

The Interim Results 2008 are published on the Group's website at **www.standardlife.com** The Directors are responsible for the maintenance and integrity of the financial information published on the website in accordance with UK legislation governing the dissemination of financial statements. Access to the website is available outside the UK, where comparable information may be different.

# **Press release**

# Standard Life plc 2008 Interim Results 6 August 2008

# Robust performance in difficult market conditions

### Improved net flows and sales

- Life and pensions net flows up 15% to £2.0bn
- Life and pensions PVNBP<sup>1</sup> sales up 5% to £9.1bn
- New business contribution up 4% to £157m

#### Strong growth in operating profits

- EEV operating profit before tax up 51% to £534m
- Return on embedded value up 1.9% points to 11.0%
- IFRS underlying profit before tax up 58% to £345m
- IFRS profit before tax attributable to equity holders up 219% to £201m

### Higher cash flow supporting a growing dividend

- EEV core capital and cash generation after tax up 25% to £143m
- Interim dividend of 4.07p, representing 7% growth

# A balance sheet resilient to market falls

- Group Embedded Value per share 3% lower at 277p
- Financial Groups Directive surplus 3% lower at £3.5bn

#### Group Chief Executive Sandy Crombie said:

"I am pleased to report that Standard Life has had a successful first half in 2008, despite more difficult market conditions.

"In our life and pensions businesses, net flows were strong, sales showed good growth and profitability was maintained. In Standard Life Investments, net inflows offset the impact of market declines so that third party funds under management remained constant. Group operating profits were well ahead and our balance sheet remains robust with strong solvency ratios maintained.

"Looking ahead, we will continue to drive further efficiency gains, whilst investing in our businesses where we identify opportunities for growth. Our innovative product set, excellence in customer service and strong distribution relationships leave us well placed for the full year.

"Reflecting our progress in the first half and our confidence about the future, the Board is increasing the interim dividend payment by 7%."

# **EEV operating profit**

	H1 2008	H1 2007
	£m	£m
Covered business by region		
UK	403	252
Canada	79	75
Europe	26	14
Other covered business	(16)	(6)
HWPF TVOG	8	(2)
Covered business operating profit	500	333
Covered business by source		
New business contribution	157	151
In-force business		
expected return	218	201
experience variance	22	(15)
assumption changes	120	1
Other covered	(17)	(5)
Total covered business operating profit	500	333
Investment management	31	28
Banking	12	14
Healthcare	8	2
Group Corporate Centre costs	(25)	(26)
Other non-covered business	8	2
Operating profit before tax	534	353
Tax on operating profit	(157)	(108)
Operating profit after tax	377	245
Profit after tax	7	321
Diluted EEV operating EPS	17.3р	11.2р

# IFRS underlying profit

	H1 2008	H1 2007
	£m	£m
Life and pensions by region		
UK	221	91
Canada	66	64
Europe	24	19
Other	(16)	(6)
Total life and pensions underlying profit	295	168
Investment management	25	42
Banking	12	14
Healthcare	8	2
Group Corporate Centre costs	(25)	(26)
Other	30	19
Total underlying profit before tax	345	219
Tax on underlying profit	(45)	(8)
Underlying profit after tax	300	211
Profit attributable to equity holders after tax	161	57
Diluted IFRS underlying EPS	13.8p	9.7p

For more information please refer to the Basis of preparation in Section 1.8 and the IFRS pro forma reconciliation of Group underlying profit to profit for the period in Section 4 of the Interim Results 2008.

#### Performing well in difficult market conditions

Standard Life has had a successful first half. The Group's European Embedded Value (EEV) operating profit before tax increased by 51% to £534m (2007: £353m) delivering a return on embedded value (RoEV) of 11.0% (2007: 9.1%). During the period we have continued to invest in profitable opportunities and have reduced the risk borne by our shareholders through active management of our balance sheet. Life and pensions net inflows and sales have continued to rise, despite the uncertainty in world financial markets. Our continued focus on innovative 'capital lite' products has led to a further strengthening in the Group's operating capital and cash generation.

#### Assets under administration

Standard Life is an asset managing business and net flows and assets under administration (AUA) are key drivers of shareholder value. Consistent with this focus, we have introduced new disclosure setting out the development of Group AUA between net flows and market movements. AUA are gross assets that the Group administers for customers, including both those managed by the Group and those placed with third party managers.

During the period to 30 June 2008, positive net flows of  $\pm 3.3$  bn<sup>2</sup> were offset by negative market movements of  $\pm 8.7$  bn due to falling equity, property and fixed interest security values. As a result Group AUA reduced from  $\pm 168.8$  bn to  $\pm 163.4$  bn.

#### Improved net flows

The main contributors to positive net flows of  $\pm 3.3$  bn<sup>2</sup> were life and pensions net inflows of  $\pm 2.0$  bn and third party investment management net inflows of  $\pm 2.7$  bn, these being partly offset by net outflows of  $\pm 0.7$  bn from our mortgage business.

Net flows across our UK, European and Canadian life and pensions operations have increased by 15% to £2.0bn, with net inflows of  $\pounds$ 1.0bn in the second quarter consistent with the first quarter.

UK life and pensions net inflows decreased by 3% to £1.4bn. Pensions inflows were £1.4bn for the first half, with £0.75bn generated in the second quarter. Excluding volatile Institutional TIP flows, net pensions flows increased by 7%, despite the adverse impact of falling stock markets on incoming transfer values. This was supported by lower lapse activity across our pensions portfolio which is within long term assumptions. Savings and Investments had strong net inflows into both Offshore Bonds and Mutual Funds, partly offset by changes in the Capital Gains Tax rules and market driven outflows from Onshore Bonds. These outflows were consistent with the short-term lapse provision for Bonds set up at the year end. Europe net flows have fallen slightly in constant currency to £232m with lower inflows from difficult market conditions being offset by better claims and lapse experience. In Canada, higher inflows across Group savings and retirement products led to a nine fold increase in net flows in constant currency to £304m.

Third party net inflows into Standard Life Investments for investment products and insurance contracts were  $\pounds$ 2.7bn. Within this total, net inflows for investment products remained resilient at  $\pounds$ 2.3bn, driven by strong segregated institutional sales.

We have put in place a number of measures to manage our mortgage exposure during the ongoing period of difficult credit market conditions. These led to net outflows of £0.7bn from our mortgage business.

#### Resilient new business volumes and profitability

Worldwide life and pensions new business has been robust in the face of continuing economic uncertainty and market volatility with sales up 5% at £9.1bn. We have maintained our focus on profit and growing value, with new business contribution increasing by 4% to £157m and a Group IRR of 18% (2007: 15%).

#### **UK Financial Services**

Sales levels have been solid against a strong comparative period. Life and pensions sales levels were constant at £7.2bn while healthcare sales increased by 27% to £14m. We continue to manage our mortgage exposure, resulting in gross mortgage lending decreasing by 54% to £728m.

New business profits generated by our UK life and pensions operations have increased by 4% to £138m. Our focus on 'capital lite' products has also led to an increase in IRR from 15% to 20% and a decrease in payback period from 10 years to 7 years.

Individual SIPP funds under administration increased by 12% to £8.6bn (31 December 2007: £7.7bn), the impact of net inflows of £1.7bn (2007: £2.1bn) being partly offset by a market-driven reduction in underlying asset values. Funds under administration increased by £509m in the second quarter, exceeding the £427m increase recorded in the first quarter. During the first half of 2008, SIPP customer numbers increased by 23% to 57,500 (31 December 2007: 46,900) with average case sizes across our SIPP portfolio of £150,000 at 30 June 2008 (31 December 2007: £164,000). The majority of sales were generated from the continued consolidation of existing pensions and our SIPP offering has proven to be resilient against the backdrop of market uncertainty.

Individual SIPP sales of £2.1bn were 19% lower than a very strong prior year period that was significantly enhanced by heightened activity post A-day. This principally reflects the impact of market movements on average incoming transfer values, which continue to represent the majority of total SIPP sales. The attraction of high yielding deposit accounts offered through Standard Life Bank during the current period of market volatility, has resulted in a higher weighting of non-insured SIPP sales. In the second half of 2008 we plan to make several enhancements to our market leading SIPP proposition, including offering a variable annuity option, accepting protected rights monies and broadening our Mutual Fund range. We continue to expect the UK SIPP market to double in size to £100bn of assets by 2011.

Group pension sales of £1.8bn have increased by 17% compared to a strong prior year period. This reflects strong levels of new and incremental business and a large scheme won during the first quarter. Group SIPP volumes increased by 10% compared to the prior year and accounted for 28% of total Group Pensions sales. At 30 June 2008, UK Group Pensions funds under management remained constant at £15.0bn (31 December 2007: £15.0bn), the strong net inflows being offset by negative market movements.

Sales across our savings and investments portfolio increased by 19% to £1.6bn, due to the continuation of very strong Offshore Bond sales, which have more than tripled compared to the prior year. Recent changes in the Capital Gains Tax rules have had a mixed impact across our savings and investment portfolio. Mutual Funds sold on our Wrap and Fundzone platforms have increased by 33% and Investment Bonds decreased by only 1%, supported by increased sales from the lower margin bulk deals as previously reported.

Annuity sales decreased by 2% to £252m (2007: £257m). 91% of annuity sales came from customers with maturing Standard Life pensions (2007: 95%).

At 30 June 2008, funds under administration on Standard Life's Wrap platform increased by 36% to £1.5bn (31 December 2007: £1.1bn). At the end of June 2008 there were 263 IFA firms using the platform (31 December 2007: 209 firms) and 12,900 customers (31 December 2007: 8,100 customers) with an average fund size of £113,000 (31 December 2007: £133,000).

At 30 June 2008 mortgages under management stood at £10.6bn (31 December 2007: £11.3bn), with an arrears rate of 0.24%, which is less than a fifth of the Council of Mortgage Lenders industry average at 31 March 2008.

Savings balances in our banking operations continue to increase with total savings balances at 30 June 2008 of £4.8bn (31 December 2007: £4.6bn). This total includes combined SIPP and Wrap balances of over £1 billion.

#### Europe

Life and pensions sales in Europe were 28% lower than the prior year in constant currency. Irish sales have declined by 46% in constant currency, driven by decreasing property prices and a weak domestic stock market. In Germany sales volumes were 12% lower in constant currency, reflecting changes in insurance contract law at the start of the year that impacted the whole industry. The combination of reduced sales volumes and a largely fixed cost base has resulted in a lower European new business contribution of  $\pounds 1m$  (2007:  $\pounds 4m$ ) and an IRR of 8% (2007: 8%).

### Canada

Sales and new business profits within our Canadian operations continue to grow following the successful repositioning of the business. Sales have increased by 45% in constant currency to £1.2bn while new business profits have strengthened to £18m (2007: £14m) with an IRR of 21% (2007: 30%). Sales of Group Savings and Retirement products benefited from a number of midsized mandates secured in the first quarter as well as a large defined benefit administration mandate secured in the second quarter. Stronger sales in Group Insurance reflect our continued success in the disability insurance segment.

We have increased our retail distribution and sales capabilities and strengthened our corporate visibility in Canada, while maintaining our commitment to product innovation and profitability. Investment in our retail operations sales force has increased and the team grown by more than 50% compared to the end of 2007. The impact of this new capability should be felt in the second half of 2008.

#### Asia Pacific

Combined sales from our joint ventures in India and China and our Hong Kong operations have continued to increase throughout the first half, rising by 46% in constant currency on a PVNBP basis and by 75% on an APE basis.

In India, sales increased by 33% in constant currency on a PVNBP basis and by 64% on an APE basis. Standard Life's share of these sales was £233m (2007: £102m). The number of financial consultants appointed by the Indian joint venture has increased to approximately 162,000 (31 December 2007: 132,000). Our distribution reach has increased following the merger of HDFC Bank and Centurion Bank of Punjab in May.

In China, sales volumes more than doubled in constant currency to £42m on a PVNBP basis and by 118% on an APE basis. The continued success of our products, increased sales through bank distribution and the ongoing development of our footprint in existing provinces have been the key drivers behind this strong growth within our Chinese operations. We are now present in 20 cities (31 December 2007: 14 cities) and are on track to extend this to 30 cities by the year end.

In Hong Kong, sales increased by 340% in constant currency to £18m (2007: £4m) on a PVNBP basis and by 410% on an APE basis. During the period we launched new products and have started to accept business from offshore customers in Taiwan.

#### Standard Life Investments

Third party funds under management at Standard Life Investments remained constant at £47.5bn (31 December 2007: £47.7bn), despite substantial market falls, and now represent 36% (31 December 2007: 33%) of total funds under management.

Total funds under management decreased by 9% compared to the year end. This predominantly reflects the annuity reinsurance transaction entered into in February 2008 which reduced funds under management by £6.7bn. Excluding the impact of this reinsurance transaction, total funds under management reduced by 4% during the period compared to a fall of 13% in the FTSE All Share index.

The majority of our 26 OEICs and Unit Trusts outperformed their respective peer groups with 11 achieving top quartile performance, 4 of which were top decile. Performance across the range was also recognised with 19 of the 24 eligible and actively managed funds rated 'A' or above by Standard and Poor's. In the year to date 13 of our 24 pooled pension funds were above median, with 5 of these in the top quartile. The money weighted average over 3, 5, and 10 year periods continues to be comfortably above median and remains a key driver of institutional sales and pipeline business.

In May we launched our Global Absolute Return Strategies (GARS) fund to retail investors. We expect the fund will prove particularly attractive to investors who wish to benefit from positive investment returns in a variety of market conditions.

#### Strong growth in operating profits

In the first half of 2008, EEV operating profit before tax increased by 51% to £534m (2007: £353m), delivering a return on embedded value of 11.0% (2007: 9.1%). In line with disclosure given in our 2007 Preliminary results, we report our RoEV under three components: core, efficiency and back book management.

#### Core return

Core return comprises new business contribution, expected return on in-force business, development costs for covered business<sup>3</sup> and normalised IFRS underlying profit for non-covered business<sup>4</sup>. Core return is reported based on the opening operating assumptions.

Core EEV operating profit before tax increased by 7% to £393m (2007: £367m) delivering a core RoEV of 9.2% (2007: 9.5%). During the first half of 2008 we have continued to invest in our fast growing Asian operations and in our market leading SIPP, Wrap and Bond propositions, which has led to an increase in development expenses.

### Continued drive for efficiency

Efficiency comprises covered business maintenance expense variances and assumption changes. As expense assumptions are not reviewed until the year end, efficiency has had a minimal impact on RoEV of (0.1)% during the period (2007: 0.0%). Benefits will be reflected in the year end accounts.

In March 2007 we announced the Continuous Improvement Programme to reduce underlying costs by £100m by the end of 2009. We remain on track to deliver these cost benefits with future initiatives as part of this programme including adopting a global approach to IT, a finance transformation programme and extending the use of Six Sigma and Lean techniques to drive process improvement.

#### Active back book management

We remain committed to driving increased value from the management of our back book. This category includes all non-expense related operating variances and assumption changes for covered business plus those development costs directly related to back book management initiatives and, for non-covered business, specific costs attributed to back book management. During the first half, back book management generated an operating profit before tax of £144m, delivering a back book management RoEV of 1.9% (2007: (0.4)%).

In February we reinsured £6.7bn of our UK immediate annuity liabilities to Canada Life International Re. This generated a one-off EEV operating profit before tax of £119m mainly due to the impact of lower risk discount rates arising from the reduction in longevity risk.

Claims levels across our pensions and with profits portfolios continue to trend downwards and are in line with our strengthened long-term assumptions. Claims levels of unit-linked bonds, driven by market volatility and recent Capital Gains Tax changes, are consistent with the short-term lapse provision set up at the year-end.

Tax variances were positive £24m, reflecting favourable experience from tax arrangements and reserve changes.

All long term assumptions are reviewed at the end of each year.

#### Capital and cash generation

Central to our strategy is the writing of capital-efficient new business. We have reduced new business strain by 14% to £131m (2007: £153m) while growing sales volumes. New business strain as a proportion of PVNBP improved to 1.5% (2007: 1.9%) and is comfortably covered by capital and cash flows from our existing business, which were constant at £263m (2007: £265m). This has contributed to the 25% increase in core EEV capital and cash flow generation to £143m (2007: £114m).

In back book management, the UK immediate annuity reinsurance transaction generated additional EEV capital and cash flows, mainly arising from releases of reserves.

Operating capital and cash generation increased by 74% to £250m (2007: £144m). After allowing for the adverse investment variances in the period, total EEV capital and cash generation fell by 13% to £181m (2007: £207m).

We have proposed an interim dividend of 4.07p per share. This represents growth of 7% and is consistent with the Group's progressive dividend policy.

#### IFRS

IFRS underlying profit before tax strengthened by 58% to £345m during the first half, due primarily to the annuity reinsurance transaction that generated profits of £105m. Adjusting for this and other one off items, normalised underlying profit was 13% higher at £247m (2007: £219m). IFRS profit before tax attributable to equity holders increased by 219% to £201m.

As reported in our Q1 Interim Management Statement we restructured a sub fund of Standard Life Investments (Global Liquidity Funds) plc during the period. The total cost before tax to the Group associated with the restructuring was  $\pounds 66m^5$  ( $\pounds 40m$  after tax and release of provision previously recorded).  $\pounds 27m$  of the total costs related to the fair value movement on assets brought directly on to the balance sheet and is included in the underlying profit for the period. The remaining costs are associated with the volatility arising on the measurement of the subordinated debt and backing assets, and one off non-operating items and, are therefore excluded from the underlying profit.

#### Balance sheet strength

As at 30 June 2008, Group Embedded Value had decreased by only 3% to £6.0bn (31 December 2007: £6.2bn), representing an embedded value per share of 277p (31 December 2007: 285p), despite the negative impact of falling financial markets.

The Financial Groups Directive (FGD) surplus of £3.5bn as at 30 June 2008 (31 December 2007: £3.6bn) has been insensitive to equity market movements, with a period end solvency cover of 206% (31 December 2007: 166%). This insensitivity of the FGD surplus reflects the unique structure of the Group post Demutualisation as well as the impact of the hedges we have put in place. FGD solvency is insensitive to a further 20% fall in equity markets, with the surplus reducing by less than £0.1bn. A 30% fall in equity markets would result in an FGD surplus of £2.6bn, while a 40% fall would result in a surplus of £1.9bn.

Standard Life's total investment (including third party funds) in the asset backed securities markets across both short-term treasury instruments and long-term fixed interest is approximately £6.3bn or 3.9% (31 December 2007: £7.7bn or 4.6%) of Group assets under administration, predominantly in UK securities. The overall level of asset backed securities has reduced compared to 31 December 2007 as a result of a number of securities reaching maturity. The Group has continued actively to manage its exposure to asset backed securities and the portfolio remains a high quality credit portfolio with no direct exposures to the US mortgage market, minimal exposure to leveraged structures, no current direct exposure to the Monolines and very modest exposure to credit within a Monoline wrapper. Following the fund restructure previously reported, shareholder funds have a total exposure of £119m<sup>6</sup> (31 December 2007: £27m) to assets within a Monoline wrapper or leveraged structures, representing 0.07% (31 December 2007: 0.02%) of Group assets under administration.

#### Outlook

Despite the continuing difficult market conditions, the outlook for our net flows, sales and profitability remains positive.

In the UK we remain confident about the prospects for our pensions business. A significant proportion of the new business we write is driven by the consolidation of existing assets. Whilst this will continue to underpin future activity levels, reduced market values are depressing incoming transfer values to SIPPs and Group schemes. We have a number of enhancements planned for the second half of the year to build upon our market-leading SIPP proposition. In addition, we expect our strong Group pensions business to continue to benefit from opportunities in the defined contribution and bundled product markets, as well as from a general flight to quality. In contrast, the short-term industry outlook for sales of investment products to retail customers in the UK is challenging due to market volatility and the impact of the Capital Gains Tax changes on bonds. Overall in the UK, we remain confident in our ability to outperform the market in the profitable segments in which we operate, generating attractive rates of return on our investments.

Turning to our overseas businesses, we expect to continue the turnaround in our Canadian operations seen in the first half, with growth boosted by further improvements in our product offering, strengthened distribution and an enhanced market profile. In addition, we expect further strong growth in our Asia Pacific joint ventures. The extension of our distribution network, continued recruitment of agents, greater penetration of existing markets and continued product development will drive progress. In contrast, market conditions in Europe continue to be difficult and, in the absence of a restoration of confidence in investment markets, we expect sales growth to be significantly slower than in 2007.

Standard Life Investments is currently confronting a more difficult industry environment than for some time. Nevertheless, its bias towards institutional investors, which account for 78% of third party assets, its strong investment performance track record and proven ability to win mandates, leave us with confidence that it will continue to outperform its peer group.

Overall, we are continuing to work to increase our core return on embedded value in addition to extracting efficiency gains and investing in those areas which offer us attractive opportunities for growth.

#### For further information please contact:

<b>Institutional Equity Investors:</b> Gordon Aitken Duncan Heath Paul De'Ath	0131 245 6799 0131 245 4742 0131 245 9893
Retail Equity Investors: Computershare	0845 113 0045
<b>Media:</b> Barry Cameron Neil Bennett (Maitland)	0131 245 6165 / 07712 486 463 020 7379 5151 / 07900 000 777
Debt Investors: Andy Townsend	0131 245 7260

#### Newswires and online publications

A conference call will take place for newswires and online publications from 8.15-9.15am. Participants should dial +44 (0)207 162 0025 and quote Standard Life Media Call. The conference ID number is 801459.

#### **Investors and Analysts**

A presentation to investors and analysts will take place at 10.00am at UBS Ground Floor Conference Centre, 1 Finsbury Avenue, London. A live webcast of the presentation and the presentation slides will be available on the Group's website. In addition a replay will be available on this website later today.

There will also be a live listen only teleconference to the investor and analyst presentation at 10.00am. Investors should dial +44 (0)1452 556 620. Callers should quote Standard Life Interim Results. The conference ID number is 57095041. A replay facility will be available for two weeks, UK Investors should call 0800 953 1533, and overseas investors should dial +44 1452 55 00 00. The pass code is 57095041#.

#### Notes to Editors:

- 1. Present value of new business premiums.
- 2. Certain products are included in both life and pensions and investment flows. Therefore, at a Group level, an elimination adjustment is required to remove any duplication.
- 3. Excludes development costs directly related to back book management initiatives.
- 4. Excludes specific costs attributable to back book management.
- 5. In our Interim Management Statement released on 30 April 2008 we reported that the expected net of tax impact of the Global Liquidity Funds restructuring would be £37m. This represented the after tax effect of £62m restructuring costs less the £10m guarantee already provided for by Standard Life plc as at 31 December 2007. Since 30 April 2008 an additional £4m cost has been recognised representing the fair value movements for the period to 30 June 2008. The total cost of £66m has been recognised by our investment management business during the period.
- 6.

		Other		
	Policyholder	3rd Party Shareholde		
At 30 June 2008	£m	£m	£m	
US Sub-Prime RMBS	_	_	_	
US Alt-A	-	_	_	
CDO/CSO/CLO <sup>1</sup>	6	_	_	
Wrapped Credit	213	139	58	
Direct Monoline	_	_	_	
SIVs <sup>2</sup>	18	37	61	
Total	237	176	119	

1 Total direct exposure to collateralised debt obligations (CDOs) comprises a £6m exposure to collateralised synthetic obligations (CSOs). Entire exposure to AAA rated CSO underlying collateral investment grade corporate exposure.

2 Includes Whistlejacket exposure of £11m held in Medium Term Notes (MTN) and senior notes. Other SIV exposure is either bank sponsored or Sigma (Gordian Knot).

Section		Contents	Page
1		Business review	11
	1.1	Group overview	13
	1.2	New business sales and profitability	16
		EEV – Group	18
		IFRS – Group	22
		Capital and cash generation	25
		Risk management	30
	1.7	Business segment performance	31
		1.7.1 UK financial services	31
		1.7.2 Canada	37
		1.7.3 Europe	39
		1.7.4 Asia Pacific	41
	10	1.7.5 Investment management	42 44
	1.8	Basis of preparation	44
2		Statement of Directors' responsibilities	45
3		European Embedded Value (EEV)	47
		EEV primary statements	48
		EEV notes	50
4		International Financial Reporting Standards (IFRS)	83
		IFRS primary statements	84
		IFRS notes	89
5		Independent auditors' review report	113
6		Supplementary information	115
-	61	Group assets under administration and net flows	116
		Analysis of new business	110
7		Glossary	127
8		Shareholder information	133

Page intentionally left blank

1 Business review

### Forward-looking statements

This document may contain 'forward-looking statements' about certain of the Group's current plans, goals and expectations relating to future financial conditions, performance, results, strategy and objectives. Statements containing the words: 'believes', 'intends', 'expects', 'plans', 'seeks' and 'anticipates' and any other words of similar meaning are forward-looking. All forward-looking statements involve risk and uncertainty because they relate to future events and circumstances beyond the Group's control. As a result, the Group's actual financial condition, performance and results may differ materially from the plans, goals and expectations set out in the forward-looking statements. Standard Life will not undertake any obligation to update any of the forward-looking statements in this document or any other forward-looking statements that it may make.

#### Key differences between the EEV and IFRS bases

EEV	IFRS
For new business, all profits expected to arise on the contract are recognised at the point of sale. Future profits are discounted to a present value using an appropriate discount rate over the lifetime of the contract.	For new business, profits expected to arise on the contract in future years are not recognised. Not all acquisition costs are deferred and therefore the IFRS results recognise the initial cost or strain associated with writing long-term business.
Profit on in-force business is recognised with the unwind of the risk discount rate as future cash flows move one year nearer to realisation. Adjustments are also made to profit in order to reflect variances from assumptions and current best estimate assumptions.	Profit on in-force business is the statutory surplus for the year adjusted for the amortisation of deferred acquisition costs.

### **1.1 Group overview**

### Generating sustainable, high quality returns for our shareholders

We have had a successful first half in 2008, despite the difficult conditions in world financial markets, and this is reflected in the present value of new business premiums (PVNBP) sales which have increased by 5% to £9,064m (H1 2007: £8,573m). Worldwide life and pensions net flows for the first half of 2008 were £1,964m – representing growth of 15% (H1 2007: £1,714m). Despite this, total Group assets under administration reduced from £168.8bn to £163.4bn as a result of downward pressure on financial markets in the period. EEV operating profit before tax increased by 51% to £534m (H1 2007: £353m) delivering a return on embedded value (RoEV) of 11.0% (H1 2007: 9.1%). Our IFRS underlying profit increased by 58% to £345m compared to the H1 2007 profit of £219m. IFRS profit after tax improved by 37% to £158m (H1 2007: £115m). To reflect this good performance, we are recommending payment of an interim dividend of 4.07p per share, for the period to 30 June 2008. This represents growth of 7%, consistent with the Group's progressive dividend policy.

#### Delivering capital efficiency and generating cash

We have continued our focus on selling 'capital lite' products, generating profitable new business without committing high levels of capital. This strategy aims to deliver high returns on investment to support business growth. Our internal rate of return (IRR) increased by 3% points to 18% (H1 2007: 15%). At the same time the payback period for new business has improved from 10 years to 7 years demonstrating that not only are we delivering high returns for a low capital investment, we are recovering the capital more quickly. Selling 'capital lite' new business is central to the Group being a cash generative business. We have reduced new business strain by 14% to £131m (H1 2007: £153m) while growing sales volumes by 5%. New business strain as a proportion of PVNBP has improved to 1.5% (H1 2007: 1.9%) and was comfortably covered by capital and cash flows from our existing business, which fell slightly to £263m (H1 2007: £265m).

During the period we reinsured £6.7bn of pre demutualisation UK immediate annuity liabilities to Canada Life International Re, a wholly-owned subsidiary of Great-West Lifeco. As a result we have reduced the exposure of our shareholders to longevity risk and contributed £119m towards EEV operating profit before tax.

Operating capital and cash generation increased by 74% to  $\pm 250$ m (H1 2007:  $\pm 144$ m). However adverse market conditions led to a 13% decrease in total EEV capital and cash flow generation after tax to  $\pm 181$ m (H1 2007:  $\pm 207$ m). Adverse market conditions also impacted our regulatory capital resources which decreased from  $\pm 9.2$ bn at 31 December 2007 to  $\pm 6.7$ bn, although decreasing capital requirements resulted in an increase to solvency cover to approximately 206% (31 Dec 2007: 166%) of capital resource requirements. The residual estate of the Heritage With Profits Fund (HWPF) at 30 June 2008 was approximately  $\pm 1.2$ bn compared with  $\pm 1.5$ bn at 31 December 2007. The reduction in the residual estate is primarily due to attributing corporate bond assets to policyholder asset shares instead of backing annuity liabilities. This reduces the potential volatility of the residual estate while leaving the overall assets of the HWPF broadly unchanged.

#### Leveraging our investment management expertise and performance

We have utilised the expertise within our investment management business, Standard Life Investments, generating an IFRS normalised underlying profit before tax of £52m (H1 2007: £42m). Worldwide investment net third party inflows of £2,658m compared to £7,944m for FY 2007 reflects the industry wide slowdown. Third party funds under management (FUM) remained broadly flat at £47.5bn (31 Dec 2007: £47.7bn) with the impact of net new sales in the past 6 months largely offset by adverse market movements. Our money weighted average investment performance was well above median for all time periods from 3 years to 10 years and highlights the solid underlying performance of the business.

#### Drive for operational excellence

We remain focused on achieving operational excellence and efficiency at a time of economic uncertainty. At the end of 2007 we achieved cost savings in line with our targets for operational efficiency. During the first half of 2008 we continued with the group wide and global approach to the sourcing for key processes and product development. An example of this is the development of a global IT change plan for the Group which is designed to identify opportunities for synergies and the faster implementation of change. We remain on track to deliver further cost savings as part of our Continuous Improvement Programme (CIP).

### 1.1 Group overview continued

#### General industry matters and outlook

Our results are affected by general industry factors such as economic and market conditions, changes in demographics, government legislation and regulatory changes, and competition. These factors could result in various risks and uncertainties, which could impact the Group's future development or performance. The Group is required under DTR 4.2.7 of the Disclosure and Transparency rules to provide a description of the principal risks and uncertainties for the remaining six months of the financial year. The principal risks facing the Group are discussed in Section 1.6 Risk management. Below is a summary of some of the key uncertainties that may affect the Group.

#### Economic and market conditions

Changes in equity and bond markets affect the level of funds we have under administration and ultimately the income we generate as an asset managing business. Since 2007, the financial sector has in particular been impacted by more volatile equity markets and difficult borrowing conditions. The Group continues to have robust controls in place to ensure that it has access to sufficient liquidity to meet operating requirements during the current market uncertainty. These controls are summarised in Section 1.6 Risk management and detailed in Note 37 Risk management of the 2007 *Annual Report and Accounts*.

#### **Changes in demographics**

The demographics of the market are defined by an ageing population and shrinking state and employer pension provisions. In addition, the population of individuals born in the post war period of the 1950's and 1960's now have a higher net worth and more assets to invest than the previous generation. Our vision is to help customers around the world feel confident about their future wealth and wellbeing. Our expertise in the provision of long-term savings and investments products puts us in a good position to develop valuable long-term relationships with our customers.

Technological developments have encouraged savers to develop a greater interest in flexibility and control over their assets. At the same time, advisers want to take costs out of their business. We have responded to such changes through the development of automated and efficient processes as demonstrated by our Self invested personal pension (SIPP) and Wrap platforms. We have also further invested in the development of the variable annuity proposition.

Our annuity pricing and reserves, like those in the rest of the life assurance industry, are affected by improving mortality rates. These changes are monitored as part of the Group's risk framework, which is discussed in the risk management section of the business review in the 2007 Annual Report and Accounts.

#### Government legislation and regulatory changes

Government policy impacts the environment in which we do business. The Financial Services Authority's (FSA) initial consultation period in respect of its retail distribution review, ended on 31 December 2007. A full feedback statement from the FSA is expected in October. However areas likely to be impacted include the simplification and consolidation of distribution within the industry. The ultimate objective of this review is to encourage higher levels of savings and to ensure the needs of more consumers are met. We have participated in this exercise, along with others from the investment industry and customer representatives.

There are currently a significant number of employees in the UK with insufficient private pension provision. The government has announced plans that from 2012 employees will be automatically enrolled into a national savings scheme known as the Personal Account. As the effects of this announcement are still uncertain we will continue to monitor developments and participate in discussions so that we are able to maximise on any opportunities that may arise.

We believe that our business is in a strong position to respond to such changes and that regulatory changes of this nature have the potential to add momentum to our strategy.

As well as being impacted by the current economic volatility, the market for investment products and in particular bonds is also likely to be further impacted by the changes to UK Capital Gains Tax (CGT). At the year end 2007 we reported that our EEV result included an allowance for higher claims on unit linked bonds sold through our UK life and pensions business.

Although we expect sales of bonds to be impacted by the CGT changes, claim levels within the first half of 2008 are consistent with the short-term lapse provision for unit linked bonds set up at the year end. In line with normal industry practice, we will review our lapse assumptions as part of our year end review of all operating assumptions.

### 1.1 Group overview continued

#### General industry matters and outlook continued

#### Government legislation and regulatory changes continued

The European Commission, with its member states, is currently conducting a review of the regulatory capital regime of the insurance industry, known as Solvency II. The objective of this review is to establish a solvency system that better reflects the risks of the insurers and enable supervisors to protect policyholders' interests more effectively and in accordance with consistent principles across the European Union. The review also looks to enhance the current disclosures of insurers.

Implementation of the new regime is not due until after 2009 when the review is expected to be completed. Prior to this we are participating in the quantitative impact studies undertaken as part of the review. This forms part of our preparation for the changes, as involvement in the studies has the potential to allow insurers to influence the development of the regime and gain an early indication of development work and change in the solvency position.

#### Competition

The markets in which we operate are highly competitive and our competitors include other insurance companies, mutual fund companies, investment management firms and commercial banks, as well as other financial institutions and niche providers. Our ability to achieve our strategic objectives can be affected by the actions of our competitors, but we believe that our commitment to building valuable customer relationships by helping customers grow and protect their assets places us in a strong position. This is demonstrated by our award winning customer service, diversified product offering and development pipeline.

#### Outlook

Despite the continuing difficult market conditions, the outlook for our net flows, sales and profitability remains positive.

In the UK we remain confident about the prospects for our pensions business. A significant proportion of the new business we write is driven by the consolidation of existing assets. Whilst this will continue to underpin future activity levels, reduced market values are depressing incoming transfer values to SIPPs and Group schemes. We have a number of enhancements planned for the second half of the year to build upon our market-leading SIPP proposition. In addition, we expect our strong Group pensions business to continue to benefit from opportunities in the defined contribution and bundled product markets, as well as from a general flight to quality. In contrast, the short-term industry outlook for sales of investment products to retail customers in the UK is challenging due to market volatility and the impact of the CGT changes on bonds. Overall in the UK, we remain confident in our ability to outperform the market in the profitable segments in which we operate, generating attractive rates of return on our investments.

Turning to our overseas businesses, we expect to continue the turnaround in our Canadian operations seen in the first half, with growth boosted by further improvements in our product offering, strengthened distribution and an enhanced market profile. In addition, we expect further strong growth in our Asia Pacific joint ventures. The extension of our distribution network, continued recruitment of agents, greater penetration of existing markets and continued product development will drive progress. In contrast, market conditions in Europe continue to be difficult and, in the absence of a restoration of confidence in investment markets, we expect sales growth to be significantly slower than in 2007.

Standard Life Investments is currently confronting a more difficult industry environment than for some time. Nevertheless, its bias towards institutional investors, which account for 78% of third party assets, its strong investment performance track record and proven ability to win mandates, leave us with confidence that it will continue to outperform its peer group.

Overall, we are continuing to work to increase our core return on embedded value in addition to extracting efficiency gains and investing in those areas which offer us attractive opportunities for growth.

# 1.2 New business sales and profitability

#### **Key performance indicators**

	H1 2008	H1 2007	Movement
Net flows <sup>1</sup>	£1,964m	£1,714m	15%
New business PVNBP <sup>1,2</sup>	£9,064m	<b>£8,57</b> 3m	5%
New business APE <sup>1,2</sup>	£1,165m	£1,049m	10%
Investment – third party net new business	£2,658m	£5,642m	(53%)
New business contribution	£157m	£151m	4%
Internal rate of return	18%	15%	3% points
Discounted payback period	7 years	10 years	3 years

<sup>1</sup> The H1 2007 figures have been restated to reflect the inclusion of mutual funds. The H1 2007 impact is: PVNBP of £392m, APE of £40m and net flows of £287m.

<sup>2</sup> The percentage change figures include percentage change figures for India which are computed based on the percentage movement in the new business of HDFC Standard Life Insurance Company Limited as a whole to avoid distortion due to changes in the Group's shareholding in the joint venture during 2007.

Please refer to the Basis of preparation in Section 1.8 and the Glossary in Section 7. Please also refer to Section 6 Supplementary information for a detailed analysis of new business results and net flows.

#### Net flows

Group assets under administration as at 30 June 2008 were £163.4bn compared to £168.8bn at 31 December 2007. The reduction is mainly due to a fall in asset values following adverse market movements during the period. Despite the instability in financial markets, total life and pensions net inflows increased by 15% to £1,964m and third party investment management net new business amounted to £2,658m.

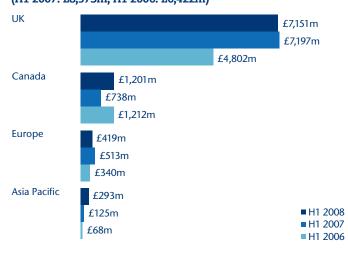
#### New business sales

The Group's new business performance has delivered a 5% increase in life and pensions PVNBP sales to £9,064m.

The new business results of our UK financial services business reflects solid performance against a backdrop of economic uncertainty and volatile markets and a strong comparative period.

UK life and pensions sales at  $\pounds$ 7,151m were resilient in the face of continued economic uncertainty. Group pensions sales (including Retail trustee investment plans) increased by 17% due to our leading proposition with strong incremental business driven by very large scheme wins. Savings and investment sales increased by 19% primarily due to continued strong sales of Offshore bonds, which more than tripled compared to H1 2007, and a 33% increase in mutual funds sales reflecting an increasing customer base on the Wrap platform, against a backdrop of volatile market conditions increasing customer demand for cash linked investments.

#### Worldwide Group PVNBP sales £9,064m (H1 2007: £8,573m, H1 2006: £6,422m)



Gross lending in our banking business reduced to £728m (H1 2007: £1,571m). This was driven by a number of strategic measures to manage liquidity and is in line with many of our competitors. Our healthcare sales rose by 27% to £14m (H1 2007: £11m). Despite an increasingly competitive market place, healthcare Group sales increased by over 50% whilst Small and Medium Enterprise (SME) sales were helped by increased sales of a new product, which was first launched during the second half of 2007.

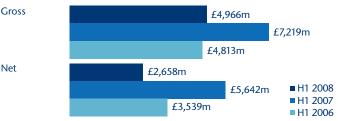
PVNBP sales in Canada increased by 45% in constant currency to £1,201m (H1 2007: £738m) and reflect the continued successful repositioning of the business. Sales of Group savings and retirement products increased by 102% in constant currency and were driven by a number of mid-size mandates and a large case in the second quarter of the period. A 39% constant currency growth in Group insurance sales reflected our continued success in the disability insurance segment.

# 1.2 New business sales and profitability continued

#### New business sales continued

In Europe, PVNBP sales decreased by 28% in constant currency to £419m (H1 2007: £513m). Our business in Ireland continues to be affected by the volatile Irish equity and property markets. The decrease also reflects the changes in German insurance contract law which have affected our new business volumes.

Operations in Asia continued to experience strong growth with PVNBP increasing by 46%<sup>2</sup> in constant currency as branch expansion and agency recruitment continued in our joint ventures in China and India. We expect further growth in Asia Pacific to be driven by new product launches, wider distribution and market expansion. Investment management third party sales



Against a backdrop of economic volatility investment management sales of third party gross new business decreased by 31% and net new business by 53%. Third party funds under

management (FUM) increased by 3% to £47.5bn. Excluding the impact of the reinsurance of UK immediate annuities which resulted in £6.7bn of funds outflow, total FUM decreased by 4% during the first half of 2008 compared with a fall of 13% in the FTSE All Share index.

#### New business profitability

-	NBC £m		PVNBP n	nargin %	IR	R %		ed payback ears)
	H1 2008	H1 2007	H1 2008	H1 2007	H1 2008	H1 2007	H1 2008	H1 2007
UK*	138	133	1.9	1.9	20	15	7	10
Canada*	18	14	1.5	2.3	21	30	7	5
Europe	1	4	0.2	0.8	8	8	30	21
Total	157	151	1.7	1.8	18	15	7	10

\* H1 2007 NBC, PVNBP margin, IRR and discounted payback do not include any contribution for mutual funds.

New business contribution (NBC) has increased by 4% to £157m. The total internal rate of return (IRR) for the Group was 18% (H1 2007: 15%) and the discounted payback period improved from 10 years to 7 years. This demonstrates our commitment to selling 'capital lite' products and therefore delivering both higher capital returns and a faster recovery of capital for future investment opportunities.

In the UK, NBC increased by 4% to £138m (H1 2007: £133m). With relatively stable sales volumes this was primarily due to an improvement in margins. The UK internal rate of return (IRR) increased from 15% in H1 2007 to 20% for the full product range and reflects increasing capital efficiency. The shortening of the payback period and therefore faster recovery of capital also reflects this improving trend.

In Canada, NBC increased by 15% in constant currency to £18m. This was mainly due to the increase in sales volumes, which included a large case won at lower margins required in the current market. As a result overall margins have decreased. Expenditure incurred as part of our strategy of re-starting growth in Canada has also impacted both IRR and payback period.

In Europe, NBC for the first half of 2008 reflects lower sales which have resulted from the particularly difficult market in Ireland and recent contractual law changes in Germany, and also the largely fixed cost base in the German business.

Further analysis of the individual segment results can be found in Section 1.7 Business segment performance.

# 1.3 EEV – Group

#### **Key performance indicators**

	H1 2008	H1 2007	Movement
EEV operating profit before tax	£534m	£353m	51%
Return on embedded value	11.0%	9.1%	1.9% points
Diluted EEV operating EPS	17.3р	11.2p	6.1p
EEV profit before tax	£15m	£461m	(97%)
EEV <sup>1</sup>	£6,041m	£6,211m	(3%)

<sup>1</sup> Comparative as at 31 December 2007.

Please refer to the Basis of preparation in Section 1.8 and the Glossary in Section 7.

Against volatile market conditions EEV operating profit before tax increased by 51% to £534m (H1 2007: £353m). Total profit before tax fell 97% to £15m (H1 2007: £461m) as a result of the reduction in non-operating profits which are mainly market driven and occur as a result of adverse short-term investment performance being different from the long-term return anticipated in the opening EEV. Further details on operating profit and non-operating profit are given below.

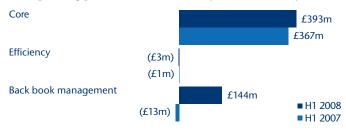
#### **EEV** operating profit

Operating profit before tax increased by  $\pm 181$ m to  $\pm 534$ m (H1 2007:  $\pm 353$ m). When analysing our EEV results, we allocate our profits into three components that reflect the focus of our business effort – core, efficiency and back book management.

Further details on the movements in operating profit by source are provided below along with a segmental analysis on page 20.

The core element of our operating profit increased by 7% to  $\pounds$ 393m (H1 2007:  $\pounds$ 367m). The improvement reflected increases in new business contribution (NBC) of  $\pounds$ 6m, expected return on in-force business increase of  $\pounds$ 24m (excluding Asia Pacific) and a  $\pounds$ 9m increase in the profits generated from the investment management and healthcare businesses. Offsetting these, were decreases of  $\pounds$ 2m in our banking business,  $\pounds$ 10m of additional losses (on an IFRS basis) of our Asia Pacific business, reflecting increasing operational activity in India and  $\pounds$ 7m of additional 'core' development expenses. Profits from other non-covered business have increased by  $\pounds$ 6m largely due to the transfer of certain mutual funds to covered business.

#### EEV operating profit before tax £534m (H1 2007: £353m)



#### EEV operating profit before tax - core £393m (H1 2007: £367m)



The growth in NBC is covered in detail in Section 1.2 New business sales and profitability while the increase in non-covered business is analysed in the segmental analysis of EEV operating profit.

Management of the back book focuses on reducing risks and enhancing the value of expected shareholder profits as well as capturing the impact of changes in insurance experience and assumptions. The two major insurance risks to which shareholders are exposed are lapses and mortality. In line with industry practice we will review our lapse assumptions as part of our year end review of all operating assumptions. There were no lapse variances recorded for UK in H1 2008 as these were offset against our short-term lapse provision. Positive lapse variances of £2m were recorded in Ireland where lapses fell below the long-term assumption set at the end of 2007. Lapse variances in H1 2007 totalled negative £28m (UK £25m, Ireland £3m).

On 14 February 2008 we announced the reinsurance of  $\pounds 6.7$ bn of pre demutualisation UK immediate annuity liabilities which represents a significant step in reducing the shareholders' exposure to annuitant mortality risk. This has increased EEV operating profit before tax by  $\pounds 119$ m mainly due to the impact of lower risk discount rates arising from the reduction in longevity risk.

# 1.3 EEV - Group continued

### Operating profit after tax

Operating profit after tax increased by 54% to £377m (H1 2007: £245m). The attributable tax rate was 29% in 2008 (H1 2007: 31%).

#### Return on embedded value (RoEV)

RoEV was 11.0% in H1 2008 compared to 9.1% in H1 2007. The reinsurance of UK immediate annuities contributed 1.4% of the total increase in RoEV.

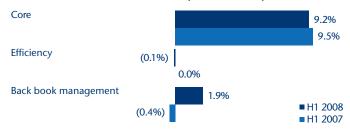
#### Diluted EEV operating earnings per share (EPS)

The diluted EEV operating EPS grew from 11.2p in H1 2007 to 17.3p in H1 2008. The basic EEV operating EPS also increased from 11.6p in H1 2007 to 17.3p in H1 2008. These increases were largely driven by the 54% improvement in operating profit after tax compared to H1 2007. EPS is based on operating profit after tax and on 2,175m shares for basic EPS (H1 2007: 2,106m) and 2,175m shares for diluted EPS (H1 2007: 2,179m).

#### **EEV non-operating loss**

The non-operating loss before tax totalled £519m (H1 2007: profit £108m), a decrease of £627m. Our life and pensions businesses produced a non-operating loss of £492m (H1 2007: profit £83m). This included long-term investment variances of negative £516m (H1 2007: positive £31m), economic assumption changes of positive £40m (H1 2007: positive £52m) and restructuring expenses in relation

#### Return on embedded value 11.0% (H1 2007: 9.1%)



#### Return on embedded value - core 9.2% (H1 2007: 9.5%)



to the Continuous Improvement Programme (CIP) of £16m (H1 2007: £nil). Other restructuring expenses include £24m for the restructuring of a sub-fund of Standard Life Investments (Global Liquidity Funds) plc and £4m restructuring costs for non-life companies, which includes £3m for the CIP.

Volatility arising on different asset and liability valuation bases reflects the economic hedge gain in our banking business of £43m (H1 2007: gain £28m) offset by £15m in relation to losses on the Global Liquidity Funds.

In addition there was a loss of £27m consisting of the fair value movements on assets brought directly on to the balance sheet following the restructuring of the Global Liquidity Funds.

#### Non-operating loss after tax

The non-operating loss after tax was £370m (H1 2007: profit £76m). The attributed tax rate in 2008 was 29% compared to 30% in H1 2007.

#### Profit after tax

Profit after tax fell from £321m in H1 2007 to £7m in H1 2008.

# **1.3 EEV – Group** continued **Reconciliation of EEV**

				PVIF	
		Required		net of cost	
	Free surplus	capital	Net worth	of capital	Group EEV
6 months to 30 June 2008	£m	£m	£m	£m	£m
Opening	2,204	680	2,884	3,327	6,211
Operating capital and cash generation	208	42	250	-	250
Non-operating capital and cash generation	(72)	3	(69)	-	(69)
PVIF income statement	-	-	-	(174)	(174)
Profit after tax	136	45	181	(174)	7
Dividends	(168)	-	(168)	-	(168)
Other non-trading movements	(4)	(16)	(20)	11	(9)
Closing	2,168	709	2,877	3,164	6,041

#### Group embedded value

Overall our Group embedded value decreased by £170m or 3% in H1 2008. Before taking into account dividends paid to shareholders and other non-trading movements, Group embedded value increased by £7m, of which positive £250m was from operating capital and cash generation and negative £69m was from non-operating capital and cash generation. Our capital and cash generation from the core elements of £143m represents a £29m increase from H1 2007. Back book management was the main contributor to our capital and cash generation with a return of £110m, largely arising from the impact of the reinsurance of UK immediate annuities, and was £79m higher than H1 2007. These positives were partially offset by efficiency capital and cash which made a negative contribution of £3m and non-operating items which had a negative impact of £69m (H1 2007: positive £63m).

This is discussed in more detail in Section 1.5 Capital and cash generation.

The net worth of our Group has decreased marginally from £2,884m to £2,877m and the present value of the in-force business (PVIF) has decreased from £3,327m to £3,164m, largely due to the impact of adverse market movements, giving an overall decline in Group EEV of 3% from £6,211m to £6,041m.

#### Segmental analysis of EEV operating profit before tax

The following table provides an analysis of the EEV operating profit before tax for the half year ended 30 June 2008 and also comparative results for H1 2007.

	H1 2008	H1 2007
	£m	£m
Covered business		
UK	403	252
Canada	79	75
Europe	26	14
Other – covered	(16)	(6)
HWPF TVOG <sup>1</sup>	8	(2)
Covered business operating profit	500	333
Investment management <sup>2,3</sup>	31	28
Banking	12	14
Healthcare <sup>3</sup>	8	2
Group Corporate Centre costs	(25)	(26)
Other – non-covered	8	2
Operating profit before tax	534	353

<sup>1</sup> Heritage With Profits Fund time value of options and guarantees.

<sup>2</sup> Excluding the profits made on life and pensions business.

<sup>3</sup> The investment management result for both periods includes the profits of other general insurance operations managed by our investment management business. In the H1 2007 Interim results all general insurance was included in healthcare and general insurance.

# 1.3 EEV - Group continued

#### Segmental analysis of EEV operating profit before tax continued

Operating profit before tax increased by 51% to £534m (H1 2007: £353m). Our covered business accounts for £167m of this increase, of which £119m arose from the reinsurance of £6.7bn of UK immediate annuities. The £119m comprises of £96m for UK, £12m for Europe and £11m for HWPF TVOG.

UK covered business operating profit rose by £151m to £403m (excluding HWPF TVOG). The core elements produced operating profit of £286m compared to £283m in H1 2007. Back book management operating gains were £117m compared to losses of £33m in H1 2007. The back book management gains in 2008 were mainly attributable to the £96m from reinsurance of £6.7bn of UK immediate annuities. Further comments on the components of UK operating profit are provided in Section 1.7 Business segment performance.

Operating profit in Canada increased by £4m to £79m in H1 2008. The core elements accounted for £75m compared to £56m in H1 2007, an increase of 34%. This increase was driven by a £4m increase in NBC, a £16m increase in expected return and development spend of £1m in H1 2008. Efficiency losses were £3m compared to £2m in H1 2007. Back book management operating profit was £7m compared to £21m in H1 2007. Favourable tax variances accounted for most of the back book management profits in both years.

In Europe, operating profit increased by £12m to £26m (H1 2007: £14m). The main element of the increase was the £12m benefit from the reinsurance of UK immediate annuities as the allowances for risks are shared between UK and Europe in our EEV methodology reflecting the way that the combined risks are managed. This has contributed to total back book management profits of £11m (H1 2007: profit £1m). Core profit increased from £14m in H1 2007 to £15m, with a £3m increased profit from the expected return and a £1m increase from lower development costs being partly offset by a £3m reduction in NBC.

Losses in relation to 'Other' covered business were in respect of the rapid expansion of the Asia Pacific business.

HWPF TVOG produced a £10m increase in back book operating profits to £8m. The main source of this was the £11m benefit arising from the impact of the reinsurance of UK immediate annuities.

The operating profit from our non-life and pensions entities was £34m (H1 2007: £20m). This includes a £3m increase in investment management profits to £31m, a reduction of £2m in banking profits to £12m and a £6m increase in healthcare profits to £8m. Further comments on the operating profits of each of the businesses noted above are provided in Section 1.7 Business segment performance.

#### 1.4 IFRS – Group

#### **Key performance indicators**

	H1 2008	H1 2007	Movement
IFRS underlying profit before tax	£345m	£219m	58%
IFRS profit after tax	£158m	£115m	37%
Diluted IFRS underlying EPS <sup>1</sup>	13.8p	9.7p	42%
Dividend cover <sup>2</sup>	3.4 times	2.6 times	31%

<sup>1</sup> Diluted IFRS underlying EPS is based on IFRS underlying profit after tax.

<sup>2</sup> Dividend cover is calculated as IFRS underlying profit after tax and minority interest for the period divided by the dividend proposed in respect of this period.

Please refer to the Basis of preparation in Section 1.8 and the Glossary in Section 7.

#### IFRS profit after tax

Profit after tax increased by 37% to £158m in H1 2008 (H1 2007: £115m). This increase included a 42% increase in underlying profit after tax from £211m to £300m. The increase in the underlying profit before tax is explained in more detail below.

#### IFRS underlying profit before tax

Our IFRS statutory income statement which shows IFRS profit after tax and the reconciliation to underlying profit are shown in Section 4. We believe that the IFRS profit before tax adjusted for non-operating items provides a more meaningful analysis of the underlying business performance. IFRS underlying profit before tax increased by 58% from £219m to £345m.

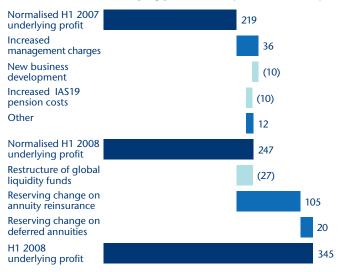
#### Movement in IFRS underlying profit

Underlying profit in H1 2008 included certain items which are one off in nature. The most significant is a £105m release of reserves following the reinsurance of £6.7bn of UK immediate annuities as announced in February 2008.

As reported in our Q1 Interim Management Statement we restructured a sub-fund of Standard Life Investments (Global Liquidity Funds) plc during the period. The total cost to the Group associated with the restructuring was £66m<sup>3</sup>. £27m of the total costs related to the fair value movement on assets brought directly on to the balance sheet and is included in the underlying profit for the period. The remaining costs are associated with the volatility arising on the measurement of the subordinated debt and backing assets and one off non-operating items and therefore, are excluded from the underlying profit.

The underlying result also included a £20m reserving change to deferred annuities in the UK arising from a review of data. There were no significant one off items during H1 2007.

#### Movement in IFRS underlying profit £345m (H1 2007: £219m)



Excluding the one off transactions noted above, the normalised underlying profit increased by 13% from £219m to £247m. This was predominantly due to increased management fee income of £36m which was partially offset by £10m of new business development and a £10m increase in accounting costs for the Group's UK pension scheme.

#### Diluted IFRS underlying earnings per share (EPS)

Diluted IFRS underlying EPS after tax increased by 42% to 13.8p.

<sup>&</sup>lt;sup>3</sup> In our *Interim Management Statement* released on 30 April 2008 we reported that the expected net of tax impact of the Global Liquidity Funds restructuring would be £37m. This represented the after tax effect of £62m restructuring costs less the £10m guarantee already provided for by Standard Life plc as at 31 December 2007. Since 30 April 2008 an additional £4m cost has been recognised representing further fair value movements for the period to 30 June 2008. The total cost of £66m has been recognised by our investment management business during the period.

#### 1.4 IFRS – Group continued

#### Segmental analysis of IFRS underlying profit

This table sets out the IFRS underlying profit attributable to equity holders for H1 2008 and also comparative results for H1 2007.

	H1 2008	H1 2007
	£m	£m
Underlying profit before tax attributable to equity holders of Standard Life plc		
Life and pensions:		
UK	221	91
Canada	66	64
Europe	24	19
Other	(16)	(6)
Total life and pensions	295	168
Investment management <sup>1,2</sup>	25	42
Banking	12	14
Healthcare <sup>1</sup>	8	2
Group Corporate Centre costs	(25)	(26)
Other	30	19
Underlying profit before tax attributable to equity holders of Standard Life plc and adjusted items	345	219
(Loss)/profit attributable to minority interest	(3)	58
Underlying profit before tax attributable to equity holders and adjusted items	342	277
Adjustments for the following items:		
Volatility arising on different asset and liability valuation bases <sup>3</sup>	(97)	(211)
Restructuring and corporate transaction expenses <sup>4</sup>	(44)	(3)
Profit before tax attributable to equity holders	201	63
Tax (expense)/credit attributable to:		
Underlying profit	(45)	(8)
Adjusted items	2	60
Total tax (expense)/credit attributable to equity holder profits	(43)	52
Profit for the period	158	115
Basic underlying EPS <sup>s</sup>	13.8p	10.0p
Diluted underlying EPS <sup>6</sup>	13.8p	9.7p

<sup>1</sup> The investment management result for both periods includes the profits of other general insurance operations managed by our investment management business. In the H1 2007 Interim results all general insurance was included in healthcare and general insurance.

<sup>2</sup> The underlying result for investment management includes £27m related to the negative fair value movement on assets brought directly on to the balance sheet following the restructure of the Global Liquidity Funds. This amount has been excluded from the investment management IFRS normalised underlying profit of £52m as presented in Section 1.7 Business segment performance.

<sup>3</sup> Underlying profit has been adjusted by £(97m) (H1 2007: £(211m)) in respect of volatility that arises from different IFRS measurement bases for liabilities and backing assets of £(140m) (H1 2007: £(239m)) and other adjustments of £43m (H1 2007: £28m) in relation to volatility arising from derivatives that are part of economic hedges but do not qualify as hedge relationships under IFRS.

<sup>4</sup> The adjustment for restructuring and corporate transaction expenses includes £24m in relation to the restructuring of the Global Liquidity Funds in H1 2008.

<sup>5</sup> Basic EPS is based on 2,175m shares (H1 2007: 2,106m shares) and underlying profit after tax attributable to equity holders of Standard Life plc of £300m (H1 2007: £211m).

<sup>6</sup> Diluted EPS is based on 2,175m shares (H1 2007: 2,179m shares).

#### Total life and pensions

Total life and pensions underlying profit before tax increased by 76% to £295m. UK life and pensions underlying profit before tax increased by 143% to £221m (H1 2007: £91m). This increase was primarily driven by the one off adjustment relating to the reinsurance of UK immediate annuities. In Canada underlying profit increased by 3% to £66m, with favourable fee income and exchange rate movements being partially offset by increased expenditure relating to a visibility campaign and investment in the growth of the business. Europe underlying profit increased by 26% to £24m mainly due to performance of the German business driven by positive reserve movements. The life and pensions result also included a £16m underlying loss for the Asia Pacific business as we continue to invest in its development.

# **1.4 IFRS – Group** continued

#### Non-life business

Profits from our non-life businesses fell by 22% to £45m (H1 2007: £58m). The decrease was primarily due to the £27m fair value adjustment related to the restructuring of the Global Liquidity Funds, which impacted the result of the investment management business. Excluding this impact, the normalised IFRS underlying result for investment management increased by 24% due to solid revenue growth despite difficult volatile market conditions, and a tight control of costs. The small decrease in our banking result reflects the ongoing liquidity conditions in the UK. Profitability in our healthcare business increased due to a growth in new business and improved claims experience.

# Group Corporate Centre costs and other

GCC costs reduced by £1m to £25m (H1 2007: £26m).

'Other' increased by £11m to £30m compared to £19m in H1 2007 and the movement primarily reflects the reversal of a £10m provision recognised in respect of the guarantee provided by Standard Life plc at the year end. The release of this provision arose from the restructuring of the Global Liquidity Funds.

Please see Section 1.7 Business segment performance for further detail on the IFRS underlying result for our business units.

# 1.5 Capital and cash generation

#### **Key performance indicators**

	H1 2008	FY 2007	Movement
Group EEV operating profit capital and cash generation <sup>1,2</sup>	£250m	£144m	74%
Group capital surplus <sup>3</sup>	£3.5bn	£3.6bn	(3%)
Group solvency cover <sup>3</sup>	206%	166%	40% points
Realistic working capital: Heritage With Profits Fund	£1.2bn	£1.5bn	(20%)
EEV	£6,041m	£6,211m	(3%)
IFRS equity attributable to equity holders of Standard Life plc	£3,256m	£3,282m	(1%)

<sup>1</sup> Net of tax.

<sup>2</sup> Comparatives shown as at 30 June 2007.

<sup>3</sup> Based on estimated regulatory position.

Please refer to the Basis of preparation in Section 1.8 and the Glossary in Section 7.

#### Group capital and cash generation

The Group's IFRS cash flow statement included in the financial statements in Section 4, shows that our net cash inflows from operating activities were £308m (H1 2007: £153m). However, this statement combines cash flows relating to both policyholders and equity holders whereas the practical management of cash within the Group maintains a distinction between the two, as well as taking into account regulatory and other restrictions on availability and transferability of capital. Within the Group we therefore analyse cash flow on a number of additional bases, and we take the view that an analysis of the movement in the EEV shareholders' net worth is more representative of underlying shareholder capital and cash flow than the IFRS cash flow statement. Furthermore, under existing EEV principles we are required to identify required capital for all covered business. Increases/(decreases) in required capital will not reduce the shareholders' net worth as no external cash flows are made but will act to decrease/(increase) the free surplus.

		H1 2008			H1 2007	
	Free	Required	Net	Free	Required	Net
	surplus	capital	worth	surplus	capital	worth
	movement	movement	movement	movement	movement	movement
	£m	£m	£m	£m	£m	£m
New business strain	(152)	21	(131)	(174)	21	(153)
Capital and cash generation from existing business	263	-	263	270	(5)	265
Covered business capital and cash generation from new business and expected return	111	21	132	96	16	112
Covered business development expenses	(10)	-	(10)	(6)	-	(6)
Non-covered business core, capital and cash	21	-	21	8	-	8
Core	122	21	143	98	16	114
Efficiency	(3)	-	(3)	(1)	-	(1)
Back book management	89	21	110	31	-	31
Operating profit capital and cash generation	208	42	250	128	16	144
Capital and cash generation from non-operating items	(72)	3	(69)	63	-	63
Total capital and cash generation	136	45	181	191	16	207

All figures are net of tax. Net (expenses)/income directly recognised in the EEV balance sheet, including exchange differences and distributions to and injections from shareholders, are not included as these are not trading related cash flows.

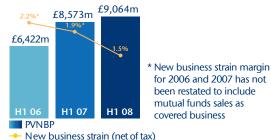
# **1.5 Capital and cash generation** continued

#### Group capital and cash generation continued

The analysis on the previous page highlights the most significant influences on free surplus and shareholders' net worth, including investment of shareholder capital in new business (new business strain) and the amount of capital and cash emerging from existing business. Our covered business capital and cash flows from new business and expected return have increased to £132m (H1 2007: £112m). This reflects strong capital and cash flows from in-force business, which mitigate the impact of the cash accelerated in the 2007 full year results, and improvements in new business strain (NBS) despite the increase in new business volumes. This means that we are more efficient at using the capital and cash generated by the business, which allows for further investment in the business and payment of dividends to our shareholders. In overall terms, our operating profit capital and cash generation increased from £144m to £250m.

We also analyse capital and cash generation in the three components which reflect the focus of our business effort core, efficiency and back book management. Core and back book management were the main contributors to our capital and cash generation during the period. The core capital and cash flows of £143m reflect the lower NBS compared to the expected in-force capital and cash flows, whilst the back book management capital and cash flows of £110m largely arise from the impact of the UK immediate annuities reinsurance. Non-operating capital and cash of negative £69m (H1 2007: positive £63m) is made up of negative £38m (H1 2007: positive £65m) in relation to investment variances and assumption changes and negative £31m of restructuring expenses (H1 2007: negative £2m).

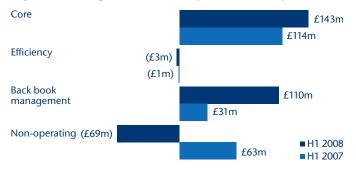
#### New business strain



as a % of PVNBP (excl. Asia)

been restated to include mutual funds sales as covered business

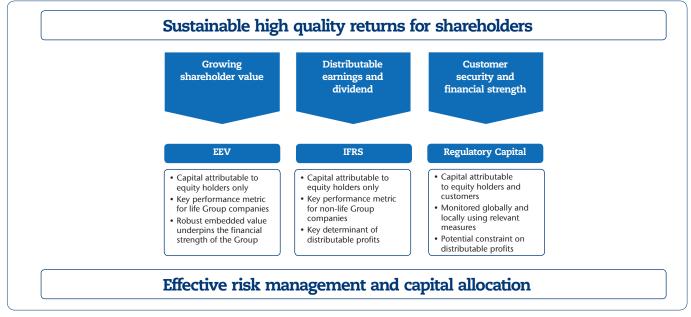
#### Capital and cash generation £181m (H1 2007: £207m)



#### **Capital management**

#### Objectives and measures of Group capital

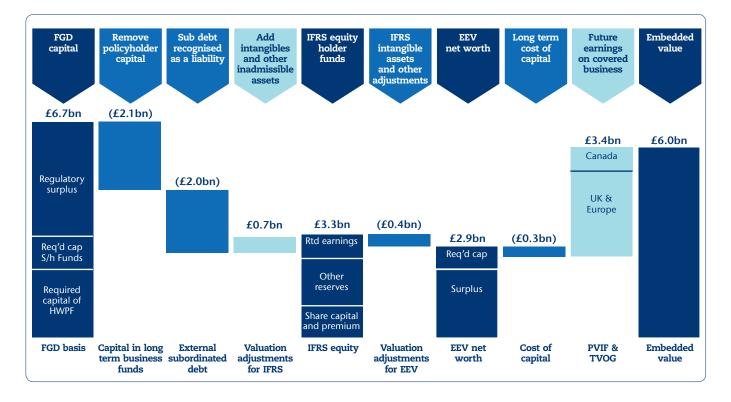
The process of capital and risk management is aligned within the Group to support the strategic objective of driving sustainable, high quality returns for shareholders. The different measures of capital reflect the regulatory environment in which we operate and the bases that we consider effective for the management of the business.



# 1.5 Capital and cash generation continued

Reconciliation of key capital measures

The following diagram illustrates the key differences between the regulatory, IFRS and EEV capital measures:



The Group is classified as a 'financial conglomerate' as defined by the Financial Groups Directive (FGD). The Group's capital, as measured by the FGD, can be split into three elements:

- Shareholder capital, which is used to invest in the strategy of the Group, covers the capital requirements borne directly by shareholders and manage risk borne by shareholders;
- Capital arising from the subordinated debt issued by the Group, amounting to £2.0bn at 30 June 2008, which is used to provide capital support to Standard Life Assurance Limited (SLAL) and Standard Life Bank; and
- A restricted amount of policyholder capital (£2.1bn at 30 June 2008), which matches the capital resource requirements of that business, and mainly relates to the Heritage With Profits Fund (HWPF).

While these latter two elements provide capital support for the Group, they do not form part of the shareholders' regulatory capital. Shareholder capital can be measured under each of the Group's reporting bases, regulatory, IFRS equity and EEV net worth. Each of these is a comparable measure of the net assets attributable to equity holders of the Group. In some cases, the regulatory rules for valuing assets and liabilities differ from IFRS accounting rules resulting in a valuation adjustment of £0.7bn. Similarly, the EEV balance sheet recognises certain valuation adjustments to give the EEV net worth resulting in an equivalent adjustment of £0.4bn to IFRS equity holder funds.

The total EEV of the Group relates to the net worth adjusted for the cost of capital of  $\pounds$ 0.3bn and increased by the value of the present value of in-force business (PVIF) of  $\pounds$ 3.4bn to give the total EEV of  $\pounds$ 6.0bn at 30 June 2008.

# **1.5 Capital and cash generation** continued **Financial Groups Directive**

	H1 2008	H1 2007	FY 2007
	£bn	£bn	£bn
Shareholders' capital resources	2.6	2.3	2.9
Capital resources arising from subordinated debt	2.0	1.9	1.9
SLAL long term business funds	2.1	3.6	4.4
FGD Group capital resources <sup>1</sup>	6.7	7.8	9.2
FGD Group capital resource requirement <sup>1</sup>	(3.2)	(4.5)	(5.6)
FGD surplus	3.5	3.3	3.6

<sup>1</sup> Based on estimated regulatory position.

The FGD surplus has decreased slightly compared with 31 December 2007, reflecting the Group's continued investment in its long-term term business funds and payment of dividends to shareholders. The decrease in the Group capital resources mainly arose from market movements in the first half of 2008 impacting the capital resources of the HWPF. These market movements also resulted in a reduction to the capital resource requirements of the HWPF. As the Group capital resource requirement has decreased by a greater relative percentage than the change in capital resources, the overall Group solvency cover has increased from 166% at 31 December 2007 to approximately 206%. The significant factors affecting the FGD position during the six months to 30 June 2008 were:

- ongoing investment of shareholder capital in the business through writing new business offset by the recourse cash flows emerging from pre demutualisation business;
- impact of changing financial conditions on the capital resources and capital resource requirement of the HWPF;
- profits earned by the non-life operations; and
- payment of dividends to shareholders during the period of £168m.

The FGD limits the amount of capital that can be recognised in Group capital resources where that capital is held by a UK long-term business fund. This limits the capital resources within a long-term business fund to the level of the capital resource requirement for that fund – resulting in a restriction of approximately £1.5bn at 30 June 2008 (31 Dec 2007: £1.8bn, H1 2007: £2.2bn) – in the Group's case this mainly relates to the HWPF.

The largest regulated entity within the Group is SLAL, and its regulatory position reflects capital resources including long-term business funds. While the capital resources have decreased the solvency cover has increased to approximately 240% from 190% due to a relative decrease in the capital requirements of the HWPF, as explained in the FGD commentary above. The capital resources of SLAL include the residual estate of approximately £1.2bn (31 Dec 2007: £1.5bn, H1 2007: £1.3bn). The reduction in the residual estate is primarily due to attributing corporate bond assets to policyholder asset shares instead of backing annuity liabilities, leading to a reduced investment return assumption for the annuity liabilities. The effect is largely technical as there is no real change in the assets and liabilities backing the HWPF, but the residual estate, and hence its distribution to policyholders, will be more stable going forward. Although the residual estate within the HWPF is not available to equity holders, this capital is available to absorb certain risks and losses arising from the HWPF.

On 14 February 2008, the Group reinsured £6.7bn of pre demutualisation UK immediate annuities. This arrangement resulted in a number of benefits, including a release of cash from reserves in 2008, a reduction in the Individual Capital Assessment (ICA) capital requirements and an enhancement to the residual estate within the HWPF which would otherwise have to be met by equity holders.

# 1.5 Capital and cash generation continued

#### Holding company cashflows

In addition to the movement in cash and capital on an EEV basis, the following analysis has been provided to show an analysis of holding company cashflows and capital, in relation to the Group's holding company, Standard Life plc. The capital position is based on the company balance sheet excluding its investments in operating subsidiaries.

	£m
Opening capital 1 January 2008	502
Dividends received from subsidiaries	436
Additional investments in subsidiaries	(16)
Group Corporate Centre costs	(25)
Dividends paid to shareholders	(168)
Closing capital 30 June 2008	729

Analysis of closing capital:

	%
Cash	70
Other	30

During the six months to 30 June 2008, Standard Life plc's capital, excluding its investment in subsidiaries increased by  $\pounds$ 227m, as a result of receiving  $\pounds$ 436m of dividends from its subsidiaries offset by dividends paid to shareholders of  $\pounds$ 168m and further investment in its subsidiaries of £16m.

Standard Life plc's ability to pay dividends is determined by the distributable reserves of the company which broadly comprise its retained earnings and special reserve. In addition to the level of distributable reserves the Board must consider the Group's future business plans, market conditions and regulatory solvency when determining the level of dividends.

#### Dividends

Our dividend policy is to pay a progressive dividend. During the period, the Group paid the final dividend for 2007 of 7.70p per share, amounting to £168m. We have proposed an interim dividend of 4.07p (H1 2007: 3.80p) per share, approximately £89m in total, to be paid in November 2008. This represents a growth of 7% and is consistent with the Group's progressive dividend policy.

#### Debt, facilities and liquidity

The Group's capital structure has been developed to provide an efficient capital base by using a combination of equity holders' funds, subordinated debt and capital within the HWPF.

- The Group uses subordinated debt to provide capital to our life assurance and banking businesses
- Further analysis of the Group borrowings is provided in Note 4.10 Borrowings

The Group has robust plans in place to ensure that it has access to sufficient liquidity to meet operating requirements during the current market uncertainty.

Standard Life's total investment (including third party funds) in the asset backed securities markets across both short-term treasury instruments and long-term fixed interest is approximately £6.3bn or 3.9% (31 Dec 2007: £7.7bn or 4.6%) of Group assets under administration, predominantly in UK securities. The overall level of asset backed securities has reduced compared to 31 December 2007 principally as a result of a number of securities reaching maturity. The Group has continued to actively manage its exposure to asset backed securities and the portfolio remains a high quality credit portfolio with no direct exposures to the US mortgage market, minimal exposure to leveraged structures, no current direct exposure to the Monolines and very modest exposure to credit within a Monoline wrapper. Following the fund restructure previously reported, shareholder funds have a total exposure of £119m (31 Dec 2007: £27m) to assets within a Monoline wrapper or leveraged structures, representing 0.07% (31 Dec 2007: 0.02%) of Group assets under administration.

#### **Credit ratings**

External credit ratings agencies perform independent assessments of the financial strength of companies. The current insurer financial strength ratings for SLAL are A1/Stable and A/Positive from Moody's and Standard and Poor's respectively. The only change from the position at 31 December 2007 was the Standard and Poor's outlook which was raised to positive from stable in May 2008.

# **1.6 Risk management**

Risk management is an integral part of the Group's corporate agenda. The Group's risk management approach is to focus on identifying potential events that may affect stakeholders' returns and to manage the impact of these events within identified parameters. Doing so will provide reasonable assurance for ensuring that risks inherent in the design and execution of the Group's strategy and in its day-to-day operations are managed in line with the expectations of our stakeholders. Further detail of our approach to risk management is provided in the business review and Note 37 of the Group's 2007 *Annual Report and Accounts*. The Group's principal risks as reported in the 2007 *Annual Report and Accounts* are still relevant and are summarised in this Section:

Risk type	Brief description	Key risks	Key risk controls
Insurance	The risk that arises from the inherent uncertainties as to the occurrence, amount and timing of insurance liabilities. Such risks arise as result of, for example, increases in annuitant life expectancy, deteriorating expense experience or variation in persistency experience	<ul> <li>Longevity</li> <li>Persistency</li> <li>Morbidity/mortality – assurances</li> <li>Expenses</li> </ul>	<ul> <li>Regular reviews of experience</li> <li>Reinsurance and risk transfer</li> <li>The business planning process</li> <li>Specified underwriting limits</li> <li>Testing of claim values, reinsurance recoveries, and the survival of annuitants</li> </ul>
Credit	The risk of exposure to loss if counterparty fails to perform its financial obligations, including failure to perform those obligations in a timely manner. It also includes the risk of a reduction in the value of corporate bonds due to widening of corporate bond spreads	<ul> <li>Counterparty/bond default</li> <li>Spread widening</li> <li>Concentration of exposure</li> </ul>	<ul> <li>Regular monitoring of risk exposures to ensure that risks remain within approved risk appetite</li> <li>Specific limits on counterparty exposure, based on credit rating, approved by the Board</li> <li>Group companies establish and maintain adequate controls to manage exposure within these specified limits</li> </ul>
Market	The risk that as a result of market movements the Group or individual Group companies may be exposed to fluctuations in the value of their assets, the amount of their liabilities or the income from their assets	<ul> <li>Equity and property risk</li> <li>Interest rate risk</li> <li>Foreign currency risk</li> </ul>	<ul> <li>Investment benchmarks, and risk tolerances around these benchmarks, set regularly for each major liability based on the nature of that liability to ensure that risk remains within Group's appetite</li> <li>Regular monitoring of asset mixes and the exposure of the Group companies to market risk to ensure that they remain within the above tolerances</li> <li>Limits for foreign currency set by the Board</li> </ul>
Liquidity	Risk that the Group or individual Group companies, although solvent, do not have sufficient financial resources available to meet their obligations as they fall due	<ul> <li>Diversification of funding sources</li> <li>Quality of funding sources</li> <li>Depth and liquidity of particular markets</li> </ul>	<ul> <li>Group companies have established contingency funding plans which are reviewed on a regular basis</li> <li>Regular monitoring of exposure to liquidity risk to ensure they remain within agreed tolerances</li> </ul>
Operational	Risk of loss or adverse consequences for the business, resulting from inadequate or failed internal processes, people and systems, or from external events	<ul> <li>Fraud or irregularities</li> <li>Regulatory or legal</li> <li>Customer treatment</li> <li>Business interruption</li> <li>Supplier failure</li> <li>Planning</li> <li>Process execution</li> <li>People</li> </ul>	<ul> <li>Regular risk assessment process to identify key risks</li> <li>Identify strategy or risk response to risk exposures</li> <li>Regular assessment of control adequacy by business managers</li> <li>Review quantitative measures against defined thresholds</li> </ul>

# 1.7 Business segment performance

#### 1.7.1 UK financial services

By combining our UK life and pensions, banking and healthcare businesses we have been able to expand our reputation for high quality customer service and strong distribution relationships. The new structure has already strengthened our ability to respond quickly and effectively to changing customer needs and to take advantage of growth opportunities.

#### Life and pensions

UK life and pensions is one of the largest pension, long-term savings and investment providers in the UK with over £99bn assets under administration. During the first half of 2008 the UK business maintained sales, compared to an exceptional first half of 2007. This was despite difficult market conditions due to market volatility and the challenging economic environment, including changes to capital gains tax (CGT) laws.

#### **Key performance indicators**

	H1 2008	H1 2007	Movement
Net flows <sup>1</sup>	£1,428m	£1,471m	(3%)
New business PVNBP <sup>1</sup>	£7,151m	£7,197m	(1%)
New business APE <sup>1</sup>	£948m	£902m	5%
New business contribution <sup>2</sup>	£138m	£133m	4%
Internal rate of return <sup>2</sup>	20%	15%	5% points
Discounted payback period <sup>2</sup>	7 years	10 years	3 years
EEV covered business operating profit before tax <sup>3</sup>	£411m	£250m	64%
EEV non-covered business operating loss before tax <sup>4</sup>	(£17m)	(£18m)	6%
IFRS underlying profit before tax	£221m	£91m	143%

<sup>1</sup> The H1 2007 figures have been restated to reflect the inclusion of mutual funds. The H1 2007 impact is: PVNBP of £243m, APE of £25m and net flows of £219m.

<sup>2</sup> H1 2007 does not include any contribution from mutual funds.

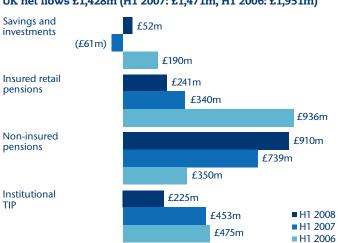
<sup>3</sup> Includes Heritage With Profits Fund (HWPF) time value of options and guarantees (TVOG).

<sup>4</sup> Includes UK defined benefit pension scheme accounting cost and Standard Life Savings Limited (SLS).

Please refer to the Basis of preparation in Section 1.8 and the Glossary in Section 7.

#### Net flows

Net flows for the period were positive at £1,428m (H1 2007: £1,471m net inflows). Insured retail pensions net inflows of £241m (H1 2007: £340m net inflows) were lower reflecting the impact of market movements on average incoming transfer values and the strong prior year period. The current period of economic uncertainty is reflected in the higher weighting of non-insured Self invested personal plan (SIPP) sales which has seen non-insured pensions net inflows increase to £910m (H1 2007: £739m net inflows). Net inflows for our Savings and investments portfolio were £52m (H1 2007: £61m net outflows). Institutional trustee investment plan (TIP) net inflows were £225m (H1 2007: £453m net inflows).



#### UK net flows £1,428m (H1 2007: £1,471m, H1 2006: £1,951m)

# 1.7 Business segment performance continued

# **1.7.1 UK financial services** continued

#### New business sales

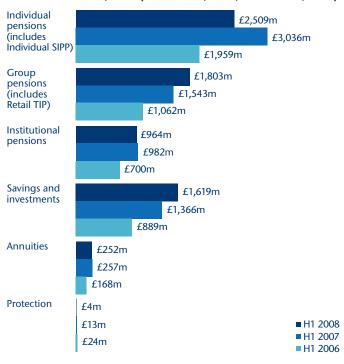
Total PVNBP sales of UK life and pensions products were £7,151m (H1 2007: £7.197m). Group pensions sales (including Retail TIP) increased by 17% to £1,803m (H1 2007: £1,543m), due to our leading proposition with strong incremental business driven by some very large scheme wins. Institutional pensions new business decreased by 2% to £964m (H1 2007: £982m). Individual pensions including SIPP and increments decreased by 17% to £2,509m compared to an exceptionally strong prior period comparative of £3,036m. Despite market conditions and changes in CGT rules Savings and investments sales increased by 19% to £1,619m (H1 2007: £1,366m). Within this, sales of Offshore bonds of £270m were over three times the level in H1 2007 of £84m, following the successful launch of our Retail portfolio bond in the second half of last year. Mutual fund sales of £324m (H1 2007: £243m) were up 33% reflecting the growing customer base on the Wrap platform.

#### New business profitability

Total new business contribution (NBC) increased to £138m (H1 2007: £133m) with a new business margin of 1.9% (H1 2007: 1.9%<sup>2</sup>). Overall the internal rate of return (IRR) increased significantly to 20% from 15% in H1 2007 and the payback period improved from 10 years to 7 years. Improvements in capital efficiency on bonds along with changes in legislation from PS06/14 have been the main drivers in the

increase in IRR. Other contributing factors are an increase in

### UK PVNBP sales £7,151m (H1 2007: £7,197m, H1 2006: £4,802m)



annuity margin compared to H1 2007. The margins on annuities reflect the backing assets and will fluctuate as investment conditions change.

#### **Business development**

Our existing and future propositions have great potential to capture asset flow as consumers seek solutions that provide financial security pre and post retirement. The changing UK market dynamics and our combination of strengths mean we are well positioned to be a leading asset managing business.

We have continued to work on developing a variable annuity proposition while also developing our e-commerce capabilities leading to SIPP Online which enables Independent Financial Advisors (IFAs) to submit SIPP applications online and perform policy switches. We have also responded to the changing market conditions by enhancing our alternatives to equity investment such as promoting high yielding cash deposits and funds such as the Global Absolute Return Strategies fund.

#### Performance

#### **Capital efficiency**

On 14 February 2008 we announced the reinsurance of  $\pounds 6.7$ bn of immediate annuity liabilities, more than half of the total annuity book of  $\pounds 12$ bn. The transaction substantially reduces longevity risk while providing a significant increase to embedded value and generates a release of cash and capital which allows us to invest further in profitable growth.

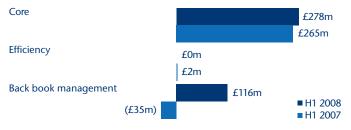
# **1.7 Business segment performance** continued

#### 1.7.1 UK financial services continued

#### EEV operating profit before tax

UK operating profit including HWPF TVOG and non-covered business increased by 70% during the period to £394m (H1 2007: £232m). Core elements were the main driver, contributing £278m for the period. Core elements comprise NBC, expected return on in-force business, non-covered business losses and new business development costs. The back book was boosted by a £107m one off positive impact as a result of the reduction in risk discount rate following the reinsurance of UK immediate annuities. The £107m benefit is stated after sharing the benefit of the transaction with the with profits policyholders, and allowing for the loss of look through margins in Standard Life Investments in respect of covered business.

### UK EEV operating profit before tax £394m (H1 2007: £232m)



Overall lapse experience is in line with long-term assumptions and our short-term provision for unit-linked life bonds established at the end of 2007.

In H1 2008 development costs for covered and non-covered business were £13m, compared to £4m in H1 2007. The increase in development costs is due to investments in pensions, bonds and Wrap, including technology enhancements to SIPP and the systems changes associated with the new SIPP regulations.

#### IFRS underlying profit before tax

The IFRS underlying profit includes profits from existing business and the profits/losses on new business written in the period. The profit on existing business includes the Recourse Cash Flow (RCF), which is the transfer of profits to the shareholder from the HWPF in respect of pre demutualisation business. IFRS underlying profit also includes a growing component in respect of profits on business written post demutualisation.

UK life and pensions IFRS underlying profit before tax was  $\pounds$ 221m (H1 2007:  $\pounds$ 91m). This increase included a one off positive  $\pounds$ 105m reserve movement following the reinsurance of UK immediate annuities, and  $\pounds$ 20m release of statutory reserves in relation to deferred annuity business arising from a review of data.

Excluding the above one off items, IFRS profits remained relatively stable, despite the challenging stock market conditions in H1 2008, which impacted assets under management and related annual management charges.

The results exclude the impact of volatility which arises due to the subordinated liabilities being measured at amortised cost, while the assets are measured at fair value, and also restructuring costs related to the Continuous Improvement Programme (CIP).

# 1.7 Business segment performance continued

#### 1.7.1 UK financial services continued

# Banking

Standard Life Bank offers mortgage and retail saving products in the UK via intermediaries and also direct to customers, all through telephone and internet-based platforms. The focus during the first half of 2008 has been managing liquidity and the size of the loan book appropriately in response to volatile market conditions.

### **Key performance indicators**

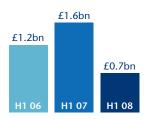
	H1 2008	H1 2007	Movement
Mortgages under management	£10.6bn	£10.5bn	1%
Gross lending	£728m	£1,571m	(54%)
Savings and deposits	£4.8bn	£4.2bn	14%
IFRS underlying profit before tax	£12m	£14m	(14%)
Return on equity after tax	5.2%	5.5%	(0.3% points)
Interest margin	49bps	58bps	(9bps)
Cost income ratio	67%	65%	(2% points)

Please refer to the Basis of preparation in Section 1.8 and the Glossary in Section 7.

#### New business

In H1 2008, the UK mortgage market was dominated by the effect of the global liquidity conditions and falling house prices. This affected the whole banking industry with lenders finding it more challenging to maintain margins and liquidity. Gross lending reduced to  $\pounds$ 728m (H1 2007:  $\pounds$ 1,571m) as our banking business focused on strategic measures to reduce liquidity risk and manage profitability in response to market conditions. This strategy is in line with many mortgage lenders, with gross lending across the entire industry reducing by 21% year on year in the second quarter according to the Council of Mortgage

#### Gross lending



Lenders (CML). Retail savings balances increased by 14% to £4.8bn (H1 2007: £4.2bn) with SIPP and Wrap combined cash balances growing to £1.1bn (H1 2007: £0.4bn). Our savings business benefited due to continued competitive product offerings during the first half of 2008 combined with uncertainty in the stock markets causing customers to hold cash instead of investing in other areas.

#### Funding

Our banking business remains well funded with access to a diverse range of funding sources. During H1 2008 we have not utilised any committed facilities. Operational and regulatory liquidity ratios remained within normal ranges. No new types of debt instrument were issued during H1 2008 but we continue to look to diversify our funding base. On 9 July 2008 Standard Life Bank launched its 5 billion Euro Covered bond programme with the issuance of a £1.5bn covered bond. This programme will provide additional diversity of funding, thereby helping to mitigate liquidity risk going forward. The covered bond issued was retained by Standard Life Bank to be used as collateral in funding operations, with £737m of funding generated by this deal to date. This has been used primarily to repay maturing funding within the Lothian securitisation programme.

#### Performance

IFRS underlying profit before tax decreased by 14% to £12m (H1 2007: £14m) excluding volatility in respect of non-qualifying economic hedges. Profitability has been affected by lower margins and an increase in impairment provisions resulting from modelling assumptions in deteriorating UK mortgage market conditions. During the first half of 2008, our priority has been to manage profitability whilst ensuring liquidity requirements are met. In line with many of our competitors, net interest margin has come under pressure. Return on equity (RoE) in the first half of 2008 was 5.2% (H1 2007: 5.5%). Our ability to achieve the 15% target RoE in 2008 has been impacted by pressure on margins caused by the difficult credit market conditions and the deteriorating outlook for the UK mortgage market.

### 1.7.1 UK financial services continued

Our cost income ratio of 67% (H1 2007: 65%) has worsened despite efficiency gains leading to reduced expenses. This was due to the offsetting impact of the lower net interest margin. The management expense ratio, an alternative measure of expenses stripping out the impact of interest margin, improved to 36bps (H1 2007: 38bps). Operating expenses reduced by 16% in H1 2008 compared to H1 2007, with the saving driven by a 21% reduction in staff numbers during H1 2008 to 382 at 30 June 2008 (31 Dec 2007: 481, 30 June 2007: 585). This was achieved whilst maintaining our service standards. Despite this, income and therefore the cost income ratio has been impacted by the adverse funding conditions in the market. Continued development of our e-commerce capabilities has benefited the business and helped enhance our customer and distributor relationships through increased self service, allowing us to maintain our award winning service while improving operational efficiency.

Despite deteriorating lending conditions in the UK mortgage market we continue to maintain a high quality mortgage portfolio, with an average loan to value (LTV) at 30 June 2008 of 43%. Our arrears figures are still very low in comparison to the CML average. Only 0.24% of our total mortgages were three or more months in arrears or in repossession at the end of 30 June 2008, which is less than a fifth of the CML industry average at 31 March 2008. Buy to let mortgages make up only 8% of total mortgages under management at H1 2008 and it should be emphasised that the level of arrears in respect of our buy to let mortgages remains broadly in line with that of the overall mortgage book.

### Healthcare

Standard Life Healthcare offers a range of private medical insurance (PMI) and other health and well-being solutions to individuals, families, small businesses and companies. It is the 4<sup>th</sup> largest PMI provider in the UK.

### **Key performance indicators**

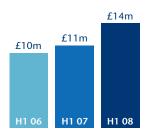
	H1 2008	H1 2007	Movement
New business	£14m	£11m	27%
IFRS underlying profit before tax <sup>1</sup>	£8m	£2m	300%
Return on equity after tax	12.2%	2.4%	9.8% points
Claims ratio	70.2%	73.7%	3.5% points

<sup>1</sup> The healthcare result for both periods excludes the profits of other general insurance operations which are managed by our investment management business. In the H1 2007 Interim results all general insurance was included in healthcare and general insurance.

Please refer to the Basis of preparation in Section 1.8 and the Glossary in Section 7.

### New business

Overall new business increased by 27% to £14m (H1 2007: £11m) whilst maintaining our strategy of writing only profitable business. While Individual new business sales have remained at the same level as 2007, Group sales have grown by 53% compared to H1 2007. This includes an increase in Small and Medium Enterprise (SME) sales following introduction of the innovative new modular product in Q3 2007, enabled by the development of a new policy administration system.



New business sales

#### Performance

IFRS underlying profit before tax was £8m (H1 2007: £2m), before taking into account one off costs relating to integration of the PMI business acquired from FirstAssist in 2006, and project costs associated with the new system development. This increase was principally due to an improved trading performance, with lower claims experience being the primary driver. RoE for the period was 12.2% (H1 2007: 2.4%). We remain on track to achieve our target RoE of 15% in 2008.

### 1.7.1 UK financial services continued

### UK financial services - Looking ahead

In the UK we remain confident about the prospects for our pensions business. A significant proportion of the new business we write is driven by the consolidation of existing assets. Whilst this will continue to underpin future activity levels, reduced market values are depressing incoming transfer values to SIPPs and Group schemes. We have a number of enhancements planned for the second half of the year to build upon our market-leading SIPP proposition. In addition, we expect our strong Group pensions business to continue to benefit from opportunities in the defined contribution and bundled product markets, as well as from a general flight to quality. In contrast, the short-term industry outlook for sales of investment products to retail customers in the UK is challenging due to market volatility and the impact of the CGT changes on bonds. Overall in the UK, we remain confident in our ability to outperform the market in the profitable segments in which we operate, generating attractive rates of return on our investments.

With respect to our banking business, cost of funding and uncertainty in the housing market are expected to reduce consumer demand in the UK house purchase mortgage market, and the supply of mortgages continues to be tight as a result of higher funding costs. As a result, the remainder of 2008 is expected to see continued margin pressure across the banking industry and a decline in both the demand and supply for mortgage lending. As such we will continue to focus on tight cost management and the mitigation of liquidity and credit risk.

Following the launch in July 2007 of the new healthcare modular product for the SME segment, we started the migration of SME Individual policies to the new policy administration system during February 2008. We will also launch the improved Individual and Large corporate product propositions during the second half of 2008, demonstrating our commitment to grow new business and improve customer retention.

### 1.7.2 Canada

Standard Life Canada currently has £18bn assets under administration. A series of events have been undertaken to commemorate the 175<sup>th</sup> anniversary of the business and to further strengthen the brand. In 2008, Canada has demonstrated a continued resilience in the face of challenging market conditions, keeping the emphasis on operational and capital efficiency and concentrating efforts on re-starting growth across its range of savings, retirement and insurance products.

### **Key performance indicators**

	H1 2008	H1 2007	Movement
Net flows <sup>1</sup>	£304m	£32m	850%
New business PVNBP <sup>1</sup>	£1,201m	£738m	63%
New business APE <sup>1</sup>	£116m	£71m	63%
New business contribution <sup>2</sup>	£18m	£14m	29%
Internal rate of return <sup>2</sup>	21%	30%	(9% points)
Discounted payback period <sup>2</sup>	7 years	5 years	(2 years)
EEV operating profit before tax	£79m	£75m	5%
IFRS underlying profit before tax	£66m	£64m	3%

<sup>1</sup> The H1 2007 figures have been restated to reflect the inclusion of mutual funds. The H1 2007 impact is: PVNBP of £149m, APE of £15m and net flows of £68m.

<sup>2</sup> H1 2007 does not include any contribution from mutual funds.

Please refer to the Basis of preparation in Section 1.8 and the Glossary in Section 7.

#### Net flows and new business sales

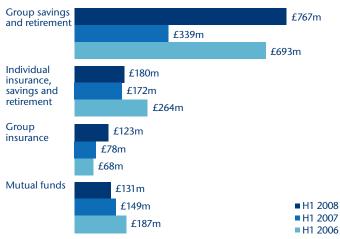
Net flows increased nine fold in constant currency to £304m (H1 2007: £32m), underlined by strong sales growth and continued good retention. PVNBP sales increased by 45% in constant currency to £1,201m (H1 2007: £738m). Group savings and retirement sales increased by 102% in constant currency, despite aggressive competition within the market and slower quote activity across all segments.

We have built on a strong relationship with a large client and consolidated their defined benefit plan amounting to £299m PVNBP. The reduction in Individual insurance, savings and retirement sales reflects the difficult market conditions for retail investment funds. Sales of mutual funds were also impacted by the volatile equity markets and declined 22% in constant currency. In Group insurance, sales volumes increased by 39% in constant currency, reflecting our continued success in the disability insurance segment.

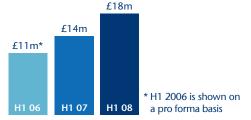
#### New business profitability

New business contribution (NBC) increased by 15% in constant currency to £18m (H1 2007: £14m). PVNBP margins were 1.5%, down from 2.3% achieved in H1 2007 due to the large scheme discussed above which was secured at the low margins required in the marketplace. This is consistent with our strategy to price more competitively products where we can still attain an attractive internal rate of return (IRR). This type of plan requires very little capital and as such was secured at an IRR of 23%.

### Canada PVNBP sales £1,201m (H1 2007: £738m, H1 2006: £1,212m)







IRR has decreased to 21% (H1 2007: 30%) and payback period increased to 7 years (H1 2007: 5 years), due largely to higher acquisition expenses incurred as a result of our efforts to re-start growth.

### **1.7.2 Canada** continued

### **Business development**

We have set out to increase our retail distribution and sales capabilities and strengthen our corporate visibility in Canada, while maintaining our commitment to product innovation and profitability. Significant investments in staff and training have been made in our retail operations, and our sales force has increased by more than 50% compared to the end of 2007. The impact of this new capability should be felt in the second half of 2008, as the recent adverse economic environment has hampered our ability to sell our retail investment funds. Our visibility campaign is progressing well with enhanced presence in print media, and the 'Financial Realities of Canadians' advertising campaign, which was launched across Canada. We announced the creation of a \$1.75 million endowment fund to support community initiatives in Canada, leveraging on our 175<sup>th</sup> anniversary celebrations. We have also won two Insurance and Financial Communicators Association awards for the quality of our media and print campaigns.

We further enhanced our Group savings and retirement Avenues portfolios with a new asset allocation tool. Our sales capacity in this business segment was augmented with a new broker targeted offering which will supplement our main consultancy focused distribution channel. We also introduced a new, leading edge website which will help members manage their retirement assets and support sponsors with a one stop access to information and self service features. In Group insurance, our disability management expertise was further highlighted with the implementation of a large disability consulting mandate. We have entered into an alliance with a distributor to offer creditor insurance, reinforcing our traditional Group life and health products. We actively pursue cross selling initiatives within our group lines and expect several sales and prospects for the year. We also expanded our retail offering with a new fund series and an India Equity Focus Fund, leveraging our global expertise in fund management. This is one of the first funds of its kind in Canada.

#### Performance

### EEV operating profit before tax

EEV operating profit before tax amounted to £79m (H1 2007: £75m). In constant currency, EEV operating profit before tax decreased by 7%, mostly due to lower experience variances in H1 2008. Core accounted for £75m compared to £56m in H1 2007, an increase of 17% in constant currency. This increase was driven by an improvement in NBC of £4m to £18m (H1 2007: £14m). A further increase of £16m in expected return was offset by a £1m increase in development expenses. Efficiency amounted to a loss of £3m (H1 2007: loss £2m). Back book management operating result was £7m (H1 2007: £21m), H1 2007 results benefited from positive changes from tax management.

### Core £75m

EEV operating profit before tax £79m (H1 2007: £75m)



### IFRS underlying profit before tax

IFRS underlying profit before tax decreased by 8% in constant currency to £66m (H1 2007: £64m), excluding volatility relating to differing asset and liability valuation bases for non-linked business. Excluding the decline in investment returns on our surplus assets, profit before tax increased by 3% in constant currency. Unfavourable bond returns in line with rising interest rates were largely responsible for the decrease in investment returns. Increasing fee income was largely offset by higher investment in re-starting growth.

### Looking ahead

Despite the challenging markets, we remain focused on growth in Canada, with advances made in rebuilding our retail sales and distribution capabilities, enhancing visibility and our leading pension and disability management propositions.

### 1.7.3 Europe

Standard Life Europe currently consists of Standard Life Ireland and Standard Life Germany, which operates in both Germany and Austria. Standard Life Europe offers a range of investment and pension solutions and has £6bn assets under administration. The Europe business intends to strengthen its operations, extend distribution in its existing markets and expand into new markets, exploiting the opportunities presented by changing regulations and the growing demand for wealth management solutions across Europe.

### **Key performance indicators**

	H1 2008	H1 2007	Movement
Net flows	£232m	£211m	10%
New business PVNBP	£419m	£513m	(18%)
New business APE	£44m	£56m	(21%)
New business contribution	£1m	£4m	(75%)
Internal rate of return	8%	8%	-
Discounted payback period	30 years	21 years	(9 years)
EEV operating profit before tax	£26m	£14m	86%
IFRS underlying profit before tax	£24m	£19m	26%

Please refer to the Basis of preparation in Section 1.8 and the Glossary in Section 7.

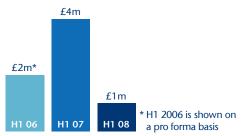
### Net flows and new business sales

Total net flows for 2008 have fallen slightly in constant currency with lower inflows from difficult market conditions being offset by better claims and lapse experience. Total PVNBP sales in Europe decreased by 28% in constant currency to £419m (H1 2007: £513m). In Germany sales fell by 12% in constant currency to £262m (H1 2007: £260m) primarily due to the change in insurance contract law which became effective at the start of the year. The change in the regulations impacted both the sales process and the pricing structure within the industry and also increased the transparency of charges to the customer. The market is still adapting to these changes resulting in a fall in sales, particularly broker sales, compared with the prior year. In Ireland sales fell by 46% in constant currency to £157m (H1 2007: £253m). As much as 80% of the Irish business is single premium and industry figures show a fall of more than 44% in sales of single premium products and a fall of 23% in overall life and pensions business. This is a direct result of the volatile property and equity markets.

### New business profitability

The internal rate of return (IRR) for the Europe business remained at 8% for H1 2008 and the discounted payback period increased to 30 years (H1 2007: 21 years). The seasonality of German business, with disproportionately lower volumes of business written in H1 compared to acquisition expenses incurred, affect both the IRR and payback results at the half year. The overall IRR remained stable compared with H1 2007 with repricing of products in Germany compensating for reduced sales volumes. The IRR in Ireland of 7% (H1 2007: 11%) has shown significant deterioration, along with the discounted

### Europe NBC



payback period, on the prior year due to a reduction in new business volumes.

#### **Business development**

We are focused on strengthening our existing operations and responding to the difficult market conditions, for example, launching enhanced deposit rates and expanding our deposit proposition in Ireland. Despite the difficult current circumstances, we see a number of opportunities to further develop our Europe business going forward.

### Performance

### EEV operating profit before tax

EEV operating profit before tax increased by 62% in constant currency to £26m (H1 2007: £14m). The reinsurance of UK immediate annuity business improved risk margins across Europe's pre demutualisation business and boosted profits by £12m in the period. Decreased volumes in difficult market conditions and a largely fixed cost base have led to lower profits from new business compared with the previous year.

### 1.7.3 Europe continued

### IFRS underlying profit before tax

IFRS underlying profit before tax increased to £24m (H1 2007: £19m) with Germany contributing £26m (H1 2007: £19m) and Ireland recording a loss of £2m (H1 2007: £nil). The increased profit in Germany was driven by favourable reserve movements which outweighed the decreasing transfer of profit to the shareholder from the HWPF. The amount of the profit transferred between the HWPF and the Proprietary Business Fund is determined by the Scheme of Demutualisation (the Scheme) and is decreasing due to the calculation set out in the Scheme which was designed to reflect the run-off of charges emerging from the pre demutualisation business in Germany. The loss in Ireland was mainly driven by a reduction in charges earned in H1 2008 resulting from lower funds under management.

### Looking ahead

Market conditions in Europe continue to be challenging and, until confidence is restored in investment markets, we expect full year sales to be lower than in 2007. In the German life and pensions market, 2008 is a year of uncertainty with the change in insurance contract law and the still unpredictable impact of the increased transparency introduced with this change. However, we are well positioned to build on our strength in distribution and to continue to respond effectively to these changes. In 2008, Ireland has continued to experience volatile equity markets and uncertainty in the property market. Despite this, the demographics of the Irish life and pensions market are strong and medium-term prospects are encouraging.

### 1.7.4 Asia Pacific

Standard Life is committed to becoming a leading player in the Asia Pacific life and pensions market and will continue to invest in its existing business in Hong Kong and joint ventures in India and China by pursuing initiatives such as product launches and distribution enhancement.

### **Key performance indicators**

	H1 2008	H1 2007	Movement
New business PVNBP <sup>1</sup>	£293m	£125m	53%
New business APE <sup>1</sup>	£57m	£20m	81%
IFRS underlying loss before tax	(£16m)	(£6m)	(166%)

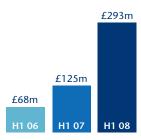
<sup>1</sup> The percentage change figures include percentage change figures for India which are computed based on the percentage movement in the new business of HDFC Standard Life Insurance Company Limited as a whole to avoid distortion due to changes in the Group's shareholding in the joint venture during 2007.

Please refer to the Basis of preparation in Section 1.8 and the Glossary in Section 7.

#### New business

Asia continues to achieve strong growth, with total PVNBP sales of the Asia life insurance businesses up 46%<sup>1</sup> in constant currency to £293m (H1 2007: £125m). APE sales were up 75%<sup>1</sup> in constant currency to £57m (H1 2007: £20m). In India, HDFC Standard Life Insurance Company Limited (HDFC SL) has delivered strong results with PVNBP of £233m, growth of 33%<sup>1</sup> in constant currency (H1 2007: £102m). The number of financial consultants appointed by the joint venture has increased by approximately 30,000 during the first half of the year to approximately 162,000 (31 Dec 2007: 132,000). In China, Heng An Standard Life Insurance Company Limited (Heng An SL), performed well with a PVNBP growth of 104% in constant currency compared to H1 2007. Heng An SL is now in seven provinces and has increased its presence by 6 cities during the first half of the year to 20 cities (31 Dec 2007: 14 cities).





### Performance

Asia Pacific IFRS underlying loss at £16m (H1 2007: loss £6m) was higher than the prior year as we continue to invest in developing and expanding operations in this region. We expect our investment in strategic growth to have a continued impact on the IFRS underlying result.

### Looking ahead

We expect sales in India and China to continue to grow as our joint venture operations develop.

In India, the pace of growth is expected to remain strong, driven by the increasing scale of the sales force and enhanced distribution capability. Following the merger of HDFC Bank and Centurion Bank of Punjab earlier this year, HDFC SL will have access to around a further 350 branches, increasing its branch network significantly. A healthcare proposition will be launched later this year.

In China, Heng An SL plans to increase the strength and scale of its business by continuing to expand into new cities. Following on from the successful launch of the Group pension product in 2007, an Individual pension product, which also attracts tax relief, will be launched later this year.

In Hong Kong, a major contributor to growth will be a new regular premium product 'Harvest 101' which was launched earlier this year.

### 1.7.5 Investment management

Standard Life Investments delivered a solid underlying performance in the first half of 2008 despite challenging market conditions by continuing to pursue its strategy of increasing third party assets. Standard Life Investments achieved strong sales of Segregated business and Private Equity through Institutional channels. The business also continued to build its capabilities in Global Equities, Global Fixed Income, Global Property and Absolute Return strategies, which are key to its future growth.

### **Key performance indicators**

	H1 2008	H1 2007	Movement
Third party funds under management	£47.5bn	£46.1bn	3%
Total funds under management	£130.6bn	£140.6bn	(7%)
Third party gross new business	£4,966m	£7,219m	(31%)
Third party net new business	£2,658m	£5,642m	(53%)
EBIT <sup>1</sup>	£46m	£38m	21%
IFRS normalised underlying profit before tax <sup>1,2</sup>	£52m	£42m	24%
IFRS (loss)/profit before tax <sup>1</sup>	(£15m)	£42m	(136%)
EBIT margin <sup>1</sup>	32%	31%	1% point

<sup>1</sup> The investment management result for both periods includes the profits of other general insurance operations which are managed by our investment management business. In the H1 2007 Interim results all general insurance was included in healthcare and general insurance.

<sup>2</sup> IFRS normalised underlying profit before tax excludes all one off costs associated with the restructuring of the Global Liquidity Funds, including £27m included within the Group's IFRS underlying profit statement in Section 4.

Please refer to the Basis of preparation in Section 1.8 and the Glossary in Section 7.

#### Financial market overview

Market conditions have remained volatile in the first half of 2008 as the global crisis of confidence in the credit markets and inflationary pressure from rising commodity prices have resulted in serious dislocation of the money markets and a substantial fall in equity markets. The volatile market conditions adversely affected new business in the first half of 2008, albeit impacting retail channels more than institutional channels.

### Investment performance

In these turbulent market conditions, short term investment performance was less favourable than in recent periods but we continued to deliver a good investment performance in the longer term. The money weighted average across the portfolio was just below median for 1 year but remained well above median for all time periods from 3 years, 5 years and 10 years. Of our 68 retail funds, 42 were above median and 7 were top quartile over the past 12 months.

#### Net flows and new business

Despite current market volatility Standard Life Investments have delivered solid new business results. Net new third party sales in the first half of the year were slower than last year at  $\pounds 2,658$ m (H1 2007:  $\pounds 5,642$ m), due mainly to the industry-wide slow down of retail business.

The level of funds under management was adversely affected by falls in equity markets during the first half of 2008. The FTSE All Share index at the end of June 2008 was 13% lower than its opening position for the year and 16% lower than at the end of June 2007. Third party funds under management (FUM) grew 3% to £47.5bn (H1 2007: £46.1bn) with the impact of net new sales in the past 12 months largely offset by adverse market movements. In-house FUM fell by 12% to £83.1bn (H1 2007: £94.5bn) due to a combination of adverse market movements, continuing outflows from with profits business and the reinsurance of £6.7bn of UK immediate annuities by the Group in order to reduce the long-term risk borne by shareholders.

As a result, total funds managed by Standard Life Investments decreased by 7% to £130.6bn (H1 2007: £140.6bn).

### 1.7.5 Investment management continued

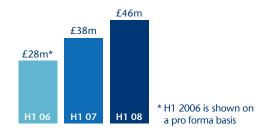
Our business during the first half of 2008 remains underpinned by our strong investment performance, delivered through the rigorous application of our 'focus on change' investment philosophy, and by our continuing commitment to very high levels of client service. High quality support by our client service teams, combined with strong investment performance from our fund management teams, have been recognised with nine awards in the first half of 2008, including:

- Multi-Asset Manager of the Year at the Professional Pensions UK Pension Awards 2008;
- 5 Star Award at the Investment category at the FTAdviser Online Service Awards;
- Best Overall Group Lipper Award in the Non UK Equity Large category at the Lipper Fund Awards 2008; and
- Best Private Equity Trust award won by Standard Life European Private Equity Trust fund at the Money Observer Investment Trust Awards 2008.

### Performance

Financial performance was strong in the first half of the year despite the difficult trading conditions. Earnings before interest and tax (EBIT) increased by 21% to £46m (H1 2007: £38m). Revenue growth remained solid despite the impact of reduced FUM from lower markets, the reinsurance of UK immediate annuity liabilities and the continuing difficult trading conditions. Costs were tightly managed, enabling us to continue to invest in key areas of the business to sustain our longer term growth. IFRS normalised underlying profit before tax increased by 24% to £52m (H1 2007: £42m).





IFRS normalised underlying profit before tax excludes £27m of the total costs

related to the fair value movement on assets brought directly on to the balance sheet following the restructuring of a sub-fund of Standard Life Investments (Global Liquidity Funds) plc. As reported in the Standard Life Group *Interim Management Statement* for Q1 2008 issued on 30 April, the Group restructured the Global Liquidity Funds during the period following the continued deterioration in liquidity conditions. The impact on Standard Life Investments IFRS profit before tax in H1 2008 was negative £66m, resulting in a loss of £15m (H1 2007: £42m profit).

### Looking ahead

In the second half of 2008 we will continue our strategy to increase the diversity of our earnings by increasing our capability in selected product areas. We continue to see a good volume of 'Requests for Proposals' and our pipeline of confirmed third party new business remains good, driven substantially by Institutional funds. We expect the second half of 2008 to be challenging for all players in the industry, including Standard Life Investments, but we remain confident in the solid underlying performance of the business.

### **1.8 Basis of preparation**

### **Overview**

Our business review for the period to 30 June 2008 has been prepared in line with the Disclosure and Transparency Rules (DTR) issued by the Financial Services Authority (FSA). The DTR incorporates the requirement of the EU Transparency Directive for all UK listed companies to report their half yearly results in accordance with IAS 34. Under DTR 4.2.7 the Group is required to provide at least an indication of important events that have occurred during the first six months of the financial year, and their impact on the financial statements, and a description of the principal risks and uncertainties for the remaining six months of the financial year. Principal uncertainties are detailed in Section 1.1 Group overview and principal risks are detailed in Section 1.6 Risk management and Note 37 of the Group's 2007 *Annual Report and Accounts*. Under DTR 4.2.8 we are also required to make certain related party disclosures. These are contained in Note 4.12 to the IFRS financial statements. To provide clear and helpful information, we have also considered the voluntary best practice principles of the Reporting statement: Operating and Financial Review (OFR) issued by the Accounting Standards Board (ASB).

The Group's financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS). However, our Board believes that non-GAAP measures, which we have used in the business review, together with other measures that are calculated in accordance with IFRS, are useful for both management and investors and make it easier to understand our Group's performance.

The most important non-GAAP measures in the business review include European Embedded Value (EEV) information and IFRS underlying profit.

All non-GAAP measures should be read together with the Group's IFRS statutory income statement, balance sheet and cash flow statement which are presented in Section 4.

### **EEV and IFRS reporting**

The financial results are prepared on both an EEV basis and an IFRS basis as endorsed by the European Union (EU). All EU listed companies are required to prepare consolidated financial statements using IFRS issued by the International Accounting Standards Board as endorsed by the EU. EEV measures the net assets of the business plus the present value of future profits expected to arise from in-force long-term life assurance and pension policies and is designed to give a more accurate reflection of the performance of long-term savings business. The EEV basis has been determined in accordance with the EEV Principles and Guidance issued in May 2004 and October 2005 by the CFO forum. The CFO forum represents the chief financial officers of major European insurers, including Standard Life. EEV methodology has been applied to 'covered' business, which mainly comprises the Group's life and pension business. Non-covered business is generally reported on an IFRS basis. The EEV financial results in Section 3 have been prepared in accordance with the EEV methodology applied by the Group in Note 3.16 for H1 2008, and in the relevant EEV methodology notes included in the 2007 *Interim results* and 2007 *Annual Report and Accounts* in respect of the comparative periods. The IFRS financial results in Section 4 have been prepared on the basis of the IFRS accounting policies applied by the Group in the 2007 IFRS financial statements.

### EEV Operating and IFRS underlying profit

The segmental analysis of IFRS underlying profit before tax presents profit before tax attributable to equity holders adjusted for non-operating items. The H1 2008 EEV consolidated income statement presents EEV profit showing both operating and non-operating items. In doing so the Directors believe they are presenting a more meaningful indication of the underlying business performance of the Group. The H1 2008 EEV consolidated income statement is presented in Section 3 and the H1 2008 IFRS reconciliation of Group underlying profit to profit before tax is presented in Section 4.

2 Statement of Directors' responsibilities

### Statement of Directors' responsibilities

We confirm to the best of our knowledge that:

- 1. the condensed set of financial statements which has been prepared in accordance with IAS 34 as adopted by the European Union gives a true and fair view of the assets, liabilities, financial position and profit or loss of the company and the undertakings included in the consolidation taken as a whole; and
- 2. the interim management report includes a fair review of the information required by DTR 4.2.7 and DTR 4.2.8, namely important events that have occurred during the period and their impact on the condensed set of financial statements, as well as a description of the principal risks and uncertainties faced by the company and the undertakings included in the consolidation taken as a whole for the remaining six months of the financial year; and
- 3. the interim management report includes a fair review of material related party transactions and any material changes in the related party transactions described in the last annual report; and
- 4. the consolidated income statement, the earnings per share statement, the consolidated statement of recognised income and expense and the consolidated balance sheet and associated notes have been prepared on the European Embedded Value basis as set out in Note 3.1.

By Order of the Board

Gerry Grimstone, Chairman 6 August 2008

**David Nish,** Group Finance Director 6 August 2008

3 European Embedded Value (EEV)

### **EEV consolidated income statement**

For the six months ended 30 June 2008

		6 months	6 months	Full year
		2008	2007	2007
	Notes	£m	£m	£m
Covered business				
UK		403	252	606
Canada		79	75	178
Europe		26	14	26
Other covered business		(16)	(6)	(12)
HWPF TVOG		8	(2)	42
Covered business operating profit	3.2(a)	500	333	840
Investment management*	3.6(b)	31	28	48
Banking		12	14	32
Healthcare		8	2	13
Group Corporate Centre costs		(25)	(26)	(57)
Other non-covered business	3.6(c)	8	2	5
Non-covered business operating profit		34	20	41
Operating profit before tax		534	353	881
Non-operating items				
Long-term investment return and tax variances	3.2(a)	(516)	31	(17)
Effect of economic assumption changes	3.2(a)	40	52	27
Restructuring and corporate transaction expenses**		(44)	(3)	(31)
Other non-operating items	3.6(b)	(27)	-	17
Volatility arising on different asset and liability valuation bases		28	28	(39)
Profit before tax		15	461	838
Attributed tax		(8)	(140)	(251)
Profit after tax		7	321	587

Investment management operating profit before tax is stated after excluding profits of £21m (6 months ended 30 June 2007: £14m, 12 months ended 31 December 2007: £35m) which have been generated by the life and pensions businesses.
 \*\* Refer to IFRS Note 4.3.

**EEV** earnings per share (EPS)

### For the six months ended 30 June 2008

	6 months	6 months	Full year
	2008	2007	2007
EEV operating profit after tax attributable to equity holders of Standard Life plc (£m) **	377	245	617
Basic EPS (pence)	17.3	11.6	28.9
Weighted average number of ordinary shares in issue (millions)	2,175	2,106	2,138
Diluted EPS (pence)	17.3	11.2	28.3
Weighted average number of ordinary shares on a diluted basis (millions)*	2,175	2,179	2,177

\* Includes the full dilutive effect of bonus shares committed to at the time of the demutualisation of The Standard Life Assurance Company (SLAC) and the flotation of Standard Life plc and share awards and share options.

\*\* EEV operating profit before tax of £534m (6 months ended 30 June 2007: £353m, 12 months ended 31 December 2007: £881m) less attributed tax on operating profit of £157m (6 months ended 30 June 2007: £108m, 12 months ended 31 December 2007: £264m).

# EEV consolidated statement of recognised income and expense

For the six months ended 30 June 2008

		6 months 2008	6 months 2007	Full year 2007
	Notes	£m	£m	£m
Fair value gains/(losses) on cash flow hedges		15	21	(6)
Actuarial (losses)/gains on defined benefit pension schemes		(8)	23	(3)
Exchange differences on translating foreign operations*		(11)	60	191
Aggregate tax effect of items not recognised in income statement		(3)	(9)	(1)
Other		(2)	3	6
Net (expense)/income recognised directly in consolidated balance sheet		(9)	98	187
Profit after tax		7	321	587
Total recognised (expense)/income for the period attributable to equity holders	3.7	(2)	419	774

\* Exchange differences primarily relate to Canada.

### **EEV consolidated balance sheet**

### As at 30 June 2008

		30 June	30 June	31 December
		2008	2007	2007
	Notes	£m	£m	£m
Covered business				
Free surplus		907	843	1,237
Required capital		709	589	680
Net worth		1,616	1,432	1,917
Present value of in-force		3,490	3,689	3,639
Cost of required capital		(326)	(304)	(312)
Total embedded value of covered business	3.2(c)	4,780	4,817	5,244
Non-covered business				
Investment management		129	129	142
Banking		350	362	303
Healthcare		99	117	95
Group Corporate Centre		762	586	513
Other non-covered business		58	37	49
UK pension scheme deficit		(137)	(118)	(135)
Total net assets of non-covered business	3.6(a)	1,261	1,113	967
Total Group embedded value	3.7	6,041	5,930	6,211
Equity				
Share capital		218	210	217
Share premium reserve		792	799	792
Other reserves		2,246	1,904	2,273
EEV reserves		2,785	3,017	2,929
Total equity*		6,041	5,930	6,211

\* Embedded value equity per share is 277p as at 30 June 2008 compared to 272p as at 30 June 2007 and 285p as at 31 December 2007 based on diluted share totals of 2,177m as at 30 June 2008 and 2,179m as at 30 June 2007 and 2,177m as at 31 December 2007.

### Notes to the EEV financial information

### 3.1 Basis of preparation

The European Embedded Value (EEV) basis results have been prepared in accordance with the EEV Principles and Guidance issued in May 2004 by the CFO Forum of European Insurance Companies and the Additional Guidance issued in October 2005. EEV reports the value of business in-force based on a set of best estimate assumptions, allowing for the impact of uncertainty inherent in future assumptions, the cost of holding required capital and the value of free surplus. The total profit recognised over the lifetime of a policy is the same as under International Financial Reporting Standards (IFRS), but the timing of recognition of profits is different.

EEV includes the net assets of the businesses that are owned by equity holders of Standard Life plc plus the present value of future profits expected to arise from in-force long-term insurance policies (PVIF) where these future profits are attributable to equity holders under the Scheme of Demutualisation (the Scheme) or from sales of new business since 10 July 2006.

The opening and closing EEV numbers, and therefore the profit arising in the period, for the covered business are determined on an after tax basis. The tax assumptions are based upon the best estimate of the actual tax expected to arise. Profit before tax is derived by grossing up profit after tax at the standard rate of corporation tax appropriate to each territory. While for some territories this rate does not equate to the actual effective rate of tax used in the calculation of after tax profits, it provides a consistent grossing up basis upon which to compare results from one year to another and is in line with the Group's expectation of the rate of tax applicable to business sold after demutualisation.

A detailed description of EEV methodology is provided in Note 3.16. There have been no significant changes to EEV methodology from that adopted in the 2007 *Annual Report and Accounts* except as included in the notes below.

#### Comparatives

The categories of business included within covered business were expanded in the 2007 Annual Report and Accounts to include certain mutual funds sold in the UK and Canada. This change has been reflected in the comparative results for 30 June and 31 December 2007 by processing an opening adjustment of £19m (positive £32m for covered business and negative £13m for non-covered business) in the EEV, capturing the PVIF as at 1 January 2007 within covered business and removing any related intangibles, e.g. deferred acquisition costs, from the opening net assets of non-covered business. The movement in the EEV of those mutual funds is reflected in the covered business EEV movement with changes in net worth transferred back to non-covered business for inclusion in their closing net asset position. No covered business movement has been included within the comparative results for 30 June 2007.

The investment management result for all periods includes the profits of other general insurance operations managed by Standard Life Investments. Previously, all general insurance was included under healthcare and general insurance.

### Assumptions

Economic assumptions derived from market data are updated using market observed values at the current reporting period end. In general, other assumptions, including most expense and other non-economic assumptions, are reviewed on an annual basis.

#### Non-covered business

EEV operating profit for the six months to 30 June 2008 is defined as IFRS normalised underlying profit<sup>1,2</sup>. In 2007 EEV operating profit was defined as IFRS underlying profit<sup>1</sup>. For both the six months to 30 June 2007 and the 12 months to 31 December 2007, IFRS underlying profit and IFRS normalised underlying profit for non-covered business were the same.

### **Continuous Improvement Programme**

In March 2007, we announced our aim to reduce underlying costs by a further £100m by 2009. In 2008, £19m (2007: £9m) of costs associated with progressing this initiative have already been incurred in restructuring and corporate transaction expenses.

#### UK annuity reinsurance

On 14 February 2008 Standard Life Assurance Limited entered into a reinsurance treaty with Canada Life International Re in respect of part of its UK immediate annuity liabilities. As a result of this transaction, EEV operating profit before tax increased by £119m. An analysis of this profit is shown in Note 3.2(a).

<sup>1</sup> As adjusted for SLI look through profits and the return on certain mutual funds which are recognised in covered business.

<sup>2</sup> The only difference between IFRS normalised underlying profit and IFRS underlying profit arises within investment management, as described in Note 3.6(b).

### 3.2 Segmental analysis - covered business

### (a) Segmental EEV income statement

						HWPF	
6 months to 30 June 2008		UK	Canada	Europe	Other	TVOG	Total
	Notes	£m	£m	£m	£m	£m	£m
Contribution from new business	3.3	138	18	1	-	-	157
Contribution from in-force business:							
Expected return on existing business		147	55	16	-	-	218
Experience variances	3.4	23	4	(2)	-	(3)	22
Operating assumption changes	3.5	96	-	13	-	11	120
Development expenses		(13)	(1)	(2)	-	-	(16)
Expected return on free surplus		12	3	-	(16)	-	(1)
Operating profit before tax		403	79	26	(16)	8	500
Investment return and tax variances		(405)	(1)	(18)	-	(92)	(516)
Effect of economic assumption changes		(58)	22	(6)	-	82	40
Restructuring expenses		(15)	(1)	-	-	-	(16)
Profit before tax		(75)	99	2	(16)	(2)	8
Attributed tax		21	(28)	(1)	-	1	(7)
Profit after tax		(54)	71	1	(16)	(1)	1

						HWPF	
		UK	Canada	Europe	Other	TVOG	Total
6 months to 30 June 2007	Notes	£m	£m	£m	£m	£m	£m
Contribution from new business	3.3	133	14	4	-	-	151
Contribution from in-force business:							
Expected return on existing business		145	43	13	-	-	201
Experience variances	3.4	(28)	19	(4)	-	(2)	(15)
Operating assumption changes	3.5	(3)	-	4	-	-	1
Development expenses		(4)	-	(3)	-	-	(7)
Expected return on free surplus		9	(1)	-	(6)	-	2
Operating profit before tax		252	75	14	(6)	(2)	333
Investment return and tax variances		(16)	52	(7)	-	2	31
Effect of economic assumption changes		47	(36)	17	-	24	52
Restructuring expenses		-	-	-	-	-	-
Profit before tax		283	91	24	(6)	24	416
Attributed tax		(80)	(28)	(7)	1	(7)	(121)
Profit after tax		203	63	17	(5)	17	295

### (a) Segmental EEV income statement continued

						HWPF	
		UK	Canada	Europe	Other	TVOG	Total
12 months to 31 December 2007	Notes	£m	£m	£m	£m	£m	£m
Contribution from new business	3.3	282	37	26	-	-	345
Contribution from in-force business:							
Expected return on existing business		288	88	25	-	-	401
Experience variances	3.4	(116)	31	(5)	-	42	(48)
Operating assumption changes	3.5	139	21	(12)	-	-	148
Development expenses		(11)	(2)	(9)	-	-	(22)
Expected return on free surplus		24	3	1	(12)	-	16
Operating profit before tax		606	178	26	(12)	42	840
Investment return and tax variances		(105)	80	(10)	-	18	(17)
Effect of economic assumption changes		(56)	71	-	-	12	27
Restructuring expenses		(6)	-	-	-	-	(6)
Profit before tax		439	329	16	(12)	72	844
Attributed tax		(123)	(92)	(5)	1	(21)	(240)
Profit after tax		316	237	11	(11)	51	604

An analysis of profit after tax by territory for the 6 months to June 2008 and the 6 months to June 2007 is provided in Note 3.9.

Operating profit before tax for covered business is calculated using the expected long-term investment return. Investment variances, the effect of economic assumption changes and the other non-operating items are excluded from the operating profit for the period and are reported as part of the total EEV profit.

HWPF TVOG represents the time value of financial options and guarantees (TVOG) arising from the Heritage With Profits Fund (HWPF). Although this fund includes business written by UK, Germany and Ireland, it is managed at a combined level and therefore is not included within the results of each individual territory. The results for Canada include the cost of the Canadian TVOG, and the results for Europe include the cost of TVOG arising on business written outside of the HWPF in Germany.

The principal effect of determining the pre-tax results using the standard rate of tax compared to the actual effective rate is to decrease the Effect of economic assumption changes by  $\pounds 53m - UK$ :  $\pounds 52m$ , Europe:  $\pounds 1m$  (1 January to 30 June 2007:  $\pounds 53m$  negative – UK:  $\pounds 51m$  negative, Europe:  $\pounds 2m$  negative) – arising from the impact of investment related changes in the value of the tax effects that have been assumed to arise as a result of funding HWPF transfers out of unallocated surplus.

The reinsurance of part of the UK immediate annuity liabilities as described in Note 3.1 has led to an operating profit before tax of  $\pounds$ 119m. This is included in the segmental EEV income statement within operating assumption changes. The major source of this profit arises from a reduction in the risk of adverse changes in future annuitant mortality experience which has led to a reduction in the 30 June 2008 UK and Europe HWPF non-market risk margins within the risk discount rates, as described in Note 3.12. This produced an operating profit before tax of  $\pounds$ 129m ( $\pounds$ 117m in UK,  $\pounds$ 12m in Europe). In addition, a profit of  $\pounds$ 11m arose from the consequential reduction in HWPF TVOG due to the reduction in the allowance for credit risk and the change in the HWPF working capital. The impact on future margins and solvency costs in the UK was negative  $\pounds$ 30m, with other UK benefits from the transaction generating  $\pounds$ 9m of profit.

HWPF TVOG shows separate movements in investment variances and economic assumptions whereas in practice economic assumption changes are highly dependent on the same factors that give rise to investment variances, for example market yields. Therefore, the key consideration is the net effect of the two items rather than the individual items themselves.

Restructuring expenses represent the covered business costs associated with the Continuous Improvement Programme (CIP) as described in Note 3.1.

### (b) Segmental analysis of movements in EEV

					HWPF	
	UK	Canada	Europe	Other	TVOG	Total
6 months to 30 June 2008	£m	£m	£m	£m	£m	£m
Opening EEV	3,588	1,276	335	86	(41)	5,244
Opening adjustments	-	-	-	-	-	-
Opening adjusted EEV	3,588	1,276	335	86	(41)	5,244
Profit after tax	(54)	71	1	(16)	(1)	1
Internal capital transfers	(440)	(39)	15	17	-	(447)
Transfer back of surplus to SLI	(14)	(1)	-	-	-	(15)
Transfer back of mutual funds net worth	7	(1)	-	-	-	6
Actuarial gains/(losses) on defined benefit pension schemes	-	-	-	-	-	-
Foreign exchange differences	-	(35)	26	-	-	(9)
Aggregate tax effect of items not recognised in Income Statem	ent -	-	-	-	-	-
Other	-	-	-	-	-	-
Closing EEV	3,087	1,271	377	87	(42)	4,780

	UK	Canada	Europe	Other	HWPF TVOG	Total
6 months to 30 June 2007	£m	£m	£m	£m	£m	£m
Opening EEV	3,370	901	271	49	(92)	4,499
Opening adjustments	-	32	-	-	-	32
Opening adjusted EEV	3,370	933	271	49	(92)	4,531
Profit after tax	203	63	17	(5)	17	295
Internal capital transfers	(32)	(33)	(7)	4	-	(68)
Transfer back of surplus to SLI	(10)	(1)	-	-	-	(11)
Transfer back of mutual funds net worth	-	-	-	-	-	-
Actuarial gains/(losses) on defined benefit pension schemes	-	9	1	-	-	10
Foreign exchange differences	-	62	(2)	1	-	61
Aggregate tax effect of items not recognised in Income Statemen	it -	(3)	-	-	-	(3)
Other	2	-	-	-	-	2
Closing EEV	3,533	1,030	280	49	(75)	4,817

### (b) Segmental analysis of movements in EEV continued

					HWPF	
	UK	Canada	Europe	Other	TVOG	Total
12 months to 31 December 2007	£m	£m	£m	£m	£m	£m
Opening EEV	3,370	901	271	49	(92)	4,499
Opening adjustments	-	32	-	-	-	32
Opening adjusted EEV	3,370	933	271	49	(92)	4,531
Profit after tax	316	237	11	(11)	51	604
Internal capital transfers	(93)	(63)	21	46	-	(89)
Transfer back of surplus to SLI	(23)	(2)	-	-	-	(25)
Transfer back of mutual funds net worth	15	(4)	-	-	-	11
Actuarial gains/(losses) on defined benefit pension schemes	-	14	5	-	-	19
Foreign exchange differences	-	164	26	3	-	193
Aggregate tax effect of items not recognised in Income Statemen	nt -	(3)	-	-	-	(3)
Other	3	-	1	(1)	-	3
Closing EEV	3,588	1,276	335	86	(41)	5,244

Capital movements mainly reflect dividend transfers to Standard Life plc.

Opening adjustments in the UK and Canada reflect the inclusion of certain mutual funds in covered business as explained in the basis of preparation Note 3.1.

### (c) Segmental analysis of opening and closing EEV

					HWPF	
	UK	Canada	Europe	Other	TVOG	Total
At 30 June 2008	£m	£m	£m	£m	£m	£m
Analysis of EEV						
Free surplus	970	168	13	86	-	1,237
PVIF	2,589	765	326	-	(41)	3,639
Required capital	63	611	6	-	-	680
Cost of capital	(34)	(268)	(10)	-	-	(312)
Opening adjusted EEV	3,588	1,276	335	86	(41)	5,244
Analysis of EEV						
Free surplus	609	183	28	87	-	907
PVIF	2,434	745	353	-	(42)	3,490
Required capital	98	602	9	-	-	709
Cost of capital	(54)	(259)	(13)	-	-	(326)
Closing EEV	3,087	1,271	377	87	(42)	4,780

					HWPF	
	UK	UK Canada Europe Other T	TVOG	Total		
At 30 June 2007	£m	£m	£m	£m	£m	£m
Analysis of EEV						
Free surplus	656	24	(9)	49	-	720
PVIF	2,693	633	278	-	(92)	3,512
Required capital	32	526	4	-	-	562
Cost of capital	(11)	(250)	(2)	-	-	(263)
Opening adjusted EEV	3,370	933	271	49	(92)	4,531
Analysis of EEV						
Free surplus	682	132	(20)	49	-	843
PVIF	2,818	648	298	-	(75)	3,689
Required capital	51	532	6	-	-	589
Cost of capital	(18)	(282)	(4)	-	-	(304)
Closing EEV	3,533	1,030	280	49	(75)	4,817

At 31 December 2007					HWPF	
	UK	Canada	Europe	Other	TVOG	Total
	£m	£m	£m	£m	£m	£m
Analysis of EEV						
Free surplus	656	24	(9)	49	-	720
PVIF	2,693	633	278	-	(92)	3,512
Required capital	32	526	4	-	-	562
Cost of capital	(11)	(250)	(2)	-	-	(263)
Opening adjusted EEV	3,370	933	271	49	(92)	4,531
Analysis of EEV						
Free surplus	970	168	13	86	-	1,237
PVIF	2,589	765	326	-	(41)	3,639
Required capital	63	611	6	-	-	680
Cost of capital	(34)	(268)	(10)	-	-	(312)
Closing EEV	3,588	1,276	335	86	(41)	5,244

### 3.3 Analysis of new business contribution

The following table sets out the premium volumes and contribution from new business written by the life and related businesses, consistent with the definition of new business set out in Note 3.16.

New business contribution (NBC) and the present value of new business premiums (PVNBP) margins are shown after the effect of required capital.

			Annualised			
		Single	regular		PVNBP	PVNBP margin <sup>2</sup> %
	NBC   £m	premiums	premiums	PVNBP	multiplier <sup>1</sup>	
6 months to 30 June 2008		£m	£m	£m		
Individual pensions	36	2,227	59	2,509	4.8	1.4
Group pensions	44	665	268	1,803	4.2	2.4
Institutional pensions	10	820	60	964	2.4	1.1
Savings and investments	8	1,587	5	1,619	6.4	0.5
Annuities	40	252	-	252	-	15.9
Protection	-	-	1	4	4.0	6.2
UK	138	5,551	393	7,151	4.1	1.9
Canada	18	738	43	1,201	11.0	1.5
Europe	1	146	30	419	9.1	0.2
Other	-	47	53	293	4.6	-
Total covered business	157	6,482	519	9,064	5.0	1.7

6 months to 30 June 2007	NBC³ £m	Single premiums £m	Annualised regular premiums £m	PVNBP £m	PVNBP multiplier <sup>1</sup>	PVNBP margin <sup>2,3</sup> %
Individual pensions	56	2,733	61	3,036	5.0	1.8
Group pensions	31	584	246	1,543	3.9	2.0
Institutional pensions	2	982	-	982	-	0.2
Savings and investments	17	1,342	4	1,366	6.0	1.5
Annuities	31	257	-	257	-	12.0
Protection	(4)	-	2	13	6.5	(32.4)
υκ	133	5,898	313	7,197	4.2	1.9
Canada	14	495	22	738	11.0	2.3
Europe	4	230	34	513	8.3	0.8
Other	-	18	19	125	5.6	-
Total covered business	151	6,641	388	8,573	5.0	1.8

12 months to 31 December 2007	NBC £m	Single premiums £m	Annualised regular premiums £m	PVNBP £m	PVNBP multiplier <sup>1</sup>	PVNBP margin <sup>2</sup> %
Individual pensions	123	4,803	108	5,302	4.6	2.3
Group pensions	60	975	447	2,817	4.1	2.1
Institutional pensions	17	2,015	-	2,015	-	0.8
Savings and investments	34	2,607	14	2,672	4.6	1.3
Annuities	54	494	-	494	-	11.0
Protection	(6)	-	4	24	6.0	(23.7)
υк	282	10,894	573	13,324	4.2	2.1
Canada	37	977	59	1,654	11.5	2.3
Europe	26	436	81	1,179	9.2	2.2
Other	-	64	42	266	4.8	-
Total covered business	345	12,371	755	16,423	5.4	2.1

The PVNBP multiplier is calculated as the total of PVNBP less single premiums, divided by annualised regular premiums.
 PVNBP margins are calculated as NBC divided by PVNBP on the underlying unrounded numbers.

<sup>3</sup> NBC and PVNBP margin do not include any contribution from mutual funds.

### **3.4 Experience variances**

		HWPF					
	UK	Canada	Europe	TVOG	Total		
6 months to 30 June 2008	£m	£m	£m	£m	£m		
Lapses	-	-	2	-	2		
Maintenance expenses	-	(3)	-	-	(3)		
Mortality and morbidity	-	-	(1)	-	(1)		
Tax	16	9	(1)	-	24		
Other	7	(2)	(2)	(3)	-		
Total	23	4	(2)	(3)	22		

6 months to 30 June 2007				HWPF	
	UK	Canada	Europe	TVOG	Total
	£m	£m	£m	£m	£m
Lapses	(25)	-	(3)	-	(28)
Maintenance expenses	1	(2)	(1)	-	(2)
Mortality and morbidity	-	-	-	-	-
Tax	(4)	19	(2)	-	13
Other	-	2	2	(2)	2
Total	(28)	19	(4)	(2)	(15)

				HWPF		
12 months to December 2007	UK	Canada	Europe	TVOG	Total	
	£m	£m	£m	£m	£m	
Lapses	(28)	-	(2)	-	(30)	
Maintenance expenses	8	2	(1)	-	9	
Mortality and morbidity	5	-	-	-	5	
Tax	9	25	(4)	-	30	
Other	(110)	4	2	42	(62)	
Total	(116)	31	(5)	42	(48)	

The UK short-term lapse provision has reduced from £92m at the start of the year to £76m at 30 June 2008. The lapse variance of  $\pounds 2m$  in Europe reflects the favourable experience in Ireland compared to the increased lapse assumptions that were implemented at the end of 2007. The adequacy of lapse assumptions is reviewed as part of the annual review of all non-economic assumptions at the year end.

Tax variances in the UK and Canada reflect favourable experience from tax arrangements and reserve changes.

Other variances in the UK largely arise from modelling and data changes.

### 3.5 Operating assumption changes

6 months to 30 June 2008	UK £m	Canada £m	Europe £m	HWPF TVOG £m	Total £m
Lapses	-	-	-	-	-
Maintenance expenses	-	-	-	-	-
Mortality and morbidity	-	-	-	-	-
Tax	-	-	-	-	-
Other	96	-	13	11	120
Total	96	-	13	11	120

				HWPF	
	UK	Canada	Europe	TVOG	Total
6 months to 30 June 2007	£m	£m	£m	£m	£m
Lapses	(4)	-	-	-	(4)
Maintenance expenses	1	-	-	-	1
Mortality and morbidity	-	-	-	-	-
Tax	-	-	-	-	-
Other	-	-	4	-	4
Total	(3)	-	4	-	1

				HWPF	
	UK	Canada	Europe	TVOG	Total
12 months to 31 December 2007	£m	£m	£m	£m	£m
Lapses	(249)	52	(22)	-	(219)
Maintenance expenses	69	23	8	-	100
Mortality and morbidity	(52)	(48)	-	-	(100)
Tax	26	-	-	-	26
Other	345	(6)	2	-	341
Total	139	21	(12)	-	148

In general, operating assumptions for the main classes of business, including most expense and other non-economic assumptions, are reviewed on an annual basis. The impact of this review will be reflected in the full year results.

£119m of the Other operating assumption changes arise from the impact of the UK annuity reassurance, as described in Note 3.2(a).

### 3.6 Non-covered business

Non-covered business EEV operating profit is represented by IFRS normalised underlying profit as adjusted for SLI look through profits and the return on certain mutual funds which are recognised in covered business.

### (a) Segmental analysis - non-covered business

				Other including		
				Group	UK pension	Total
	Investment			Corporate		on-covered
	management	Banking	Healthcare	Centre	deficit	business
6 months to 30 June 2008	£m	£m	£m	£m	£m	£m
Opening EEV net assets	142	303	95	562	(135)	967
Opening adjustments	-	-	-	-	-	-
Opening adjusted EEV	142	303	95	562	(135)	967
Profit after tax	(27)	40	4	(6)	(5)	6
Transfer back of net worth from covered business	15	-	-	(6)	-	9
Foreign exchange differences	-	-	-	(2)	-	(2)
Internal capital transfers	-	(5)	-	442	10	447
Distributions to equity holders	-	-	-	(168)	-	(168)
Other	(1)	12	-	(2)	(7)	2
Closing EEV net assets	129	350	99	820	(137)	1,261

				Other including		
				Group	UK pension	Total
	Investment			Corporate	scheme n	on-covered
	management	Banking	Healthcare	Centre	deficit	business
6 months to 30 June 2007	£m	£m	£m	£m	£m	£m
Opening EEV net assets	150	355	118	626	(140)	1,109
Opening adjustments	-	-	-	(13)	-	(13)
Opening adjusted EEV	150	355	118	613	(140)	1,096
Profit after tax	20	32	-	(25)	(1)	26
Transfer back of net worth from covered business	11	-	-	-	-	11
Foreign exchange differences	-	-	-	(1)	-	(1)
Internal capital transfers	(50)	(40)	(1)	149	10	68
Distributions to equity holders	-	-	-	(114)	-	(114)
Other	(2)	15	-	1	13	27
Closing EEV net assets	129	362	117	623	(118)	1,113

### **3.6 Non-covered business** contined

### (a) Segmental analysis - non-covered business continued

				Other		
				including		
				Group	UK pension	Total
	Investment			Corporate	scheme r	non-covered
	management	Banking	Healthcare	Centre	deficit	business
12 months to 31 December 2007	£m	£m	£m	£m	£m	£m
Opening EEV net assets	150	355	118	626	(140)	1,109
Opening adjustments	-	-	-	(13)	-	(13)
Opening adjusted EEV	150	355	118	613	(140)	1,096
Profit after tax	49	(8)	5	(70)	7	(17)
Transfer back of net worth from covered business	25	-	-	(11)	-	14
Foreign exchange differences	-	-	-	(2)	-	(2)
Internal capital transfers	(82)	(40)	(28)	219	20	89
Distributions to equity holders	-	-	-	(197)	-	(197)
Other	-	(4)	-	10	(22)	(16)
Closing EEV net assets	142	303	95	562	(135)	967

Opening adjustments relate to the elimination of £13m of opening deferred acquisition costs in respect of those mutual funds transferred to covered business.

### (b) Investment management EEV profits before tax

Investment management profits are included in EEV on a look through basis. This means that the profits from investment management generated from the life and pensions business are allocated to covered business. However, the covered business life and pension profits include £9m (6 months to 30 June 2007: £2m; 12 months to 31 December 2007: £13m) of profits relating to products which are actively marketed and sold to third parties through investment management distribution channels. If these profits are added to the third party profits disclosed for non-covered business there are third party EEV operating profits of £40m (6 months to 30 June 2007: profit £30m; 12 months to 31 December 2007: profit £61m) for investment management out of the total EEV operating profits for investment management of £52m (6 months to 30 June 2007: profit £42m; 12 months to 31 December 2007: profit £42m; 12 months to 31 December 2007: profit £42m; 12 months to 31 December 2007: profit £83m).

	6 months	6 months	Full year
	2008	2007	2007
	£m	£m	£m
Life and pensions look through profits before tax	21	14	35
Third party related life and pensions profits before tax	(9)	(2)	(13)
Life and pensions look through profits before tax excluding third party profits	12	12	22
Third party related life and pensions profits before tax	9	2	13
Third party related profits before tax	31	28	48
Total third party related profits before tax	40	30	61
Total EEV operating profit before tax	52	42	83
Non-operating items <sup>1</sup>	(67)	-	17
Total EEV profit before tax	(15)	42	100

<sup>1</sup> The £67m non-operating loss item for the six months to 30 June 2008 includes a loss of £66m from the Global Liquidity Fund restructuring as described in Note 4.3 of the IFRS financial information. This consists of a loss of £27m, relating to fair value movements of assets brought directly on to the balance sheet, which is included within IFRS underlying profit but which has been excluded from IFRS normalised underlying profit, and a loss of £39m which has been excluded from IFRS underlying profit.

### **3.6 Non-covered business** contined (c) Other EEV operating profits before tax

	6 months	6 months	Full year
	2008	2007	2007
	£m	£m	£m
Canada non-life subsidiaries	2	1	4
Canada mutual funds transferred to covered business	(1)	-	(4)
Canada non-life subsidiaries excluding transfers to covered business	1	1	-
Standard Life Savings Limited	(18)	(21)	(50)
UK mutual funds transferred to covered business	10	-	25
Standard Life Savings excluding transfers to covered business	(8)	(21)	(25)
Standard Life plc income	21	19	33
Other	(6)	3	(3)
Other non-covered business EEV operating profits before tax	8	2	5

All figures shown are IFRS underlying profits.

The covered business results for 6 months 2008 and full year 2007 include certain mutual funds sold in the UK and Canada. A detailed description of EEV covered business is provided within the EEV methodology in Note 3.16.

Standard Life Savings Limited is the company that writes the UK mutual funds included within covered business.

### 3.7 EEV - reconciliation of movements in consolidated balance sheet

	6 months	6 months	Full year
	2008	2007	2007
	£m	£m	£m
Opening EEV	6,211	5,608	5,608
Opening adjustments	-	19	19
Opening adjusted EEV	6,211	5,627	5,627
Total recognised (expense)/income for the period	(2)	419	774
Distributions to equity holders	(168)	(114)	(197)
Issue of share capital other than in cash	1	-	7
Capitalisation of share premium account	-	-	(7)
Reserves credit for employee share-based payment schemes	4	3	12
Vested employee share-based payment schemes	(12)	(5)	(5)
Transfer of retained earnings for vested employee share-based payment schemes	7	-	-
Closing EEV	6,041	5,930	6,211

### 3.8 Reconciliation of EEV net assets to IFRS net assets

	30 June		1 December
	2008	2007	2007
	£m	£m	£m
Net assets on an EEV basis	6,041	5,930	6,211
Present value of in-force life and pensions business	(3,164)	(3,385)	(3,327)
EEV net worth	2,877	2,545	2,884
Adjustment of long-term debt to market value	(137)	23	(4)
Canadian mark-to-market	100	159	112
Deferred acquisition cost net of deferred income reserve	281	159	245
Other	135	27	45
Net assets on an IFRS basis	3,256	2,913	3,282

Reconciling items are shown net of tax where appropriate.

The following tables provide an analysis of the movement in embedded value for the covered business for the 6 months to 30 June 2008 and the 6 months to 30 June 2007.

### (a) Total

				PVIF	
	Free	Required		net of cost	
	surplus	capital	Net worth	of capital	Total
6 months to 30 June 2008	£m	£m	£m	£m	£m
Opening EEV	1,237	680	1,917	3,327	5,244
Opening adjustments	-	-	-	-	-
Opening adjusted EEV	1,237	680	1,917	3,327	5,244
Contribution from new business	(152)	21	(131)	244	113
Contribution from in-force business:					
Expected return on existing business	-	17	17	140	157
Expected return transfer to net worth	268	(17)	251	(251)	-
Experience variances	13	5	18	(2)	16
Operating assumption changes	74	16	90	(4)	86
Development expenses	(12)	-	(12)	-	(12)
Expected return on free surplus	(5)	-	(5)	-	(5)
Operating profit after tax	186	42	228	127	355
Investment return and tax variances	(101)	5	(96)	(276)	(372)
Effect of economic assumption changes	56	(2)	54	(25)	29
Restructuring expenses	(11)	-	(11)	-	(11)
Profit after tax	130	45	175	(174)	1
Transfers (to)/from non-covered business	(447)	-	(447)	-	(447)
Transfer back of surplus to SLI	(15)	-	(15)	-	(15)
Transfer back of net worth to non-covered business	6	-	6	-	6
Actuarial gains/(losses) on defined benefit pension schemes	-	-	-	-	-
Foreign exchange rate movements	(4)	(16)	(20)	11	(9)
Aggregate tax effect of items not recognised in Income Statement	-	-	-	-	-
Other	-	-	-	-	-
Closing EEV	907	709	1,616	3,164	4,780

(a) Total continued

				PVIF	
	Free	Required		net of cost	
	surplus	capital	Net worth	of capital	Total
6 months to 30 June 2007	£m	£m	£m	£m	£m
Opening EEV	720	562	1,282	3,217	4,499
Opening adjustments	-	-	-	32	32
Opening adjusted EEV	720	562	1,282	3,249	4,531
Contribution from new business	(174)	21	(153)	262	109
Contribution from in-force business:					
Expected return on existing business	(1)	13	12	131	143
Expected return transfer to net worth	269	(18)	251	(251)	-
Experience variances	(10)	9	(1)	(12)	(13)
Operating assumption changes	31	-	31	(30)	1
Development expenses	(6)	-	(6)	1	(5)
Expected return on free surplus	2	-	2	-	2
Operating profit after tax	111	25	136	101	237
Investment return and tax variances	4	(17)	(13)	34	21
Effect of economic assumption changes	73	(15)	58	(21)	37
Restructuring expenses	-	-	-	-	-
Profit after tax	188	(7)	181	114	295
Transfers (to)/from non-covered business	(68)	-	(68)	-	(68)
Transfer back of surplus to SLI	(11)	-	(11)	-	(11)
Transfer back of net worth to non-covered business	-	-	-	-	-
Actuarial gains/(losses) on defined benefit pension schemes	10	-	10	-	10
Foreign exchange rate movements	5	34	39	22	61
Aggregate tax effect of items not recognised in Income Statement	(3)	-	(3)	-	(3)
Other	2	-	2	-	2
Closing EEV	843	589	1,432	3,385	4,817

# **3.9 Analysis of covered business EEV PVIF and net worth movements (net of tax)** continued **(b) UK and HWPF TVOG**

				PVIF	
	Free	Required		net of cost	
	surplus	capital	Net worth	of capital	Total
6 months to 30 June 2008	£m	£m	£m	£m	£m
Opening EEV	970	63	1,033	2,514	3,547
Opening adjustments	-	-	-	-	-
Opening adjusted EEV	970	63	1,033	2,514	3,547
Contribution from new business	(112)	13	(99)	199	100
Contribution from in-force business:					
Expected return on existing business	-	2	2	104	106
Expected return transfer to net worth	184	(1)	183	(183)	-
Experience variances	16	3	19	(5)	14
Operating assumption changes	73	16	89	(12)	77
Development expenses	(9)	-	(9)	-	(9)
Expected return on free surplus	8	-	8	-	8
Operating profit after tax	160	33	193	103	296
Investment return and tax variances	(90)	5	(85)	(272)	(357)
Effect of economic assumption changes	27	(3)	24	(7)	17
Restructuring expenses	(11)	-	(11)	-	(11)
Profit after tax	86	35	121	(176)	(55)
Transfers (to)/from non-covered business	(440)	-	(440)	-	(440)
Transfer back of surplus to SLI	(14)	-	(14)	-	(14)
Transfer back of net worth to non-covered business	7	-	7	-	7
Actuarial gains/(losses) on defined benefit pension schemes	-	-	-	-	-
Foreign exchange rate movements	-	-	-	-	-
Aggregate tax effect of items not recognised in Income Statement	-	-	-	-	-
Other	-	-	-	-	-
Closing EEV	609	98	707	2,338	3,045

### (b) UK and HWPF TVOG continued

				PVIF	
	Free	Required		net of cost	
	surplus	capital	Net worth	of capital	Total
6 months to 30 June 2007	£m	£m	£m	£m	£m
Opening EEV	656	32	688	2,590	3,278
Opening adjustments	-	-	-	-	-
Opening adjusted EEV	656	32	688	2,590	3,278
Contribution from new business	(138)	15	(123)	219	96
Contribution from in-force business:					
Expected return on existing business	(1)	1	-	104	104
Expected return transfer to net worth	193	(1)	192	(192)	-
Experience variances	(12)	2	(10)	(12)	(22)
Operating assumption changes	31	-	31	(33)	(2)
Development expenses	(3)	-	(3)	-	(3)
Expected return on free surplus	7	-	7	-	7
Operating profit after tax	77	17	94	86	180
Investment return and tax variances	(44)	1	(43)	33	(10)
Effect of economic assumption changes	33	1	34	16	50
Restructuring expenses	-	-	-	-	-
Profit after tax	66	19	85	135	220
Transfers (to)/from non-covered business	(32)	-	(32)	-	(32)
Transfer back of surplus to SLI	(10)	-	(10)	-	(10)
Transfer back of net worth to non-covered business	-	-	-	-	-
Actuarial gains/(losses) on defined benefit pension schemes	-	-	-	-	-
Foreign exchange rate movements	-	-	-	-	-
Aggregate tax effect of items not recognised in Income Statement	-	-	-	-	-
Other	2	-	2		2
Closing EEV	682	51	733	2,725	3,458

(c) Canada

				PVIF	
	Free	Required		net of cost	
	surplus	capital	Net worth	of capital	Total
6 months to 30 June 2008	£m	£m	£m	£m	£m
Opening EEV	168	611	779	497	1,276
Opening adjustments	-	-	-	-	-
Opening adjusted EEV	168	611	779	497	1,276
Contribution from new business	(6)	6	-	13	13
Contribution from in-force business:					
Expected return on existing business	(1)	15	14	26	40
Expected return transfer to net worth	48	(16)	32	(32)	-
Experience variances	1	2	3	-	3
Operating assumption changes	-	-	-	-	-
Development expenses	(1)	-	(1)	-	(1)
Expected return on free surplus	2	-	2	-	2
Operating profit after tax	43	7	50	7	57
Investment return and tax variances	(9)	-	(9)	7	(2)
Effect of economic assumption changes	27	1	28	(12)	16
Restructuring expenses	-	-	-	-	-
Profit after tax	61	8	69	2	71
Transfers (to)/from non-covered business	(39)	-	(39)	-	(39)
Transfer back of surplus to SLI	(1)	-	(1)	-	(1)
Transfer back of net worth to non-covered business	(1)	-	(1)	-	(1)
Actuarial gains/(losses) on defined benefit pension schemes	-	-	-	-	-
Foreign exchange rate movements	(5)	(17)	(22)	(13)	(35)
Aggregate tax effect of items not recognised in Income Statement	-	-	-	-	-
Other	-	-	-	-	-
Closing EEV	183	602	785	486	1,271

(c) Canada continued

				PVIF	
	Free	Required		net of cost	
	surplus	capital	Net worth	of capital	Total
6 months to 30 June 2007	£m	£m	£m	£m	£m
Opening EEV	24	526	550	351	901
Opening adjustments	-	-	-	32	32
Opening adjusted EEV	24	526	550	383	933
Contribution from new business	(4)	5	1	9	10
Contribution from in-force business:					
Expected return on existing business	-	12	12	18	30
Expected return transfer to net worth	43	(17)	26	(26)	-
Experience variances	7	6	13	(1)	12
Operating assumption changes	-	-	-	-	-
Development expenses	-	-	-	-	-
Expected return on free surplus	-	-	-	-	-
Operating profit after tax	46	6	52	-	52
Investment return and tax variances	46	(18)	28	8	36
Effect of economic assumption changes	38	(16)	22	(47)	(25)
Restructuring expenses	-	-	-	-	-
Profit after tax	130	(28)	102	(39)	63
Transfers (to)/from non-covered business	(33)	-	(33)	-	(33)
Transfer back of surplus to SLI	(1)	-	(1)	-	(1)
Transfer back of net worth to non-covered business	-	-	-	-	-
Actuarial gains/(losses) on defined benefit pension schemes	9	-	9	-	9
Foreign exchange rate movements	6	34	40	22	62
Aggregate tax effect of items not recognised in Income Statement	(3)	-	(3)	-	(3)
Other	-	-	-	-	-
Closing EEV	132	532	664	366	1,030

# **3.9 Analysis of covered business EEV PVIF and net worth movements (net of tax)** continued (d) Europe and Other

				PVIF	
	Free	Required		net of cost	
	surplus	capital	Net worth	of capital	Total
6 months to 30 June 2008	£m	£m	£m	£m	£m
Opening EEV	99	6	105	316	421
Opening adjustments	-	-	-	-	-
Opening adjusted EEV	99	6	105	316	421
Contribution from new business	(34)	2	(32)	32	-
Contribution from in-force business:					
Expected return on existing business	1	-	1	10	11
Expected return transfer to net worth	36	-	36	(36)	-
Experience variances	(4)	-	(4)	3	(1)
Operating assumption changes	1	-	1	8	9
Development expenses	(2)	-	(2)	-	(2)
Expected return on free surplus	(15)	-	(15)	-	(15)
Operating profit after tax	(17)	2	(15)	17	2
Investment return and tax variances	(2)	-	(2)	(11)	(13)
Effect of economic assumption changes	2	-	2	(6)	(4)
Restructuring expenses	-	-	-	-	-
Profit after tax	(17)	2	(15)	-	(15)
Transfers (to)/from non-covered business	32	-	32	-	32
Transfer back of surplus to SLI	-	-	-	-	-
Transfer back of net worth to non-covered business	-	-	-	-	-
Actuarial gains/(losses) on defined benefit pension schemes	-	-	-	-	-
Foreign exchange rate movements	1	1	2	24	26
Aggregate tax effect of items not recognised in Income Statement	-	-	-	-	-
Other	-	-	-	-	-
Closing EEV	115	9	124	340	464

### (d) Europe and Other continued

				PVIF	
	Free	Required		net of cost	
	surplus	capital	Net worth	of capital	Total
6 months to 30 June 2007	£m	£m	£m	£m	£m
Opening EEV	40	4	44	276	320
Opening adjustments	-	-	-	-	-
Opening adjusted EEV	40	4	44	276	320
Contribution from new business	(32)	1	(31)	34	3
Contribution from in-force business:					
Expected return on existing business	-	-	-	9	9
Expected return transfer to net worth	33	-	33	(33)	-
Experience variances	(5)	1	(4)	1	(3)
Operating assumption changes	-	-	-	3	3
Development expenses	(3)	-	(3)	1	(2)
Expected return on free surplus	(5)	-	(5)	-	(5)
Operating profit after tax	(12)	2	(10)	15	5
Investment return and tax variances	2	-	2	(7)	(5)
Effect of economic assumption changes	2	-	2	10	12
Restructuring expenses	-	-	-	-	-
Profit after tax	(8)	2	(6)	18	12
Transfers (to)/from non-covered business	(3)	-	(3)	-	(3)
Transfer back of surplus to SLI	-	-	-	-	-
Transfer back of net worth to non-covered business	-	-	-	-	-
Actuarial gains/(losses) on defined benefit pension schemes	1	-	1	-	1
Foreign exchange rate movements	(1)	-	(1)	-	(1)
Aggregate tax effect of items not recognised in Income Statement	-	-	-	-	-
Other	-	-	-	-	-
Closing EEV	29	6	35	294	329

### 3.10 Time value of options and guarantees (TVOG)

	30 June	30 June	31 December
	2008	2007	2007
	£m	£m	£m
UK and Europe HWPF	(42)	(75)	(41)
Canada	(19)	(15)	(13)
Europe – Other	(1)	(1)	(2)
Total	(62)	(91)	(56)

### 3.11 Market value of subordinated liabilities within covered business

	30 June	30 June	31 December	
	2008	2007	2007	
	£m	£m	£m	
UK	(1,546)	(1,626)	(1,643)	
Canada	(198)	(193)	(207)	
Total	(1,744)	(1,819)	(1,850)	

Subordinated liabilities within EEV are based on the market value of the debt and are part of covered business. The free surplus shown in Note 3.2(c) is net of these liabilities.

### 3.12 Principal economic assumptions - deterministic calculations - covered business

### (a) Gross investment returns and expense inflation

	UK	Canada	Europe
At 30 June 2008	%	%	%
Gross investment returns			
Risk-free	5.28	3.92	4.62
Corporate bonds	6.47	*	n/a
Equities	8.28	8.60	7.62
Property	7.28	8.60	6.62
Other			
Expense inflation:	4.80	**	
Germany			2.96
Ireland			4.07

\* Current holdings are assumed to yield in future years the earned rate for the year preceding the valuation. Future reinvestments are assumed to be in government bonds.

\*\* 1.61% in 2008. The rate in subsequent years is based on a moving 30 year bond yield less a variable deduction.

	UK	Canada	Europe
At 30 June 2007	%	%	%
Gross investment returns			
Risk-free	5.57	4.53	4.57
Corporate bonds	6.15	*	n/a
Equities	8.57	8.60	7.57
Property	7.57	8.60	6.57
Other			
Expense inflation:	4.13	**	
Germany			2.63
Ireland			3.54

\* Current holdings are assumed to yield in future years the earned rate for the year preceding the valuation. Future reinvestments are assumed to be in government bonds.

\*\* 2.0% in 2007. The rate in subsequent years is based on a moving 30 year bond yield less a variable deduction.

#### 3.12 Principal economic assumptions – deterministic calculations – covered business continued (a) Gross investment returns and expense inflation continued

	UK	Canada	Europe
At 31 December 2007	%	%	%
Gross investment returns			
Risk-free	4.58	4.04	4.33
Corporate bonds	5.56	*	n/a
Equities	7.58	8.60	7.33
Property	6.58	8.60	6.33
Other			
Expense inflation:	4.07	**	
Germany			2.69
Ireland			3.80

\* Current holdings are assumed to yield in future years the earned rate for the year preceding the valuation. Future reinvestments are assumed to be in government bonds. \*\* 1.64% in 2007. The rate in subsequent years is based on a moving 30 year bond yield less a variable deduction.

#### (b) Risk discount rates - in-force business

		UK			Europe
		equity holder		Europe	equity holder
	UK HWPF	owned funds	Canada	HWPF	owned funds
At 30 June 2008	%	%	%	%	%
Risk margin – in-force business					
Risk margin before cost of capital adjustment:					
Market risk	2.00	2.00	2.30	2.00	2.00
Non-market risk	0.90	1.20	2.20	0.90	1.20
Total	2.90	3.20	4.50	2.90	3.20
Cost of capital adjustment	-	(0.30)	(1.40)	-	(0.30)
Risk margin after cost of capital adjustment	2.90	2.90	3.10	2.90	2.90
Risk discount rates – in-force business					
Risk-free	5.28	5.28	3.92	4.62	4.62
Risk margin*	2.90	2.90	3.10	2.90	2.90
Risk discount rate	8.18	8.18	7.02	7.52	7.52

\* Using the value of in-force business as weights, the weighted average risk margins for UK and Europe were 2.9% and 2.9% respectively.

### 3.12 Principal economic assumptions – deterministic calculations – covered business continued

#### (b) Risk discount rates - in-force business continued

	UK HWPF	UK equity holder owned funds	Canada	Europe HWPF	Europe equity holder owned funds
At 30 June 2007	%	%	%	%	%
Risk margin – in-force business					
Risk margin before cost of capital adjustment:					
Market risk	1.90	1.95	1.70	1.90	1.95
Non-market risk	1.30	0.25	1.80	1.30	0.25
Total	3.20	2.20	3.50	3.20	2.20
Cost of capital adjustment	-	(0.30)	(1.00)	-	(0.30)
Risk margin after cost of capital adjustment	3.20	1.90	2.50	3.20	1.90
Risk discount rates – in-force business					
Risk-free	5.57	5.57	4.53	4.57	4.57
Risk margin*	3.20	1.90	2.50	3.20	1.90
Risk discount rate	8.77	7.47	7.03	7.77	6.47

\* Using the value of in-force business as weights, the weighted average risk margins for UK and Europe were 3.0% and 2.9% respectively.

	UK HWPF	UK equity holder owned funds	Canada	Europe HWPF	Europe equity holder owned funds
At 31 December 2007	%	when runds	Canada %	пург %	owned funds
Risk margin – in-force business					
Risk margin before cost of capital adjustment:					
Market risk	2.00	2.00	2.10	2.00	2.00
Non-market risk	1.60	1.20	2.20	1.60	1.20
Total	3.60	3.20	4.30	3.60	3.20
Cost of capital adjustment	-	(0.30)	(1.40)	-	(0.30)
Risk margin after cost of capital adjustment	3.60	2.90	2.90	3.60	2.90
Risk discount rates – in-force business					
Risk-free	4.58	4.58	4.04	4.33	4.33
Risk margin*	3.60	2.90	2.90	3.60	2.90
Risk discount rate	8.18	7.48	6.94	7.93	7.23

\* Using the value of in-force business as weights, the weighted average risk margins for the UK and Europe were 3.5% and 3.3% respectively.

At June 2008 market risk margins and cost of capital adjustments have been updated to reflect changes in the mix of business and asset allocations.

The 0.7% reduction in the UK and Europe HWPF non-market risk margins arises from the reinsurance of UK annuity liabilities, which has been shown within the EEV income statement in Note 3.2(a) as a £129m gain within operating assumption changes.

Apart from the reduction arising from the reinsurance of UK annuity liabilities, the impact of the other changes in risk discount rates has been included in the Effect of economic assumption changes shown in Note 3.2(a). The amounts within these totals that relate to the changes in risk discount rates are for UK ( $\pounds$ 139m negative), for Europe ( $\pounds$ 8m negative) and for Canada ( $\pounds$ 14m negative).

#### 3.12 Principal economic assumptions – deterministic calculations – covered business continued

#### (c) Risk discount rates - new business

6 months to 30 June 2008	UK HWPF %	UK equity holder owned funds %	Canada %	Europe HWPF %	Europe equity holder owned funds %
Risk margin – new business					
Risk margin before cost of capital adjustment:					
Market risk	2.10	2.00	1.80	2.10	2.00
Non-market risk	0.40	1.20	2.20	0.40	1.20
Total	2.50	3.20	4.00	2.50	3.20
Cost of capital adjustment	-	(0.30)	(1.10)	-	(0.30)
Risk margin after cost of capital adjustment	2.50	2.90	2.90	2.50	2.90
Risk discount rates – new business					
Risk-free <sup>1</sup>	4.58	4.58	4.04	4.33	4.33
Risk margin <sup>2</sup>	2.50	2.90	2.90	2.50	2.90
Risk discount rate	7.08	7.48	6.94	6.83	7.23

<sup>1</sup> As the new business contribution is calculated using start of period economic assumptions, the risk free rates shown here represent market yields at 31 December 2007.

<sup>2</sup> Using the value of in-force business as weights, the weighted average risk margins for UK and Europe were 2.8% and 2.9% respectively.

6 months to 30 June 2007	UK HWPF %	UK equity holder owned funds %	Canada %	Europe HWPF %	Europe equity holder owned funds %
Risk margin – new business					
Risk margin before cost of capital adjustment:					
Market risk	2.15	2.10	1.75	2.15	2.10
Non-market risk	0.35	1.10	2.05	0.35	1.10
Total	2.50	3.20	3.80	2.50	3.20
Cost of capital adjustment	-	(0.30)	(0.90)	-	(0.30)
Risk margin after cost of capital adjustment	2.50	2.90	2.90	2.50	2.90
Risk discount rates – new business					
Risk-free <sup>1</sup>	4.83	4.83	4.11	3.95	3.95
Risk margin <sup>2</sup>	2.50	2.90	2.90	2.50	2.90
Risk discount rate	7.33	7.73	7.01	6.45	6.85

<sup>1</sup> As the new business contribution is calculated using start of period economic assumptions, the risk free rates shown here represent market yields at 31 December 2006.

<sup>2</sup> Using the value of in-force business as weights, the weighted average risk margins for UK and Europe were 2.8% and 2.9% respectively.

#### 3.12 Principal economic assumptions - deterministic calculations - covered business continued

#### (c) Risk discount rates - new business continued

	UK HWPF	UK equity holder owned funds	Canada	Europe HWPF	Europe equity holder owned funds
12 months to 31 December 2007	%	%	%	%	%
Risk margin – new business					
Risk margin before cost of capital adjustment:					
Market risk	2.10	2.00	1.80	2.10	2.00
Non-market risk	0.40	1.20	2.20	0.40	1.20
Total	2.50	3.20	4.00	2.50	3.20
Cost of capital adjustment	-	(0.30)	(1.10)	-	(0.30)
Risk margin after cost of capital adjustment	2.50	2.90	2.90	2.50	2.90
Risk discount rates – new business					
Risk-free <sup>1</sup>	4.83	4.83	4.11	3.95	3.95
Risk margin <sup>2</sup>	2.50	2.90	2.90	2.50	2.90
Risk discount rate	7.33	7.73	7.01	6.45	6.85

<sup>1</sup> As the new business contribution is calculated using start of period economic assumptions, the risk free rates shown here represent market yields at 31 December 2006.

<sup>2</sup> Using the value of in-force business as weights, the weighted average risk margins for UK and Europe were 2.8% and 2.9% respectively.

#### 3.13 Principal economic assumptions - stochastic calculations

The level of the TVOG is generally calculated by an economic scenario generator (ESG) which projects the relevant fund under a large number of different future economic scenarios. A detailed description of the methodology applied in the relevant funds is provided in Note 3.16.

#### Characteristics of ESG used for HWPF TVOG calculations - UK and Europe

The ESG simulates future economic environments in a market consistent manner. The outputs of the ESG include:

- cash returns;
- bond returns;
- inflation;
- equity returns;
- property returns;
- £/€ exchange rate;
- · dividend yields; and
- rental yields.

The ESG allows option-pricing techniques to be used to value the TVOG.

#### Parameters used in ESG

#### Cash and bond returns

These variables are calibrated using the following instruments:

- conventional Government bond yields adjusted to allow for any 'convenience premium' associated with Government bond prices; and
- a range of swaption prices.

#### 3.13 Principal economic assumptions - stochastic calculations continued

#### Parameters used in ESG continued

#### Inflation

This variable is calibrated using the following instruments:

- conventional Government bond yields;
- index-linked Government bond yields; and
- Central Bank inflation targets.

#### **Equity returns**

The volatility of equity returns is calibrated to the market prices of a range of FTSE 100 and Dow Jones Euro Stoxx options.

#### **Property returns**

As there is no liquid property option market a best estimate of property return volatility is used. The property volatility is estimated from adjusted Investment Property Databank UK data.

#### Dividend and rental yields

As market consistent estimates for dividend and rental yields cannot be derived from liquid market instruments best estimates are used.

#### Correlations

The principal correlations in the ESG are between equity, bond and property returns. These correlations are targeted to be of the following order:

- equity/property = 0.2;
- equity/bonds = 0.2; and
- property/bonds = 0.1

#### 3.14 Foreign exchange

A description of the approach to the currency translation for foreign entities is provided in Note 3.16.

The principal exchange rates applied are:

	Closing	Average to	Closing	Average to	Closing	Average to
	30 June	30 June	30 June	30 June	31 December	31 December
Local currency: £	2008	2008	2007	2007	2007	2007
Canada	2.019	1.991	2.134	2.230	1.965	2.148
Ireland	1.263	1.297	1.486	1.481	1.362	1.459
Germany	1.263	1.297	1.486	1.481	1.362	1.459
India	85.627	80.835	81.714	84.213	78.460	82.831
China	13.641	14.014	15.275	15.233	14.540	15.214
Hong Kong	15.518	15.478	15.685	15.417	15.521	15.616

#### 3.15 Sensitivity analysis - economic and non-economic assumptions

The sensitivities specified by the EEV Principles and Guidance are reported in the year end results. These are not updated for half year reporting.

However, during 2008 the following significant event has arisen which has had an impact on the sensitivities that were reported in the 2007 Annual Report and Accounts.

UK Reinsurance of Annuities – on 14 February 2008 the Group announced the reinsurance of part of the UK immediate annuity portfolio to Canada Life International Re. This significantly reduces the exposure of our UK business to changes in annuitant mortality. As a result the impact reported at the end of 2007 of a 5% decrease in mortality for annuitant policies would have reduced from negative £100m as reported in our 2007 Annual Report and Accounts to negative £43m.

#### 3.16 European embedded value methodology

#### **Covered business**

For the purposes of EEV reporting, a distinction is drawn between covered business to which EEV methodology is applied and non-covered business where results and balances are based on those determined under IFRS and included in the IFRS financial statements, unless otherwise stated.

The Group's covered business is its life assurance and pensions businesses in the United Kingdom, Canada, Europe (Germany including Austria, and Ireland) and Other (Asia Pacific), as well as the current and future profits and losses from Standard Life Investments arising on its management of funds relating to the life and pensions businesses. As the businesses included in 'other' are not material in the context of the Group they have been included at their IFRS value.

UK covered business also includes:

- non-insured self invested personal pension (SIPP) business;
- those elements of Wrap business that are contained within a long-term product wrapper i.e. Bonds, SIPPs and mutual funds; and
- mutual funds sold by UK Financial Services, excluding mutual funds administered on legacy systems.

Canada covered business also includes mutual funds.

Cash flows emerging in the period on covered business that do not reside within a life and pensions company on a statutory basis are transferred back to the relevant non-covered entity for disclosure within their closing net assets. This treatment is applied to both the return from investment management and the return on certain mutual funds included in covered business.

The Group's non-covered business mainly includes the business of Standard Life Bank, Standard Life Healthcare, Standard Life plc, the third party investment management business of Standard Life Investments, the non-covered business of Standard Life Savings and other non-life and pensions entities.

#### Value of in-force covered business

The value of future equity holders' cash flows is calculated for each material business unit on an after-tax basis, projected using best estimate future assumptions as described below.

Allowance is made for external reinsurance and reinsurance within the Group. The cash flows include the profits and losses arising in Group companies providing investment management and other services where these relate to covered business. This is referred to as the 'look through' into service company expenses.

The projected cash flows are discounted to the valuation date using a risk discount rate which is intended to make sufficient allowance for the risks associated with the emergence of these cash flows, other than those risks allowed for elsewhere in the EEV calculations. In particular, a deduction is made from the present value of the best estimate cash flows to reflect the risks associated with the existence of financial options and guarantees, this deduction being assessed using stochastic techniques as described below.

#### **Free surplus**

The free surplus is the market value of any assets allocated to, but not required to support, the in-force covered business at the valuation date. In the UK, this comprises the market value of the assets in the equity holders' fund, plus the value of the equity holders' interest in the surplus of the long-term fund, after appropriate allowance for tax, less the required capital supporting the covered business.

For some assets and liabilities where market value is not the normal basis for accounting, as in Canada, the free surplus is restated to market value, adjusted as required to allow for the present value of any tax which would become payable if the assets were realised.

#### Allowance for risk

Under the EEV Principles and Guidance, risks within the covered business are allowed for in the following ways:

- application of risk discount rates to projected cash flows, which are derived by adding a risk margin to a risk free rate;
- holding of required capital for the covered business, determined by reference to both regulatory requirements and internal economic capital assessments; and
- allowing for TVOG.

#### Risk discount rates

Under the EEV methodology, a risk discount rate is required to calculate the present value of expected future distributable profits as a single value at a particular date. The risk discount rate comprises a risk free rate which reflects the time value of money and a risk margin allowing for the risk that experience in future years may differ from that assumed. In particular, a risk margin is added to allow for the risk that expected additional returns on certain asset classes are not achieved.

Risk discount rates have been determined as the risk free government bond yield plus a risk margin. The risk margins have been determined for market risk and non-market risk separately. For market risk, we have opted for an approach whereby the risk margin is determined such that the PVIF, excluding the allowance for the TVOG, calculated using expected 'real world' asset returns equates with the PVIF calculated using 'risk neutral' investment returns and discount rates. In this way, the benefits of assuming higher than risk free returns on future cash flows are offset by using a higher discount rate. However, when returns above the risk free rate arise from the additional returns available from investing in illiquid assets, namely corporate bonds and mortgages, where they are matched to appropriate liabilities, these are not offset in determining the discount rate. Allowance has then been made for non-market risk by applying stress tests to the PVIF using the Group's internal capital model, and quantifying an additional risk margin based on the results of the stress tests.

The main elements of non-market risk which are stress tested are lapse, mortality, expense and credit risk assumptions. Benefits of diversification between risk types are allowed for in deriving the risk margins in line with the Group's internal capital model.

Separate risk discount rates have been calculated for in-force and new business and for the principal geographic segments (UK, Europe and Canada). Within the UK and Europe, separate risk margins are calculated for profits emerging on policies inside the HWPF (regardless of whether these profits emerge directly from the HWPF or by reinsurance into other Group entities) and on policies that are in equity holder owned funds. For HWPF policies, there is a significant inter-Group reinsurance agreement in respect of mortality surpluses on annuities, which are reinsured out of the HWPF. The HWPF risk margin anticipates diversification benefits including the annuity mortality risk, since the overall capital structure also benefits from this diversification.

The risk margins are also reduced to allow for any cost of required capital (excluding double taxation cost) which is already reflected within the EEV.

Market risk margins are reviewed at each valuation date, allowing for changes in risk profile arising from movements in asset mix. Non-market risk margins are reviewed in detail once a year.

The values of the risk discount rates used for this reporting period are provided in Note 3.12.

#### **Required capital**

Required capital represents the amount of assets over and above those required to back the liabilities in respect of the covered business whose distribution to equity holders is restricted. As a minimum, this will represent the capital requirement of the local regulator.

We have set required capital to be the higher of regulatory capital and its own internally-assessed risk-based capital requirement. In determining the required capital for purposes of assessing EEV, the Group excludes any required capital which is provided by the existing surplus in the HWPF, as this capital is provided by policyholders. Any required capital in excess of that provided by the existing surplus in the HWPF would need to be provided by assets in the equity holders' fund. Projections show that the surplus in the HWPF is expected, on best estimate assumptions, to cover this level of required capital at the valuation date and in future years.

The levels of required capital in the current EEV calculations are therefore as follows:

- UK and Europe (business in HWPF) no capital requirement in excess of statutory reserves or asset shares is valued in the EEV;
- UK and Europe (business in equity holder owned funds) 100% of EU minimum regulatory capital, which is higher in aggregate than Standard Life's internal risk-based capital requirement; and
- Canada the level of required capital is taken as 150% of minimum continuing capital and surplus requirements (MCCSR).

#### Time value of financial options and guarantees

The TVOG represents the potential additional cost to equity holders where a financial option exists which affects policyholder benefits and is exercisable at the option of the policyholder.

#### Time value of financial options and guarantees continued

#### UK and Europe – HWPF

The main source of TVOG in the Group EEV arises from the HWPF. Under the terms of the Scheme, equity holder cash flows from the HWPF are held back if required to cover HWPF liabilities on the Financial Services Authority realistic or regulatory basis. This option for UK, Germany and Ireland results in the loss of cash flows when the HWPF has insufficient assets to pay guaranteed policy benefits. The main options and guarantees within the HWPF in respect of UK and European business relate to with profits business and include minimum guaranteed rates of return.

The value of the TVOG arising from the HWPF at any point in time will be sensitive to:

- the level of the residual estate (working capital in the HWPF);
- investment conditions in terms of bond yields, equity and property values and implied market volatility; and
- the investment profile of the assets backing the applicable policies, the residual estate and non profit business in the fund at the time the TVOG is calculated.

The level of the TVOG has been calculated by a model which projects the HWPF under a large number of different future economic scenarios. Particular features of this calculation are:

- the projected economic scenarios and the methodology used to discount equity holder cash flows are based on market consistent assumptions;
- the total cost includes an allowance for non-market risk, including credit risk arising from holding non-risk free bonds to back non profit liabilities in the fund;
- changes in policyholder behaviour are allowed for according to the particular economic scenario;
- changes in management actions, including the dynamic guarantee deductions, are allowed for according to the particular economic scenario, such actions being expected to be consistent with the way that the HWPF will be managed in future as described in the Scheme and in the Principles and Practices of Financial Management (PPFM); and
- each projection allows for the gradual release of the residual estate over time to policyholders where there are sufficient funds to do so.

#### UK and Europe – Other

Most with profits business written post demutualisation is managed in a number of new with profits funds. For the present reporting period, the only significant volumes of this type of new business have arisen in Germany. These policies have guarantees relating to benefits available on the policy maturity date. These guarantees increase each year with the addition of bonuses.

Equity holder assets are at risk if the resources of these with profits funds are insufficient to pay the guaranteed benefits. The level of the TVOG has been calculated using stochastic techniques. The TVOG has reduced both the NBC as well as the closing PVIF for Europe.

#### Canada

The main options and guarantees within the Canadian business are in respect of minimum investment returns, guaranteed maturity and death benefits, and vested bonuses, which apply to certain investment and insurance contracts.

#### Other economic assumptions

The assumed investment returns reflect the Group's estimates of expected returns on principal asset classes, and are, in general, based on market conditions at the date of calculation of the EEV.

The inflation rates assumed are, in general, based on the market-implied long-term price inflation plus a margin to allow for salary inflation.

Details of the assumptions used for this reporting period are provided in Note 3.12.

#### Non-economic assumptions

Non-economic assumptions for the main classes of business, including most expense assumptions, are reviewed on an annual basis.

#### **Expense assumptions**

Expense assumptions on a per policy basis have been derived based on an analysis of management expenses performed by each business, and are split between acquisition and maintenance assumptions.

In determining future expenses in relation to covered business, no allowance has been made in the EEV or the NBC for any allocation of Group Corporate Centre costs.

Development costs represent specific costs incurred which are considered temporary in nature and are not expected to occur again.

Investment management expenses are also allowed for, and the assumptions for these reflect the actual investment expenses of Standard Life Investments in providing investment management services to the life and pensions business rather than the investment fees actually charged.

Restructuring expenses for covered and non-covered business include the current year cost of the Continuous Improvement Programme. In addition, non-covered business includes any additional restructuring expenses consistent with those identified in the IFRS underlying profit adjustments. The total restructuring expenses are included together with the cost of any corporate activity in restructuring and corporate transaction expenses.

#### Expenses - pension scheme deficits

Pension scheme deficits have been included in accordance with International Accounting Standard (IAS) 19 Employee Benefits.

#### Other non-economic experience assumptions

Assumptions are made in respect of future levels of mortality, morbidity, premium terminations, option take-up, surrenders and withdrawals. The assumptions reflect our best estimates of the likely future experience, and are based on recent experience and relevant industry data, where available.

Annuitant mortality assumptions use a combination of base mortality rates, which are generally set by reference to recent experience, and expected future changes in mortality. The latter uses data provided by the Continuous Mortality Investigation Bureau in the UK and the Canadian Institute of Actuaries in Canada along with other company specific considerations.

Lapse rate assumptions in the UK have been set by reference to expected future trends. Lapse assumptions set at 31 December 2007 on unit linked bonds assumed that lapse experience will become even more adverse in 2008 before settling down to a level which is higher than the opening assumptions.

Assumptions regarding option take-up, surrenders and withdrawals are assumed to vary, where appropriate, according to the investment scenario under consideration when deriving the TVOG, to reflect our best estimate of how policyholder behaviour may vary in such circumstances.

#### New business

#### Definition of new business

New business includes new policies written during the period and some increments to existing policies.

For the UK, classification as new or existing business is determined as follows (using the approach used for the published new business figures):

- new recurrent single premium business is classified as new regular premium business to the extent that it is deemed likely to renew;
- Department of Work and Pensions (DWP) rebates are deemed to be new single premiums;
- pensions vesting into annuity contracts under existing group defined benefits contracts are not included as new business;
- pensions vesting under other group contracts and individual pensions are included as new business;
- products substituted due to the exercise of standard contract terms are not deemed to be new business; and
- all increments and indexations to existing policies, including new members, and increments and indexations paid by existing members of group schemes, are deemed to be new business.

#### New business continued

#### Definition of new business continued

For Germany, new business comprises new contracts written into the equity holder owned funds during the period.

The new business contribution for Germany is calculated assuming a specific level of future premium indexation. Similarly, it is assumed that premiums on 'Low Start' policies increase at the end of the low start period.

For Ireland, new business comprises:

- new contracts written during the period;
- new premiums on recurrent single premium contracts;
- pensions vesting into annuity contracts under existing group defined benefits contracts are not included as new business;
- pensions vesting under other group contracts and individual pensions are included as new business; and
- all increments and indexations to existing policies, including new members, and increments and indexations paid by existing members of group schemes, are deemed to be new business.

For Canada, business is deemed to be 'new business' if a contract has been issued during the reporting period. The new business contribution also includes the value of renewal premiums for a new contract, where the renewal premiums are (i) contractual, (ii) non-contractual but reasonably predictable, or (iii) recurrent single premiums that are pre-defined and reasonably predictable. The present value of future net income attributable to renewal premiums on existing group pension and savings contracts, including those from new members, is not included as new business. Since all deposits (new and renewal) in individual segregated funds business attract a new business / first year commission, this business is treated as new business for EEV purposes.

#### New business contribution

The contribution generated by new business written during the period is the present value of the projected stream of after-tax distributable profit from that business. NBC before tax is calculated by grossing up the contribution after tax at the full corporation tax rate for UK business and at other equivalent rates of tax for other countries. NBC is calculated as at the end of the reporting period.

The economic assumptions used are those at the start of the reporting period, and the non-economic assumptions are those at the end of the reporting period. An exception to this policy is annuity business in the UK and Ireland where, to ensure consistency between the economic assumptions used in the new business contribution and those used in pricing the business and in the calculation of mathematical reserves, the economic assumptions used are of the average rates for each quarter during the reporting period.

#### **PVNBP**

New business sales are expressed as the present value of new business premiums (PVNBP). The PVNBP calculation is equal to total single premium sales received in the period plus the discounted value of regular premiums expected to be received over the term of the new contracts, and is expressed at the point of sale. The premium volumes and projection assumptions used to calculate the present value of regular premiums for each product are the same as those used to calculate NBC, except that the PVNBP is discounted using the relevant opening risk free rate rather than the risk discount rate.

#### Tax

The opening and closing EEV numbers for the covered business are determined on an after tax basis. The tax assumptions used are based upon the best estimate of the actual tax expected to arise. Attributable tax and profit before tax are derived by grossing-up profit after tax at the standard rate of corporation tax appropriate to each territory. While for some territories this rate does not equate to the actual effective rate of tax used in the calculation of after tax profits, it provides a consistent grossing-up basis upon which to compare results from one year to another and is in line with the Group's expectation of the rate of tax applicable to new business.

Transfers to equity holders from the HWPF will, in the first instance, be funded from unallocated surplus. The profit after tax result is stated after allowing for this and takes into account the risk of markets moving adversely in the future which would reduce the amount that can be transferred to equity holders from the unallocated surplus. These transfers can be made without equity holder tax arising for a number of years. Over time the actual effective tax rate on these transfers will move toward the standard rate of corporation tax.

For non-covered business, attributed tax is consistent with the IFRS financial statements, unless otherwise stated.

#### Subordinated liabilities

The liabilities in respect of the UK subordinated guaranteed bonds and Mutual Assurance Capital Securities plus the subordinated debt issued by the Canadian companies form part of covered business and have been deducted at market value within the EEV.

For non-covered business, no adjustment is made to the IFRS valuation of debt.

#### Foreign exchange

Embedded value and other balance sheet items denominated in foreign currencies have been translated to sterling using the appropriate closing exchange rates. NBC and other profit and loss account items have been translated using average exchange rates. Gains and losses arising from foreign exchange movements on consolidation are presented separately within the EEV consolidated statement of recognised income and expense.

Details of the exchange rates applied are provided in Note 3.14.

Page intentionally left blank

# 4 International Financial Reporting Standards (IFRS)

# IFRS condensed consolidated income statement

For the six months ended 30 June 2008

			Restated*	
		6 months	6 months	Full year
		<b>2008</b> 2007	2007	2007
	Notes	£m	£m	£m
Revenue				
Gross earned premiums		1,802	1,890	3,732
Premiums ceded to reinsurers	4.16	(6,344)	(42)	(86)
Net earned premium		(4,542)	1,848	3,646
Net investment return		(6,096)	3,406	5,803
Fee and commission income		325	296	593
Other income		36	25	71
Total net revenue		(10,277)	5,575	10,113
Expenses				
Claims and benefits paid		3,635	4,021	7,598
Claim recoveries from reinsurers		(255)	(37)	(66)
Net insurance benefits and claims		3,380	3,984	7,532
Change in reinsurance assets	4.16	(5,947)	5	311
Change in policyholder liabilities		(8,608)	434	(510)
(Income)/expenses under arrangements with reinsurers	4.16	(79)	-	-
Administrative expenses	4.3	1,203	1,058	2,297
Change in liability for third party interest in consolidated funds		(116)	34	(78)
Finance costs		63	59	122
Total expenses		(10,104)	5,574	9,674
Share of profits from associates and joint ventures		61	77	181
(Loss)/profit before tax		(112)	78	620
Tax (credit)/expense attributable to policyholders' returns	4.6	(313)	15	111
Profit before tax attributable to equity holders		201	63	509
Total tax (credit)/expense	4.6	(270)	(37)	44
•	4.6	313	(15)	
Less: Tax credit/(expense) attributable to policyholders' returns				(111)
Tax expense/(credit) attributable to equity holders' profits	4.6	43	(52)	(67)
Profit for the period		158	115	576
Attributable to:				
Equity holders of Standard Life plc		161	57	465
Minority interest		(3)	58	111
		158	115	576
Earnings per share				
Basic (pence per share)	4.4	7.4	2.7	21.7

\* For an explanation of the restatement refer to Note 4.17.

# IFRS pro forma reconciliation of Group underlying profit to profit for the period

For the six months ended 30 June 2008

		6 months	6 months	Full year
		2008	2007	2007
	Notes	£m	£m	£m
Underlying profit before tax attributable to equity holders of Standard Life plc				
Life and pensions				
UK		221	91	395
Canada		66	64	168
Europe		24	19	63
Other		(16)	(6)	(12)
Total life and pensions		295	168	614
Investment management		25	42	83
Banking		12	14	32
Healthcare		8	2	13
Other		5	(7)	(28)
Underlying profit before tax attributable to equity holders of Standard Life plc		245	219	714
and adjusted items		345		714
(Loss)/profit attributable to minority interest		(3)	58	111
Underlying profit before tax attributable to equity holders and adjusted items		342	277	825
Adjusted for the following items:				
Volatility arising on different asset and liability valuation bases	4.7	(97)	(211)	(302)
Restructuring and corporate transaction expenses	4.3	(44)	(3)	(31)
Profit on part disposal of joint venture		-	-	17
Profit before tax attributable to equity holders		201	63	509
Tax (expense)/credit attributable to:				
Underlying profit		(45)	(8)	11
Adjusted items		2	60	56
Total tax (expense)/credit attributable to equity holders' profits		(43)	52	67
Profit for the period		158	115	576

Underlying profit is calculated by adjusting the profit for the period for volatility that arises from different International Financial Reporting Standards (IFRS) measurement bases for liabilities and backing assets, volatility arising from derivatives that are part of economic hedges but do not qualify as hedge relationships under IFRS, restructuring costs, significant corporate transaction expenses, impairment of intangible assets and profit or loss arising on the disposal of a subsidiary, joint venture or associate. The Directors believe that, by eliminating this volatility from equity holder profit, they are presenting a more meaningful indication of the underlying business performance of the Group.

# IFRS condensed consolidated balance sheet

As at 30 June 2008

			Restated*	
		30 June	30 June	31 December
		2008	2007	2007
	Notes	£m	£m	£m
Assets				
Intangible assets		71	62	69
Deferred acquisition costs		793	573	693
Investments in associates and joint ventures		3,392	3,558	4,146
Investment property		9,109	11,728	10,646
Property, plant and equipment		808	1,118	870
Reinsurance assets	4.16	6,419	762	476
Loans and receivables		12,426	12,075	13,056
Investment securities		98,985	100,833	102,304
Other assets		3,268	4,100	2,385
Cash and cash equivalents		8,818	6,634	9,335
Total assets		144,089	141,443	143,980
Equity				
Share capital	4.8	218	210	217
Share premium reserve		792	799	792
Retained earnings		766	260	776
Other reserves		1,480	1,644	1,497
Equity attributable to equity holders of Standard Life plc		3,256	2,913	3,282
Minority interest		406	343	391
Total equity		3,662	3,256	3,673
Liabilities				
Non-participating contract liabilities	4.9	76,896	76,976	79,742
Participating contract liabilities	4.9	34,400	38,121	37,888
Deposits received from reinsurers	4.16	6,043	49	53
Third party interest in consolidated funds	1.10	2,206	1,395	1,501
Borrowings	4.10	5,935	6,601	6,118
Subordinated liabilities	1.10	1,981	1,838	1,908
Deferred income		373	293	340
Income tax liabilities		222	681	732
Customer accounts related to banking activities and deposits by banks		6,056	5,018	6,080
Other liabilities		6,036 6,315		
Total liabilities		140,427	7,215	5,945
		140,427	130,107	140,307
Total equity and liabilities		144,089	141,443	143,980
and the Arman second		,	,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,

\* For an explanation of the restatement refer to Note 4.17.

# IFRS condensed consolidated statement of recognised income and expense

For the six months ended 30 June 2008

	6 months	6 months	Full year
	2008	2007	2007
	£m	£m	£m
Fair value gains/(losses) on cash flow hedges	15	21	(6)
Actuarial (losses)/gains on defined benefit pension schemes	(8)	23	(3)
Revaluation of land and buildings	(20)	43	(26)
Net investments hedge	(5)	-	-
Exchange differences on translating foreign operations	23	14	175
Equity movements transferred to unallocated divisible surplus	(19)	5	(11)
Aggregate policyholder tax effect of items not recognised in income statement	(1)	(2)	-
Aggregate equity holder tax effect of items not recognised in income statement	(4)	(10)	-
Net (expense)/income not recognised in income statement	(19)	94	129
Profit for the period	158	115	576
Total recognised income for the period	139	209	705
Attributable to:			
Equity holders of Standard Life plc	142	151	594
Minority interest	(3)	58	111
	139	209	705

The movements in equity are summarised below:

	6 months 2008	6 months 2007	Full year 2007	
	Notes	£m	£m	£m
Equity at start of period		3,673	3,185	3,185
Total recognised income for the period		139	209	705
Distributions to equity holders		(168)	(114)	(197)
Issue of share capital other than in cash	4.8	1	-	7
Capitalisation of share premium account		-	-	(7)
Reserves credit for employee share-based payment schemes		4	3	12
Vested employee share-based payment schemes		(12)	(5)	(5)
Transfer to retained earnings for vested employee share-based payment schemes		7	-	-
Change in minority interest in the period		18	(22)	(27)
Equity at end of period		3,662	3,256	3,673

# IFRS condensed consolidated cash flow statement

For the six months ended 30 June 2008

	6 months	6 months	Full year
	2008	2007	2007
	£m	£m	£m
Cash flows from operating activities			
(Loss)/profit before tax	(112)	78	620
Non-cash movements from operating activities	20	(33)	47
Net increase in operational assets	1,463	(3,787)	(2,212)
Net increase in operational liabilities	(762)	4,098	4,696
Taxation paid	(301)	(203)	(323)
Net cash flows from operating activities	308	153	2,828
Cash flows from investing activities			
Net acquisition of property, plant and equipment	11	(73)	(68)
Net investment in associates and joint ventures	(9)	-	(9)
Other	(6)	(7)	(17)
Net cash flows from investing activities	(4)	(80)	(94)
Cash flows from financing activities			
Proceeds from other borrowings	12	15	36
Repayment of other borrowings	(5)	(28)	(28)
Capital flows from minority interest and third party interests in consolidated funds	(750)	369	495
Interest paid	(57)	(56)	(134)
Distributions paid to minority interest	(18)	(2)	(31)
Ordinary dividends paid	(168)	(114)	(197)
Net cash flows from financing activities	(986)	184	141
Net (decrease)/increase in cash and cash equivalents	(682)	257	2,875
Cash and cash equivalents at the beginning of the period	9,120	6,194	6,194
Effects of exchange rate changes on cash and cash equivalents	16	10	51
Cash and cash equivalents at the end of the period	8,454	6,461	9,120
Supplemental disclosures on cash flow from operating activities			
Interest paid	333	296	630
Interest received	1,869	1,697	3,581
Dividends received	889	555	1,464
Rental income received on investment properties	302	319	615

\* For an explanation of the restatement refer to Note 4.17.

# Notes to the IFRS financial information

#### 4.1 Accounting policies

#### (a) Basis of preparation

The condensed interim financial information has been prepared in accordance with the listing rules of the Financial Services Authority (FSA) and IAS 34 *Interim Financial Reporting* issued by the International Accounting Standards Board (IASB) as endorsed by the European Union (EU).

The accounting policies for recognition, measurement, consolidation and presentation as set out in the Group's *Annual Report and Accounts* for the year ended 31 December 2007 have been applied in the preparation of the condensed interim financial information.

IFRIC 14 IAS 19 – The Limit on a Defined Benefit Asset, Minimum Funding Requirements and their Interaction has been adopted by the Group from 1 January 2008. The Interpretation provides guidance on assessing the limit in IAS 19 Employee benefits on the amount of the surplus that can be recognised as an asset and explains how the pension asset or liability may be affected by a statutory or contractual minimum funding requirement. The adoption of the Interpretation has not had a significant impact on the condensed interim financial information. Adoption of IFRIC 12 Service concession arrangements is mandatory for the first time for the financial year commencing 1 January 2008, however it is not currently relevant to the Group's operations.

#### (b) Condensed interim financial information

The condensed interim financial information for the 6 months ended 30 June 2008 does not constitute statutory accounts as defined in section 240 of the UK Companies Act 1985. The results for the 6 months ended 30 June 2008 and 2007 are unaudited, but have been reviewed by PricewaterhouseCoopers LLP. PricewaterhouseCoopers LLP have audited the *Annual Report and Accounts* for the Group for the year ended 31 December 2007 and their report was unqualified and did not contain a statement under section 237(2) or (3) of the UK Companies Act 1985. The Group's consolidated statutory accounts for the year ended 31 December 2007 have been filed with the Registrar of Companies.

#### 4.2 Segmental analysis

#### (a) Primary reporting format - Business segments

The Group is managed and organised into five (30 June and 31 December 2007: five) reportable business segments:

#### Life and pensions

Life and pensions offers a broad range of pension, protection, savings and investment products to individual and corporate customers. Within these product classes are executive and group pension products, pooled pension funds and income protection products.

#### Healthcare

Healthcare primarily provides insurance cover to customers for medical expenses, accident and sickness.

#### **Investment** management

Investment management provides a range of investment products for individuals and institutional customers through a number of different investment vehicles such as mutual funds, limited partnerships and investment trusts. Asset classes offered via these vehicles include equities, bonds, cash and property. Segregated investment mandates are also provided to large investors. Additionally, investment management services are provided to other business segments.

#### Banking

Banking offers a range of retail mortgage and deposit products via online and telephone operations.

#### Other

Other comprises the Group corporate centre and shared service centre.

# (a) Primary reporting format - Business segments continued

### (i) Segmental income statement

	Life and		Investment				
	pensions	Healthcare	management	Banking	Other	Elimination	Total
6 months to 30 June 2008	£m	£m	£m	£m	£m	£m	£m
Revenue from external customers							
Net earned premium	(4,679)	135	2	-	-	-	(4,542)
Net investment return	(6,504)	2	6	427	15	(42)	(6,096)
Other segment income	269	2	84	3	3	-	361
Total revenue from external customers	(10,914)	139	92	430	18	(42)	(10,277)
Inter-segment revenue	16	1	58	-	279	(354)	-
Total segment revenue	(10,898)	140	150	430	297	(396)	(10,277)
Expenses							
Segment expenses	(10,741)	134	168	366	296	(390)	(10,167)
Finance costs	59	-	-	10	-	(6)	63
Total segment expenses	(10,682)	134	168	376	296	(396)	(10,104)
Share of profits from associates and joint ventures	54	-	3	-	4	-	61
Segment result for the period	(162)	6	(15)	54	5	-	(112)
Tax credit attributable to policyholders' returns							(313)
Tax expense attributable to equity holders' profits							43
Profit for the period							158
Other items included in the income statement are:							
Impairment losses recognised	21	-	-	-	-	-	21
Impairment losses reversed	1	-	-	-	-	-	1
Amortisation of intangible assets	4	-	-	-	-	-	4
Amortisation of deferred acquisition costs	64	16	1	-	-	-	81
Depreciation of property, plant and equipm	nent 2	-	-	-	4	-	6

# (a) Primary reporting format - Business segments continued

(i) Segmental income statement continued

	Life and		Investment				
Restated*	pensions	Healthcare	management	Banking	Other	Elimination	Total
6 months to 30 June 2007	£m	£m	£m	£m	£m	£m	£m
Revenue from external customers							
Net earned premium	1,716	129	3	-	-	-	1,848
Net investment return	3,015	-	6	373	12	-	3,406
Other segment income	241	2	71	6	1	-	321
Total revenue from external customers	4,972	131	80	379	13	-	5,575
Inter-segment revenue	8	-	63	-	207	(278)	-
Total segment revenue	4,980	131	143	379	220	(278)	5,575
Expenses							
Segment expenses	4,987	135	103	327	235	(272)	5,515
Finance costs	55	-	-	10	-	(6)	59
Total segment expenses	5,042	135	103	337	235	(278)	5,574
Share of profits from associates and joint ventures	69	4	2	-	2	-	77
Segment result for the period	7	-	42	42	(13)	-	78
Tax expense attributable to policyholders' returns							15
Tax credit attributable to equity holders' profits							(52)
Profit for the period							115
Other items included in the income statement are:							
Impairment losses recognised	-	-	-	-	-	-	-
Impairment losses reversed	-	-	-	-	-	-	-
Amortisation of intangible assets	5	-	-	-	-	-	5
Amortisation of deferred acquisition costs	46	17	1	-	-	-	64
Depreciation of property, plant and equipme	ent 1	-	-	-	3	-	4

\* For an explanation of the restatement see Note 4.17.

### (a) Primary reporting format - Business segments continued

(i) Segmental income statement continued

	Life and		Investment				
	pensions	Healthcare	management	Banking	Other	Elimination	Total
12 months to 31 December 2007	£m	£m	£m	£m	£m	£m	£m
Revenue from external customers							
Net earned premium	3,377	264	5	-	-	-	3,646
Net investment return	5,068	-	27	699	9	-	5,803
Other segment income	545	3	106	7	3	-	664
Total revenue from external customers	8,990	267	138	706	12	-	10,113
Inter-segment revenue	7	-	149	1	453	(610)	-
Total segment revenue	8,997	267	287	707	465	(610)	10,113
Expenses							
Segment expenses	8,451	269	192	689	543	(592)	9,552
Finance costs	114	-	1	25	-	(18)	122
Total segment expenses	8,565	269	193	714	543	(610)	9,674
Share of profits from associates and joint ventures	161	10	6	-	4	-	181
Segment result for the year	593	8	100	(7)	(74)	-	620
Tax expense attributable to policyholders' returns							111
Tax credit attributable to equity holders' profits							(67)
Profit for the year							576
Other items included in the income statement are:							
Impairment losses recognised	16	-	-	-	-	-	16
Impairment losses reversed	-	-	-	-	-	-	-
Amortisation of intangible assets	8	-	-	-	-	-	8
Amortisation of deferred acquisition costs	99	34	2	-	-	-	135
Depreciation of property, plant and equipme	ent 3	1	-	-	5	-	9

An analysis of the components of the life and pensions segment result is shown in Note 4.2(a) (ii).

#### (a) Primary reporting format - Business segments continued

#### (ii) Analysis of life and pensions segment result

The Scheme of Demutualisation of The Standard Life Assurance Company (the Scheme) provides that certain recourse cash flows arising in the Heritage With Profits Fund (HWPF) on specified blocks of UK and Irish business may be transferred out of that fund and thus accrue to the ultimate benefit of equity holders in the Company. Under the Scheme, such transfers are subject to constraints to protect policyholders. If the recourse cash flows result in a negative amount, then the Shareholder Fund will make a transfer to the HWPF of at least the negative amount. The Scheme also provides for additional expenses to be charged by the Proprietary Business Fund to the HWPF in respect of German branch business.

The expected future value of the defined cash flows on UK and Irish participating contracts is recognised as a reduction in the measurement of participating contract liabilities or in the unallocated divisible surplus. As these recourse cash flows arise they are no longer included in the measurement of participating contract liabilities or the unallocated divisible surplus and thus contribute to equity holder profit.

The expected future value of the recourse cash flows on UK and Irish non-participating contracts is not recognised either in the measurement of non-participating liabilities or in the unallocated divisible surplus. For regulatory reporting purposes the realistic valuation includes an adjustment to reflect the expected future value of cash flows due to equity holders. This adjustment is excluded from the IFRS valuation. As these recourse cash flows arise they contribute to equity holder profit.

The expected future value of the additional expenses to be charged on German unitised with profits contracts is recognised as a liability within the unallocated divisible surplus. As these additional expenses are charged they are no longer included in the measurement of the unallocated divisible surplus and thus contribute to equity holder profit.

The life and pensions segment result comprises the following:

	6 months	6 months	Full year	
	2008	2007	2007	
	£m	£m	£m	
Recourse cash flows arising on UK and Irish unitised contracts	118	135	378	
Recourse cash flows arising on UK and Irish non-unitised contracts	27	12	296	
Additional expenses charged on German unitised with profits contracts	20	31	59	
Transfer out of HWPF	165	178	733	
Life and pensions operations outside the HWPF	(327)	(171)	(140)	
Life and pension segment result for the period	(162)	7	593	

In the six months to 30 June 2007, life and pensions operations outside the HWPF include the one off charge of £139m (12 months ended 31 December 2007: £144m) in relation to the implementation of the Canadian Institute of Chartered Accountants (CICA) Handbook s3855 *Financial Instruments – Recognition and Measurement* by the Canadian life and pensions operation (see Note 4.9 for further details). In addition, the life and pension segment includes the impact of volatility that arises from different IFRS measurement bases for liabilities and backing assets. The underlying result of the life and pension segment excluding this volatility is shown in the pro forma reconciliation of Group underlying profit to profit for the period.

In addition, the life and pension result is shown before including a tax credit attributable to policyholders' returns of £313m (6 months ended 30 June 2007: tax charge £15m; 12 months ended 31 December 2007: tax charge £111m).

During 2007, the Group adopted the relaxation in reserving requirements for non-participating contracts set out in the FSA's Policy Statement PS06/14 (Prudential changes for insurers). This resulted in an increase in the recourse cash flows in the year ended 31 December 2007 of £138m.

The impact of the annuity reinsurance transaction described in Note 4.16 is reflected in the life and pensions segment.

### (a) Primary reporting format - Business segments continued

# (iii) Segmental balance sheet

	Life and pensions	Healthcare	Investment management	Banking	Other	Elimination	Total
At 30 June 2008	£m	£m	£m	£m	£m	£m	£m
Assets							
Segment assets	127,384	298	353	12,518	480	(582)	140,451
Investments in associates and joint ventures	2,960	10	22	-	400	-	3,392
Total segment assets	130,344	308	375	12,518	880	(582)	143,843
Unallocated assets							246
Total assets							144,089
Liabilities							
Segment liabilities	127,999	213	246	12,152	177	(582)	140,205
Total segment liabilities	127,999	213	246	12,152	177	(582)	140,205
Unallocated liabilities							222
Total liabilities							140,427
Equity							
Share capital and reserves							3,256
Minority interest							406
Total equity							3,662
Total equity and liabilities							144,089
Capital expenditure incurred during the period on:							
Intangible assets	3	3	-	-	-	-	6
Deferred acquisition costs	155	18	-	-	-	-	173
Property, plant and equipment	85	-	-	-	8	-	93

# (a) Primary reporting format - Business segments continued

(iii) Segmental balance sheet continued

	Life and		Investment				
Restated*	pensions	Healthcare	management	Banking	Other	Elimination	Total
At 30 June 2007	£m	£m	£m	£m	£m	£m	£m
Assets							
Segment assets	124,716	198	522	12,285	455	(401)	137,775
Investments in associates and joint ventures	3,041	172	38	-	307	-	3,558
Total segment assets	127,757	370	560	12,285	762	(401)	141,333
Unallocated assets							110
Total assets							141,443
Liabilities							
Segment liabilities	125,199	211	435	11,902	158	(399)	137,506
Total segment liabilities	125,199	211	435	11,902	158	(399)	137,506
Unallocated liabilities							681
Total liabilities							138,187
Equity							
Share capital and reserves							2,913
Minority interest							343
Total equity							3,256
Total equity and liabilities							141,443
Capital expenditure incurred during the period on:							
Intangible assets	4	3	-	-	-	-	7
Deferred acquisition costs	169	18	1	-	-	-	188
Property, plant and equipment	98	-	-	-	4	-	102

\* For an explanation of the restatement see Note 4.17.

# (a) Primary reporting format - Business segments continued

### (iii) Segmental balance sheet continued

	Life and		Investment				
	pensions	Healthcare	management	Banking	Other	Elimination	Total
At 31 December 2007	£m	£m	£m	£m	£m	£m	£m
Assets							
Segment assets	126,460	186	313	13,226	435	(977)	139,643
Investments in associates and joint ventures	3,740	106	45	-	255	-	4,146
Total segment assets	130,200	292	358	13,226	690	(977)	143,789
Unallocated assets							191
Total assets							143,980
Liabilities							
Segment liabilities	127,016	203	210	12,917	204	(975)	139,575
Total segment liabilities	127,016	203	210	12,917	204	(975)	139,575
Unallocated liabilities							732
Total liabilities							140,307
Equity							
Share capital and reserves							3,282
Minority interest							391
Total equity							3,673
Total equity and liabilities							143,980
Capital expenditure incurred during the year	ar on:						
Intangible assets	10	6	-	1	-	-	17
Deferred acquisition costs	331	34	-	-	-	-	365
Property, plant and equipment	216	-	-	-	17	-	233

#### (b) Secondary reporting format - geographical segments

The geographical segments are the United Kingdom, Canada and International operations, which includes all other geographical regions.

Revenues are allocated based on the country in which the contracts are issued, or products are sold. Total assets and capital expenditure are allocated based on where the contracts or products to which they relate are issued or sold.

			Capital expenditure on
	Segment revenue from	aco	intangible assets, deferred juisition costs and property,
	external customers	Segment assets	plant and equipment
At 30 June 2008	£m	£m	£m
United Kingdom	(11,064)	120,629	210
Canada	601	15,793	12
International	186	7,421	50
Unallocated items	-	246	-
Total	(10,277)	144,089	272
Restated At 30 June 2007*			
United Kingdom	4,581	121,287	242
Canada	756	14,553	7
International	238	5,421	44
Unallocated items	-	182	4
Total	5,575	141,443	297
At 31 December 2007			
United Kingdom	7,926	121,588	485
Canada	1,453	15,849	15
International	734	6,352	115
Unallocated items	-	191	-
Total	10,113	143,980	615

\* For an explanation of the restatement see Note 4.17.

#### 4.3 Administrative expenses

	6 months	6 months	Full year
	2008	2007	2007
	£m	£m	£m
Commission expenses	248	252	503
Interest expense	350	309	663
Staff costs and other employee related costs	313	267	566
Restructuring and other corporate transaction expenses	44	3	31
Acquisition costs deferred during the period	(173)	(188)	(365)
Amortisation of deferred acquisition costs	81	64	135
Other administrative expenses	340	351	764
Total administrative expenses	1,203	1,058	2,297

Interest expense includes interest payable on customer accounts and other funding instruments within the banking operations of the Group. Interest relating to other Group borrowings of £63m (6 months ended 30 June 2007: £59m; 12 months ended 31 December 2007: £122m) is included within finance costs.

#### 4.3 Administrative expenses continued

Restructuring costs include £24m of costs associated with the restructuring of a sub-fund of Standard Life Investments (Global Liquidity Funds) plc (see below). In addition, restructuring costs include £19m of expenses in relation to the Group's Continuous Improvement Programme mainly in relation to consultancy costs and process improvement projects (6 months ended 30 June 2007: £1m; 12 months ended 31 December 2007: £9m) and restructuring costs incurred by Standard Life Healthcare Limited of £1m (6 months ended 30 June 2007: £2m; 12 months ended 31 December 2007: £4m). The restructuring cost for the 12 months ended 31 December 2007 also includes £18m relating to the proposed acquisition of Resolution plc.

On 30 April 2008 Standard Life Investments (Global Liquidity Funds) plc restructured one of its sub-funds, changing the pricing structure from an amortised cost to mark-to-market basis. The total costs to the Group associated with the restructuring of the sub-fund are £66m, of which £24m are restructuring costs and £42m is recognised in net investment return since it reflects the difference between the amortised cost and marked to market value of assets brought directly on to the Group balance sheet. During the year ended 31 December 2007 the Company had issued a guarantee to Standard Life Investments (Global Liquidity Funds) plc to cover the difference between amortised cost and marked to market value of the underlying assets of two sub-funds, should there be a need to sell assets below amortised cost to meet investor withdrawals. The guarantee was for a maximum £60m. As a result of the restructuring, the guarantee was replaced by a revised agreement in respect of the other sub-fund with a maximum guarantee of £5m.

#### 4.4 Earnings per share

#### (a) Basic earnings per share

Basic earnings per share is calculated by dividing profit attributable to ordinary equity holders by the weighted average number of ordinary shares outstanding during the period. The weighted average number of ordinary shares outstanding during the period is the weighted average number of shares in issue less the weighted average number of shares owned by employee share trusts that have not vested unconditionally in employees.

	6 months	6 months	Full year
	2008	2007	2007
Profit attributable to equity holders of Standard Life plc (£m)	161	57	465
Weighted average number of ordinary shares in issue (millions)	2,175	2,106	2,138
Basic earnings per share (pence per share)	7.4	2.7	21.7

#### (b) Diluted earnings per share

Diluted earnings per share is calculated adjusting the weighted average number of ordinary shares outstanding to assume conversion of all dilutive potential ordinary shares. The Group has one category of dilutive potential ordinary shares – share awards and share options awarded to employees. The Group had another category of dilutive ordinary shares during the period 10 July 2006 to 9 July 2007 – the bonus shares committed to at the time of the demutualisation of The Standard Life Assurance Company and flotation of the Company.

For share options, a calculation is made to determine the number of shares that could have been acquired at fair value (determined as the average market share price of the Company's shares for the period) based on the monetary value of the subscription rights attached to outstanding share options. The number of shares calculated is compared with the number of shares that would have been issued assuming the exercise of the share options.

As part of the offer on the flotation of the Company, holders of demutualisation shares, employee shares or shares acquired in the preferential offer who held such shares for a continuous period of one year, were eligible to receive, at the end of that one year period, one bonus share for every twenty shares retained. The number of bonus shares included as dilutive potential shares for the period 10 July 2006 to 9 July 2007 is based on the actual number issued on 10 July 2007.

	6 months	6 months	Full year
	2008	2007	2007
Profit attributable to equity holders of Standard Life plc (£m)	161	57	465
Weighted average number of ordinary shares for diluted earnings per share (millions)	2,175	2,179	2,177
Diluted earnings per share (pence per share)	7.4	2.6	21.4

The dilutive effect of share awards and options included in the weighted average number of ordinary shares above was 0.2m (6 months ended 30 June 2007: 4m; 12 months ended 31 December 2007: 3m). The effect of these dilutive potential ordinary shares did not impact the profit attributable to equity holders of the Company.

The dilutive effect of the bonus shares included in the weighted average number of ordinary shares above was nil (6 months ended 30 June 2007: 69m; 12 months ended 31 December 2007: 36m).

#### **4.4 Earnings per share** continued

#### (c) Alternative earnings per share

Earnings per share is also calculated based on the underlying profit before tax and certain non-operating items as well as on the profit attributable to equity holders of Standard Life plc. The Directors believe that earnings per share based on underlying profit provides a better indication of operating performance.

	6 months	6 months	6 months	6 months	Full year	Full year
	2008	2008	2007	2007	2007	2007
	£m	Per share p	£m	Per share p	£m	Per share p
Underlying profit before tax attributable to equity holders	342	15.7	277	13.2	825	38.6
Volatility arising on different asset and liability valuation bases	(97)	(4.5)	(211)	(10.0)	(302)	(14.1)
Restructuring and corporate transaction expenses	(44)	(2.0)	(3)	(0.2)	(31)	(1.4)
Profit on part disposal of joint venture	-	-	-	-	17	0.7
Profit before tax attributable to equity holders	201	9.2	63	3.0	509	23.8
Tax (expense)/credit attributable to:						
Underlying profit	(45)	(2.1)	(8)	(0.3)	11	0.5
Adjusted items	2	0.1	60	2.8	56	2.6
Loss/(profit) attributable to minority interest	3	0.2	(58)	(2.8)	(111)	(5.2)
Profit attributable to equity holders of Standard Life plo	: 161	7.4	57	2.7	465	21.7

#### 4.5 Dividends

Subsequent to 30 June 2008, the Directors have proposed an interim dividend for 2008 of 4.07 pence per ordinary share (interim 2007: 3.80 pence), an estimated £89m in total (interim 2007: £83m). The dividend will be paid on 28 November 2008. This dividend will be recorded as an appropriation of retained earnings in the financial statements for the year ended 31 December 2008. During the 6 months to 30 June 2008 the Directors declared a final dividend for the year ended 31 December 2007 of 7.70 pence per ordinary share (final 2006: 5.40 pence) totalling £168m (final 2006: £114m).

#### 4.6 Tax (credit)/expense

The income tax (credit)/expense is attributed as follows:

	6 months 2008	6 months 2007	Full year 2007
	£m	£m	£m
Income tax (credit)/expense attributable to policyholders' returns	(313)	15	111
Income tax expense/(credit) attributable to equity holders' profits	43	(52)	(67)
Total tax (credit)/expense	(270)	(37)	44

The share of tax of associates and joint ventures is £4m (6 months ended 30 June 2007: £2m, 12 months ended 31 December 2007: £4m) and is included above the line 'Profit before tax' in the condensed consolidated income statement in 'Share of profits from associates and joint ventures'.

For the 6 months ended 30 June 2008 an amount of  $\pounds$ 34m (6 months ended 30 June 2007:  $\pounds$ 14m, 12 months ended 31 December 2007:  $\pounds$ (16)m) of income tax expense calculated at policyholder tax rates which is attributable to equity holders' profits has been included in 'Income tax expense attributable to equity holders' profits'. For the 6 months ended 30 June 2007, income tax expense calculated at policyholders' profits was included in 'Income tax expense attributable to equity holders' profits was included in 'Income tax expense attributable to equity holders' profits was included in 'Income tax expense attributable to equity holders' profits was included in 'Income tax expense attributable to equity holders' profits was included in 'Income tax expense attributable to equity holders' profits was included in 'Income tax expense attributable to equity holders' profits was included in 'Income tax expense attributable to equity holders' profits was included in 'Income tax expense attributable to equity holders' profits was included in 'Income tax expense attributable to equity holders' profits was included in 'Income tax expense attributable to equity holders' profits was included in 'Income tax expense attributable to equity holders' profits was included in 'Income tax expense attributable to policyholders' returns'.

#### 4.6 Tax (credit)/expense continued

The total income tax (credit)/expense is spilt as follows:

	6 months	6 months	Full year 2007
	2008	2007	
	£m	£m	£m
Current tax:			
United Kingdom	75	79	295
Double tax relief	(16)	(26)	(41)
Canada and international	10	6	22
Adjustment to tax expense in respect of prior years	6	1	(3)
Total current tax	75	60	273
Deferred tax:			
Deferred tax credit arising from the current period	(345)	(97)	(229)
Total deferred tax	(345)	(97)	(229)
Total income tax (credit)/expense	(270)	(37)	44
Attributable to equity holders' profits	43	(52)	(67)

#### 4.7 Volatility arising on different asset and liability valuation bases

Group underlying profit has been adjusted in respect of volatility that arises from different IFRS measurement bases for liabilities and backing assets. The adjustment is analysed as follows:

	6 months	6 months	Full year
	2008	2007	2007
	£m	£m	£m
Measurement of investment contract liabilities and backing assets	-	152	163
Measurement of subordinated liabilities and backing assets	140	87	100
Other adjustments	(43)	(28)	39
	97	211	302

Other adjustments comprise amounts in respect of volatility arising from derivatives that are part of economic hedges but do not qualify as hedge relationships under IAS 39 *Financial Instruments: Recognition and Measurement.* 

#### 4.8 Issued share capital

The movement in the issued share capital of the Company during the period was:

	6 months	6 months	6 months	6 months	Full year	Full year
	2008	2008	2007	2007	2007	2007
	Number	£m	Number	£m	Number	£m
At start of period	2,174,077,106	217	2,106,070,469	210	2,106,070,469	210
Demutualisation shares	-	-	59,432	-	59,432	-
Shares issued in respect of employee share compensation plans	3,398,767	1	211,246	-	518,200	-
Shares issued in respect of bonus issue	e <b>16,004</b>	-	-	-	67,429,005	7
At end of period	2,177,491,877	218	2,106,341,147	210	2,174,077,106	217

The Scheme sets a 10 year time limit for those eligible members of The Standard Life Assurance Company (SLAC) who were not allocated shares at the date of demutualisation to claim their entitlement.

During the 6 months from 1 January to 30 June 2008, no further ordinary shares (6 months ended 30 June 2007 and 12 months ended 31 December 2007: 59,432) were issued to eligible members in respect of their demutualisation entitlements.

#### 4.8 Issued share capital continued

As part of the offer on the demutualisation of SLAC and flotation of Standard Life plc, holders of demutualisation shares, employee shares or shares acquired in the preferential offer who retained their shares for a continuous period of one year from 10 July 2006 were entitled to one bonus share for every 20 shares. The Company allotted 67,429,005 shares in respect of the bonus issue. Shareholders who are entitled to bonus shares but were not allocated shares on 10 July 2007 have three years from 10 July 2007 to claim their entitlements. During the six months to 30 June 2008, a further 16,004 bonus shares were issued.

The Group operates a long-term incentive plan for its executives and senior management. Under the terms of the plan, share options are awarded to the executives and senior management based on performance results of the Group over a three year period. During the six months to 30 June 2008, the 2005 plan vested and as a result, the Company allotted 3,142,947 ordinary shares.

The Group operates share incentive plans, allowing employees the opportunity to buy shares from their salary each month. The maximum purchase that an employee can make in any one year is £1,500. The Group offers to match the first £25 of shares bought each month. During the 6 months from 1 January to 30 June 2008, the Company allotted 255,820 (6 months ended 30 June 2007: 211,246; 12 months ended 31 December 2007: 518,200) ordinary shares to its employees under the share incentive plans.

# 4.9 Insurance contract liabilities, non-participating investment contract liabilities, participating investment contract liabilities and reinsurance assets

	30 June	30 June 31	December
	2008	2007	2007
	£m	£m	£m
Non-participating contract liabilities			
Non-participating insurance contracts	19,692	20,333	20,980
Non-participating investment contracts	57,204	56,643	58,762
	76,896	76,976	79,742
Participating contract liabilities			
Participating insurance contracts	17,618	19,614	19,446
Participating investment contracts	15,934	17,473	17,491
Unallocated divisible surplus	848	1,034	951
	34,400	38,121	37,888

Non-participating insurance contracts include £177m (30 June 2007: £166m; 31 December 2007: £161m) relating to Standard Life Healthcare Limited and £5m (30 June 2007: £5m; 31 December 2007: £3m) relating to general insurance, conventional term assurance (Lifetime Protection Series), life contingent annuities, Perspecta Universal Life in Canada, and a small amount of linked Homeplan business.

Due to changes in economic and non-economic factors certain assumptions used in estimating insurance and investment contract liabilities have been revised. Therefore the change in liabilities reflects both actual performance over the period, changes in assumptions and to a limited extent improvements in modelling techniques.

The movements in participating and non-participating insurance and investment contracts and reinsurers' share of liabilities during the 6 months ended 30 June 2008 arising from changes in estimates are set out below:

	Non- ticipating participating P insurance insurance	Participating investment		Reinsurers' share of liabilities		
	contract	contract	contract	contract	(reinsurance	
	liabilities	liabilities	liabilities	liabilities	asset)	Net
	£m	£m	£m	£m	£m	£m
Impact of annuity reinsurance transaction	49	(1)	64	-	(6,573)	(6,461)
Changes in:						
Methodology/modelling changes	(66)	45	21	-	-	-
Non-economic assumptions	(13)	-	(18)	-	-	(31)
Economic assumptions	44	(1,072)	(9)	-	509	(528)

# **4.9 Insurance contract liabilities, non-participating investment contract liabilities, participating investment contract liabilities and reinsurance assets** *continued*

The methodology used at 30 June 2008 to value participating and non-participating contracts is consistent with the approach applied at 31 December 2007 as described in the Group's *Annual Report and Accounts*.

As described in Note 4.16 Standard Life Assurance Limited (SLAL) entered into a reinsurance arrangement with Canada Life International Re on 14 February 2008 in respect of certain annuity contracts. For the gross participating insurance and investment liabilities the impact of the annuity reinsurance transaction shown reflects the change in the residual estate which therefore impacts the value of the planned enhancements (on an FSA realistic basis) included within these liabilities as covered by the Scheme of Demutualisation. The increase in the reinsurance asset associated with the transaction represents the increase in the value of the reinsurance assets with external reinsurers due to this new arrangement.

Due to a change in the estimate of the amount required to compensate the Heritage With Profits Fund (HWPF) for tax payable on certain income items participating contract liabilities reduced by  $\pm 31$ m which is reflected within the change in non-economic assumptions above. There was a related increase of  $\pm 14$ m in the tax expense attributable to equity holders' profits.

Economic assumptions reflect the reduction in non-participating insurance contracts due to an increase in the valuation interest rates.

The movements in participating and non-participating insurance and investment contracts and reinsurers' share of liabilities during the 6 months ended 30 June 2007 arising from changes in estimates are set out below:

		Non-		Non-	<b>Reinsurers'</b>	
	Participating	participating	Participating	participating	share of	
	insurance	insurance	investment	investment	liabilities	
	contract	contract	contract	contract	(reinsurance	
	liabilities	liabilities	liabilities	liabilities	asset)	Net
	£m	£m	£m	£m	£m	£m
Changes in:						
Methodology/modelling changes	2	154	4	-	(15)	145
Non-economic assumptions	-	-	5	-	-	5
Economic assumptions	-	-	5	-	-	5

The method applied to determine the insurance contract liabilities for the Canadian business is based on Canadian accounting and regulatory valuation principles. Canadian regulations set the value of policy liabilities for each business segment equal to the value of a selected group of assets which are projected to be sufficient to meet all expected policy liabilities when due. Prior to 1 January 2007, under Canadian GAAP, bonds were measured at amortised cost and equities at move-to-market value (Canadian book value). As the Group's policy under IFRS for measurement of investment securities is fair value through profit or loss an adjustment was made to the insurance contract liabilities (calculated under Canadian valuation principles) to reflect the impact of the different measurement basis for the investment securities backing the insurance contracts. The fair value adjustment made to the insurance contract liabilities was determined for each business segment using a ratio based on total investment securities backing all Canadian policy liabilities (i.e. insurance and investment contracts).

On 1 January 2007, section 3855 *Financial Instruments – Recognition and Measurement* of the Canadian Institute of Chartered Accountants Handbook became effective, which changed the measurement basis of investment securities under Canadian GAAP from Canadian book value to fair value. The adoption of s3855 resulted in a reconsideration of the allocation of the fair value adjustment in respect of investment securities between insurance and investment contracts. As a result, at 30 June 2007, insurance contract liabilities (net of reinsurance) have increased by £115m (31 December 2007: £119m) compared to 31 December 2006. As non unit linked investment contract liabilities are measured at amortised cost there has not been a corresponding reduction in their value. In addition, a related deferred tax adjustment has increased liabilities by £24m at 30 June 2007 (31 December 2007: £25m).

# 4.9 Insurance contract liabilities, non-participating investment contract liabilities, participating investment contract liabilities and reinsurance assets *continued*

The total movements in participating insurance and investments contract liabilities, non-participating insurance contract liabilities and reinsurers share during the year to 31 December 2007 are set out below. This includes the movements arising from changes in estimates:

		Non-			Reinsurers	
	Participating	participating	Participating	Total	share of	
	insurance	insurance	investment	insurance and	liabilities	
	contract	contract	contract	participating	(reinsurance	Net
	liabilities	liabilities	liabilities	contracts	asset)	2007
	£m	£m	£m	£m	£m	£m
At 1 January 2007	20,225	20,202	18,563	58,990	(740)	58,250
Expected change	(480)	(332)	(731)	(1,543)	2	(1,541)
Methodology/modelling changes	(72)	(29)	38	(63)	5	(58)
Effect of changes in:						
Economic assumptions	(60)	(94)	74	(80)	(9)	(89)
Non-economic assumptions	87	(267)	69	(111)	318	207
Effect of:						
Economic experience	(2)	42	(37)	3	(5)	(2)
Non-economic experience	(623)	(290)	(728)	(1,641)	5	(1,636)
New business	60	885	154	1,099	(5)	1,094
Total change in contract liabilities	(1,090)	(85)	(1,161)	(2,336)	311	(2,025)
Foreign exchange adjustment	311	858	89	1,258	(47)	1,211
Change in unearned premium reserve	-	5	-	5	-	5
At 31 December 2007	19,446	20,980	17,491	57,917	(476)	57,441

The relaxations to reserving requirements for non-participating insurance contracts set out in the FSA's policy statement PS06/14 were adopted during 2007. These relaxations cover the introduction of prudent lapse allowances where appropriate and the inclusion (where appropriate) of negative liabilities which would have previously been recognised at a zero value, which have both been adopted for certain term assurance contracts. They also cover changes to the attribution of expense allowances when calculating sterling reserves for unitised business.

Non-economic experience changes in the year primarily represent higher than expected claims (in particular surrenders and lapses).

The impact of non-economic assumption changes was primarily driven by changes in the mortality assumptions used by the Group including changes throughout the Group to annuity assumptions to reflect an expectation of increasing longevity which increased non-participating insurance contract liabilities as at 31 December 2007 by £140m. In addition, a change to assurance mortality in Canada reflects an expectation of increasing mortality improvements. Although this reduced the gross non-participating liabilities by approximately £190m as at 31 December 2007 there was a consequential impact on reinsurance which led to a minimal increase in liabilities net of reinsurance.

The primary role of the residual estate, as set out in paragraph 4.1 of Schedule 1 of the Scheme of Demutualisation (the Scheme), is to ensure a prudent amount is retained in the HWPF in respect of any amounts which may be charged to the HWPF in accordance with the Scheme. To the extent that the Standard Life Assurance Limited (SLAL) Board is satisfied that the residual estate exceeds that required to meet its primary role, the excess residual estate shall be distributed over time in as fair and equitable manner as is practicable as an enhancement to final bonus payable on the remaining HWPF with profits policies. Therefore it is necessary to recognise the residual estate of the HWPF as part of the participating liabilities. The movement tables above therefore include the movements in this residual estate subsequent to the demutualisation of The Standard Life Assurance Company.

# 4.9 Insurance contract liabilities, non-participating investment contract liabilities, participating investment contract liabilities and reinsurance assets *continued*

The change in non-participating investment contract liabilities during the year ended 31 December 2007 is set out below:

	31 December
	2007
	£m
At 1 January 2007	50,931
Contributions	11,517
Initial charges and reduced allocations	(67)
Account balances paid on surrender and other terminations in the year	(6,685)
Investment return credited and related benefits	2,073
Foreign exchange adjustment	1,333
Recurring management charges	(344)
Other	4
At 31 December 2007	58,762

#### 4.10 Borrowings

	30 June	30 June 31	31 December	
	2008	2007	2007	
	£m	£m	£m	
Certificates of deposit, commercial paper and medium term notes	1,659	2,257	1,843	
Securitisations – mortgage backed floating rate notes	3,827	4,116	3,983	
Bank overdrafts	364	173	215	
Other	85	55	77	
Total borrowings	5,935	6,601	6,118	

#### (a) Certificates of deposit, commercial paper and medium term notes

The Group has issued certificates of deposit through its subsidiary Standard Life Bank Limited (Standard Life Bank). The Group has also issued commercial paper and medium term notes through Standard Life Funding B.V., a wholly owned subsidiary of Standard Life Bank. Standard Life Bank has guaranteed the liabilities of its subsidiary in relation to the issuance of this debt. The guarantee is in respect of notes issued and is for a maximum of US\$2bn and €4bn in relation to the US commercial paper and Euro commercial paper programmes respectively, and €4bn in respect of the medium term note programme. This guarantee is considered a financial guarantee contract under the revised IAS 39 *Financial Instruments: Recognition and Measurement* and is initially recognised at fair value. The fair value recognised in the consolidated financial statements of the Group at 30 June 2008 is £nil (30 June 2007: £nil; 31 December 2007: £nil).

#### 4.10 Borrowings continued

#### (a) Certificates of deposit, commercial paper and medium term notes continued

	Ave	erage intere	st rates	Ca	Carrying amount			
	30 June	30 June	31 December	30 June	30 June	31 December		
	2008	2007	2007	2008	2007	2007		
	%	%	%	£m	£m	£m		
Due within 1 year								
Standard Life Bank certificates of deposit – GBP	5.73%	5.59%	6.28%	766	887	989		
Standard Life Bank certificates of deposit – EUR	-	-	4.77%	-	-	60		
Standard Life Funding B.V. Commercial paper – GBP	5.91%	5.70%	6.61%	228	129	240		
Standard Life Funding B.V. Commercial paper – USD	3.40%	5.44%	5.51%	134	446	139		
Standard Life Funding B.V. Commercial paper – EUR	4.77%	4.12%	4.99%	422	698	313		
Standard Life Funding B.V. Medium Term Notes – GBP	6.56%	6.07%	6.56%	9	3	9		
				1,559	2,163	1,750		
Due between 1 and 5 years								
Standard Life Funding B.V. Medium Term Notes – GBP	6.38%	5.97%	6.38%	4	13	4		
				4	13	4		
Due after 5 years								
Standard Life Funding B.V. Medium Term Notes – EUR	5.03%	4.37%	5.03%	96	81	89		
				96	81	89		
Total certificates of deposit, commercial paper								
and medium term loan notes				1,659	2,257	1,843		

The carrying amounts disclosed above reasonably approximate the fair values as at the period end.

#### (b) Securitisations - mortgage backed floating rate notes

Loans are issued by the Group, which are subject to securitisations. Under this arrangement, the beneficial interest in these mortgages is transferred to special purpose entities (SPEs). The issue of mortgage backed floating rate notes by the SPEs funded the purchase of the mortgages.

Although the Group does not directly or indirectly own any of the share capital of the SPEs, the nature of these entities, which are in substance controlled by the Group, means that the Group retains substantially all of the risks and rewards of the securitised mortgages. The Group is not obliged to support any losses suffered by the note holders and does not intend to provide such support. The notes were issued on the basis that note holders are only entitled to obtain payment, of both principal and interest, to the extent that the available resources of the respective SPEs, including funds due from customers in respect of the securitised mortgages, are sufficient and that note holders have no recourse whatsoever to the Group. This has been clearly stated in the legal agreements with note holders.

#### 4.10 Borrowings continued

#### (b) Securitisations - mortgage backed floating rate notes continued

The mortgage backed floating rate notes at the period end are as follows:

	Ave	erage intere	st rates	Car	Carrying amount			
-	30 June	30 June	31 December	30 June	30 June	31 December		
	2008	2007	2007	2008	2007	2007		
	%	%	%	£m	£m	£m		
Lothian Mortgages No. 1 plc – USD – Maturity 2017	3.25%	6.12%	5.49%	57	101	79		
Lothian Mortgages No. 1 plc – GBP – Maturity 2035	6.43%	6.22%	6.85%	571	571	572		
Lothian Mortgages No. 2 plc – GBP – Maturity 2038	6.28%	6.05%	6.69%	192	202	202		
Lothian Mortgages No. 2 plc – USD – Maturity 2038	3.70%	6.10%	5.53%	8	90	34		
Lothian Mortgages No. 2 plc – EUR – Maturity 2038	5.30%	6.23%	5.10%	578	511	559		
Lothian Mortgages No. 3 plc – USD – Maturity 2019	-	6.00%	5.36%	-	87	38		
Lothian Mortgages No. 3 plc – GBP – Maturity 2039	6.30%	6.08%	6.71%	778	789	789		
Lothian Mortgages No. 4 plc – EUR – Maturity 2040	5.00%	5.89%	4.81%	210	308	263		
Lothian Mortgages No. 4 plc – GBP – Maturity 2040	6.15%	5.94%	6.56%	571	570	571		
Lothian Mortgages Master Issuer plc – USD – Maturity 2028	2.66%	5.85%	5.05%	81	163	122		
Lothian Mortgages Master Issuer plc – USD – Maturity 2050	3.07%	5.94%	5.31%	25	25	25		
Lothian Mortgages Master Issuer plc – EUR – Maturity 2050	5.04%	5.93%	4.85%	375	319	348		
Lothian Mortgages Master Issuer plc – GBP – Maturity 2050	6.17%	5.96%	6.58%	381	380	381		
Total mortgage backed floating rate notes				3,827	4,116	3,983		

#### 4.11 Defined benefit and defined contribution plans

#### (a) Analysis of amounts recognised in the income statement

The amounts recognised in the income statement for defined contribution and defined benefit schemes are as follows:

	6 months	6 months	Full year	
	2008	2007	2007	
	£m	£m	£m	
Current service cost	(30)	(27)	(57)	
Interest cost on benefit obligation	(46)	(39)	(76)	
Expected return on plan assets	44	46	91	
Past service cost	-	(2)	(5)	
Expense recognised in the income statement	(32)	(22)	(47)	

#### (b) Analysis of amounts recognised in the balance sheet

The present value of the defined benefit obligation less the fair value of gross scheme assets is as follows:

	30 June 2008				30 June 2007				31 December 2007			
	United				United				United			
	Kingdom	Canada	Ireland	Total	Kingdom	Canada	Ireland	Total	Kingdom	Canada	Ireland	Total
	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m
Present value of funded obligation	n <b>(1,386)</b>	(124)	(48) (	1,558)	(1,196)	(117)	(42)	(1,355)	(1,375)	(119)	(45)	(1,539)
Present value of unfunded obligation	-	(35)	-	(35)	-	(41)	-	(41)	-	(44)	-	(44)
Fair value of plan assets	1,216	129	42	1,387	1,049	121	36	1,206	1,212	133	39	1,384
Net liability on the balance shee	et (170)	(30)	(6)	(206)	(147)	(37)	(6)	(190)	(163)	(30)	(6)	(199)

The net liability is included in 'Other liabilities' in the condensed consolidated balance sheet. The Group also recognises a net liability of £4m (30 June 2007: £3m; 31 December 2007: £4m) arising from a scheme with a total defined benefit obligation of £4m (30 June 2007: £3m; 31 December 2007: £4m) administered for the benefit of employees in Germany giving a net liability on the balance sheet of £210m (30 June 2007: £193m; 31 December 2007: £203m).

## 4.11 Defined benefit and defined contribution plans continued

## (c) Principal assumptions

The principal economic assumptions used in determining pension benefit obligation for the Group's plans are as follows:

	30	30 June 2008			30 June 2007			31 December 2007		
	United			United			United			
	Kingdom	Canada	Ireland	Kingdom	Canada	Ireland	Kingdom	Canada	Ireland	
	%	%	%	%	%	%	%	%	%	
Rate of increase in salaries	5.00 - 6.00	3.50	4.55	3.20	3.50	4.55	4.45 – 5.45	3.50	4.55	
Rate of increase in pensions	4.00	1.33	2.81	3.20	1.33	2.25	3.45	1.33	2.25	
Discount rate	6.40	5.50	5.50	5.70	5.50	4.70	5.75	5.50	5.50	
Inflation assumption	4.00	2.00	2.81	3.20	2.00	2.25	3.45	2.00	2.25	
Rate of return on plan assets	6.20	7.50	6.20	7.16	7.50	5.62	6.39	7.00	6.20	

## 4.12 Related party transactions

## (a) Transactions with/from related parties

Transactions with related parties carried out by the Group were as follows:

	6 months 2008	6 months 2007	Full year 2007
	£m	£m	£m
Sale to:			
Associates	8,444	6,005	11,233
Joint ventures	8	39	96
	8,452	6,044	11,329
Purchase from:			
Associates	8,955	5,609	11,764
Joint ventures	26	48	158
	8,981	5,657	11,922

Transactions with associates shown above relate primarily to the sales and purchase of holdings in investment funds managed by the Group.

In addition to the amounts shown above, the Group's defined benefit pension schemes have assets of  $\pm$ 317m (30 June 2007:  $\pm$ 193m; 31 December 2007:  $\pm$ 192m) invested in investment vehicles managed by the Group.

## 4.12 Related party transactions continued

#### (b) Transactions with key management personnel

All transactions between key management and the Group are on commercial terms which are equivalent to those available to all employees of the Group.

During the 6 months ended 30 June 2008, the key management personnel contributed £0.4m (30 June 2007: £0.4m; 31 December 2007: £1.2m) to products sold by the Group.

## **4.13 Contingencies**

#### (a) Legal proceedings and regulations

The Group, like other financial organisations, is subject to legal proceedings in the normal course of its business. While it is not practicable to forecast or determine the final results of all pending or threatened legal proceedings, management does not believe that such proceedings (including litigations) will have a material effect on the results and financial position of the Group.

The Group is subject to insurance solvency regulations in all the territories in which it issues insurance and investment contracts, and it has complied with all the local solvency regulations. Therefore, there are no contingencies in respect of these regulations.

#### (b) Joint ventures and associates

The Group has entered into agreements to share in the assets and liabilities of joint venture and associate investments. The Directors do not anticipate any material losses from such investments, and the operations of such investments are not material in relation to the operations of the Group.

The Group's share of contingent liabilities of the joint ventures and associates is not significant in relation to the operations of the Group.

#### (c) Issued share capital

The Scheme sets a 10 year time limit for those eligible members of The Standard Life Assurance Company who were not allocated shares at the date of demutualisation to claim their entitlement. As future issues of these shares are dependent upon the actions of eligible members, it is not practical to estimate the financial effect of this potential obligation.

#### (d) Guarantees

During the year ended 31 December 2007 the Company issued a guarantee to Standard Life Investments (Global Liquidity Funds) plc to cover the difference between amortised cost and marked to market value of the underlying assets of a sub-fund, should there be a need to sell assets below amortised cost to meet investor withdrawals. The guarantee was for a maximum of  $\pounds$ 60m. During the period ended 30 June 2008 a sub-fund was restructured as referred to in Note 4.3, and this guarantee was replaced by a revised agreement with a maximum guarantee of  $\pounds$ 5m in respect of another sub-fund.

## 4.14 Commitments

## (a) Capital commitments

The Group's capital commitments as at the period end are:

	30 June	30 June 31	December
	2008	2007	2007
	£m	£m	£m
Authorised and contracted for but not provided and incurred:			
Investment properties	93	74	75
Property, plant and equipment	383	497	462

Of the amounts above, £74m (30 June 2007: £58m; 31 December 2007: £61m) and £19m (30 June 2007: £16m; 31 December 2007: £14m) relates to the contractual obligations to purchase, construct or develop investment property and repair, maintain or enhance investment property respectively.

### (b) Off-balance sheet instruments

The following indicates the contractual amounts of the Group's off-balance sheet financial instruments that commit it to customers and third parties, as at the period end:

	30 June	30 June 3	31 December	
	2008	2007	2007	
	£m	£m	£m	
Guarantees and standby letter of credit	4	6	7	
Commitments to extend credit:				
Original term to maturity of less than one year	108	21	55	
Original term to maturity of more than one year	2,209	2,171	2,237	
Other commitments	860	747	773	

Guarantees and standby letter of credit include guarantees in relation to the Group's Canadian operations. The application of the requirements of revised IAS 39 *Financial Instruments: Recognition and Measurement* results in these guarantees being considered to be financial guarantee contracts and initially recognised at fair value. The fair value at 30 June 2008 is £nil (30 June 2007: £nil; 31 December 2007: £nil).

Included in 'Other commitments' is £835m (30 June 2007: £747m; 31 December 2007: £752m) committed by certain subsidiaries which are not fully owned by the Group. These commitments are funded through (contractually agreed) additional investments in the subsidiary by the Group and the minority interest. The levels of funding are not necessarily in line with the relevant percentage holdings.

## 4.15 Events after the balance sheet date

On 9 July 2008 Standard Life Bank launched its 5 billion Euro covered bond programme with the issuance of a £1.5 billion covered bond. This programme will provide additional diversity of funding for Standard Life Bank, thereby helping to mitigate liquidity risk going forward. The covered bond issued was retained by Standard Life Bank to be used as collateral in funding operations. £737m of funding has been generated by this deal to date. This has been used primarily to repay maturing funding within the Lothian securitisation programme.

## 4.16 Annuity reinsurance

On 14 February 2008 Standard Life Assurance Limited (SLAL), a wholly owned subsidiary of the Company, reinsured a portfolio of annuity contracts held within its Heritage With Profits Fund (HWPF) with Canada Life International Re (the reinsurer), a reinsurer not related to the Company.

Prior to this SLAL had transferred the longevity risk in respect of these contracts to Standard Life Investment Funds (SLIF), a wholly owned subsidiary of SLAL, by a reinsurance agreement. SLIF had in turn retroceded certain of its obligations under this reinsurance agreement back to SLAL's Proprietary Business Fund (PBF) by a separate reinsurance agreement. On 14 February 2008 SLAL recaptured from SLIF its obligations in respect of the annuity contracts which were then reinsured to the reinsurer. The amount payable by SLIF to the HWPF related to this recapture was determined such that the economic benefits arising from entering into the reinsurance agreement with the reinsurer were shared equally between the HWPF and the Company.

In order to limit counterparty credit exposure, the reinsurer was required to deposit back an amount equal to the reinsurance premium of £6.3bn (referred to as 'the deposit'). Interest is payable on the deposit at a floating rate. The liability to repay the deposit is presented in 'Deposits received from reinsurers'. In respect of this arrangement SLAL holds a ring fenced pool of assets. These assets are presented in the relevant balance sheet line items. The value of these assets is periodically compared to the amount of the required reserves for the reinsured liabilities. Any excess or shortfall in the value of the assets is then paid to or made up by the reinsurer by way of repayment of deposit or the making of a further deposit when required under the reinsurance treaty. The treaty also contains the requirement for the payment or receipt of Premium Adjustments, a term defined in the treaty, to ensure that the investment risk on the ring fenced pool of assets falls on the reinsurer. They are calculated periodically under the treaty as the difference between the value of the ring fenced assets and the deposit amount. If the Premium Adjustment is payable to the reinsurer, the reinsurer is required to deposit a corresponding amount into the deposit. If the Premium Adjustment is payable to the reinsurer.

'(Income)/expenses under arrangements with reinsurers' includes interest on the deposit payable to the reinsurer using the effective interest method, and Premium Adjustments receivable in the period. Accrued interest and accrued Premium Adjustments are presented in 'Deposits received from reinsurers'.

At 30 June 2008 a reinsurance asset of £5.9bn and a deposit liability of £6.0bn arising from this transaction were recognised.

The impact of this transaction at the transaction date was to increase profit before tax by £105m being the release of the component of the liability for reinsured contracts held outside the HWPF offset by the payment to the HWPF from SLIF under the recapture arrangements. This amount excludes the effect of any adjustment to the premium paid to the reinsurer which may be required following the data review to be concluded in the second half of 2008 in accordance with the reinsurance treaty.

Further explanation of the impact of this transaction on the valuation of participating and non-participating liabilities is given in Note 4.9.

## 4.17 Restatement for gross up of cash collateral received

The Group accepts cash collateral in relation to stock lending arrangements, whereby the Group receives cash as collateral in return for lending stock to third parties. The Group reinvests the cash received in order to generate investment return and pays agreed fees to the third party.

During 2007 it was identified that IAS 39 *Financial Instruments: Recognition and Measurement* requires that these cash collateral transactions should have been historically recognised on the balance sheet, with a corresponding obligation to return this collateral, instead of showing a net nil position. As a result, the figures for cash and cash equivalents and investments in associates and joint ventures have been restated and other liabilities have been increased by a corresponding amount. In addition, the investment return generated on the reinvestment of these assets and the associated expenses had previously been offset in the income statement. The amounts reported for the 6 months ended 30 June 2007 have therefore been restated in order to report this interest income and share of profits from associates and joint ventures together with the related expenses separately.

In accordance with IAS 8 Accounting Policies, Changes in Accounting Estimates and Errors, the comparative information has been restated to correct this error and the effect of the restatement is summarised below.

	6 months
	2007
	Effect of restatement
	£m
Increase in net investment return	68
Increase in share of profits from associates and joint ventures	18
Increase in other administrative expenses	(86)
Net impact on profit before and after tax	
Increase in investments in associates and joint ventures	691
Increase in cash and cash equivalents	2,575
Increase in other liabilities	(3,266)
Net impact on equity	-

This adjustment has not had any impact on the profit for the period, underlying profit or earnings per share in the 6 months ended 30 June 2007, nor retained earnings, net assets or equity as at 30 June 2007.

Page intentionally left blank

5 Independent auditors' review report

# Independent auditors' review report to Standard Life plc

## Introduction

We have been engaged by the company to review the financial information in the Interim Results for the six months ended 30 June 2008, which comprises:

- the consolidated income statement, the earnings per share statement, the consolidated statement of recognised income and expense, and the consolidated balance sheet and associated notes prepared on the European Embedded Value (EEV) basis set out in Note 3.1 (the 'EEV financial information') and
- the condensed consolidated income statement, the condensed consolidated balance sheet, the condensed consolidated statement of recognised income and expense, the condensed consolidated cash flow statement and associated notes prepared in accordance with the IFRS accounting policies set out in Note 4.1 (the 'IFRS financial information')

We have read the other information contained in the Interim Results and considered whether it contains any apparent misstatements or material inconsistencies with the financial information in the Interim Results.

## **Directors' responsibilities**

The Interim Results, including the financial information contained therein, is the responsibility of, and has been approved by, the Directors. The Directors are responsible for preparing the Interim Results in accordance with the Disclosure and Transparency Rules of the United Kingdom's Financial Services Authority. As disclosed in Note 4.1, the annual financial statements of the Group are prepared in accordance with IFRSs as adopted by the European Union. The IFRS financial information included in the Interim Results has been prepared in accordance with International Accounting Standard 34, *Interim Financial Reporting*, as adopted by the European Union. The Directors are responsible for preparing the EEV financial information in accordance with the EEV basis set out in Note 3.1.

## Our responsibility

Our responsibility is to express to the company a conclusion on the financial information included in the Interim Results based on our review. This report, including the conclusion, has been prepared for and only for the company for the purpose of the Disclosure and Transparency Rules of the Financial Services Authority and for no other purpose. We do not, in producing this report, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

## Scope of review

We conducted our review in accordance with International Standard on Review Engagements (UK and Ireland) 2410, 'Review of Interim Financial Information Performed by the Independent Auditor of the Entity' issued by the Auditing Practices Board for use in the United Kingdom. A review of interim financial information consists of making enquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with International Standards on Auditing (UK and Ireland) and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

## Conclusion

Based on our review, nothing has come to our attention that causes us to believe that:

- the IFRS financial information in the Interim Results for the six months ended 30 June 2008 is not prepared, in all material respects, in accordance with International Accounting Standard 34 as adopted by the European Union and in accordance with the Disclosure and Transparency Rules of the United Kingdom's Financial Services Authority; and
- the EEV financial information in the Interim Results for the six months ended 30 June 2008 is not prepared, in all material respects, in accordance with the EEV basis set out in Note 3.1.

unertable loops her.

PricewaterhouseCoopers LLP Chartered Accountants Edinburgh 6 August 2008 6 Supplementary information

## Supplementary information

## 6.1 Group assets under administration and net flows

Assets under administration are defined as the IFRS gross assets of the Group adjusted to include third party assets under administration, which are not included in the Group consolidated IFRS balance sheet. In addition, certain assets are excluded from the definition, for example deferred acquisition costs, intangibles and reinsurance assets.

## Analysis of Group assets under administration

For the period ended 30 June 2008

UK         Insured pensions - institutional         10.0         0.9         (0.7)         0.2         (0.7)         9.2           Insured pensions - other $^{10}$ 59.4         3.2         (3.0)         0.2         (6.3)         55.5           Non-insured pensions $^{50}$ 3.3         1.0         (0.1)         0.9         -         4.3           Total pensions         72.7         5.1         (3.8)         1.3         (5.0)         69.0           Offshore bonds         0.3         0.3         -         0.3         -         0.4           Offshore bonds         0.6         0.3         -         0.3         -         0.6           Assets not backing products         7.3         -         -         -         (0.4)         6.5           UK life and pensions         104.7         7.1         (5.7)         1.4         (7.0)         99.1           Europe         Ireland         3.6         0.2         (0.3)         (0.1)         (0.1)         2.4           Gravp savings and retirement         9.6         0.9         (0.6)         0.3         (0.2)         6.5           Individual insurance, savings         6.1         0.5         (0.3) <t< th=""><th>1 Ja</th><th>Opening at nuary 2008</th><th>Gross Inflows</th><th>Redemptions</th><th>Net flows</th><th>Market/Other movements</th><th>Closing at 30 June 2008</th></t<>	1 Ja	Opening at nuary 2008	Gross Inflows	Redemptions	Net flows	Market/Other movements	Closing at 30 June 2008
$\begin{array}{c c c c c c c c c c c c c c c c c c c $		£bn	£bn	£bn	£bn	£bn	£bn
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	UK						
Non-insured pensions (%)         3.3         1.0         (0.1)         0.9         -         4.4           Total pensions         72.7         5.1         (3.8)         1.3         (5.0)         66.0           Uife products         23.8         1.4         (1.9)         (0.5)         (1.6)         22.1           Offshore bonds         0.3         0.3         -         0.3         -         0.0           Mutual funds (%)         0.6         0.3         -         0.3         -         0.6           Total axings and investments         24.7         2.0         (1.9)         0.1         (1.6)         22.3           Assets not backing products         7.3         -         -         -         (0.4)         6.5           UK life and pensions         104.7         7.1         (5.7)         1.4         (7.0)         99.1           Europe         Ireland         3.6         0.2         (0.3)         (0.1)         2.4           Europe life and pensions         6.1         0.5         (0.3)         0.2         (0.2)         6.1           Canada         C         Group sings and retirement         9.6         0.9         (0.6)         0.3         (0.2) </td <td></td> <td>10.0</td> <td></td> <td></td> <td></td> <td></td> <td>9.5</td>		10.0					9.5
Total pensions         72.7         5.1         (3.8)         1.3         (5.0)         69.9           Life products         23.8         1.4         (1.9)         (0.5)         (1.6)         21.1           Offshore bonds         0.3         0.3         -         0.3         -         0.0           Mutual funds $^{\circ0}$ 0.6         0.3         -         0.3         -         0.0           Total savings and investments         24.7         2.0         (1.9)         0.1         (1.6)         23.2           Assets not backing products         7.3         -         -         -         (0.4)         6.5           UK life and pensions         104.7         7.1         (5.7)         1.4         (7.0)         99.9           Lireape         -         -         0.3         (0.1)         2.1         2.5         0.3         -         0.3         (0.1)         2.1           Germany         2.5         0.3         -         0.3         (0.2)         6.1           Canada         -         -         0.2         (0.3)         (0.1)         0.1         0.1         0.2         0.2         0.2         0.2         0.2         0.2						(4.3)	55.3
Life products       23.8       1.4 $(1.9)$ $(0.5)$ $(1.6)$ 21.7         Offshore bonds       0.3       0.3       -       0.3       -       0.6         Total savings and investments       24.7       2.0 $(1.9)$ 0.1 $(1.6)$ 22.7         Assets not backing products       7.3       -       -       - $(0.4)$ 6.3         Miking fragments       104.7       7.1 $(5.7)$ 1.4 $(7.0)$ 99.1         Europe       Ireland       3.6       0.2 $(0.3)$ $(0.1)$ $(0.1)$ 2.3         Germany       2.5       0.3       -       0.3 $(0.1)$ $(0.1)$ 2.4         Group savings and retirement       9.6       0.9 $(0.6)$ $0.3$ $(0.2)$ $9.7$ Individual insurance, savings       0.3       0.2 $(0.2)$ $9.7$ $1.4$ $(1.1)$ $0.1$ $1.6$ Assets not backing products       0.9       -       - $ 0.5$ $0.3$ $0.2$ $9.7$ $1.6$ $0.1$ $0.1$ $0.1$ $0.1$ $0.1$ $0.1$ $0.$						-	4.2
Offshore bonds       0.3       0.3       -       0.3       -       0.4         Mutual funds <sup>(0)</sup> 0.6       0.3       -       0.3       -       0.4         Assets not backing products       7.3       -       -       -       (0.4)       6.5         UK life and pensions       104.7       7.1       (S.7)       1.4       (7.0)       99.1         Europe       -       0.3       -       0.3       (0.1)       0.1       3.6         Germany       2.5       0.3       -       0.3       (0.1)       2.7       2.6       3.6       0.2       (0.2)       6.1         Canada       -       -       0.3       (0.1)       2.7       2.6       3.7       -       0.3       0.1       2.7         Canada       -       -       0.3       (0.1)       0.1       2.7       2.6       3.7       -       0.7       3.7       -       0.7							69.0
Mutual funds         0.6         0.3         -         0.3         -         0.5           Total avings and investments         24.7         2.0         (1.9)         0.1         (1.6)         22.3.           Assets not backing products         7.3         -         -         0.0.4         6.5           UK life and pensions         104.7         7.1         (5.7)         1.4         (7.0)         99.1           Europe         Ireland         3.6         0.2         (0.3)         (0.1)         (0.1)         3.4           Germany         2.5         0.3         -         0.3         (0.1)         2.4           Group savings and retirement         9.6         0.9         (0.6)         0.3         (0.2)         9.1           Individual insurace, savings         and retirement         5.6         0.2         (0.3)         (0.1)         0.1         0.2 <t< td=""><td></td><td></td><td></td><td>(1.9)</td><td></td><td>(1.6)</td><td>21.7</td></t<>				(1.9)		(1.6)	21.7
Total savings and investments         24.7         2.0         (1.9)         0.1         (1.6)         23.2           Assets not backing products         7.3         -         -         -         (0.4)         6.5           UK life and pensions         104.7         7.1         (5.7)         1.4         (7.0)         99.1           Europe         Ireland         3.6         0.2         (0.3)         (0.1)         (0.1)         3.4           Germany         2.5         0.3         -         0.3         (0.1)         2.7           Europe life and pensions         6.1         0.5         (0.3)         0.2         (0.2)         6.1           Canada         C         C         Coroup savings and retirement         9.6         0.9         (0.6)         0.3         (0.2)         9.7           Individual insurance, savings                   Coroup insurance         0.3         0.2         (0.1)         0.1         (0.1)				-		-	0.6
Assets not backing products       7.3       -       -       (0.4)       6.5         UK life and pensions       104.7       7.1       (5.7)       1.4       (7.0)       99.1         Europe       Ireland       3.6       0.2       (0.3)       (0.1)       (0.1)       3.4         Germany       2.5       0.3       -       0.3       (0.1)       2.5         Europe life and pensions       6.1       0.5       (0.3)       0.2       (0.2)       6.1         Canada       Canada       Canada       Canada       Coups swings and retirement       9.6       0.9       (0.6)       0.3       (0.2)       9.7         Individual insurance, savings       and retirement       5.6       0.2       (0.3)       (0.1)       (0.1)       5.4         Group insurance       0.3       0.2       (0.1)       0.1       (0.1)       1.4         Assets not backing products       0.9       -       -       -       0.5         Grauda life and pensions       17.9       1.4       (1.1)       0.3       (0.5)       17.7         Asia Pacific life and pensions       129.1       9.1       (7.1)       2.0       (7.8)       123.3				-		-	0.9
UK life and pensions         104.7         7.1         (5.7)         1.4         (7.0)         99.1           Europe Ireland         3.6         0.2         (0.3)         (0.1)         (0.1)         3.4           Germany         2.5         0.3         -         0.3         (0.1)         2.7           Europe life and pensions         6.1         0.5         (0.3)         0.2         (0.2)         6.1           Canada         Croup savings and retirement         9.6         0.9         (0.6)         0.3         (0.2)         9.7           Individual insurance, savings and retirement         5.6         0.2         (0.3)         (0.1)         0.1         0.1         0.2           Group insurance         0.3         0.2         (0.1)         0.1         (0.1)         5.4           Assets not backing products         0.9         -         -         -         0.5         17.7           Asia Pacific life and pensions         17.9         1.4         (1.1)         0.3         (0.5)         17.7           Asia Pacific life and pensions         129.1         9.1         (7.1)         2.0         (7.8)         123.3           Banking <sup>(6)</sup> 13.1         0.7         <			2.0	(1.9)	0.1	. ,	23.2
Europe Ireland         3.6         0.2         (0.3)         (0.1)         (0.1)           Germany         2.5         0.3         -         0.3         (0.1)         2.7           Europe life and pensions         6.1         0.5         (0.3)         0.2         (0.2)         6.1           Canada         Croup savings and retirement         9.6         0.9         (0.6)         0.3         (0.2)         9.7           Individual insurance, savings         and retirement         5.6         0.2         (0.3)         (0.1)         (0.1)         5.4           Group insurance         0.3         0.2         (0.1)         0.1         (0.1)         0.2           Mutual funds <sup>(5)</sup> 1.5         0.1         (0.1)         -         (0.1)         1.4           Assets not backing products         0.9         -         -         -         0.3           Canada life and pensions         17.9         1.4         (1.1)         0.3         (0.5)         17.7           Asia Pacific life and pensions         129.1         9.1         (7.1)         2.0         (7.8)         123.3           Banking <sup>(6)</sup> 13.1         0.7         (1.4)         (0.7)         -				-			6.9
Ireland       3.6       0.2       (0.3)       (0.1)       (0.1)       3.4         Germany       2.5       0.3       -       0.3       (0.1)       2.7         Europe life and pensions       6.1       0.5       (0.3)       0.2       (0.2)       6.1         Canada       Canada       Canada       Canada       Canada       Canada       Canada       Coroup issuings and retirement       9.6       0.9       (0.6)       0.3       (0.2)       9.7         Individual insurance, savings       and retirement       5.6       0.2       (0.3)       (0.1)       (0.1)       5.4         Group insurance       0.3       0.2       (0.1)       0.1       (0.1)       0.3         Assets not backing products       0.9       -       -       -       0.5         Canada life and pensions       17.9       1.4       (1.1)       0.3       (0.5)       17.7         Asia Pacific life and pensions ( <sup>60</sup> 0.4       0.1       -       0.1       (0.1)       0.4         Investment management       0.4       -       -       -       0.3       0.2       0.3         Other       0.7       -       -       -       0.2	UK life and pensions	104.7	7.1	(5.7)	1.4	(7.0)	99.1
Germany         2.5         0.3         -         0.3         (0.1)         2.7           Europe life and pensions         6.1         0.5         (0.3)         0.2         (0.2)         6.1           Canada         C         (0.3)         0.2         (0.2)         6.1           Canada         C         (0.6)         0.3         (0.2)         9.7           Individual insurance, savings and retirement         9.6         0.9         (0.6)         0.3         (0.2)         9.7           Individual insurance         0.3         0.2         (0.1)         (0.1)         5.4         (0.1)         (0.1)         0.1         (0.1)         0.3           Mutual funds <sup>(6)</sup> 1.5         0.1         (0.1)         -         (0.1)         1.4         (1.1)         0.3         (0.5)         17.7           Assets not backing products         0.9         -         -         -         0.1         (0.1)         0.4           Total worldwide life and pensions <sup>(6)</sup> 0.4         0.1         -         0.1         (0.1)         0.4           Total worldwide life and pensions <sup>(6)</sup> 0.4         -         -         -         0.2         0.3         -         <	Europe						
Europe life and pensions         6.1         0.5         (0.3)         0.2         (0.2)         6.1           Canada Group savings and retirement         9.6         0.9         (0.6)         0.3         (0.2)         9.7           Individual insurance, savings and retirement         5.6         0.2         (0.3)         (0.1)         (0.1)         5.4           Group insurance         0.3         0.2         (0.1)         0.1         (0.1)         5.4           Group insurance         0.3         0.2         (0.1)         0.1         (0.1)         5.4           Group insurance         0.3         0.2         (0.1)         0.1         (0.1)         0.3           Mutual funds <sup>(3)</sup> 1.5         0.1         (0.1)         -         (0.1)         1.4           Assets not backing products         0.9         -         -         -         0.5         0.5           Granada life and pensions         17.9         1.4         (1.1)         0.3         (0.5)         17.7           Asia Pacific life and pensions         129.1         9.1         (7.1)         2.0         (7.8)         123.3           Banking <sup>(6)</sup> 13.1         0.7         (1.4)         (0.7)	Ireland	3.6	0.2	(0.3)	(0.1)	(0.1)	3.4
Canada         Graup savings and retirement         9.6         0.9         (0.6)         0.3         (0.2)         9.7           Individual insurance, savings and retirement         5.6         0.2         (0.3)         (0.1)         (0.1)         5.4           Group insurance         0.3         0.2         (0.1)         0.1         (0.1)         5.4           Group insurance         0.3         0.2         (0.1)         0.1         (0.1)         0.3           Mutual funds <sup>(a)</sup> 1.5         0.1         (0.1)         -         (0.1)         1.4           Assets not backing products         0.9         -         -         -         0.5         0.5         0.7.7           Asia Pacific life and pensions         17.9         1.4         (1.1)         0.3         (0.5)         17.7           Asia Pacific life and pensions         129.1         9.1         (7.1)         2.0         (7.8)         123.3           Banking <sup>(a)</sup> 13.1         0.7         (1.4)         (0.7)         -         12.4           Investment management         0.4         -         -         -         0.2         0.5           Other         0.7         -         -         <	Germany	2.5	0.3	-	0.3	(0.1)	2.7
Group savings and retirement       9.6       0.9       (0.6)       0.3       (0.2)       9.7         Individual insurance, savings and retirement       5.6       0.2       (0.3)       (0.1)       (0.1)       5.4         Group insurance       0.3       0.2       (0.1)       0.1       (0.1)       0.3         Mutual funds (°       1.5       0.1       (0.1)       -       (0.1)       1.4         Assets not backing products       0.9       -       -       -       0.3         Canada life and pensions       17.9       1.4       (1.1)       0.3       (0.5)       17.7         Asia Pacific life and pensions (°)       0.4       0.1       -       0.1       (0.1)       -         Total worldwide life and pensions (°)       0.4       0.1       -       0.1       0.1       0.4         Investment management       0.4       -       -       -       0.4       -       -       0.4       -       -       0.4       -       -       0.4       -       -       0.4       -       -       0.4       -       -       0.4       -       -       0.4       -       -       0.4       -       -       0.5       0.4	Europe life and pensions	6.1	0.5	(0.3)	0.2	(0.2)	6.1
Individual insurance, savings and retirement       5.6       0.2       (0.3)       (0.1)       (0.1)       5.4         Group insurance       0.3       0.2       (0.1)       0.1       (0.1)       0.3         Mutual funds <sup>(o)</sup> 1.5       0.1       (0.1)       -       (0.1)       1.4         Assets not backing products       0.9       -       -       -       0.9         Canada life and pensions       17.9       1.4       (1.1)       0.3       (0.5)       17.7         Asia Pacific life and pensions <sup>(o)</sup> 0.4       0.1       -       0.1       0.1       0.4         Total worldwide life and pensions <sup>(o)</sup> 0.4       0.1       -       0.1       0.1       0.4         Investment management       0.4       -       -       -       0.4       0.7       -       0.4       0.7       -       0.4       0.7       -       0.4       0.7       -       0.4       0.7       -       0.2       0.5 <td< td=""><td>Canada</td><td></td><td></td><td></td><td></td><td></td><td></td></td<>	Canada						
Individual insurance, savings and retirement       5.6       0.2       (0.3)       (0.1)       (0.1)       5.4         Group insurance       0.3       0.2       (0.1)       0.1       (0.1)       0.3         Mutual funds <sup>(o)</sup> 1.5       0.1       (0.1)       -       (0.1)       1.4         Assets not backing products       0.9       -       -       -       0.9         Canada life and pensions       17.9       1.4       (1.1)       0.3       (0.5)       17.7         Asia Pacific life and pensions <sup>(o)</sup> 0.4       0.1       -       0.1       0.1       0.4         Total worldwide life and pensions <sup>(o)</sup> 0.4       0.1       -       0.1       0.1       0.4         Investment management       0.4       -       -       -       0.4       0.7       -       0.4       0.7       -       0.4       0.7       -       0.4       0.7       -       0.4       0.7       -       0.2       0.5 <td< td=""><td>Group savings and retirement</td><td>9.6</td><td>0.9</td><td>(0.6)</td><td>0.3</td><td>(0.2)</td><td>9.7</td></td<>	Group savings and retirement	9.6	0.9	(0.6)	0.3	(0.2)	9.7
Group insurance       0.3       0.2       (0.1)       0.1       (0.1)       0.3         Mutual funds (*)       1.5       0.1       (0.1)       -       (0.1)       1.4         Assets not backing products       0.9       -       -       -       0.5         Canada life and pensions       17.9       1.4       (1.1)       0.3       (0.5)       17.7         Asia Pacific life and pensions (*)       0.4       0.1       -       0.1       (0.1)       0.4         Total worldwide life and pensions (*)       0.4       0.1       -       0.1       (0.1)       0.4         Banking (*)       13.1       0.7       (1.4)       (0.7)       -       12.4         Investment management       0.4       -       -       -       0.2       0.5         Other       0.7       -       -       0.2       0.5       0.5       0.5       0.5         Total other business units       14.5       0.7       (1.4)       (0.7)       0.2       14.5         Standard Life Investments third party funds under management (*)(*)       47.7       5.0       (2.3)       2.7       (2.9)       47.5         Group assets under administration       168.8	Individual insurance, savings						
Mutual funds (i)       1.5       0.1       (0.1)       -       (0.1)       1.4         Assets not backing products       0.9       -       -       -       0.3       0.5       17.7         Canada life and pensions       17.9       1.4       (1.1)       0.3       (0.5)       17.7         Asia Pacific life and pensions (ii)       0.4       0.1       -       0.1       (0.1)       0.4         Total worldwide life and pensions (iii)       0.4       0.1       -       0.1       (0.1)       0.4         Investment management       0.4       -       -       -       0.2       0.3         Investment management       0.4       -       -       -       0.2       0.3         Other       0.7       -       -       -       0.2       0.3         Total other business units       14.5       0.7       (1.4)       (0.7)       0.2       14.0         Standard Life Investments third party funds under management (iv) (iv)       47.7       5.0       (2.3)       2.7       (2.9)       47.5         Consolidation and elimination adjustments (iv)       (22.5)       (1.9)       1.2       (0.7)       1.8       (21.4)         Group assets under a	and retirement	5.6	0.2	(0.3)	(0.1)	(0.1)	5.4
Assets not backing products       0.9       -       -       -       0.9         Canada life and pensions       17.9       1.4       (1.1)       0.3       (0.5)       17.7         Asia Pacific life and pensions (a)       0.4       0.1       -       0.1       (0.1)       0.4         Total worldwide life and pensions       129.1       9.1       (7.1)       2.0       (7.8)       123.3         Banking (a)       13.1       0.7       (1.4)       (0.7)       -       12.4         Investment management       0.4       -       -       -       0.4         Healthcare       0.3       -       -       -       0.2       0.3         Other       0.7       -       -       0.2       0.3       -       -       0.2       0.3       -       -       0.2       0.3       -       -       0.2       0.3       -       -       0.2       0.4       0.7       0.2       0.4       0.7       0.2       0.4       0.7       0.2       0.4       0.7       0.2       0.4       0.3       0.7       0.1       0.7       0.2       0.4       0.7       0.2       0.4       0.7       0.2       0.4	Group insurance	0.3		(0.1)	0.1		0.3
Canada life and pensions       17.9       1.4       (1.1)       0.3       (0.5)       17.7         Asia Pacific life and pensions (*)       0.4       0.1       -       0.1       (0.1)       0.4         Total worldwide life and pensions       129.1       9.1       (7.1)       2.0       (7.8)       123.3         Banking (*)       13.1       0.7       (1.4)       (0.7)       -       12.4         Investment management       0.4       -       -       -       0.4         Healthcare       0.3       -       -       -       0.2       0.3         Other       0.7       -       -       -       0.2       0.3       -       -       0.2       0.3       -       0.4       -       -       0.4       -       -       0.4       -       -       0.4       -       -       0.4       -       -       0.4       -       -       0.4       -       -       0.4       -       -       0.4       -       -       0.4       -       -       0.4       -       0.4       -       -       0.2       0.4       -       -       0.2       0.5       -       0.5       -       0	Mutual funds <sup>(c)</sup>	1.5	0.1	(0.1)	-	(0.1)	1.4
Asia Pacific life and pensions (d)       0.4       0.1       -       0.1       (0.1)       0.4         Total worldwide life and pensions       129.1       9.1       (7.1)       2.0       (7.8)       123.3         Banking (e)       13.1       0.7       (1.4)       (0.7)       -       12.4         Investment management       0.4       -       -       -       0.4         Healthcare       0.3       -       -       -       0.3         Other       0.7       -       -       0.2       0.5         Total other business units       14.5       0.7       (1.4)       (0.7)       0.2       14.0         Standard Life Investments third       -       -       -       0.2       0.5       0.7       1.4)       (0.7)       1.8       (21.4)         Group assets under administration       168.8       12.9       (9.6)       3.3       (8.7)       163.4         Group assets under administration       168.8       12.9       (9.6)       3.3       (8.7)       163.4         Group assets under administration       158.2       145.2       145.2       0ther third party managers       10.6       18.2	÷.	0.9	-	-	-	-	0.9
Total worldwide life and pensions         129.1         9.1         (7.1)         2.0         (7.8)         123.3           Banking (°)         13.1         0.7         (1.4)         (0.7)         -         12.4           Investment management         0.4         -         -         -         0.4           Healthcare         0.3         -         -         -         0.3           Other         0.7         -         -         0.2         0.5           Total other business units         14.5         0.7         (1.4)         (0.7)         0.2         14.6           Standard Life Investments third party funds under management (*) (*)         47.7         5.0         (2.3)         2.7         (2.9)         47.5           Consolidation and elimination adjustments (*)         (22.5)         (1.9)         1.2         (0.7)         1.8         (21.4)           Group assets under administration         168.8         12.9         (9.6)         3.3         (8.7)         163.4           Group assets under administration managed by:         158.2         145.2         145.2         0ther third party managers         10.6         18.2	Canada life and pensions	17.9	1.4	(1.1)	0.3	(0.5)	17.7
Banking (e)       13.1       0.7       (1.4)       (0.7)       -       12.4         Investment management       0.4       -       -       -       0.4         Healthcare       0.3       -       -       -       0.3         Other       0.7       -       -       0.2       0.5         Total other business units       14.5       0.7       (1.4)       (0.7)       0.2       14.0         Standard Life Investments third party funds under management (b) (c)       47.7       5.0       (2.3)       2.7       (2.9)       47.5         Consolidation and elimination adjustments (f)       (22.5)       (1.9)       1.2       (0.7)       1.8       (21.4)         Group assets under administration       168.8       12.9       (9.6)       3.3       (8.7)       163.4         Group assets under administration managed by:       58.2       145.2       145.2       145.2         Other third party managers       10.6       18.2       145.2       145.2	Asia Pacific life and pensions (d)	0.4	0.1	-	0.1	(0.1)	0.4
Investment management       0.4       -       -       -       0.4         Healthcare       0.3       -       -       -       0.3       -       0.3       0       0.3       0       0.3       0       0.3       0       0.3       0       0.3       0       0.3       0       0.3       0       0.3       0       0.3       0       0.3       0       0.3       0       0.3       0       0.3       0       0.3       0	Total worldwide life and pensions	129.1	9.1	(7.1)	2.0	(7.8)	123.3
Investment management       0.4       -       -       -       0.4         Healthcare       0.3       -       -       -       0.3       -       0.3       0       0.3       0       0.3       0       0.3       0       0.3       0       0.3       0       0.3       0       0.3       0       0.3       0       0.3       0       0.3       0       0.3       0       0.3       0       0.3       0       0.3       0	Banking <sup>(e)</sup>	13.1	0.7	(1.4)	(0.7)	-	12.4
Healthcare       0.3       -       -       -       0.3         Other       0.7       -       -       0.2       0.5         Total other business units       14.5       0.7       (1.4)       (0.7)       0.2       14.6         Standard Life Investments third party funds under management (b) (c)       47.7       5.0       (2.3)       2.7       (2.9)       47.5         Consolidation and elimination adjustments (f)       (22.5)       (1.9)       1.2       (0.7)       1.8       (21.4)         Group assets under administration       168.8       12.9       (9.6)       3.3       (8.7)       163.4         Group assets under administration managed by:       158.2       145.2       145.2         Other third party managers       10.6       18.2       145.2	÷	0.4	-	-	-	-	0.4
Other         0.7         -         -         0.2         0.5           Total other business units         14.5         0.7         (1.4)         (0.7)         0.2         14.0           Standard Life Investments third party funds under management <sup>(b) (c)</sup> 47.7         5.0         (2.3)         2.7         (2.9)         47.5           Consolidation and elimination adjustments <sup>(f)</sup> (22.5)         (1.9)         1.2         (0.7)         1.8         (21.4)           Group assets under administration         168.8         12.9         (9.6)         3.3         (8.7)         163.4           Group assets under administration managed by:         158.2         145.2         145.2         145.2           Other third party managers         10.6         18.2         145.2         145.2			-	-	-	-	0.3
Total other business units         14.5         0.7         (1.4)         (0.7)         0.2         14.0           Standard Life Investments third party funds under management <sup>(b) (c)</sup> 47.7         5.0         (2.3)         2.7         (2.9)         47.5           Consolidation and elimination adjustments <sup>(f)</sup> (22.5)         (1.9)         1.2         (0.7)         1.8         (21.4)           Group assets under administration         168.8         12.9         (9.6)         3.3         (8.7)         163.4           Group assets under administration managed by:         158.2         145.2         145.2           Other third party managers         10.6         18.2         145.2			-	-	-	0.2	0.9
party funds under management (b) (c)47.75.0(2.3)2.7(2.9)47.5Consolidation and elimination adjustments (1)(22.5)(1.9)1.2(0.7)1.8(21.4)Group assets under administration168.812.9(9.6)3.3(8.7)163.4Group assets under administration managed by:158.2145.2145.2Other third party managers10.618.218.2			0.7	(1.4)	(0.7)		14.0
party funds under management (b) (c)47.75.0(2.3)2.7(2.9)47.5Consolidation and elimination adjustments (1)(22.5)(1.9)1.2(0.7)1.8(21.4)Group assets under administration168.812.9(9.6)3.3(8.7)163.4Group assets under administration managed by:158.2145.2145.2Other third party managers10.618.218.2	Standard Life Investments third						
Consolidation and elimination adjustments (*)(22.5)(1.9)1.2(0.7)1.8(21.4)Group assets under administration managed by:168.812.9(9.6)3.3(8.7)163.4Standard Life Group entities158.2145.2145.2Other third party managers10.618.218.2		47.7	5.0	(2.3)	2.7	(2.9)	47.5
Group assets under administration managed by:Standard Life Group entities158.2Other third party managers10.618.2	Consolidation and elimination adjustme	nts <sup>(f)</sup> (22.5)	(1.9)	1.2	(0.7)	1.8	(21.4)
managed by:Standard Life Group entities158.2Other third party managers10.618.2	Group assets under administration	168.8	12.9	(9.6)	3.3	(8.7)	163.4
Standard Life Group entities158.2145.2Other third party managers10.618.2	Group assets under administration						
Other third party managers 10.6 18.2		158.2					145.2
							18.2
		168.8					163.4

(a) Insured pensions – other includes assets deposited back with the Group as a result of the reinsurance of certain annuity contracts during the period.

(b) Non-insurance element of SIPP is also included within UK Mutual Funds net flows in the third party Investment Operations figures in Note 6.2.

(c) The Mutual Funds net flows are also included within Mutual Funds net flows in the third party Investment Operations figures in Note 6.2.

(d) Standard Life's share of the joint venture companies' net flows.

(e) Flows in relation to the banking business related to new mortgages issued and mortgage repayments and redemptions.

(f) In order to be consistent with the presentation of new business information certain products are included in both life and pension assets under administration and Investment Operations. Therefore, at a Group level an elimination adjustment is required to remove any duplication, in addition to other necessary consolidation adjustments.

## 6.1 Group assets under administration and net flows continued Insurance operations net flows (regulatory basis) 6 months ended 30 June 2008

C	cross inflows	Redemptions	Net inflows	Gross inflows	Redemptions	Net inflows
	6 months to	6 months to	6 months to	6 months to	6 months to	6 months to
	0 June 2008	30 June 2008	30 June 2008	30 June 2007	30 June 2007	30 June 2007
	£m	£m	£m	£m	£m	£m
υк						
Insured pensions – institutional	881	(656)	225	1,031	(578)	453
Insured pensions – other	3,209	(2,968)	241	3,793	(3,453)	340
Non-insured pensions (a)	1,074	(164)	910	829	(90)	739
Total pensions	5,164	(3,788)	1,376	5,653	(4,121)	1,532
Life products	1,369	(1,864)	(495)	1,444	(1,803)	(359)
Offshore bonds	292	(27)	265	83	(4)	79
Mutual funds <sup>(b)</sup>	292	(10)	282	219	-	219
Total savings and investments	1,953	(1,901)	52	1,746	(1,807)	(61)
UK life and pensions	7,117	(5,689)	1,428	7,399	(5,928)	1,471
Europe						
Ireland	175	(254)	(79)	252	(313)	(61)
Germany	343	(32)	311	289	(17)	272
Europe life and pensions	518	(286)	232	541	(330)	211
Canada						
Group savings and retirement	878	(572)	306	552	(558)	(6)
Individual insurance, savings and retirer	nent <b>222</b>	(326)	(104)	206	(288)	(82)
Group insurance	151	(90)	61	125	(73)	52
Mutual funds <sup>(b)</sup>	131	(90)	41	149	(81)	68
Canada life and pensions	1,382	(1,078)	304	1,032	(1,000)	32
Total worldwide life and pensions						
excluding Asia Pacific	9,017	(7,053)	1,964	8,972	(7,258)	1,714

(a) Non-insurance element of SIPP is also included within UK Mutual Funds net flows in the third party Investment Operations figures in Note 6.2.(b) Net flows are also included within Mutual Funds net flows in the third party Investment Operations figures in Note 6.2.

## 6.1 Group assets under administration and net flows continued Insurance operations net flows (regulatory basis) 3 months ended 30 June 2008

Gr	oss inflows	Redemptions	Net inflows	Gross inflows	Redemptions	Net inflows
3	months to	3 months to	3 months to	3 months to	3 months to	3 months to
30	June 2008	30 June 2008	30 June 2008	30 June 2007	30 June 2007	30 June 2007
	£m	£m	£m	£m	£m	£m
υκ						
Insured pensions – institutional	491	(291)	200	486	(313)	173
Insured pensions – other	1,562	(1,487)	75	2,037	(1,717)	320
Non-insured pensions (a)	564	(91)	473	445	(53)	392
Total pensions	2,617	(1,869)	748	2,968	(2,083)	885
Life products	516	(939)	(423)	707	(892)	(185)
Offshore bonds	148	(20)	128	54	(2)	52
Mutual funds <sup>(b)</sup>	155	(6)	149	138	-	138
Total savings and investments	819	(965)	(146)	899	(894)	5
UK life and pensions	3,436	(2,834)	602	3,867	(2,977)	890
Europe						
Ireland	78	(145)	(67)	132	(183)	(51)
Germany	169	(17)	152	142	(8)	134
Europe life and pensions	247	(162)	85	274	(191)	83
Canada						
Group savings and retirement	569	(257)	312	221	(242)	(21)
Individual insurance, savings and retireme	ent <b>95</b>	(165)	(70)	96	(146)	(50)
Group insurance	76	(46)	30	65	(37)	28
Mutual funds <sup>(b)</sup>	56	(37)	19	66	(34)	32
Canada life and pensions	796	(505)	291	448	(459)	(11)
Total worldwide life and pensions excluding Asia Pacific	4,479	(3,501)	978	4,589	(3,627)	962

(a) Non-insurance element of SIPP is also included within UK Mutual Funds net flows in the third party Investment Operations figures in Note 6.2.(b) Net flows are also included within Mutual Funds net flows in the third party Investment Operations figures in Note 6.2.

## 6.2 Analysis of new business

Insurance operations new business 6 months ended 30 June 2008

	Single	Premiums	New Regula	ar Premiums	PVNBP				
	6 months	6 months	6 months	6 months	6 months	6 months	(	Change in	
	to 30 June	to 30 June	to 30 June	to 30 June	to 30 June	to 30 June		constant	
	2008	2007	2008	2007	2008	2007	Change <sup>(f)</sup>	currency (f) (g	
	£m	£m	£m	£m	£m	£m	%	%	
UK									
Insured SIPP & Drawdown	755	1,429	19	31	852	1,598	(47%)	(47%)	
Non-insured SIPP (a)	1,118	907	21	10	1,222	958	28%	28%	
Individual SIPP	1,873	2,336	40	41	2,074	2,556	(19%)	(19%)	
Individual Pensions (b)	354	397	19	20	435	480	(9%)	(9%)	
Group Pensions (b)	665	584	268	246	1,803	1,543	17%	17%	
Institutional Pensions	820	982	60	-	<b>96</b> 4	982	(2%)	(2%)	
Pensions	3,712	4,299	387	307	5,276	5,561	(5%)	(5%)	
Investment Bonds	1,025	1,039	-	-	1,025	1,039	(1%)	(1%)	
Offshore Bonds	270	84	-	-	270	84	221%	221%	
Mutual Funds <sup>(c)</sup>	292	219	5	4	324	243	33%	33%	
Savings and Investments	1,587	1,342	5	4	1,619	1,366	19%	19%	
Annuities	252	257	-	-	252	257	(2%)	(2%)	
Protection	-	-	1	2	4	13	(69%)	(69%)	
UK life and pensions	5,551	5,898	393	313	7,151	7,197	(1%)	(1%)	
Europe									
Ireland	126	203	7	12	157	253	(38%)	(46%)	
Germany	20	27	23	22	262	260	1%	(12%)	
Europe life and pensions	146	230	30	34	419	513	(18%)	(28%)	
Canada									
Group Savings and Retirement	438	191	25	10	767	339	126%	102%	
Individual Insurance, Savings									
and Retirement	169	155	1	2	180	172	5%	(6%)	
Group Insurance <sup>(d)</sup>	-	-	17	10	123	78	58%	39%	
Mutual Funds <sup>(c)</sup>	131	149	-	-	131	149	(12%)	(22%)	
Canada life and pensions	738	495	43	22	1,201	738	63%	45%	
Asia Pacific									
	10		47	17	222	102	2004 (b)	2204 (b)	
India <sup>(e)</sup>	10	4	47	17	233	102	38% <sup>(h)</sup>	33% <sup>(h)</sup>	
China <sup>(e)</sup>	31	13	3	1	42	19	121%	104%	
Hong Kong	6	1	3	1	18	4	350%	340%	
Asia Pacific life and pensions	47	18	53	19	293	125	53% <sup>(h)</sup>	46% <sup>(h)</sup>	
Total worldwide life and pensions	6,482	6,641	519	388	9,064	8,573	5% <sup>(h)</sup>	3% <sup>(h)</sup>	

(a) Non-insurance element of SIPP is also included within UK Mutual Funds cash inflows in the Investment Operations figures.

(b) Single premiums include Department of Work and Pensions rebate premiums of £179m (2007: £165m), comprising Individual Pension rebates of £99m (2007: £93m) and Group Pensions rebates of £80m (2007: £72m).

(c) 6 months ended 30 June 2007 have been re-stated to include certain Mutual Funds. The Mutual Funds new business sales are also included within Mutual Funds cash inflows in the Investment Operations figures.(d) Canada Group Insurance includes £2.4m of new regular premiums in respect of Consultaction policies, representing the comparable full premium for

£0.3m of new annualised fee income.

(e) Standard Life's share of the joint venture company's new business except as noted in (h) below.

(f) % change is calculated on the figures rounded to millions.

(g) Calculated using constant rates of exchange.

(h) Calculated based on the percentage movement in the new business of HDFC Standard Life Insurance Company Limited as a whole to avoid distortion due to changes in the Group's shareholding in the joint venture during 2007. New business gross sales for overseas operations are calculated using average exchange rates. The principal average exchange rates for the 6 months to

(i) 30 June 2008 were £1: C\$1.99 (2007: £1: C\$2.23) and £1: €1.30 (2007: £1: €1.48).

## 6.2 Analysis of new business continued

Insurance operations new business continued 6 months ended 30 June 2008

		APE					
	6 months	6 months		Change in			
	to 30 June	to 30 June		constant currency <sup>(f) (g</sup>			
	2008	2007	Change <sup>(f)</sup>				
	£m	£m	%	%			
UK							
Insured SIPP & Drawdown	94	174	(46%)	(46%)			
Non-insured SIPP (a)	133	101	32%	32%			
Individual SIPP	227	275	(17%)	(17%)			
Individual Pensions <sup>(b)</sup>	55	60	(8%)	(8%)			
Group Pensions <sup>(b)</sup>	335	304	10%	10%			
Institutional Pensions	142	98	45%	45%			
Pensions	759	737	3%	3%			
Investment Bonds	102	104	(1%)	(1%)			
Offshore Bonds	27	8	221%	221%			
Mutual Funds <sup>(c)</sup>	34	25	36%	36%			
Savings and Investments	163	137	19%	19%			
Annuities	25	26	(2%)	(2%)			
Protection	1	2	(50%)	(50%)			
UK life and pensions	948	902	5%	5%			
Europe							
Ireland	19	32	(41%)	(48%)			
Germany	25	24	4%	(9%)			
Europe life and pensions	44	56	(21%)	(31%)			
Canada							
Group Savings and Retirement	68	29	134%	109%			
Individual Insurance, Savings and Retirement	18	17	6%	(8%)			
Group Insurance <sup>(d)</sup>	17	10	70%	43%			
Mutual Funds <sup>(c)</sup>	13	15	(13%)	(21%)			
Canada life and pensions	116	71	63%	45%			
Asia Pacific							
India <sup>(e)</sup>	48	17	71% <sup>(h)</sup>	64% <sup>(h)</sup>			
China <sup>(e)</sup>	6	2	200%	118%			
Hong Kong	3	1	200%	410%			
Asia Pacific life and pensions	57	20	81% <sup>(h)</sup>	75% <sup>(h)</sup>			
Total worldwide life and pensions	1,165	1,049	10% <sup>(h)</sup>	8% <sup>(h)</sup>			

(a) Non-insurance element of SIPP is also included within UK Mutual Funds cash inflows in the Investment Operations figures.

(b) Single premiums include Department of Work and Pensions rebate premiums of £179m (2007: £165m), comprising Individual Pension rebates of £99m (2007: £93m) and Group Pensions rebates of £80m (2007: £72m).

(c) 6 months ended 30 June 2007 have been re-stated to include certain Mutual Funds. The Mutual Funds new business sales are also included within Mutual Funds cash inflows in the Investment Operations figures.

(d) Canada Group Insurance includes £2.4m of new regular premiums in respect of Consultaction policies, representing the comparable full premium for £0.3m of new annualised fee income.

(e) Standard Life's share of the joint venture company's new business except as noted in (h) below.

(f) % change is calculated on the figures rounded to millions.

(g) Calculated using constant rates of exchange.

(h) Calculated based on the percentage movement in the new business of HDFC Standard Life Insurance Company Limited as a whole to avoid distortion due to changes in the Group's shareholding in the joint venture during 2007.

(i) New business gross sales for overseas operations are calculated using average exchange rates. The principal average exchange rates for the 6 months to 30 June 2008 were £1: C\$1.99 (2007: £1: C\$2.23) and £1: €1.30 (2007: £1: €1.48).

## 6.2 Analysis of new business continued Investment operations 6 months ended 30 June 2008

						Market &	Net	
	Ор	ening FUM	Gross		Net	other	movement	<b>Closing FUM</b>
	1 Ja	nuary 2008	Inflows	Redemptions	Inflows	movements	in FUM	30 June 2008
		£m	£m	£m	£m	£m	£m	£m
UK	Mutual Funds <sup>(a)</sup>	6,020	573 <sup>(b)</sup>	(569)	4	(649)	(645)	5,375
	Private Equity	2,597	210	(15)	195	163	358	2,955
	Segregated Funds	10,724	2,403	(238)	2,165	(600)	1,565	12,289
	Pooled Property Funds	589	42	-	42	(15)	27	616
	Triple A <sup>(c)</sup>	6,082	-	(316)	(316)	(269)	(585)	5,497
Total UK		26,012	3,228	(1,138)	2,090	(1,370)	720	26,732
Canada	Mutual Funds <sup>(a)</sup>	1,540	130 <sup>(d)</sup>	(90)	40	(111)	(71)	1,469
	Separate Mandates (e)	1,660	106	(104)	2	3	5	1,665
Total Canada		3,200	236	(194)	42	(108)	(66)	3,134
International	Europe	83	18	(22)	(4)	(6)	(10)	73
	Asia (excluding India)	124	2	(27)	(25)	(14)	(39)	85
	India	2,476	235 <sup>(f)</sup>	-	235	(506)	(271)	2,205
Total Internation	nal	2,683	255	(49)	206	(526)	(320)	2,363
Total worldwide		31,895	3,719	(1,381)	2,338	(2,004)	334	32,229

Total third party funds under management comprise the investment business noted above together with third party insurance contracts. New Business relating to third party insurance contracts is disclosed as insurance business for reporting purposes. An analysis of total third party funds under management is shown below.

	Opening FUM 1 January 2008	Gross Inflows	Redemptions	Net Inflows	Market & other movements		Closing FUM 30 June 2008
	£m	£m	£m	£m	£m	£m	£m
Third Party Investment Products	31,895	3,719	(1,381)	2,338	(2,004)	334	32,229
Third Party Insurance Contracts (new business classified as insurance products)	) 15,805	1,247	(927)	320	(872)	(552)	15,253
Total third party funds under management	47,700	4,966	(2,308)	2,658	(2,876)	(218)	47,482
Standard Life Investments – total funds under management	143,396						130,553 <sup>(g</sup>

(a) Included within Mutual Funds are cash inflows which have also been reflected in UK and Canada Mutual Funds new business sales.

(b) In the 6 months to 30 June 2007 UK Mutual Funds gross inflows were £1,500m and net inflows were £1,113m.

(c) Due to the nature of the Triple A fund the flows shown are calculated using average net client balances. Other movements are derived as the difference between these average net inflows and the movement in the opening and closing FUM.

(d) In the 6 months to 30 June 2007 Canadian Mutual Funds gross inflows were £151 m and net inflows were £69m.

(e) Separate Mandates refers to investment funds products sold in Canada exclusively to institutional customers. These products contain no insurance risk and consist primarily of defined benefit pension plan assets for which Standard Life Investments exclusively provides portfolio advisory services.

(f) International gross inflows include India where, due to the nature of the Indian investment sales market, the new business is shown as the net of sales less redemptions.

(g) Closing FUM reflects the transfer out of £6.7bn of FUM in relation to UK immediate annuity liabilities to Canada Life International Re, reflecting the reinsurance agreement disclosed in the press release dated 14 February 2008.

(h) Funds denominated in foreign currencies have been translated to Sterling using the closing exchange rates at 30 June 2008. Investment fund flows are translated at average exchange rates. Gains and losses arising from the translation of funds denominated in foreign currencies are included in the market and other movements column. The principal closing exchange rates used as at 30 June 2008 were £1: C\$2.02 (31 December 2007: £1: €1.96) and £1: €1.26 (31 December 2007: £1: €1.36). The principal average exchange rates for the six months to 30 June 2008 were £1: C\$1.99 (2007: £1: C\$2.23) and £1: €1.30 (2007: £1: €1.48).

## 6.2 Analysis of new business continued Insurance operations new business 3 months ended 30 June 2008

	Single Pi	remiums	New Regular Premiums		PVNBP			
	3 months to	3 months to	<b>3 months to</b> 3 months to		3 months to	3 months to	Change in	
	30 June	30 June	30 June	30 June	30 June	30 June		constant
	2008	2007	2008	2007	2008	2007	Change <sup>(f)</sup>	currency <sup>(f)</sup> (g
	£m	£m	£m	£m	£m	£m	%	%
UK								
Insured SIPP & Drawdown	331	727	9	14	379	812	(53%)	(53%)
Non-insured SIPP <sup>(a)</sup>	587	489	9	4	636	511	24%	24%
Individual SIPP	918	1,216	18	18	1,015	1,323	(23%)	(23%)
Individual Pensions <sup>(b)</sup>	227	255	10	11	276	300	(8%)	(8%)
Group Pensions <sup>(b)</sup>	281	347	126	147	907	937	(3%)	(3%)
Institutional Pensions	460	473	60	-	604	473	28%	28%
Pensions	1,886	2,291	214	176	2,802	3,033	(8%)	(8%)
Investment Bonds	373	505	-	-	373	505	(26%)	(26%)
Offshore Bonds	152	60	-	-	152	60	153%	153%
Mutual Funds <sup>(c)</sup>	155	138	3	4	176	159	11%	11%
Savings and Investments	680	703	3	4	701	724	(3%)	(3%)
Annuities	132	129	-	-	132	129	2%	2%
Protection	-	-	-	1	-	7	(100%)	(100%)
UK life and pensions	2,698	3,123	217	181	3,635	3,893	(7%)	(7%)
Europe								
Ireland	52		3	5	63	125	(50%)	(57%)
Germany	8	13	12	12	141	139	1%	(12%)
Europe life and pensions	60	115	15	17	204	264	(23%)	(33%)
Canada								
Group Savings and								
Retirement	361	52	7	4	455	105	333%	312%
Individual Insurance,								
Savings and Retirement	69	71	1	1	75	81	(7%)	(15%)
Group Insurance <sup>(d)</sup>	-	-	8	5	59	44	34%	23%
, Mutual Funds ©	56	66	-	-	56	66	(15%)	(22%)
Canada life and pensions	486	189	16	10	645	296	118%	102%
Asia Pacific								
India <sup>(e)</sup>	2	1	14	6	67	24	50% <sup>(h)</sup>	63% <sup>(h)</sup>
China <sup>(e)</sup>	16	8	2	-	23	11	109%	84%
Hong Kong	2		3	1	13	3	333%	358%
Asia Pacific life and pension		10	19	7	103	38	75% <sup>(h)</sup>	82% <sup>(h)</sup>
Total worldwide life and pensions	3,264	3,437	267	215	4,587	4,491	2% <sup>(h)</sup>	<b>4%</b> <sup>(h)</sup>

(a) Non-insurance element of SIPP is also included within UK Mutual Funds cash inflows in the Investment Operations figures.

(b) Single premiums include Department of Work and Pensions rebate premiums of £170m (2007: £147m), comprising Individual Pension rebates of £94m (2007: £83m) and Group Pensions rebates of £76m (2007: £64m).

(c) 3 months ended 30 June 2007 have been re-stated to include certain Mutual Funds. The Mutual Funds new business sales are also included within Mutual Funds cash inflows in the Investment Operations figures.

(d) Canada Group Insurance includes £0.5m of new regular premiums in respect of Consultaction policies, representing the comparable full premium for £0.1m of new annualised fee income.

(e) Standard Life's share of the joint venture company's new business except as noted in (h) below.

(f) % change is calculated on the figures rounded to millions.

(g) Calculated using constant rates of exchange.

(h) Calculated based on the percentage movement in the new business of HDFC Standard Life Insurance Company Limited as a whole to avoid distortion due to changes in the Group's shareholding in the joint venture during 2007.

(i) New business gross sales for overseas operations are calculated using average exchange rates. The principal average exchange rates for the 6 months to 30 June 2008 were £1: C\$1.99 (2007: £1: C\$2.23) and £1: €1.30 (2007: £1: €1.48).

## 6.2 Analysis of new business continued

Insurance operations new business continued 3 months ended 30 June 2008

		APE		
	3 months to	3 months to	С	hange in
	30 June	30 June		constant
	2008	2007	Change <sup>(f)</sup>	currency <sup>(f) (g</sup>
	£m	£m	%	%
UK				
Insured SIPP & Drawdown	42	87	(52%)	(52%)
Non-insured SIPP (a)	68	52	31%	31%
Individual SIPP	110	139	(21%)	(21%)
Individual Pensions <sup>(b)</sup>	33	37	(11%)	(11%)
Group Pensions (b)	154	182	(15%)	(15%)
Institutional Pensions	106	47	126%	126%
Pensions	403	405	-	-
Investment Bonds	37	50	(26%)	(26%)
Offshore Bonds	15	6	153%	153%
Mutual Funds <sup>(c)</sup>	19	16	19%	19%
Savings and Investments	71	72	(1%)	(1%)
Annuities	13	13	2%	2%
Protection	-	1	(100%)	(100%)
UK life and pensions	487	491	(1%)	(1%)
Europe				
Ireland	7	15	(53%)	(57%)
Germany	13	13	-	(10%)
Europe life and pensions	20	28	(29%)	(36%)
Canada				
Group Savings and Retirement	43	9	378%	353%
Individual Insurance, Savings and Retirement	8	8	-	(17%)
Group Insurance <sup>(d)</sup>	8	5	60%	23%
Mutual Funds <sup>(c)</sup>	5	7	(29%)	(21%)
Canada life and pensions	64	29	121%	100%
Asia Pacific				
India <sup>(e)</sup>	14	6	29% <sup>(h)</sup>	37% <sup>(h)</sup>
China <sup>(e)</sup>	4	1	300%	100%
Hong Kong	2	1	100%	500%
Asia Pacific life and pensions	20	8	50% <sup>(h)</sup>	61% <sup>(h)</sup>
Total worldwide life and pensions	591	556	5% <sup>(h)</sup>	4% <sup>(h)</sup>
iour nonumue me una pensions	571	550	370 **	T/U ''

(a) Non-insurance element of SIPP is also included within UK Mutual Funds cash inflows in the Investment Operations figures.

(b) Single premiums include Department of Work and Pensions rebate premiums of £170m (2007: £147m), comprising Individual Pension rebates of £94m (2007: £83m) and Group Pensions rebates of £76m (2007: £64m).

3 months ended 30 June 2007 have been re-stated to include certain Mutual Funds. The Mutual Funds new business sales are also included within Mutual (c) Funds cash inflows in the Investment Operations figures.

(d) Canada Group Insurance includes £0.5m of new regular premiums in respect of Consultaction policies, representing the comparable full premium for £0.1m of new annualised fee income.

(e) Standard Life's share of the joint venture company's new business except as noted in (h) below.

(f) % change is calculated on the figures rounded to millions.

(g) Calculated using constant rates of exchange. (h) Calculated based on the percentage movement in the new business of HDFC Standard Life Insurance Company Limited as a whole to avoid distortion due to changes in the Group's shareholding in the joint venture during 2007.

(i) New business gross sales for overseas operations are calculated using average exchange rates. The principal average exchange rates for the 6 months to 30 June 2008 were £1: C\$1.99 (2007: £1: C\$2.23) and £1: €1.30 (2007: £1: €1.48).

## 6.2 Analysis of new business continued Investment operations 3 months ended 30 June 2008

	с	pening FUM 1 April 2008	Gross Inflows	Redemptions	Net Inflows	Market & other movements	Net movement in FUM	Closing FUM 30 June 2008
		£m	£m	£m	£m	£m	£m	£m
UK	Mutual Funds <sup>(a)</sup>	5,493	280 <sup>(b)</sup>	(297)	(17)	(101)	(118)	5,375
	Private Equity	2,885	92	(15)	77	(7)	70	2,955
	Segregated Funds	12,516	349	(148)	201	(428)	(227)	12,289
	Pooled Property Funds	606	16	-	16	(6)	10	616
	Triple A <sup>(c)</sup>	5,977	-	(394)	(394)	(86)	(480)	5,497
Total UK		27,477	737	(854)	(117)	(628)	(745)	26,732
Canada	Mutual Funds <sup>(a)</sup>	1,428	55 <sup>(d</sup>	) (37)	18	23	41	1,469
	Separate Mandates (e)	1,585	45	(46)	(1)	81	80	1,665
Total Canada		3,013	100	(83)	17	104	121	3,134
International	Europe	79	9	(12)	(3)	(3)	(6)	73
	Asia (excluding India)	90	1	(2)	(1)	(4)	(5)	85
	India	2,318	147 <sup>(f</sup>	) _	147	(260)	(113)	2,205
Total Internation	nal	2,487	157	(14)	143	(267)	(124)	2,363
Total worldwide investment proc		32,977	994	(951)	43	(791)	(748)	32,229

Total third party funds under management comprise the investment business noted above together with third party insurance contracts. New Business relating to third party insurance contracts is disclosed as insurance business for reporting purposes. An analysis of total third party funds under management is shown below.

					Market &	Net	
	Opening FUM	Gross		Net	other	movement	<b>Closing FUM</b>
	1 April 2008	Inflows	Redemptions	Inflows	movements	in FUM	30 June 2008
	£m	£m	£m	£m	£m	£m	£m
Third Party Investment Products	32,977	994	(951)	43	(791)	(748)	32,229
Third Party Insurance Contracts (new business classified as insurance products)	15,185	587	(411)	176	(108)	68	15,253
Total third party funds under management	48,162	1,581	(1,362)	219	(899)	(680)	47,482

130,553 <sup>(g)</sup>

(a) Included within Mutual Funds are cash inflows which have also been reflected in UK and Canada Mutual Funds new business sales.

(b) In the 3 months to 30 June 2007 UK Mutual Funds gross inflows were £765m and net inflows were £526m.

134,422

(c) Due to the nature of the Triple A fund the flows shown are calculated using average net client balances. Other movements are derived as the difference between these average net inflows and the movement in the opening and closing FUM.

(d) In the 3 months to 30 June 2007 Canadian Mutual Funds gross inflows were £68m and net inflows were £26m.

(e) Separate Mandates refers to investment funds products sold in Canada exclusively to institutional customers. These products contain no insurance risk and consist primarily of defined benefit pension plan assets for which Standard Life Investments exclusively provides portfolio advisory services.

(f) International gross inflows include India where, due to the nature of the Indian investment sales market, the new business is shown as the net of sales less redemptions.

(g) Closing FUM reflects the transfer out of £6.7bn of FUM in relation to UK immediate annuity liabilities to Canada Life International Re, reflecting the reinsurance agreement disclosed in the press release dated 14 February 2008.

(h) Funds denominated in foreign currencies have been translated to Sterling using the closing exchange rates at 30 June 2008. Investment fund flows are translated at average exchange rates. Gains and losses arising from the translation of funds denominated in foreign currencies are included in the market and other movements column. The principal closing exchange rates used as at 30 June 2008 were £1: C\$2.02 (31 March 2008: £1: C\$2.04) and £1: €1.26 (31 March 2008: £1: €1.25). The principal average exchange rates for the six months to 30 June 2008 were £1: C\$1.99 (2007: £1: C\$2.23) and £1: €1.30 (2007: £1: €1.48).

total funds under management

## 6.2 Analysis of new business continued

Insurance operations new business 15 months ended 30 June 2008

	Present Value of New Business Premiums (PVNBP)					
	3 months	3 months	3 months	3 months	3 months	
	to 30 June	to 31 March 2008	to 31 December	to 30 September	to 30 June	
	2008		2007 <sup>(a)</sup>	2007	2007	
	£m	£m	£m	£m	£m	
υκ						
Insured SIPP & Drawdown	379	473	489	624	812	
Non-insured SIPP	636	586	470	397	511	
Individual SIPP	1,015	1,059	959	1,021	1,323	
Individual Pensions	276	159	106	180	300	
Group Pensions	907	896	731	543	937	
Institutional Pensions	604	360	544	489	473	
Pensions	2,802	2,474	2,340	2,233	3,033	
Investment Bonds	373	652	336	449	505	
Offshore Bonds	152	118	116	84	60	
Mutual Funds	176	148	158	163	159	
Savings and Investments	701	918	610	696	724	
Annuities	132	120	113	124	129	
Protection	-	4	5	6	7	
UK life and pensions	3,635	3,516	3,068	3,059	3,893	
Europe						
Ireland	63	94	103	101	125	
Germany	141	121	305	157	139	
Europe life and pensions	204	215	408	258	264	
Canada						
Group Savings and Retirement	455	312	357	142	105	
Individual Insurance, Savings and Retirement	75	105	95	90	81	
Group Insurance	59	64	63	34	44	
Mutual Funds	56	75	70	65	66	
Canada life and pensions	645	556	585	331	296	
Asia Pacific						
India <sup>(b)</sup>	67	166	40	45	24	
China <sup>(b)</sup>	23	100	22	43		
Hong Kong	13	5	11	9	3	
Asia Pacific life and pensions	103	<u></u>	73	68	38	
	105	190	73	00		
Total worldwide life and pensions	4,587	4,477	4,134	3,716	4,491	

(a) The PVNBP sales for the 3 months to December 2007 are different from those published in the full year 2007 new business press release issued on 30 January 2008 as they incorporate year end non-economic assumption changes calculated and published in the *Preliminary Results* 2007 on 12 March 2008.

(b) Standard Life's share of the joint venture company's new business.

Page intentionally left blank

# 7 Glossary



#### Annuity

A periodic payment made for an agreed period of time (usually up to the death of the recipient) in return for a cash sum. The cash sum can be paid as one amount or as a series of premiums. If the annuity commences immediately after the payment of the sum it is termed an immediate annuity. If it commences at some future date it is termed a deferred annuity.

#### Annual premium equivalent (APE)

An industry measure of new business. The total of new annualised regular premiums plus 10% of single premiums written during the applicable period.

#### Assumptions

Variables applied to data used to project expected outcomes.

#### Acquisition costs

Expenses related to the procurement and processing of new business written including a share of overheads.

#### Back book management

We choose to analyse our EEV operating profit before tax in the three components which reflect the focus of our business effort – core, efficiency and back book management. Back book management includes all non-expense related operating variances and assumption changes for covered business plus those development costs directly related to back book management initiatives and, for non-covered business, specific costs attributed to back book management.

#### Board

The board of Directors of the Company.

#### Company

Standard Life plc.

#### Core

We choose to analyse our EEV operating profit before tax in the three components which reflect the focus of our business effort – core, efficiency and back book management. Core includes new business contribution, expected return and development costs for covered business excluding those development costs directly related to back book management initiatives and, for non-covered business, IFRS underlying profit excluding specific costs attributable to back book management.

#### Cost income ratio

The ratio of total costs to total income for the year expressed as a percentage. This KPI indicates how much of total income is being employed to meet the cost base and measures the strategic driver of cost effectiveness in the banking business within UKFS.

#### **Covered business**

The business covered by the EEV methodology. This should include any contracts that are regarded by local insurance supervisors as long term or life insurance business and may cover other long term life insurance, short term life insurance such as group risk business and long-term accident and health business. Where short term healthcare is regarded as part of or ancillary to a company's long term life insurance business, then it may be regarded as long-term business.

#### Deferred acquisition costs (DAC)

The method of accounting whereby acquisition costs on long-term business are deferred in the balance sheet as an asset and amortised over the life of those contracts. This leads to a smoothed recognition of up front expenses instead of the full cost in the year of sale.

#### Deferred income reserve (DIR)

The method of accounting whereby front end fees that relate to services to be provided in future periods are deferred in the balance sheet as a liability and amortised over the life of those contracts. This leads to a smoothed recognition of up front income instead of the full income in the year of sale.

#### Demutualisation

The process by which a mutual organisation owned by its members, such as a building society or insurance company, converts to a public limited company owned by its equity holders. The Standard Life Assurance Company demutualised and shares of Standard Life plc, the new holding company for the Standard Life Group, were listed on the London Stock Exchange on 10 July 2006.

#### **Development costs**

Costs that are considered to be non-recurring and are reported separately from other expenses in the EEV movement analysis.

#### Director

A director of the Company.

### Discounted pay back period

A measure of capital efficiency that measures the time at which the value of expected cash flows (after tax) is sufficient to recover the capital invested to support the writing of new business. Cash flows are discounted at the appropriate risk discount rate.

#### Discounting

The reduction to present value at a given date of a future cash transaction at an assumed rate, using a discount factor reflecting the time value of money. The choice of a discount rate will usually greatly influence the value of insurance provisions, and may give indications on the conservatism of provisioning methods.

#### **Dividend cover**

This is a measure of how easily a company can pay its dividend from profit. It is calculated as operating profit after tax and minority interest divided by the total dividend for that financial year. The dividend for the financial year is the current year interim dividend plus the proposed final dividend.

#### EBIT

Earnings before interest and tax. Earnings refer to total operating and non-operating income less total operating expenses and are calculated before interest and tax.

## **EBIT** margin

This is an industry measure of performance for investment management companies. It is calculated as earnings before interest and tax (EBIT) divided by total revenue.

#### Economic assumptions

Assumptions in relation to future interest rates, investment returns, inflation and tax. These assumptions and variances in relation to these assumptions are treated as non-operating profits/(losses) under EEV.

#### Efficiency

We choose to analyse our EEV operating profit before tax in the three components which reflect the focus of our business effort – core, efficiency and back book management. Efficiency includes covered business maintenance expense variances and assumption changes.

#### European Embedded Value (EEV)

The value to equity shareholders of the net assets plus the expected future profits on in-force business from a life assurance and pensions business. Prepared in accordance with the EEV Principles and Guidance issued in May 2004 by the CFO Forum of European Insurance Companies and the Additional Guidance issued in October 2005. EEV reports the value of business in-force based on a set of best estimate assumptions, allowing for the impact of uncertainty inherent in future assumptions, the costs of holding required capital, the value of free surplus and TVOG.

#### EEV operating profit - covered business

Profit generated from new business sales and the in-force book of business, based on closing non-economic and opening economic assumptions.

#### **Expected return on EEV**

Anticipated results based on applying opening assumptions to the opening EEV.

#### **Experience variances**

Current period differences between the actual experience incurred over the period and the assumptions used in the calculation of the embedded value excluding new business non-economic experience variances which are captured in new business contribution.

#### Financial options and guarantees

Terms relating to covered business conferring potentially valuable guarantees underlying, or options to change, the level and nature of policyholder benefits and exercisable at the discretion of the policyholder, whose potential value is impacted by the behaviour of financial variables.

#### Free surplus

The amount of capital and any surplus allocated to, but not required to support, the in-force business covered by the EEV.

#### Group assets under administration

A measure of the total assets that the Group administers on behalf of customers and institutional clients, it includes those assets for which the Group provides investment management services, as well as those assets that the Group administers where the customer has made a choice to select an external third party investment manager. Assets under administration reflect the value of the IFRS gross assets of the Group adjusted, where appropriate, for consolidation adjustments, inter-company assets and intangible assets. In addition, the definition includes third party assets administered by the Group which are not included in the consolidated balance sheet.

#### Group, Standard Life Group or Standard Life

Prior to Demutualisation on 10 July 2006, SLAC and its subsidiaries and, from Demutualisation on 10 July 2006, the Company and its subsidiaries.

#### Heritage With Profits Fund (HWPF)

The Heritage With Profits Fund contains all existing business – both with profits and non profit – written before demutualisation in the UK, Irish or German branches, with the exception of the classes of business which the Scheme allocated to the Proprietary Business Fund. This HWPF also contains increments to existing business.

#### Individual Capital Assessment (ICA)

The process by which the Financial Services Authority (FSA) requires insurance companies to make an assessment of the regulated company's own capital requirements, which is then reviewed and agreed by the FSA.

#### **In-force**

Long-term business which has been written before the period end and which has not terminated before the period end.

#### Interest margin

Net interest income for the year as a percentage of average total assets during the year disclosed in basis points (1/100<sup>th</sup> of 1%). This is a measure of how much margin the Group is making on its banking assets and measures the driver of income generation for this business.

#### Internal rate of return (IRR)

A measure of rate of return on an investment and so an indicator of capital efficiency. The IRR is equivalent to the discount rate at which the present value of the after tax cash flows expected to be earned over the lifetime of new business written is equal to the capital invested to support the writing of the business.

#### Key Performance Indicator (KPI)

These are measures by reference to which the development, performance or position of the business can be measured effectively.

#### Maintenance expenses

Expenses related to the servicing of the in-force book of business (including investment and termination expenses and a share of overheads).

#### Mutual fund

A collective investment vehicle enabling investors to pool their money, which is then invested in a diverse portfolio of stocks or bonds, enabling investors to achieve a more diversified portfolio than they otherwise might have done by making an individual investment.

### Net flows

Life and pensions net flows represents gross inflows less redemptions. Gross inflows are premiums and deposits recognised in the period on a regulatory basis (excluding any switches between funds). Redemptions are claims and annuity payments (excluding any reinsurance transactions and switches between funds).

#### Net worth

The market value of equity holders' funds and the shareholders' interest in the surplus held in the non profit component of the long-term business funds, determined on a statutory solvency basis and adjusted to add back any non-admissible assets per regulatory returns.

#### New business contribution (NBC)

The expected present value of all future cash flows attributable to the equity holder from new business, as included within EEV operating profit.

#### New business strain (NBS)

Costs involved in acquiring new business (such as commission payments to intermediaries, expenses, reserves) affecting the insurance company's financial position at that point and where all of the income from that new business (including premiums and investment income) has not yet been received and will not be received until a point in the future. To begin with, therefore, a strain may be created where cash outflows exceed inflows.

#### New business strain (NBS) margin

New business strain as a percentage of PVNBP sales (see PVNBP below).

#### Non-covered business

Mainly includes third party investment management, banking, healthcare and other businesses not associated with the life assurance and pensions business. Non-covered business is excluded from the EEV methodology and is generally included within the Group EEV on an IFRS basis.

#### Non profit policy

A policy, including a unit linked policy, which is not a with profits policy.

#### Personal pension plan

An individual pension arrangement with particular tax advantages whereby individuals who are self-employed or those who are not members of employer-sponsored pension scheme arrangements can make provision for retirement or provide benefits for their dependants in a tax efficient manner.

#### Present value of in-force business (PVIF)

The present value of the projected future distributable profits after tax attributable to equity holders from the covered business in force at the valuation date, adjusted where appropriate, to take account of TVOG.

#### Present value of new business premiums (PVNBP)

The industry measure of insurance new business sales under the EEV methodology. It is calculated as 100% of single premiums plus the expected present value of new regular premiums.

#### Pro forma profit

Pre demutualisation IFRS and EEV mutual figures adjusted to calculate a profit figure for the Group as if the holding company, Standard Life plc, had been listed at the beginning of that period. This information, where included, is unaudited and is prepared for illustrative purposes only.

#### **Proprietary Business Fund**

The Proprietary Business Fund in SLAL contains, among other things, certain classes of business – pension contribution insurance policies, income protection plan policies and a number of SIPP policies written before demutualisation, as well as most new insurance business written after demutualisation in the UK, Ireland and Germany.

#### **PVNBP** margin

PVNBP margin is NBC expressed as a percentage of PVNBP. This measures whether new business written is adding value or eroding value.

#### Recourse cash flow (RCF)

Certain cash flows arising in the HWPF on specified blocks of UK and Irish business, which are transferred out of the fund on a monthly basis and accrue to the ultimate benefit of equity holders, as determined by the Scheme of Demutualisation.

#### **Regular premium**

A regular premium contract (as opposed to a single premium contract), is one where the policyholder agrees at inception to make regular payments throughout the term of the contract.

#### **Required** capital

The amount of assets, over and above the value placed on liabilities in respect of covered business, whose distribution to equity holders is restricted.

#### **Return on EEV (RoEV)**

The annualised post tax operating profit on an EEV basis expressed as a percentage of the opening embedded value, adjusted for dividends paid to equity holders.

#### Return on equity (RoE)

Calculated as IFRS underlying profit after tax divided by opening net assets.

#### Single premium

A single premium contract (as opposed to a regular premium contract (see above), involves the payment of one premium at inception with no obligation for the policyholder to make subsequent additional payments.

#### SIPP

A self invested personal pension which provides the policyholder with greater choice and flexibility as to the range of investments made, how those investments are managed, the administration of those assets and how retirement benefits are taken.

#### SLAC

The Standard Life Assurance Company (renamed The Standard Life Assurance Company 2006 on 10 July 2006).

#### Time value of options and guarantees (TVOG)

Represents the potential additional cost to equity holders where a financial option or guarantee exists which affects policyholder benefits and is exercisable at the option of the policyholder.

#### **Underlying profit**

A profit measure the Group uses to provide a more meaningful analysis of the underlying business performance. Underlying profit is calculated by adjusting profit attributable to equity holders before tax for items such as volatility arising from accounting mismatches, impairment of intangibles and certain restructuring expenses.

#### Unit linked policy

A policy where the benefits are determined by reference to the investment performance of a specified pool of assets referred to as the unit linked fund.

#### With profits policy

A policy where, in addition to guaranteed benefits specified in the policy, additional bonuses may be payable from relevant surplus. The declaration of such bonuses (usually annually) reflects, amongst other things, the overall investment performance of the fund of which the policy forms part. Also known as a 'participating policy'.

#### Wrap platform

An investment platform which is essentially a trading platform enabling investment funds, pensions, direct equity holdings and some life assurance contracts to be held in the same administrative account rather than as separate holdings.

**8 Shareholder information** 

## Shareholder information

## **Dividends**

It is intended that interim dividends will be paid in November and final dividends in May each year.

You can choose to receive your dividends in one of the following ways:

#### 1. Reinvest your dividends in Standard Life plc shares

Standard Life plc has arranged a dividend reinvestment plan – sometimes referred to as DRIP. This gives shareholders the opportunity to use their cash dividend to buy more shares in the Company through a special dealing arrangement – and means you will receive additional shares instead of cash.

#### 2. Receive a cash dividend payment in your bank or building society account

You can have your dividend paid directly into the bank or building society account of your choice. This means the money will usually be available to use more quickly than if you receive your dividends in the form of a cheque. The money will be transferred straight into your bank account on the day the dividend is paid.

#### 3. Receive a cash dividend payment by cheque

If you don't choose to receive your dividends as shares, or paid directly into your bank account, you will be sent a cheque for the relevant amount. You may be charged a fee to present this cheque, particularly if you live outside of the UK.

If you would like to change your dividend payment method, please visit **www.standardlife.com/shareholders** and follow the links to find out how to register or call Computershare – the contact details are on the last page.

## Receive shareholder communications by email and website

You can choose to receive future shareholder communications by email and website. Registering is easy, secure and free. Please visit **www.standardlife.com/shareholders** and follow the links to find out how to register. The service allows you to:

- Choose to receive an email when the *Annual Report and Accounts* and AGM guide are available on our website. You can then read these online instead of receiving paper copies in the post
- Check your Standard Life shareholding
- · Find out information about your dividends
- Work out the value of your shareholdings
- Change your address details
- · Set up a new dividend mandate, or change your existing details
- · Send your Annual General Meeting voting instructions electronically

When you register with Investor Centre you can choose how you'd like us to keep in touch with you – by post or email. Any information you receive electronically will be the same as the paper version. This will help us save your money – and conserve natural resources.

## Preventing unsolicited mail

By law, Standard Life has to make its share register publicly available. Because of this, some registered shareholders may receive unsolicited mail. You could also be targeted by fraudulent 'investment specialists' using high-pressure cold calling sales techniques – these are sometimes called 'boiler room scams'. You can find more information at the Office of Fair Trading website www.oft.gov.uk

Using a nominee company can help protect your privacy. You can transfer your shares into the company sponsored nominee – the Standard Life Share Account – by contacting Computershare, or get in touch with your broker to find out about their nominee services.

If you want to limit the amount of unsolicited mail you receive, please contact:

The Mailing Preference Service (MPS), DMA House, 70 Margaret Street, London W1W 8SS. Or register online at www.mpsonline.org.uk

## Analysis of registered shareholdings as at 30 June 2008

Range of shares	Number of holders	% of total holders	Number of shares	% of total shares
1 - 1000	65,563	53.26%	32,463,880	1.49%
1,001 - 5,000	50,949	41.38%	105,192,465	4.83%
5,001 - 10,000	3,778	3.07%	26,123,772	1.20%
10,001 - 100,000	2,393	1.94%	49,228,049	2.26%
* 100,001 +	433	0.35%	1,964,483,711	90.22%
Total	123,116	100.00%	2,177,491,877	100.00%

\* Standard Life Share Account currently has 1,333,530 participants.

## Financial calendar

Ex-dividend date for 2008 interim dividend	13 August 2008
Record date for 2008 interim dividend	15 August 2008
2008 Q3 trading results and interim management statement announcement	30 October 2008
2008 interim dividend payment date	28 November 2008
2008 Q4 trading results announcement	28 January 2009
2008 Preliminary results	12 March 2009
2009 Q1 trading results and interim management statement announcement	30 April 2009
2009 Annual General Meeting	15 May 2009
Analyst and Investor Day	21 May 2009
2009 Interim results and Q2 trading results	6 August 2009
2009 Q3 trading results and interim management statement announcement	29 October 2009

## Directors

Gerry Grimstone (Chairman) Sandy Crombie\* (Group Chief Executive) Kent Atkinson Lord Blackwell Colin Buchan Crawford Gillies Baroness McDonagh David Nish\* Jocelyn Proteau Keith Skeoch\*

\* Executive Director

## **Contact details**

We want to make sure you have answers to all your questions.

For questions on dividends and your shareholding, please contact our registrar, Computershare:

### UK

Visit www.computershare.com Email at sl.queries@computershare.co.uk Call Computershare on 0845 113 0045 Or +353 (0)1 431 9829

#### Ireland

Visit www.computershare.com Email at sl.queries@computershare.co.uk Call Computershare on +353 (0)1 431 9829

### Registrar

Computershare Investor Services PLC PO BOX 2656 The Pavilions Bridgwater Road Bristol BS3 9BG

#### Canada

Visit www.computershare.com Email at service@computershare.com Call Computershare on 1-866-982-9939 or at the local number 514-982-9939

## Germany and Austria

Visit www.computershare.de Email at register@computershare.de Call Computershare on +49 (0)89 30903 625

# Standard Life plc secretary, registered office and head office:

M J Wood Standard Life plc Standard Life House 30 Lothian Road Edinburgh EH1 2DH Scotland

Please remember that the value of shares can go down as well as up and you may not get back the full amount invested or any income from it. All figures and share price information have been calculated as at 30 June 2008 (unless otherwise indicated). Standard Life plc, registered in Scotland (SC286832), Standard Life House, 30 Lothian Road, Edinburgh EH1 2DH. +44 (0)131 225 2552. Calls may be recorded/monitored and call charges may vary. www.standardlife.com

UKIR08 0808 © 2008 Standard Life