rests | Total equity |
| Balance at April 1, 2022    |      | ¥   | 47,399                                      | ¥ | 75,027     | ¥ | (26,868)           | ¥   | 6,701                         | ¥ | 245,802              | ¥ | 348,061  | ¥     | 15                     | ¥ 348,076    |
| Profit for the year         |      |     |   |   |            |   |                    |     |                               |   | 34,895               |   | 34,895   |       | 0                      | 34,895       |
| Other comprehensive income  |      |     |   |   |            |   |                    |     | 4,939                         |   |                      |   | 4,939    |       |                        | 4,939        |
| Total comprehensive         |      |     |   |   |            |   |                    |     | .,,,,,                        |   |                      |   | .,,,,,   |       |                        | 1,757        |
| income for the year         |      |     | _   |   | _          |   | _                  |     | 4,939                         |   | 34,895               |   | 39,834   |       | 0                      | 39,834       |
| Purchase of treasury        |      |     |   |   |            |   |                    |     | 1,737                         |   | 31,073               |   | 37,031   |       |                        | 37,031       |
| shares                      | 20   |     |   |   |            |   | (9)                |     |                               |   |                      |   | (9)      |       |                        | (9)          |
| Dividends                   | 21   |     |   |   |            |   | (2)                |     |                               |   | (20,022)             |   | (20,022) |       |                        | (20,022)     |
| Conversion of               |      |     |   |   |            |   |                    |     |                               |   | (20,022)             |   | (20,022) |       |                        | (20,022)     |
| convertible bond-type       |      |     |   |   |            |   |                    |     |                               |   |                      |   |          |       |                        |              |
| bonds with                  |      |     |   |   |            |   |                    |     |                               |   |                      |   |          |       |                        |              |
| subscription rights to      |      |     |   |   |            |   |                    |     |                               |   |                      |   |          |       |                        |              |
| shares                      |      |     |   |   | 3,117      |   | 5,283              |     |                               |   |                      |   | 8,400    |       |                        | 8,400        |
| Changes in ownership        |      |     |   |   | 5,117      |   | 0,200              |     |                               |   |                      |   | 0,.00    |       |                        | 0,.00        |
| interests in                |      |     |   |   |            |   |                    |     |                               |   |                      |   |          |       |                        |              |
| subsidiaries                |      |     |   |   |            |   |                    |     | 240                           |   | (240)                |   | _        |       |                        | _            |
| Total transactions with the |      |     |   |   |            |   |                    |     |                               |   | (= 1 + 7)            |   |          |       |                        |              |
| owners                      |      |     | _   |   | 3,117      |   | 5,274              |     | 240                           |   | (20,262)             |   | (11,631) |       | _                      | (11,631)     |
| Balance at March 31,        |      | +   |   |   |            |   | -, -               |     |                               |   | ( -, - ,             |   | ( ) )    |       |                        | ( , )        |
| 2023                        |      |     | 47,399                                      |   | 78,144     |   | (21,594)           |     | 11,880                        |   | 260,435              |   | 376,264  |       | 15                     | 376,279      |
| Profit for the year         |      | +   | .,,,,,,                                     |   | , ,,,,,,,, |   | (==,0,0)           |     | ,                             |   | 59,171               |   | 59,171   |       | 1                      | 59,172       |
| Other comprehensive         |      |     |   |   |            |   |                    |     |                               |   | 37,171               |   | 55,171   |       | •                      | 37,172       |
| income                      |      |     |   |   |            |   |                    |     | 8,745                         |   |                      |   | 8,745    |       |                        | 8,745        |
| Total comprehensive         |      |     |   |   |            |   |                    |     | 0,743                         |   |                      |   | 0,743    |       |                        | 0,743        |
| income for the year         |      |     | _   |   | _          |   | _                  |     | 8,745                         |   | 59,171               |   | 67,916   |       | 1                      | 67,917       |
| Purchase of treasury        |      |     |   |   |            |   |                    |     |                               |   | ,                    |   | 0.7,5-0  |       |                        | 47,727       |
| shares                      | 20   |     |   |   |            |   | (9)                |     |                               |   |                      |   | (9)      |       |                        | (9)          |
| Disposal of treasury        | _+   |     |   |   |            |   | (-)                |     |                               |   |                      |   | (-)      |       |                        | (-)          |
| shares                      | 20   |     |   |   | 0          |   | 0                  |     |                               |   |                      |   | 0        |       |                        | 0            |
| Dividends                   | 21   |     |   |   | J          |   | 3                  |     |                               |   | (16,809)             |   | (16,809) |       |                        | (16,809)     |
| Total transactions with the |      |     |   |   |            |   |                    |     |                               |   | (-0,000)             |   | (,/)     |       |                        | (,)          |
| owners                      |      |     | _   |   | 0          |   | (9)                |     | -                             |   | (16,809)             |   | (16,818) |       | _                      | (16,818)     |
| Balance at March 31,        |      | +   |   |   |            |   | (-)                |     |                               |   | ( -//                |   | ( - / /  |       |                        | ( -,)        |
| 2024                        |      | ¥   | 47,399                                      | ¥ | 78,144     | ¥ | (21,603)           | ¥   | 20,625                        | ¥ | 302,797              | ¥ | 427,362  | ¥     | 16                     | ¥ 427,378    |
|                             |      |     | .,,0,,                                      |   | , 0, 1 . 1 |   | (21,000)           |     |                               |   | - 0-,,,,,            | _ | .27,002  |       |                        | 1 .2.,5.70   |

#### (4) Consolidated Statement of Cash Flows

Millions of Yen Fiscal year ended Fiscal year ended Note March 31, 2024 March 31, 2023 Operating activities ¥ Profit for the year 34,895 ¥ 59,172 Depreciation and amortization 23,845 23,267 Impairment losses 3,562 3,778 Interest and dividends income (397)(1,357)721 Interest expense 639 Loss on sale or disposal of property, plant and 3,323 4,053 equipment Profit from investments accounted for using the (137)(274)equity method Income taxes 12,225 23,513 Increase in trade and other receivables (8,749)(2,218)(Increase) decrease in inventories (3,309)293 Increase in trade and other payables 478 3,288 Decrease (increase) in prepaid expense 66 (1,125)(Decrease) increase in contract liabilities (1,788)2,885 Other, net 913 (2,085)Interest and dividends received 370 1,336 Interest paid (596)(664)Income taxes paid (29,256)(11,508)Net cash provided by operating activities 103,061 36,098 Investing activities Capital expenditures (29,316)(43,779)Payments for lease deposits (884)(105)Proceeds from refunds of lease deposits 1,812 397 Other, net 65 (192)Net cash used in investing activities (42,786)(29,216)Financing activities Principal payments of lease liabilities 29 (7,459)(7,395)21 (16,796)Dividends paid (20,000)Other, net (8) (8) Net cash used in financing activities (27,467)(24,199)Effect of exchange rate changes on cash and cash 2,707 4,838 Net (decrease) increase in cash and cash equivalents (31,448)54,484 Cash and cash equivalents at the beginning of the 250,711 219,263 5 Cash and cash equivalents at the end of the year 5 ¥ 219,263 ¥ 273,747

#### **Notes to Consolidated Financial Statements**

#### 1. Reporting Entity

KONAMI GROUP CORPORATION (the "Company") is a public company located in Japan.

The accompanying Consolidated Financial Statements consist of the Company and its consolidated subsidiaries (collectively, "Konami Group") as well as equity interests in its associates.

Konami Group engages in the following four business operations: Digital Entertainment, Amusement, Gaming & Systems, and Sports businesses. The operations of each business segment are presented in Note 4 "Segment Information."

#### 2. Basis of Preparation

#### (1) Compliance with IFRS

The Company prepares Consolidated Financial Statements in accordance with International Financial Reporting Standards ("IFRS") issued by the International Accounting Standards Board. The Company meets the requirements set out under Article 1-2 of the "Ordinance on Terminology, Forms and Preparation Methods of Consolidated Financial Statements" under which the Company is qualified as a "specified company" and duly applied the provisions of Article 93 of the foregoing rules.

#### (2) Functional currency and presentation currency

The individual financial statements of each group entity are presented in the currency of the primary economic environment in which the entity operates ("functional currency"). The Consolidated Financial Statements are presented in Japanese yen, which is the Company's functional currency. All financial information presented in Japanese yen is rounded to the nearest million yen.

#### (3) Use of estimates and judgments

In preparing IFRS-compliant Consolidated Financial Statements, management uses estimates and judgments. Judgments made by management, assumptions about the future and uncertainty in estimates may affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities and reported amounts of income and expenses as of the reporting date of the Consolidated Financial Statements.

The estimates and underlying assumptions are reviewed on an ongoing basis. The impacts from revisions to accounting estimates are recognized in the period in which the estimate is revised and future periods that are affected.

Information about estimates and judgments made by management that would have significant effects on the amounts recognized in the Consolidated Financial Statements is included in the following notes:

• Revenue recognition: Note 3 "Significant Accounting Policies- (14) Revenue" and Note 23 "Revenue."

• Impairment losses for property, plant and equipment, goodwill and intangible assets: Note 3 "Significant Accounting Policies- (9) Impairment (2) non-financial assets," Note 8 "Property, Plant and Equipment, net" and Note 9 "Goodwill and Intangible Assets."

#### (4) Changes in presentation

(Consolidated Statement of Cash Flows)

Although "payments for asset retirement obligations" had been separately presented in Investing activities of the Consolidated Statement of Cash Flows for the fiscal year ended March 31, 2023, it is included in "other, net" for the fiscal year ended March 31, 2024 due to a decrease in the financial significance of the balance. To reflect this change in presentation in the Consolidated Statement of Cash Flows, the comparative balance of the fiscal year ended March 31, 2023 has been reclassified.

Thus, \(\frac{4}{98}\) million presented in "payments for asset retirement obligations" in Investing activities of the Consolidated Statement of Cash Flows for the fiscal year ended March 31, 2023 has been reclassified as "other, net."

#### (5) Early adoption of new accounting standards

There were no new accounting standards applied earlier than required.

#### (6) New accounting standards and interpretations issued but not yet adopted

There were no significant new or revised accounting standards and interpretations that were issued by the date of approval of the Consolidated Financial Statements but have not yet been adopted by the Company as of March 31, 2024.

#### 3. Material Accounting Policies

#### (1) Basis of consolidation

#### (1) Subsidiaries

"Subsidiaries" are entities that are controlled by Konami Group. Konami Group controls entities where it is exposed, or has rights, to variable returns from its involvement with those entities and has the ability to affect the amount of returns through its power over those entities.

A subsidiary's financial statements are incorporated into the Company's Consolidated Financial Statements from the date when the Company obtains control of the subsidiary until the date when the Company loses control of the subsidiary. Appropriate adjustments are made to the subsidiary's accounting policies as necessary to ensure the conformity with Konami Group's accounting policies.

Changes in the Company's ownership interest in a subsidiary that do not result in the Company losing control of the subsidiary are accounted for as equity transactions. Any difference between the amount by which the non-controlling interests are adjusted and the amount of the fair value of the consideration paid or received is recognized directly in equity as equity attributable to owners of the parent. If the Company loses control of a subsidiary, the Company recognizes the gain or loss associated with the loss of control in profit or loss.

All inter-group balances and transactions as well as unrealized gains or losses arising from intergroup transactions are eliminated.

#### (2) Associates

Associates are entities over which the Company does not have control or joint control but has significant influence over the financial and operating or business policies. Significant influence is the power to participate in the financial and operating policy decisions of the investee but which does not amount to control or joint control over those policies.

Investments in associates are accounted for using the equity method and initially recognized at acquisition cost as of the date of acquisition. These investments include goodwill recognized at the date of acquisition.

The Company's Consolidated Financial Statements include the Company's share of income, expense and other comprehensive income of the associate accounted for under the equity method from the date when the Company obtains significant influence over the associate until the date when such significant influence is lost. Appropriate adjustments are made to the associate's accounting policies as necessary to ensure conformity with the Company's accounting policies.

Unrealized gains arising from transactions with an entity accounted for under the equity method are deducted from to value of the investment in proportion to the Company's interest in the investee.

#### (2) Business combinations

A business combination is accounted for using the acquisition method.

Goodwill is measured as the excess of the total amount of the consideration transferred, the amount of any non-controlling interests in the acquiree and, if a business combination is achieved in stages, the amount of the fair value at the date of acquisition of the Company's previously held equity interest in the acquiree over the net amounts recognized in respect of the identifiable acquired assets and assumed liabilities (which are primarily measured at fair value). If the amount determined by this calculation is negative (consideration is less than net assets acquired - i.e. a bargain purchase) the associated difference is recognized immediately as a credit to profit or loss.

Non-controlling interests that are present ownership interests and entitle their holders to a proportionate share of the entity's net assets in the event of liquidation are measured at the fair value or at the proportionate share of the non-controlling interests in the recognized amounts of the acquiree's identifiable net assets on an acquisition-by-acquisition basis.

If the initial accounting for a business combination is incomplete by the end of the reporting period in which the business combination occurs, the Company reports provisional amounts for the items for which the accounting is incomplete. During the measurement period, which may not exceed one year from the acquisition date, the Company retrospectively adjusts provisional amounts recognized as at the acquisition date.

Acquisition-related costs are recognized as expenses in the period in which they are incurred.

A business combination of entities under common control is a business combination in which all of the combining entities or businesses are ultimately controlled by the same party or parties both before and after the business combination, and that control is not transitory. Such transactions are accounted for based on the carrying amounts.

#### (3) Foreign currency transactions

#### (1) Foreign currency transactions

Foreign currency transactions are translated into the functional currencies of each of Konami Group companies using the appropriate exchange rate at the date of the transactions. At the end of each reporting period, foreign currency monetary assets and liabilities are retranslated into the functional currencies using the prevailing exchange rates at that date. Non-monetary assets and liabilities measured at fair value in foreign currencies are retranslated into the functional currencies using the exchange rates at the date the fair value was determined.

Exchange differences arising from the re-measurement and the settlement of such items are recognized in profit or loss in the period in which they arise. However, exchange differences arising from the financial assets measured through other comprehensive income are recognized in other comprehensive income.

#### (2) Foreign operations

Assets and liabilities of foreign operations, including goodwill arising from acquisitions and fair value adjustments, are translated into Japanese yen using the exchange rate at the reporting date. Income and expenses are translated into Japanese yen using the average exchange rate for the period, unless exchange rates fluctuate significantly.

Exchange differences arising from translating the financial statements of foreign operations are recognized in other comprehensive income, and included in "other components of equity" as exchange differences on translating foreign operations.

On the disposal of the entire or a partial interest in a foreign operation involving loss of control, significant influence or joint control, the cumulative amount of the exchange differences relating to that foreign operation is reclassified to profit or loss, as a part of gain or loss on disposal.

#### (4) Cash and cash equivalents

Cash and cash equivalents includes cash on hand, deposits at call with banks, and other short-term highly liquid investments with maturities of three months or less from the date they are acquired, that are readily convertible to known amounts of cash and which are subject to insignificant risk of changes in value.

#### (5) Inventories

Inventories consist of merchandise for resale, finished products, work-in-process, raw materials and supplies.

Inventories are measured at the lower of cost or net realizable value; the company uses the weighted average method to determine the cost of inventories.

Net realizable value is the estimated selling price of inventories in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

#### (6) Property, plant and equipment, net

#### (1) Recognition and measurement

Property, plant and equipment are recognized at cost less any accumulated depreciation and any accumulated impairment losses.

The cost includes any costs directly attributable to the acquisition of the assets, the initial estimate of the costs of dismantling and removing the items and restoring the site on which they are located, and borrowing costs eligible for capitalization. If components of an item of property, plant and equipment have different useful lives, each component is recognized as a separate item of property, plant and equipment.

#### (2) Subsequent expenditures

Subsequent expenditures on property, plant and equipment for the ordinary repairs and maintenance are recognized as expenses when incurred. Expenditures on major replacements or improvements are capitalized only if it is probable that future economic benefits associated with such expenditures will flow to Konami Group.

#### (3) Depreciation

Depreciation of property, plant and equipment is calculated based on the depreciable amount. Depreciable amount is calculated as the cost of an asset less its residual value.

Depreciation of an asset is principally computed under the straight-line method, spread over the estimated useful life of each component of the asset. The straight-line method is adopted because the method is considered to best approximate the expected pattern of consumption of the future economic benefits generated by the asset.

Right-of-use assets are depreciated over the shorter of the lease term or its estimated useful life, unless there is reasonable certainty that ownership will transfer to Konami Group at the end of the lease term.

The estimated useful lives range from 10 to 50 years for buildings and structures and from 2 to 20 years for tools, furniture and fixtures.

The depreciation method, estimated useful life and residual value are reviewed at each financial year end, and amended as necessary.

#### (7) Goodwill and intangible assets

#### (1) Goodwill

#### (i) Initial recognition

Goodwill arising from acquisition of subsidiaries is included in "goodwill and intangible assets" in the accompanying Consolidated Statement of Financial Position. Measurement of goodwill at the time of initial recognition is described in "(2) Business combinations" as above.

#### (ii) Measurement after initial recognition

Goodwill is measured at its cost less any accumulated impairment losses. Goodwill is not amortized but is tested for impairment annually at a consistent time in the year, and whenever indicators of impairment exist.

#### (2) Intangible assets acquired in business combinations

Intangible assets, such as trademarks, and patents, acquired in business combinations and recognized separately from goodwill are initially recognized at fair value as at the acquisition date.

Subsequently, such intangible assets are measured at their cost less any accumulated amortization and any accumulated impairment losses.

#### (3) Internally generated intangible assets arising from development

Expenditures on research activities to obtain new scientific or technical knowledge and understanding are recognized as an expense as incurred. Expenditures related to development activities are capitalized only if it is technically feasible to complete the assets, it is probable that future economic benefits will be generated, expenditures are reliably measurable, and the Company has the intention, ability and adequate resources to use or sell them after completion.

The costs of internally generated intangible assets arising from the development are initially recognized at the sum of expenditures incurred from the date when they first meet all of the aforementioned criteria until the day the asset is available for use. Subsequent to the initial recognition, internally generated intangible assets arising from development are measured at their costs less any accumulated amortization and any impairment losses.

#### (4) Other intangible assets

Other intangible assets with finite useful lives are measured at their costs less any accumulated amortization and any accumulated impairment losses.

#### (5) Amortization

Amortization charge is calculated based on the acquisition cost of an asset less its residual value.

Intangible assets with finite useful lives are amortized over their respective estimated useful lives using the straight-line method. They are tested for impairment when there are indicators that they may be impaired. The straight-line method is adopted because this method best reflects the expected pattern of consumption of the future economic benefits generated by the asset.

The estimated useful lives of the main intangible assets with finite useful lives are as follows:

- Internally generated intangible assets arising from development
- Patents 3 to 20 years

The amortization method, the estimated useful life and the residual value are reviewed at each financial year end, and amended as necessary.

Intangible assets with indefinite useful lives, including trademarks, or intangible assets that are not yet available for use are not amortized. They are tested for impairment annually at a consistent time in the year, and whenever indicators of impairment exist.

#### (8) Leases

#### (1) Lessee

At inception of a contract, Konami Group assesses whether the contract is, or contains, a lease, based on the substance of the contract. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

At the commencement date of a lease, the right-of-use asset is measured at cost which comprises the amount of the initial measurement of lease liability, any lease payments made at or before the commencement date less any lease incentives received, any initial direct costs and restoration costs. The right-of-use asset is depreciated on a straight-line basis from the commencement date to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term. The lease liability is measured at the discounted present value of the lease payments that are not paid at that date. Based on the effective interest method, the lease liability is allocated between the finance cost and the lease liability to be repaid.

Konami Group recognizes the lease payments associated with short-term leases and leases for which the underlying asset is of low value as an expense on a straight-line basis over the lease term.

#### (2) Lessor

Konami Group has classified leases as operating leases if they do not transfer substantially all the risks and rewards incidental to ownership of underlying assets. In operating leases, the leases' underlying assets are carried on the Consolidated Statement of Financial Position and lease payments are recognized as income on a straight-line basis over the lease term.

#### (9) Impairment

(1) Impairment of non-derivative financial assets Investment in entities accounted for using the equity method

Goodwill arising from an acquisition of interest in associates is included in the carrying amount of the investment, and the entire carrying amount of the investments accounted for using the equity method is tested for impairment. Konami Group assesses whether there is any objective evidence of indicators that an investment in an associate may be impaired at the end of each reporting period. If there is objective evidence that the investment is impaired, the investment is tested for impairment by comparing its recoverable amount (higher of value in use or fair value less costs of disposal) of the investment with its carrying amount. Previously recognized impairment losses are reversed only if there is a change in the estimates used to determine the recoverable amount of the investment after the impairment losses were recorded. In such a case, the reversal of the impairment loss is recognized to the extent that the recoverable amount of the net investment subsequently increases.

#### (2) Impairment of non-financial assets

The carrying amounts of Konami Group's non-financial assets, excluding inventories and deferred tax assets, are reviewed to determine whether indicators of impairment exist at the end of each reporting period. If indicators of impairment exist, the asset is tested for impairment based on its recoverable amount. Goodwill, intangible assets with indefinite useful lives or intangible assets that are not yet available for use are tested for impairment based on the recoverable amount annually at a consistent time in the year, and whenever indicators of impairment exist.

The recoverable amount of an asset or cash-generating unit ("CGU") is the higher of value in use or fair value less costs of disposal. In determining value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects the time value of money and the risks specific to the asset which are not considered in estimating the future cash flows.

If it is not possible to estimate the recoverable amount of each asset individually for the impairment test, such assets are allocated into the smallest CGU that generates cash inflows from continuing use that are largely independent of cash inflows from other assets or groups of assets. Goodwill acquired in a business combination is allocated to the CGUs that are expected to benefit from the synergies of the business combination, and these CGUs represent the lowest level within the entity at which the goodwill is monitored for internal management purposes, and are not larger than an operating segment. Since corporate assets do not generate separate cash inflows, if there are indicators that corporate assets may be impaired, the corporate assets are tested for impairment based on the recoverable amount of the CGU to which the corporate assets belong.

If the carrying amount of an asset or a CGU exceeds the recoverable amount, an impairment loss is recognized in profit or loss for the period. Impairment losses recognized in relation to a CGU are allocated first to reduce the carrying amount of any goodwill allocated to the CGU, and then to reduce the carrying amount of the other assets of the CGU on a pro rata basis.

An impairment loss related to goodwill cannot be reversed in a subsequent period. Previously recognized impairment losses on other assets are assessed at the end of each reporting period as to whether there are indicators that the losses may no longer exist or may have decreased. Such impairment losses are reversed if there have been indicators of the reversal of the impairment and a change in estimates used to determine the recoverable amount of the asset. The carrying amount of the asset after the reversal cannot exceed the carrying amount less depreciation or amortization, which would have been recorded had no impairment loss been recognized for the asset in prior years.

#### (10) Employee benefits

The Company and certain subsidiaries offer the opportunity to participate in defined contribution plans to employees. Defined contribution plans are post-employment benefit plans in which the employer pays fixed contributions into a separate entity and will have no legal or constructive obligation to pay further contributions. The contributions under the defined contribution plans are recognized as expenses during the period in which an employee rendered services.

For short-term employee benefits including salaries, bonuses and paid annual leave, the amounts expected to be paid in exchange for those services are recognized as expenses in the period when the employees render related services.

#### (11) Provisions

Provisions are recognized when Konami Group has a present legal or constructive obligation arising from past events where it is probable that outflows of resources embodying economic benefits will be required to settle the obligations, and reliable estimates can be made of the amount of the obligations.

Where the effect of the time value of money is material, a provision is calculated as the present value of the expenditures discounted at a rate that reflects the risks specific to the liability.

Asset retirement obligations are recognized as provisions for the costs of dismantling and removing the assets and restoring the site, and they are included in the acquisition costs of the assets. The estimated future costs and the discount rates applied are annually reviewed and accounted for as a change in accounting estimates, if an adjustment is determined to be necessary.

#### (12) Financial instruments

#### (1) Financial assets

#### (i) Initial recognition and measurement

Konami Group initially recognizes financial assets when it becomes a party to the contract, and classifies them into the following categories: financial assets measured at amortized cost, financial assets measured at fair value through other comprehensive income, and financial assets measured at fair value through profit or loss.

At initial recognition, all financial assets are measured at fair value. However, in the case of a financial asset that is not classified as a financial asset measured at fair value through profit or loss, it is measured at the fair value plus any transaction costs directly attributable to the acquisition of the financial asset. The transaction costs of financial assets measured at fair value through profit or loss are recognized in profit or loss.

- (a) Financial assets measured at amortized cost
  - Of the financial assets held by Konami Group, those that meet both of the following conditions are classified as financial assets measured at amortized cost:
  - The financial asset is held within a business model whose objective is to hold financial assets to collect contractual cash flows.
  - The contractual terms of the financial asset give rise on specified dates to cash flows.
- (b) Financial assets measured at fair value through other comprehensive income

Equity instruments such as shares held mainly for the purpose of maintaining or strengthening business relationships with investees are designated at initial recognition as financial assets measured at fair value through other comprehensive income. Subsequent to initial recognition, the financial assets are measured at fair value and changes in the fair value are recognized in other comprehensive income. Debt instruments, which are held to achieve an objective by both collecting contractual cash flows and selling and those contractual cash flows represent solely payments of principal and interest, are designated as financial assets measured at fair value through other comprehensive income.

- (c) Financial assets measured at fair value through profit or loss

  Financial assets other than (a) and (b) as above are classified as financial assets measured at fair value through profit or loss.
- (ii) Subsequent measurement after initial recognition

  Based on the classifications, subsequent measurement of financial assets after initial recognition are as follows.
  - (a) Financial assets measured at amortized cost Financial assets measured at amortized cost are measured at amortized cost using the effective interest method subsequent to the initial recognition.
  - (b) Financial assets measured at fair value through other comprehensive income

    As for financial assets measured at fair value through other comprehensive income, changes in the fair
    value are recognized in other comprehensive income subsequent to the initial recognition. In the event
    of derecognition of equity instruments, the cumulative amount of gains or losses recognized through
    other comprehensive income is directly transferred from other component of equity to retained
    earnings. Dividends from the relevant financial asset are recognized in profit or loss for the reporting
    period. In the event of derecognition of debt instruments, the cumulative amount of gains or losses
    recognized through other comprehensive income is transferred to profit or loss.
  - (c) Financial assets measured at fair value through profit or loss

    As for financial assets measured at fair value through profit or loss, changes in the fair value are recognized in profit or loss subsequent to the initial recognition. Dividends from the relevant financial asset are recognized in profit or loss for the reporting period.

#### (iii) Impairment of financial assets

For financial assets measured at amortized cost and debt instruments measured at fair value through other comprehensive income, Konami Group records allowance for expected credit losses. Konami Group evaluates at the end of each reporting period whether there is a significant increase in credit risk of financial assets since initial recognition. When there is a significant increase in credit risk since initial recognition, the amount equal to expected credit losses for the remaining life of the financial assets are measured as allowance for expected credit losses. When there is no significant increase in the credit risk since initial recognition, the amount equal to expected credit losses for 12 months are measured as allowance for expected credit losses. For trade and other receivables, allowance for expected credit losses are always measured at the amount equal to expected credit losses for the remaining life of the assets.

Expected credit losses are measured based on the present value of the difference between all contractual cash flows to be paid to Konami Group and all cash flows expected to be received by Konami Group, and are recognized in profit or loss. If the amount of impairment losses decreased due to any event that occurred after the initial recognition of the impairment losses, the previously recognized impairment losses are reversed and recognized in profit or loss.

If there is any objective evidence of credit impairment for financial assets such as significant financial difficulty of a debtor, and a contract violation, including a default or delinquency in payment, interest income is measured at the amount calculated by multiplying the carrying amount less the loss allowance by the effective interest rate. If the recovery of all or part of the contractual cash flows of a certain financial asset cannot be reasonably estimated, the carrying amount is directly reduced in the total amount of financial assets.

#### (iv) Derecognition of financial assets

Konami Group derecognizes a financial asset only if the contractual rights to the cash flows from the financial asset expire or if it transfers the contractual rights to receive the cash flows of the financial asset in a transaction where it transfers substantially all risks and rewards of ownership of the financial asset. If Konami Group continues to control the transferred assets, it recognizes retained interests in the financial assets and liabilities that might be payable in association therewith, to the extent of its continuing involvement in the financial assets.

#### (2) Financial liabilities

#### (i) Initial recognition and measurement

Konami Group initially classifies financial liabilities into either a financial liability measured at amortized cost or a financial liability measured at fair value through profit or loss. This classification is determined at initial recognition of the financial liabilities.

While financial liabilities measured at fair value through profit or loss are measured at fair value at initial recognition, financial liabilities measured at amortized cost are measured at the amount less directly attributable transaction costs.

#### (ii) Subsequent measurement after initial recognition

Based on the classifications, subsequent measurement of financial liabilities after initial recognition are as follows.

#### (a) Financial liabilities measured at amortized cost

Financial liabilities measured at amortized cost are measured at amortized cost using the effective interest method subsequent to the initial recognition.

Amortization by the effective interest method, as well as gains and losses associated with the derecognition shall be measured in profit or loss for the reporting period.

#### (b) Financial liabilities measured at fair value through profit or loss

As for financial liabilities measured at fair value through profit or loss, changes in the fair value are recognized in profit or loss for the reporting period subsequent to the initial recognition.

#### (iii) Derecognition of financial liabilities

Konami Group derecognizes financial liabilities when it is extinguished, that is, when the obligation specified in the contract is discharged, cancelled or expires.

#### (3) Offsetting financial assets and liabilities

Financial assets and liabilities are offset, with the net amount presented in the Consolidated Statement of Financial Position, only if Konami Group holds a legal right to set off the balance, and there is an intention to settle on a net basis or to realize the asset and settle the liability simultaneously.

#### (4) Compound financial instruments

The liability component of a compound financial instrument is initially recognized at the fair value of a similar liability that does not have an equity conversion option. The equity component is initially recognized at the difference between the fair value of the compound financial instrument as a whole and the fair value of the liability component. Any attributable transaction costs are allocated to the equity and liability components of the compound financial instrument in proportion to their initial carrying values.

Subsequently, the liability component of the compound financial instrument is measured at amortized cost using the effective interest method; the equity component is not remeasured.

Interest related to the financial liability is recognized as financial expense in profit or loss. On conversion, the financial liability is reclassified to equity and no gain or loss is recognized.

#### (5) Derivatives and hedge accounting

Derivatives are initially recognized at fair value on the date when the derivative contracts are entered into, and are subsequently remeasured to their fair value at the end of each reporting period.

Konami Group uses derivatives such as forward exchange contracts to determine cash flows related to recognized financial asset and liabilities and the future transactions. Konami Group has interest rate swaps used as hedging instruments against foreign exchange risk and interest rate risk.

Hedge accounting is not applied to the above derivatives.

#### (13) Equity

#### (1) Ordinary shares

Issuance costs directly relating to equity instruments issued by Konami Group are recognized, net of tax, as a deduction from equity.

#### (2) Treasury shares

When the Company repurchases treasury shares, the consideration paid, including transaction costs, net of tax, directly arising from the repurchase, is recognized as a deduction from equity. No gain or loss is recognized in profit or loss on the purchase, disposal, issuance or cancellation of Konami Group's own equity instruments. Any difference between the carrying amount and the consideration given is recognized in share premium.

#### (14) Revenue

Konami Group recognizes revenue from contracts with customers based on the following five step approach, (excluding interest, dividend and other such income from financial instruments recognized in accordance with IFRS 9, insurance revenues recognized in accordance with IFRS 4 and lease income recognized in accordance with IFRS 16)

Step 1: Identify the contract(s) with a customer

Step 2: Identify the performance obligations in the contract

Step 3: Determine the transaction price

Step 4: Allocate the transaction price to the performance obligations in the contract

Step 5: Recognize revenue when (or as) the entity satisfies a performance obligation

Revenue is recognized at the amount of consideration promised in the contract with the customer after deduction of refund liabilities, including returned goods, trade discounts, and rebates.

#### (15) Finance income and finance costs

Finance income mainly consists of interest income, dividend income, foreign currency exchange gains and gains on sales of equity financial assets. Interest income is recognized using the effective interest method as incurred. Dividend income is recognized on the date when the right of Konami Group to receive the dividend is established.

Finance costs mainly consist of interest expenses, foreign currency exchange losses and losses on sales of equity financial assets. Interest expenses are recognized using the effective interest method as incurred.

#### (16) Income tax expense

Income tax expenses consist of current taxes and deferred taxes. These are recognized in profit or loss, except to the extent that the taxes arise from items which are recognized either in other comprehensive income or directly in equity, or from business combinations.

Current taxes are measured at the amount expected to be recovered from or paid to the tax authorities, using the tax rates and tax laws that have been enacted or substantially enacted at the reporting date.

Deferred tax assets and liabilities are recognized for temporary differences between the tax base and the carrying amounts of assets and liabilities, the carryforward of unused tax losses and the unused tax credits, measured at the tax rates that are expected to apply to the period when the assets are realized or the liabilities are settled, based on tax rates and the tax laws that have been enacted or substantially enacted by the end of the reporting period. Deferred tax assets and liabilities are not recognized if:

- taxable temporary differences arise from the initial recognition of goodwill,
- temporary differences arise from the initial recognition of an asset or liability in a transaction other than a business combination that, at the time of the transaction, affects neither accounting profit nor taxable profit (tax loss) and does not give rise to an equal amount of taxable and deductible temporary differences, or

• Konami Group is able to control the timing of the reversal of the temporary differences which are associated with investments in subsidiaries and associates, and it is probable that such differences will not be reversed in the foreseeable future.

Deferred tax assets and liabilities are offset if Konami Group has a legally enforceable right to offset current tax assets against current tax liabilities, and income taxes are levied by the same taxation authority on the same taxable entity.

Deferred tax assets are recognized only for the deductible temporary differences, the carryforward of unused tax losses and the unused tax credits, to the extent that it is probable that future taxable profit will be available against which they can be utilized. The carrying amount of deferred tax assets are reviewed at the end of each reporting period, and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow the benefit of those deferred tax assets to be utilized.

#### (17) Earnings per share

Basic earnings per share are calculated by dividing profit for the year attributable to owners of the parent, by the weighted average number of ordinary shares outstanding during the period that is adjusted for the number of treasury shares. Diluted earnings per share are calculated and adjusted for full effect of potentially dilutive ordinary shares.

#### 4. Segment Information

Konami Group's reportable segments constitute units of Konami Group for which separate financial information is available. The Chief Operating Decision Maker regularly conducts deliberations to determine the allocation of management resources and to assess performance of each segment.

Operating segments are components of business activities from which Konami Group may earn revenues and incur expenses, including revenues and expenses relating to transactions with other operating segments.

The operating segments are managed separately as each segment represents a strategic business unit that offers different products and serves different markets.

Konami Group operates on a worldwide basis principally with the following four business segments:

| 1. Digital Entertainment: | Production, manufacture and sale of digital content and related products including mobile games, computer & video games, and card games.                              |
|---------------------------|---|
| 2. Amusement:             | Production, manufacture and sale of amusement machines.   |
| 3. Gaming & Systems:      | Production, manufacture, sale and service of gaming machines and casino management systems.   |
| 4. Sports:                | Operation of fitness activities and sports classes, including swimming, gymnastics, dance, soccer, tennis, and golf, and production and sale of sports related goods. |

Konami Group defines business profit associated with each segment as segment profit. Segment profit (loss) is determined by deducting "cost of revenue" and "selling, general and administrative expenses" from "revenue." This does not include corporate expenses, finance income and finance costs, and certain non-regular expenses associated with each segment such as impairment losses on property, plant and equipment, goodwill and intangible assets.

Assets of each segment including investments in associates and deferred tax assets are measured in the same manner as those included in the accompanying Consolidated Statement of Financial Position. Segment assets are based on those directly associated with each segment. Assets not directly associated with specific segments, except those of corporate assets, are allocated in a consistent manner which management believes to be reasonable.

Intersegment sales and revenues are generally recognized at values that represent arm's-length fair value.

Neither Konami Group nor any of its segments depended on any single customer for more than 10% of Konami Group's revenues for the years ended March 31, 2023 and 2024.

#### (1) Operating segment information

For the year ended March 31, 2023

Millions of Yen

|                            |                          | Re        | T                   |          |           |                              |              |
|----------------------------|--------------------------|-----------|---------------------|----------|-----------|------------------------------|--------------|
|                            | Digital<br>Entertainment | Amusement | Gaming &<br>Systems | Sports   | Total     | Intersegment<br>eliminations | Consolidated |
| Revenue                    |                          |           |                     |          |           |                              |              |
| External customers         | ¥ 212,750                | ¥ 17,964  | ¥ 38,453            | ¥ 45,154 | ¥ 314,321 | -                            | ¥ 314,321    |
| Intersegment               | 682                      | 1,569     | 120                 | 319      | 2,690     | ¥ (2,690)                    | -            |
| Total                      | 213,432                  | 19,533    | 38,573              | 45,473   | 317,011   | (2,690)                      | 314,321      |
| Business profit            | 53,009                   | 2,782     | 5,169               | 451      | 61,411    | (4,800)                      | 56,611       |
| Other income and other     |                          |           |                     |          |           |                              |              |
| expenses, net              | -                        | -         | -                   | -        | -         | -                            | (10,426)     |
| Operating profit           | -                        | -         | -                   | -        | -         | -                            | 46,185       |
| Finance income and         |                          |           |                     |          |           |                              |              |
| finance costs, net         | -                        | -         | -                   | -        | -         | -                            | 798          |
| Profit from investments    |                          |           |                     |          |           |                              |              |
| accounted for using the    |                          |           |                     |          |           |                              |              |
| equity method              | -                        | -         | -                   | -        | -         | -                            | 137          |
| Profit before income taxes | -                        | -         | -                   | -        | -         | -                            | 47,120       |
| Other items                |                          |           |                     |          |           |                              |              |
| Segment assets             | 254,699                  | 54,909    | 44,135              | 54,350   | 408,093   | 139,130                      | 547,223      |
| Impairment losses          | 3,324                    | 5         | -                   | 214      | 3,543     | 19                           | 3,562        |
| Depreciation and           |                          |           |                     |          |           |                              |              |
| amortization expenses      | 10,893                   | 3,030     | 2,144               | 5,162    | 21,229    | 2,616                        | 23,845       |
| Investments in non-        |                          |           |                     |          |           |                              |              |
| current assets             | ¥ 21,126                 | ¥ 4,042   | ¥ 2,038             | ¥ 709    | ¥ 27,915  | ¥ 17,959                     | ¥ 45,874     |

- 1) Intersegment eliminations of business profit include corporate expenses not directly associated with specific segments and eliminations of intercompany sales. Corporate expenses primarily consist of personnel costs and advertising expenses, which substantially relate to our administrative department.
- 2) Intersegment eliminations of segment assets include corporate assets not directly associated with specific segments. Corporate assets primarily consist of cash and cash equivalents, financial assets, and property, plant and equipment.
- 3) Investments accounted for using the equity method in the Sports segment are discussed in Note 11 "Investments accounted for Using the Equity Method."
- 4) Impairment losses for property, plant and equipment, goodwill and intangible assets are discussed in Note 8 "Property, Plant and Equipment, net" and Note 9 "Goodwill and Intangible Assets."
- 5) Investments in non-current assets include expenditures for acquisitions of property, plant and equipment and intangible assets used in operations of each segment.

|                            | IVII                     | liions of Yen |                     |          |           |                              |              |
|----------------------------|--------------------------|---------------|---------------------|----------|-----------|------------------------------|--------------|
|                            |                          | Re            | T                   |          |           |                              |              |
|                            | Digital<br>Entertainment | Amusement     | Gaming &<br>Systems | Sports   | Total     | Intersegment<br>eliminations | Consolidated |
| Revenue                    |                          |               |                     |          |           |                              |              |
| External customers         | ¥ 248,462                | ¥ 24,916      | ¥ 39,636            | ¥ 47,300 | ¥ 360,314 | ¥ -                          | ¥ 360,314    |
| Intersegment               | 659                      | 1,511         | 93                  | 331      | 2,594     | (2,594)                      | -            |
| Total                      | 249,121                  | 26,427        | 39,729              | 47,631   | 362,908   | (2,594)                      | 360,314      |
| Business profit            | 79,363                   | 5,187         | 6,213               | 2,328    | 93,091    | (4,879)                      | 88,212       |
| Other income and other     |                          |               |                     |          |           |                              |              |
| expenses, net              | -                        | -             | -                   | -        | -         | -                            | (7,950)      |
| Operating profit           | -                        | -             | -                   | -        | -         | -                            | 80,262       |
| Finance income and         |                          |               |                     |          |           |                              |              |
| finance costs, net         | -                        | -             | -                   | -        | -         | -                            | 2,149        |
| Profit from investments    |                          |               |                     |          |           |                              |              |
| accounted for using the    |                          |               |                     |          |           |                              |              |
| equity method              | -                        | -             | -                   | -        | -         | -                            | 274          |
| Profit before income taxes | -                        | -             | -                   | -        | -         | -                            | 82,685       |
| Other items                |                          |               |                     |          |           |                              |              |
| Segment assets             | 289,034                  | 59,180        | 50,300              | 54,270   | 452,784   | 153,066                      | 605,850      |
| Impairment losses          | 3,724                    | -             | -                   | 54       | 3,778     | -                            | 3,778        |
| Depreciation and           |                          |               |                     |          |           |                              |              |
| amortization expenses      | 8,963                    | 4,229         | 2,342               | 5,408    | 20,942    | 2,325                        | 23,267       |
| Investments in non-        |                          |               |                     |          |           |                              |              |
| current assets             | ¥ 24,151                 | ¥ 3,367       | ¥ 1,026             | ¥ 946    | ¥ 29,490  | ¥ 1,105                      | ¥ 30,595     |

- 1) Intersegment eliminations of business profit include corporate expenses not directly associated with specific segments and eliminations of intercompany sales. Corporate expenses primarily consist of personnel costs and advertising expenses, which substantially relate to our administrative department.
- 2) Intersegment eliminations of segment assets include corporate assets not directly associated with specific segments. Corporate assets primarily consist of cash and cash equivalents, financial assets, and property, plant and equipment.
- 3) Investments accounted for using the equity method in the Sports segment are discussed in Note 11 "Investments accounted for Using the Equity Method."
- 4) Impairment losses for property, plant and equipment, goodwill and intangible assets are discussed in Note 8 "Property, Plant and Equipment, net" and Note 9 "Goodwill and Intangible Assets."
- 5) Investments in non-current assets include expenditures for acquisitions of property, plant and equipment and intangible assets used in operations of each segment.

#### (2) Geographic Information

#### Revenue from external customers

|               |   |                                     | M | illions of Yen        |
|---------------|---|-------------------------------------|---|-----------------------|
|               |   | Fiscal year ended<br>March 31, 2023 |   | ear ended<br>31, 2024 |
| Revenue:      |   |                                     | , |                       |
| Japan         | ¥ | 215,702                             | ¥ | 256,743               |
| United States |   | 66,185                              |   | 65,151                |
| Europe        |   | 16,236                              |   | 20,353                |
| Asia/Oceania  |   | 16,198                              |   | 18,067                |
| Consolidated  | ¥ | 314,321                             | ¥ | 360,314               |

|                     |               |                | M | illions of Yen   |
|---------------------|---------------|----------------|---|------------------|
|                     | As<br>March 3 | of<br>51, 2023 |   | s of<br>31, 2024 |
| Non-current assets: | ,             |                |   |                  |
| Japan               | ¥             | 185,686        | ¥ | 190,609          |
| United States       |               | 18,297         |   | 18,899           |
| Europe              |               | 668            |   | 1,195            |
| Asia/Oceania        |               | 690            |   | 977              |
| Consolidated        | ¥             | 205,341        | ¥ | 211,680          |

Non-current assets consist of property, plant and equipment as well as intangible assets including goodwill.

For the purpose of presenting operations in the geographic areas above, revenue from external customers is categorized based on the geographical location of each Konami Group company, and assets are categorized based on where they are located.

#### (3) Information about sales by product and service category.

Since the reporting segment is determined to be by product and service, this information is not reproduced again here.

#### 5. Cash and Cash Equivalents

The breakdown of cash and cash equivalents is as follows:

|   |                         |         | M | illions of Yen   |
|---|-------------------------|---------|---|------------------|
|   | As of<br>March 31, 2023 |         |   | s of<br>31, 2024 |
| Cash and cash equivalents:                          |                         | ,       | • |                  |
| Cash and deposits                                   | ¥                       | 214,192 | ¥ | 268,313          |
| Short-term deposits with maturities of three months |                         |         |   |                  |
| or less   |                         | 5,071   |   | 5,434            |
| Total cash and cash equivalents on the              |                         |         |   |                  |
| Consolidated Statement of Financial Position        | ¥                       | 219,263 | ¥ | 273,747          |

The balances of cash and cash equivalents on the Consolidated Statement of Financial Position agreed with the respective balances in Consolidated Statement of Cash Flows as of March 31, 2023 and 2024.

#### 6. Trade and Other Receivables

The breakdown of trade and other receivables is as follows:

Millions of Yen As of As of March 31, 2023 March 31, 2024 ¥ ¥ Notes receivables 219 549 Accounts receivables 38,261 42,616 790 Other receivables 931 Less: allowance for expected credit losses (135)(68)Total 39,276 ¥ 43,887

#### 7. Inventories

The breakdown of inventories is as follows:

|                            |               |                         | Mil | llions of Yen |
|----------------------------|---------------|-------------------------|-----|---------------|
|                            | As<br>March 3 | As of<br>March 31, 2024 |     |               |
| Finished products          | ¥             | 4,407                   | ¥   | 5,361         |
| Work in process            |               | 523                     |     | 946           |
| Raw materials and supplies |               | 7,775                   |     | 7,457         |
| Total                      | ¥             | 12,705                  | ¥   | 13,764        |

Loss on valuation recognized as an expense for the fiscal years ended March 31, 2023 and 2024 were ¥341 million and ¥1,243 million, respectively.

## 8. Property, Plant and Equipment, net

#### (1) Reconciliations

Changes in acquisition cost, accumulated depreciation, accumulated impairment loss and the carrying amount of property, plant and equipment are as follows:

|                               |   |        |   |                       |   |                             |   |                       | Milli | ons of Yen |
|-------------------------------|---|--------|---|-----------------------|---|-----------------------------|---|-----------------------|-------|------------|
|                               |   | Land   |   | lldings and tructures |   | ls, furniture<br>d fixtures |   | struction<br>progress |       | Total      |
| Acquisition cost              |   |        |   |                       |   |                             |   |                       |       |            |
| Balance as of April 1, 2022   | ¥ | 74,901 | ¥ | 164,289               | ¥ | 35,283                      | ¥ | 643                   | ¥     | 275,116    |
| Acquisitions                  |   | 12,247 |   | 5,949                 |   | 3,458                       |   | 5,146                 |       | 26,800     |
| Sales and disposal            |   | (57)   |   | (6,738)               |   | (2,152)                     |   | -                     |       | (8,947)    |
| Transfer from construction in |   |        |   |                       |   |                             |   |                       |       |            |
| progress                      |   | 1      |   | 50                    |   | (68)                        |   | (681)                 |       | (698)      |
| Effect of foreign currency    |   | 189    |   | 1,147                 |   | 882                         |   | 20                    |       | 2,238      |
| Others                        |   | (13)   |   | 213                   |   | (88)                        |   | -                     |       | 112        |
| Balance as of March 31, 2023  |   | 87,268 |   | 164,910               |   | 37,315                      |   | 5,128                 |       | 294,621    |
| Acquisitions                  |   | 3      |   | 5,930                 |   | 2,218                       |   | 545                   |       | 8,696      |
| Sales and disposal            |   | (59)   |   | (3,550)               |   | (2,466)                     |   | -                     |       | (6,075)    |
| Transfer from construction in |   |        |   |                       |   |                             |   |                       |       |            |
| progress                      |   | -      |   | 79                    |   | (486)                       |   | (313)                 |       | (720)      |
| Effect of foreign currency    |   | 303    |   | 2,087                 |   | 1,590                       |   | 7                     |       | 3,987      |
| Others                        |   | -      |   | (376)                 |   | (56)                        |   | (1)                   |       | (433)      |
| Balance as of March 31, 2024  | ¥ | 87,515 | ¥ | 169,080               | ¥ | 38,115                      | ¥ | 5,366                 | ¥     | 300,076    |

|                               |         |            |   |                           |   |                             |                          | Milli | ons of Yen |
|-------------------------------|---------|------------|---|---------------------------|---|-----------------------------|--------------------------|-------|------------|
|                               |         | Land       |   | ildings and<br>structures |   | ls, furniture<br>d fixtures | Construction in progress |       | Total      |
| Accumulated depreciation and  | impairm | ent losses |   |                           |   |                             |                          |       |            |
| Balance as of April 1, 2022   | ¥       | (2,969)    | ¥ | (105,657)                 | ¥ | (27,621)                    | -                        | ¥     | (136,247)  |
| Depreciation expenses         |         | (257)      |   | (7,055)                   |   | (3,254)                     | -                        |       | (10,566)   |
| Sales and disposal            |         | 57         |   | 6,634                     |   | 2,097                       | -                        |       | 8,788      |
| Impairment losses             |         | -          |   | (246)                     |   | (4)                         | -                        |       | (250)      |
| Transfer from construction in |         |            |   |                           |   |                             |                          |       |            |
| progress                      |         | -          |   | -                         |   | 323                         | -                        |       | 323        |
| Effect of foreign currency    |         | -          |   | (261)                     |   | (615)                       | -                        |       | (876)      |
| Others                        |         | -          |   | (25)                      |   | 20                          | -                        |       | (5)        |
| Balance as of March 31, 2023  |         | (3,169)    |   | (106,610)                 |   | (29,054)                    | -                        |       | (138,833)  |
| Depreciation expenses         |         | (250)      | • | (7,530)                   |   | (3,433)                     | -                        | -     | (11,213)   |
| Sales and disposal            |         | 59         |   | 3,542                     |   | 2,461                       | -                        |       | 6,062      |
| Impairment losses             |         | -          |   | (51)                      |   | (3)                         | -                        |       | (54)       |
| Transfer from construction in |         |            |   |                           |   |                             |                          |       |            |
| progress                      |         | -          |   | -                         |   | 294                         | -                        |       | 294        |
| Effect of foreign currency    |         | -          |   | (658)                     |   | (1,166)                     | -                        |       | (1,824)    |
| Others                        |         | -          |   | (56)                      |   | 2                           | -                        |       | (54)       |
| Balance as of March 31, 2024  | ¥       | (3,360)    | ¥ | (111,363)                 | ¥ | (30,899)                    | -                        | ¥     | (145,622)  |

|                              |   | Land   | Buildings and structures |        | Tools, furniture and fixtures |       | Construction in progress |       |   | Total   |
|------------------------------|---|--------|--------------------------|--------|-------------------------------|-------|--------------------------|-------|---|---------|
| Carrying amount              |   |        |                          |        |                               |       |                          |       |   |         |
| Balance as of March 31, 2023 | ¥ | 84,099 | ¥                        | 58,300 | ¥                             | 8,261 | ¥                        | 5,128 | ¥ | 155,788 |
| Balance as of March 31, 2024 | ¥ | 84,155 | ¥                        | 57,717 | ¥                             | 7,216 | ¥                        | 5,366 | ¥ | 154,454 |

- 1) Depreciation expenses on property, plant and equipment are included in "costs of revenue" and "selling, general and administrative expenses" in the accompanying Consolidated Statement of Profit or Loss.
- 2) The balance of right-of-use assets are included in above.
- 3) Expenditures on property, plant and equipment in the course of construction are included in "Construction in progress."
- 4) Assets subject to operating leases are included in "Tools, furniture and fixtures" in which the carrying amounts of the assets at March 31, 2023 and 2024 were \(\frac{2}{2}\),351 million and \(\frac{2}{3}\),649 million, respectively.

#### (2) Impairment losses

The breakdown of accumulated impairment losses by asset type is as follows:

|                               |                   |     | Milli           | ons of Yen |
|-------------------------------|-------------------|-----|-----------------|------------|
|                               | As o<br>March 31, | _   | As of March 31, |            |
| Digital Entertainment segment |                   |     |                 |            |
| Buildings and structures      | ¥                 | 10  |                 | -          |
| Tools, furniture and fixtures |                   | 2   |                 | -          |
| Amusement segment             |                   |     |                 |            |
| Buildings and structures      |                   | 5   |                 | -          |
| Sports segment                |                   |     |                 |            |
| Buildings and structures      |                   | 212 | ¥               | 51         |
| Tools, furniture and fixtures |                   | 2   |                 | 3          |
| Corporate assets              |                   |     |                 |            |
| Buildings and structures      |                   | 19  |                 | -          |
| Tools, furniture and fixtures |                   | 0   |                 | -          |
| Total                         | ¥                 | 250 | ¥               | 54         |

Impairment losses are presented in the line item "other income and other expenses, net" in the Consolidated Statement of Profit or Loss.

Konami Group allocates its property, plant and equipment into groups which are considered to be the smallest cash-generating unit ("CGU") that generates largely independent cash inflows. Idle assets for which no future use is anticipated are considered individually as CGUs.

#### (Sports segment)

Konami Group determines its property, plant and equipment separated by geographical areas as the smallest CGU that generates largely independent cash inflows.

For the fiscal year ended March 31, 2023, for certain CGUs where indicators of impairment were identified, except for idle assets and others, impairment tests were performed, however, recoverable amounts on all the CGUs exceeded their carrying amounts. As a result, impairment loss was not recognized. The recoverable amount of CGUs was measured on the basis of its value in use which is the discounted present value of expected future cash flow on the medium-term management plans approved by management.

The key assumption for measurement of value in use is mainly sales growth rate based on membership trends.

The discount rate used in calculating its value in use on the basis of weighted average cost of capital corresponding to the CGUs for the fiscal year ended March 31, 2023 was 6.3%.

For the fiscal year ended March 31, 2024, there were no CGUs for which indicators of impairment were identified, except for idle assets and others, and no impairment loss was recognized.

#### (3) Borrowing costs

During the fiscal year ended March 31, 2023 and 2024, there were no capitalized borrowing costs on qualifying assets.

## 9. Goodwill and Intangible Assets

#### (1) Reconciliations

Changes in the acquisition cost, accumulated amortization, accumulated impairment losses and the carrying amounts of goodwill and intangible assets are as follows:

| _                            |     |        |          |   |     |          |     |           |   | M      | illions | of Yen   |
|------------------------------|-----|--------|----------|---|-----|----------|-----|-----------|---|--------|---------|----------|
|                              | Goo | odwill | ge<br>in | aternally<br>enerated<br>tangible<br>assets | Tra | ademarks | Men | nberships | , | Others | ,       | Γotal    |
| Acquisition cost             |     |        |          |   |     |          |     |           |   |        |         |          |
| Balance as of April 1, 2022  | ¥   | 22,201 | ¥        | 38,370                                      | ¥   | 50,561   | ¥   | 6,640     | ¥ | 9,919  | ¥       | 127,691  |
| Acquisitions                 | , , | -      |          | 671   |     | -        |     | -         |   | 376    |         | 1,047    |
| Internally generated         |     |        |          |   |     |          |     |           |   |        |         |          |
| development costs            |     | -      |          | 22,831                                      |     | -        |     | -         |   | -      |         | 22,831   |
| Sales and disposals          |     | -      |          | (3,875)                                     |     | -        |     | -         |   | (3)    |         | (3,878)  |
| Effect of foreign currency   |     | 67     |          | 75  |     | -        |     | -         |   | 439    |         | 581      |
| Others                       |     | -      |          | 68  |     | -        |     | -         |   | (17)   |         | 51       |
| Balance as of March 31, 2023 |     | 22,268 |          | 58,140                                      |     | 50,561   |     | 6,640     |   | 10,714 |         | 148,323  |
| Acquisitions                 |     | -      |          | 599   |     | -        |     | -         |   | 410    |         | 1,009    |
| Internally generated         |     |        |          |   |     |          |     |           |   |        |         |          |
| development costs            |     | -      |          | 26,181                                      |     | -        |     | -         |   | -      |         | 26,181   |
| Sales and disposals          |     | -      |          | (12,947)                                    |     | -        |     | -         |   | (3)    |         | (12,950) |
| Effect of foreign currency   |     | 107    |          | 150   |     | -        |     | -         |   | 790    |         | 1,047    |
| Others                       |     | -      |          | (1)   |     | -        |     | -         |   | (17)   |         | (18)     |
| Balance as of March 31, 2024 | ¥   | 22,375 | ¥        | 72,122                                      | ¥   | 50,561   | ¥   | 6,640     | ¥ | 11,894 | ¥       | 163,592  |

|                              |       |            |      |  |    |           |     |           |   | N        | /Iillio | ns of Yen |
|------------------------------|-------|------------|------|--|----|-----------|-----|-----------|---|----------|---------|-----------|
|                              | G     | oodwill    | g    | nternally<br>enerated<br>stangible<br>assets | Tı | rademarks | Mei | mberships |   | Others   |         | Total     |
| Accumulated amortization an  | d imp | airment le | osse | s  |    |           |     |           |   |          |         |           |
| Balance as of April 1, 2022  | ¥     | (6,568)    | ¥    | (17,136)                                     | ¥  | (43,393)  | ¥   | (6,640)   | ¥ | (8,562)  | ¥       | (82,299)  |
| Amortization expenses        |       | -          |      | (12,815)                                     |    | -         |     | -         |   | (465)    |         | (13,280)  |
| Sales and disposals          |       | -          |      | 592  |    | -         |     | -         |   | 3        |         | 595       |
| Impairment losses            |       | -          |      | (3,312)                                      |    | -         |     | -         |   | -        |         | (3,312)   |
| Effect of foreign currency   |       | -          |      | (38)   |    | -         |     | -         |   | (373)    |         | (411)     |
| Others                       |       | -          |      | -  |    | -         |     | -         |   | (63)     |         | (63)      |
| Balance as of March 31, 2023 |       | (6,568)    |      | (32,709)                                     |    | (43,393)  |     | (6,640)   |   | (9,460)  |         | (98,770)  |
| Amortization expenses        |       | -          |      | (11,480)                                     |    | -         |     | -         |   | (574)    |         | (12,054)  |
| Sales and disposals          |       | -          |      | 8,904  |    | -         |     | -         |   | 3        |         | 8,907     |
| Impairment losses            |       | -          |      | (3,724)                                      |    | -         |     | -         |   | -        |         | (3,724)   |
| Effect of foreign currency   |       | -          |      | (70)   |    | -         |     | -         |   | (655)    |         | (725)     |
| Others                       |       | -          |      | -  |    | -         |     | -         |   | 0        |         | 0         |
| Balance as of March 31, 2024 | ¥     | (6,568)    | ¥    | (39,079)                                     | ¥  | (43,393)  | ¥   | (6,640)   | ¥ | (10,686) | ¥       | (106,366) |

|                              | Goo | odwill | ge | ternally<br>enerated<br>tangible<br>assets | Tra | demarks | Membe | rships | ( | Others |   | Total  |
|------------------------------|-----|--------|----|--|-----|---------|-------|--------|---|--------|---|--------|
| Carrying amount              |     |        |    |  |     |         |       |        |   |        |   |        |
| Balance as of March 31, 2023 | ¥   | 15,700 | ¥  | 25,431                                     | ¥   | 7,168   |       | -      | ¥ | 1,254  | ¥ | 49,553 |
| Balance as of March 31, 2024 | ¥   | 15,807 | ¥  | 33,043                                     | ¥   | 7,168   |       | -      | ¥ | 1,208  | ¥ | 57,226 |

The amortization expenses for intangible assets are included in "costs of revenue" or "selling, general and administrative expenses" in the accompanying Consolidated Statement of Profit or Loss.

#### (2) Intangible assets with indefinite useful lives

At March 31, 2023 and 2024, the carrying amounts of intangible assets with indefinite useful lives included in above were ¥7,491 million and ¥7,523 million, respectively. Since those identifiable intangible assets primarily consist of trademarks acquired in businesses combinations which will not expire for as long as the business continues, the Company determined that such assets have indefinite useful lives as of March 31, 2024.

#### (3) Impairment losses allocated to cash-generating units including goodwill

In an impairment-test, goodwill and intangible assets with an indefinite life are allocated to respective cash-generating units. The carrying amounts of goodwill and intangible assets with an indefinite life allocated to respective cash-generating units are as follows:

|   |               | M1                                | llions of Yer   |
|---|---------------|-----------------------------------|---|
|   |               | As<br>March 3                     | of<br>31, 2024  |
|   |               |                                   |   |
| ¥ | 15,438        | ¥                                 | 15,526  |
|   | 262           |                                   | 281   |
| ¥ | 15,700        | ¥                                 | 15,807  |
|   |               |                                   |   |
| ¥ | 323           | ¥                                 | 355   |
|   | 7,168         |                                   | 7,168   |
| ¥ | 7,491         | ¥                                 | 7,523   |
|   | March 3  ¥  ¥ | 262<br>¥ 15,700<br>¥ 323<br>7,168 | As of March 31, 2023 March 3  ¥ 15,438 ¥ 262  ¥ 15,700 ¥  ¥ 323 ¥ 7,168 |

Intangible assets with an indefinite useful life mainly consist of trademarks attributable to the Sports segment.

Impairment tests for major goodwill and intangible assets with an indefinite life are performed as follows:

#### (1) Digital Entertainment segment

In the Digital Entertainment segment, the recoverable amount is measured on the basis of fair value less costs of disposal based on the medium-term management plans approved by management. For subsequent periods, fair value less costs of disposal is estimated in reference to the long-term anticipated growth rate of the market or the country the CGU belongs to, based on management's historical experiences and other available relevant external information. Even if the key assumptions used in the impairment test changed within a reasonably predictable range, Konami Group management concluded it was unlikely to result in a significant impairment because the fair value less costs of disposal calculated showed sufficient headroom over the carrying amount.

#### (2) Sports segment

The recoverable amounts of trademarks allocated to the Sports segment as CGU is calculated as fair value less costs of disposal using the relief-from-royalty method and the fair value is categorized as Level 3. The key assumption for the calculation of fair value less costs of disposal is sales growth rate based on membership trends.

The discount rate is calculated based on the cost of shareholders' equity of the relevant CGU. For the fiscal year ended March 31, 2023 and 2024, the discount rates were 11.1% and 8.9%, respectively.

For the fiscal year ended March 31, 2024, the total recoverable amount exceeded its carrying amount. If either total revenue would decrease by 30.7% or the discount rate would increase by 3.6%, the recoverable amount and the carrying amount are equal.

#### (4) Impairment of internally generated intangible assets

Internally generated intangible assets are grouped at the individual title level to determine the CGU, and the assets that are not yet available for use are tested for impairment regardless of whether there are indicators of impairment or not. The assets that are available for use are tested for impairment in case there are indicators of impairment. If estimated earnings fall below zero, or if the market value of the title's assets decline significantly below their carrying amounts, those internally generated intangible assets are determined that there are indicators of impairment. Impairment losses were recognized on certain titles' internally generated intangible assets where the recoverable amounts fell below their carrying amounts through the test for impairment. The recoverable amount of internally generated intangible assets is determined based on their value in use, which is calculated by estimating future cash flows using assumptions, including sales projections and estimated costs of each title.

Impairment losses recognized and included in the line item "other income and other expenses, net" in the Consolidated Statement of Profit or Loss for the fiscal years ended March 31, 2023 and 2024 are as follows:

|                       |                                     |       | Mil                   | lions of Yen |
|-----------------------|-------------------------------------|-------|-----------------------|--------------|
|                       | Fiscal year ended<br>March 31, 2023 |       | Fiscal yea<br>March 3 |              |
| Digital Entertainment | ¥                                   | 3,312 | ¥                     | 3,724        |
| Total                 | ¥                                   | 3,312 | ¥                     | 3,724        |

#### (5) Research and development costs

Expenditure on research that does not meet the criteria for capitalization is recognized as an expense in the period in which the expenditure is incurred. For the fiscal years ended March 31, 2023 and 2024, research and development costs recognized as expense incurred were \(\frac{45}{5}\),896 million and \(\frac{46}{5}\),120 million, respectively.

#### 10. Leases

#### (1) Lessee

Konami Group occupies, among other things, land and buildings attributable to certain offices and facilities in the Sports segment under lease arrangements. Right-of-use assets are included in "property, plant and equipment, net" and lease liabilities are included in "other financial liabilities," respectively, in the Consolidated Statement of Financial Position.

The breakdown of profit or loss under leases is as follows:

|   |                       |       | Mil                   | lions of Yen |
|---|-----------------------|-------|-----------------------|--------------|
|   | Fiscal yea<br>March 3 |       | Fiscal yea<br>March 3 |              |
| Depreciation expenses for right-of-use assets |                       |       |                       |              |
| Land  | ¥                     | 257   | ¥                     | 250          |
| Buildings and structures                      |                       | 4,224 |                       | 4,762        |
| Tools, furniture and fixtures                 |                       | 1     |                       | 7            |
| Total   | ¥                     | 4,482 | ¥                     | 5,019        |
| Interest expense on lease liabilities         |                       | 430   |                       | 380          |
| Expense associated with short-term leases     | ¥                     | 5,149 | ¥                     | 5,376        |

The breakdown of carrying amount of right-of-use assets is as follows:

|                               |               |        | Mi            | llions of Yen |
|-------------------------------|---------------|--------|---------------|---------------|
|                               | As<br>March 3 |        | As<br>March 3 |               |
| Right-of-use assets           |               |        |               |               |
| Land                          | ¥             | 1,465  | ¥             | 1,215         |
| Buildings and structures      |               | 17,221 |               | 17,760        |
| Tools, furniture and fixtures |               | 2      |               | 28            |
| Total                         | ¥             | 18,688 | ¥             | 19,003        |

Increases in right-of-use assets for the fiscal years ended March 31, 2023 and 2024 were ¥4,867 million and ¥5,099 million, respectively.

The total cash outflow for leases for the fiscal years ended March 31, 2023 and 2024 were \(\frac{1}{4}\)13,038 million and \(\frac{1}{4}\)13,151 million, respectively.

Maturity analysis of lease liabilities are further discussed in Note 22 "Financial Instruments (5) Liquidity risk management".

#### (2) Lessor

Konami Group rents gaming machines and other equipment, which are classified as finance leases and operating leases. It manages the risk associated with the underlying assets subject to leases by insurance.

#### (1) Finance leases

Disclosures related to finance leases are omitted since it is not material.

#### (2) Operating leases

Lease income under operating leases is as follows:

|   |                                     |       | Mil                                 | lions of Yen |
|---|-------------------------------------|-------|-------------------------------------|--------------|
|   | Fiscal year ended<br>March 31, 2023 |       | Fiscal year ended<br>March 31, 2024 |              |
| Lease income (except for variable lease payments) | ¥                                   | 4,304 | ¥                                   | 5,071        |
| Lease income (variable lease payments)            | ¥                                   | 1,992 | ¥                                   | 2,098        |

Maturity analysis of lease payments under operating leases is as follows:

|  |                         |       | Mil                     | lions of Yen |
|--|-------------------------|-------|-------------------------|--------------|
|  | As of<br>March 31, 2023 |       | As of<br>March 31, 2024 |              |
| Less than 1 year                       | ¥                       | 6,358 | ¥                       | 7,113        |
| More than 1 year and less than 2 years |                         | -     |                         | -            |
| More than 2 year and less than 3 years |                         | -     |                         | -            |
| More than 3 year and less than 4 years |                         | -     |                         | -            |
| More than 4 year and less than 5 years |                         | -     |                         | -            |
| More than 5 years                      |                         | -     |                         | -            |
| Total                                  | ¥                       | 6,358 | ¥                       | 7,113        |

### 11. Investments Accounted for Using the Equity Method

At March 31, 2023 and 2024, Konami Group held the following investments accounted for using the equity method:

| Name                      | Location | Description of business         | Relationship  | Acquisition<br>Date | Ownership<br>% |
|---------------------------|----------|---------------------------------|---|---------------------|----------------|
| RESOL HOLDIN<br>Co., Ltd. | GS Japan | Management of resort facilities | Investment at the Sports segment Certain directors or officers of the Company concurrently serve as directors or officers | March 2006          | 20.4%          |

At March 31, 2023 and 2024, the carrying amount and fair value of investments accounted for using the equity method with quoted prices published in active markets, are as follows:

|                 |   |                         | Millions of Yen |                         |  |
|-----------------|---|-------------------------|-----------------|-------------------------|--|
|                 |   | As of<br>March 31, 2023 |                 | As of<br>March 31, 2024 |  |
| Carrying amount | ¥ | 3,239                   | ¥               | 3,456                   |  |
| Fair value      | ¥ | 5,444                   | ¥               | 6,163                   |  |

Summarized financial information is omitted since it is not material to the Consolidated Financial Statements.

#### 12 Other Investments

The breakdown of other investments is as follows:

|  |               |       | Mil                     | lions of Ye |
|--|---------------|-------|-------------------------|-------------|
|  | As<br>March 3 |       | As of<br>March 31, 2024 |             |
| Equity financial assets measured at fair value through |               |       |                         |             |
| other comprehensive income                             |               |       |                         |             |
| Securities   | ¥             | 1,738 | ¥                       | 1,616       |
| Non-securities   |               | 72    |                         | 72          |
| Financial assets measured at fair value through profit |               |       |                         |             |
| or loss  |               |       |                         |             |
| Non-securities   |               | 80    |                         | 80          |
| Total  | ¥             | 1,890 | ¥                       | 1,768       |

# 13. Other Financial Assets

The breakdown of other financial assets is as follows:

|   |                         |        | Mi                      | llions of Yen |  |
|---|-------------------------|--------|-------------------------|---------------|--|
|   | As of<br>March 31, 2023 |        | As of<br>March 31, 2024 |               |  |
| Financial assets measured at amortized cost |                         |        |                         |               |  |
| Loans receivable                            | ¥                       | 21     | ¥                       | 14            |  |
| Lease deposits                              |                         | 15,953 |                         | 16,790        |  |
| Other financial assets                      |                         | 1,206  |                         | 1,073         |  |
| Less: allowance for expected credit losses  |                         | (22)   |                         | (1)           |  |
| Total                                       | ¥                       | 17,158 | ¥                       | 17,876        |  |
| Current                                     |                         | 2,157  |                         | 2,576         |  |
| Non-current                                 | ¥                       | 15,001 | ¥                       | 15,300        |  |

Other financial assets (current) are included in "other current assets" in the accompanying Consolidated Statement of Financial Position.

# 14. Bonds and Borrowings

At March 31, 2023 and 2024, the breakdown of bonds is as follows:

|  |               |                | Mi            | llions of Yen |
|--|---------------|----------------|---------------|---------------|
|  | As<br>March 3 | of<br>31, 2023 | As<br>March 3 |               |
| Unsecured 0.22% per-annum bonds due in July 2025 | ¥             | 19,957         | ¥             | 19,975        |
| Unsecured 0.38% per-annum bonds due in July 2027 |               | 19,941         |               | 19,955        |
| Unsecured 0.48% per-annum bonds due in July 2030 |               | 19,921         |               | 19,932        |
| Total  | ,             | 59,819         |               | 59,862        |
| Less: current portion                            |               | -              |               | -             |
| Long-term debt, non-current portion              | ¥             | 59,819         | ¥             | 59,862        |

At March 31, 2023 and 2024, Konami Group did not have any assets pledged as collateral for any of the debt obligations.

# 15. Trade and Other Payables

The breakdown of trade and other payables is as follows:

|                    |               |                      | Mi | llions of Ye |
|--------------------|---------------|----------------------|----|--------------|
|                    | As<br>March 3 | As of March 31, 2024 |    |              |
| Notes payables     | ¥             | 92                   | ¥  | 178          |
| Accounts payables  |               | 13,599               |    | 16,531       |
| Accrued expenses   |               | 20,631               |    | 23,494       |
| Refund liabilities |               | 1,275                |    | 1,584        |
| Other payables     |               | 1,961                |    | 2,470        |
| Total              | ¥             | 37,558               | ¥  | 44,257       |

## 16. Provisions

The changes in provisions during the year ended March 31, 2024 were as follows:

|  |   |                             |   |        |   | Millions of Yen |
|--|---|-----------------------------|---|--------|---|-----------------|
|  |   | et retirement<br>bligations |   | Others |   | Total           |
| Balance as of March 31, 2023                                     | ¥ | 10,131                      | ¥ | 1,073  | ¥ | 11,204          |
| Additional provisions  |   | 63                          |   | 224    |   | 287             |
| Amounts utilized   |   | (94)                        |   | (755)  |   | (849)           |
| Unused amounts reversed  |   | (145)                       |   | (178)  |   | (323)           |
| Discounted interest costs and effect of change in discount rate. |   | (374)                       |   | -      |   | (374)           |
| Effect of foreign currency                                       |   | 5                           |   | 9      |   | 14              |
| Balance as of March 31, 2024                                     | ¥ | 9,586                       | ¥ | 373    | ¥ | 9,959           |
| Current liabilities  |   | 59                          |   | 373    |   | 432             |
| Non-current liabilities  | ¥ | 9,527                       | ¥ | -      | ¥ | 9,527           |

Konami Group recognizes asset retirement obligations arising from the contractual requirements to perform certain asset retirement activities in case it disposes certain right-of-use assets primarily relating to the office and the Sports facilities. The liability is measured using the best estimate of expenditures for the future asset retirements. The corresponding asset retirement costs are capitalized as part of the carrying amount of the related non-current asset and depreciated over the asset's estimated useful life. While these costs are expected to be paid after a period of more than one year has passed, this may be changed due to future changes in management plans.

Those provisions (current) are included in "other current liabilities" in the accompanying Consolidated Statement of Financial Position.

# 17. Other Financial Liabilities

The breakdown of trade and other payables are as follows:

|  |                         |        | Mi                      | llions of Yen |
|--|-------------------------|--------|-------------------------|---------------|
|  | As of<br>March 31, 2023 |        | As of<br>March 31, 2024 |               |
| Financial liabilities measured at amortized cost |                         |        |                         |               |
| Lease liabilities                                | ¥                       | 29,641 | ¥                       | 27,423        |
| Other financial liabilities                      |                         | 2,160  |                         | 2,102         |
| Total  | ¥                       | 31,801 | ¥                       | 29,525        |
| Current liabilities                              |                         | 8,751  |                         | 9,263         |
| Non-current liabilities                          | ¥                       | 23,050 | ¥                       | 20,262        |

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# 18. Deferred Taxes and Income Tax Expense

Main components of deferred tax assets and liabilities are as follows:

Millions of Yen

|   |                        |         |  |         |  |     |      | ons of Ten        |
|---|------------------------|---------|--|---------|--|-----|------|-------------------|
|   | As of<br>April 1, 2022 |         | Recognized through profit or loss (Note) |         | Recognized in other comprehensive income |     | Marc | As of ch 31, 2023 |
| Deferred tax assets:                            |                        |         |  |         |  |     |      |                   |
| Accrued expenses                                | ¥                      | 4,752   | ¥  | 929     |  | -   | ¥    | 5,681             |
| Inventories                                     |                        | 2,268   |  | 199     |  | -   |      | 2,467             |
| Net operating loss carryforwards                |                        | 173     |  | 864     |  | -   |      | 1,037             |
| Property, plant and equipment basis differences |                        | 4,495   |  | (1,319) |  | -   |      | 3,176             |
| Asset retirement obligations                    |                        | 798     |  | (5)     |  | -   |      | 793               |
| Intangible assets                               |                        | 10,147  |  | 2,744   |  | -   |      | 12,891            |
| Deferred revenue                                |                        | 470     |  | 165     |  | -   |      | 635               |
| Investments in associates                       |                        | 1,204   |  | (1)     |  | -   |      | 1,203             |
| Others  |                        | 4,146   |  | 2,138   | ¥  | 25  |      | 6,309             |
| Total   | ¥                      | 28,453  | ¥  | 5,714   | ¥  | 25  | ¥    | 34,192            |
| Deferred tax liabilities:                       |                        |         |  |         |  |     |      |                   |
| Intangible assets                               | ¥                      | (2,859) | ¥  | 29      |  | -   | ¥    | (2,830)           |
| Investments in subsidiaries                     |                        | (1,324) |  | (87)    |  | -   |      | (1,411)           |
| Others  |                        | (1,369) |  | 249     | ¥  | 248 |      | (872)             |
| Total   | ¥                      | (5,552) | ¥  | 191     | ¥  | 248 | ¥    | (5,113)           |
| Deferred tax assets, net                        | ¥                      | 22,901  | ¥  | 5,905   | ¥  | 273 | ¥    | 29,079            |

Note) The difference between the total amount of "recognized through profit or loss" in the above and the total amount of deferred tax expenses is due to foreign exchange fluctuations.

Millions of Yen

|   | Ap | As of ril 1, 2023 | thro | ecognized<br>ugh profit or<br>loss <sup>(Note)</sup> | com | ognized in<br>other<br>prehensive<br>income | Marc | As of ch 31, 2024 |
|---|----|-------------------|------|--|-----|---|------|-------------------|
| Deferred tax assets:                            |    |                   |      |  |     |   |      |                   |
| Accrued expenses                                | ¥  | 5,681             | ¥    | (1,167)  | ¥   | -   | ¥    | 4,514             |
| Inventories                                     |    | 2,467             |      | 199  |     | -   |      | 2,666             |
| Net operating loss carryforwards                |    | 1,037             |      | (356)  |     | -   |      | 681               |
| Property, plant and equipment basis differences |    | 3,176             |      | (575)  |     | -   |      | 2,601             |
| Asset retirement obligations                    |    | 793               |      | (27)   |     | -   |      | 766               |
| Intangible assets                               |    | 12,891            |      | (1,613)  |     | -   |      | 11,278            |
| Deferred revenue                                |    | 635               |      | (210)  |     | -   |      | 425               |
| Investments in associates                       |    | 1,203             |      | -  |     | -   |      | 1,203             |
| Others  |    | 6,309             |      | 1,345  |     | 138   |      | 7,792             |
| Total   | ¥  | 34,192            | ¥    | (2,404)  | ¥   | 138   | ¥    | 31,926            |
| Deferred tax liabilities:                       |    |                   |      |  |     |   |      |                   |
| Intangible assets                               | ¥  | (2,830)           | ¥    | 272  | ¥   | -   | ¥    | (2,558)           |
| Investments in subsidiaries                     |    | (1,411)           |      | 108  |     | -   |      | (1,303)           |
| Others  |    | (872)             |      | (10)   |     | (100)                                       |      | (982)             |
| Total   | ¥  | (5,113)           | ¥    | 370  | ¥   | (100)                                       | ¥    | (4,843)           |
| Deferred tax assets, net                        | ¥  | 29,079            | ¥    | (2,034)  | ¥   | 38  | ¥    | 27,083            |

Note) The difference between the total amount of "recognized through profit or loss" in the above and the total amount of deferred tax expenses is due to foreign exchange fluctuations.

Deferred tax assets and deferred tax liabilities included in the accompanying Consolidated Financial Statements are as follows:

|                          |   |                         | M1 | Ilions of Yen  |
|--------------------------|---|-------------------------|----|----------------|
|                          |   | As of<br>March 31, 2023 |    | of<br>31, 2024 |
| Deferred tax assets      | ¥ | 30,220                  | ¥  | 28,275         |
| Deferred tax liabilities | ¥ | 1,141                   | ¥  | 1,192          |

When recognizing deferred tax assets, Konami Group considers whether it is probable that future taxable profit will be available against which a portion or all of the deductible temporary differences or the carryforward of unused tax losses can be utilized. Konami Group considers the scheduled reversal of deferred tax liabilities, projected future taxable income and tax planning strategies in the reassessment of recoverability of deferred tax assets. Based upon the level of historical taxable income and projections for future taxable income over the periods in which the deferred tax assets can be recognized, Konami Group determines it is probable that deferred tax assets recognized relating to tax benefits will be realized. However, the amount of deferred tax assets recognized will be decreased if future taxable income decreases during the periods in which those tax benefits can be utilized.

At March 31, 2023 and 2024, the amount of deferred tax assets attributable to tax entities which had recognized losses for the fiscal year ended March 31, 2022 and 2023 were ¥837 million and ¥713 million, respectively. Konami Group recognized these deferred tax assets after considering their recoverability including whether it is probable that future taxable profit will be available based on the nature of the tax entity's businesses and the expiry date of unused tax losses carryforwards in the country where the entity is located.

The amounts of deductible temporary differences, unused tax losses and unused tax credits for which deferred tax assets have not been recognized are as follows:

|                                  |                         |         | M | illions of Yen   |
|----------------------------------|-------------------------|---------|---|------------------|
|                                  | As of<br>March 31, 2023 |         |   | s of<br>31, 2024 |
| Deductible temporary differences | ¥                       | 49,104  | ¥ | 46,152           |
| Unused tax losses carryforwards  |                         | 102,057 |   | 95,538           |
| Total                            | ¥                       | 151,161 | ¥ | 141,690          |
| Unused tax credits carryforwards | ¥                       | 133     | ¥ | 145              |

Note) The amounts of deductible temporary differences and unused tax losses for which deferred tax assets have not been recognized are primarily related to local taxes (Inhabitant tax and enterprise tax).

The expiry dates of unused tax losses for which deferred tax assets have not been recognized are as follows:

|                           |   |                      | IVII | mons of Yen |
|---------------------------|---|----------------------|------|-------------|
|                           |   | As of March 31, 2023 |      |             |
| First year                | ¥ | 1,780                | ¥    | 3,387       |
| Second year               |   | 1,775                |      | 640         |
| Third year                |   | 6,404                |      | 160         |
| Fourth year               |   | 377                  |      | -           |
| Fifth year and thereafter |   | 91,721               |      | 91,351      |
| Total                     | ¥ | 102,057              | ¥    | 95,538      |

Konami Group recognized assets or liabilities for the effect of uncertainty in income taxes based on a reasonable estimate. The amounts of unrecognized tax benefits at March 31, 2023 and 2024, which would affect the effective tax rate, are not material. It is not able to predict whether the total amount of unrecognized tax benefits will significantly increase or decrease during the next twelve months.

The breakdown of current and deferred tax expenses are as follows:

|  |                                     |         | Mi                                  | llions of Yei |  |
|--|-------------------------------------|---------|-------------------------------------|---------------|--|
|  | Fiscal year ended<br>March 31, 2023 |         | Fiscal year ended<br>March 31, 2024 |               |  |
| Income taxes:                                    |                                     |         | ·                                   |               |  |
| Current tax expense                              |                                     |         |                                     |               |  |
| Current tax on profits for the year              | ¥                                   | 17,683  | ¥                                   | 21,212        |  |
| Total current tax expense                        |                                     | 17,683  | ,                                   | 21,212        |  |
| Deferred tax expense                             |                                     |         |                                     |               |  |
| Origination and reversal of temporary difference |                                     | (5,454) |                                     | 3,272         |  |
| Changes in tax rates                             |                                     | -       |                                     | 2,509         |  |
| Reassessment of recoverability of deferred tax   |                                     |         |                                     |               |  |
| assets   |                                     | (4)     |                                     | (3,480)       |  |
| Total deferred tax expense                       |                                     | (5,458) | ,                                   | 2,301         |  |
| Total income tax expense                         | ¥                                   | 12,225  | ¥                                   | 23,513        |  |

Current tax expense includes tax losses used to reduce tax expense for which tax effects were not recognized previously, or benefits arising from temporary differences in past years. The resulting decreases in current tax expense were \(\frac{\pmathbf{1}}{1}\),680 million and \(\frac{\pmathbf{2}}{2}\),135 million in the fiscal years ended March 31, 2023 and 2024, respectively.

The Company and its domestic subsidiaries were subject to various taxes on their income, and its foreign subsidiaries are subject to income taxes in the countries in which they operate.

The Act on Partial Revision of the Local Tax Act, etc. (Act No. 4 of 2024) was promulgated on March 30, 2024, and entities subject to the size-based taxation have been reviewed. As a result, the statutory effective tax rate used to calculate the deferred tax assets and deferred tax liabilities of some consolidated subsidiaries is changed from 34.59% to 31.45% for temporary differences and loss and credit carryforwards expected to be reversed in or after the fiscal year beginning on or after April 1, 2026.

Konami Group recognized deferred tax assets and liabilities based on the enacted tax rates that will be applied when temporary differences and loss and credit carryforwards are expected to reverse.

Reconciliations between the statutory income tax rates and the effective tax rates are as follows:

|   | Fiscal year ended<br>March 31, 2023 | Fiscal year ended<br>March 31, 2024 |
|---|-------------------------------------|-------------------------------------|
| Statutory income tax rate                       | 31.5%                               | 31.5%                               |
| Increase (reduction) in taxes resulting from:   |                                     |                                     |
| Non-deductible expenses                         | 0.2                                 | 0.2                                 |
| Non-taxable income                              | 0.0                                 | (0.1)                               |
| Changes of unrecognized deferred tax assets in  |                                     |                                     |
| previous years                                  | 0.0                                 | (4.2)                               |
| Adjustment of estimated income tax accruals     | (0.2)                               | 0.3                                 |
| Tax credit, principally research                | (4.6)                               | (2.1)                               |
| Effect of changes in tax rate                   | -                                   | 3.0                                 |
| Non-deductible local taxes                      | 0.4                                 | 0.2                                 |
| Loss on valuation of shares of subsidiaries and |                                     |                                     |
| associates                                      | 0.0                                 | -                                   |
| Other, net                                      | (1.4)                               | (0.4)                               |
| Effective income tax rate                       | 25.9%                               | 28.4%                               |

Konami Group conducts business in jurisdictions that have enacted a global minimum taxation system.

Konami Group applies the exception provided for in IAS 12 "Income Taxes" and does not recognize or disclose deferred tax assets or deferred tax liabilities related to income taxes arising from the global minimum taxation rules. Konami Group has assessed the potential impact of applying the global minimum taxation system, but does not anticipate any significant exposure to income taxes arising from the global minimum taxation rules.

# 19. Employee Benefits

# (1) Defined contribution plans

The Company and its domestic subsidiaries have adopted defined contribution plans.

Certain domestic subsidiaries began to offer participation in defined contribution plans to employees from the fiscal year ended March 31, 2012 and the Company and other domestic subsidiaries offered participation in defined contribution plans from the fiscal year ended March 31, 2014.

## (2) Accrued pension and severance costs

The Company has accrued a liability for retirement benefits for directors in the amount of \$1,050 million and \$1,050 million at March 31, 2023 and 2024, respectively, which are included in "other non-current liabilities" in the accompanying Consolidated Statement of Financial Position.

# 20. Shareholders' Equity

# (1) Share capital

The total number of ordinary shares authorized to be issued and issued shares was as follows:

|  |                                     | Number of shares                    |
|--|-------------------------------------|-------------------------------------|
|  | Fiscal year ended<br>March 31, 2023 | Fiscal year ended<br>March 31, 2024 |
| Ordinary shares authorized to be issued: |                                     |                                     |
| Ordinary share, no-par-value             | 450,000,000                         | 450,000,000                         |
| Issued shares:                           |                                     |                                     |
| Balance at beginning of year             | 143,500,000                         | 143,500,000                         |
| Change during the year                   | -                                   | -                                   |
| Balance at end of year                   | 143,500,000                         | 143,500,000                         |

Note) Shares issued by the Company are ordinary shares without par value.

# (2) Treasury shares

The following table summarizes treasury shares activities for the fiscal years ended March 31, 2023 and 2024:

|  | Number of shares | Millions | s of Yen |
|--|------------------|----------|----------|
| Balance as of April 1, 2022                      | 9,919,591        | ¥        | 26,868   |
| Acquisition through purchase of odd-lot shares   | 1,101            |          | 9        |
| Sell upon request for purchase of odd-lot shares | -                |          | -        |
| Exercise of subscription rights to shares        | (1,979,515)      |          | (5,283)  |
| Balance as of March 31, 2023                     | 7,941,177        | •        | 21,594   |
| Acquisition through purchase of odd-lot shares   | 1,056            |          | 9        |
| Sell upon request for purchase of odd-lot shares | (67)             |          | (0)      |
| Exercise of subscription rights to shares        | -                |          | -        |
| Balance as of March 31, 2024                     | 7,942,166        | ¥        | 21,603   |

# (3) Share premium and retained earnings

# (1) Share premium

The Companies Act of Japan (the "Companies Act") requires in principle that the amount of payment for shares and assets delivered shall be the amount of share capital. However, the Companies Act permits, as an exception, that an amount not exceeding 50% of such payments and assets to be incorporated into share premium.

#### (2) Retained earnings

The Companies Act requires that an amount equal to 10% of dividends to be paid from retained earnings shall be appropriated and set aside as legal reserve until the total of share premium and legal reserve amounts to 25% of the share capital amount.

The Companies Act imposes certain limitations on the calculation of distributable amounts. The Company's distributable amount under the Companies Act is calculated based on the amount of retained earnings recorded in the Company's accounting books prepared in accordance with accounting standards generally accepted in Japan.

At March 31, 2023 and 2024, retained earnings available for dividends recorded on the Company's books of account were \(\frac{4}{2}\)03,139 million and \(\frac{4}{2}\)18,437 million, respectively.

# 21. Dividends

# (1) Dividends paid

| Resolution                       | Class of shares | Amount of dividend<br>(Millions of Yen) | Dividend per<br>share<br>(Yen) | Record date        | Effective date       |  |
|----------------------------------|-----------------|---|--------------------------------|--------------------|----------------------|--|
| Board of Directors' meeting held | Ordinary        | 11,621                                  | 87.00                          | March 31, 2022     | June 7, 2022         |  |
| on May 19, 2022                  | shares          | ,                                       |                                | ,                  | ,                    |  |
| Board of Directors' meeting held | Ordinary        | 8,401                                   | 62.00                          | September 30, 2022 | November 25, 2022    |  |
| on November 2, 2022              | shares          | 0,401                                   | 02.00                          | September 30, 2022 | 140Veilioei 23, 2022 |  |
| Board of Directors' meeting held | Ordinary        | 8,405                                   | 62.00                          | March 31, 2023     | June 7, 2023         |  |
| on May 18, 2023                  | shares          | 0,403                                   | 02.00                          | March 31, 2023     | June 7, 2023         |  |
| Board of Directors' meeting held | Ordinary        | 8,405                                   | 62.00                          | September 30, 2023 | Navambar 24, 2022    |  |
| on November 2, 2023              | shares          | 0,403                                   | 02.00                          | September 30, 2023 | November 24, 2023    |  |

# (2) Dividends whose record date is in the fiscal year under review but whose effective date is in the following fiscal year

| Resolution                       | Class of shares | Source of dividend | Amount of dividend<br>(Millions of Yen) | Dividend per<br>share<br>(Yen) | Record date    | Effective date |
|----------------------------------|-----------------|--------------------|---|--------------------------------|----------------|----------------|
| Board of Directors' meeting held | Ordinary        | Retained           | 9,353                                   | 69.00                          | March 31, 2024 | June 5, 2024   |
| on May 16, 2024                  | shares          | earnings           | <u> </u>                                |                                | <u> </u>       | , i            |

# 22. Financial Instruments

# (1) Categories of financial instruments

## (1) Financial assets

|   |   |                  | M                    | illions of Yen |  |  |  |
|---|---|------------------|----------------------|----------------|--|--|--|
|   |   | s of<br>31, 2023 | As of March 31, 2024 |                |  |  |  |
| Financial assets measured at amortized cost                                       |   |                  | ,                    |                |  |  |  |
| Cash and cash equivalents   | ¥ | 219,263          | ¥                    | 273,747        |  |  |  |
| Trade and other receivables   |   | 39,276           |                      | 43,887         |  |  |  |
| Other financial assets  |   | 17,158           |                      | 17,876         |  |  |  |
| Equity financial assets measured at fair value through other comprehensive income |   |                  |                      |                |  |  |  |
| Other investments   |   | 1,810            |                      | 1,688          |  |  |  |
| Financial assets measured at fair value through profit                            |   |                  |                      |                |  |  |  |
| or loss   |   |                  |                      |                |  |  |  |
| Other investments   |   | 80               |                      | 80             |  |  |  |
| Total   | ¥ | 277,587          | ¥                    | 337,278        |  |  |  |

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(2) Equity financial assets measured at fair value through other comprehensive income In light of the purpose of holding, equity instruments such as shares held mainly for the purpose of maintaining or strengthening business relationships with investees are designated at initial recognition as equity financial assets measured at fair value through other comprehensive income.

The securities' names and fair values of equity financial assets measured at fair value through other comprehensive income mainly are as follows.

|                               |                |                      | Millions of Yen |     |  |  |  |  |
|-------------------------------|----------------|----------------------|-----------------|-----|--|--|--|--|
|                               | As of March 31 | As of March 31, 2024 |                 |     |  |  |  |  |
| TV TOKYO Holdings Corporation | ¥              | 294                  | ¥               | 355 |  |  |  |  |
| Gamecard-Joyco Holdings, Inc  | ¥              | 871                  | ¥               | 536 |  |  |  |  |

# (3) Financial liabilities

|  |   |                  | M                    | illions of Yen |  |  |  |
|--|---|------------------|----------------------|----------------|--|--|--|
|  |   | s of<br>31, 2023 | As of March 31, 2024 |                |  |  |  |
| Financial liabilities measured at amortized cost |   |                  |                      |                |  |  |  |
| Trade and other payables                         | ¥ | 37,558           | ¥                    | 44,257         |  |  |  |
| Bonds and borrowings                             |   | 59,819           |                      | 59,862         |  |  |  |
| Other financial liabilities                      |   | 31,801           |                      | 29,525         |  |  |  |
| Total  | ¥ | 129,178          | ¥                    | 133,644        |  |  |  |

## (2) Capital management

Konami Group's basic policy of capital management is to establish and maintain financial strength in order to sustain growth and maximize corporate value and shareholder return. Capital earned by carrying out this policy is used for investments in businesses and returned to shareholders through dividends.

The key metrics Konami Group uses for its capital management are as follows:

Millions of Yen except percentage

|                              | As of<br>March 31, 2023 | As of<br>March 31, 2024 |
|------------------------------|-------------------------|-------------------------|
| Cash and cash equivalents    | ¥ 219,263               | ¥ 273,747               |
| Interest-bearing borrowings  | 89,460                  | 87,285                  |
| Capital                      | 376,264                 | 427,362                 |
| Net debt-to-equity ratio (%) | 68.8%                   | 70.5%                   |

Interest-bearing borrowings: Total of bonds, borrowings and lease liabilities

Capital: Total equity attributable to owners of the parent.

Capital ratio: Capital / Total liabilities and equity

Konami Group is not subject to any externally imposed capital requirement, excluding general regulations including the Companies Act.

# (3) Financial risk management

Konami Group conducts its business on a global scale, and is therefore exposed to credit risk, liquidity risk, foreign currency risk and interest rate risk. In order to avoid and reduce these financial risks, Konami Group conducts risk management according to certain policies.

#### (4) Credit risk management

Financial assets included in trade and other receivables are exposed to the credit risks of customers. Lease deposits included in other financial assets are exposed to the credit risks of depositors.

With respect to these risks, the due dates and outstanding balances are managed for each business partner. Past due receivables are periodically reported and individually monitored according to internal rules corresponding to internal ratings and the amount of credit. Konami Group intends to mitigate credit risks by conducting regular monitoring of the companies with which it does business for early detection of any worsening of their financial health. It also requires collateral or a guarantee depending on the credit profile of the counterparty.

Konami Group's standard policy is to enter into derivative transactions only with high rated financial institutions pursuant to the Company's risk management policies to hedge specific risks.

The maximum exposure to credit risks of financial assets is the carrying value of financial assets after impairment presented in the Consolidated Statement of Financial Position.

The changes in allowance for expected credit losses are as follows:

|                                      |                        |       | Mill                                | ions of Yen |  |  |  |
|--------------------------------------|------------------------|-------|-------------------------------------|-------------|--|--|--|
|                                      | Fiscal yea<br>March 31 |       | Fiscal year ended<br>March 31, 2024 |             |  |  |  |
| Balance at beginning of year         | ¥                      | 357   | ¥                                   | 157         |  |  |  |
| Allowance for expected credit losses |                        | 48    |                                     | 16          |  |  |  |
| Utilization of allowance             |                        | (150) |                                     | (27)        |  |  |  |
| Reversal                             |                        | (130) |                                     | (88)        |  |  |  |
| Effect of foreign currency           |                        | 32    |                                     | 11          |  |  |  |
| Balance at end of year               | ¥                      | 157   | ¥                                   | 69          |  |  |  |

The balances of trade and other receivables and the corresponding allowance for expected credit losses for the fiscal years ended March 31, 2023 and 2024 are as follows.

Millions of Yen, except percentages

| Balance at March 31, 2023                          |    |            |   |               | Trad  | le and oth                       | er rece | ivables                          |             |       |       |        |                                    |        |   |        |
|--|----|------------|---|---------------|-------|----------------------------------|---------|----------------------------------|-------------|-------|-------|--------|------------------------------------|--------|---|--------|
|  | No | t past due | ı | nin 30<br>ays | throu | er 30<br>lays<br>igh 180<br>lays | thro    | er 180<br>lays<br>ough 1<br>rear | Over 1 year |       | Total |        | Doubtful<br>accounts<br>receivable |        |   | Total  |
| Expected credit loss rates                         |    | 0.01%      |   | -             |       | -                                |         | 30.43%                           |             | 6.76% |       | 0.08%  | 1                                  | 00.00% |   | 0.40%  |
| Trade and other receivables Allowance for expected | ¥  | 37,340     | ¥ | 929           | ¥     | 733                              | ¥       | 23                               | ¥           | 281   | ¥     | 39,306 | ¥                                  | 127    | ¥ | 39,433 |
| credit losses                                      | ¥  | 4          |   | -             |       | -                                | ¥       | 7                                | ¥           | 19    | ¥     | 30     | ¥                                  | 127    | ¥ | 157    |

Millions of Yen, except percentages

|  |     | Trade and other receivables |   |                 |       |                                   |           |                               |     |           |              |        |     |                                    |   |        |  |
|--|-----|-----------------------------|---|-----------------|-------|-----------------------------------|-----------|-------------------------------|-----|-----------|--------------|--------|-----|------------------------------------|---|--------|--|
|  | Not | t past due                  |   | thin 30<br>days | throu | rer 30<br>lays<br>igh 180<br>lays | d<br>thro | er 180<br>ays<br>ugh 1<br>ear | Ove | er 1 year | l year Total |        | acc | Doubtful<br>accounts<br>receivable |   | Total  |  |
| Expected credit loss rates                         |     | 0.02%                       |   | -%              |       | -%                                |           | -%                            |     | 7.14%     |              | 0.04%  | 10  | 00.00%                             |   | 0.16%  |  |
| Trade and other receivables Allowance for expected | ¥   | 41,750                      | ¥ | 1,583           | ¥     | 432                               | ¥         | 29                            | ¥   | 112       | ¥            | 43,906 | ¥   | 51                                 | ¥ | 43,957 |  |
| credit losses                                      | ¥   | 10                          | ¥ | -               | ¥     | -                                 | ¥         | _                             | ¥   | 8         | ¥            | 18     | ¥   | 51                                 | ¥ | 69     |  |

## (5) Liquidity risk management

Since Konami Group's sources of funds for operating transactions and capital expenditures include borrowings from banks and issuance of bonds, it is exposed to liquidity risks (the failure to make payments on due dates) due to deterioration in the financial environment.

In order to mitigate liquidity risks, Konami Group has entered into commitment line contracts with large, reputable banks, and prepares and updates monthly cash planning analyses.

The breakdown of financial liabilities by due date is as follows:

|                             |     |         |   |   |   |  |   |   |   |   |   |   |   | M                 | illion | s of Yen |
|-----------------------------|-----|---------|---|---|---|--|---|---|---|---|---|---|---|-------------------|--------|----------|
|                             | , , |         |   | Contractual Less than cash flows 1 year |   | More than 1<br>year and less<br>than 2 years |   | More than 2<br>years and less<br>than 3 years |   | More than 3<br>years and less<br>than 4 years |   | More than 4<br>years and less<br>than 5 years |   | More than 5 years |        |          |
| Balance at March 31, 202    | 3   |         |   |   |   |  |   |   |   |   |   |   |   |                   |        |          |
| Bonds                       | ¥   | 59,819  | ¥ | 61,172                                  | ¥ | 216  | ¥ | 216   | ¥ | 20,194  | ¥ | 172   | ¥ | 20,134            | ¥      | 20,240   |
| Lease liabilities           |     | 29,641  |   | 30,854                                  |   | 6,957  |   | 6,053   |   | 5,211   |   | 3,919   |   | 2,952             |        | 5,762    |
| Trade and other payables    |     | 37,558  |   | 37,558                                  |   | 37,558                                       |   | -   |   | -   |   | -   |   | -                 |        | -        |
| Other financial liabilities |     | 2,160   |   | 2,160                                   |   | 2,160  |   | -   |   | -   |   | -   |   | -                 |        | -        |
| Total                       | ¥   | 129,178 | ¥ | 131,744                                 | ¥ | 46,891                                       | ¥ | 6,269   | ¥ | 25,405  | ¥ | 4,091   | ¥ | 23,086            | ¥      | 26,002   |

|                             |   |                    |   |                        |    |                    |     |                                       |      |                                      |      |                                       |      | M                                     | illion | s of Yen           |
|-----------------------------|---|--------------------|---|------------------------|----|--------------------|-----|---------------------------------------|------|--------------------------------------|------|---------------------------------------|------|---------------------------------------|--------|--------------------|
|                             |   | Carrying<br>amount |   | ontractual<br>sh flows | Le | ess than<br>1 year | yea | ore than 1<br>r and less<br>n 2 years | year | re than 2<br>s and less<br>n 3 years | year | re than 3<br>rs and less<br>n 4 years | year | re than 4<br>rs and less<br>n 5 years |        | re than 5<br>years |
| Balance at March 31, 2024   | ı |                    |   |                        |    |                    |     |                                       |      |                                      |      |                                       |      | •                                     |        |                    |
| Bonds                       | ¥ | 59,862             | ¥ | 60,956                 | ¥  | 216                | ¥   | 20,194                                | ¥    | 172                                  | ¥    | 20,134                                | ¥    | 96                                    | ¥      | 20,144             |
| Lease liabilities           |   | 27,423             |   | 28,400                 |    | 7,487              |     | 6,499                                 |      | 4,692                                |      | 3,459                                 |      | 1,894                                 |        | 4,369              |
| Trade and other payables    |   | 44,257             |   | 44,257                 |    | 44,257             |     | -                                     |      | -                                    |      | -                                     |      | -                                     |        | -                  |
| Other financial liabilities |   | 2,102              |   | 2,102                  |    | 2,102              |     | -                                     |      | -                                    |      | -                                     |      | -                                     |        | -                  |
| Total                       | ¥ | 133,644            | ¥ | 135,715                | ¥  | 54,062             | ¥   | 26,693                                | ¥    | 4,864                                | ¥    | 23,593                                | ¥    | 1,990                                 | ¥      | 24,513             |

While Konami Group has committed lines of credit with large, reputable banks available for immediate borrowing in the amount of ¥25,000 million, no amount had been drawn down under any of these agreements as of March 31, 2023 and 2024.

## (6) Market risk management

# (1) Foreign currency risk

## (i) Foreign currency risk management

Konami Group conducts its business on a global scale, and is exposed to foreign currency risk mainly arising from trade receivables and payables denominated in currencies other than Japanese yen. For the purpose of migrating the risks of foreign currency fluctuations on trade receivables and payables denominated in foreign currencies, Konami Group in principle hedges risk by using foreign currency forward contracts and other instruments. Konami Group manages derivative transactions in accordance with transaction authorization limits contained in internal finance policies.

The balance of financial assets and liabilities denominated in foreign currencies, including inter-group-company transactions, at March 31, 2023 and 2024 were as follows:

Millions of Yen

|   | As of<br>March 31, 2023 | As of<br>March 31, 2024 |
|---|-------------------------|-------------------------|
| Financial assets denominated in foreign currencies      | ¥ 23,296                | ¥ 27,035                |
| Financial liabilities denominated in foreign currencies | ¥ 10,159                | ¥ 12,071                |

#### (ii) Foreign currency sensitivity analysis

Below is an analysis of the impact a 1% increase in the value of the yen against the United States dollar and the Euro would have on Konami Group's income before income taxes for the fiscal years ended March 31, 2023 and 2024. In calculating these effects of amount, the corresponding financial assets and financial liabilities in foreign currency and the respective currency's fluctuation range are used. These calculations assume no changes in the value of other foreign currencies not included herein.

Millions of Yen

|                      | Fiscal year ended<br>March 31, 2023 |    | Fiscal year ended<br>March 31, 2024 |    |  |  |
|----------------------|-------------------------------------|----|-------------------------------------|----|--|--|
| United States dollar | ¥                                   | 52 | ¥                                   | 85 |  |  |
| Euro                 | ¥                                   | 49 | ¥                                   | 50 |  |  |

## (2) Interest rate risk

Interest rate risk management

Konami Group's interest-bearing borrowings are mainly bonds, borrowings and lease liabilities with fixed interest rates, but the balance of cash and cash equivalents held exceeds the outstanding balance of its interest-bearing borrowings. Accordingly, its current level of interest rate risk is not material, and Konami Group has not performed any interest rate sensitivity analysis.

There were no interest-bearing borrowings with variable rates at March 31, 2023 and 2024.

#### (7) Fair value of financial instruments

## (1) Measuring fair value of financial instruments

Methods for measuring the fair value of financial assets and liabilities are as follows:

#### (i) Financial assets and liabilities measured at amortized cost

The fair values of cash and cash equivalents, trade and other receivables, and trade and other payables approximate their carrying amounts because they have short term maturities.

The fair values of lease deposits and other financial assets are calculated as the present value of the total principal and interest discounted at interest rates reflecting the credit risks estimated by Konami Group, and categorized as Level 2.

The fair values of bonds and borrowings, and other financial liabilities are calculated as the present value of the total principal and interest, discounted at interest rates that would be applied to new borrowings of Konami Group with similar terms and the same remaining maturity, and categorized as Level 2.

- (ii) Equity financial assets measured at fair value through other comprehensive income
  With regards to equity instruments included in other investments, the fair values of marketable securities are
  measured based on quoted market prices on equity markets of identical assets, and categorized as Level 1.
  The fair values of unlisted securities are determined based on an approach using observable inputs such as the
  comparable company's share prices and unobservable inputs, and categorized as Level 3.
- (iii) Financial assets and liabilities measured at fair value through profit or loss

  The fair values of foreign exchange contracts are measured using valuation provided by financial institutions based on observable market data at the end of each reporting period, and categorized as Level 2. The fair values of debt instruments included in other investments are determined based on an approach using observable inputs such as the comparable company's share prices and unobservable inputs, and categorized as Level 3.

## (2) Fair value hierarchy

Fair values are categorized within the fair value hierarchy as follows:

- Level 1: Fair values measured at a price quoted in an active market.
- Level 2: Fair values calculated directly or indirectly using an observable price except for level 1.
- Level 3: Fair values calculated through valuation techniques, including inputs that are not based on observable market data.

# (3) Fair value of financial instruments

The breakdown of financial instruments showing carrying amounts and fair values is as follows:

Millions of Yen

|   |                 |                  | 1V1                | illions of Yen |  |
|---|-----------------|------------------|--------------------|----------------|--|
|   |                 | s of<br>31, 2023 |                    | of<br>31, 2024 |  |
|   | Carrying amount | Fair<br>value    | Carrying<br>amount | Fair<br>value  |  |
| Financial assets:   |                 |                  |                    |                |  |
| Financial assets measured at amortized cost                                       |                 |                  |                    |                |  |
| Loans receivable  | ¥ 21            | ¥ 21             | ¥ 14               | ¥ 14           |  |
| Lease deposits  | 15,953          | 16,766           | 16,790             | 17,447         |  |
| Other financial assets  | 1,184           | 1,104            | 1,072              | 1,004          |  |
| Equity financial assets measured at fair value through other comprehensive income |                 |                  |                    |                |  |
| Other investments (Securities)  | 1,738           | 1,738            | 1,616              | 1,616          |  |
| Other investments (Non-securities)  | 72              | 72               | 72                 | 72             |  |
| Financial assets measured at fair value through profit or loss                    |                 |                  |                    |                |  |
| Other investments (Non-securities)  | 80              | 80               | 80                 | 80             |  |
| Financial liabilities:  |                 |                  |                    |                |  |
| Financial liabilities measured at amortized cost                                  |                 |                  |                    |                |  |
| Bonds and borrowings  | ¥ 59,819        | ¥ 57,273         | ¥ 59,862           | ¥ 57,586       |  |
| Other financial liabilities   | 2,160           | 2,160            | 2,102              | 2,102          |  |

Other financial assets, bonds and borrowings and other financial liabilities are categorized as Level 2. Other investments are categorized as Level 1 and Level 3.

(4) Fair values measured and disclosed on the Consolidated Statement of Financial Position
The following is a breakdown of financial assets that are measured at fair value on a recurring basis at March
31, 2023 and 2024.

|  |         |       |         |         |     | Million | ns of Yen |
|--|---------|-------|---------|---------|-----|---------|-----------|
| Balance at March 31, 2023                | Level 1 |       | Level 2 | Level 3 |     | Total   |           |
| Financial assets:                        | -       | ,     |         |         |     |         |           |
| Equity financial assets measured at fair |         |       |         |         |     |         |           |
| value through other comprehensive        |         |       |         |         |     |         |           |
| income                                   |         |       |         |         |     |         |           |
| Other investments (Securities)           | ¥       | 1,166 | -       | ¥       | 572 | ¥       | 1,738     |
| Other investments (Non-securities)       |         | -     | -       |         | 72  |         | 72        |
| Financial assets measured at fair value  |         |       |         |         |     |         |           |
| through profit or loss                   |         |       |         |         |     |         |           |
| Other investments (Non-securities)       |         | -     | -       |         | 80  |         | 80        |
| Total                                    | ¥       | 1,166 | -       | ¥       | 724 | ¥       | 1,890     |

|  |         |     |         |   |         |     | Million | ns of Yen |
|--|---------|-----|---------|---|---------|-----|---------|-----------|
| Balance at March 31, 2024                | Level 1 |     | Level 2 |   | Level 3 |     | Total   |           |
| Financial assets:                        |         |     |         |   |         |     |         |           |
| Equity financial assets measured at fair |         |     |         |   |         |     |         |           |
| value through other comprehensive        |         |     |         |   |         |     |         |           |
| income                                   |         |     |         |   |         |     |         |           |
| Other investments (Securities)           | ¥       | 892 | ¥       | - | ¥       | 724 | ¥       | 1,616     |
| Other investments (Non-securities)       |         | -   |         | - |         | 72  |         | 72        |
| Financial assets measured at fair value  |         |     |         |   |         |     |         |           |
| through profit or loss                   |         |     |         |   |         |     |         |           |
| Other investments (Non-securities)       |         | -   |         | - |         | 80  |         | 80        |
| Total                                    | ¥       | 892 | ¥       | - | ¥       | 876 | ¥       | 1,768     |

Other investments, which are classified as Level 3, have no significant changes for the fiscal year ended March 31, 2023 and 2024.

# 23. Revenue

# (1) Disaggregated revenue information

The following is a breakdown of reportable segment revenue from external customers, which is categorized based on the geographical location of each Konami Group company.

For the fiscal year ended March 31, 2023

|                          |   |         |     |            |   |        |     |           | Milli | ons of Yen |
|--------------------------|---|---------|-----|------------|---|--------|-----|-----------|-------|------------|
|                          |   | Japan   | Uni | ted States | ] | Europe | Asi | a/Oceania | Tot   | al revenue |
| Digital Entertainment    | ¥ | 153,578 | ¥   | 33,742     | ¥ | 16,236 | ¥   | 9,194     | ¥     | 212,750    |
| Amusement                |   | 16,970  |     | -          |   | -      |     | 994       |       | 17,964     |
| Gaming & Systems         |   | -       |     | 32,443     |   | -      |     | 6,010     |       | 38,453     |
| Sports                   |   | 45,154  |     | -          |   | -      |     | -         |       | 45,154     |
| Revenue from external    |   |         |     |            |   |        |     |           |       |            |
| customers                | ¥ | 215,702 | ¥   | 66,185     | ¥ | 16,236 | ¥   | 16,198    | ¥     | 314,321    |
| Revenue recognized from  |   |         |     |            |   |        |     |           |       |            |
| contracts with customers | ¥ | 215,702 |     | 59,546     | ¥ | 16,236 | ¥   | 16,198    |       | 307,682    |
| Revenue recognized from  |   |         |     |            |   |        |     |           |       |            |
| other sources            |   | -       | ¥   | 6,639      |   | -      |     | -         | ¥     | 6,639      |

Note) Revenue recognized from other sources consists of revenue in accordance with IFRS 16, "Leases."

For the fiscal year ended March 31, 2024

|                          |   |         |     |            |   |        |     |           | Milli | ons of Yen  |
|--------------------------|---|---------|-----|------------|---|--------|-----|-----------|-------|-------------|
|                          |   | Japan   | Uni | ted States | - | Europe | Asi | a/Oceania | Tot   | tal revenue |
| Digital Entertainment    | ¥ | 184,527 | ¥   | 33,051     | ¥ | 20,353 | ¥   | 10,531    | ¥     | 248,462     |
| Amusement                |   | 24,916  |     | -          |   | -      |     | -         |       | 24,916      |
| Gaming & Systems         |   | -       |     | 32,100     |   | -      |     | 7,536     |       | 39,636      |
| Sports                   |   | 47,300  |     | -          |   | -      |     | -         |       | 47,300      |
| Revenue from external    |   |         |     |            |   |        |     |           |       |             |
| customers                | ¥ | 256,743 | ¥   | 65,151     | ¥ | 20,353 | ¥   | 18,067    | ¥     | 360,314     |
| Revenue recognized from  |   |         |     |            |   |        |     |           |       |             |
| contracts with customers |   | 256,355 |     | 58,370     |   | 20,353 |     | 18,067    |       | 353,145     |
| Revenue recognized from  |   |         |     |            |   |        |     |           |       |             |
| other sources            | ¥ | 388     | ¥   | 6,781      | ¥ | -      | ¥   | -         | ¥     | 7,169       |

Note) Revenue recognized from other sources consists of revenue in accordance with IFRS 16, "Leases."

# (1) Digital Entertainment segment

In the Digital Entertainment segment, Konami Group mainly distributes mobile games and sells computer & video games and card games.

With respect to products that we determine the performance obligations are satisfied at the time when they are delivered to customers, we recognize the revenue at the time.

In terms of games with online functionality, they contain two performance obligations for online and offline play functions, and we determine that online play functions are highly important due to obligations of availability to play through providing the functions continuously after sales. Therefore, all of the amount of transaction price are allocated to the online functions and the revenue is recognized at a predetermined amount over the estimated usage period based on customers' historical usage records since customers can enjoy the benefit from games any time after purchase.

Revenue from the sale of virtual items within games is recognized depending on the nature of the items. Revenue from the items consumed at the time when customers used within games is recognized at the time. Revenue from the items available any time for use after purchase is recognized at a predetermined amount over the estimated usage period of the items based on customers' historical usage records.

Customers pay for the products or services at the time or within one year at the time when the performance obligations are satisfied, and the amount of consideration does not contain any significant financing components.

# (2) Amusement segment

With respect to amusement machines, we determine that the performance obligations are satisfied at the time when the products are delivered to customers, and we recognize the revenue at the time.

In addition, Konami Group renders services where we interface with amusement machines and multiple amusement arcades online and share user playing fees with customers (amusement facility operators). As these performance obligations are satisfied at the time when the user plays the game, the revenue is recognized at the time.

Customers pay for the products or services within one year at the time when the performance obligations are satisfied, and the amount of consideration does not contain any significant financing components.

#### (3) Gaming & Systems segment

With respect to the sale of gaming machines, we determine that the performance obligations are satisfied at the time when the products are delivered to customers, and we recognize the revenue at the time.

In addition, Konami Group renders services where we share user playing fees with customers (casino facility operators). As this performance obligation is satisfied at the time when the user plays the game, the revenue is recognized at the time.

Customers pay for the products and services within one year at the time when the performance obligations are satisfied, and the amount of consideration does not contain any significant financing components.

# (4) Sports segment

In the Sports segment, Konami Group operates mainly fitness activities and exercise schools and sells sports related goods.

Revenue from fitness activities and exercise schools consists primarily of membership fees received from members, and is recognized over contract periods when the services are rendered due to the obligations of providing a service of standing ready to members.

In terms of sports related goods, we determine that the performance obligations are satisfied at the time when they are delivered to customers, and we recognize the revenue at the time.

Customers pay for membership fees of fitness activities and exercise schools in advance and pay for sports related goods within one year at the time when the performance obligations are satisfied, and the amount of consideration does not contain any significant financing components.

Konami Group recognizes revenues whose performance obligations are satisfied at a point in time are mainly recorded as "product sales revenue" in revenue and revenues whose performance obligations are satisfied over time are mainly recorded as "service and other revenue" in revenue.

## (2) Contract balances

Details of receivables-contracts from customers and contract liabilities are as follows:

For the fiscal year ended March 31, 2023

Millions of Yen

|                                      | As of<br>April 1, 2022 | As of<br>March 31, 2023 |
|--------------------------------------|------------------------|-------------------------|
| Receivables-contracts from customers | ¥ 29,136               | ¥ 38,996                |
| Contract liabilities                 | ¥ 11,272               | ¥ 9,532                 |

For the fiscal year ended March 31, 2024

Millions of Yen

|                                      | As of<br>April 1, 2023 | As of<br>March 31, 2024 |
|--------------------------------------|------------------------|-------------------------|
| Receivables-contracts from customers | ¥ 38,996               | ¥ 43,165                |
| Contract liabilities                 | ¥ 9,532                | ¥ 12,511                |

Receivables-contracts from customers are included in "trade and other receivables" and contract liabilities are included in "other current liabilities" and "other non-current liabilities" in the accompanying Consolidated Statement of Financial Position.

The balance of contract liabilities as of April 1, 2022 and 2023 included the revenue of ¥11,168 million and ¥9,383 million for the fiscal year ended March 31, 2023 and 2024, respectively. There was no revenue recognized from the satisfied performance obligations in the past for the fiscal year ended March 31, 2023 and 2024.

Contract liabilities mainly arise from contracts with customers in the Digital Entertainment segment and Sports segment. In the Digital Entertainment segment, contract liabilities primarily consist of the amount of consideration that customers paid for games with online play functions, for purchase of virtual items within games and advance received for pre order sales. In the Sports segment, contract liabilities primarily consist of advance received from customers for operations of fitness activities and exercise schools. Revenue recognition is further discussed in (1) Disaggregated revenue information.

- (3) Transaction price allocated to the remaining performance obligations

  Since there is no significant transaction of which individual contracts exceed one year, information about remaining performance obligations is omitted by optionally applying practical expedients. There is no significant amount of considerations from the contract with the customers which are not included in the transaction price.
- (4) Assets recognized in respect of the costs to obtain or fulfil a contract with customers

  For the fiscal year ended March 31, 2023 and 2024, there is no significant amount of assets recognized in
  respect of the costs to obtain or fulfil a contract with customers. In some cases, when the depreciation period of
  an asset to be recognized is within one year, the incremental cost of obtaining the contract is recognized as an
  expense at the time it incurs by optionally applying practical expedients to each contract.

# 24. Cost of Revenue and Selling, General and Administrative Expenses

Details of cost of revenue, selling and general and administrative expenses by nature are as follows:

Millions of Yen

|  | Fiscal year ended<br>March 31, 2023 | Fiscal year ended<br>March 31, 2024 |
|--|-------------------------------------|-------------------------------------|
| Employee benefit expenses              | ¥ 56,176                            | ¥ 61,335                            |
| Commission paid                        | ¥ 42,806                            | ¥ 51,084                            |
| Royalties                              | ¥ 32,505                            | ¥ 35,448                            |
| Depreciation and amortization expenses | ¥ 23,845                            | ¥ 23,267                            |
| Outsourcing expenses                   | ¥ 18,666                            | ¥ 19,884                            |

# 25. Other Income and Other Expenses

The breakdown of other income and other expenses is as follows:

|   |                      |        | Millions of Yen |       |  |  |
|---|----------------------|--------|-----------------|-------|--|--|
|   | Fiscal ye<br>March 3 |        | Fiscal yearch 3 |       |  |  |
| Other income                                |                      | ,      |                 |       |  |  |
| Gain on sale of fixed assets                | ¥                    | 2      | ¥               | 1     |  |  |
| Others                                      |                      | 269    |                 | 105   |  |  |
| Total                                       | ¥                    | 271    | ¥               | 106   |  |  |
| Other expenses                              |                      |        |                 |       |  |  |
| Impairment losses                           | ¥                    | 3,562  | ¥               | 3,778 |  |  |
| Loss on sale and retirement of fixed assets |                      | 3,325  |                 | 4,054 |  |  |
| Patent-related costs                        |                      | 3,739  |                 | -     |  |  |
| Others                                      |                      | 71     |                 | 224   |  |  |
| Total                                       | ¥                    | 10,697 | ¥               | 8,056 |  |  |

Impairment losses are further discussed in Note 8 "Property, Plant and Equipment, net" and Note 9 "Goodwill and Intangible Assets."

The loss on sale and retirement of fixed assets are mainly comprised of losses on retirement of internally generated intangible assets in development that were discontinued.

The patent-related costs recognized for the fiscal year ended March 31, 2023 are comprised of costs related to issues in the Gaming & Systems business. We had been discussing issues including validity of other company's patents related to our products in Australia since 2011 and recognized all of the costs including compensation for the issues for the fiscal year ended March 31, 2023. As this case does not arise in countries other than Australia, no further costs associated with the issues incur in the future.

# 26. Finance Income and Finance Cost

The breakdowns of finance income and finance costs are as follows:

|  |                       |       | Mil                   | lions of Yen |  |
|--|-----------------------|-------|-----------------------|--------------|--|
|  | Fiscal yea<br>March 3 |       | Fiscal yea<br>March 3 |              |  |
| Finance income                                   |                       |       | ,                     |              |  |
| Dividend income                                  |                       |       |                       |              |  |
| Equity financial assets measured at fair value   |                       |       |                       |              |  |
| through other comprehensive income               | ¥                     | 34    | ¥                     | 33           |  |
| Interest income                                  |                       |       |                       |              |  |
| Financial assets measured at amortized cost      |                       | 363   |                       | 1,324        |  |
| Foreign exchange gains                           |                       | 1,151 |                       | 1,420        |  |
| Others   |                       | 2     |                       | 37           |  |
| Total  | ¥                     | 1,550 | ¥                     | 2,814        |  |
| Finance costs                                    | ,                     | •     |                       |              |  |
| Interest expenses                                |                       |       |                       |              |  |
| Financial liabilities measured at amortized cost | ¥                     | 721   | ¥                     | 639          |  |
| Others   |                       | 31    |                       | 26           |  |
| Total  | ¥                     | 752   | ¥                     | 665          |  |

# 27. Other Components of Equity and Other Comprehensive Income

# (1) Other components of equity

Changes in other components of equity consist of the following:

|                               | diffe<br>tran | echange<br>erences on<br>aslation of<br>foreign<br>perations | fair<br>equity<br>assets<br>at fa<br>throu<br>comp | change in<br>value of<br>y financial<br>measured<br>air value<br>ugh other<br>trehensive<br>acome |   | Total  |
|-------------------------------|---------------|--|--|---|---|--------|
| Balance as of April 1, 2022   | ¥             | 6,939  | ¥  | (238)   | ¥ | 6,701  |
| Net change during the year    |               | 4,428  |  | 511   |   | 4,939  |
| Transfer to retained earnings |               | -  |  | 240   |   | 240    |
| Balance as of March 31, 2023  |               | 11,367   |  | 513   |   | 11,880 |
| Net change during the year    |               | 8,912  |  | (167)   |   | 8,745  |
| Transfer to retained earnings |               | -  |  | -   |   | -      |
| Balance as of March 31, 2024  | ¥             | 20,279   | ¥  | 346   | ¥ | 20,625 |

# (2) Other comprehensive income

Each component of other comprehensive income and allocated tax effects are shown below:

Millions of Yen

|   |                  | iscal year endo<br>March 31, 202 |                      | Fiscal year ended<br>March 31, 2024 |                                |                      |  |
|---|------------------|----------------------------------|----------------------|-------------------------------------|--------------------------------|----------------------|--|
|   | Pretax<br>amount | Tax<br>(expense)<br>or benefit   | Net of tax<br>amount | Pretax<br>amount                    | Tax<br>(expense)<br>or benefit | Net of tax<br>amount |  |
| Exchange differences on translation of  |                  |                                  |                      |                                     |                                |                      |  |
| foreign operations  |                  |                                  |                      |                                     |                                |                      |  |
| Net unrealized gains (losses) during the year   | ¥ 4,453          | ¥ (25)                           | ¥ 4,428              | ¥ 9,050                             | ¥ (138)                        | ¥ 8,912              |  |
| Reclassification adjustments to profit for the  |                  |                                  |                      |                                     |                                |                      |  |
| year  | -                | -                                | -                    | -                                   | -                              | -                    |  |
| Net change during the year  | 4,453            | (25)                             | 4,428                | 9,050                               | (138)                          | 8,912                |  |
| Fair value of equity financial assets<br>measured at fair value through other<br>comprehensive income |                  |                                  |                      |                                     |                                |                      |  |
| Net unrealized gains (losses) during the year   | 759              | (248)                            | 511                  | (267)                               | 100                            | (167)                |  |
| Net change during the year  | 759              | (248)                            | 511                  | (267)                               | 100                            | (167)                |  |
| Total other comprehensive income  | ¥ 5,212          | ¥ (273)                          | ¥ 4,939              | ¥ 8,783                             | ¥ (38)                         | ¥ 8,745              |  |

# 28. Earnings per Share

The breakdown of the basic and diluted earnings per share attributable to owners of the parent for the fiscal years ended March 31, 2023 and 2024 is as follows:

|  | Fiscal year ended<br>March 31, 2023 | Fiscal year ended<br>March 31, 2024 |
|--|-------------------------------------|-------------------------------------|
| Profit attributable to owners of the parent  | 34,895 million yen                  | 59,171 million yen                  |
| Adjustments for profit used in the calculation of diluted earnings per share                             | 9 million yen                       | - million yen                       |
| Profit used in the calculation of diluted earnings per share   | 34,904 million yen                  | 59,171 million yen                  |
| Basic weighted average ordinary shares outstanding   | 134,830,397 shares                  | 135,558,384 shares                  |
| Adjustments for convertible bond-type bonds with subscription rights to shares                           | 728,583 shares                      | - shares                            |
| Basic weighted average ordinary shares outstanding used in the calculation of diluted earnings per share | 135,558,980 shares                  | 135,558,384 shares                  |
| Earnings per share attributable to owners of the   |                                     |                                     |
| parent for the period  |                                     |                                     |
| Basic  | 258.81 yen                          | 436.50 yen                          |
| Diluted  | 257.49 yen                          | 436.50 yen                          |

Note) Diluted earnings per share attributable to owners of the parent for the fiscal year ended March 31, 2024 is presented as same amount as basic earnings per share attributable to owners of the parent for the period, since there are no potentially dilutive ordinary shares for the relevant period.

## 29. Cash Flow Information

# (1) Liabilities for financing activities

For the fiscal year ended March 31, 2023, changes in liabilities for financing activities are as follows:

Millions of Yen

|                   | Balance a<br>April 1, 2 |     | Ca | sh flows | differ<br>fo | change<br>rences on<br>oreign<br>erations |   | Others  |   | ance as of sh 31, 2023 |
|-------------------|-------------------------|-----|----|----------|--------------|---|---|---------|---|------------------------|
| Bonds             | ¥ 68,                   | 152 |    | -        |              | -   | ¥ | (8,333) | ¥ | 59,819                 |
| Lease liabilities | 32,                     | 197 | ¥  | (7,459)  | ¥            | 105                                       |   | 4,798   |   | 29,641                 |
| Total             | ¥ 100,                  | 349 | ¥  | (7,459)  | ¥            | 105                                       | ¥ | (3,535) | ¥ | 89,460                 |

For the fiscal year ended March 31, 2024, changes in liabilities for financing activities are as follows:

Millions of Yen

|                   | l | ance as of ril 1, 2023 | Ca | Cash flows |   | Exchange<br>differences on<br>foreign<br>operations |   | Others |   | ance as of<br>h 31, 2024 |
|-------------------|---|------------------------|----|------------|---|---|---|--------|---|--------------------------|
| Bonds             | ¥ | 59,819                 |    | -          |   | -   | ¥ | 43     | ¥ | 59,862                   |
| Lease liabilities |   | 29,641                 | ¥  | (7,395)    | ¥ | 170   |   | 5,007  |   | 27,423                   |
| Total             | ¥ | 89,460                 | ¥  | (7,395)    | ¥ | 170   | ¥ | 5,050  | ¥ | 87,285                   |

- 1) Changes in "Others" in "Bonds" primarily consist of conversion of convertible bond-type bonds.
- 2) Changes in "Others" in "Lease liabilities" primarily consist of renewal of lease contracts.

# (2) Non-cash Transactions

The components of the principal non-cash transactions are as follows:

Millions of Yen

|  | Fiscal year ended<br>March 31, 2023 |       | , | ear ended<br>31, 2024 |
|--|-------------------------------------|-------|---|-----------------------|
| Increase in property, plant and equipment related to |                                     |       |   |                       |
| recognition of asset retirement obligations          | ¥                                   | 207   | ¥ | 63                    |
| Increase in right-of-use assets related to lease     |                                     |       |   |                       |
| transactions   | ¥                                   | 4,867 | ¥ | 5,099                 |
| Conversion of convertible bond-type bonds with       |                                     |       |   |                       |
| subscription rights to shares                        | ¥                                   | 8,391 |   | -                     |

# 30. Related Party Disclosures

# (1) Related party transactions

Not applicable.

# (2) Remuneration of key management personnel

The amounts of directors' remuneration for the fiscal years ended March 31, 2023 and 2024 were \(\frac{4}{4}92\) million and \(\frac{4}{5}09\) million, respectively. There was not any payment of remuneration other than fixed remuneration to directors.

# 31. Major Subsidiaries

Major subsidiaries and associates of Konami Group are as follows:

# Subsidiaries

| Name                                   | Location                      | Principal business                                       | Ownership<br>interest<br>Voting<br>rights (%) |
|--|-------------------------------|--|---|
| Konami Digital Entertainment Co., Ltd. | Chuo-ku, Tokyo,<br>JAPAN      | Digital Entertainment Business                           | 100   |
| Konami Amusement Co., Ltd.             | Ichinomiya, Aichi,<br>JAPAN   | Amusement Business                                       | 100   |
| Konami Sports Co., Ltd.                | Shinagawa-ku, Tokyo,<br>JAPAN | Sports Business  | 100   |
| Konami Real Estate, Inc.               | Chuo-ku, Tokyo,<br>JAPAN      | Intersegment   | 100   |
| Konami Corporation of America          | California, U.S.A             | Intersegment   | 100   |
| Konami Digital Entertainment, Inc.     | California, U.S.A             | Digital Entertainment Business and<br>Amusement Business | 100   |
| Konami Cross Media NY, Inc.            | New York, U.S.A               | Digital Entertainment Business                           | 100   |
| Konami Gaming, Inc.                    | Nevada, U.S.A                 | Gaming & Systems Business                                | 100   |
| Konami Digital Entertainment B.V.      | Berkshire, U.K.               | Digital Entertainment Business and<br>Amusement Business | 100   |
| Konami Digital Entertainment Limited   | Hong Kong, PRC                | Digital Entertainment Business                           | 100   |
| Konami Australia Pty Ltd               | New South Wales,<br>Australia | Gaming & Systems Business                                | 100   |

# Associates

| Name                     | Location                     | Principal business | Ownership<br>interest<br>Voting<br>rights (%) |
|--------------------------|------------------------------|--------------------|---|
| RESOL HOLDINGS Co., Ltd. | Shinjuku-ku, Tokyo,<br>JAPAN | Sports Business    | 20  |

## 32. Commitments

(Commitment for purchases of property, plant and equipment)

Konami Group has placed firm orders for purchases of property, plant and equipment and other assets amounting to approximately \(\xi\)31,740 million and \(\xi\)31,423 million as of March 31, 2023 and 2024, respectively.

# 33. Contingencies

Konami Group is subject to pending claims and litigation. After review and consultation with counsel, management considered that any liability that may result from the disposition of such lawsuits would not be material.

# 34. Subsequent Events

There have been no events after March 31, 2024 that would require adjustments to the Consolidated Financial Statements or disclosures in the notes to the Consolidated Financial Statements.

# 35. Approval of Consolidated Financial Statements

The Consolidated Financial Statements were approved by Representative Director, President, Kimihiko Higashio, on June 26, 2024.



## **Independent Auditor's Report**

To the Board of Directors of KONAMI GROUP CORPORATION

## **Our Opinion**

In our opinion, the consolidated financial statements present fairly, in all material respects, give a true and fair view of the consolidated financial position of KONAMI GROUP CORPORATION (the Company) and its subsidiaries (together the "Group") as at March 31, 2024, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with International Financial Reporting Standards.

What we have audited

The Group's consolidated financial statements comprise:

- the consolidated statement of financial position as at March 31, 2024;
- the consolidated statement of profit or loss for the year then ended;
- the consolidated statement of comprehensive income for the year then ended;
- · the consolidated statement of changes in equity for the year then ended;
- the consolidated statement of cash flows for the year then ended; and
- the notes to the financial statements, comprising material accounting policy information and other explanatory information.

#### **Basis for Opinion**

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the consolidated financial statements* section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

# Independence

We are independent of the Company in accordance with the International Code of Ethics for Professional Accountants (including International Independence Standards) issued by the International Ethics Standards Board for Accountants (IESBA Code) and the ethical requirements that are relevant to our audit of the financial statements in Japan. We have fulfilled our other ethical responsibilities in accordance with the IESBA Code and the ethical requirements of Japan.

#### **Key Audit Matters**

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements for the year. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Regarding the "Valuation of Property, plant and equipment, net of the Sports segment," which was one of the key audit matters in our audit of the consolidated financial statements for the prior year, we

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have not identified this item as a key audit matter in our audit of the consolidated financial statements for the year since an indication of impairment for all cash-generating units no longer exists for the year.

## Key audit matter

## How our audit addressed the key audit matter

# Revenue recognition in the Digital Entertainment segment

The Company recognized revenues of ¥248,462 million (69.0% of Konami Group's revenues) within the Digital Entertainment segment as described in Note 23 "Revenue" to the consolidated financial statements.

In the Digital Entertainment segment, the Company mainly distributes mobile games, and sells computer & video games, and card games.

For products that the Company determines the performance obligations are satisfied at the time when they are delivered to customers, revenue is recognized at a point in time. For games with online functionality, there are two performance obligations for online and offline play functions. Considering the importance of online play functionality due to the continuous obligation of availability to play after the sale, the full amount of the transaction price is allocated to the online play functionality. Revenue is recognized at a predetermined rate over the estimated usage period based on customers' historical usage records, as customers can enjoy the benefit from games any time after purchase.

Revenue from the sale of virtual items within computer and video games is recognized depending on the nature of the items. Revenue from items consumed when used by customers is recognized at the point in time when the customers use the items. Revenue from the items available for use at any time after purchase is recognized at a predetermined rate over the estimated usage period based on the customers' historical usage records.

For games with online functionality, management's judgment based on the terms and conditions of each contract is required to determine the timing of satisfaction of performance obligations. Assumptions for the Our audit procedures for revenue recognition in the Digital Entertainment segment primarily included the following:

- To assess the appropriateness of revenue recognition in the Digital Entertainment segment, we obtained an understanding of and evaluated the design and operating effectiveness of internal controls related to sales of items sold within games and sales of games with online play functionality, including trend analysis of deferred amounts, established by management.
- We inquired of management in order to obtain an understanding of the business strategies and market environment of the Digital Entertainment segment.
- For games with online functionality, we obtained an understanding of the processes to estimate stand-alone selling prices underlying the performance obligations and to allocate the transaction price to each performance obligation (which constitute the basis of determining the timing of satisfaction of performance obligations). We conducted the following procedures for assumptions approved by management, and evaluated significant management judgments and estimates:
  - We inquired of management from the responsible department to understand the game content and market environment, and evaluated if the judgment as to whether performance obligation is satisfied at a point in time or over time was reasonable.
- We obtained an understanding of the processes to determine the estimated usage period of online functionality and virtual items based on historical usage records of each game. We conducted following procedures over the assumptions approved by management, and evaluated the



estimated usage period of online functionality and the estimated usage period of virtual items require management's judgment. Accordingly, we determined that this was a key audit matter. significant management judgments and estimates:

- We inquired of management from the responsible department over the game content and market environment underlying estimated usage period of online functionality, and evaluated the reasonableness of the basis of the measurement method used by the Company by comparing it to the customers' actual usage period in prior years as well as the amortization period used by comparable companies.
- We inquired of management from the responsible department over the game content and market environment underlying the estimated usage period of virtual items, and evaluated the reasonableness of the basis of the measurement method used by the Company by comparing the amount of revenue to be deferred and the deferral rate with those of historical experience in prior years.

#### Other Information

Management is responsible for the other information. The other information comprises the information included in the Annual Securities Report (but does not include the consolidated financial statements and our auditor's report thereon).

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

# Responsibilities of Management and Audit & Supervisory Committee for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements of the consolidated financial statements that give a true and fair view in accordance with International Financial Reporting Standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.



In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

The Audit & Supervisory Committee are responsible for overseeing the Group's financial reporting process.

## Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the Group audit. We remain solely responsible for our audit opinion.

We communicate with the Audit & Supervisory Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



We also provide the Audit & Supervisory Committee with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the Audit & Supervisory Committee, we determine those matters that were of most significance in the audit of the consolidated financial statements for the period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

# Interest Required to be Disclosed by the Certified Public Accountants Act of Japan

Our firm and its designated engagement partners do not have any interest in the Group which is required to be disclosed pursuant to the provisions of the Certified Public Accountants Act of Japan.

#### **Auditor's Fee Information**

In connection with our audit of the consolidated financial statements for the year ended March 31, 2024, the amounts of fees for the audit and the other services charged to name of entity and its controlled entities by PricewaterhouseCoopers Japan LLC and other PwC Network firms are disclosed in "2. Business Review (4) Amount of Remuneration to Audit Firms".

Pricematerhouse Coopers Japan LL C July 23, 2024

# 2. Business Review

# (1) Business Overview

For the fiscal year ended March 31, 2024, the domestic economy has continued to recover moderately amid improvement in the employment and personal income, despite concerns of inflation weighing on personal spending. On the other hand, the outlook on the world economy remains uncertain mainly due to the effects of monetary tightening by governments, concerns over the outlook on the Chinese economy and heightened geopolitical risks in the Middle East.

Amidst these circumstances, in terms of the business results of Konami Group for the fiscal year ended March 31, 2024, total revenue and business profit reached record highs in the Digital Entertainment business due to an improvement in the profit margin of its core content and the launch of new titles, while the Amusement, Gaming & Systems, and Sports businesses also performed well, resulting in both total revenue and business profit exceeding the previous fiscal year in each business. As a result, total revenue, business profit, operating profit, profit before income taxes and profit attributable to owners of the parent all reached record highs.

In terms of the consolidated results for the fiscal year ended March 31, 2024, total revenue amounted to \(\frac{\pmax}{3}60,314\) million (a year-on-year increase of 14.6%), business profit was \(\frac{\pmax}{8}8,212\) million (a year-on-year increase of 55.8%), operating profit was \(\frac{\pmax}{8}0,262\) million (a year-on-year increase of 73.8%), profit before income taxes was \(\frac{\pmax}{8}2,685\) million (a year-on-year increase of 75.5%), and profit attributable to owners of the parent was \(\frac{\pmax}{5}5,171\) million (a year-on-year increase of 69.6%).

# (2) Performance by Business Segment

Summary of total revenue by business segment:

|                           |     |                              |   |                          | Millions of Yen |
|---------------------------|-----|------------------------------|---|--------------------------|-----------------|
|                           | -   | Year ended<br>March 31, 2023 |   | ear ended<br>ch 31, 2024 | % change        |
| Total revenue:            | , , |                              |   | -                        |                 |
| Digital Entertainment     | ¥   | 213,432                      | ¥ | 249,121                  | 16.7            |
| Amusement                 |     | 19,533                       |   | 26,427                   | 35.3            |
| Gaming & Systems          |     | 38,573                       |   | 39,729                   | 3.0             |
| Sports                    |     | 45,473                       |   | 47,631                   | 4.7             |
| Intersegment eliminations |     | (2,690)                      |   | (2,594)                  | -               |
| Total revenue             | ¥   | 314,321                      | ¥ | 360,314                  | 14.6            |

## **Digital Entertainment**

In the entertainment market, future development of game content is expected through the functional enhancement of various devices, including mobile devices and video game consoles, and the spread of next generation communication systems. The ways in which content is enjoyed is becoming increasingly diversified, such as increased attention and growing fan bases for the eSports space, which treat video games as sports competitions, and gameplay videos.

Amidst these circumstances, as a new initiative for our business, we launched Momotaro Dentetsu World -Chikvu wa Kibou de Mawatteru!-, the latest title of the nationally popular board game series Momotaro Dentetsu. This title, which has shipped over a million units in total, has been well received by our customers. We also released METAL GEAR SOLID: MASTER COLLECTION Vol. 1, the first installment of a collection that marks the trajectory of the METAL GEAR series. In the PAWAFURU PUROYAKYU series, we released PAWAFURU PUROYAKYU Eikan Nine Cross Road, which is the first new mobile baseball title in nine years of the series. Furthermore, we announced the appointment of Shohei Ohtani as an ambassador for KONAMI baseball games in celebration of the 30th anniversary of the PAWAFURU PUROYAKYU series and the 20th anniversary of the Professional Baseball Spirits series, which received attention. We also launched SILENT HILL: The Short Message, the first new title in the SILENT HILL series of psychological horror games in over ten years since the launch of the previous title. The game is set in the present day and features familiar themes, such as social networking sites, to allow a younger generation—which has not previously been exposed to the psychological horror games—to experience the world of this genre. In addition, on "Resella," an NFT marketplace for providing blockchain technology-based services, we began NFT trading of the web3 project "PROJECT ZIRCON." Furthermore, we established a new organization, "KONAMI Animation," with the goal of creating animated movies.

As a continuation of an existing initiative, we began the distribution of *eFootball*<sup>TM</sup> 2024, —in which we implemented a massive update—for consoles, PC, and mobile platforms. We developed the game's operability to allow users to play more intuitively. The addition of functionality such as the new *My League* mode has also been very well received. As a result, the total number of downloads has exceeded 700 million (750 million as of April 2024) worldwide. With respect to *PROFESSIONAL BASEBALL SPIRITS A (ACE)*, we implemented measures including the re-appearance of Samurai Japan players who participated in the World Baseball Classic<sup>TM</sup>. As for *Yu-Gi-Oh! MASTER DUEL*, we implemented measures to commemorate 60 million downloads. Both titles continue to be well received by many of our customers. Furthermore, we held a special event "Yu-Gi-Oh! Duel Monsters: The Legend of Duelist QUARTER CENTURY" at the Tokyo Dome in February 2024 for the Yu-Gi-Oh! card game, which is developing a project to commemorate its 25th anniversary, that was attended by approximately 50,000 customers. On the day of the event, the response was highly enthusiastic, due to measures such as a booth where people could bring their own decks to have fun dueling, a live performance stage where people could enjoy well-known Yu-Gi-Oh! songs, and event-exclusive product sales.

In the eSports space, we held the tournament finals for WBSC eBaseball<sup>TM</sup>: POWER PROS—the competition title for baseball in the "Olympics eSports Series 2023," hosted by the International Olympic Committee (IOC)—as well as the world finals for the "eFootball<sup>TM</sup> Championship Open 2023," and players fought in heated battles. The 2023 season was held for the "eBaseball Prospi A (Ace) League," which we co-sponsor with the Nippon Professional Baseball Organization (NPB), and the best team was crowned at the e-Japan Series. Furthermore, the "Yu-Gi-Oh! World Championship 2023" to determine the world's top duelist, an event which had been postponed in light of the COVID-19 situation and other factors, was held at Tokyo Big Sight for the first time in four years.

In terms of financial performance, total revenue for the fiscal year ended March 31, 2024 in this segment amounted to ¥249,121 million (a year-on-year increase of 16.7%) and business profit for the fiscal year ended March 31, 2024 amounted to ¥79,363 million (a year-on-year increase of 49.7%).

#### Amusement

Both domestic and international amusement markets are gradually recovering. In addition, deregulation in the sector is creating new opportunities for growth.

Amidst these circumstances, in our medal game business, the medal pusher game *Momotaro Dentetsu -Medal game mo teiban!*-, which was released in the previous fiscal year, continues to be well received by many of our customers. In addition, we began the operation of *ColorCoLotta Maboroshi no Togenkyo*, the latest entry of ball lottery games—in which players use balls to match colors with the cute "anima," which are characters based on animal motifs. For video games targeted at amusement facilities in this business, we launched *Polaris Chord*, a new music game with simple controls which is easy for beginners to play, including a full lineup of popular songs with SNS buzz and songs by popular artists. In addition, we started operating *beatmania IIDX 31 EPOLIS*, the latest game in the DJ simulation game series, which features a worldview set in a near-future city and distinctive yellow lights on a new cabinet. In prize games, we launched the *Konami Online Crane Game (Kona-Crane)* service, which allows users to play crane games on their PCs and smartphones.

In the pachinko and pachislot machine space, we launched KONAMI's first "smart pachislot" titles, *Boku girls Love Kyure 2* and *MAH-JONG FIGHT CLUB KAKUSEI*. In addition to that, *GI Derby Club Gold* was started its operation. Furthermore, we launched *Magical Halloween 8* in the market, which is a complete reproduction in a smart slot machine format of the long-running and popular *Magical Halloween 5*. This title has also maintained high utilization as the previous title.

In addition, we started the operation of *PACHINKO GI Derby Club 2 Lucky Trigger ver*, which is compliant with changes in pachinko regulations.

In the eSports space, the semifinals and finals for the "BEMANI PRO LEAGUE -SEASON 3- SOUND VOLTEX," a pro league that fuses music and eSports, were held, and the championship team was chosen following three months of fierce competition after the season kickoff in January 2024. In conjunction with this, we also implemented in-game events to commemorate the "BEMANI PRO LEAGUE -SEASON 3-" being held. The events, which offered a new way to enjoy music games fused with the appeal of eSports, were met with a very enthusiastic response.

In terms of financial performance, total revenue for the fiscal year ended March 31, 2024 in this segment amounted to \(\frac{4}{2}6,427\) million (a year-on-year increase of 35.3%) and business profit for the fiscal year ended March 31, 2024 amounted to \(\frac{4}{5},187\) million (a year-on-year increase of 86.4%).

## **Gaming & Systems**

In the gaming market, the North American market and the Australian market are growing steadily. The market is becoming active due to the constant introduction of new products by competitors.

Amidst these circumstances, in our slot machine business, we introduced the new *DIMENSION 43x3*<sup>TM</sup> cabinet from the *DIMENSION* series, which features the combination of three 43-inch monitors. Also, sales of *DIMENSION 27*<sup>TM</sup> and *DIMENSION 49*<sup>TM</sup>, which feature a 4K super high resolution monitor grew steadily. In participation (revenue-sharing cabinets), we continued to expand sales of *DIMENSION 49J*<sup>TM</sup> with a 49-inch Jcurved monitor, and *DIMENSION 75C*<sup>TM</sup> with a 75-inch curved monitor.

In the terms of gaming content, since our game contents are highly evaluated from the market, multiple titles from KONAMI were nominated in "Annual Eilers Krejcik Gaming Slot Award Show," the award show that recognizes excellence in slot game development. *All Aboard*<sup>TM</sup> series is maintaining its positive reputation from customers. In addition, North American market, such titles as *Stuffed Coins Toad*<sup>TM</sup> and *Dragon's Law Fortune Bags*<sup>TM</sup> are also recording high performance. Furthermore, we introduced the newest *Unwooly Riches*<sup>TM</sup> game series to the market, which players can enjoy delightful animations and effects brought from adorable animal characters. In the Australian market, *Bull Rush*<sup>TM</sup> series maintained high performance.

In the casino management system, *SYNKROS*<sup>®</sup> went operational at Fontainebleau Las Vegas, a large-scale IR facility opened in Las Vegas in December 2023. The system's high reliability has been well received by casino operators, and the number of installations continues to grow.

In terms of financial performance, total revenue for the fiscal year ended March 31, 2024 in this segment amounted to \$39,729 million (a year-on-year increase of 3.0%) and business profit for the fiscal year ended March 31, 2024 amounted to \$6,213 million (a year-on-year increase of 20.2%).

## **Sports**

In the sports market, rising energy prices continue to impact on business environment. Meanwhile, demands for sport and health promotion is growing due to the normalization of social and economic activities in Japan.

Amidst these circumstances, in our operation of sports clubs, we continue to enhance services offered inside the facilities by engaging in initiatives such as expanding the number of facilities with supplement servers, allowing users to consume protein drinks and other beverages at any time before and after exercise. We also promoted efforts to provide more customers with opportunities for exercise outside the facilities, such as special programs for "Konami Sports Online Fitness" in conjunction with Sports Day. In addition, we held "REVIVAL" and "UNITED FEEL," the large-scale studio program events, at Konami Sports Clubs nationwide. We implemented the programs that can be enjoyed by more people, as popular instructors appeared in those events to provide participants with a different kind of excitement from the regular studio programs. We will continue promoting initiatives to provide better support for the physical fitness of our members.

For the "Undo Juku" exercise circle aimed at children, we are developing a variety of options to suit children, including swimming, gymnastics, and dance, to encourage physical growth through sport. We have opened new swimming schools at 11 facilities for the fiscal year ended March 31, 2024, and we have expanded to a total of 115 facilities. In addition, we held competitions and events for children who attend "Undo Juku" as spaces for them to demonstrate the results of their daily practice in various events. In those events, activities including quick lessons on a single point by representatives of Japanese national teams and by professional athletes were held. We will continue to make efforts to support children's motivation and improvement of their skills through these initiatives. We also launched "Digital Note swimming school for adults," a leveraged version of "Undo Juku Digital Note" which utilizes video and AI to improve the effectiveness of training, as a program for adults at 59 Konami Sports Clubs nationwide.

For "Pilates Mirror," machine Pilates studios with mirrors on the ceiling, we opened 18 new studios in Tokyo and Kanagawa, bringing the total to 23. "Pilates Mirror" has been well received by many customers, with some of the studios having waiting lists for membership.

With regard to the operation of outsourced facilities, a form of business that expands our network without ownership of assets, we leveraged our previously developed operational and leadership expertise, as well as our accomplishments, to promote our businesses, and began new contracted operations of sports facilities such as Tsugaru City, Aomori, Saitama City, Saitama, Asahi City, Chiba, Toshima-ku, Tokyo, Chuo-ku, Tokyo, and Gifu City, Gifu.

In regard to growing school needs for outsourcing of swimming classes, we are providing swimming instruction services at many elementary and junior high schools throughout Japan, which have been well received.

In terms of financial performance, total revenue for the fiscal year ended March 31, 2024 in this segment amounted to \(\frac{\pmathbf{4}}{4}\)7,631 million (a year-on-year increase of 4.7%) and business profit for the fiscal year ended March 31, 2023 amounted to \(\frac{\pmathbf{2}}{2}\),328 million (a year-on-year increase of 415.8%).

# (3) Cash Flows

|  |   |                              |   |                               |   | Millions of Yen |
|--|---|------------------------------|---|-------------------------------|---|-----------------|
|  |   | ol year ended<br>ch 31, 2023 |   | al year ended<br>rch 31, 2024 |   | Change          |
| Cash flow summary:   |   |                              |   |                               |   |                 |
| Net cash provided by operating activities                    | ¥ | 36,098                       | ¥ | 103,061                       | ¥ | 66,963          |
| Net cash used in investing activities                        |   | (42,786)                     |   | (29,216)                      |   | 13,570          |
| Net cash used in financing activities                        |   | (27,467)                     |   | (24,199)                      |   | 3,268           |
| Effect of exchange rate changes on cash and cash equivalents |   | 2,707                        |   | 4,838                         |   | 2,131           |
| Net (decrease) increase in cash and cash equivalents         |   | (31,448)                     |   | 54,484                        |   | 85,932          |
| Cash and cash equivalents at the end of the year             | ¥ | 219,263                      | ¥ | 273,747                       | ¥ | 54,484          |

## Comparison of fiscal year ended March 31, 2024 with fiscal year ended March 31, 2023

Cash and cash equivalents (hereafter, referred to as "Net cash"), as of March 31, 2024, amounted to \(\xi\)273,747 million, an increase of \(\xi\)54,484 million compared to the year ended March 31, 2023.

Net cash provided by operating activities amounted to \(\pm\)103,061 million for the year ended March 31, 2024, a year-on-year increase of 185.5%. This primarily resulted from an increase in profit for the year and a decrease in income taxes paid.

Net cash used in investing activities amounted to ¥29,216 million for the year ended March 31, 2024, a year-on-year decrease of 31.7%. This primarily resulted from a decrease in capital expenditures.

Net cash used in financing activities amounted to \(\frac{4}{24}\),199 million for the year ended March 31, 2024, a year-on-year decrease of 11.9%. This primarily resulted from a decrease in dividends paid.

# (4) Amount of Remuneration to Audit Firms

# (1) Amount of remuneration paid to the audit firm (PricewaterhouseCoopers Japan LLC)

Millions of Yen

|                           | Fiscal year ended<br>March 31, 2023 |                     |   | Fiscal year ended<br>March 31, 2024 |   |     |   |                   |
|---------------------------|-------------------------------------|---------------------|---|-------------------------------------|---|-----|---|-------------------|
| Services                  |                                     | Audit certification |   |                                     |   |     |   | -audit<br>ication |
| The Company               | ¥                                   | 95                  |   | -                                   | ¥ | 98  |   | -                 |
| Consolidated subsidiaries |                                     | 54                  | ¥ | 0                                   |   | 52  | ¥ | 0                 |
| Total                     | ¥                                   | 149                 | ¥ | 0                                   | ¥ | 150 | ¥ | 0                 |

The non-audit certification services provided to the consolidated subsidiaries were information services related to IFRS.

# (2) Amount of remuneration paid to audit firms in the same network (PricewaterhouseCoopers) as the audit firm, with the exception of (1)

Millions of Yen

| Trimond of 1 ch           |                                     |     |                         |                                     |                     |     |                            |    |
|---------------------------|-------------------------------------|-----|-------------------------|-------------------------------------|---------------------|-----|----------------------------|----|
|                           | Fiscal year ended<br>March 31, 2023 |     |                         | Fiscal year ended<br>March 31, 2024 |                     |     |                            |    |
| Services                  | Audit<br>certification              |     | Non-audit certification |                                     | Audit certification |     | Non-audit<br>certification |    |
| The Company               |                                     | -   | ¥                       | 4                                   |                     | -   | ¥                          | 19 |
| Consolidated subsidiaries | ¥                                   | 217 |                         | 2                                   | ¥                   | 233 |                            | 2  |
| Total                     | ¥                                   | 217 | ¥                       | 6                                   | ¥                   | 233 | ¥                          | 21 |

The non-audit certification services provided to the Company and its consolidated subsidiaries were tax advisory services, etc.

# 3. Risk Factors

## Special Note Regarding Forward-looking Statements.

This annual report contains forward-looking statements about our industry, our business, our plans and objectives, our financial condition and our results of operations that are based on our current expectations, assumptions, estimates and projections. These forward-looking statements are subject to various risks and uncertainties. Generally, these forward-looking statements can be identified by the use of forward-looking terminology such as "may", "will", "expect", "anticipate", "estimate", "plan" or similar words. These statements discuss future expectations, identify strategies, discuss market trends, contain projections of results of operations or of financial condition, or state other forward-looking information. Known and unknown risks, uncertainties and other factors could cause our actual results to adversely differ, materially, from those contained in or suggested by any forward-looking statement. We cannot promise that our expectations, projections, anticipated estimates or other information expressed in or underlying these forward-looking statements will be realized. We do not undertake any obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

Important risk factors that could cause our actual results to be materially different from those described in the forward-looking statements are set forth in this Item 3. or elsewhere in this annual report, without limitation.

# (1) Risks relating to timely introduction of new products and services.

The timely introduction of new products and services is affected by various factors, including not only production resources and production capacity, but also the introduction of new technologies and platforms. If we are unable to timely provide our products and services that address all of these factors and satisfy customers in terms of quality, our revenue and profit plans may be adversely affected.

# (2) Risks relating to competition.

The markets for entertainment and sports-oriented products and services in which we operate are highly competitive, and new products and services are regularly introduced by competitors. Also, new types of entertainment and leisure activities are constantly being introduced that may become our competitors. This may result in new competition, and our competitive advantages in the market may not be maintained.

## (3) Risks relating to adverse economic conditions.

Any significant downturn in economic conditions resulting in a decline in consumer confidence could significantly reduce demand for the entertainment and sports-oriented products and services in which we operate.

#### (4) Risks relating to aging populations and declining birth rates.

The rapidly growing aging population and declining birth rate worldwide could significantly change the markets for entertainment and sports-oriented products and services in which we operate.

## (5) Risks relating to changing consumer preferences.

The markets for entertainment and sports-oriented products and services are characterized by trends and fads that are driven by various factors, including technological advances and rapidly changing consumer preferences. Adapting to rapidly changing consumer preferences requires rapid innovation and improvement of products and services. Our results of operations may be harmed if we are unable to successfully adapt and deliver our products and services to changing consumer preferences.

# (6) Risks relating to governmental restrictions and legal systems.

If governmental restrictions and legal systems change in each country in which we operate, we may have to change not only our products and services, but also our business models and strategies to comply with new regulations. As a result, our business in such countries could be adversely affected.

## (7) Risks relating to intellectual property rights.

Our products and services use and incorporate intellectual property owned by third parties, including certain copyrights. If we are unable to license such third-party intellectual property, our ability to provide such products and services could be adversely affected.

In addition, while we take reasonable care to avoid infringing the intellectual property rights of others, it is not impossible that third parties may assert infringement claims due to disagreements. In such a case, we insist that the intellectual property rights be legitimately licensed, however, settlement payments may be required in order to resolve the dispute or the relevant intellectual property may become unlicensable, which could adversely affect our business results.

# (8) Risks relating to our products and services containing defects.

Although our products and services undergo rigorous quality reviews prior to release, our business may be adversely affected in the unlikely event that a serious defect is discovered after release.

## (9) Risks relating to acquisition opportunities and investments.

We seek opportunities to make acquisitions and other investments that will not only expand our current businesses, but are also expected to create new businesses in the medium and long term, as we continue to strive for sustainable growth and increased corporate value. Acquisitions and other transactions involve various risks, including the risk of post-acquisition integration failure and impairment due to deviations from the original plan. In executing acquisitions, we will proceed with careful consideration after conducting careful due diligence.

## (10) Risks relating to personnel resources.

Our continued growth and success depend to a significant extent on the retention of our management and employees and the recruitment of qualified new employees. Particularly in the midst of the aggressive global competition for digital talent, the retention of these human resources is extremely difficult. In addition, the hiring of internationally skilled employees is urgently needed to further expand our overseas operations. If we are unable to attract and retain skilled personnel, our business results could be adversely affected.

# (11) Risks relating to overseas operations.

Operations in foreign countries are required to take into consideration risks such as social unrest due to terrorism or conflict, unexpected political factors, the particular business practices of each country, and risks due to tariffs and exchange rate fluctuations. If we are unable to take appropriate measures to deal with all of these and other factors specific to overseas operations, our business results could be adversely affected.

# (12) Risks relating to natural disasters and other incidents.

Incidents such as natural disasters, including earthquakes, floods and typhoons, and pandemics can have a negative impact on society and the economy. In addition, the supply chain of our products is expected to be affected when these events occur. Although we have taken appropriate measures such as earthquake-proofing our buildings, conducting emergency drills, implementing hygiene measures in our offices, establishing a safety confirmation system, and considering alternative suppliers for our key parts, if these events occur in any of the countries and regions in which we operate, our business results may be adversely affected.

# (13) Risks relating to unexpected network disruptions or security breaches.

When using information systems connected to communication networks, various measures to improve usability and security are considered and implemented in our business activities.

Nevertheless, cyber-attacks, unexpected disasters, accidents, and power and communications infrastructure failures could cause our information systems to fail. As a result, if the system failure prevents us from providing our services to customers, it may adversely affect our business results.

## (14) Risks relating to protection of personal information.

In the unlikely event that customers' personal information is compromised due to inappropriate handling by our officers and employees, security breaches including hacking and unauthorized access, and others, our brand image and business results may be negatively affected. In order to prevent these leaks of personal information, we strive to maintain safeguards, including not only the establishment of a strict information management policy and adequate training for officers and employees, but also the implementation of robust security measures for our information system. In addition, we are taking all possible measures to establish the system to comply with personal data protection policies in countries around the world, including the GDPR.

# (15) Risks relating to future lawsuits.

If claims, lawsuits or other legal proceedings were to arise in connection with our business, and if the outcome were to be unfavorable to us, our results of operations could be adversely affected.

# (16) Risks relating to fraudulent activities.

To prevent fraudulent activities using our products and services, we not only take preventive measures at the system level, but also prohibit such activities in our Terms of Use and actively educate our customers. In addition, we impose severe penalties for violations of this policy. However, if such dishonest actions were to occur on a significant scale, our business results may be adversely affected as trust in Konami Group and its brand image may be damaged.

# **Responsibility Statement**

The following responsibility statement is made solely to comply with the requirements of DTR 4.1.12 of the United Kingdom Financial Conduct Authority's Disclosure Rules and Transparency Rules, in relation to KONAMI GROUP CORPORATION as an issuer whose financial instruments are admitted to trading on the London Stock Exchange.

Kimihiko Higashio, Representative Director, President, confirms that:

- to the best of his knowledge, the financial statements, prepared in accordance with International Financial Reporting Standards, give a true and fair view of the assets, liabilities, financial position and profit or loss of KONAMI GROUP CORPORATION and the undertakings included in the consolidation taken as a whole; and
- to the best of his knowledge, this annual financial information includes a fair review of the
  development and performance of the business and the position of KONAMI GROUP
  CORPORATION and the undertakings included in the consolidation taken as a whole, together
  with a description of the principal risks and uncertainties that they face.