SAMSUNG ELECTRONICS Co., Ltd.

2026 Half-year Business Report

For the half-year ended June 30, 2026

Certain statements in the document, other than purely historical information, including estimates, projections, statements relating to our business plans, objectives and expected operating results, and the assumptions upon which those statements are based, are "forward-looking statements." Forward- looking statements are based on current expectations and assumptions that are subject to risks and uncertainties which may cause actual results to differ materially from the forward-looking statements. A detailed discussion of risks and uncertainties that could cause actual results and events to differ materially from such forward-looking statements is included in our financial reports available on our website.

See, also, 『Note on Forward-Looking Statements』 in preamble of 『II. Businesses Overview』.

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Certification

Letter of Certification

We, YoungHyun Jun and Sooncheol Park, as a CEO and the executive in charge of reporting, respectively, certify that we have thoroughly reviewed the half-year business report of Samsung Electronics Co., Ltd. for the six-month period ended June 30, 2026.

Based on our knowledge, this report does not contain any untrue statements of material facts or omit any material facts; and it does not contain any statements that are intentionally misleading for the users of the information in the report.

We confirm that Samsung Electronics operates the Internal Controls over Financial Reporting, as defined in Article 8 of the Act on External Audit of Stock Companies.

Date: August 14, 2026

YoungHyun Jun ____________________

Vice Chairman and CEO
Samsung Electronics Co., Ltd.

Executive responsible for reporting: Sooncheol Park ____________________

Vice President and CFO
Samsung Electronics Co., Ltd.

I. Corporate Overview

1. Overview

A. Legal, Commercial name:

- Samsung Electronics Co., Ltd.

B. Date of establishment:

- Samsung Electronics Co., Ltd. (“SEC” or “the Company”) was established as Samsung Electronics Industry Co., Ltd. on January 13, 1969, and held an initial public offering on June 11, 1975.
- SEC changed its name from Samsung Electronics Industry Co., Ltd. to Samsung Electronics Co., Ltd. following a resolution passed at the Annual General Meeting (AGM) of shareholders on February 28, 1984.

C. Address, phone number, and English language website of the corporate headquarters

- Address: 129, Samsung-ro, Yeongtong-gu, Suwon-si, Gyeonggi-do, 16677, Korea
- Phone Number: +82-31-200-1114
- Website: https://www.samsung.com

D. Core businesses

- The Company consists of the Device eXperience (DX) Division and Device Solutions (DS) Division, Samsung Display (SDC) and its subsidiaries, and Harman International Industries, Inc. (Harman) and its subsidiaries. SDC runs the display panel business, and Harman operates businesses related to automotive electronics components, etc.

SEC is a global electronics firm comprised of its headquarters in Korea and 309 subsidiaries across the world, including production and sales subsidiaries under 9 regional headquarters for the DX Division, 5 regional headquarters for the DS Division, and SDC and Harman.

Key products by each organization are set forth below:

Organization	Key products
DX Division	TVs, monitors, refrigerators, washing machines, air conditioners, smartphones, telecommunications network systems, computers, etc.
DS Division	DRAM, NAND flash, mobile APs, etc.
SDC	OLED panels for smartphones, etc.
Harman	Digital cockpits, car audio, portable speakers, etc.

[DX Division]

The DX Division consists of businesses engaged in the manufacturing and sales of TVs, monitors, refrigerators, washing machines, air conditioners, smartphones, tablets, wearables, and network systems.

In the TV business, Samsung has led the market in sales since 2006, with 2025 marking our 20th year on the top position. In the increasingly competitive landscape, we are continually widening our technological advantage and setting the pace in the premium TV market, integrating not only high-resolution technologies but also AI innovations. In addition, the Digital Appliance business continues to expand its lineup of products and services that elevate convenience, combining superior product performance with high-efficiency, eco-friendly technologies and reflecting a deep understanding of evolving lifestyles.

In the mobile business, we became the global leader in 2011 and have maintained that position for 15 years. Leveraging the strength of the Galaxy brand, we optimize our product portfolio across varying market conditions through a diverse and competitive smartphone lineup—spanning entry-level to premium—complemented by Galaxy ecosystem products such as tablets and wearables.

We will continually provide new value through our technological innovations and preparations for the future based on our unrivaled R&D capabilities. Furthermore, through our R&D efforts, we endeavor to be a market leader for paradigm shifts as we continue to innovate in eco-friendly technologies to keep advancing our products and services.

[DS Division]

The Memory Business, System LSI Business, and Foundry Business make up the DS Division. The Memory Business manufactures and sells DRAM and NAND flash products; the System LSI Business designs and sells mobile application processors ("mobile APs" or "APs") and camera image sensors; and the Foundry Business is in charge of consignment production of semiconductors.

The Memory Business continues to lead the global memory market by focusing on qualitative growth by applying advanced process technology in DRAM and NAND flash products; differentiating our products via a portfolio centered on high-value solutions; and enhancing cost competitiveness, to name a few.

The System LSI Business has not been complacent, having extended its focus from mobile to include automotive chips, and is expanding its market power by enhancing collaborations with customers to offer differentiated products featuring on-device AI, high-performance IP, etc. At the same time, we continue to diversify applications and develop next-generation technologies.

For Foundry Business, we are focused on capturing mid- to long-term demand by consistently enhancing our technological competitiveness in advanced nodes and expanding applications in mainstream nodes, all the while reinforcing our cost competitiveness.

[SDC]

In SDC, the mobile panel business's differentiated technology is a key factor behind the increased market share of OLED panels, and we have expanded the overall market with the release of products in a variety of applications, such as foldable devices, IT devices (tablet/notebook PCs), and automotives. The large panel business continues to bolster its competitiveness by focusing on high-performance QD-OLED premium products while driving ongoing advancements in technology and productivity.

[Harman]

Harman's automotive component business develops and supplies products and solutions for connected cars, and its lifestyle audio business provides consumer audio products and professional audio solutions.

In the automotive component market, Harman is a leading player and supplies car manufacturers with competitive products. In the audio market, Harman's innovative products have firmly established a strong reputation among consumers and audiophiles alike.

Harman also offers differentiated customer experiences through its expanded collaboration with Samsung Electronics product lines; and it further strengthens each business area via in-house development and strategic acquisitions.

☞ See『II. Businesses Overview』for more details about each Division.

E. Subsidiaries subject to consolidated accounting (summary)

As of June 30, 2026, and in accordance with Korean International Financial Reporting Standards (K-IFRS) 1110, Consolidated Financial Statements, Samsung Electronics, the controlling company, had 309 consolidated subsidiaries, with the addition of 4 subsidiaries and reduction of 3 subsidiaries when compared to totals as of December 31, 2025.

Classification	Number of subsidiaries subject to consolidated accounting				Number of major subsidiaries
	As of January 1, 2026	Added	Removed	As of June 30, 2026	
Listed	1	-	-	1	1
Unlisted	307	4	3	308	157
Total	308	4	3	309	158

※ See 『Appendix-1. Subsidiaries subject to consolidated accounting (detailed)』 for details.

[Changes in subsidiaries subject to consolidated accounting]

Classification	Subsidiary	Reason
Consolidated	Samsung Semiconductor Asia Holdings Pte. Ltd. (SSAH)	Establishment
	Samsung Vietnam Semiconductor (SVS)	Establishment
	SVIC 78 New Technology Investment Association	Establishment
	FläktGroup Korea Ltd.	Establishment
No longer consolidated	B&W Group Finland Oy	Disposal
	B&W Group (Logistics) Ltd	Disposal
	FlaktGroup Switzerland SA	Disposal

F. Whether the Company is an SME

The Company is not subject to Article 2 of the Framework Act on Small and Medium Enterprises.

Small and medium enterprise	No
Venture company	No
Medium-sized enterprise	No

G. Credit rating

SEC's credit rating is assessed by two external credit ratings agencies. As of June 30, 2026, SEC's credit ratings were Aa2 with a Stable investment outlook as rated by Moody's (US); and AA- with a stable investment outlook as rated by S&P (US).

Securities	Date	Rating	Credit rating agency	Note
Corporate bond (USD denominated; issued in 1997 and expire in 2027)	Feb 2024	Aa2	Moody's	Regular review
	Jul 2024	AA-	S&P	
	Jan 2025	Aa2	Moody's	
	Jul 2025	AA-	S&P	
	Nov 2025	Aa2	Moody's	

※ Credit rating range: Moody's (Aaa~C), S&P (AAA~D)

※ In July 2026, S&P maintained the Company's AA- credit rating and revised its outlook from Stable to Positive.

[Credit ratings definitions]

	Moody's		S&P	
	Rating	Definition	Rating	Definition
Investment grade	Aaa	Superior ability to repay debt obligations; lowest level of credit risk	AAA	Extremely strong ability to meet financial commitments; highest rating
	Aa1/Aa2/Aa3	High ability to repay debt obligations; very low credit risk	AA+/AA/AA-	Very strong capacity to meet financial commitments
	A1/A2/A3	Upper-medium ability to repay debt obligations; low credit risk	A+/A/A-	Strong capacity to meet financial commitments; susceptible to adverse effects of changes in economic conditions
	Baa1/Baa2/Baa3	Medium ability to repay debt obligations; moderate credit risk, speculative factors	BBB+/BBB/BBB-	Adequate capacity to meet financial commitments; relatively more susceptible to adverse economic conditions
Speculative grade	Ba1/Ba2/Ba3	Speculative; substantial credit risk	BB+/BB/BB-	Major ongoing uncertainties; exposure to adverse business, financial, or economic conditions can impair ability to meet financial commitments
	B1/B2/B3	Speculative; high credit risk	B+/B/B-	More vulnerable to nonpayment than those rated BB; has capacity to meet financial commitments but adverse financial or economic conditions are likely to impair ability to continue doing so
	Caa	Speculative; very high credit risk	CCC	Vulnerable to nonpayment; dependent upon favorable business, financial, and economic conditions
	Ca	Highly speculative; likelihood of being in or near default; some prospect for recovery of principal and interest	CC	Highly vulnerable to nonpayment; default has not yet occurred but expected to be a virtual certainty
	C	Typically in default; little prospect for recovery of principal or interest	C	Highly vulnerable to nonpayment; obligation is expected to have lower ultimate recovery vis-à- vis higher rated obligations
			D	In default or in breach of imputed promises, upon the filing of a bankruptcy petition or the taking of a similar action

☞ Please refer to『III. Financial Affairs-7. Matters about financing through the issuance of securities』 for credit ratings on corporate bonds and commercial paper issued by the Company's subsidiaries.

H. Whether the Company is listed (or registered or designated) and matters related to special listed companies

The Company listed on the Korea Stock Exchange on June 11, 1975.

Listed (or registered or designated)	Date listed (or registered or designated)	Special listed company
Stock market (KOSPI)	June 11, 1975	No

2. Company History

A. Company location and changes

The Company's head office is located at 129, Samsung-ro, Yeongtong-gu, Suwon, Gyeonggi-do. There were no changes in the Company's head office location during the reporting period.

B. Important changes in management executives

The Company's Board of Directors is composed of Directors who are appointed at the AGM, and the Board decides on important matters of the Company's businesses. As of June 30, 2026, SEC's Board consisted of three Executive Directors (Young-Hyun Jun, Tae-moon Roh, Yong Kwan Kim) and five Independent Directors (Je-yoon Shin, Jun-sung Kim, Eun-nyeong Heo, Hye-kyung Cho and Hyuk-Jae Lee).

Samsung's CEOs are appointed by the Board of Directors to lead a Division of the Company. As of June 30, 2026, the CEOs are Executive Director Young-Hyun Jun, who was appointed in March 2025, and Tae-moon Roh who was appointed in November 2025.

Date of change	Type of shareholder meeting	Appointed		Terms expired or dismissed
		Newly appointed	Reappointed	
Feb 15, 2022	-	CEO Jong-hee Han	-	CEO Ki-nam Kim (resigned) CEO Hyun-suk Kim (resigned) CEO Dong-jin Koh (resigned)
Mar 16, 2022	AGM	Executive Director Kye-hyun Kyung Executive Director Tae-moon Roh Executive Director Hark-kyu Park Executive Director Jung-bae Lee Independent Director Wha-jin Han Independent Director Jun-sung Kim	Independent Director Han-jo Kim	Executive Director Ki-nam Kim (resigned) Executive Director Hyun-suk Kim (resigned) Executive Director Dong-jin Koh (resigned)
Mar 16, 2022	-	CEO Kye-hyun Kyung	-	-
Mar 19, 2022	-	-	-	Independent Director Jae-wan Bahk (term expired) Independent Director Curie Ahn (term expired)
Apr 20, 2022	-	-	-	Independent Director Wha-jin Han (resigned)
May 17, 2022	-	-	-	Independent Director Byung-gook Park (vacated)
Nov 3, 2022	EGM	Independent Director Eun-nyeong Heo Independent Director Myung-Hee Yoo	-	-
Mar 15, 2023	AGM	-	Executive Director Jong-hee Han	-
Mar 15, 2023	-	-	CEO Jong-hee Han	-
Mar 20, 2024	AGM	Independent Director Je-yoon Shin Independent Director Hye-kyung Cho (as Independent Director for Audit Committee Member)	-	Independent Director Sun-uk Kim (vacated)
Mar 22, 2024	-	-	-	Independent Director Jeong Kim (term expired)
May 21, 2024	-	-	-	CEO & Executive Director Kye-hyun Kyung (resigned)
Dec 26, 2024	-	-	-	Executive Director Hark-kyu Park (resigned)
Mar 19, 2025	AGM	Executive Director Young-Hyun Jun Executive Director Jai-Hyuk Song Independent Director Hyuk-Jae Lee	Executive Director Tae-moon Roh Independent Direcor Jun-sung Kim Independent Director Eun-nyeong Heo Independent Director Myung-Hee Yoo	Independent Director Han-jo Kim (term expired) Independent Director Eun-nyeong Heo (resigned) Independent Director Myung-Hee Yoo (resigned)
Mar 19, 2025	-	CEO Young-Hyun Jun	-	-

Mar 25, 2025	-	-	-	CEO & Executive Director Jong-hee Han(resigned)
Nov 28, 2025	-	CEO Tae-moon Roh	-	-
Mar 18, 2026	AGM	Executive Director Yong Kwan Kim	Independent Director Eun-nyeong Heo (Appointed as a member of the Audit Committee)	Executive Director Jai-Hyuk Song (resigned) Independent Director Eun-nyeong Heo (resigned) Independent Director Myung-Hee Yoo (resigned)

※ Mar 20, 2024: Hye-kyung Cho was appointed as Independent Director for Audit Committee Member which resulted in the resignation of Independent Director Sun-uk Kim, who was appointed as Audit Committee Member in the same manner in 2021.

※ Mar 19, 2025: Independent Directors Eun-nyeong Heo and Myung-hee Yoo voluntarily resigned to adjust their term of office and were reappointed at the AGM

※ March 18, 2026: Independent Director Eun-nyeong Heo voluntarily resigned and was subsequently elected at the General Meeting of Shareholders as an Independent Director who serves as a member of the Audit Committee, pursuant to the amendment to the Commercial Act and the Company's Articles of Incorporation. Executive Director Jai-Hyuk Song and Independent Director Myung-Hee Yoo voluntarily resigned for personal reasons.

C. Changes in the major shareholder

The Company's largest shareholder is Samsung Life Insurance Co., Ltd., and there were no changes during the reporting period.

☞ Please refer to 『VII. Information on Shareholders』 for details on the major shareholder.

D. Company name changes

In 2023, Emerald Intermediate, Inc. changed its name to Samsung Display America Holdings, Inc. (SDAH).

In 2026, the name of the Company's subsidiary, NeuroLogica Corp., was changed to Samsung HME America, Inc.

☞ Details are for SEC and major subsidiaries of SEC. See 『1. Subsidiaries subject to consolidated accounting (detailed)』 in 『XII. Appendix』 for details.

E. Mergers and acquisitions

In 2023, Samsung Display America Holdings, Inc. (SDAH) acquired shares of eMagin Corporation.

In 2025, the Company (the controlling entity) acquired an equity interest in Rainbow Robotics Inc. Also, the subsidiary Harman International Industries, Inc. acquired an equity interest in Sound United, LLC; the subsidiary Samsung Electronics Europe Holding Cooperatief U.A. (SEEH) acquired an equity interest in FlaktGroup Holding GmbH; and Samsung Electronics America, Inc. (SEA) acquired an equity interest in Xealth Inc.

☞ Details are for SEC and major subsidiaries of SEC. See 『1. Subsidiaries subject to consolidated accounting (detailed)』 in 『XII. Appendix』 for details.

F. Important changes in the Company's business

There were no changes during the reporting period.

G. Other important matters related to the Company's business

Year	Products
2022	Unveiled Bespoke Infinite Line
	Mass produced 3nm GAA foundry, a world's first
	Held a groundbreaking ceremony for the next-generation semiconductor R&D complex
	Mass produced 1Tb 8th-generation V-NAND
2023	Released ISOCELL HP2, a 200-megapixel image sensor concentrated with ultra-fine pixel technology
	Started mass producing the industry's most advanced 12-nano class DRAM
	Unveiled the Galaxy Z Fold5 and Galaxy Z Flip5
	Developed 32Gb DDR5 DRAM, the largest capacity currently available
	Unveiled Samsung Gauss, a generative AI model
2024	Unveiled Galaxy S24 series
	Mass produced 9th-generation V-NAND, an industry's first
	Unveiled Galaxy Z Fold6 and Galaxy Z Flip6
	The brand value of Samsung Electronics exceeded USD 100 billion for the first time, ranking us as the world's fifth most valuable brand for the fifth consecutive year
	Developed 24Gb GDDR7 DRAM, an industry first
2025	Unveiled Galaxy S25 · S25+ · S25 Ultra · S25 Edge
	Mass produced 6th-geneneration 10-nano DRAM, the industry's most advanced
	Developed the world's first self-luminous 27" QHD 500Hz QD-OLED Display with the highest refresh rate
	Unveiled 'Galaxy XR'
	Unveiled 'Galaxy Z TriFold'
2026	Unveiled Galaxy S26 series
	Shipped the world's first 12-layer HBM4E samples
	Started mass shipments of HBM4—a world's first—featuring industry-leading performance

3. Changes in paid-in capital

Pursuant to the reporting guidelines set forth by the FSS, the Changes in paid-in capital section, reported in the full-year business report, is not included in the half-year reports.

4. Stock Information

A. Total number of shares

As of June 30, 2026, SEC's issued shares on a cumulative basis totaled 7,780,466,850 registered common shares and 1,194,671,350 registered, non-voting preferred shares; and the Company had canceled 1,934,188,242 common shares and 392,300,147 preferred shares in accordance with resolutions of the Board of Directors (the Board). As of the same date, issued shares and shares outstanding totaled 5,764,191,903 for common shares and 802,371,203 for preferred shares.

[As of June 30, 2026]

(shares, %)

Classification	Type of stocks			Note
	Common	Preferred	Total	
I. Authorized shares	20,000,000,000	5,000,000,000	25,000,000,000	-
II. Issued shares (cumulative)	7,780,466,850	1,194,671,350	8,975,138,200	-
III. Decrease in number of shares (cumulative)	1,934,188,242	392,300,147	2,326,488,389	-
1. Capital reduction	-	-	-	-
2. Cancellation	1,934,188,242	392,300,147	2,326,488,389	Cancellation of treasury shares
3. Redemption	-	-	-	-
4. Other	-	-	-	-
IV. Issued shares (II-III)	5,846,278,608	802,371,203	6,648,649,811	-
V. Treasury shares	82,086,705	-	82,086,705	-
VI. Outstanding shares	5,764,191,903	802,371,203	6,566,563,106	-
VII. Ratio of treasury share holding	1.4	0.0	1.2	-

B. Treasury Shares

As of the reporting date, the Company held 82,086,705 common shares. The key details are as follows.

[As of June 30, 2026]

(shares)

Acquisition method	Share Type	Period-start	Change			Period-end	Remarks
			Acquisition(+)	Disposal(-)	Cancellation(-)		
Repurchases within the allowable distribution profit							
Direct							
On-Market	Common	91,828,987	73,465,072	9,848,040	73,359,314	82,086,705	-
	Preferred	13,603,461	-	-	13,603,461	-	-
Off-Market	Common	-	-	-	-	-	-
	Preferred	-	-	-	-	-	-
Tender offer	Common	-	-	-	-	-	-
	Preferred	-	-	-	-	-	-
Subtotal (a)	Common	91,828,987	73,465,072	9,848,040	73,359,314	82,086,705	-
	Preferred	13,603,461	-	-	13,603,461	-	-
Through trust agreement							
Trustee holdings	Common	-	-	-	-	-	-
	Preferred	-	-	-	-	-	-
Physical holdings	Common	-	-	-	-	-	-
	Preferred	-	-	-	-	-	-
Subtotal (b)	Common	-	-	-	-	-	-
	Preferred	-	-	-	-	-	-
Other acquisitions (c)	Common	-	-	-	-	-	-
	Preferred	-	-	-	-	-	-
Total (a+b+c)	Common	91,828,987	73,465,072	9,848,040	73,359,314	82,086,705	-
	Preferred	13,603,461	-	-	13,603,461	-	-

[Status of direct acquisition and disposal or repurchases shares as of June 30, 2026]

(KRW won, %)

Expected acquisition (disposal) period			Planned Amount (A)	Executed Amount (B)	Execution rate (B/A)	Result reporting date
Type	Start date	End date				
Acquisition	Jan 08, 2026	Jan 23, 2026	2,500,200,000,000	2,500,199,934,000	100.0	Jan 27, 2026
Disposal	Jan 26, 2026	Jan 26, 2026	175,222,546,200	175,222,546,200	100.0	Jan 29, 2026
Acquisition	Jan 30, 2026	Mar 10, 2026	3,572,800,000,000	3,572,799,991,850	100.0	Mar 12, 2026
Disposal	Jan 30, 2026	Jan 30, 2026	1,092,800,805,600	1,068,427,153,500	97.8	Feb 4, 2026
Disposal	Mar 20, 2026	Mar 20, 2026	395,391,378,900	406,606,709,400	102.8	Mar 25, 2026
Acquisition	Mar 23, 2026	Apr 20, 2026	7,174,300,000,000	7,174,299,854,900	100.0	Apr 24, 2026

※ On January 7, 2026, the Board resolved to repurchase treasury shares to facilitate stock-based compensation for employees. Accordingly, the Company acquired KRW 2,500,200 million worth of common shares. Details can be found in the Report on Material Facts (Decision on Share Repurchase) disclosed on January 7, 2026; and the Report on Share Repurchase Results disclosed on January 27, 2026.

※ On January 23, 2026, the Board resolved to grant a portion of long-term incentives to executives and others in treasury shares in order to strengthen responsible management and motivate long-term performance. Accordingly, the Company distributed KRW 175,223 million worth of common shares on January 26, 2026. Details can be found in the Report on Material Facts (Decision on Share Disposition) disclosed on January 26, 2026; and the Report on Share Disposition Results disclosed on January 29, 2026.

※ On January 28, 2026, the Board resolved to repurchase treasury shares to facilitate stock-based compensation for employees. Accordingly, the Company acquired KRW 3,572,800 million worth of common shares. Details can be found in the Report on Material Facts (Decision on Share Repurchase) disclosed on January 29, 2026; and the Report on Share Repurchase Results disclosed on March 12, 2026.

※ On January 28, 2026, the Board resolved to grant a portion of the 2025 performance incentives to employees in treasury shares to align the interests of employees with those of shareholders. Accordingly, the Company distributed KRW 1,068,427 million worth of common shares on January 30, 2026. Details can be found in the Report on Material Facts (Decision on Share Disposition) disclosed on January 29, 2026; and the Report on Share Disposition Results disclosed on February 4, 2026.

※ On March 18, 2026, the Board resolved to grant treasury shares to employees to retain and motivate key talent. Accordingly, the Company distributed KRW 406,607 million worth of common shares on March 20, 2026. Details can be found in the Report on Material Facts (Decision on Share Disposition) disclosed on March 18, 2026; and the Report on Share Disposition Results disclosed on March 25, 2026.

※ On March 18, 2026, the Board resolved to repurchase treasury shares to facilitate stock-based compensation for employees. Accordingly, the Company acquired KRW 7,174,300 million worth of common shares. Details can be found in the Report on Material Facts (Decision on Share Repurchase) disclosed on March 18, 2026; and the Report on Share Repurchase Results disclosed on April 24, 2026.

[Treasury share cancellation status]

(KRW won, shares)

Cancellation date	Cancellation method	Share type	Number of shares cancelled	Cancellation value
Apr 2, 2026	Share cancellation	Common shares	73,359,314	4,631,676,331,003
Apr 2, 2026	Share cancellation	Preferred shares	13,603,461	713,861,704,500

[Treasury Share Holding Status]

[As of June 30, 2026]

(shares, %)

<table>
<tr><th colspan="2" rowspan="2">Category</th><th rowspan="2">Type of Shares</th><th rowspan="2">Number of Shares Held</th><th rowspan="2">Percentage of Total Shares Issued</th><th rowspan="2">Purpose of Acquisition</th><th rowspan="2">Year of Acquisition</th><th rowspan="2">Cancellation Deadline</th><th colspan="3">Details of Approved Holding/Disposal Plan</th><th rowspan="2">Remarks</th></tr>
<tr><th>Date of AGM approval</th><th>Holding/Disposal Deadline</th><th>Purpose of Holding/Disposal</th></tr>
<tr><td rowspan="4">Acquisition Within the Distributable Profit Limit</td><td rowspan="3">Direct holding</td><td>Common shares</td><td>8,621,633</td><td>0.13%</td><td rowspan="3">Stock-based compensation for employees</td><td>2025</td><td>2027</td><td>2026.03.18</td><td rowspan="2">The day prior to the 2027 AGM</td><td rowspan="2">Stock-based compensation for employees</td><td rowspan="2">Note 1)</td></tr>
<tr><td>Common shares</td><td>36,793,671</td><td>0.55%</td><td>2026</td><td>2027</td><td>2026.03.18</td></tr>
<tr><td>Common shares</td><td>36,671,401</td><td>0.55%</td><td>2026</td><td>2027</td><td>-</td><td>-</td><td>-</td><td>Note 2)</td></tr>
<tr><td>Trustee Holding</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td></tr>
<tr><td colspan="2">Others</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td></tr>
<tr><td colspan="2">Total</td><td>Common shares</td><td>82,086,705</td><td>1.23%</td><td colspan="7">-</td></tr>
</table>

Note 1) Of the treasury shares acquired in 2025 and 2026 for employee stock-based compensation, a respective 8.62 million shares and 36.79 million shares were approved at the 57th Annual General Meeting of Shareholders (March 18, 2026) for holding and disposal. The Company plans to obtain approval for the holding and disposal plan at the 58th Annual General Meeting of Shareholders, covering the period until the shares are distributed.

Note 2) The 36.67 million treasury shares acquired in 2026 for employee compensation are required to be cancelled within one year of acquisition under the Commercial Act. However, the Company plans to obtain approval for a holding and disposal plan for such shares at the Annual General Meeting of Shareholders within one year from the date of acquisition.

[Short-term treasury share acquisition, disposal, and cancellation plan]

[Applicable period: January 1, 2026–December 31, 2026]

(shares, %)

<table>
<tr><th>Category</th><th>Acquisition method</th><th>Share type</th><th>Original purpose of acquisition</th><th>Transaction method</th><th>Number</th><th>Percentage of total shares issued</th><th>Reason for decision</th></tr>
<tr><td>Acquisition</td><td rowspan="5">Distributable profits – direct holding</td><td>Common</td><td>Stock-based compensation for employees</td><td>On-market</td><td>73,465,072</td><td>1.10</td><td>For Performance Share Units (PSU) and Performance Incentives (OPI, LTI), etc.</td></tr>
<tr><td>Disposal</td><td>Common</td><td>Stock-based compensation for employees</td><td>Stock-based compensation for employees</td><td>12,063,951</td><td>0.18</td><td>For performance incentives (OPI, etc.)</td></tr>
<tr><td rowspan="2">Cancellation</td><td>Common</td><td rowspan="2">Shareholder value enhancement</td><td>Share cancellation</td><td>73,359,314</td><td>1.10</td><td rowspan="2">Cancellation of treasury shares acquired in 2025 to enhance shareholder value</td></tr>
<tr><td>Preferred</td><td>Share cancellation</td><td>13,603,461</td><td>0.20</td></tr>
<tr><td>Continued holding</td><td>Common</td><td>Stock-based compensation for employees</td><td>Continued Holding</td><td>79,870,794</td><td>1.20</td><td>For Performance Share Units (PSU) and Performance Incentives (OPI, LTI), etc.</td></tr>
</table>

[Implementation status of the short-term treasury shares acquisition, disposal and cancellation plan]

[Applicable period: January 1, 2026–June 30, 2026]

(shares, %)

<table>
<tr><th>Category</th><th>Acquisition type</th><th>Share type</th><th>Planned quantity (A)</th><th>Executed quantity (B)</th><th>Execution rate (B/A)</th><th>Reason for difference</th></tr>
<tr><td>Acquisition</td><td rowspan="5">Distributable profits – direct holding</td><td>Common</td><td>39,297,034</td><td>73,465,072</td><td>187</td><td>- Shortfall in acquisitions compared to the prior-period plan: 2,503,363 shares
· The Company on January 28 approved the acquisition of 22,000,000 shares; however, 19,496,637 shares were acquired due to the share price increase.
- Additional acquisitions not included in the prior-period plan: 36,671,401 shares
· Represents shares acquired pursuant to an additional acquisition decision made on March 18, subsequent to February 13, the date of Board approval for the previous report.</td></tr>
<tr><td>Disposal</td><td>Common</td><td>9,342,913</td><td>9,848,040</td><td>105</td><td>-</td></tr>
<tr><td rowspan="2">Cancellation</td><td>Common</td><td>73,359,314</td><td>73,359,314</td><td>100</td><td>-</td></tr>
<tr><td>Preferred</td><td>13,603,461</td><td>13,603,461</td><td>100</td><td>-</td></tr>
<tr><td>Continued holding</td><td>Common</td><td>48,423,794</td><td>82,086,705</td><td>170%</td><td>- Additional acquisitions resulting from the above: 34,168,038 shares
- Additional disposals compared to the plan for the prior period: 505,127 shares
· Represents shares disposed of pursuant to an additional disposal decision made on March 18, subsequent to February 13, the date of Board approval for the previous report.</td></tr>
</table>

※ Reasons for differences are provided only when the execution rate is below 70% or over 130%.

[Long-term treasury shares acquisition, disposal, and cancellation plan]

Treasury shares held are expected to be disposed of in the future for employee stock-based compensation. If necessary, the Company will acquire additional treasury shares for employee stock-based compensation, subject to Board approval.

[Other matters necessary for the protection of investors]

N/A

5. Changes to Articles of Incorporation

A. History of Articles of Incorporation

The Articles of Incorporation were amended at the 57th AGM, held on March 18, 2026.

☞ For details of the changes to Articles of Incorporation, please refer to the "Announcement of Shareholders' Meeting" for the 57th AGM disclosed on Financial Supervisory Service's DART (http://dart.fss.or.kr).

Date of change	AGM	Key changes	Reasons for change
Mar 20, 2024	55th AGM	- Types of share certificates has been deleted - Administrative procedure for the transfer agent has been modified; provision requiring the reporting of shareholder information to the transfer agent has been deleted; provisions such as preparing the register of shareholders based on particulars of shareholders have been established - Provisions related to the closing of register have been deleted - Article for electronic registration of rights to be indicated on the share, bonds, and subscription warrants has been introduced - Compensation Committee, Sustainability Committee, and Related Party Transactions Committee have been specified to operate under the Board of Directors - Notice period for convening a Meeting of the Board has been changed from "at least 24 hours prior" to "7 days prior" to the meeting, provided that this notification period can be shortened to "at least 24 hours prior" in urgent circumstances. - Revision of other articles: Article 38 (Disposition of Profits), Article 40 (Approval of Transaction with Specially Related Parties, etc.)	- Revision of Articles related to the electronic securities – Addition of Committees established under the Board of Directors – Changes in the notice period for convening Board of Directors meeting
Mar 18, 2026	57th AGM	- Provisions regarding the election of directors and filling of vacancies have been deleted - Scope of directors' fiduciary duty has been modified, and related provisions have been revised - Election of directors, change in committee name - Provisions regarding the place and method of convening meetings have been revised; - Provisions regarding directors' terms of office have been revised - Provision on Redemption of Shares has been deleted - Other provisions have been revised: Article 5 (effective date) has been added to the Addendum.	- Deletion of provision excluding cumulative voting - Revision of articles according to the amended Commercial Act - Revision of articles related to directors' terms of office - Revision of articles related to share redemption - Clarification of the effective date

B. Purpose of Business

(Business Purpose)

No	Business Purpose	Status
1	Manufacture, sale, collection service, lease and maintenance service of electronic and electrical machines and appliances, other related equipments and their components	Operating
2	Manufacture, sale, collection service, lease and maintenance service of communication machines & appliance, other related equipment and their components	Operating
3	Manufacture and sale of medical equipment	Operating
4	Manufacture, sale and maintenance service of luminous disk, luminous source-applied machines and appliances and their components	Operating
5	Manufacture, sale, lease and maintenance service of optical fiber, cable and other related equipment	Operating
6	Manufacture, sale, collection service, lease and maintenance service of electronic computer system and other related products	Operating
7	Manufacture, sale and lease of copyright works and computer programs, etc.	Operating
8	Sale and lease of know-how and technology	Operating
9	Construction, operation and engineering service of information communication systems	Operating
10	Manufacture, sale, lease and maintenance service of automatic control systems and applied equipment	Operating
11	Manufacture, sale, lease and maintenance service of machine tools and their components	Operating
12	Manufacture and sale of semiconductors and other related products	Operating
13	Manufacture and sale of manufacturing facilities for semiconductors	Operating
14	Manufacture and sale of raw and accompanying materials for semiconductor manufacturing	Operating
15	Manufacture and sale of other machines and appliances	Operating
16	Manufacture, processing and sale of synthetic resins	Operating
17	Refining, processing and sale of metals other than gold	Operating
18	Export, import and its agency business	Operating
19	Cultivation and sale of cash crop	Not operating
20	Real estate business	Operating
21	Offer business	Operating
22	Manufacture, sale and test of gauge and measuring instruments, etc.	Operating
23	Technology service for the above items, construction of information communication and construction of electric connection system	Operating
24	Lease and sale of residential lots	Operating
25	Sports, games and other related businesses	Operating
26	Manufacture of electric motor, power generator and electric converter apparatus	Operating
27	Manufacture of electricity supply and control devices	Operating
28	Educational service and other services related to business	Operating
29	Business and investment incidental to any of the foregoing	Operating

II. Businesses Overview

1. Overview

In addition to our headquarters in Korea, Samsung Electronics Co., Ltd. (Samsung Electronics, SEC, or the Company) consists of 309 subsidiaries across the world responsible for sales and production, which include 9 regional headquarters for the Device eXperience (DX) Division, 5 regional headquarters for the Device Solutions (DS) Division, and subsidiaries of Samsung Display (SDC) and Harman.

The Company's business divisions form a two-pronged framework consisting of finished products businesses and component businesses. For finished products, the DX Division is responsible for the production and sales of TVs, monitors, refrigerators, washing machines, air conditioners, smartphones, computers, network systems, and PC. For components, the DS Division manufactures and sells DRAM, NAND flash, and mobile APs; and SDC manufactures and sells panels, including mobile OLED panels. Harman manufactures and sells automotive products such as digital cockpits; car-audio products; and consumer audio products such as portable speakers and soundbars.

☞ See C. Current status of each division and D. Financial summary by organization in 『7. Other information』 for more details about each Division.

The Company's corporate headquarters—which oversees the DX and DS Divisions—and 36 consolidated subsidiaries are located in Korea. The headquarters is divided along Divisions and/or Businesses, which are located in Suwon, Gumi, Gwangju, Giheung, Hwaseong, Pyeongtaek, etc. The Company's domestic subsidiaries include Samsung Display for display panel production, Samsung Electronics Sales for domestic retail sales, Samsung Electronics Service for after-sales services, and Samsung Electronics Logitech for logistics.

We have 273 unlisted overseas subsidiaries for product manufacturing, sales, and R&D, with locations in the US, Europe/CIS, Middle East/Africa, and Asia, etc.

We have 66 subsidiaries in the Americas, including SEA, which is in charge of US sales (New Jersey; sales of finished products including TV and smartphones), SII (California; manufacturing of TVs), SSI (California; sales of semiconductors and DPs), SAS (Texas; manufacturing of semiconductor products), SEDA (Brazil; manufacturing of multiple finished products) and Harman (Connecticut; automotive components).

In Europe and CIS, we operate 111 subsidiaries, including SEUK (UK), SEG (Germany), SEF (France), SEI (Italy) for sales of finished products; SEH (Hungary) for manufacturing TVs, and SEPM (Poland) for manufacturing home appliances.

We have 21 subsidiaries in Middle East and Africa, including SGE (UAE) and SSA (South Africa) for sales of finished products and SEEG (Egypt) and SSAP (South Africa) for manufacturing TVs.

There are 38 subsidiaries in Asia (excluding China), including SESP (Singapore), SEAU (Australia), SEPCO (Philippines), and SME (Malaysia), which are responsible for regional sales. In addition, we operate numerous production sites including SEV and SEVT (Vietnam) for smartphones, SEHC (Vietnam) for TVs, SDV (Vietnam) for display panels, and SIEL (India) for multiple products.

We operate 37 subsidiaries in China, including SCIC (Beijing) and SEHK (Hong Kong) for the sales of finished products in those regions; and SSS (Shanghai) and SSCX (Xian) for semiconductor and display panel sales. Production sites for finished products include SSEC (Suzhou) and semiconductor production facilities are located in SCS (Xian) among others.

In 1H26, the Company recorded total revenue of KRW 305,372.9 billion, an increase of 98.7% year-on-year. Major customers (listed in alphabetical order) included Alphabet, Amazon, Apple, Hong Kong Techtronics, and Supreme Electronics.

2. Key products and services

A. Revenue

SEC is involved in the production and sales of finished products, including TVs, refrigerators, washers, air conditioners, smartphones, and components such as semiconductors (e.g., DRAM, NAND flash, mobile APs) and mobile OLED panels. Also, through Harman, the Company is developing, manufacturing, and selling automotive products such as digital cockpits, car audio products and portable speakers.

The revenues in 1H26 for each of SEC's organizations were KRW 100,677.1 billion (33% of total net sales) for DX; KRW 209,231.7 billion (68.5%) for DS; KRW 14,178.5 billion (4.6%) for SDC; and KRW 8,394.1 billion (2.7%) for Harman.

(KRW 100mil, %)

Organization	Major products	Revenue	Portion
DX Division	TVs, monitors, refrigerators, washing machines, air conditioners, smartphones, network systems, computers, etc.	1,006,771	33.0%
DS Division	DRAM, NAND flash, mobile APs, etc.	2,092,317	68.5%
SDC	OLED smartphone panels, etc.	141,785	4.6%
Harman	Digital cockpits, car audio products, portable speakers, etc.	83,941	2.7%
Others	Overlapping internal transactions between Divisions	-271,085	-8.9%
Total		3,053,729	100.0%

※ Includes inter-divisional transactions.

※ See『4. Revenue and long-term contracts』 for information by each product

B. Changes in average selling price

Regarding average selling prices (ASPs) in 1H26 compared to the previous year's annual average, TVs saw a decline of approximately 4%, smartphones recorded an increase of approximately 7%, Memory saw an increase of approximately 220%, smartphone-use OLED panels recorded an increase of approximately 1%, and digital cockpits saw a decline of approximately 3%.

3. Production materials and production facilities

A. Key production materials

For the DX Division, key materials include mobile AP solutions, memory for mobile, and camera modules, which are supplied by Qualcomm, Micron, Samsung Electro-Mechanics, etc., and display panels for TVs and monitors, which are supplied by CSOT, etc. For the DS Division, key materials include chemicals and wafers, supplied by Soulbrain, SILTRONIC, etc., and for SDC, key materials include FPCAs and cover glass, with suppliers such as BH, Apple, etc. For Harman, key materials include system-on-chip (SoC) products, including microcontroller units, communication modules, etc., which are supplied by Nvidia and WNC, etc.

(KRW 100mil, %)

Organization	Item	Specific usage	Purchase price	Portion	Main supplier(s)
DX Division	Mobile AP solutions	CPU	74,383	17.9%	Qualcomm, MediaTek etc.
	Memory for mobile	Memory for mobile	50,426	12.2%	Micron, Kioxia etc.
	Display panel	Color picture signaler for TV, monitor	39,607	9.5%	CSOT, SDP etc.
	Camera module	Camera for smartphone	32,882	7.9%	Samsung Electro-Mechanics , Partron etc.
	Others	-	218,094	52.5%	
	Sub total		415,392	100.0%	
DS Division	Chemical	Disk processing	16,975	17.0%	Soulbrain, DongWoo Fine- Chem, etc.
	Wafer	Semiconductor disk	11,500	11.5%	SILTRONIC, SK Siltron, etc.
	Others	-	71,488	71.5%	
	Sub total		99,963	100.0%	
SDC	FPCA	Circuit	12,349	19.3%	BH, SI FLEX, etc.
	Cover glass	Tempered glass	9,114	14.3%	Apple, LENS, etc.
	Others	-	42,406	66.4%	
	Sub total		63,869	100.0%	
Harman	SOC(System-On-Chip)	CPU	2,353	5.5%	Nvidia, Intel, etc.
	Communication module	Vehicular communication	4,216	9.8%	WNC, COMPAL, etc.
	Others	-	36,266	84.7%	
	Sub total		42,834	100.0%	
Others	-	-	149	-	
Total			622,207	-	

※ Purchase price does not include sales between Divisions.

※ Portion of purchase price of each item compared to total purchase price for each Division's raw materials.

※ Samsung Electro-Mechanics is a subsidiary.

B. Production material price trends

Compared to the previous year's annual average, prices increased by approximately 6% for mobile APs—a major production material for the DX Division—and 211% for memory for mobile. The price of display panels for TVs and monitors decreased by around 4%, while the price of camera modules increased by around 5%.

Prices decreased by about 10% for wafers for semiconductor disks—a major production material for the DS Division. For SDC, the FPCA price increased by around 6%, while tempered-glass cover-glass saw a price increase of approximately 24%. For Harman, the price of SoCs increased by around 1%, and the price of communication modules increased by approximately 35%.

※ Data include internal transactions between Divisions, etc.

C. Production capacity, output, utilization rate

(Capacity)

(1,000 units)

Organization	Item	Capacity		
		1H26	2025	2024
DX Division	TV, monitor, etc.	28,240	56,283	51,795
	Smartphone, etc.	134,780	270,050	265,700
DS Division	Memory	1,318,144,864	2,245,908,090	2,238,240,405
SDC	Display panel	1,105	2,294	2,264
Harman	Digital cockpit	4,966	7,815	8,520

※ Production capacity for major product categories on a consolidated basis.

The DX Divisions' production capacity, by major product, is calculated as follows:

- the average number of lines (×) the average output per hour (×) the average operation hours per day (×) standard days of operation

Memory production capacity for the DS Division is calculated as follows:

- converted output (after packaging, 1Gb equivalent) ÷ the utilization rate

SDC's production capacity is calculated as follows:

- the total producible panel surface area ÷ the dimensions of eighth generation glass (2,200x2,500mm)

Harman's production capacity for Digital cockpit is calculated as follows:

- the number of production (assembly and test) cells for each customer/product (×) the production capacity per hour by production cell (×) the standard operation hours per day (×) standard days of operation

(Output)

In 1H26, the DX Division's output of TVs, monitors, etc., was 21,893 thousand units (major production sites in Mexico, Vietnam, Brazil, and Hungary), and smartphone output was 113,317 thousand units (major production sites in Korea [Gumi], Vietnam, India, and Brazil). The DS Division's memory output in 1Gb equivalents was 1,318,145 million (major production sites: Korea [Hwaseong, Pyeongtaek, etc.] and China). SDC's display panel output in 8th generation glass equivalents was 899 thousand units (major production sites in Korea [Cheonan, Asan]). Harman's Digital cockpit output was 3,307 thousand units (major production sites in Mexico, Hungary, and China).

(1,000 units)

Organization	Item	Output		
		1H26	2025	2024
DX Division	TV, monitor, etc.	21,893	44,361	41,354
	Smartphone, etc.	113,317	214,259	193,500
DS Division	Memory	1,318,144,864	2,245,908,090	2,238,240,405
SDC	Display panel	899	1,851	1,759
Harman	Digital cockpit	3,307	5,897	5,814

※ Output for major product categories on a consolidated basis.

(Utilization rate)

DX utilization rates in 1H26 were calculated as actual output relative to production capacity. The utilization rates were 77.5% for TVs, monitors, etc. and 84.1% for smartphones, etc.

(1,000 units)

Organization	Item	1H26		
		Production capacity	Output	Utilization rate
DX Division	TV, monitor, etc.	28,240	21,893	77.5%
	Smartphone, etc.	134,780	113,317	84.1%

The DS Division and SDC respectively operate memory and display panel production in three shifts covering 24 hours a day. Cumulative operating days including holidays were 181 days in 1H26. The utilization rate was calculated as the actual production time relative to the potential production capacity [operating days (×) number of production lines (×) 24 hours].

(Hours)

Organization	Item	1H26		
		Potential production time	Actual production time	Utilization rate
DS Division	Memory	43,440	43,440	100%
SDC	Display panel	21,720	21,720	100%

In 1H26, Harman's utilization rate was 66.6% and was calculated as actual output relative to production capacity.

(1,000 units)

Organization	Item	1H26		
		Production capacity	Output	Utilization rate
Harman	Digital cockpit	4,966	3,307	66.6%

D. Production facilities and investment

(Key facilities for production and operation)

The Company's operational activities include production, development, marketing, and sales. In Korea, operations are located in Suwon, Gumi, Gwangju, Hwaseong, Pyeongtaek, and Asan. Overseas operations in North America, Europe, and China include a total of nine regional headquarters under the DX Division, five regional headquarters under the DS Division, and subsidiaries of SDC and Harman.

[Operations]

Region	Operations	Location
Korea (DX Division, DS Division, SDC – 12 work sites)	Suwon	Suwon
	Seocho	Seoul
	Woomyeon	Seoul
	Giheung	Yongin
	Hwaseong	Hwaseong
	Pyeongtaek	Pyeongtaek
	Cheonan	Cheonan
	Onyang	Onyang
	Asan	Asan
	Gumi1	Gumi
	Gumi2	Gumi
	Gwangju	Gwangju
Overseas (DX Division – 9 regional headquarters)	North America	New Jersey, US
	Europe	Surrey, UK
	China	Beijing, China
	Southeast Asia	Singapore, Singapore
	Southwest Asia	Haryana, India
	CIS	Moscow, Russia
	Middle East	Riyadh , KSA
	Africa	Johannesburg, South Africa
	Latin America	Sao Paolo, Brazil
Overseas (DS Division – 5 regional headquarters)	Americas	San Jose, US
	Europe	Eschborn, Germany
	China	Shanghai, China
	Southeast Asia	Singapore, Singapore
	Japan	Tokyo, Japan

Harman	North America HQ	Connecticut, US
	Harman Becker Automotive Systems, Inc.	Michigan, USA
	Harman Becker Automotive Systems GmbH	Karlsbad, Germany
	Harman Consumer Nederland B.V.	Amsterdam, Netherlands

The Company's property, plant and equipment include land, buildings and structures, machinery and equipment, and construction in progress. As of June 30, 2026, the total book value was KRW 224,371.9 billion, which is an increase of KRW 9,067.2 billion from end-2025.

(KRW 100 mil)

Classification		Land	Buildings and structures	Machinery and equipment	Under construction	Other tangible assets	Total
Dec 31 2025	Book Value	104,739	510,089	924,232	567,653	46,334	2,153,047
	- Acquisition cost	106,800	902,892	4,042,330	567,653	166,997	5,786,672
	- Accumulated depreciation (including impairment loss)	-2,061	-392,803	-3,118,098	-	-120,663	-3,633,625
Change	General acquisition and capital expenditure	1,765	28,681	231,549	17,244	8,009	287,248
	Acquisition through business combination	-	-	-	-	-	-
	Depreciation[1]	-227	-25,308	-201,664	-	-8,735	-235,934
	Disposal/discard/impairment	-691	-877	-1,410	-13	-237	-3,228
	Others[2]	628	9,608	13,881	17,489	980	42,586
Jun 30 2026	Book Value	106,214	522,193	966,588	602,373	46,351	2,243,719
	- Acquisition cost	108,418	946,395	4,309,998	602,373	177,312	6,144,496
	- Accumulated depreciation (including impairment loss)	-2,204	-424,202	-3,343,410	-	-130,961	-3,900,777

1) Land-depreciation is depreciation expense of right-of-use asset as per K-IFRS 1116 (Lease).

2) Includes effects of FX rates and government subsidies.

3) Market value of major tangible assets is omitted as objective assessment is difficult.

(Capex)

The Company's capex in 1H26 was approximately KRW 28.0 trillion, with investments concentrating on capacity expansions and tech migration for advanced nodes/processes, as well as infrastructure investments in the DS Division and SDC.

The Company has continued to invest to strengthen competitiveness in next-generation memory technologies and to prepare for mid- to long-term demand, while in system semiconductors, investments are being made to secure capacity in advanced nodes. The Company will work to improve its investment efficiency by reinforcing its business fundamentals.

[Capex, by organization]

(KRW 100 mil)

Organization	Purpose	Period	Assets	Investment
DS division	Establishment, addition, upgrade	January – June 2026	Buildings, facilities, etc.	256,030
SDC	Establishment, addition, upgrade	January – June 2026	Buildings, facilities, etc.	13,346
Other	Establishment, addition, upgrade	January – June 2026	Buildings, facilities, etc.	10,488
Total				279,864

4. Revenue and long-term contracts

A. Revenue

In 1H26, the Company recorded total revenue of KRW 305,372.9 billion, an increase of 98.7% year-on-year. By organization, when compared to the same period last year, revenue increased by 5.7% and 294.7% in the DX Division and DS Division, respectively, and increased by 15.8% in SDC. Revenue of Harman increased 15.8%.

(KRW 100 mil)

Organization	Revenue types	Product categories	1H26	2025	2024
DX Division	Goods, products, services, other	TVs, monitors, refrigerators, washing machines, air conditioners, smartphones, network systems, computers, etc.	1,006,771	1,879,673	1,748,877
DS Division	Goods, products, services, other	DRAM, NAND flash, mobile APs, etc.	2,092,317	1,301,282	1,110,660
SDC	Goods, products, services, other	OLED panels for smartphones, etc.	141,785	298,417	291,578
Harman	Goods, products, services, other	Digital cockpit, car-audios, portable-speakers, etc.	83,941	157,833	142,749
Others	Overlapping internal transactions between Divisions		-271,085	-301,146	-285,155
Total			3,053,729	3,336,059	3,008,709

※ Includes inter-divisional transactions.

(1) Sales, by major product (consolidated basis)

(KRW 100 mil)

Classification	1H26	2025	2024
TVs, monitors, etc.	154,456	308,609	309,316
Smartphones, etc.	697,986	1,264,744	1,144,249
Memory	1,956,202	1,040,812	844,630
Display panels	141,785	298,417	291,578

※ Includes inter-divisional transactions.

(2) Revenue, by type

(KRW 100 mil)

Classification	1H26	2025	2024
Products	2,932,518	3,147,171	2,933,617
Services and other revenue	121,211	188,888	75,092
Total	3,053,729	3,336,059	3,008,709

※ Other revenue consists of royalty income, etc.

(3) Revenue, by region (on a separate basis)

(KRW 100 mil)

Classification		1H26	2025	2024
Domestic		128,842	216,560	202,978
Export	Americas	706,466	678,942	613,533
	Europe	217,973	312,307	290,967
	Asia and Africa	646,224	456,870	333,769
	China	886,004	715,751	649,275
Total		2,585,509	2,380,430	2,090,522

※ Domestic consumption and exports on a separate basis.

B. Sales channels

(1) Domestic

Seller	Sales channel	Consumer
Manufacturer and buyer	Exclusive agencies (Samsung store, etc.)	Consumer
	Distributor (general merchandise stores, discount stores, department stores, home-shopping, online, etc.)	
	Telecommunication service provider (SKT Co., Ltd., KT Corp., LG Uplus Corp.)	
	Direct Sales (B2B and online channels)	

(2) Overseas

<table>
<tr><th>Seller</th><th colspan="5">Sales channel</th><th>Consumer</th></tr>
<tr><td rowspan="8">Production subsidiaries</td><td rowspan="5">Regional sales office</td><td colspan="4">Retailer</td><td rowspan="8">Consumer</td></tr>
<tr><td colspan="2">Dealer</td><td colspan="2">Retailer</td></tr>
<tr><td>Distributor</td><td>Dealer</td><td colspan="2">Retailer</td></tr>
<tr><td colspan="4">Telecommunication service provider, automotive OEM</td></tr>
<tr><td colspan="4">Direct sales (B2B and online channels)</td></tr>
<tr><td rowspan="3">Regional distribution office</td><td rowspan="3">Regional sales office</td><td colspan="3">Retailer</td></tr>
<tr><td>Dealer</td><td colspan="2">Retailer</td></tr>
<tr><td>Distributor</td><td>Dealer</td><td>Retailer</td></tr>
</table>

(3) Sales ratio (global), by channel

Channel	Wholesale	Retail	Special/direct sales	Others
Ratio	10%	13%	72%	5%

C. Sales methods and conditions

(1) Domestic

Classification	Channel	Collection	Incidental expense sharing
Exclusive	Retailer	Credit specific	Case specific cost sharing as determined by mutual agreement
Distributor	General merchandise store, discount store, department store, home shopping, online, etc.	Case specific and contract specific	Case specific cost sharing as determined by mutual agreement
Telecommunication service provider	SKT Co., Ltd., KT Corp., LG Uplus Corp.	Case specific and contract specific	Case specific cost sharing as determined by mutual agreement (joint marketing)
B2B and online channels	Corporate clients, Samsung.com, etc.	Case specific and contract specific	N/A

(2) Overseas

Classification	Channel	Collection	Incidental expense sharing
Retailer	Retail store	Case specific and contract specific	Case specific cost sharing as determined by mutual agreement
Dealer	General merchandise store, discount store, department store	Case specific and contract specific	Case specific cost sharing as determined by mutual agreement
Distributor	Direct sales to local distributors	Case specific and contract specific	Case specific cost sharing as determined by mutual agreement
B2B and online channels	Corporate clients, Samsung.com, etc.	Case specific and contract specific	N/A

D. Sales strategy

- Expand market leadership based on premium products
- Provide differentiated value to customers through brand, products, and services
- Strengthen marketing activities to boost demand from customer/market

E. Major customers

In 1H26, major customers (listed alphabetically) included Alphabet, Amazon, Apple, Hong Kong Techtronics, and Supreme Electronics. Sales to the five major customers accounted for approximately 25% of total sales.

F. Long-term contracts

1) Semiconductor contract manufacturing

(USD mil)

Business unit	Customer	Item	Contract date	Contract end-date	Total contract value
Foundry business in DS Division	Tesla, Inc.	Semiconductor contract manufacturing	Jul 26, 2025	Dec 31, 2033	16,544
Total					16,544

※ Data for quantity, value, cumulative deliveries, and remaining order balance have been omitted as they may reveal confidential information such as product pricing, production capacity, and delivery status.

※ The above contract value, contract end-date, etc., may vary depending on operational circumstances.

2) Supply of memory semiconductors

The Company's overseas subsidiaries have entered into multi-year agreements with multiple global customers for the supply of memory semiconductors. Specific terms and conditions of these agreements have been omitted as they constitute confidential business information. The total contract value, delivery period, and other transaction terms may vary depending on customer demand and business developments.

5. Risk management and derivative trading

A. Financial risk management policy

The Company focuses on minimizing market risk, credit risk, and liquidity risk arising from operating activities. To mitigate these risks, the Company monitors each risk factor and operates corresponding financial risk management policies and programs.

The Company manages financial risks by establishing global financial risk management policies and periodically assessing risks associated with our customers and business partners; and via monitoring foreign exchange hedging and balance of funds.

Meanwhile, the Company manages exchange rate risk via monitoring exchange rates and executing transactions through local finance centers in each major region (United States, United Kingdom, Singapore, China, Brazil, and UAE). Liquidity risk is managed by managing capital as a whole by each region.

The Company's assets that are under financial risk management consist of cash and cash equivalents, short-term financial instruments, financial assets at amortized cost, trade receivables and others. The Company's liabilities under financial risk management consist of trade payables, borrowings, and others.

B. Major financial risks

(1) Market risk

(Foreign exchange risk)

The Company operates internationally and is exposed to foreign exchange risks as it conducts transactions in currencies other than the functional currency. Major currencies that are exposed to foreign exchange risk include USD, EUR, and others.

The Company focuses on minimizing the impact of foreign exchange fluctuations by maintaining an equal amount of assets and liabilities denominated in each foreign currency. To minimize foreign exchange positions, the Company's foreign exchange management policy requires transactions for normal business (including imports and exports) and for financing (such as deposits/borrowings) to be in the functional currency or for the cash-in currency to match the cash-out currency. If foreign exchange positions arise, the Company uses bond sales, forward exchanges, etc., to mitigate impacts of exchange- rate fluctuations. While such measures can reduce foreign exchange risk, they cannot remove the risk entirely. The Company efficiently manages foreign exchange risk through regular monitoring and assessments, and speculative foreign exchange transactions are strictly forbidden.

(Interest rate risk)

Interest rate risk arises from changes in the market interest rate and subsequent fluctuations in cash flows from interest income and expenses from investment and financial activities, mainly in deposits and variable-rate borrowings. The Company employs internal fund sharing to minimize external borrowings and minimize financial costs and uncertainties associated with interest rate changes.

(Stock price risk)

The Company's investment portfolio consists of direct and indirect investments in equity securities classified as financial assets at fair value through other comprehensive income and financial assets at fair value through profit or loss, which is in line with the Company's strategy.

As of June 30, 2026, a price fluctuation of marketable equity securities (listed stocks) of 1% changes 'other comprehensive income' (before income tax) by KRW 83,939 million and 'profit before tax' by KRW 1,328 million. The figures as of the same date in 2025 were KRW 66,935 million and KRW 1,351 million, respectively.

(2) Credit risk

Credit risk arises during the normal course of transactions and investing activities where clients or other parties fail to discharge an obligation. The Company sets and manages the client's and counterparty's credit limit, and evaluates their financial credit rating on a periodic basis based on the client's and counterparty's financial conditions, default history and other important factors. Adequate insurance coverage is maintained for trade receivables related to trading partners situated in higher risk countries.

Credit risk can arise from transactions with financial institutions, which include financial instrument transactions such as cash and cash equivalents, savings, and derivative instruments. To minimize such risk, the Company transacts only with banks that have a strong international credit rating (S&P A and above), and all new transactions with financial institutions with no prior transaction history are carried out after a soundness evaluation, etc. The Company generally enters into a financial agreement with no restrictions, such as debt ratio covenants, provision of collateral, and loans or borrowings repayment. The Company requires separate approval for contracts with restrictions.

The Company estimates that its maximum exposure to credit risk is equivalent to the carrying amount of its financial assets, which has been reflected after deducting the impairment losses.

(3) Liquidity risk

Liquidity risk refers to the possibility of a company having difficulties in fulfilling its obligations related to financial liabilities. Our main sources of liquidity are cash generated by business operations and funds procured from capital market and financial institutions. The main demands on our liquidity include investment for production and R&D, working capital, and dividend payouts.

The nature of our business requires making large investments, so maintaining an adequate liquidity is crucial. We maintain and manage our liquidity by estimating required cash, managing income and expenses, etc.

The Company effectively manages its liquidity risk by periodically forecasting projected cash flows and by utilizing regional cash pooling, which allows for the use of internal funds when an entity in a region lacks liquidity. The cash-pooling program allows sharing of surplus funds among entities and contributes to minimizing liquidity risk and reducing capital operation expenses and financial expenses.

In addition, the Company's headquarters provides payment guarantees to overseas subsidiaries to secure credit limit to brace for potential large liquidity needs. As of the reporting period end date, our investment ratings from international rating agencies Moody's and S&P are Aa2 and AA-, respectively, allowing us to raise capital in the capital market in a timely manner.

(4) Capital risk

The purpose of capital management is to protect our capability of continuously providing profit to our shareholders and stakeholders and to maintain a sound capital structure. To this end, the Company monitors capital on the basis of credit rating and the ratio of total liabilities to total equity.

As of June 30, 2026, the figures for total liabilities and total equity are as follows:

(KRW mil)

Type	June 30, 2026	Dec 31, 2025
Total liabilities	180,170,840	130,621,773
Total equity	579,309,676	436,320,337
Total liabilities to equity ratio	31.1%	29.9%

C. Derivative instruments and put options

The Company hedges foreign currency positions by trading currency forward contracts of currencies other than won for the purpose of managing foreign exchange risk. Currency forwards are bought through a bank in the purpose of trade and hedging.

As of June 30, 2026, the Company had 3,086 currency forward contracts involving 32 foreign currencies, such as USD, EUR, and the book value of assets and liabilities as well as related gain and loss were as follows:

(KRW mil)

Type	Assets	Liabilities	Valuation gain	Valuation loss
Currency forwards	140,503	88,852	443,115	415,703

According to the shareholders' agreement signed with Rainbow Robotics Inc., its major shareholder, etc., the Company has the right, within a specific time period, to demand that the major shareholder, etc., sell all or part of their Rainbow Robotics Inc. shares to the Company or the third party designated by the Company. The Board resolved to exercise a call option to acquire 3,940,000 shares held by six major Rainbow Robotics Inc. shareholders. The acquisition price amounted to KRW 267,463 million, and the acquisition process was completed in March 12, 2025. As of June 30 2026, the fair-value exercise price of the call option held by the company has not been separately measured.

Furthermore, Samsung Display (a subsidiary of the Company) may exercise its put option to sell part of its shares of Corning Incorporated back to Corning, according to the stock trade contract with Corning on April 8, 2021. Samsung Display may exercise its put option to sell all or part of its shares of TCL China Star Optoelectronics Technology Co. Ltd. (CSOT) to TCL Technology Group Corporation (TCL), if CSOT remains unlisted within the listing period, according to the shareholders' agreement executed with TCL and CSOT on April 1, 2021. Fair value of the above put option as of June 30, 2026, was evaluated by Earnest & Young Global Limited.

Samsung Display Co., Ltd. entered into cash-settled equity forward contracts with multiple financial institutions in 1H 26, with the Company's common shares as the underlying asset.

6. Major contracts and research and development activities

A. Major contracts

Account	Contract information	Contents
Google	Type	Patent cross-license agreement
	Date	Jan 25, 2014
	Purpose and contents	Secure business flexibility through mutual patent licensing
	Other	Permanent license contract (including patent applications in the next 10 years)
Google	Type	EMADA
	Date	Feb 27, 2019– Mar 31, 2027
	Purpose and contents	Licensing agreement for using Google apps (Play Store, YouTube, etc.) in 32 European countries (EEA)
Ericsson	Type	Patent cross-license agreement
	Date	May 7, 2021
	Purpose and contents	Secure business flexibility through mutual patent licensing
Qualcomm	Type	Patent cross-license agreement
	Date	Jul 6, 2022
	Purpose and contents	Secure business flexibility through mutual patent licensing and signing of covenant not to sue
Huawei	Type	Patent cross-license agreement
	Date	Jul 13, 2022
	Purpose and contents	Secure business flexibility through mutual patent licensing
Nokia	Type	Patent cross-license agreement
	Date	Jan 19, 2023
	Purpose and contents	Secure business flexibility through mutual patent licensing

※ Information that are trade secrets, such as contract amounts, etc., are not stated herein.

B. Summary of R&D activities and expenditures

The Company is leading the global market by continuously developing creative and innovative products and industry-leading technology through shifting its way of thinking and understanding customer demand. The Company is doing its utmost to cement its position in the global IT industry and become a worldwide leader in industrial technology by creating and securing next-generation technology.

As of June 30, 2026, the Company’s year-to-date R&D expenses were KRW 27,362.7 billion. Among this, KRW 27,362.0 billion was recognized as expenditures, excluding government subsidies and capitalized expenses.

(R&D expenses)

(KRW mil)

		1H26	2025	2024
Total R&D expenditures		27,362,722	37,754,815	35,021,531
(Government subsidies)		-716	-14,423	-23,389
R&D expenditures		27,362,006	37,740,392	34,998,142
Accounting	R&D costs (expenses)	27,362,006	37,740,392	34,998,142
R&D expenses/revenue ratio[1)]		9.0%	11.3%	11.6%

※ Consolidated basis

1) Calculated using total R&D expenditures, which includes government subsidies.

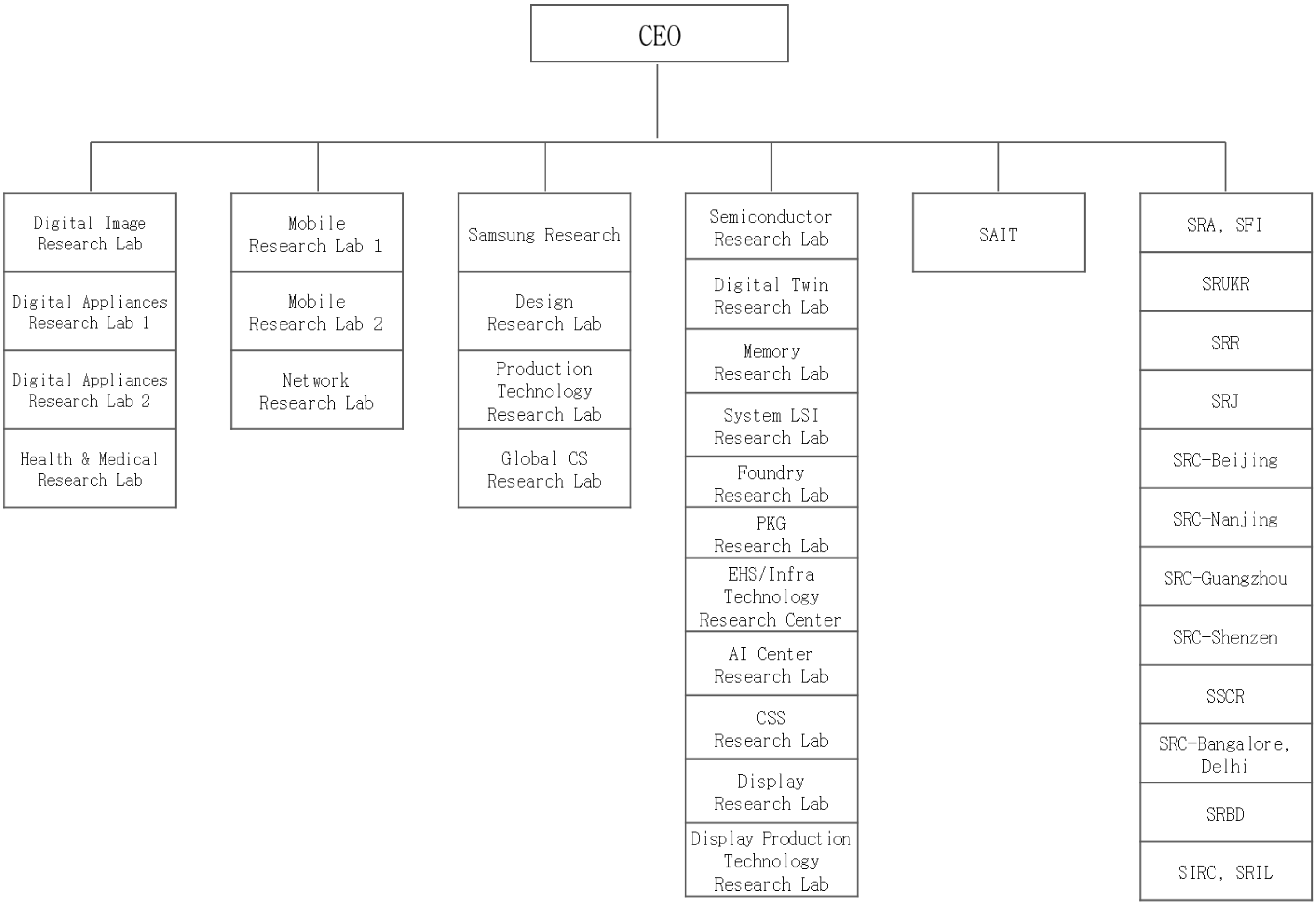
C. R&D organization and operations

(Domestic)

The Company's R&D organizations are systematically structured into three levels based on the timing of technological commercialization. R&D teams of business units under each Division develop market-ready technologies with a 1–2 year outlook, while research institutes under each Division, such as Samsung Research and semiconductor research centers, drive development of promising technologies with a mid- to long-term outlook of 3–5 years. Also, Samsung Advanced Institute of Technology (SAIT), our comprehensive research institute, pioneers the development of core technology as seeds for future growth engines. SAIT operates at a company level and offers direction for R&D related to promising growth areas, strengthens technological competitiveness for our main businesses, and performs R&D activities to establish a creative R&D framework.

(Overseas)

The Company operates R&D organizations in the US (SRA, SFI), Ukraine (SRUKR), Russia (SRR), Japan (SRJ), China (SRC-Beijing, SRC-Nanjing, SRC-Guangzhou, SRC-Shenzhen, SSCR), India (SRI-Bangalore and SRI-Delhi), Bangladesh (SRBD), Israel (SIRC and SRIL), etc., to carry out research activities for product development and basic technological research.



D. R&D results

The Company's key R&D results by organization in 1H26 are as follows:

DX Division	
Research project	**Details**
Galaxy S26	• Release of Galaxy S26 · S26+ · S26 Ultra
Galaxy A	• Release of Galaxy A07 5G, A57 5G, A37 5G
Galaxy Book	• Release of Galaxy Book6 · Ultra · Pro · Edge
Micro RGB	• Release of Micro RGB LED-based 4K TV R95 (65・75・85D"), R85 (65・75・85・100")
Neo Mini LED TV	• Release of Neo Mini LED-based lineup with 2 series and 7 size options (43・50・55・65・75・85・100")
OLED TV	• Application of premium wall-flush Dual Plate Design and WOC Ready Solutions
Refrigerator	• Release of 36" T-Type FDR featuring an automatic door-opening function and hybrid cooling technology with industry-leading grade-1 energy efficiency
Washing machine	• Release of Bespoke 3rd-generation (mass market) and Bespoke AI-Combo 3rd-generation with enhanced customized laundry features
Base station	• Developed the Company's first high-power 720W Dual Band RU supporting PCS/AWS frequency bands in North America • Developed the Company's first product featuring Wideband AMP supporting the 1.8GHz/2.1GHz bands for European operators
DS Division	
Research project	**Details**
HBM	• Mass production and shipments of the industry's highest-performance HBM4, the first to incorporate cutting-edge 1c DRAM (6th generation 10nm-class) and a 4nm base die • Shipped the industry's first 12-layer HBM4E samples, delivering up to 3.6TB/s per stack
eStorage	• Developed the industry's first and highest-performing UFS 5.0 optimized for on-device AI
Server SSD	• Development of SSD PM1763 for server based on next-generation interface PCIe 6.0
LSI	• Release of Exynos Modem 5410 integrating three satellite communication technologies into a single chip • Release of Exynos 1680, a next-generation platform for mobile on-device AI experiences • Release of Exynos Connect 6375, Baseband IC combining Wi-Fi 7 and Bluetooth 6
SDC	
Research project	**Details**
OLED	• Development of Galaxy S26 Ultra OLED featuring privacy functionality

※ Please refer to『Appendix-4. R&D results (detailed)』 for more details.

7. Other information

A. Intellectual property

Intellectual property activities are an integral part of our R&D strategies—SEC registered its first US patent in 1984 and currently holds 296,468 patents around the world. The Company holds the highest number of its patents in the US and aims to address conflicts in the US more effectively.

(Number of patents registered in each country)

[As of June 30, 2026]

(Unit: No. of patents)

Country	Korea	US	Europe	China	Japan	Others	Total
No. of patents	69,831	109,674	55,319	32,678	8,025	20,941	296,468

In 2Q26, the Company invested KRW 27.1 trillion in R&D and registered 5,572 domestic and 5,482 US patents.

(Number of patent registrations per year)

(Unit: No. of patents)

Country	2Q26	2025	2024
Korea	5,572	10,639	7,805
US	5,482	10,347	9,226

These patents are mostly related to smartphones, smart TVs, memory, and system LSI products for the Company's strategic business products or for future use. These patents not only protect the Company's business but also play a role in keeping similar technology and patents, as well as competitors, in check. Additionally, the Company is focusing on securing early patents in new technologies ahead of others, in order to protect opportunities and have the freedom to operate when entering new businesses. The Company has licensing agreements with Google (signed in January 2014), Nokia (January 2023), Qualcomm (July 2022), Huawei (July 2022) through which the Company has secured an extensive patent protection in mainstay businesses as well as in the fields of new business.

The Company has also been focusing on securing design patents to protect its original design applied to smartphones and smart TVs. In 2Q26, the Company acquired 291 US design patents.

B. Environmental regulations

The Company strictly abides by environmental regulations on products and in the workplace, as prescribed by law. In addition, in accordance with "the low carbon green growth policy" of the Korean government, the Company reports "the amount of greenhouse gas emission and energy use" to the government and provides related information to stakeholders by providing various reports, including the Samsung Sustainability Report.

(Product environmental regulatory compliance)

Environmental regulation of products is becoming stricter, reflecting the concerns of governments and regulators about potential direct and indirect impact of products to consumers' health and safety as consumers. Accordingly, the Company is working to minimize the environmental impact throughout the entire life cycle of products from the development stage of components and products to manufacturing, distribution, use, and disposal. The Company offers "Eco-Partner Certification" to suppliers for components free of harmful substances, and runs an "eco-design evaluation" system to reflect eco-friendly elements on products (reduced use of resources, energy and harmful substances, and the use of eco-friendly materials) at the development stage, and operates a "waste electronics collection recycle system" in Europe, North America, Korea, and India for collecting and recycling waste electronics. These activities are in line with domestic and foreign environmental laws on electronics and are a differentiation factor for the Company and its products.

Relevant laws are as follows:

1. law on collection and· recycle of waste electronics (e.g., EU WEEE Directive)
2. limit on the use of harmful substances (e.g., EU RoHS Directive, REACH Regulation)
3. regulation on energy efficiency (e.g., EU ErP Directive)

(Environmental regulations in the workplace)

The Company operates environmental pollution prevention facilities to reduce air pollution, water pollution, and waste disposal, and to minimize the discharge of pollutants, thereby minimizing impact on the surrounding environment.

Environmental management of workplace is supervised by the relevant government authorities. All production facilities, domestic and overseas, have acquired the International Occupational Health and Safety Management System Certification (ISO 14001, ISO 45001) to strengthen compliance.

Major relevant domestic and international laws are as follows:

1. Regulations related to emission of pollutants: Water Quality and Ecosystem Conservation Act, Clean Air Conservation Act, Wastes Control Act, Noise and Vibration Control Act, Environmental Impact Assessment Act
2. Management of greenhouse gas emission: Act on Allocation and Trading of Greenhouse Gas Emission, Framework Act on Carbon Neutrality and Green Growth for Coping with Climate Crisis
3. Others: Toxic Chemicals Control Act, Act on the Registration and Evaluation, etc. of Chemical Substances, Odor Control Law, Soil Environment Conservation Act

(Greenhouse gas emission and energy consumption management)

According to Article 27 (Greenhouse Gas Target Control of Controlled Emitter) of the Framework Act on Carbon Neutrality and Green Growth for Coping with Climate Crisis, the Company falls under the category of "controlled emitter," which is an entity designated for greenhouse gas target management. Therefore, in accordance with Article 27 (3) of the above-mentioned Act and Article 24 (Reporting and Verification of Amounts of Emissions) of the Act on the

Allocation and Trading of Greenhouse-gas Emission Permits, the Company's greenhouse gas emissions and energy usage, verified by a third-party, have been reported since May 2011 to the relevant authorities and opened to stakeholders. The reported amount of domestic greenhouse gas emission and energy use are provided below:

(Unit: tCO2-eq, TJ)

	2025	2024	2023
Greenhouse gas (tCO2-eq)	18,026,066	17,680,900	17,338,033
Energy (TJ)	331,737	320,697	301,633

※ Amounts include those reported by HQ and subsidiaries to the government

※ Domestic manufacturing facilities, office buildings, buildings owned by the Company, leased buildings, etc.

※ Reported Greenhouse gas emission excludes ozone depletion substances (ODS).

※ Amounts may differ based on results of governmental evaluations, etc. on emissions.

From 2015, in accordance with the Article 8 (Designation of Business Entities Eligible for Allocation) of the Act on the Allocation and Trading of Greenhouse-Gas Emission Permits, the Company is an eligible business entity under the Act.

C. Current status of each division

[DX Division]

☐ Industry overview

1) TV Industry

The TV industry has produced continual innovations in picture quality. The black-and-white TV was first developed in 1926 and the color TV in 1954. Further developments in the industry led to the creation of flat panel TVs (LCD), Smart TVs, super-large TVs (OLED/QLED), Micro LED, RGB and more. Based on advanced technologies in chip design, circuit development, and image processing, we continue to drive technological innovation to deliver the ultimate picture quality while expanding the market landscape.

The shipment volume of the TV market for 2026 is expected to reach approximately 210 million units, consistent to levels seen over the past three years. Meanwhile, the ultra-large TV segment of 75 inches and above is forecast to grow by more than 6% annually through 2030 (Omdia June 2026).

The smart TV market has expanded significantly: smart TVs accounted for 95% of global TV shipments in 2025, up from 50% in 2016, with the majority of TV sales now having transitioned to smart TVs (Omdia June 2026).

With the widespread adoption of smart TVs, new platforms such as FAST (Free Ad-supported Streaming TV) and AVOD (Advertising Video On Demand) have become increasingly prominent alongside established streaming applications, expanding consumers' content choices and viewing convenience.

In line with these changes in viewing behavior, the TV industry is accelerating its transition beyond simple hardware sales toward business models that continuously generate added value through software and services, driven by the expansion of proprietary operating systems and the integration of advertising platforms.

In addition, the TV industry is actively adopting AI technologies. Companies are focusing on strengthening competitiveness by delivering personalized AI TV experiences, including picture and sound quality optimization, real-time information search and translation, and on-screen image generation, during the consumption of everyday content such as movies, sports, and gaming. Furthermore, lifestyle product lineups featuring enhanced design and mobility, reflecting diverse consumer needs and preferences, are creating new demand in the market.

2) Mobile Industry

The mobile phone industry started with first generation analogue devices in the early 1980s that only supported voice communication and evolved to second generation, digital devices that used technology such as CDMA and GSM, where users could send voice and text messages. Third generation mobile communication standards such as WCDMA allowed users to send photos and videos. Today, fourth generation LTE mobile communication technology with ultra-high speed data transmission is commonplace. In early 2019, the fifth generation mobile communication service, known as 5G, was launched in Korea and the US and has since been commercialized globally. The sales of 5G smartphones increased from 270 million units in 2020 to 970 million units in 2025.

However, 5G smartphone sales in 2026 are expected to decline slightly to 950 million units, while the 5G share of the overall smartphone market is expected to continue growing.

And the spread of 5G communications has accelerated the ecosystem of 5G convergent services, including AI, XR, and the autonomous vehicle and infrastructure industry. (TechInsights, June 2026)

The smartphone industry has grown significantly since 2007. In 2026, the smartphone portion of total HHP sales volume was approximately 88%, and the feature phone portion of the total was approximately 12%, with the latter related to demand in emerging markets. (TechInsights, June 2026). Also, as the smartphone market shows high saturation, the importance of competitiveness of the overall experience based on software for applications, UX, games, media, digital wallets, AI, security, etc., is rising alongside that of competitive hardware, which includes high-performance APs, high-definition displays, foldable form factors, multiple cameras, sensors, waterproof & dustproof features, biometric recognition, and more.

☐ Market condition

1) TV Industry

Amid growing global economic uncertainties, including the conflict in the Middle East, TV market demand is expected to remain similar year-on-year at 210 million units. (Omdia, June 2026).

< Market share of TV >

Product	1H26	2025	2024
TV	30.6%	29.1%	28.3%

※ Global market share in revenue; from Omdia.(Figure for 1H26 is a Company estimate.)

2) Mobile Industry

The smartphone market grew from approximately 1.22 billion units in 2024 to around 1.25 billion units in 2025 amid a volatile external environment, including the widening of protectionist trade policies. In 2026, due to rising component costs, the market is forecast to decrease to around 1.12 billion units. However, premium demand is expected to be sustained, supported by improvements in AI features and the expansion of the foldable market.

The tablet market slightly increased from 150 million units in 2024 to 160 million units in 2025, reflecting a mature replacement cycle. However, in 2026, demand is expected to decrease slightly to the 140-million-unit range due to higher ASPs driven by rising component costs. (TechInsights, June 2026)

< Market share of Smartphone >

Product	1H26	2025	2024
Smartphone	22.0%	19.2%	18.3%

※ Global market share in quantity; data from research firm TechInsights.

☐ Business Condition

1) TV Industry

We have maintained the number one position in global TV sales for the 20th consecutive year, a streak that began in 2006. Throughout this time, we consistently strengthened our marketing and sales strategies, resulting in a doubling of our market share from 14.2% at end-2006 to approximately 29% at end-2025.

The global TV market is being led by growth in large-screen TVs of 75 inches and above and entry-level models of under USD 1,000. As a result, competition among peers is intensifying, and the continued rise in panel prices is adding further pressure on profitability.

Despite challenges in the business environment, we broadened our AI TV lineup in 2026 from QLED and above models to include the entire UHD and above lineup while launching new form factor-based lineups—such as Micro RGB and Mini LED—to increase market share and improve profitability.

Samsung AI TVs provide ‘AI Viewing Optimization,’ ‘AI Home,’ and ‘Personalized Experiences’ as AI companions in consumers’ everyday lives. Through Vision AI Companion, users can easily search for desired information and content via natural conversations. Powered by advanced AI technologies, it deeply understands the context of questions and requests, delivering optimized responses and content recommendations for a richer and more convenient user experience.

For 2026, we launched two Micro RGB series (R95H, R85H) and two Mini LED series (M80H, M70H). In addition, we plan to bolster sales of Super Big TVs by introducing the market's first 130-inch model, expanding beyond the existing 98-, 100-, and 115-inch models

We further enhanced the OLED viewing experience by applying the new Float Layer design to the flagship S95H model and extending Glare Free technology and a 165Hz refresh rate across the S90 lineup.

For the Frame lineup, the Frame Pro was well received last year for its wireless One Connect (OC) and Neo QLED picture quality. The new version offers further enhanced anti-reflection capabilities and black expression performance. Despite its premium pricing compared to the standard Frame model, the Frame Pro has received strong consumer response, accounting for nearly half of total Frame sales. In addition to the wired OC type, a new integrated version was introduced to provide consumers with more installation options, which has been well received since its debut. Furthermore, the newly launched 98-inch model is being featured as a hero product across major retail channels, further strengthening the Frame's category leadership as the origin of Art TV.

Moreover, Samsung Art Store has extended its availability beyond the Frame and 2025 Neo QLED and QLED lineup to include the 2026 Micro RGB, OLED, and Mini LED lineup, allowing the majority of Samsung TV consumers to enjoy art experiences.

Samsung Art Store is a subscription service exclusively available on Samsung TVs, offering more than 5,000 world-renowned artworks through partnerships with leading galleries and museums around the world, making art more accessible in everyday life.

2) Mobile Industry

SEC has always been at the forefront of the smartphone market, and we led the global market in shipments for fifteen consecutive years. To solidify our status in the overall mobile market, we continue to bolster the competitiveness of our products, including tablets, wearables (smart watches, wireless earphones, etc.), and accessories as well as our content and services businesses, such as digital health and digital wallet.

For smartphones, we establish optimal portfolios for each region, accounting for varying market conditions and the competitive environment, to offer a wide smartphone lineup ranging from mass-market to premium devices. We have been providing premium smartphones and delivering differentiated user experiences that can meet customer needs via our cutting-edge technology, which includes functions supported by generative AI, such as searches, real-time interpretation/translation, automatic summarization, and photo editing; dynamic AMOLED 2X (120Hz) displays, digital key and content sharing using UWB (ultra wideband), ultrasonic fingerprint-on-display (FoD), and cameras specialized for night mode and 8K video recording.

In 2019, we secured early leadership in the 5G market with the release of the world's first 5G smartphone while also creating a new market with Galaxy Z Fold, enabled by foldable displays. In 2020, we launched Galaxy Z Flip, a vertically folding smartphone. The Z Flip series, characterized by its iconic design and high portability, has played a significant role in boosting preference for Galaxy products among woman and the younger generation. Since then, we have been leading the foldable market by continually launching new models offering enhanced foldable-specific experiences, leveraging our technology leadership while centering usability on customer values.

Launched in March 2026, the Galaxy S26 series delivers more intuitive and convenient AI experiences through next-generation Galaxy AI, further cementing the Company's global leadership in AI smartphones. The Galaxy S26 Ultra introduced the mobile industry's first Privacy Display along with the most powerful camera and AP performance in Galaxy history.

In addition, we provide richer mobile experiences for our smartphone users with Galaxy Ecosystem products, including tablets that help boost productivity via virtual meetings, multitasking, and note-taking with large-screen display and S Pen; Smart watches that offer advanced fitness and wellness features with biometric sensor technology; smart rings that provide customized health information with comfortable wearability; and wireless earbuds that deliver rich, superior sound experiences.

Not content to dwell on our achievements in hardware, we have been focusing on delivering practical and helpful services such as Samsung Wallet (formerly Samsung Pay) and Samsung Health. We are evolving Samsung Wallet into a service that can replace physical wallets through functionalities that can be used for ID cards, tickets, and more, going well beyond a mere payment system. Samsung Health will strengthen its position as a comprehensive health management platform through new form factors and AI features.

We have also sustained our commitment to eco-friendly technological innovation across products and overall business operations. Recycled materials were incorporated into new Galaxy products, single-use plastics were removed from packaging, and landfill waste generated at the MX business sites was reduced to zero. Through these efforts, we achieved the 'Galaxy for the Planet' goal announced in 2021 with a 2025 target.

Looking ahead, the Company has established new, expanded sustainability goals to be achieved by 2030, including plans to increase the use of recycled materials, return 110% of water consumption to local communities, and promote ecosystem conservation projects covering areas larger than its business sites.

Going forward, we will use our industry-leading R&D capabilities to keep providing our customers with new values via continual technological innovations and our thorough preparations for the future.

[DS Division]

☐ Industry overview

In general, our Semiconductor business is divided into Memory (storage) and System LSI (logical processing). Memory semiconductor is divided into RAM products (random access memory, ones that can be both written on and read) and ROM products (read only memory).

RAM is called volatile memory as any stored information is deleted when the power is turned off. It is used for temporary loading and storage of application programs. ROM is nonvolatile and holds memory even when power is removed; it is used in input/output system, IC cards, and more.

For System LSI products, there are many categories for various applications. The largest segment consists of CPUs (Central Processing Units), which are used in PCs, mobile devices and servers and applied across a wide range of industries, including digital appliances, network, and gaming. The Company manufactures mobile APs for smartphones and tablets, and image sensors.

The Foundry Business makes customized semiconductors for fabless companies based on customer designs. The business resembles OEMs in the traditional manufacturing industry in the sense that companies consign the manufacturing of their products to fabrication plants, also called foundries or fabs. Many integrated device manufacturers have transitioned to fabless players due to the advancement of semiconductor processing technologies and an increased investment burden. Consequently, only a few companies (approximately five) with large capex dominate the overall foundry market.

☐ Market conditions

In the second quarter of 2026, the memory market continued to see strong demand, primarily driven by AI applications. In particular, with the spread of Agentic AI, major hyperscaler customers continued to request additional memory supply to support growing AI demand. In the second half, demand for general computing servers is expected to remain strong, driven by increased infrastructure investments by hyperscalers seeking to gain a competitive edge in the AI market and by the accelerating adoption of Agentic AI. In the PC and mobile market, demand is showing signs of slowing due to higher set prices, although incremental demand growth for DRAM/SSD for server and HBM is expected to offset the weakness. As a result, the supply-demand gap is expected to widen through next year.

In the Foundry market, full-scale mass production of 2nm mobile products and the continued migration of premium AI/HPC products to advanced nodes are driving overall market growth. In the second half, we expect growth in advanced nodes to continue on strong AI/HPC demand, while demand for domestic sourcing in China is also likely to persist. Mainstream nodes are forecast to see relatively modest growth, but revenue is anticipated to benefit from higher selling prices resulting from capacity reductions by some companies.

< Market share of DRAM >

Product	1H26	2025	2024
DRAM	39.4%	34.0%	41.5%

※ Global market share in revenue; data from research firm DRAMeXchange, and market share for the first half of 2026 is the Company's estimate.

☐ Business Condition

In the second quarter, the Memory Business focused on expanding sales of server applications with strong demand momentum, within the available production capacity. As a result, both DRAM and NAND achieved record-high bit sales, while the proportion of bit sales for server applications also reached an all-time high. The Company expanded the supply of its differentiated HBM4 and further strengthened its technology competitiveness with the industry's first shipments of HBM4E samples to key customers. In the second half, demand growth is expected to outpace the Company's efforts to increase production capacity. In light of this, we will monitor any shifts in demand and optimize our product mix accordingly. In addition, we will address AI-related demand by leveraging our industry-leading technology competitiveness and diversified product lineup, further strengthening our market leadership.

The System LSI business is addressing the slowdown in smartphone demand caused by higher memory prices by expanding orders for high-value-added products and securing new applications. The SoC business now includes the Galaxy Flip 8, and it is exploring new custom opportunities in response to the spread of Agentic AI. Image sensors are leading the expansion of the 200MP market based on its competitiveness in fine-pixel technology while also diversifying applications into automotive and non-mobile markets. DDI continues to strengthen its position in the mobile, laptop, and tablet markets based on its leading OLED technology, while the Power business is diversifying beyond its mobile-centered portfolio into server applications.

The Foundry business is reinforcing its technology and development competitiveness alongside its manufacturing and business capabilities by establishing tailored strategies for each node and application in line with market changes. Advanced nodes are expected to drive revenue growth on the back of solid demand, including the scheduled 2H mass production of second-generation 2nm mobile products and the ramp-up of 4nm AI/HPC products. In particular, for 2nm products, we are strengthening their mid-to-long-term growth drivers by expanding orders from major data center customers. For mainstream nodes, we are securing specialty process technologies and diversifying our customer base to grow our high-value-added product portfolio while establishing strategies to improve profitability and enable the long-term utilization of these nodes. We will expand our business opportunities in line with the evolving markets by enhancing collaboration with customers and strengthening competitiveness across the board, encompassing development, orders, production, and supply.

[SDC]

☐ Industry overview

Display refers to screens in electronic devices. Active matrix technology is most commonly used in displays, including OLED (organic light emitting diode), QD-OLED (quantum dot organic light emitting diode), and TFT-LCD (thin film transistor liquid crystal display).

OLED panels use organic materials, which offer sharp contrast and color, high color gamut, and fast response rates. Such differentiating features provide advantages for use in smartphones where display features (multimedia contents, online experience, etc.) are important, and as a result, OLED adoption in the smartphone market is growing rapidly. The market had raised concerns over the production of high-resolution, durable panels, but we overcame various technological challenges and advanced the business. OLED panels make up for the shortcomings of LCD panels, and they can be increasingly adopted into variable applications in foldables, IT (tablet/notebook PCs), automotives, etc. The OLED market is forecast to keep growing. QD-OLED, a self-emissive display with quantum dots (semiconductor particles a few nanometers in size) in the panel to maximize color gamut and viewing angle, is capturing attention under expectations that it will lead the premium TV and monitor markets.

☐ Market condition

The market for smartphone display panels is anticipated to decrease to 1.21 billion units in 2026 from 1.61 billion units in 2025. For smartphone-use OLED panels, the market is forecast to reach 0.76 billion units in 2026, down from 0.82 billion units in 2025, and the OLED portion of smartphone panels is expected to increase to 62.9% in 2026 from 51.0% in 2025 (Omdia, July 2026).

The market for large display panels is expected to grow to 0.92 billion units in 2026 from 0.91 billion units in 2025 (Omdia, June 2026).

< Market share of smartphone panel >

Product	1H26	2025	2024
Smartphone panels	46.5%	43.3%	41.0%

※ Global market share in revenue from research firm Omdia; (Figure for 2Q26 is a Company estimate.)

☐ Business condition

The Company has continued to stay atop the mobile OLED market in terms of market share since it successfully commercialized OLED products in 2007, marking a world's first. We diversified our product group to include displays for foldable products, tablets, watches, laptops, and automotive applications, solidifying our position as the top player in the OLED display market.

We are actively responding to increasingly sophisticated consumer demands by establishing an optimal product portfolio ranging from entry level to premium. Also, we are continually launching foldable and IT (tablet and notebook PC) displays with differentiated features and designs, earning recognition for best-in-class technological capabilities.

Also, we plan to capture growth opportunities in the expanding IT OLED market and increase sales through the mass production at our new 8.6G IT OLED line.

Beyond IT, we will further diversify our sales mix with displays for automotive and smartwatches to strengthen the stability of our product portfolio.

Regarding the large display market, the share of self-luminous displays continues to grow in the premium TV and monitor markets. We have strengthened our position in the premium monitor display market with differentiated performances, including in high-resolution and ultra-high refresh rates. We also plan to broaden our sales coverage to both B2C and B2B monitor display markets by diversifying our product lineup.

[Harman]

☐ Industry overview

Harman competes in the automotive and lifestyle audio industries. The automotive component business accounts for the largest portion of Harman's business, and it operates in areas such as digital cockpits, car audio, and telematics.

Consumers view vehicles not only as a mode of transportation, but also as an opportunity to enjoy in-cabin experiences. In response to such consumer needs, the market is shifting toward software defined vehicles (SDVs) that can be upgraded with software, similar to IT products. Automakers are working to introduce a centralized automotive architecture and strengthen software functionality, which has led to numerous innovations. As a result, the products supplied by automotive component manufacturers are undergoing rapid technological changes, and competition in this area seems poised to intensify. Accordingly, Harman will strengthen its software technology capabilities to align with the shift to SDVs, nurture core automotive components for in-cabin experiences, and develop new products with high growth potential such as AR HUD, display and driver monitoring. Meanwhile, we are focused on offering differentiated user experiences that increase convenience by applying Samsung's software and service capabilities to vehicles.

The Lifestyle audio business has two segments: consumer audio and professional audio solutions. Consumer audio products (e.g., true wireless stereo, portable speakers, headphones) were formerly confined to audio playback devices, but thanks to the recent adoption of wireless technologies and increasing integration of AI, they are transforming into technology-centric IT devices. Such changes have brought IT companies into the consumer audio market, and they are now competing with traditional audio-focused firms that possess sound engineering technologies.

The consumer audio market is expected to see high growth in segments such as TWS headphones, home audio products, and gaming headphones, and consumer desire is continuing to grow for premium audio experiences such as high-quality and lossless sound. In response to such trends, Harman is enhancing its business capabilities and competitiveness in high-growth areas and continually launching new products to address market demands. To strengthen its leadership in the premium audio market, Harman in 3Q25 acquired Sound United, a US firm with brands such as B&W, Denon and Marantz. Harman plans to leverage the competitiveness of its brands to keep enhancing its market presence and reinforcing its position as the global No.1 in the consumer audio market.

☐ Market condition

Automobile production in the first half of 2026 decreased by 1.7% year-on-year, mainly driven by lower production volumes in China, Europe/Middle East/Africa, and North America, with the decline partially offset by increased production volumes in Southwest Asia.

Total production in 2026 is expected to decrease by 2.6% year-on-year, due to supply chain constraints arising from the impact of the Middle East conflict, weak demand in China, and shortages of DRAM and memory chips for automotive components (S&P Global Light Vehicle Production Forecast, June 2026).

< Digital cockpit market share >

Product	1H26	2025	2024
Digital cockpits	13.9%	12.8%	12.5%

※ Digital cockpits refer to the digital automotive component which enables safe driving environment via infotainment system, etc.

※ Global market share in revenue; data from research firm Techinsights, and market share for the first half of 2026 is the Company's estimate.

☐ Business condition

Harman is positioned to stay at the forefront of the digital cockpit and car audio markets, which are key markets for in-cabin experiences in the automotive component industry. To fortify Harman's position, we will keep integrating our IT technologies, including wireless communication and display, into Harman's automotive business while focusing our capabilities on centralized controller products that integrate ADAS (Advanced Driver Assistance System) into digital cockpits, aiming to grow as the key automotive business and lead the shift toward software-defined vehicles.

Through its proprietary sound engineering capabilities and multi-brand strategies targeting diverse consumer groups, Harman has expanded its brand recognition and influence as a professional audio company among consumers and audiophiles alike. We will further fortify our reputation and position in the audio industry by enhancing collaboration with other divisions and launching new products.

D. Financial summary, by organization

In 1H26 by organization, DX accounted for 33% of revenue with reported revenue of KRW 100,677.1 billion; DS contributed approximately 68.5% with revenue of KRW 209,231.7 billion; SDC was responsible for 4.6% with revenue of KRW 14,178.5 billion; and Harman contributed 2.7% with revenue of KRW 8,394.1 billion.

For operating profit, DX recorded KRW 2,148.9 billion; DS with KRW 142.859.3 billion; SDC with KRW 1,043.4 billion; and Harman with KRW 636.8 billion.

(KRW 100 mil)

Organization	Classification	1H26		2025		2024	
		Amount	Portion of Corresponding total	Amount	Portion of Corresponding total	Amount	Portion of Corresponding total
DX Division	Revenue	1,006,771	33.0%	1,879,673	56.3%	1,748,877	58.1%
	Operating profit	21,489	1.5%	128,527	29.5%	124,399	38.0%
	Total assets	3,804,349	35.1%	2,810,397	36.0%	2,596,713	36.2%
DS Division	Revenue	2,092,317	68.5%	1,301,282	39.0%	1,110,660	36.9%
	Operating profit	1,428,593	97.4%	248,581	57.0%	150,945	46.1%
	Total assets	5,558,209	51.3%	3,719,620	47.6%	3,430,454	47.8%
SDC	Revenue	141,785	4.6%	298,417	8.9%	291,578	9.7%
	Operating profit	10,434	0.7%	41,163	9.4%	37,334	11.4%
	Total assets	1,108,714	10.2%	936,339	12.0%	821,980	11.4%
Harman	Revenue	83,941	2.7%	157,833	4.7%	142,749	4.7%
	Operating profit	6,368	0.4%	15,311	3.5%	13,076	4.0%
	Total assets	245,260	2.3%	223,957	2.9%	209,347	2.9%

※ Includes inter-divisional transactions.

☐ **Reasonable allocation of common SG&A (selling general & administrative) expenses and assets**

(1) For common SG&A expenses, specific expenses that are allocable to a specific product/model are allocated to Divisions that are responsible for such product/model. However, common expenses that cannot be attributed to a specific product/model category are reasonably allocated throughout the Company based on an allocation standard (expense-to-revenue ratio, number of personnel, etc.).

(2) For common assets, assets that can be directly allocated (inventory assets, fixed assets, investment assets, etc.) are allocated to the corresponding organizational unit. Assets that are commonly managed and cannot be directly allocated are allocated to each Division based on an allocation standard (expense-to-revenue ratio, pre-tax profit, etc.).

III. Financial Affairs

1. Financial Statements

A. Consolidated financial statements

(KRW mil)

Classification	2026	2025	2024
	June 30 2026	December 31, 2025	December 31, 2024
Current assets	379,711,982	247,684,612	227,062,266
- Cash and cash equivalents	92,916,382	57,856,378	53,705,579
- Short-term financial instruments	97,036,646	67,965,021	58,909,334
- Other current financial assets	23,238	25,715	36,877
- Trade receivables	96,408,968	51,127,642	43,623,073
- Inventories	71,389,118	52,636,828	51,754,865
- Others	21,937,630	18,073,028	19,032,538
Non-current assets	379,768,534	319,257,498	287,469,682
- Other non-current financial assets	39,348,377	17,575,506	11,756,681
- Investment in associates and joint ventures	14,446,902	13,772,121	12,592,117
- Property, plant, and equipment	224,371,952	215,304,784	205,945,209
- Intangible assets	29,386,502	29,480,565	23,738,566
- Others	72,214,801	43,124,522	33,437,109
Total assets	759,480,516	566,942,110	514,531,948
Current liabilities	134,189,617	106,411,348	93,326,299
Non-current liabilities	45,981,223	24,210,425	19,013,579
Total liabilities	180,170,840	130,621,773	112,339,878
Equity attributable to owners of the parent company	565,064,740	424,313,255	391,687,603
- Capital stock	897,514	897,514	897,514
- Share premium	4,403,893	4,403,893	4,403,893
- Retained earnings	509,097,564	402,135,600	370,513,188
- Others	50,665,769	16,876,248	15,873,008
Non-controlling interests	14,244,936	12,007,082	10,504,467
Total Equity	579,309,676	436,320,337	402,192,070
	Jan–Jun 2026	Jan–Dec 2025	Jan–Dec 2024
Revenue	305,372,914	333,605,938	300,870,903
Operating profit	146,725,209	43,601,051	32,725,961
Profit for the period	118,849,733	45,206,805	34,451,351
- Owners of the parent company	118,370,658	44,260,956	33,621,363
- Non-controlling interests	479,075	945,849	829,988
Basic earnings per share (KRW)	17,902	6,605	4,950
Diluted earnings per share (KRW)	17,733	6,603	4,950
Number of companies subject to consolidation accounting	310	308	229

※ Data shown in conformity with K-IFRS.

※ Please refer to the footnotes of the 2024, 2025 Consolidated Audit Reports and the 2026 half-year Interim Consolidated Financial Statements for the calculation of basic earnings per share (ordinary shares).

B. Separate financial statements

(KRW mil)

Classification	2026	2025	2024
	June 30, 2026	December 31, 2025	December 31, 2024
Current assets	207,955,077	101,439,429	82,320,322
- Cash and cash equivalents	15,762,232	12,581,632	1,653,766
- Short-term financial instruments	25,695,072	12,332,721	10,187,991
- Trade receivables	116,454,079	42,081,734	33,840,357
- Inventories	40,896,159	28,051,916	29,154,115
- Others	9,147,535	6,391,426	7,484,093
Non-current assets	257,907,570	257,462,622	242,645,805
- Other non-current financial assets	4,519,157	4,248,587	2,176,346
- Subsidiary, associate, and joint venture investments	59,909,176	59,498,635	57,427,196
- Property, plant and equipment	157,279,981	155,360,355	151,446,870
- Intangible assets	10,472,061	11,233,489	10,496,956
- Others	25,727,195	27,121,556	21,098,437
Total assets	465,862,647	358,902,051	324,966,127
Current liabilities	94,890,717	72,935,381	80,157,976
Non-current liabilities	12,621,131	31,636,587	8,411,494
Total liabilities	107,511,848	104,571,968	88,569,470
- Capital stock	897,514	897,514	897,514
- Share premium	4,403,893	4,403,893	4,403,893
- Retained earnings	350,019,182	254,566,830	233,734,316
- Others	3,030,210	-5,538,154	-2,639,066
Total Equity	358,350,799	254,330,083	236,396,657
Evaluation method of subsidiary, associate, and joint venture investment securities	Cost methods	Cost methods	Cost methods
	Jan-Jun 2026	Jan-Dec 2025	Jan–Dec 2024
Revenue	258,550,894	238,043,009	209,052,241
Operating profit	134,646,738	23,603,619	12,361,034
Profit for the period	107,005,224	33,686,601	23,582,565
Basic earnings per share (KRW)	16,183	5,027	3,472
Diluted earnings per share (KRW)	16,030	5,026	3,472

※ Data shown in conformity with K-IFRS.

※ Please refer to the footnotes of the 2024 and 2025 Audit Reports and 2026 half-year Interim Consolidated Financial Statements for the calculation of basic earnings per share (ordinary shares).

2. Consolidated financial statement

Samsung Electronics Co., Ltd. and its subsidiaries

INTERIM CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

(In millions of Korean won and in thousands of US dollars (Note 2.3))

	Notes	June 30, 2026	December 31, 2025	June 30, 2026	December 31, 2025
		KRW	KRW	USD	USD
Assets					
Current assets					
Cash and cash equivalents	3, 26	92,916,382	57,856,378	62,705,801	39,045,112
Short-term financial instruments	3, 26	97,036,646	67,965,021	65,486,414	45,867,058
Short-term financial assets at fair value through profit or loss	3, 4, 26	46,000	25,715	31,044	17,354
Trade receivables	3, 26	96,408,968	51,127,642	65,062,817	34,504,139
Non-trade receivables	3, 26	8,186,319	7,481,327	5,524,641	5,048,869
Prepaid expenses		4,207,615	3,627,172	2,839,562	2,447,843
Inventories	5	71,389,118	52,636,828	48,177,853	35,522,632
Other current assets	3, 26	9,520,934	6,964,529	6,425,325	4,700,101
		379,711,982	**247,684,612**	**256,253,457**	**167,153,108**
Non-current assets					
Financial assets at fair value through other comprehensive income	3, 4, 26	37,912,513	16,295,005	25,585,741	10,996,891
Financial assets at fair value through profit or loss	3, 4, 26	1,435,864	1,280,501	969,011	864,162
Investments in associates and joint ventures	6	14,446,902	13,772,121	9,749,675	9,294,291
Property, plant and equipment	7	224,371,952	215,304,784	151,420,263	145,301,170
Intangible assets	8	29,386,502	29,480,565	19,831,854	19,895,334
Net defined benefit assets	11	6,302,183	4,271,547	4,253,108	2,882,708
Deferred income tax assets		13,164,861	18,840,559	8,884,474	12,714,791
Other non-current assets	3, 26	52,747,757	20,012,416	35,597,495	13,505,633
		379,768,534	**319,257,498**	**256,291,621**	**215,454,980**
Total assets		**759,480,516**	**566,942,110**	**512,545,078**	**382,608,088**

※ The above interim consolidated statements of financial position should be read in conjunction with the accompanying notes.

Samsung Electronics Co., Ltd. and its subsidiaries

INTERIM CONSOLIDATED STATEMENTS OF FINANCIAL POSITION – (Continued)

(In millions of Korean won and in thousands of US dollars (Note 2.3))

	Notes	June 30, 2026	December 31, 2025	June 30, 2026	December 31, 2025
		KRW	**KRW**	**USD**	**USD**
Liabilities and Equity					
Current liabilities					
Trade payables	3, 26	17,204,681	13,039,380	11,610,798	8,799,791
Short-term borrowings	3, 9, 26	13,710,121	17,574,980	9,252,449	11,860,699
Other payables	3, 26	18,188,165	21,365,657	12,274,514	14,418,885
Advances received	14	3,295,051	1,933,598	2,223,707	1,304,913
Withholdings	3, 26	1,171,446	1,001,885	790,565	676,135
Accrued expenses	3, 14, 26	35,454,000	32,707,431	23,926,582	22,073,025
Current income tax liabilities		30,303,054	7,037,174	20,450,401	4,749,126
Current portion of long-term liabilities	3, 9, 10, 26	1,205,829	1,177,508	813,769	794,656
Provisions	12	10,596,988	7,690,559	7,151,512	5,190,071
Other current liabilities	3, 14, 26	3,060,282	2,883,176	2,065,271	1,945,749
		134,189,617	**106,411,348**	**90,559,568**	**71,813,050**
Non-current liabilities					
Debentures	3, 10, 26	7,668	7,134	5,175	4,814
Long-term borrowings	3, 9, 26	7,485,103	6,479,517	5,051,417	4,372,784
Long-term other payables	3, 26	4,803,902	5,602,031	3,241,974	3,780,602
Net defined benefit liabilities	11	609,291	558,520	411,188	376,924
Deferred income tax liabilities		4,888,855	709,226	3,299,306	478,630
Long-term provisions	12	3,717,725	2,900,411	2,508,954	1,957,379
Other non-current liabilities	3, 14, 26	24,468,679	7,953,586	16,512,999	5,367,580
		45,981,223	**24,210,425**	**31,031,013**	**16,338,713**
Total liabilities		**180,170,840**	**130,621,773**	**121,590,581**	**88,151,763**

※ The above interim consolidated statements of financial position should be read in conjunction with the accompanying notes.

Samsung Electronics Co., Ltd. and its subsidiaries

INTERIM CONSOLIDATED STATEMENTS OF FINANCIAL POSITION –(Continued)

(In millions of Korean won and in thousands of US dollars (Note 2.3))

	Notes	June 30, 2026	December 31, 2025	June 30, 2026	December 31, 2025
		KRW	KRW	USD	USD
Equity attributable to owners of the parent company					
Preference shares	15	119,467	119,467	80,624	80,624
Ordinary shares	15	778,047	778,047	525,075	525,075
Share premium		4,403,893	4,403,893	2,972,023	2,972,023
Retained earnings	16	509,097,564	402,135,600	343,570,961	271,386,320
Other components of equity	17	50,665,769	16,876,248	34,192,438	11,389,150
		565,064,740	**424,313,255**	**381,341,121**	**286,353,192**
Non-controlling interests		14,244,936	12,007,082	9,613,376	8,103,133
Total equity		**579,309,676**	**436,320,337**	**390,954,497**	**294,456,325**
Total liabilities and equity		**759,480,516**	**566,942,110**	**512,545,078**	**382,608,088**

※ The above interim consolidated statements of financial position should be read in conjunction with the accompanying notes.

Samsung Electronics Co., Ltd. and its subsidiaries

INTERIM CONSOLIDATED STATEMENTS OF PROFIT OR LOSS

(In millions of Korean won and in thousands of US dollars (Note 2.3))

	Notes	For the three-month periods ended June 30, 2026	2025	2026	2025	For the six-month periods ended June 30, 2026	2025	2026	2025
		KRW	KRW	USD	USD	KRW	KRW	USD	USD
Revenue	27	171,499,470	74,566,317	115,738,597	50,322,027	305,372,914	153,706,820	206,084,792	103,731,000
Cost of sales	18	52,198,759	49,069,566	35,226,996	33,115,220	104,159,030	100,079,497	70,293,045	67,539,920
Gross profit		**119,300,711**	**25,496,751**	**80,511,601**	**17,206,807**	**201,213,884**	**53,627,323**	**135,791,747**	**36,191,080**
Selling and administrative expenses	18, 19	29,808,299	20,820,694	20,116,510	14,051,110	54,488,675	42,265,994	36,772,375	28,523,743
Operating profit	27	**89,492,412**	**4,676,057**	**60,395,091**	**3,155,697**	**146,725,209**	**11,361,329**	**99,019,372**	**7,667,337**
Other non-operating income	20	440,736	302,750	297,436	204,315	916,374	1,409,055	618,427	950,919
Other non-operating expense	20	447,608	283,194	302,073	191,117	837,090	524,607	564,921	354,038
Share of net profit of associates and joint ventures	6	239,084	159,018	161,349	107,315	483,842	277,871	326,527	187,525
Financial income	21	8,352,399	4,345,852	5,636,723	2,932,853	14,475,364	8,316,736	9,768,883	5,612,655
Financial expense	21	3,637,218	3,444,354	2,454,623	2,324,466	8,495,460	5,932,679	5,733,269	4,003,744
Profit before income tax		**94,439,805**	**5,756,129**	**63,733,903**	**3,884,597**	**153,268,239**	**14,907,705**	**103,435,019**	**10,060,654**
Income tax expense	22	22,815,344	639,694	15,397,225	431,706	34,418,506	1,568,392	23,227,766	1,058,449
Profit for the period		**71,624,461**	**5,116,435**	**48,336,678**	**3,452,891**	**118,849,733**	**13,339,313**	**80,207,253**	**9,002,205**
Profit attributable to:									
Owners of the parent company		71,269,468	4,934,034	48,097,106	3,329,795	118,370,658	12,962,441	79,883,943	8,747,868
Non-controlling interests		354,993	182,401	239,572	123,096	479,075	376,872	323,310	254,337
Earnings per share *(in Korean won, in US dollars)*	23								
- Basic		10,849	737	7.32	0.50	17,950	1,929	12.11	1.30
- Diluted		10,733	737	7.24	0.50	17,768	1,929	11.99	1.30

※ The above interim consolidated statements of profit or loss should be read in conjunction with the accompanying notes.

Samsung Electronics Co., Ltd. and its subsidiaries

INTERIM CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(In millions of Korean won and in thousands of US dollars (Note 2.3))

	Notes	For the three-month periods ended June 30,				For the six-month periods ended June 30,			
		2026	2025	2026	2025	2026	2025	2026	2025
		KRW	KRW	USD	USD	KRW	KRW	USD	USD
Profit for the period		**71,624,461**	**5,116,435**	**48,336,678**	**3,452,891**	**118,849,733**	**13,339,313**	**80,207,253**	**9,002,205**
Other comprehensive income (loss)									
Items that will not be reclassified subsequently to profit or loss:									
Gain on valuation of financial assets at fair value through other comprehensive income, net of tax	17	9,981,136	738,266	6,735,896	498,228	14,351,234	664,716	9,685,112	448,592
Share of other comprehensive income of associates and joint ventures, net of tax	17	21,504	18,891	14,512	12,749	79,042	44,275	53,342	29,880
Remeasurement of net defined benefit liabilities (assets), net of tax	17	(131,529)	(35,870)	(88,764)	(24,207)	(329,490)	(67,650)	(222,361)	(45,654)
Items that may be reclassified subsequently to profit or loss:									
Share of other comprehensive income (loss) of associates and joint ventures, net of tax	17	45,064	(233,131)	30,412	(157,331)	205,229	(202,648)	138,502	(136,760)
Foreign currency translation differences for foreign operations, net of tax	17	4,155,770	(9,038,545)	2,804,574	(6,099,777)	12,655,301	(7,773,341)	8,540,591	(5,245,938)
Gain (loss) on valuation of cash flow hedge derivatives	17	13,219	(20,716)	8,922	(13,981)	34,789	(23,419)	23,478	(15,805)
Other comprehensive income (loss) for the period, net of tax		**14,085,164**	**(8,571,105)**	**9,505,552**	**(5,784,319)**	**26,996,105**	**(7,358,067)**	**18,218,664**	**(4,965,685)**
Total comprehensive income (loss) for the period		**85,709,625**	**(3,454,670)**	**57,842,230**	**(2,331,428)**	**145,845,838**	**5,981,246**	**98,425,917**	**4,036,520**
Comprehensive income (loss) attributable to:									
Owners of the parent company		84,149,027	(3,571,805)	56,789,040	(2,410,478)	143,613,296	5,740,518	96,919,258	3,874,061
Non-controlling interests		1,560,598	117,135	1,053,190	79,050	2,232,542	240,728	1,506,659	162,459

※ The above interim consolidated statements of comprehensive income should be read in conjunction with the accompanying notes.

Samsung Electronics Co., Ltd. and its subsidiaries

INTERIM CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY

(In millions of Korean won and in thousands of US dollars (Note 2.3))

For the six-month period ended June 30, 2026	Notes	Preference shares	Ordinary shares	Share premium	Retained earnings	Other components of equity	Equity attributable to owners of the parent company	Non-controlling interests	Total
Balance as of January 1, 2026		**119,467**	**778,047**	**4,403,893**	**402,135,600**	**16,876,248**	**424,313,255**	**12,007,082**	**436,320,337**
Profit for the period		-	-	-	118,370,658	-	118,370,658	479,075	118,849,733
Gain on valuation of financial assets at fair value through other comprehensive income, net of tax	17	-	-	-	144,178	12,541,193	12,685,371	1,665,863	14,351,234
Share of other comprehensive income (loss) of associates and joint ventures, net of tax	17	-	-	-	-	284,467	284,467	(196)	284,271
Foreign currency translation differences for foreign operations, net of tax	17	-	-	-	-	12,567,217	12,567,217	88,084	12,655,301
Remeasurement of net defined benefit liabilities (assets), net of tax	17	-	-	-	-	(329,206)	(329,206)	(284)	(329,490)
Gain on valuation of cash flow hedge derivatives	17	-	-	-	-	34,789	34,789	-	34,789
Total comprehensive income for the period		**-**	**-**	**-**	**118,514,836**	**25,098,460**	**143,613,296**	**2,232,542**	**145,845,838**
Dividends declared	16	-	-	-	(6,206,800)	-	(6,206,800)	(14,566)	(6,221,366)
Capital transactions under common control		-	-	-	-	-	-	19,728	19,728
Changes in consolidated entities		-	-	-	-	-	-	150	150
Purchase of treasury shares	15	-	-	-	-	(13,248,625)	(13,248,625)	-	(13,248,625)
Retirement of treasury shares	15	-	-	-	(5,346,072)	5,346,072	-	-	-
Share-based compensation	17	-	-	-	-	16,593,614	16,593,614	-	16,593,614
Total transactions with owners		-	-	**-**	**(11,552,872)**	**8,691,061**	**(2,861,811)**	**5,312**	**(2,856,499)**
Balance as of June 30, 2026		**119,467**	**778,047**	**4,403,893**	**509,097,564**	**50,665,769**	**565,064,740**	**14,244,936**	**579,309,676**

※ The above interim consolidated statements of changes in equity should be read in conjunction with the accompanying notes.

Samsung Electronics Co., Ltd. and its subsidiaries

INTERIM CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY – (Continued)

(In millions of Korean won and in thousands of US dollars (Note 2.3))

For the six-month period ended June 30, 2026	Notes	Preference shares	Ordinary shares	Share premium	Retained earnings	Other components of equity	Equity attributable to owners of the parent company	Non-controlling interests	Total
Balance as of January 1, 2026		**80,624**	**525,075**	**2,972,023**	**271,386,320**	**11,389,150**	**286,353,192**	**8,103,133**	**294,456,325**
Profit for the period		-	-	-	79,883,943	-	79,883,943	323,310	80,207,253
Gain on valuation of financial assets at fair value through other comprehensive income, net of tax	17	-	-	-	97,300	8,463,584	8,560,884	1,124,228	9,685,112
Share of other comprehensive income (loss) of associates and joint ventures, net of tax	17	-	-	-	-	191,976	191,976	(132)	191,844
Foreign currency translation differences for foreign operations, net of tax	17	-	-	-	-	8,481,146	8,481,146	59,445	8,540,591
Remeasurement of net defined benefit liabilities (assets), net of tax	17	-	-	-	-	(222,169)	(222,169)	(192)	(222,361)
Gain on valuation of cash flow hedge derivatives	17	-	-	-	-	23,478	23,478	-	23,478
Total comprehensive income for the period		-	-	-	**79,981,243**	**16,938,015**	**96,919,258**	**1,506,659**	**98,425,917**
Dividends declared	16	-	-	-	(4,188,737)	-	(4,188,737)	(9,831)	(4,198,568)
Capital transactions under common control		-	-	-	-	-	-	13,314	13,314
Changes in consolidated entities		-	-	-	-	-	-	101	101
Purchase of treasury shares		-	-	-	-	(8,941,003)	(8,941,003)	-	(8,941,003)
Retirement of treasury shares	15	-	-	-	(3,607,865)	3,607,865	-	-	-
Share-based compensation	17	-	-	-	-	11,198,411	11,198,411	-	11,198,411
Total transactions with owners		-	-	-	**(7,796,602)**	**5,865,273**	**(1,931,329)**	**3,584**	**(1,927,745)**
Balance as of June 30, 2026		**80,624**	**525,075**	**2,972,023**	**343,570,961**	**34,192,438**	**381,341,121**	**9,613,376**	**390,954,497**

※ The above interim consolidated statements of changes in equity should be read in conjunction with the accompanying notes.

Samsung Electronics Co., Ltd. and its subsidiaries

INTERIM CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY – (Continued)

(In millions of Korean won and in thousands of US dollars (Note 2.3))

For the six-month period ended June 30, 2025	Notes	Preference shares	Ordinary shares	Share premium	Retained earnings	Other components of equity	Equity attributable to owners of the parent company	Non-controlling interests	Total
Balance as of January 1, 2025		**119,467**	**778,047**	**4,403,893**	**370,513,188**	**15,873,008**	**391,687,603**	**10,504,467**	**402,192,070**
Profit for the period		-	-	-	12,962,441	-	12,962,441	376,872	13,339,313
Gain (loss) on valuation of financial assets at fair value through other comprehensive income, net of tax		-	-	-	80,245	587,519	667,764	(3,048)	664,716
Share of other comprehensive loss of associates and joint ventures, net of tax		-	-	-	-	(157,898)	(157,898)	(475)	(158,373)
Foreign currency translation differences for foreign operations, net of tax		-	-	-	-	(7,640,737)	(7,640,737)	(132,604)	(7,773,341)
Remeasurement of net defined benefit liabilities (assets), net of tax		-	-	-	-	(67,633)	(67,633)	(17)	(67,650)
Loss on valuation of cash flow hedge derivatives		-	-	-	-	(23,419)	(23,419)	-	(23,419)
Total comprehensive income (loss) for the period		**-**	**-**	**-**	**13,042,686**	**(7,302,168)**	**5,740,518**	**240,728**	**5,981,246**
Dividends declared	16	-	-	-	(4,901,590)	-	(4,901,590)	(80,277)	(4,981,867)
Capital transactions under common control		-	-	-	-	-	-	(1,071)	(1,071)
Changes in consolidated entities		-	-	-	-	-	-	204,003	204,003
Purchase of treasury shares		-	-	-	-	(4,276,964)	(4,276,964)	-	(4,276,964)
Retirement of treasury shares		-	-	-	(3,049,040)	3,049,040	-	-	-
Share-based compensation		-	-	-	-	452,522	452,522	-	452,522
Other		-	-	-	-	(7,972)	(7,972)	-	(7,972)
Total transactions with owners		**-**	**-**	**-**	**(7,950,630)**	**(783,374)**	**(8,734,004)**	**122,655**	**(8,611,349)**
Balance as of June 30, 2025		**119,467**	**778,047**	**4,403,893**	**375,605,244**	**7,787,466**	**388,694,117**	**10,867,850**	**399,561,967**

※ The above interim consolidated statements of changes in equity should be read in conjunction with the accompanying notes.

Samsung Electronics Co., Ltd. and its subsidiaries

INTERIM CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY – (Continued)

(In millions of Korean won and in thousands of US dollars (Note 2.3))

For the six-month period ended June 30, 2025	Notes	Preference shares	Ordinary shares	Share premium	Retained earnings	Other components of equity	Equity attributable to owners of the parent company	Non-controlling interests	Total
Balance as of January 1, 2025		**80,624**	**525,075**	**2,972,023**	**250,045,533**	**10,712,101**	**264,335,356**	**7,089,073**	**271,424,429**
Profit for the period		-	-	-	8,747,868	-	8,747,868	254,337	9,002,205
Gain (loss) on valuation of financial assets at fair value through other comprehensive income, net of tax		-	-	-	54,154	396,495	450,649	(2,057)	448,592
Share of other comprehensive loss of associates and joint ventures, net of tax		-	-	-	-	(106,559)	(106,559)	(321)	(106,880)
Foreign currency translation differences for foreign operations, net of tax		-	-	-	-	(5,156,449)	(5,156,449)	(89,489)	(5,245,938)
Remeasurement of net defined benefit liabilities (assets), net of tax		-	-	-	-	(45,643)	(45,643)	(11)	(45,654)
Loss on valuation of cash flow hedge derivatives		-	-	-	-	(15,805)	(15,805)	-	(15,805)
Total comprehensive income (loss) for the period		**-**	**-**	**-**	**8,802,022**	**(4,927,961)**	**3,874,061**	**162,459**	**4,036,520**
Dividends declared	16	-	-	-	(3,307,900)	-	(3,307,900)	(54,176)	(3,362,076)
Capital transactions under common control		-	-	-	-	-	-	(723)	(723)
Changes in consolidated entities		-	-	-	-	-	-	137,674	137,674
Purchase of treasury shares		-	-	-	-	(2,886,364)	(2,886,364)	-	(2,886,364)
Retirement of treasury shares		-	-	-	(2,057,683)	2,057,683	-	-	-
Share-based compensation		-	-	-	-	305,391	305,391	-	305,391
Other		-	-	-	-	(5,380)	(5,380)	-	(5,380)
Total transactions with owners		**-**	**-**	**-**	**(5,365,583)**	**(528,670)**	**(5,894,253)**	**82,775**	**(5,811,478)**
Balance as of June 30, 2025		**80,624**	**525,075**	**2,972,023**	**253,481,972**	**5,255,470**	**262,315,164**	**7,334,307**	**269,649,471**

※ The above interim consolidated statements of changes in equity should be read in conjunction with the accompanying notes.

Samsung Electronics Co., Ltd. and its subsidiaries

INTERIM CONSOLIDATED STATEMENTS OF CASH FLOWS

(In millions of Korean won and in thousands of US dollars (Note 2.3))

	Notes	For the six-month periods ended June 30, 2026	2025	2026	2025
		KRW	KRW	USD	USD
Operating activities					
Profit for the period		118,849,733	13,339,313	80,207,253	9,002,205
Adjustments	24	72,964,191	25,028,728	49,240,812	16,890,955
Changes in assets and liabilities arising from operating activities	24	(42,353,998)	(3,282,196)	(28,583,135)	(2,215,032)
Cash generated from operations		**149,459,926**	**35,085,845**	**100,864,930**	**23,678,128**
Interest received		2,060,331	2,577,375	1,390,441	1,739,375
Interest paid		(240,734)	(273,038)	(162,462)	(184,263)
Dividends received		202,966	194,783	136,974	131,452
Income tax paid		(6,127,297)	(3,643,963)	(4,135,085)	(2,459,175)
Net cash from operating activities		**145,355,192**	**33,941,002**	**98,094,798**	**22,905,517**
Investing activities					
Net decrease (increase) in short-term financial instruments		(26,275,744)	3,212,673	(17,732,520)	2,168,113
Net decrease (increase) in short-term financial assets at fair value through profit or loss		(20,286)	9,302	(13,690)	6,278
Disposal of long-term financial instruments		1,100,000	676,413	742,349	456,486
Acquisition of long-term financial instruments		(32,365,067)	(601,024)	(21,841,977)	(405,609)
Disposal of financial assets at fair value through other comprehensive income		264,301	401,353	178,367	270,858
Acquisition of financial assets at fair value through other comprehensive income		(2,051,738)	(53,796)	(1,384,641)	(36,305)
Disposal of financial assets at fair value through profit or loss		20,836	56,281	14,061	37,982
Acquisition of financial assets at fair value through profit or loss		(95,217)	(88,579)	(64,258)	(59,779)
Disposal of investments in associates and joint ventures		13,102	3,143	8,842	2,121
Acquisition of investments in associates and joint ventures		-	(322,146)	-	(217,404)
Disposal of property, plant and equipment		153,301	102,496	103,456	69,171
Acquisition of property, plant and equipment		(31,234,818)	(26,831,217)	(21,079,214)	(18,107,388)
Disposal of intangible assets		810	10,954	547	7,392
Acquisition of intangible assets		(1,725,464)	(2,039,179)	(1,164,451)	(1,376,166)
Receipt of government grants		1,592,914	1,667,835	1,074,998	1,125,560
Cash inflow (outflow) from business combination		13,512	(214,033)	9,119	(144,443)
Cash outflow due to business transfer		(5,849)	-	(3,947)	-
Cash outflow from other investing activities		(234,599)	(163,979)	(158,322)	(110,663)
Net cash used in investing activities		**(90,850,006)**	**(24,173,503)**	**(61,311,281)**	**(16,313,796)**

※ The above interim consolidated statements of cash flows should be read in conjunction with the accompanying notes.

Samsung Electronics Co., Ltd. and its subsidiaries

INTERIM CONSOLIDATED STATEMENTS OF CASH FLOWS –(Continued)

(In millions of Korean won and in thousands of US dollars (Note 2.3))

		For the six-month periods ended June 30,			
	Notes	2026	2025	2026	2025
		KRW	KRW	USD	USD
Financing activities					
Net decrease in short-term borrowings		(3,989,199)	(5,936,276)	(2,692,162)	(4,006,171)
Increase in long-term borrowings		800,505	2,003,746	540,231	1,352,253
Repayment of debentures and long-term borrowings		(700,203)	(1,555,626)	(472,541)	(1,049,834)
Dividends paid		(6,222,802)	(4,982,218)	(4,199,537)	(3,362,313)
Purchase of treasury shares		(13,248,625)	(4,276,964)	(8,941,003)	(2,886,364)
Net increase (decrease) in non-controlling interests		19,728	(1,072)	13,314	(723)
Net cash used in financing activities		**(23,340,596)**	**(14,748,410)**	**(15,751,698)**	**(9,953,152)**
Effect of foreign exchange rate changes		3,895,414	(1,604,643)	2,628,870	(1,082,914)
Net increase (decrease) in cash and cash equivalents		**35,060,004**	**(6,585,554)**	**23,660,689**	**(4,444,345)**
Cash and cash equivalents, beginning of the period		57,856,378	53,705,579	39,045,112	36,243,892
Cash and cash equivalents, end of the period		**92,916,382**	**47,120,025**	**62,705,801**	**31,799,547**

※ The above interim consolidated statements of cash flows should be read in conjunction with the accompanying notes.

3. Notes to consolidated financial statements

As of June 30, 2026 and December 31, 2025, and
for the three-month and six-month periods ended June 30, 2026 and 2025

1. General Information

1.1 Company Overview

Samsung Electronics Co., Ltd. (“SEC”) was incorporated under the laws of the Republic of Korea in 1969 and listed its shares on the Korea Stock Exchange in 1975. SEC and its subsidiaries (collectively referred to as the “Company”) operate four business divisions: DX, DS, SDC and Harman. DX (Device eXperience) division comprises businesses for digital televisions, refrigerators, smartphones and communication systems. DS (Device Solutions) division comprises businesses for memory, foundry, and system Large Scale Integration (LSI). SDC includes display panels products. Harman division includes connected car systems, audio and visual products, enterprise automation solutions and connected services. SEC is domiciled in the Republic of Korea and is located in Suwon, the Republic of Korea.

These consolidated financial statements have been prepared in accordance with Korean International Financial Reporting Standards (“Korean IFRS”) 1110, Consolidated Financial Statements. SEC, as the controlling company, consolidates its 309 subsidiaries, including Samsung Display Co., Ltd. and Samsung Electronics America Inc. The Company also applies the equity method of accounting for its 33 associates and joint ventures, including Samsung Electro-Mechanics Co., Ltd.

1.2 Consolidated Subsidiaries

The consolidated subsidiaries as of June 30, 2026 are as follows:

Region	Subsidiaries	Business	Percentage of ownership (%)(*)
America	Samsung Electronics America, Inc. (SEA)	Sale of electronic devices	100.0
	Samsung International, Inc. (SII)	Manufacture of electronic devices	100.0
	Samsung Mexicana S.A. de C.V (SAMEX)	Manufacture of electronic devices	100.0
	Samsung Electronics Home Appliances America, LLC (SEHA)	Manufacture of home appliances	100.0
	Samsung Research America, Inc. (SRA)	Research and Development (R&D)	100.0
	Samsung Next LLC (SNX)	Management of overseas subsidiaries	100.0
	Samsung Next Fund LLC (SNXF)	Technology business, venture capital investments	100.0
	Samsung HME America, Inc. (formerly NeuroLogica Corp.)	Manufacture and sale of medical equipment	100.0
	Samsung Lennox HVAC North America, LLC	Sale of air conditioning products	50.1
	Joyent, Inc.	Cloud services	100.0
	SmartThings, Inc.	Smart home platforms	100.0
	TeleWorld Solutions, Inc. (TWS)	Installation and optimization of network devices	100.0
	Xealth Inc.	Digital healthcare platform	100.0
	Samsung Semiconductor, Inc. (SSI)	Sale of semiconductor and display panels	100.0
	Samsung Federal, Inc. (SFI)	R&D	100.0
	Samsung Austin Semiconductor LLC. (SAS)	Manufacture of semiconductors	100.0
	Samsung Oak Holdings, Inc. (SHI)	Management of overseas subsidiaries	100.0
	SEMES America, Inc.	Maintenance of semiconductor equipment	100.0
	Samsung Display America Holdings, Inc. (SDAH)	Management of overseas subsidiaries	100.0
	eMagin Corporation	Development and manufacture of display panels	100.0
	Samsung Electronics Canada, Inc. (SECA)	Sale of electronic devices	100.0
	AdGear Technologies Inc.	Digital advertising platforms	100.0
	Sonio Corporation	Sale of software	100.0
	RAINBOW ROBOTICS USA Co., Ltd.	Sale of robots	100.0

(*) Ownership represents the Company’s ownership of the voting rights in each entity, including subsidiaries’ ownerships.

Region	Subsidiaries	Business	Percentage of ownership (%)(*)
America	Samsung Eletronica da Amazonia Ltda. (SEDA)	Manufacture and sale of electronic devices	100.0
	Samsung Electronics Mexico S.A. De C.V. (SEM)	Sale of electronic devices	100.0
	Samsung Electronics Digital Appliance Mexico, SA de CV (SEDAM)	Manufacture of home appliances	100.0
	Samsung Electronics Latinoamerica(Zona Libre), S. A. (SELA)	Sale of electronic devices	100.0
	Samsung Electronics Latinoamerica Miami, Inc. (SEMI)	Sale of electronic devices	100.0
	Samsung Electronica Colombia S.A. (SAMCOL)	Sale of electronic devices	100.0
	Samsung Electronics Argentina S.A. (SEASA)	Marketing and services	100.0
	Samsung Electronics Chile Limitada (SECH)	Sale of electronic devices	100.0
	Samsung Electronics Peru S.A.C. (SEPR)	Sale of electronic devices	100.0
	Samsung Electronics Venezuela, C.A. (SEVEN)	Marketing and services	100.0
	Samsung Electronics Panama. S.A. (SEPA)	Consulting	100.0
	SEMCO LLC	Manufacture and sale of air conditioning products	100.0
	SEMCO Duct & Acoustical Products Inc.	Manufacture and sale of air conditioning products	100.0
	Woods Air Movement Ltd.	Manufacture and sale of air conditioning products	100.0
	Harman International Industries, Inc.	Management of overseas subsidiaries	100.0
	Harman Becker Automotive Systems, Inc.	Manufacture and sale of audio products and R&D	100.0
	Harman da Amazonia Industria Eletronica e Participacoes Ltda.	Manufacture and sale of audio products	100.0
	Harman de Mexico, S. de R.L. de C.V.	Manufacture of audio products	100.0
	Harman do Brasil Industria Eletronica e Participacoes Ltda.	Sale of audio products and R&D	100.0
	Harman International Industries Canada Ltd.	Sale of audio products	100.0
	Harman International Mexico, S. de R.L. de C.V.	Sale of audio products	100.0
	Harman KG Holding, LLC	Management of overseas subsidiaries	100.0
	Harman Professional, Inc.	Sale of audio products and R&D	100.0
	Roon Labs, LLC	Sale of audio products	100.0
	Viper Holdings Corporation	Management of overseas subsidiaries	100.0
	DEI Holdings, Inc.	Management of overseas subsidiaries	100.0
	DEI Sales, Inc.	Sale of audio products	100.0
	Sound United, LLC	Sale of audio products	100.0
	Sound United Canada Inc.	Sale of audio products	100.0
	Polk Audio, LLC	Sale of audio products	100.0
	D&M Holdings U.S. Inc.	Sale of audio products	100.0
	Boston Acoustics, Inc.	Sale of audio products	100.0
	D&M Premium Sound Solutions, LLC	Sale of audio products	100.0
	Denon Electronics (USA), LLC	Sale of audio products	100.0
	Digital Networks North America Inc.	Sale of audio products	100.0
	Marantz America, LLC	Sale of audio products	100.0
	D&M Sales & Marketing Americas, LLC	Sale of audio products	100.0
	The Speaker Company	Sale of audio products	100.0
	Definitive Technology, LLC	Sale of audio products	100.0
	Equity International, LLC	Sale of audio products	100.0
	Beijing Integrated Circuit Industry International Fund, L.P	Venture capital investments	61.4
	China Materialia New Materials 2016 Limited Partnership	Venture capital investments	99.0

(*) Ownership represents the Company's ownership of the voting rights in each entity, including subsidiaries' ownerships.

Region	Subsidiaries	Business	Percentage of ownership (%)(*)
Europe/CIS	Samsung Electronics (UK) Ltd. (SEUK)	Sale of electronic devices	100.0
	Samsung Electronics Ltd. (SEL)	Management of overseas subsidiaries	100.0
	Samsung Semiconductor Europe Limited (SSEL)	Sale of semiconductor and display panels	100.0
	Samsung Electronics GmbH (SEG)	Sale of electronic devices	100.0
	Samsung Electronics Holding GmbH (SEHG)	Management of overseas subsidiaries	100.0
	Samsung Semiconductor Europe GmbH (SSEG)	Sale of semiconductor and display panels	100.0
	Samsung Electronics France S.A.S (SEF)	Sale of electronic devices	100.0
	Samsung Electronics Italia S.P.A. (SEI)	Sale of electronic devices	100.0
	Samsung Electronics Iberia, S.A. (SESA)	Sale of electronic devices	100.0
	Samsung Electronics Portuguesa, Unipessoal, Lda. (SEP)	Sale of electronic devices	100.0
	Samsung Electronics Hungarian Private Co. Ltd. (SEH)	Manufacture and sale of electronic devices	100.0
	Samsung Electronics Europe Logistics B.V. (SELS)	Logistics	100.0
	Samsung Electronics Benelux B.V. (SEBN)	Sale of electronic devices	100.0
	Samsung Electronics Europe Holding Cooperatief U.A. (SEEH)	Management of overseas subsidiaries	100.0
	Samsung Electronics Nordic Aktiebolag (SENA)	Sale of electronic devices	100.0
	Samsung Electronics Slovakia s.r.o (SESK)	Manufacture of TV and monitors	100.0
	Samsung Electronics Polska, SP.Zo.o (SEPOL)	Sale of electronic devices	100.0
	Samsung Electronics Poland Manufacturing SP.Zo.o (SEPM)	Manufacture of home appliances	100.0
	Samsung Electronics Romania LLC (SEROM)	Sale of electronic devices	100.0
	Samsung Electronics Austria GmbH (SEAG)	Sale of electronic devices	100.0
	Samsung Electronics Switzerland GmbH (SESG)	Sale of electronic devices	100.0
	Samsung Electronics Czech and Slovak s.r.o. (SECZ)	Sale of electronic devices	100.0
	Samsung Electronics Baltics SIA (SEB)	Sale of electronic devices	100.0
	Samsung Electronics Greece S.M.S.A (SEGR)	Sale of electronic devices	100.0
	Samsung Electronics Air Conditioner Europe B.V. (SEACE)	Sale of air conditioning products	100.0
	Samsung Nanoradio Design Center (SNDC)	R&D	100.0
	Samsung Denmark Research Center ApS (SDRC)	R&D	100.0
	Samsung Cambridge Solution Centre Limited (SCSC)	R&D	100.0
	SAMSUNG Zhilabs, S.L.	Development and sale of network solutions	100.0
	FOODIENT LTD	R&D	100.0
	Oxford Semantic Technologies Limited (OST)	R&D	100.0
	Sonio SAS	Sale of software and R&D	100.0
	Samsung Electronics Rus Company LLC (SERC)	Sale of electronic devices	100.0
	Samsung Electronics Rus Kaluga LLC (SERK)	Manufacture of TV	100.0
	Samsung Electronics Ukraine Company LLC (SEUC)	Sale of electronic devices	100.0
	Samsung R&D Institute Ukraine (SRUKR)	R&D	100.0
	Samsung Electronics Central Eurasia LLP (SECE)	Sale of electronic devices	100.0
	Samsung R&D Institute Rus LLC (SRR)	R&D	100.0
	Samsung Electronics Caucasus Co. Ltd (SECC)	Marketing	100.0
	Samsung Electronics Uzbekistan Ltd. (SEUZ)	Marketing	100.0
	AKG Acoustics GmbH	Manufacture and sale of audio products	100.0

(*) Ownership represents the Company's ownership of the voting rights in each entity, including subsidiaries' ownerships.

Region	Subsidiaries	Business	Percentage of ownership (%)(*)
Europe/CIS	Apostera UA, LLC	Connected Service Provider	100.0
	Harman Audio Iberia Espana Sociedad Limitada	Sale of audio products	100.0
	Harman Becker Automotive Systems GmbH	Manufacture and sale of audio products and R&D	100.0
	Harman Becker Automotive Systems Italy S.R.L.	Sale of audio products	100.0
	Harman Becker Automotive Systems Manufacturing Kft	Manufacture of audio products and R&D	100.0
	Harman Belgium SA	Sale of audio products	100.0
	Harman Finland Oy	Connected service provider	100.0
	Harman Connected Services GmbH	Connected service provider	100.0
	Harman Connected Services Poland Sp.zoo	Connected service provider	100.0
	Harman Consumer Nederland B.V.	Sale of audio products	100.0
	Harman Deutschland GmbH	Sale of audio products	100.0
	Harman France SNC	Sale of audio products	100.0
	Harman Holding GmbH & Co. KG	Management company	100.0
	Harman Hungary Financing Ltd.	Financing company	100.0
	Harman Inc. & Co. KG	Management of overseas subsidiaries	100.0
	Harman International Estonia OU	R&D	100.0
	Harman International Industries Limited	Sale of audio products and R&D	100.0
	Harman International Romania SRL	R&D	100.0
	Harman Management GmbH	Management of overseas subsidiaries	100.0
	Harman Professional Kft	Manufacture of audio products and R&D	100.0
	Harman Professional Denmark ApS	Sale of audio products and R&D	100.0
	Red Bend Software SAS	Software design	100.0
	Harman Connected Services OOO	Connected service provider	100.0
	Harman RUS CIS LLC	Sale of audio products	100.0
	D&M Europe B.V.	Sale of audio products	100.0
	D&M Audiovisual Ltd.	Sale of audio products	100.0
	D&M France SAS	Sale of audio products	100.0
	D&M Germany GmbH	Sale of audio products	100.0
	B&W Group Ltd.	Manufacture of audio products	100.0
	B&W Group Belgium B.V.	Sale of audio products	100.0
	B&W Loudspeakers Nederland B.V.	Sale of audio products	100.0
	B&W Loudspeakers Group Espana S.A.	Sale of audio products	100.0
	B&W Loudspeakers Ltd.	Sale of audio products	100.0
	B&W Group (Schweiz) GmbH	Sale of audio products	100.0
	B&W Group Germany GmbH	Sale of audio products	100.0
	B&W Group France SARL	Sale of audio products	100.0
	Marantz Italy Srl	Sale of audio products	51.0
	Bowers & Wilkins Ltd.	Sale of audio products	100.0

(*) Ownership represents the Company’s ownership of the voting rights in each entity, including subsidiaries’ ownerships.

Region	Subsidiaries	Business	Percentage of ow nership (%)(*)
Europe/CIS	FlaktGroup Austria GmbH	Sale of air conditioning products	100.0
	Flakt Woods SA	Sale of air conditioning products	100.0
	Flakt Elve NV	Sale of air conditioning products	100.0
	FlaktGroup Belgium N.V.	Sale of air conditioning products	100.0
	FlaktGroup CZ a.s.	Manufacture and sale of air conditioning products	100.0
	FlaktGroup Holding GmbH	Management of overseas subsidiaries	100.0
	FlaktGroup Deutschland GmbH	Sale of air conditioning products	100.0
	FlaktGroup Wurzen GmbH	Manufacture of air conditioning products	100.0
	SE Electronic GmbH	Manufacture and sale of air conditioning products	100.0
	Woods Air Movement GmbH	Sale of air conditioning products	100.0
	FlaktGroup A/S	Sale of air conditioning products	100.0
	FlaktGroup Eesti OU	Sale of air conditioning products	100.0
	Ventilation Holding Finland OY	Management of overseas subsidiaries	100.0
	FlaktGroup Finland OY	Manufacture and sale of air conditioning products	100.0
	FlaktGroup France SAS	Sale of air conditioning products	100.0
	Woods Holdings Ltd.	Management of overseas subsidiaries	100.0
	Flakt Woods Ltd.	Manufacture and sale of air conditioning products	100.0
	FlaktGroup UK Ltd.	Sale of air conditioning products	100.0
	FlaktGroup Ireland Ltd.	Sale of air conditioning products	100.0
	FlaktGroup Italy S. p. A.	Sale of air conditioning products	100.0
	FlaktGroup Baltics UAB	Sale of air conditioning products	100.0
	Flakt Woods (Luxembourg) S.a.r.l.	Management of overseas subsidiaries	100.0
	Flakt Woods ACS S.a.r.l.	Management of overseas subsidiaries	100.0
	FlaktGroup Latvija SlA	Sale of air conditioning products	100.0
	FlaktGroup Netherlands B.V.	Sale of air conditioning products	100.0
	FlaktGroup Poland Sp. z.o.o.	Sale of air conditioning products	100.0
	FlaktGroup Romania s.r.l.	Sale of air conditioning products	100.0
	Ventilation Holding Sweden AB	Management of overseas subsidiaries	100.0
	Fusilli HoldCo AB	Management of overseas subsidiaries	100.0
	FlaktGroup Sweden AB	Manufacture and sale of air conditioning products	100.0
	Forvaltnings bolaget Ljungarum HB	Management of overseas subsidiaries	100.0
	Stromboli Investissements SAS	Management of overseas subsidiaries	100.0

(*) Ownership represents the Company’s ownership of the voting rights in each entity, including subsidiaries’ ownerships.

Region	Subsidiaries	Business	Percentage of ownership (%)(*)
Middle East & Africa	Samsung Gulf Electronics Co., Ltd. (SGE)	Sale of electronic devices	100.0
	Samsung Electronics Turkiye (SETK)	Sale of electronic devices	100.0
	Samsung Electronics Industry and Commerce Ltd. (SETK-P)	Manufacture of electronic devices	100.0
	Samsung Electronics Levant Co., Ltd. (SELV)	Sale of electronic devices	100.0
	Samsung Electronics Maghreb Arab (SEMAG)	Sale of electronic devices	100.0
	Samsung Electronics Egypt S.A.E (SEEG)	Manufacture and sale of electronic devices	100.0
	Samsung Electronics Israel Ltd. (SEIL)	Marketing	100.0
	Samsung Electronics Tunisia S.A.R.L (SETN)	Marketing	100.0
	Samsung Electronics Pakistan(Private) Ltd. (SEPAK)	Marketing	100.0
	Samsung Electronics Middle East and North Africa (SEMENA)	Management of overseas subsidiaries	100.0
	Samsung Electronics Saudi Arabia Ltd. (SESAR)	Sale of electronic devices	100.0
	Samsung Semiconductor Israel R&D Center, Ltd. (SIRC)	R&D	100.0
	Corephotonics Ltd.	R&D	100.0
	Samsung Electronics South Africa(Pty) Ltd. (SSA)	Sale of electronic devices	100.0
	Samsung Electronics South Africa Production (Pty) Ltd. (SSAP)	Manufacture of TV and monitors	100.0
	Samsung Electronics West Africa Ltd. (SEWA)	Marketing	100.0
	Samsung Electronics East Africa Ltd. (SEEA)	Marketing	100.0
	FlaktWoods LLC	Sale of air conditioning products	100.0
	FlaktGroup Havalandirma Sanayi A.S.	Manufacture and sale of air conditioning products	100.0
	Harman Industries Holdings Mauritius Ltd.	Management of overseas subsidiaries	100.0
	Red Bend Ltd.	Manufacture of audio products	100.0
Asia (Excluding China)	Samsung Asia Pte. Ltd. (SAPL)	Management of overseas subsidiaries	100.0
	Samsung Electronics Singapore Pte. Ltd. (SESP)	Sale of electronic devices	100.0
	Samsung Malaysia Electronics (SME) Sdn. Bhd. (SME)	Sale of electronic devices	100.0
	Samsung Electronics Display (M) Sdn. Bhd. (SDMA)	Manufacture of electronic devices	100.0
	Samsung Electronics (M) Sdn. Bhd. (SEMA)	Manufacture of home appliances	100.0
	Samsung Vina Electronics Co., Ltd. (SAVINA)	Sale of electronic devices	100.0
	Samsung Electronics Vietnam Co., Ltd. (SEV)	Manufacture of electronic devices	100.0
	Samsung Electronics Vietnam THAINGUYEN Co., Ltd. (SEVT)	Manufacture of communication equipment	100.0
	Samsung Electronics HCMC CE Complex Co., Ltd. (SEHC)	Manufacture and sale of electronic devices	100.0
	Samsung Display Vietnam Co., Ltd. (SDV)	Manufacture of display panels	100.0
	PT Samsung Electronics Indonesia (SEIN)	Manufacture and sale of electronic devices	100.0
	PT Samsung Telecommunications Indonesia (STIN)	Sale of electronic devices and services	100.0
	Thai Samsung Electronics Co., Ltd. (TSE)	Manufacture and sale of electronic devices	91.8
	Laos Samsung Electronics Sole Co., Ltd (LSE)	Marketing	100.0
	Samsung Electronics Philippines Corporation (SEPCO)	Sale of electronic devices	100.0
	Samsung Electronics Australia Pty. Ltd. (SEAU)	Sale of electronic devices	100.0
	Samsung Electronics New Zealand Limited (SENZ)	Sale of electronic devices	100.0
	Samsung India Electronics Private Ltd. (SIEL)	Manufacture and sale of electronic devices	100.0
	Red Brick Lane Marketing Solutions Pvt. Ltd.	Marketing	100.0
	Samsung Display Noida Private Limited (SDN)	Manufacture of display panels	100.0
	Samsung R&D Institute India-Bangalore Private Limited (SRI-Bangalore)	R&D	100.0
	Samsung R&D Institute Bangladesh Limited (SRBD)	R&D	100.0
	Samsung Nepal Services Pvt. Ltd. (SNSL)	Service	100.0
	Samsung Japan Corporation (SJC)	Sale of semiconductor and display panels	100.0

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Region	Subsidiaries	Business	Percentage of ownership (%)(*)
Asia (Excluding China)	Samsung R&D Institute Japan Co. Ltd. (SRJ)	R&D	100.0
	Samsung Electronics Japan Co., Ltd. (SEJ)	Sale of electronic devices	100.0
	Samsung Semiconductor Asia Holdings Pte. Ltd. (SSAH)	Management of overseas subsidiaries	100.0
	Samsung Vietnam Semiconductor (SVS)	Manufacture of semiconductors	100.0
	FläktGroup India Private Ltd.	Manufacture and sale of air conditioning products	100.0
	FlaktGroup Singapore Pte. Ltd.	Sale of air conditioning products	100.0
	Harman International (India) Private Limited	Sale of audio products and R&D	100.0
	Harman International Industries PTY Ltd.	Management of overseas subsidiaries	100.0
	Harman International (Thailand) Co., Ltd.	Manufacture and sale of audio products	100.0
	Harman International Japan Co., Ltd.	Sale of audio products and R&D	100.0
	Harman Singapore Pte. Ltd.	Sale of audio products	100.0
	D&M Holdings, Inc.	Manufacture and sale of audio products, R&D	100.0
	Sound United Australia Pty Ltd.	R&D	100.0
	Sound United Sales & Marketing Australia Pty Limited	Sale of audio products	100.0
China	Samsung (CHINA) Investment Co., Ltd. (SCIC)	Sale of electronic devices	100.0
	Samsung Electronics Hong Kong Co., Ltd. (SEHK)	Sale of electronic devices	100.0
	Samsung Electronics Taiwan Co., Ltd. (SET)	Sale of electronic devices	100.0
	Suzhou Samsung Electronics Co., Ltd. (SSEC)	Manufacture of home appliances	88.3
	Samsung Suzhou Electronics Export Co., Ltd. (SSEC-E)	Manufacture of home appliances	100.0
	Samsung Electronics Suzhou Computer Co., Ltd. (SESC)	R&D	100.0
	Tianjin Samsung Telecom Technology Co., Ltd. (TSTC)	Manufacture of communication equipment	90.0
	Beijing Samsung Telecom R&D Center (SRC-Beijing)	R&D	100.0
	Samsung Electronics China R&D Center (SRC-Nanjing)	R&D	100.0
	Samsung Mobile R&D Center China-Guangzhou (SRC-Guangzhou)	R&D	100.0
	Samsung R&D Institute China-Shenzhen (SRC-Shenzhen)	R&D	100.0
	Shanghai Samsung Semiconductor Co., Ltd. (SSS)	Sale of semiconductor and display panels	100.0
	Samsung (China) Semiconductor Co., Ltd. (SCS)	Manufacture of semiconductors	100.0
	Samsung SemiConductor Xian Co., Ltd. (SSCX)	Sale of semiconductor and display panels	100.0
	Samsung Electronics Suzhou Semiconductor Co., Ltd. (SESS)	Toll processing of semiconductors	100.0
	Tianjin Samsung LED Co., Ltd. (TSLED)	Manufacture of LED	100.0
	Samsung Semiconductor (China) R&D Co., Ltd. (SSCR)	R&D	100.0
	Samsung Display Dongguan Co., Ltd. (SDD)	Manufacture of display panels	100.0
	Samsung Display Tianjin Co., Ltd. (SDT)	Manufacture of display panels	95.0
	SEMES (XIAN) Co., Ltd.	Semiconductor/FPD equipment services	100.0
	Samsung Semiconductor Investment L.P.I	Technology business, and venture capital investments	99.0
	Harman (China) Technologies Co., Ltd.	Manufacture of audio products	100.0
	Harman (Suzhou) Audio and Infotainment Systems Co., Ltd.	Sale of audio products	100.0
	Harman Automotive Electronic Systems (Suzhou) Co., Ltd.	Manufacture of audio products and R&D	100.0
	Harman Commercial (Shanghai) Co., Ltd.	Sale of audio products	100.0
	Harman Holding Limited	Sale of audio products	100.0
	Harman International (China) Holdings Co., Ltd.	Sale of audio products and R&D	100.0
	Harman Technology (Shenzhen) Co., Ltd.	Sale of audio products and R&D	100.0
	Sound United Hong Kong Limited	Management of overseas subsidiaries	100.0
	Sound Electronics (Shenzhen) Co. Ltd.	R&D	100.0

(*) Ownership represents the Company’s ownership of the voting rights in each entity, including subsidiaries’ ownerships.

Region	Subsidiaries	Business	Percentage of ownership (%)(*)
China	D&M Sales & Marketing (H.K) Ltd.	Sale of audio products	100.0
	D&M Digital Audio Trading (Shanghai) Ltd.	Management of overseas subsidiaries	100.0
	Marantz Shanghai Trading Ltd.	Management of overseas subsidiaries	100.0
	D&M Shanghai Electronics Ltd.	Sale of audio products	100.0
	D&M Sales & Marketing Taiwan Ltd.	Sale of audio products	100.0
	Bowers & Wilkins Trading Zhuhai Company Ltd.	Manufacture of audio products	100.0
	B&W Group Asia Limited	Sale of audio products	100.0
Domestic	Samsung Display Co., Ltd.	Manufacture and sale of display panels	84.8
	SU Materials Co., Ltd.	Manufacture of display components	50.0
	STECO Co., Ltd.	Manufacture of semiconductor components	70.0
	SEMES Co., Ltd.	Manufacture and sale of semiconductor/FPD	91.5
	Samsung Electronics Service Co., Ltd.	Repair services for electronic devices	99.3
	Samsung Electronics Service Customer Satisfaction Co., Ltd.	Call center for electronic device repair services	100.0
	Samsung Electronics Sales Co., Ltd.	Sale of electronic devices	100.0
	Samsung Electronics Logitech Co., Ltd.	General logistics agency	100.0
	Samsung Medison Co., Ltd.	Manufacture and sale of medical equipment	68.5
	Stellar Forest Co., Ltd.	Manufacture and processing of food products	100.0
	Mirero System Co., Ltd.	Development and supply of semiconductor process defect and quality control software	99.9
	Harman International Korea Co., Ltd.	Software development and supply	100.0
	Rainbow Robotics Co., Ltd.	Manufacture and sale of robots and robot parts	35.0
	D&M Sales & Marketing Korea Ltd.	Sale of audio products	100.0
	FlaktGroup Korea Inc.	Manufacture and sale of air conditioning products	100.0
	Samsung Venture Capital Union #21	Venture capital investments in technology business	99.0
	Samsung Venture Capital Union #22	Venture capital investments in technology business	99.0
	Samsung Venture Capital Union #26	Venture capital investments in technology business	99.0
	Samsung Venture Capital Union #28	Venture capital investments in technology business	99.0
	Samsung Venture Capital Union #32	Venture capital investments in technology business	99.0
	Samsung Venture Capital Union #33	Venture capital investments in technology business	99.0
	Samsung Venture Capital Union #42	Venture capital investments in technology business	99.0
	Samsung Venture Capital Union #43	Venture capital investments in technology business	99.0
	Samsung Venture Capital Union #45	Venture capital investments in technology business	99.0
	Samsung Venture Capital Union #52	Venture capital investments in technology business	99.0
	Samsung Venture Capital Union #55	Venture capital investments in technology business	99.0
	Samsung Venture Capital Union #56	Venture capital investments in technology business	99.0
	Samsung Venture Capital Union #57	Venture capital investments in technology business	99.0
	Samsung Venture Capital Union #62	Venture capital investments in technology business	99.0
	Samsung Venture Capital Union #67	Venture capital investments in technology business	99.0
	Samsung Venture Capital Union #74	Venture capital investments in technology business	99.0
	Samsung Venture Capital Union #76	Venture capital investments in technology business	73.3
	Samsung Venture Capital Union #78	Venture capital investments in technology business	99.0
	Growth Type Private Equity Trust Specialized in Semiconductors	Investment in semiconductor industry	66.7
	System LSI Mutual Benefit Private Equity Trust	Investment in semiconductor industry	62.5
	Semiconductor Ecosystem General Private Equity Trust	Investment in semiconductor industry	66.7

(*) Ownership represents the Company's ownership of the voting rights in each entity, including subsidiaries' ownerships.

1.3 Summary of Financial Data of Major Consolidated Subsidiaries

Summary of financial data of major consolidated subsidiaries is as follows:

(1) 2026

(In millions of Korean won)	As of June 30, 2026		June 30, 2026			
			For the three-month period ended		For the six-month period ended	
Major subsidiaries (*1)	**Assets**	**Liabilities**	**Sales**	**Profit (loss)**	**Sales**	**Profit (loss)**
Samsung Display Co., Ltd.	96,292,508	11,705,859	6,559,456	2,318,837	12,453,993	2,993,142
Samsung Electronics America, Inc. (SEA)	89,431,340	52,527,860	10,398,980	619,290	20,829,434	1,292,083
Samsung Semiconductor, Inc. (SSI)	82,709,458	73,474,209	63,318,020	(705,494)	103,839,384	81,588
Samsung Asia Pte. Ltd. (SAPL)	38,950,602	195,145	-	363,927	-	706,470
Samsung Austin Semiconductor LLC. (SAS)	36,260,678	24,144,525	851,270	(4,702)	1,864,817	(5,641)
Samsung (CHINA) Investment Co., Ltd. (SCIC)	32,254,634	31,150,838	249,878	(141,960)	943,537	(51,174)
Shanghai Samsung Semiconductor Co., Ltd. (SSS)	26,265,122	24,927,164	32,156,176	461,612	52,643,317	748,284
Harman and its subsidiaries(*2)	24,526,044	7,195,118	4,560,307	296,375	8,371,207	415,388
Samsung Electronics Vietnam THAINGUYEN Co., Ltd. (SEVT)	18,986,890	7,008,135	11,070,242	534,989	24,006,528	1,600,839
Samsung (China) Semiconductor Co., Ltd. (SCS)	18,152,837	976,076	2,596,601	272,051	4,942,577	597,116
Samsung India Electronics Private Ltd. (SIEL)	12,546,697	4,399,301	5,206,425	49,208	10,262,053	589,328
Samsung Electronics Vietnam Co., Ltd. (SEV)	12,022,934	5,043,484	6,710,340	391,838	13,560,373	1,001,465
Samsung Electronics Europe Holding Cooperatief U.A. (SEEH)	11,005,577	4,418,291	-	(79,613)	-	(52,500)
Samsung Display Vietnam Co., Ltd. (SDV)	8,782,075	2,325,674	5,589,538	410,400	10,519,078	590,327
Samsung Electronics HCMC CE Complex Co., Ltd. (SEHC)	6,014,145	1,068,208	2,228,179	138,950	4,163,565	235,641
Samsung Eletronica da Amazonia Ltda. (SEDA)	5,729,614	2,228,429	2,189,851	(302,881)	4,230,782	(143,100)
Samsung SemiConductor Xian Co., Ltd. (SSCX)	4,824,442	4,567,907	4,538,220	38,973	6,885,591	60,293
Samsung Electronics Taiwan Co., Ltd. (SET)	4,204,712	3,805,873	5,856,370	6,061	10,049,143	50,750
Samsung Japan Corporation (SJC)	3,938,618	3,562,474	2,636,163	3,875	4,097,078	(6,636)
Samsung Electronics (UK) Ltd. (SEUK)	3,518,460	2,217,625	1,528,146	10,155	3,256,972	84,268
Samsung International, Inc. (SII)	3,189,452	786,359	1,774,501	154,754	3,364,184	264,185
Samsung Electronics Mexico S.A. De C.V. (SEM)	2,913,576	1,218,862	1,413,391	29,567	2,667,306	82,074
SEMES Co., Ltd.	2,736,526	710,589	736,562	75,308	1,329,741	158,953
Samsung Semiconductor Europe GmbH (SSEG)	2,574,878	2,534,410	3,019,370	(27,290)	4,936,535	23,646
Samsung Electronics Europe Logistics B.V. (SELS)	2,498,768	1,818,474	4,132,305	145,053	8,569,168	404,104

(*1) Summary of financial information is based on separate financial statements of each subsidiary.

(*2) Consolidated financial data of an intermediate company that includes Harman International Industries, Inc. and its subsidiaries.

(2) 2025

(In millions of Korean won)	As of December 31, 2025		June 30, 2025 For the three-month period ended		June 30, 2025 For the six-month period ended	
Major subsidiaries(*1)	**Assets**	**Liabilities**	**Sales**	**Profit (loss)**	**Sales**	**Profit (loss)**
Samsung Display Co., Ltd.	76,710,079	8,779,728	5,323,197	546,603	10,320,810	2,318,492
Samsung Electronics America, Inc. (SEA)	52,966,362	20,138,323	9,611,647	420,095	20,356,976	939,817
Samsung Asia Pte. Ltd. (SAPL)	35,742,415	350,888	-	321,610	-	4,578,978
Samsung Austin Semiconductor LLC. (SAS)	29,787,509	18,505,380	1,036,534	173,165	2,296,810	423,893
Samsung Semiconductor, Inc. (SSI)	27,146,631	18,644,812	11,547,062	68,577	22,720,460	173,497
Harman and its subsidiaries(*2)	22,395,744	6,618,051	3,817,380	390,442	7,224,583	612,298
Samsung (China) Semiconductor Co., Ltd. (SCS)	16,042,066	1,114,773	2,170,216	256,131	4,414,573	533,555
Samsung (CHINA) Investment Co., Ltd. (SCIC)	14,604,846	13,562,847	597,691	(78,956)	1,377,529	(15,787)
Samsung Electronics Vietnam THAINGUYEN Co., Ltd. (SEVT)	14,049,410	4,454,771	8,924,130	814,902	19,677,005	1,200,458
Samsung India Electronics Private Ltd. (SIEL)	10,369,065	2,967,992	4,217,969	127,991	9,571,257	786,625
Shanghai Samsung Semiconductor Co., Ltd. (SSS)	9,474,930	8,969,730	6,853,426	101,400	12,345,716	193,871
Samsung Electronics Europe Holding Cooperatief U.A. (SEEH)	9,351,798	2,995,765	-	28,291	-	115,430
Samsung Display Vietnam Co., Ltd. (SDV)	7,996,205	2,551,991	4,238,532	281,709	7,929,550	402,229
Samsung Electronics Vietnam Co., Ltd. (SEV)	7,975,597	2,450,249	5,412,783	500,376	11,754,909	813,312
Samsung Electronics HCMC CE Complex Co., Ltd. (SEHC)	5,263,351	886,695	1,978,938	110,148	4,010,194	257,116
Samsung Eletronica da Amazonia Ltda. (SEDA)	4,815,175	1,617,379	1,622,571	(66,785)	3,686,545	(81,340)
Samsung Electronics (UK) Ltd. (SEUK)	3,174,054	2,025,539	1,428,765	(13,771)	3,231,793	129,202
Samsung International, Inc. (SII)	2,658,926	683,405	1,703,726	56,493	3,488,930	123,498
SEMES Co., Ltd.	2,637,216	768,123	564,717	37,755	1,099,738	77,615
Thai Samsung Electronics Co., Ltd. (TSE)	2,324,358	621,508	1,282,170	50,216	2,742,769	157,611
Samsung Electronics Mexico S.A. De C.V. (SEM)	2,267,579	813,376	1,127,512	33,951	2,308,935	143,041
Samsung Electronics Taiwan Co., Ltd. (SET)	2,115,046	1,784,638	1,588,456	(8,557)	3,289,910	18,283
Samsung Electronics Europe Logistics B.V. (SELS)	2,072,011	1,816,197	3,955,649	111,216	8,682,210	240,933
Samsung Japan Corporation (SJC)	1,967,890	1,619,589	948,447	6,719	1,681,011	9,762
Samsung Electronics GmbH (SEG)	1,855,724	1,779,446	1,436,685	(49,255)	3,295,579	1,789

(*1) Summary of financial information is based on separate financial statements of each subsidiary.

(*2) Consolidated financial data of an intermediate company that includes Harman International Industries, Inc. and its subsidiaries.

1.4 Changes in Consolidation Scope

Changes in consolidation scope during the six-month period ended June 30, 2026 are as follows:

Change	Region	Subsidiary	Description
Newly included	Asia (Excluding China)	Samsung Semiconductor Asia Holdings Pte. Ltd. (SSAH)	Establishment
		Samsung Vietnam Semiconductor (SVS)	Establishment
	Domestic	Samsung Venture Capital Union #78	Establishment
		FlaktGroup Korea Inc	Establishment
Excluded	Europe/CIS	B&W Group Finland Oy	Liquidation
		B&W Group (Logistics) Ltd	Liquidation
		FlaktGroup Switzerland SA	Liquidation

2. Material Accounting Policies

2.1 Basis of Presentation

The Company maintains its accounting records in Korean won and prepares statutory financial statements in the Korean language (Hangul) in accordance with International Financial Reporting Standards as adopted by the Republic of Korea ("Korean IFRS"). The accompanying interim consolidated financial statements have been condensed, restructured and translated into English from the Korean language financial statements.

The interim consolidated financial statements for the six-month period ended June 30, 2026 have been prepared in accordance with Korean IFRS 1034, Interim Financial Reporting. These interim consolidated financial statements have been prepared in accordance with the Korean IFRS which is effective as of June 30, 2026.

(A) New and amended standards adopted by the Company

The Company applied the following amended standards for the first time for the annual reporting period commencing January 1, 2026:

Amendments to Korean IFRS 1109, Financial Instruments and Korean IFRS 1107, Financial Instruments: Disclosures

The amendments have been implemented in order to respond to questions raised in practice and include new requirements. The amendments are as follows, and the adoption of the amendments does not have a significant impact on the Company's consolidated financial statements.

The amended standards:

· permit derecognition of a financial liability through an electronic payment system before cash is delivered on the settlement date, when specified criteria are met,
· clarify and enhance guidance on assessing whether the contractual cash flows of financial assets consist solely of payments of principal and interest,
· require disclosure of the impact of contractual terms that modify the timing and amount of contractual cash flows and the extent of the company's exposure, presented by category of financial instrument, and
· require additional disclosure regarding investments in equity instruments designated at fair value through other comprehensive income.

(B) New and amended standards not yet adopted by the Company

The amended accounting standards issued that are not yet effective for the annual reporting period commencing January 1, 2026 and have not been early adopted by the Company are as follows:

Issue of Korean IFRS 1118, Presentation and Disclosure in Financial Statements

The Korean IFRS 1118 will replace Korean IFRS 1001, Presentation of Financial Statements, and is effective for annual reporting periods beginning on or after January 1, 2027 with earlier application permitted. However, the Company has not early adopted the new standard in preparing its interim consolidated financial statements.

Korean IFRS 1118 introduces a more structured statement of profit or loss and requires further disaggregation of information. The Company is in the process of assessing the impacts that the adoption of Korean IFRS 1118 may have on its financial statements.

The expected impacts upon initial application are described below; however, the actual impacts arising from the application of the new standard from January 1, 2027 may differ due to the following factors:

· The Company has not yet completed the design and assessment of changes to its processes and controls; and

· The new accounting policies may be subject to change until the initial annual financial statements prepared under this new standard are issued.

[Structure of the Statement of Profit or Loss]

Korean IFRS 1118 requires all income and expenses to be classified into one of five categories: operating, investing, financing, income tax, and discontinued operations. The classification of income and expenses depends on an entity's main business activities. The Company has determined that certain activities, such as investing in assets or providing financing to customers, do not constitute its main business activities.

The application of Korean IFRS 1118 will not affect the Company's profit for the period or net assets. However, the Company will be required to present newly defined subtotals of 'operating profit' and 'profit before financing and income taxes'. The operating profit subtotal under the new standard differs from the operating profit currently presented by the Company. Based on information currently available, the Company has performed a preliminary assessment of the potential impacts of the application of Korean IFRS 1118, and the following impacts have been identified:

· Share of net profit of associates and joint ventures is currently presented below 'operating profit' and above 'financial income' and 'financial expense' in the statement of profit or loss. Income and expense arising from investments that are reported with the application of the equity method are required to be classified in the investing category under Korean IFRS 1118. That is, share of net profit of associates and joint ventures is expected to be classified within the investing category.

· Interest income and interest expense are currently presented as financial income and financial expense in accordance with the Company's accounting policies. Korean IFRS 1118 provides specific guidance on the classification of income and expenses within the investing and financing categories. Accordingly:

- Interest income arising from certain financial assets held by the Company (e.g., interest income on cash and cash equivalents) is expected to be classified within the investing category; and

- Interest expense on certain liabilities (i.e., financial liabilities not measured at fair value through profit or loss) is expected to be classified within the financing category.

· Foreign exchange differences arising from foreign currency transactions and translation are currently presented as financial income and financial expense. Under Korean IFRS 1118, foreign exchange differences are required to be classified in the same category as the income and expenses arising from the items that generated those differences. The Company expects that foreign exchange differences may be classified within operating, investing, or financing categories. For example, foreign exchange differences on trade payables will be classified within the operating category.

· Gains and losses on financial instruments designated as hedging instruments in cash flow hedges are currently presented as financial income and financial expense. Under Korean IFRS 1118, such gains and losses should be classified in the same category as the income and expenses affected by the risks that the hedging instruments are intended to manage.

Under Korean IFRS 1118, operating expenses are presented as separate line items using a nature, function, or mixed presentation format. The Company considers that a mixed presentation format will provide the most useful structured summary information on its operating expenses.

[Management-defined Performance Measures (MPMs)]

Management-defined performance measures (MPMs) are subtotals of income and expenses used in public communications outside the financial statements to communicate management's view of an aspect of the financial performance of the entity as a whole. The Company will be required to disclose information about MPMs in a single note to the financial statements.

The Company has developed a process to determine which public communications are relevant for identifying MPMs. MPMs relate to the same reporting period as the financial statements. Accordingly, the MPMs to be disclosed following the adoption of Korean IFRS 1118 will be determined based on public communications issued by the Company in respect of the interim reporting periods in 2027.

[Principles of Aggregation and Disaggregation]

Korean IFRS 1118 introduces enhanced principles regarding how information is presented and disaggregated by type in the financial statements (i.e., the primary financial statements and the notes). It also provides guidance on how items presented or disclosed should be labelled and described.

The Company is evaluating how to aggregate and disaggregate items based on similarities and differences in characteristics. Based on this assessment, items providing useful structured summary information will be presented in the primary financial statements, while additional material information will be disclosed in the notes.

The Company is also reviewing items currently presented as ‘other’ and intends to provide more meaningful descriptions in the future.

[Amendments to Other Standards]

As a result of the introduction of Korean IFRS 1118, Korean IFRS 1007, Statement of Cash Flows, has been amended. When presenting cash flows from operating activities using the indirect method, 'operating profit’ will be used as the starting point under the new standard, whereas the Company currently uses ‘profit for the period’ as the starting point.

Accordingly, certain adjustment items under the indirect method will change. For example, share of net profit (loss) of associates and joint ventures will no longer be included as an adjustment, as it is no longer a part of operating profit. Cash dividends received from such equity method investments will be classified as cash flows from investing activities.

In addition, the amendments to Korean IFRS 1007 provide specific guidance on the classification of interest and dividend cash flows. The Company expects to classify cash flows from interest received and dividends received as investing activities rather than operating activities, and cash flows from interest paid as financing activities rather than operating activities. Dividend payments will continue to be classified as financing activities.

2.2 Accounting Policies

Material accounting policies and method of computation used in the preparation of the interim consolidated financial statements are consistent with those of the annual consolidated financial statements for the year ended December 31, 2025, except for the changes due to the application of amendments of standards described in Note 2.1 and as described below.

Income tax expense for the interim period is recognized based on management’s best estimate of the weighted-average annual income tax rate expected for the full financial year considering global minimum top-up tax. The estimated average annual effective income tax rate is applied to the pre-tax income of the interim period.

2.3 Convenience Translation into United States Dollar Amounts

The US dollar amounts provided in the consolidated financial statements represent supplementary information solely for the convenience of the reader. All Korean won amounts are expressed in US dollars at the rate of W1,481.8 to $1, the average exchange rate for the six-month period ended June 30, 2026. Such presentation is not in accordance with generally accepted accounting principles and should not be construed as a representation that the Korean won amounts shown could be readily converted, realized or settled in US dollars at this or at any other rate.

2.4 Material Accounting Estimates and Assumptions

In preparing the interim consolidated financial statements, the management of the Company makes judgements, estimates and assumptions on matters which affect the application of policies and reported amounts of assets, liabilities, income and expenses. Estimates and assumptions are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. The resulting accounting estimates, by definition, seldom equal the related actual results.

Material accounting estimates and assumptions made in the preparation of the interim consolidated financial statements are consistent with those applied in the preparation of the annual consolidated financial statements for the year ended December 31, 2025, except for the estimates used to determine the income tax expense.

3. Financial Instruments by Category

(A) Categorizations of financial assets and liabilities as of June 30, 2026 and December 31, 2025 are as follows:

(1) As of June 30, 2026

(In millions of Korean won)	**Financial assets measured at amortized cost**	**Financial assets measured at fair value through other comprehensive income**	**Financial assets measured at fair value through profit or loss**	**Other financial assets (*)**	**Total**
Financial assets					
Cash and cash equivalents	92,916,382	-	-	-	92,916,382
Short-term financial instruments	97,036,646	-	-	-	97,036,646
Short-term financial assets at fair value through profit or loss	-	-	46,000	-	46,000
Trade receivables	96,408,968	-	-	-	96,408,968
Financial assets at fair value through other comprehensive income	-	37,912,513	-	-	37,912,513
Financial assets at fair value through profit or loss	-	-	1,435,864	-	1,435,864
Other	57,885,133	-	1,921,000	59,476	59,865,609
Total	**344,247,129**	**37,912,513**	**3,402,864**	**59,476**	**385,621,982**

(*) Other financial assets include derivatives designated as hedging instruments which are not subject to categorizations.

(In millions of Korean won)	**Financial liabilities measured at amortized cost**	**Financial liabilities measured at fair value through profit or loss**	**Other financial liabilities (*)**	**Total**
Financial liabilities				
Trade payables	17,204,681	-	-	17,204,681
Short-term borrowings	809,907	-	12,900,214	13,710,121
Other payables	16,547,090	-	-	16,547,090
Current portion of long-term liabilities	10,326	-	1,195,503	1,205,829
Debentures	7,668	-	-	7,668
Long-term borrowings	3,605,834	-	3,879,269	7,485,103
Long-term other payables	4,046,987	-	-	4,046,987
Other	23,998,871	89,436	26,054	24,114,361
Total	**66,231,364**	**89,436**	**18,001,040**	**84,321,840**

(*) Other financial liabilities include lease liabilities and derivatives designated as hedging instruments which are not subject to categorizations and collateralized borrowings.

(2) As of December 31, 2025

(In millions of Korean won)	**Financial assets measured at amortized cost**	**Financial assets measured at fair value through other comprehensive income**	**Financial assets measured at fair value through profit or loss**	**Other financial assets (*)**	**Total**
Financial assets					
Cash and cash equivalents	57,856,378	-	-	-	57,856,378
Short-term financial instruments	67,965,021	-	-	-	67,965,021
Short-term financial assets at fair value through profit or loss	-	-	25,715	-	25,715
Trade receivables	51,127,642	-	-	-	51,127,642
Financial assets at fair value through other comprehensive income	-	16,295,005	-	-	16,295,005
Financial assets at fair value through profit or loss	-	-	1,280,501	-	1,280,501
Other	20,461,402	-	127,516	46,503	20,635,421
Total	**197,410,443**	**16,295,005**	**1,433,732**	**46,503**	**215,185,683**

(*) Other financial assets include derivatives designated as hedging instruments which are not subject to categorizations.

(In millions of Korean won)	**Financial liabilities measured at amortized cost**	**Financial liabilities measured at fair value through profit or loss**	**Other financial liabilities (*)**	**Total**
Financial liabilities				
Trade payables	13,039,380	-	-	13,039,380
Short-term borrowings	163,310	-	17,411,670	17,574,980
Other payables	19,913,847	-	-	19,913,847
Current portion of long-term liabilities	9,070	-	1,168,438	1,177,508
Debentures	7,134	-	-	7,134
Long-term borrowings	2,806,481	-	3,673,036	6,479,517
Long-term other payables	4,861,818	-	-	4,861,818
Other	14,278,526	52,293	55,518	14,386,337
Total	**55,079,566**	**52,293**	**22,308,662**	**77,440,521**

(*) Other financial liabilities include lease liabilities and derivatives designated as hedging instruments which are not subject to categorizations and collateralized borrowings.

4. Financial Assets at Fair Value

(A) Details of financial assets at fair value as of June 30, 2026 and December 31, 2025 are as follows:

(1) Financial assets at fair value through other comprehensive income

(In millions of Korean won)	**June 30, 2026**	**December 31, 2025**
Non-current		
Equity instruments	37,912,513	16,295,005

(2) Financial assets at fair value through profit or loss

(In millions of Korean won)	June 30, 2026	December 31, 2025
Current		
Debt instruments	46,000	25,715
Non-current		
Equity instruments	709,630	591,468
Debt instruments	726,234	689,033
Subtotal	1,435,864	1,280,501
Total	**1,481,864**	**1,306,216**

(B) Details of listed equity securities of financial assets at fair value as of June 30, 2026 and December 31, 2025 are as follows:

(In millions of Korean won, number of shares and percentage)	June 30, 2026				December 31, 2025
	Number of shares owned	Percentage of ownership(%) (*)	Acquisition cost	Carrying amount (Market value)	Carrying amount (Market value)
Samsung Heavy Industries Co., Ltd.	134,027,281	15.2	932,158	3,122,836	3,230,057
Hotel Shilla Co., Ltd.	2,004,717	5.1	13,957	94,522	89,410
iMarketKorea Inc.	647,320	1.9	324	4,712	5,101
Wonik Holdings Co., Ltd.	3,518,342	4.6	30,821	73,709	171,343
Wonik IPS Co., Ltd.	3,701,872	7.5	32,428	622,285	251,357
Wacom Co., Ltd.	8,398,400	6.2	23,933	61,642	62,347
Corning Incorporated	68,000,000	7.9	3,383,540	26,774,683	8,543,509
Other			653,725	1,597,424	999,612
Total			**5,070,886**	**32,351,813**	**13,352,736**

(*) Ownership represents the Company's ownership of the total ordinary shares issued by each entity.

5. Inventories

Inventories as of June 30, 2026 and December 31, 2025 are as follows:

(In millions of Korean won)	June 30, 2026			December 31, 2025		
	Gross amount	Valuation allowance	Carrying amount	Gross amount	Valuation allowance	Carrying amount
Finished goods	16,333,669	(1,367,590)	14,966,079	13,982,644	(1,703,543)	12,279,101
Work in process	34,728,139	(2,420,184)	32,307,955	26,775,342	(2,998,412)	23,776,930
Raw materials and supplies	24,195,102	(1,474,073)	22,721,029	16,411,422	(1,139,810)	15,271,612
Materials in transit	1,394,055	-	1,394,055	1,309,185	-	1,309,185
Total	**76,650,965**	**(5,261,847)**	**71,389,118**	**58,478,593**	**(5,841,765)**	**52,636,828**

6. Investments in Associates and Joint Ventures

(A) Changes in investments in associates and joint ventures for the six-month periods ended June 30, 2026 and 2025 are as follows:

(In millions of Korean won)	2026	2025
Balance as of January 1	13,772,121	12,592,117
Acquisition	-	385,764
Disposal	(13,102)	(3,143)
Share of profit	483,842	277,871
Other (*)	204,041	(408,715)
Balance as of June 30	**14,446,902**	**12,843,894**

(*) Other consists of dividends, impairment, and reclassification.

(B) Major investments in associates and joint ventures as of June 30, 2026 are as follows:

(1) Investments in associates

Investee	Nature of relationship with associate	Percentage of ownership (%)(*1)	Principal business location	Fiscal period-end
Samsung Electro-Mechanics Co., Ltd. (*2)	Manufacture and supply electronic components including passive components, circuit boards, and modules	23.7	Korea	December
Samsung SDS Co., Ltd.	Provide Information Technology(IT) services including computer programming, system integration and management and logistical services	22.6	Korea	December
Samsung Biologics Co., Ltd. (*3)	Investment in new business	31.2	Korea	December
Samsung Epis Holdings Co., Ltd. (*3)	Investment in new business	31.2	Korea	December
Samsung SDI Co., Ltd.(*4)	Manufacture and supply electronic parts including secondary cell batteries	19.4	Korea	December
Cheil Worldwide, Inc. (*5)	Advertising agency	25.2	Korea	December

(*1) Ownership represents the Company's ownership of the total ordinary shares issued by each entity.
(*2) The Company's ownership of ordinary shares outstanding is 24.3%.
(*3) The Company's ownership of ordinary shares outstanding is 31.3%.
(*4) The Company's ownership of ordinary shares outstanding is 20.3%.
(*5) The Company's ownership of ordinary shares outstanding is 28.7%.

(2) Investments in joint ventures

Investee	Nature of relationship with joint venture	Percentage of ownership (%)(*1)	Principal business location	Fiscal period-end
Samsung Corning Advanced Glass LLC	Manufacture and supply industrial glass devices	50.0	Korea	December

(*) Ownership represents the Company's ownership of the total ordinary shares issued by the entity.

(C) Details of investments in associates and joint ventures as of June 30, 2026 and December 31, 2025 are as follows:

(1) Investments in associates

(In millions of Korean won)

	June 30, 2026		
Investee	**Acquisition cost**	**Net asset value of equity shares (*)**	**Carrying amount**
Samsung Electro-Mechanics Co., Ltd.	359,237	2,395,991	2,408,428
Samsung SDS Co., Ltd.	147,963	2,329,038	2,343,519
Samsung Biologics Co., Ltd.	1,410,104	2,613,118	3,793,343
Samsung Epis Holdings	185,788	1,906,010	717,979
Samsung SDI Co., Ltd.	1,614,403	4,836,682	3,027,485
Cheil Worldwide, Inc.	506,162	462,271	762,775
Other	614,036	916,730	1,138,899
Total	**4,837,693**	**15,459,840**	**14,192,428**

(*1) The Company's portion of net asset value of associates is based on the Company's percentage of ownership.

(In millions of Korean won)

	December 31, 2025		
Investee	**Acquisition cost**	**Net asset value of equity shares (*)**	**Carrying amount**
Samsung Electro-Mechanics Co., Ltd.	359,237	2,234,671	2,249,353
Samsung SDS Co., Ltd.	147,963	2,239,882	2,253,776
Samsung Biologics Co., Ltd.	1,410,104	2,328,487	3,509,028
Samsung Epis Holdings	185,788	1,810,442	671,358
Samsung SDI Co., Ltd.	1,614,403	4,268,204	3,003,653
Cheil Worldwide, Inc.	506,162	450,813	752,070
Other	627,138	936,015	1,089,589
Total	**4,850,795**	**14,268,514**	**13,528,827**

(*) The Company's portion of net asset value of associates is based on the Company's percentage of ownership.

(2) Investments in joint ventures

(In millions of Korean won)

	June 30, 2026		
Investee	**Acquisition cost**	**Net asset value of equity shares (*)**	**Carrying amount**
Samsung Corning Advanced Glass LLC	215,000	150,696	150,675
Other	259,994	88,639	103,799
Total	**474,994**	**239,335**	**254,474**

(*) The Company's portion of net asset value of joint ventures is based on the Company's percentage of ownership.

(In millions of Korean won)

	December 31, 2025		
Investee	**Acquisition cost**	**Net asset value of equity shares (*)**	**Carrying amount**
Samsung Corning Advanced Glass LLC	215,000	148,065	148,044
Other	259,994	85,408	95,250
Total	**474,994**	**233,473**	**243,294**

(*) The Company's portion of net asset value of joint ventures is based on the Company's percentage of ownership.

(D) Details of the changes in the book value of investments in associates and joint ventures using the equity method are as follows:

(1) For the six-month period ended June 30, 2026

(In millions of Korean won)	**Balance as of January 1**	**Share of profit (loss)**	**Share of other comprehensive income (loss)**	**Other (*)**	**Balance as of June 30**
Samsung Electro-Mechanics Co., Ltd.	2,249,353	129,785	70,869	(41,579)	2,408,428
Samsung SDS Co., Ltd.	2,253,776	61,903	83,576	(55,736)	2,343,519
Samsung Biologics Co., Ltd.	3,509,028	280,908	3,407	-	3,793,343
Samsung Epis Holdings	671,358	45,436	1,185	-	717,979
Samsung SDI Co., Ltd.	3,003,653	(40,419)	64,251	-	3,027,485
Cheil Worldwide, Inc.	752,070	26,407	20,015	(35,717)	762,775
Samsung Corning Advanced Glass LLC	148,044	2,631	-	-	150,675
Other	1,184,839	(22,809)	40,968	39,700	1,242,698
Total	**13,772,121**	**483,842**	**284,271**	**(93,332)**	**14,446,902**

(*) Other includes acquisitions, disposals, and dividends.

(2) For the six-month period ended June 30, 2025

(In millions of Korean won)	**Balance as of January 1**	**Share of profit (loss)**	**Share of other comprehensive income (loss)**	**Other (*)**	**Balance as of June 30**
Samsung Electro-Mechanics Co., Ltd.	2,067,669	66,362	(30,000)	(31,848)	2,072,183
Samsung SDS Co., Ltd.	2,120,417	87,148	(30,578)	(50,669)	2,126,318
Samsung Biologics Co., Ltd.	3,406,062	220,951	(584)	-	3,626,429
Samsung SDI Co., Ltd.	2,923,991	(126,206)	(77,585)	358,336	3,078,536
Cheil Worldwide, Inc.	718,561	22,696	(6,986)	(35,717)	698,554
Samsung Corning Advanced Glass LLC	143,178	2,548	-	-	145,726
Other	1,212,239	4,372	(12,640)	(107,823)	1,096,148
Total	**12,592,117**	**277,871**	**(158,373)**	**132,279**	**12,843,894**

(*) Other consists of acquisitions, disposals, dividends, impairment, and reclassification.

(E) Summary of the financial information of major associates and joint ventures

(1) Summary of condensed financial information of major associates and dividends received from associates as of June 30, 2026 and December 31, 2025, and for the six-month periods ended June 30, 2026 and 2025 are as follows:

	2026					
(In millions of Korean won)	**Samsung E lectro- Mechanics Co., Ltd.**	**Samsung S DS Co., Ltd .**	**Samsung B iologics Co. , Ltd.**	**Samsung Epis Holdi ngs**	**Samsung S DI Co., Ltd .**	**Cheil Worl dwide, Inc.**
1. Condensed financial information						
Condensed statements of financial positi on:						
Current assets	8,403,859	11,025,442	5,331,146	2,320,885	9,701,386	2,752,500
Non-current assets	8,162,115	4,125,211	7,321,475	5,688,439	37,920,505	717,806
Current liabilities	4,974,779	2,570,246	2,966,147	1,671,378	12,649,765	1,463,456
Non-current liabilities	1,062,053	1,937,064	1,324,551	243,285	8,135,907	376,393
Non-controlling interests	298,563	332,538	-	-	2,537,387	18,152
Condensed statements of comprehensive income:						
Revenue	6,666,318	7,070,692	2,578,030	845,786	7,345,161	2,092,084
Profit from continuing operations, net of tax (*)	564,667	271,449	899,900	185,271	48,194	92,102
Profit from discontinued operations, net of tax (*)	203	-	-	-	-	-
Other comprehensive income (*)	301,626	226,551	10,913	6,133	2,541,907	72,596
Total comprehensive income (*)	866,496	498,000	910,813	191,404	2,590,101	164,698
2. Dividends from associates						
Dividends	41,579	55,736	-	-	-	35,717

(*) Profit attributable to owners of the investee

	2025					
(In millions of Korean won)	**Samsung E lectro- Mechanics Co., Ltd.**	**Samsung S DS Co., Lt d.**	**Samsung B iologics Co. , Ltd.**	**Samsung Epis Hold ings**	**Samsung S DI Co., Ltd .**	**Cheil Worl dwide, Inc.**
1. Condensed financial information						
Condensed statements of financial positio n:						
Current assets	7,097,623	9,405,729	4,408,367	1,880,001	8,739,929	2,880,955
Non-current assets	7,498,273	4,047,975	6,652,375	5,835,583	33,515,410	706,862
Current liabilities	3,819,497	2,331,827	2,532,917	1,401,268	9,794,853	1,627,926
Non-current liabilities	979,054	858,977	1,076,714	525,244	8,890,373	371,841
Non-controlling interests	255,582	346,793	-	-	2,127,239	15,708
Condensed statements of comprehensive income:						
Revenue	5,523,278	7,001,748	2,588,178	-	6,356,224	2,158,251
Profit (loss) from continuing operations, net of tax (*)	263,910	382,098	699,940	-	(387,456)	79,157
Profit (loss) from discontinued operations, net of tax (*)	(456)	-	-	-	14,392	-
Other comprehensive loss (*)	(127,952)	(136,391)	(1,822)	-	(217,678)	(23,934)
Total comprehensive income (loss) (*)	135,502	245,707	698,118	-	(590,742)	55,223
2. Dividends from associates						
Dividends	31,848	50,669	-	-	13,463	35,717

(*) Profit (loss) attributable to owners of the investee.

(2) Summary of condensed financial information of major joint ventures and dividends received from joint ventures as of June 30, 2026 and December 31, 2025, and for the six-month periods ended June 30, 2026 and 2025 are as follows:

(In millions of Korean won)	Samsung Corning Advanced Glass, LLC	
	2026	**2025**
1. Condensed financial information		
Condensed statements of financial position:		
Current assets	92,595	102,100
Non-current assets	236,936	224,966
Current liabilities	27,296	30,316
Non-current liabilities	844	621
Condensed statements of comprehensive income:		
Revenue	87,054	91,248
Profit from continuing operations, net of tax	5,263	5,096
Total comprehensive income	5,263	5,096
2. Dividends from joint ventures		
Dividends	-	-

(3) Profit (loss) attributable to owners of the parent company from associates and joint ventures which are not individually material for the six-month periods ended June 30, 2026 and 2025 are as follows:

(In millions of Korean won)	2026		2025	
	Associates	**Joint ventures**	**Associates**	**Joint ventures**
Profit (loss) from continuing operations	(24,209)	1,400	3,127	1,245
Other comprehensive income (loss)	35,715	5,253	(15,702)	3,062
Total comprehensive income (loss)	**11,506**	**6,653**	**(12,575)**	**4,307**

(F) Details of marketable investments in associates as of June 30, 2026 and December 31, 2025 are as follows:

(In millions of Korean won and number of shares)	June 30, 2026		December 31, 2025
	Number of shares held	**Market value**	**Market value**
Samsung Electro-Mechanics Co., Ltd.	17,693,084	38,641,695	4,511,736
Samsung SDS Co., Ltd.	17,472,110	3,333,679	2,996,467
Samsung Biologics Co., Ltd.	14,449,944	20,099,872	24,492,655
Samsung Epis Holdings	7,767,364	3,339,967	5,771,151
Samsung SDI Co., Ltd.	15,663,968	7,628,352	4,221,439
Cheil Worldwide, Inc.	29,038,075	528,493	609,800

(G) Other matters

On July 12, 2018, the Korea Securities and Futures Commission determined an initial measure following an investigation relating to Samsung Biologics Co., Ltd., an associate of the Company, and its accounting for its investment in Samsung Bioepis Co., Ltd, a joint venture between Biogen Therapeutics Inc. and Samsung Biologics Co., Ltd. This measure included a recommendation to dismiss the director in charge, prosecution charges, and external auditor designation by the regulator, on the basis that the Joint Venture Agreement was not disclosed in the notes to the financial statements. On November 14, 2018, the Korea Securities and Futures Commission determined a second measure which included a penalty of W8,000 million, a recommendation to dismiss the CEO, a requirement to restate its financial statements, and further prosecution charges.

To prove justification of its accounting treatment, Samsung Biologics Co., Ltd. filed a suit for cancellation of the aforementioned measures to the Seoul Administrative Court, which is currently in progress. On September 24, 2020, the Seoul Administrative Court announced a decision to cancel the first measure charged by the Korea Securities and Futures Commission and suspended its execution until the final rulings of appeal. On June 11, 2025, Seoul High Court upheld the original decision in the appellate court, but the Korea Securities and Futures Commission appealed to the Supreme Court of Korea on June 30, 2025. On September 25, 2025, the Supreme Court of Korea dismissed the final appeal and reaffirmed the full cancellation of the first measure. Regarding the lawsuit seeking the cancellation of the second measure, the Seoul Administrative Court rendered a judgment on August 14, 2024, to revoke the administrative disposition imposed by the Korea Securities and Futures Commission. However, the Korea Securities and Futures Commission filed an appeal on August 28, 2024, and the case is currently pending before the Seoul High Court.

Samsung Biologics Co., Ltd. also filed for suspending the execution of the initial and second measures. On January 22, 2019 and February 19, 2019, the Seoul Administrative Court pronounced decisions to suspend the second and initial measures, respectively, until the final rulings. The Korea Securities and Futures Commission immediately appealed against the decisions but the appeals were dismissed by the Seoul High Court on May 13, 2019 and May 24, 2019, in relation to the second and first measures, respectively. On May 23, 2019 and June 10, 2019, the Korea Securities and Futures Commission re-appealed against the dismissals relating to the second and first measures, respectively. On September 6, 2019 and October 11, 2019, the Supreme Court of Korea dismissed the Korea Securities and Futures Commission's re-appeal relating to the second and first measures, respectively, and confirmed the decision to suspend the execution of these measures.

Although the future outcome of the administrative litigation cannot be estimated, should Samsung Biologics Co., Ltd. be required to restate its financial statements to amend its historical accounting treatment relating to its investment in Samsung Bioepis Co., Ltd., the Company's share of profit or loss relating to its equity method investment, the amount of investment in associates, and retained earnings, for the years ended December 31, 2015 to December 31, 2022, and the profit on disposal of investment for the year ended December 31, 2016, may be impacted. Given the timing of completion and the final result of the administrative litigation between Samsung Biologics Co., Ltd. and the Korea Securities and Futures Commission is uncertain and cannot currently be estimated, it is not possible for the Company to recognize the effects of these proceedings in the interim consolidated financial statements of the current period.

7. Property, Plant and Equipment

(A) Changes in property, plant and equipment for the six-month periods ended June 30, 2026 and 2025 are as follows:

(In millions of Korean won)	2026	2025
Balance as of January 1	215,304,784	205,945,209
Acquisition and capital expenditures	29,371,843	23,826,078
Acquisition from business combination	-	20,727
Depreciation	(23,593,369)	(21,287,296)
Disposals/scrap/impairment	(245,199)	(310,449)
Other (*)	3,533,893	(3,168,631)
Balance as of June 30	**224,371,952**	**205,025,638**

(*) Other includes effects of changes in foreign currency exchange rates.

(B) Details of depreciation of property, plant and equipment for the six-month periods ended June 30, 2026 and 2025 are as follows:

(In millions of Korean won)	2026	2025
Cost of sales	20,241,353	18,673,813
Selling and administrative expenses and other	3,352,016	2,613,483
Total	**23,593,369**	**21,287,296**

(C) Right-of-use assets as of June 30, 2026 amount to W5,560,132 million (December 31, 2025: W5,388,707 million). During the six-month periods ended June 30, 2026 and 2025, newly recognized right-of-use assets amount to W738,425 million and W729,678 million, respectively, with relevant depreciation of W677,569 million and W627,889 million, respectively.

8. Intangible Assets

(A) Changes in intangible assets for the six-month periods ended June 30, 2026 and 2025 are as follows:

(In millions of Korean won)	2026	2025
Balance as of January 1	29,480,565	23,738,566
External acquisitions	804,435	1,828,601
Acquisition from business combination	-	2,263,546
Amortization	(1,780,765)	(1,588,216)
Disposals/scrap/impairment	(12,442)	(14,277)
Other (*)	894,709	(230,474)
Balance as of June 30	**29,386,502**	**25,997,746**

(*) Other includes the effects of changes in foreign currency exchange rates and others.

(B) Details of amortization of intangible assets for the six-month periods ended June 30, 2026 and 2025 are as follows:

(In millions of Korean won)	2026	2025
Cost of sales	1,177,501	1,075,514
Selling and administrative expenses and other	603,264	512,702
Total	**1,780,765**	**1,588,216**

9. Borrowings

Details of the carrying amounts of borrowings as of June 30, 2026 and December 31, 2025 are as follows:

(In millions of Korean won)	**Financial institutions**	**Interest rates (%) as of June 30, 2026**	**June 30, 2026**	**December 31, 2025**
Short-term borrowings				
Collateralized borrowings [*1]	Woori Bank and others	1.3~17.6	12,900,214	17,411,670
Non-collateralized borrowings	Citibank and others	0.0~40.0	809,907	163,310
Total			**13,710,121**	**17,574,980**
Current portion of long-term borrowings				
Bank borrowings	BNP and others	3.3~5.3	2,658	1,977
Lease liabilities [*2]	CSSD and others	5.1	1,195,504	1,168,438
Total			**1,198,162**	**1,170,415**
Long-term borrowings				
Bank borrowings	Korea Development Bank and others	1.8~7.8	3,605,834	2,806,014
Lease liabilities [*2]	CSSD and others	5.1	3,879,269	3,673,503
Total			**7,485,103**	**6,479,517**

[*1] Collateralized borrowings are secured by trade receivables.

[*2] Interest expenses arising from the lease liabilities for the six-month periods ended June 30, 2026 and 2025 amount to W125,669 million and W121,179 million, respectively, which are determined using the weighted-average incremental borrowing rate.

10. Debentures

Details of the carrying amounts of debentures as of June 30, 2026 and December 31, 2025 are as follows:

(In millions of Korean won)	**Issue date**	**Due date**	**Interest rate (%) as of June 30, 2026**	**June 30, 2026**	**December 31, 2025**
US dollar denominated straight bonds [*]	October 2, 1997	October 1, 2027	7.7	15,415 (USD 10 million)	14,349 (USD 10 million)
Less: Discounts				(80)	(122)
Less: Current portion				(7,667)	(7,093)
Total				**7,668**	**7,134**

[*] US dollar denominated straight bonds are repaid annually for twenty years after a ten-year grace period from the date of issuance. Interest is paid semi-annually in arrears

11. Net Defined Benefit Liabilities (Assets)

(A) Details of net defined benefit liabilities (assets) recognized in the statements of financial position as of June 30, 2026 and December 31, 2025 are as follows:

(In millions of Korean won)	**June 30, 2026**	**December 31, 2025**
Present value of funded defined benefit obligations	17,324,936	16,370,236
Present value of unfunded defined benefit obligations	552,661	484,816
Subtotal	17,877,597	16,855,052
Fair value of plan assets	(23,570,489)	(20,568,079)
Total	**(5,692,892)**	**(3,713,027)**

(B) The components of defined benefit costs recognized in profit or loss for the six-month periods ended June 30, 2026 and 2025 are as follows:

(In millions of Korean won)	**2026**	**2025**
Current service cost	755,152	757,128
Net interest income	(84,454)	(66,070)
Past service cost (*)	715,105	(128)
Other	6,458	3,778
Total	**1,392,261**	**694,708**

(*) Effects on defined benefit obligations as a result of the ruling on the scope of average wages are included.

(C) The expenses related to defined benefit plans recognized in the statements of profit or loss for the six-month periods ended June 30, 2026 and 2025 are as follows:

(In millions of Korean won)	**2026**	**2025**
Cost of sales	603,410	291,334
Selling and administrative expenses and other	788,851	403,374
Total	**1,392,261**	**694,708**

12. Provisions

Changes in the provisions for the six-month period ended June 30, 2026 are as follows:

(In millions of Korean won)	**Warranty (A)**	**Royalty expenses (B)**	**Long-term incentives (C)**	**Other (D, E)**	**Total**
Balance as of January 1	2,607,036	2,218,998	782,262	4,982,674	10,590,970
Charged to profit or loss	500,799	1,971,919	153,894	2,121,065	4,747,677
Payment	(655,943)	(194,763)	(35,484)	(481,581)	(1,367,771)
Other (*)	103,549	158,632	5,738	75,918	343,837
Balance as of June 30	**2,555,441**	**4,154,786**	**906,410**	**6,698,076**	**14,314,713**

(*) Other includes effects of changes in foreign currency exchange rates.

(A) The Company accrues warranty provisions for estimated costs of quality assurance, exchanges, repairs, recalls, and future services based on historical experience and terms of warranty programs.

(B) The Company recognizes provisions for the estimated royalty expenses that are under negotiation with counterparties. The timing and amount of payment depend on the settlement of the negotiations.

(C) The Company has a long-term incentive plan for its executives based on a three-year management performance criteria and recognizes a provision for the estimated incentive cost.

(D) The Company records provisions for future expenses expected to be incurred for products that have been discontinued from manufacturing and sales.

(E) The Company recognizes provisions for the emission in excess of the emission rights held by the Company for the applicable years.

(1) The amount of emission rights allocated free of charge in the current commitment period and the estimated amount of emission as of June 30, 2026 are as follows:

(In ten thousand metric tons)	**June 30, 2026**
Emission rights allocated free of charge	1,665
Estimated volume of emission	1,842

(2) Changes in the emission rights for the six-month periods ended June 30, 2026 and 2025 are as follows

(In millions of Korean won)	**2026**	**2025**
Balance as of January 1	3,137	3,137
Increase	1,680	-
Utilization	-	-
Balance as of June 30	**4,817**	**3,137**

(3) Changes in the emission liabilities for the six-month periods ended June 30, 2026 and 2025 are as follows:

(In millions of Korean won)	**2026**	**2025**
Balance as of January 1	150	174
Charged to profit or loss	75	87
Utilization	-	-
Balance as of June 30	**225**	**261**

13. Commitments and Contingencies

(A) Litigation

As of June 30, 2026, the Company is involved in various claims, disputes, and investigations conducted by regulatory bodies that arose during the normal course of business with numerous entities. Although the outflow of resources and timing of these matters are uncertain, the Company believes the outcome will not have a material impact on the financial position of the Company.

(B) Business combination

On December 23, 2025, the Company agreed to purchase ZF Friedrichshafen AG's ADAS (Advanced Driver Assistance System) business. The relevant acquisition procedures are expected to be completed in 2026.

(C) Other commitments
As of June 30, 2026, contractual commitments for the acquisition of property, plant and equipment and intangible assets amount to W30,543,192 million. As of June 30, 2026, the Company has entered into multi-year agreements with multiple global customers for the supply of memory semiconductor products. The total order value, delivery schedules, and other contractual terms are subject to change based on customer demand and business developments

14. Contract Liabilities

The Company has recognized contract liabilities related to contracts with customers as follows:

(In millions of Korean won)	**June 30, 2026**	**December 31, 2025**
Contract liabilities (*)	23,592,176	13,978,566

(*) Contract liabilities include advances received, accrued expenses, other current liabilities and others.

15. Share Capital

As of June 30, 2026, the Company's total number of authorized shares is 25,000,000,000 shares (W100 per share). As well as its ordinary shares, the Company also has non-cumulative preference shares that are eligible for an additional 1% cash dividend over par value per annum compared to ordinary shares, but without voting rights. The Company has issued 5,846,278,608 ordinary shares and 802,371,203 preference shares as of June 30, 2026, excluding the number of retired shares. The number of shares outstanding is different from the aforementioned number of shares issued due to purchase of treasury shares. Due to the retirement of shares, the total par value of the shares issued which excludes the number of retired shares is W664,865 million (ordinary shares of W584,628 million and preference shares of W80,237 million), which does not agree with paid-in capital of W897,514 million.

(Number of shares)	**Ordinary shares outstanding**	**Preference shares outstanding**
As of January 1, 2025	5,940,082,550	818,836,700
Treasury shares purchased	(118,314,495)	(16,465,497)
Treasury shares granted	6,040,880	-
As of December 31, 2025	5,827,808,935	802,371,203
As of January 1, 2026	5,827,808,935	802,371,203
Treasury shares purchased	(73,465,072)	-
Treasury shares granted	9,848,040	-
As of June 30, 2026	5,764,191,903	802,371,203

During the six-month period ended June 30, 2026, the Company granted 9,848,040 treasury shares to its employees with a total acquisition cost of W1,106,176 million, pursuant to the board of directors' resolutions on January 23, January 28, and March 18, 2026, and retired 73,359,314 ordinary shares and 13,603,461 preference shares with a total acquisition cost of W5,346,072 million, pursuant to the board of directors' resolution on March 30, 2026.

16. Retained Earnings

(A) Retained earnings as of June 30, 2026 and December 31, 2025 consist of the following:

(In millions of Korean won)	**June 30, 2026**	**December 31, 2025**
Discretionary reserve and other	258,170,360	238,481,469
Unappropriated retained earnings	250,927,204	163,654,131
Total	**509,097,564**	**402,135,600**

(B) Details of interim dividends are as follows (Record date: March 31 and June 30, 2026 and 2025):

(In millions of Korean won and number of shares)			**2026**	**2025**
1st Quarter	Number of shares eligible for dividends	Ordinary shares	5,792,563,304	5,892,637,922
		Preference shares	802,371,203	812,249,664
	Dividend rate (based on par value)	Ordinary/Preference	372%	365%
	Dividend amount	Ordinary shares	2,154,834	2,150,813
		Preference shares	298,482	296,471
		Total	**2,453,316**	**2,447,284**
2nd Quarter	Number of shares eligible for dividends	Ordinary shares	5,764,191,903	5,876,745,450
		Preference shares	802,371,203	809,337,676
	Dividend rate (based on par value)	Ordinary/Preference	374%	367%
	Dividend amount	Ordinary shares	2,155,808	2,156,766
		Preference shares	300,087	297,027
		Total	**2,455,895**	**2,453,793**

17. Other Components of Equity

(A) Other components of equity as of June 30, 2026 and December 31, 2025 are as follows:

(In millions of Korean won)	June 30, 2026	December 31, 2025
Gain on valuation of financial assets at fair value through other comprehensive income	18,690,456	6,149,263
Share of other comprehensive income of associates and joint ventures	1,045,294	760,827
Foreign currency translation differences for foreign operations	32,185,303	19,618,086
Remeasurement of net defined benefit liabilities (assets)	(3,837,399)	(3,508,193)
Treasury shares	(13,402,737)	(6,606,360)
Share-based payment	15,853,248	365,810
Other	131,604	96,815
Total	**50,665,769**	**16,876,248**

(B) Treasury shares as of June 30, 2026 and December 31, 2025 are as follows:

(In millions of Korean won and number of shares)		June 30, 2026	December 31, 2025
Number of treasury shares purchased	Ordinary shares	82,086,705	91,828,987
	Preference shares	-	13,603,461
Acquisition cost	Ordinary shares	13,402,737	5,892,428
	Preference shares	-	713,932

(C) Equity-settled performance incentive

The Company agreed to grant 6,524,129 ordinary shares as restricted stock awards (RSA) to executives and employees to settle a portion of their performance incentives in January 2026. Accordingly, W1,047,102 million, representing the fair value of the shares at the grant date, was reclassified from accrued expenses to other components of equity and recognized as wages and salaries. Grant of shares was completed during the six-month period ended June 30, 2026.

In addition, the 1,176,383 ordinary shares of the restricted stock awards that were outstanding as of December 31, 2025 were settled during the six-month period ended June 30, 2026.

(D) Share-based compensation for employees and executives

The Company agreed to grant ordinary shares to high-performing employees for retention and motivation purposes and recognized W370,568 million, which is the fair value of the 1,777,305 ordinary shares as of the grant date, as welfare expense with corresponding credit to other components of equity during the six-month period ended June 30, 2026. The grant of shares was partially executed during the six-month period ended June 30, 2026 and the grants of the remaining shares will be settled in 2028.

In addition, 1,569,895 of the 1,574,685 ordinary shares that had been agreed for the same purpose but remained unsettled as of December 31, 2025 were settled during the six-month period ended June 30, 2026.

Pursuant to a labor-management agreement dated May 27, 2026, the Company agreed to grant ordinary shares to employees of the DX Division and the CSS Business team and recognized W332,715 million, which is the fair value of the ordinary shares to be granted as of the grant date, as wages and salaries with corresponding credit to other components of equity. The grant of shares was fully settled on July 8, 2026.

The Company also reached an agreement to grant restricted ordinary shares to employees of the DS Division based on a certain percentage of the 2026 business performance, and the detailed terms and conditions are currently under discussion. The shares are expected to be granted upon the final results of 2026 business performance.

(E) Equity-settled long-term incentives

The Company agreed to grant shares for a portion of long-term incentives to executives and recognized W21,304 million, which is the fair value of 132,738 ordinary shares as of the grant date, as wages and salaries with corresponding credit to other components of equity during the six-month period ended June 30, 2026. The grant of shares was fully settled during the six-month period ended June 30, 2026.

In addition, there was no settlement during the six-month period ended June 30, 2026 regarding the 778,984 ordinary shares that had been agreed for the same purpose but remained unsettled as of December 31, 2025.

(F) Performance Stock Units

The Company operates a Performance Stock Units (PSU) plan for employees and executives of SEC and Samsung Display Co., Ltd. In connection with this plan, the Company recognized expenses amounting to W767,175 million during the six-month period ended June 30, 2026.

18. Expenses by Nature

Expenses by nature for the three and six-month periods ended June 30, 2026 and 2025 consist of the following:

	2026		2025	
(In millions of Korean won)	**3 Months**	**6 Months**	**3 Months**	**6 Months**
Changes in finished goods, work in process, and other	(8,584,306)	(11,218,003)	2,089,415	958,594
Raw materials used, merchandise purchased, and other	24,323,060	51,878,927	23,386,804	51,740,270
Wages and salaries	25,554,639	36,082,482	8,524,179	17,430,489
Post-employment benefit	587,413	1,930,234	415,126	837,895
Depreciation	12,113,134	23,593,369	10,557,081	21,287,296
Amortization	894,358	1,780,765	799,641	1,588,216
Welfare	2,196,706	4,551,736	2,049,198	3,887,690
Utilities	2,352,048	4,708,763	2,193,810	4,422,012
Outsourcing	2,309,319	4,635,986	2,283,058	4,397,663
Advertising	1,112,552	2,359,930	1,255,764	2,798,180
Sales promotion	1,948,153	3,983,881	1,915,725	4,059,321
Other	17,199,983	34,359,636	14,420,459	28,937,865
Total (*)	82,007,059	158,647,706	69,890,260	142,345,491

(*) Equal to the sum of cost of sales and selling and administrative expenses in the interim consolidated statement of profit or loss.

19. Selling and Administrative Expenses

Selling and administrative expenses for the three and six-month periods ended June 30, 2026 and 2025 are as follows:

	2026		2025	
(In millions of Korean won)	**3 Months**	**6 Months**	**3 Months**	**6 Months**
Selling and administrative expenses				
Wages and salaries	3,692,595	6,426,069	2,214,747	4,467,951
Post-employment benefit	272,925	511,102	100,137	202,344
Commissions	2,543,091	5,196,956	2,592,539	4,999,465
Depreciation	473,494	935,643	427,435	862,702
Amortization	235,999	468,431	201,413	386,693
Advertising	1,112,552	2,359,930	1,255,764	2,798,180
Sales promotion	1,948,153	3,983,881	1,915,725	4,059,321
Transportation	711,840	1,321,603	584,633	1,225,376
Service	786,367	1,952,701	713,459	1,711,852
Other	2,005,990	3,970,353	1,795,552	3,500,079
Subtotal	13,783,006	27,126,669	11,801,404	24,213,963
Research and development expenses				
Research and development	16,025,293	27,362,006	9,019,290	18,052,031
Total	29,808,299	54,488,675	20,820,694	42,265,994

20. Other Non-Operating Income and Expenses

Details of other non-operating income and expenses for the three and six-month periods ended June 30, 2026 and 2025 are as follows:

(In millions of Korean won)	2026		2025	
	3 Months	**6 Months**	**3 Months**	**6 Months**
Other non-operating income				
Dividend income	34,277	69,965	31,754	66,871
Rental income	36,877	73,848	37,767	75,945
Gain on disposal of property, plant and equipment	67,748	85,879	46,070	52,889
Other	301,834	686,682	187,159	1,213,350
Total	**440,736**	**916,374**	**302,750**	**1,409,055**

(In millions of Korean won)	2026		2025	
	3 Months	**6 Months**	**3 Months**	**6 Months**
Other non-operating expenses				
Loss on disposal of property, plant and equipment	21,735	77,568	10,446	21,194
Donations	28,667	64,399	39,961	83,931
Other	397,206	695,123	232,787	419,482
Total	**447,608**	**837,090**	**283,194**	**524,607**

21. Financial Income and Expenses

Details of financial income and expenses for the three and six-month periods ended June 30, 2026 and 2025 are as follows.

(*In millions of Korean won*)	2026		2025	
	3 Months	**6 Months**	**3 Months**	**6 Months**
Financial income				
Interest income	1,605,359	2,833,468	1,051,195	2,290,544
Financial assets measured at amortized cost	1,605,306	2,833,363	1,051,140	2,290,434
Financial assets measured at fair value through profit or loss	53	105	55	110
Foreign exchange differences	4,396,730	8,990,326	3,019,621	4,920,059
Gain from derivatives	2,350,310	2,651,570	275,036	1,106,133
Total	**8,352,399**	**14,475,364**	**4,345,852**	**8,316,736**

(*In millions of Korean won*)	2026		2025	
	3 Months	**6 Months**	**3 Months**	**6 Months**
Financial expenses				
Interest expenses	197,003	474,672	148,530	324,617
Financial liabilities measured at amortized cost	92,162	181,807	11,407	35,296
Other financial liabilities	104,841	292,865	137,123	289,321
Foreign exchange differences	3,229,778	7,543,980	2,974,597	5,008,037
Loss from derivatives	210,437	476,808	321,227	600,025
Total	**3,637,218**	**8,495,460**	**3,444,354**	**5,932,679**

The Company recognizes foreign exchange gains and losses arising from foreign currency transactions and translation as financial income and expenses.

22. Income Tax Expense

Income tax expense is recognized based on management's best estimate of the weighted-average annual income tax rate expected for the full financial year considering global minimum top-up tax. The average annual tax rate expected as of June 30, 2026 to be effective for the year ended December 31, 2026 is 22.5%.

23. Earnings per Share

Earnings per share for the three and six-month periods ended June 30, 2026 and 2025 are calculated as follows:

(A) Ordinary shares

(1) Basic earnings per share

	2026		2025	
(In millions of Korean won and thousands of number of shares)	**3 Months**	**6 Months**	**3 Months**	**6 Months**
Profit for the period attributable to owners of the parent company	71,269,468	118,370,658	4,934,034	12,962,441
Profit for the period attributable to ordinary shares	62,564,653	103,966,168	4,336,895	11,392,986
Weighted-average number of ordinary shares outstanding	5,767,030	5,791,848	5,881,154	5,903,847
Basic earnings per ordinary share *(in Korean won)*	**10,849**	**17,950**	**737**	**1,929**

(2) Diluted earnings per share

	2026		2025	
(In millions of Korean won and thousands of number of shares)	**3 Months**	**6 Months**	**3 Months**	**6 Months**
Profit for the period attributable to owners of the parent company	71,269,468	118,370,658	4,934,034	12,962,441
Profit for the period attributable to ordinary shares	62,653,736	104,105,868	4,337,005	11,393,233
Weighted-average number of diluted ordinary shares outstanding (*)	5,837,406	5,859,256	5,882,330	5,904,831
Diluted earnings per ordinary share *(in Korean won)*	**10,733**	**17,768**	**737**	**1,929**

(*) The weighted-average diluted potential ordinary shares included related to stock-based compensation are 67,408 thousand and 984 thousand shares for the six-month periods ended June 30, 2026 and 2025, respectively.

(B) Preference shares

(1) Basic earnings per share

	2026		2025	
(In millions of Korean won and thousands of number of shares)	**3 Months**	**6 Months**	**3 Months**	**6 Months**
Profit for the period attributable to owners of the parent company	71,269,468	118,370,658	4,934,034	12,962,441
Profit for the period attributable to preference shares	8,704,815	14,404,490	597,139	1,569,455
Weighted-average number of preference shares outstanding	802,371	802,371	809,995	813,434
Basic earnings per preference share *(in Korean won)*	**10,849**	**17,952**	**737**	**1,929**

(2) Diluted earnings per share

	2026		2025	
(In millions of Korean won and thousands of number of shares)	**3 Months**	**6 Months**	**3 Months**	**6 Months**
Profit for the period attributable to owners of the parent company	71,269,468	118,370,658	4,934,034	12,962,441
Profit for the period attributable to preference shares	8,615,732	14,264,790	597,029	1,569,208
Weighted-average number of diluted preference shares outstanding	802,371	802,371	809,995	813,434
Diluted earnings per preference share *(in Korean won)*	**10,738**	**17,778**	**737**	**1,929**

Diluted earnings per share is calculated by adjusting the weighted-average number of ordinary shares outstanding, assuming the conversion of all potentially dilutive securities into ordinary shares. Among the dilutive potential ordinary shares held by the Company, the number of shares arising from Performance Stock Units is calculated based on the number of shares to be granted to employees and executives, assuming that the share price as of June 30, 2026 is equal to the reference share price at the end of the three-year vesting period. Potentially dilutive instruments that have an antidilutive effect are excluded from the calculation of diluted earnings per share.

24. Statements of Cash Flows

The Company used the indirect method to present cash flows from operating activities. Adjustments and changes in assets and liabilities arising from operating activities for the six-month periods ended June 30, 2026 and 2025 are as follows

- Adjustments

(In millions of Korean won)	**2026**	**2025**
Adjustments:		
Income tax expense	34,418,506	1,568,392
Financial income	(9,107,541)	(4,329,620)
Financial expenses	3,935,844	2,001,349
Post-employment benefits	1,930,234	837,895
Depreciation	23,593,369	21,287,296
Amortization	1,780,765	1,588,216
(Reversal of) bad debt expense	(24,420)	20,166
Dividend income	(69,965)	(66,871)
Share of profit of associates and joint ventures	(483,842)	(277,871)
Gain on disposal of property, plant and equipment	(85,879)	(52,889)
Loss on disposal of property, plant and equipment	77,568	21,194
Loss on valuation of inventories	272,862	2,577,490
Other	16,726,690	(146,019)
Total	**72,964,191**	**25,028,728**

- Changes in assets and liabilities arising from operating activities

(In millions of Korean won)	**2026**	**2025**
Changes in assets and liabilities:		
Increase in trade receivables	(39,341,327)	(1,223,216)
Decrease (increase) in other receivables	(877,087)	1,157,850
Decrease (increase) in prepaid expenses	(102,440)	91,440
Increase in inventories	(16,979,591)	(3,045,758)
Increase in trade payables	30,774	1,302,934
Decrease in other payables	(144,504)	(678,841)
Increase (decrease) in advances received	1,304,442	(175,534)
Increase (decrease) in withholdings	149,751	(98,017)
Increase (decrease) in accrued expenses	1,294,859	(642,746)
Increase (decrease) in provisions	3,379,906	(657,815)
Payment of post-employment benefits	(1,190,333)	(777,888)
Other	10,121,552	1,465,395
Total	**(42,353,998)**	**(3,282,196)**

For the six-month periods ended June 30, 2026 and 2025, cash outflows from principal portion of lease liabilities (financial activities) amount to W700,089 million and W650,367 million, respectively, and cash outflows due to interest expenses (operating activities) in relation to the lease liabilities amount to W125,669 million and W121,179 million, respectively.

25. Financial Risk Management

The Company manages its financial risks with a focus on minimizing market risk, credit risk, and liquidity risk arising from its operating activities. To this end, the Company closely monitors and responds to each risk factor.

The Company establishes global financial management standards, periodically measures customer and counterparty financial risk, and manages the risk with currency hedges and review of cash flows.

The Company also manages foreign exchange risk by monitoring foreign exchange rate fluctuations through local financial centers in the major regions (United States, United Kingdom, Singapore, China, Brazil, and Russia), which act as an agent for the subsidiaries in each region to manage foreign exchange transactions. In addition, local finance centers in the major regions respond to liquidity risk through a regionally integrated financial structure.

The Company's financial assets subject to financial risk management consist of cash and cash equivalents, short-term financial instruments, trade receivables, financial assets at fair value through other comprehensive income, and others, while its financial liabilities consist of trade payables, borrowings, and others.

(A) Market risk

(1) Foreign exchange risk

The Company is exposed to foreign exchange risk arising from its global operations through transactions in currencies other than its functional currency. The main currencies in which the Company is exposed to foreign exchange risk are the US dollar and European Euro.

The Company focuses on minimizing the impact of foreign exchange fluctuation by matching levels of assets and liabilities denominated in each foreign currency. To minimize exchange position, the Company's foreign exchange management policy requires normal business transactions, including import and export, as well as financing transactions, such as depositing and borrowing, to be in local currency or match as closely as possible cash inflows and outflows incurred in the respective foreign currencies. This reduces but may not eliminate the foreign exchange risk to which the Company is exposed. Moreover, the Company periodically evaluates and monitors the foreign exchange risk to efficiently mitigate such risk, and the speculative foreign exchange transactions are strictly prohibited.

(2) Interest rate risk

Interest rate risk for floating interest rate financial instruments can be defined as the risk of changes in the fair value of components of the statement of financial position due to changes in the market interest rates, and the risk of changes in the future cash flows of interest income and expenses arising from investing and financing activities. The Company's exposure to interest rate risk arises primarily from interest-bearing deposits and floating interest rate debt obligations, and the Company manages its exposure to interest rate risk to minimize uncertainty and cost of financing resulting from changes in interest rates.

(3) Price risk

The Company's investment portfolio consists of direct and indirect investments in equity instruments classified as financial assets at fair value through other comprehensive income and financial assets at fair value through profit or loss, which is in line with the Company's strategy.

As of June 30, 2026 and 2025, price fluctuation of marketable equity securities (listed stocks) by 1% would result in changes in other comprehensive income (before income tax) of W322,542 million and W83,939 million, respectively, and changes in profit before tax of W976 million and W1,328 million, respectively.

(B) Credit risk

Credit risk arises during the normal course of transactions and investing activities where customers or other parties fail to discharge an obligation. The Company monitors and sets customer and counterparty credit limits on a periodic basis based on their financial conditions, default history and other factors. Adequate insurance coverage is maintained for trade receivables related to trading partners situated in high-risk countries.

Credit risk also can arise from transactions with financial institutions including transactions in financial instruments such as cash and cash equivalents, deposits, and derivative instruments. To minimize such risk, the Company transacts only with banks that have a strong international credit rating (S&P A and above), and new transactions with financial institutions with which the Company does not have an existing relationship are subject to the completion of risk assessments prior to commencement of transactions. The Company generally enters into financial agreements without restrictions, such as debt ratio covenants, provision of collateral and/or repayment of loans/borrowings, and otherwise separate approvals are obtained.

The carrying amount of the Company's financial assets is net of impairment losses and the Company's maximum exposure to credit risk is equal to the carrying amount of its financial assets.

(C) Liquidity risk

Liquidity risk is the risk that a company will have difficulty in meeting all its financial obligations. The Company's main sources of liquidity are cash generated from operations and funds raised from the capital markets and financial institutions, while its main liquidity needs are for investments in production, research and development, working capital and dividends. Due to the nature of the Company's business, which involves large investments, maintaining adequate levels of liquidity is critical. The Company maintains and manages adequate liquidity through forecasting periodic cash flows, estimating required cash levels, and monitoring inflows and outflows of cash.

The Company has established Cash Pooling by region to respond effectively to liquidity risks, even when individual companies within a region are underfunded. Cash Pooling is a system that shares funds between underfunded and overfunded companies, minimizing the liquidity risk of individual companies, easing the burden of fund management, and reducing financial costs.

In addition, the Company has secured credit lines for its overseas subsidiaries by means of payment guarantees from the head office in the event of large liquidity needs, and, at the end of the period, the Company had investment grade ratings of Aa2 from Moody's and AA- from S&P, enabling it to raise funds on the capital market in a timely manner.

(D) Capital risk management

The purpose of capital management is to maintain a sound capital structure and protect the Company's ability to continue to provide benefits to its shareholders and stakeholders as a going concern. The Company monitors capital on the basis of credit ratings and debt ratio.

The debt ratios as of June 30, 2026 and December 31, 2025 are as follows:

(In millions of Korean won)	**June 30, 2026**	**December 31, 2025**
Total liabilities	180,170,840	130,621,773
Total equity	579,309,676	436,320,337
Debt ratio	**31.1%**	**29.9%**

26. Fair Value Measurement

(A) Carrying amounts and fair values of financial instruments by category as of June 30, 2026 and December 31, 2025 are as follows:

(In millions of Korean won)	June 30, 2026		December 31, 2025	
	Carrying amount	Fair value	Carrying amount	Fair value
Financial assets				
Cash and cash equivalents	92,916,382	(*1)	57,856,378	(*1)
Short-term financial instruments	97,036,646	(*1)	67,965,021	(*1)
Short-term financial assets at fair value through profit or loss	46,000	46,000	25,715	25,715
Trade receivables	96,408,968	(*1)	51,127,642	(*1)
Financial assets at fair value through other comprehensive income	37,912,513	37,912,513	16,295,005	16,295,005
Financial assets at fair value through profit or loss	1,435,864	1,435,864	1,280,501	1,280,501
Other (*2)	59,865,609	1,980,477	20,635,421	174,019
Total financial assets	**385,621,982**		**215,185,683**	
Financial liabilities				
Trade payables	17,204,681	(*1)	13,039,380	(*1)
Short-term borrowings	13,710,121	(*1)	17,574,980	(*1)
Other payables	16,547,090	(*1)	19,913,847	(*1)
Current portion of long-term liabilities	1,205,829	8,227	1,177,508	7,556
- Long-term borrowings	1,198,162	(*1)(*3)	1,170,415	(*1)(*3)
- Debentures	7,667	8,227	7,093	7,556
Debentures	7,668	8,532	7,134	7,875
Long-term borrowings	7,485,103	(*1)(*3)	6,479,517	(*1)(*3)
Long-term other payables	4,046,987	(*1)	4,861,818	(*1)
Other (*2)	24,114,361	115,490	14,386,337	107,811
Total financial liabilities	**84,321,840**		**77,440,521**	

(*1) Assets and liabilities whose carrying amount is a reasonable approximation of fair value are excluded from the fair value disclosures.

(*2) Assets measured at the cost of W57,885,133 million and W20,461,402 million as of June 30, 2026 and December 31, 2025, respectively, and liabilities measured at the cost of W23,998,871 million and W14,278,526 million as of June 30, 2026 and December 31, 2025, respectively, are excluded as their carrying amounts are reasonable estimates of fair value.

(*3) Lease liabilities, classified under the current portion of long-term liabilities and long-term borrowings, are excluded from the fair value disclosures in accordance with Korean IFRS 1107

(B) Fair value hierarchy classifications of the financial instruments that are measured or disclosed at fair value as of June 30, 2026 and December 31, 2025 are as follows:

(In millions of Korean won)	June 30, 2026			
	Level 1	Level 2	Level 3	Total balance
1) Assets				
Short-term financial assets at fair value through profit or loss	-	46,000	-	46,000
Financial assets at fair value through other comprehensive income	32,251,203	-	5,661,310	37,912,513
Financial assets at fair value through profit or loss	97,642	-	1,338,222	1,435,864
Other	-	1,813,609	166,868	1,980,477
2) Liabilities				
Current portion of debentures	-	8,227	-	8,227
Debentures	-	8,532	-	8,532
Other	-	115,490	-	115,490

(In millions of Korean won)	December 31, 2025 Level 1	Level 2	Level 3	Total balance
1) Assets				
Short-term financial assets at fair value through profit or loss	-	25,715	-	25,715
Financial assets at fair value through other comprehensive income	13,206,642	-	3,088,363	16,295,005
Financial assets at fair value through profit or loss	146,034	-	1,134,467	1,280,501
Other	-	116,860	57,159	174,019
2) Liabilities				
Current portion of debentures	-	7,556	-	7,556
Debentures	-	7,875	-	7,875
Other	-	107,811	-	107,811

The levels of the fair value hierarchy and its application to financial assets and liabilities are described below.

- Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities
- Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly
- Level 3: Inputs for the asset or liability that are not based on observable market data (that is, unobservable inputs)

The fair value of financial instruments traded in active markets is based on quoted market prices at the reporting date. A market is regarded as active if quoted prices are readily and regularly available from an exchange, dealer, broker, industry group, pricing service, or regulatory agency, and those prices represent actual and regularly occurring market transactions on an arm's length basis. These instruments are included in Level 1. The instruments included in Level 1 are listed equity investments, most of which are classified as financial assets at fair value through other comprehensive income.

The fair value of financial instruments that are not traded in an active market is determined by using valuation techniques. These valuation techniques maximize the use of observable market data where available and rely as little as possible on entity-specific estimates. If all significant inputs required to measure the fair value of an instrument are observable, the instrument is included in Level 2.

If one or more of the significant inputs are not based on observable market data, the instrument is included in Level 3.

The Company performs the fair value measurements required for financial reporting purposes, including Level 3 fair values, and discusses valuation processes and results in line with the financial reporting timelines. The Company's policy is to recognize transfers between levels at the end of the reporting period if corresponding events or changes in circumstances have occurred.

Specific valuation techniques used to value financial instruments include:

- Quoted market prices or dealer quotes for similar instruments
- The fair value of forward foreign exchange contracts determined using forward exchange rates at the reporting date, with the resulting value discounted to present value

Other techniques, such as discounted cash flow analysis, binomial model, etcetera, are used to determine fair value for the remaining financial instruments. For trade and other receivables that are classified as current assets, the book value approximates a reasonable estimate of fair value.

(C) Valuation technique and the inputs

The Company utilizes a present value technique to discount future cash flows using proper interest rates for currency forward, corporate bonds, government and public bonds, and bank debentures that are classified as Level 2 in the fair value hierarchy.

The following table presents the valuation technique and the inputs used for major financial instruments classified as Level 3 as of June 30, 2026.

(In millions of Korean won and percentage)

Classification	Fair value	Valuation technique	Level 3 inputs	Input range
Financial assets at fair value through other comprehensive income				
Samsung Venture Investment	41,515	Discounted cash flow	Permanent growth rate	1.0%
			Weighted-average cost of capital	12.4%
MiCo Ceramics Co., Ltd.	73,143	Discounted cash flow and etc.	Permanent growth rate	0.0%
			Weighted-average cost of capital	11.8%
TCL China Star Optoelectronics Technology Co., Ltd. (CSOT)	2,091,772	Discounted cash flow	Permanent growth rate	0.0%
			Weighted-average cost of capital	9.6%
China Star Optoelectronics Semiconductor Display Technology Ltd. (CSOSDT)	471,667	Discounted cash flow	Permanent growth rate	0.0%
			Weighted-average cost of capital	9.6%
Others				
Put option on equity instruments	166,868	Binomial model	Risk-free rate	3.8%~4.0%, 3.6%
			Price volatility	61.0%, 47.9%

(D) Changes in Level 3 instruments for the six-month periods ended June 30, 2026 and 2025 are as follows:

(In millions of Korean won)	2026	2025
Financial assets		
Balance as of January 1	4,279,929	4,406,446
Acquisitions	2,146,956	282,682
Disposals	(205,763)	(316,873)
Amount recognized in profit for the period	189,585	660,343
Amount recognized in other comprehensive income	616,129	272,770
Other	136,595	(1,025,439)
Balance as of June 30	**7,163,431**	**4,279,929**

(E) Sensitivity analysis for recurring fair value measurements categorized within Level 3

Sensitivity analysis of financial instruments is performed to measure favorable and unfavorable changes in the fair value of financial instruments which are affected by the unobservable parameters, using a statistical technique. When the fair value is affected by more than two input parameters, the amounts represent the most favorable or unfavorable.

The results of the sensitivity analysis for effect on income or loss before tax from changes in inputs for major financial instruments which are categorized within Level 3 and subject to sensitivity analysis are as follows:

(In millions of Korean won)

Classification	Favorable changes: Profit or loss	Favorable changes: Equity	Unfavorable changes: Profit or loss	Unfavorable changes: Equity
Financial assets at fair value through other comprehensive income (*1)	-	238,809	-	(155,580)
Others (*2)	13,977	-	(13,793)	-

(*1) For equity securities, changes in fair value are calculated by increasing or decreasing perpetual growth rate and weighted-average cost of capital (-1% ~1%), which are significant unobservable inputs.

(*2) Changes in fair value were calculated by increasing or decreasing price volatility (-5%~5%) of underlying asset, which is a significant unobservable input.

27. Segment Information

(A) Operating segment information

The chief operating decision-maker has been identified as the Management Committee. The Company determines operating segments based on the segment information reported to the Management Committee. The Management Committee reviews the operating profits of each operating segment in order to evaluate the performance and to make strategic decisions regarding the allocation of resources to each segment.

Revenue consists mostly of product sales. The operating segments have been identified based on its organization and the types of products that generate revenue. As of the reporting date, the operating segments are comprised of DX, DS, SDC, Harman, and others.

The segment information including depreciation, amortization and operating profits is prepared after adjusting intercompany transactions. Total assets and liabilities of each operating segment are excluded from the disclosure as these have not been provided regularly to the Management Committee.

(1) For the three-month period ended June 30, 2026

(In millions of Korean won)	**DX**	**DS**	**SDC**	**Harman**	**Intercompany reconciliations**	**Total (*)**
Revenue	48,022,433	127,516,071	7,485,065	4,567,751	(16,091,850)	171,499,470
Depreciation	691,790	10,654,236	622,025	105,317	-	12,113,134
Amortization	504,253	212,364	60,452	49,865	-	894,358
Operating profit	(818,805)	89,196,019	680,607	414,858	-	89,492,412

(*) Other operating segments are not separately disclosed.

Revenue by major product for the three-month period ended June 30, 2026 is as follows:

(In millions of Korean won)	**TV, monitor, and other**	**Smartphone and other**	**Memory**	**Display panels**	**Total (*)**
Revenue	7,717,749	32,294,954	120,840,243	7,485,065	171,499,470

(*) Other operating segments are not separately disclosed.

(2) For the six-month period ended June 30, 2026

(In millions of Korean won)	**DX**	**DS**	**SDC**	**Harman**	**Intercompany reconciliations**	**Total (*)**
Revenue	100,677,119	209,231,714	14,178,522	8,394,100	(27,108,541)	305,372,914
Depreciation	1,382,350	20,684,084	1,239,404	201,684	-	23,593,369
Amortization	1,006,863	421,199	120,178	99,730	-	1,780,765
Operating profit	2,148,877	142,859,293	1,043,353	636,826	-	146,725,209

(*) Other operating segments are not separately disclosed.

Revenue by major product for the six-month period ended June 30, 2026 is as follows:

(In millions of Korean won)	**TV, monitor, and other**	**Smartphone and other**	**Memory**	**Display panels**	**Total (*)**
Revenue	15,445,566	69,798,593	195,620,223	14,178,522	305,372,914

(*) Other operating segments are not separately disclosed.

(3) For the three-month period ended June 30, 2025

(In millions of Korean won)	DX	DS	SDC	Harman	Intercompany reconciliations	Total (*)
Revenue	43,570,160	27,875,087	6,379,981	3,829,993	(7,088,904)	74,566,317
Depreciation	659,976	9,159,340	607,389	87,059	-	10,557,081
Amortization	421,683	208,952	58,173	48,803	-	799,641
Operating profit	3,325,705	350,173	473,290	483,810	-	4,676,057

(*) Other operating segments are not separately disclosed.

Revenue by major product for the three-month period ended June 30, 2025 is as follows:

(In millions of Korean won)	TV, monitor, and other	Smartphone and other	Memory	Display panels	Total (*)
Revenue	7,011,061	28,450,849	21,178,497	6,379,981	74,566,317

(*) Other operating segments are not separately disclosed.

(4) For the six-month period ended June 30, 2025

(In millions of Korean won)	DX	DS	SDC	Harman	Intercompany reconciliations	Total (*)
Revenue	95,287,371	53,006,093	12,246,903	7,249,366	(14,082,913)	153,706,820
Depreciation	1,320,057	18,479,258	1,218,450	173,726	-	21,287,296
Amortization	838,840	412,125	116,165	101,391	-	1,588,216
Operating profit	8,047,605	1,455,676	935,517	790,668	-	11,361,329

(*) Other operating segments are not separately disclosed.

Revenue by major product for the six-month period ended June 30, 2025 is as follows:

(In millions of Korean won)	TV, monitor, and other	Smartphone and other	Memory	Display panels	Total (*)
Revenue	14,767,406	64,638,470	40,247,535	12,246,903	153,706,820

(*) Other operating segments are not separately disclosed.

(B) Regional information

The regional information provided to the Management Committee for the reportable segments as of and for the three and six-month periods ended June 30, 2026 and 2025 is as follows:

(1) As of and for the three-month period ended June 30, 2026

(In millions of Korean w on)	Korea	America	Europe	Asia and Africa	China	Intercompany elimination	Total
Revenue	12,150,508	83,615,737	15,317,816	17,144,344	43,271,065	-	171,499,470
Non-current assets (*)	185,142,200	40,641,411	9,712,930	10,601,280	9,755,113	(2,094,480)	253,758,454

(*) Financial instruments, deferred tax assets, and investments in associates and joint ventures are excluded from non-current assets.

(2) As of and for the six-month period ended June 30, 2026

(In millions of Korean w on)	Korea	America	Europe	Asia and Africa	China	Intercompany elimination	Total
Revenue	25,635,201	143,366,076	31,031,644	33,905,551	71,434,442	-	305,372,914
Non-current assets (*)	185,142,200	40,641,411	9,712,930	10,601,280	9,755,113	(2,094,480)	253,758,454

(*) Financial instruments, deferred tax assets, and investments in associates and joint ventures are excluded from non-current assets.

(3) As of and for the three-month period ended June 30, 2025

(In millions of Korean won)	**Korea**	**America**	**Europe**	**Asia and Africa**	**China**	**Intercompany elimination**	**Total**
Revenue	10,801,120	29,219,438	11,968,957	12,374,282	10,202,520	-	74,566,317
Non-current assets (*)	178,521,233	27,505,474	7,010,222	9,216,944	9,251,428	(481,917)	231,023,384

(*) Financial instruments, deferred tax assets, and investments in associates and joint ventures are excluded from non-current assets.

(4) As of and for the six-month period ended June 30, 2025

(In millions of Korean won)	**Korea**	**America**	**Europe**	**Asia and Africa**	**China**	**Intercompany elimination**	**Total**
Revenue	22,031,332	59,438,979	26,007,751	27,025,356	19,203,402	-	153,706,820
Non-current assets (*)	178,521,233	27,505,474	7,010,222	9,216,944	9,251,428	(481,917)	231,023,384

(*) Financial instruments, deferred tax assets, and investments in associates and joint ventures are excluded from non-current assets.

28. Related Party Transactions

(A) Sale and purchase transactions

Sale and purchase transactions with related parties for the six-month periods ended June 30, 2026 and 2025 are as follows:

(In millions of Korean won)

		2026			
	Name of company (*1)	**Sales and other**	**Disposal of non-current asset s**	**Purchases and other**	**Purchase of non-current asset s**
Associates and joint ventures	Samsung SDS Co., Ltd.	99,697	-	1,109,805	101,297
	Samsung Electro-Mechanics Co., Ltd.	59,596	-	381,353	-
	Samsung SDI Co., Ltd.	38,142	-	362,281	-
	Cheil Worldwide Inc.	37,406	-	475,290	-
	Other	691,060	177	6,566,791	151,707
	Total	**925,901**	**177**	**8,895,520**	**253,004**
Other related p arties	Samsung C&T Co., Ltd.	4,199	113	95,321	2,336,245
	Other	70,914	-	795,000	1,226,901
	Total	**75,113**	**113**	**890,321**	**3,563,146**
Other(*2)	Samsung E&A Co., Ltd.	585	-	10,753	1,581,989
	S-1 Corporation	3,225	-	284,096	31,277
	Other	121,591	-	129,410	739,551
	Total	**125,401**	**-**	**424,259**	**2,352,817**

(*1) Transactions with separate entities that are related parties of the Company.

(*2) Although these entities are not related parties of the Company in accordance with Korean IFRS 1024, they belong to the same large enterprise group in accordance with the Monopoly Regulation and Fair Trade Act.

(In millions of Korean won)	Name of company [*1]	2025 Sales and other	Disposal of non-current assets	Purchases and other	Purchase of non-current assets
Associates and joint ventures	Samsung SDS Co., Ltd.	76,392	61	1,079,791	142,059
	Samsung Electro-Mechanics Co., Ltd.	44,375	-	573,104	-
	Samsung SDI Co., Ltd.	53,932	-	336,074	11,372
	Cheil Worldwide Inc.	37,211	-	454,703	2,389
	Other	703,487	794	6,394,865	57,971
	Total	**915,397**	**855**	**8,838,537**	**213,791**
Other related parties	Samsung C&T Co., Ltd.	4,854	20	95,571	1,689,225
	Other	331,908	-	766,573	1,087,524
	Total	**336,762**	**20**	**862,144**	**2,776,749**
Other[*2]	Samsung E&A Co., Ltd.	1,496	-	7,875	1,035,069
	S-1 Corporation	10,259	-	266,351	31,327
	Other	115,319	-	190,598	320,754
	Total	**127,074**	**-**	**464,824**	**1,387,150**

(*1) Transactions with separate entities that are related parties of the Company.
(*2) Although these entities are not related parties of the Company in accordance with Korean IFRS 1024, they belong to the same large enterprise group in accordance with the Monopoly Regulation and Fair Trade Act.

(B) Balances of receivables and payables

Balances of receivables and payables arising from transactions with related parties as of June 30, 2026 and December 31, 2025 are as follows:

(In millions of Korean won)	Name of company [*1]	June 30, 2026 Receivables and other	Payables and other [*2]
Associates and joint ventures	Samsung SDS Co., Ltd.	31,649	591,043
	Samsung Electro-Mechanics Co., Ltd.	2,511	66,009
	Samsung SDI Co., Ltd.	125,017	73,619
	Cheil Worldwide Inc.	24	362,948
	Other	261,148	1,318,075
	Total	**420,349**	**2,411,694**
Other related parties	Samsung C&T Co., Ltd.	205,048	1,869,870
	Other	41,337	349,632
	Total	**246,385**	**2,219,502**
Other[*3]	Samsung E&A Co., Ltd.	398	1,369,923
	S-1 Corporation	1,180	58,854
	Other	15,127	389,268
	Total	**16,705**	**1,818,045**

(*1) Balances due to and from separate entities that are related parties of the Company.
(*2) Payables and others include lease liabilities.
(*3) Although these entities are not related parties of the Company in accordance with Korean IFRS 1024, they belong to the same large enterprise group in accordance with the Monopoly Regulation and Fair Trade Act.

(In millions of Korean won)	Name of company [*1]	December 31, 2025	
		Receivables and other	Payables and other [*2]
Associates and joint ventures	Samsung SDS Co., Ltd.	26,493	652,534
	Samsung Electro-Mechanics Co., Ltd.	4,096	112,204
	Samsung SDI Co., Ltd.	121,347	76,659
	Cheil Worldwide Inc.	120	450,825
	Other	315,891	1,367,822
	Total	**467,947**	**2,660,044**
Other related parties	Samsung C&T Co., Ltd.	205,547	1,885,196
	Other	18,651	251,265
	Total	**224,198**	**2,136,461**
Other[*3]	Samsung E&A Co., Ltd.	296	1,217,432
	S-1 Corporation	1,644	62,500
	Other	19,622	288,498
	Total	**21,562**	**1,568,430**

(*1) Balances due to and from separate entities that are related parties of the Company.
(*2) Payables and others include lease liabilities.
(*3) Although these entities are not related parties of the Company in accordance with Korean IFRS 1024, they belong to the same large enterprise group in accordance with the Monopoly Regulation and Fair Trade Act.

(C) For the six-month periods ended June 30, 2026 and 2025, the Company invested nil and W322,146 million, respectively, in associates and joint ventures. In addition, the Company has made capital recovery of W13,102 million and W3,143 million from its investments in associates and joint ventures during the six-month periods ended June 30, 2026 and 2025, respectively.

~~(D)~~ For the six-month periods ended June 30, 2026 and 2025, the Company declared dividends of W1,011,273 million and W802,044 million, respectively, to related parties. In addition, for the six-month periods ended June 30, 2026 and 2025, the Company declared dividends of W82,193 million and W64,377 million, respectively, to the entities that are not related parties of the Company in accordance with Korean IFRS 1024, but belong to the same conglomerate according to the Monopoly Regulation and Fair Trade Act. As of June 30, 2026 and December 31, 2025, there is no dividends payable outstanding to the entities that belong to the same conglomerate according to the Monopoly Regulation and Fair Trade Act.

(E) For the six-month periods ended June 30, 2026 and 2025, the Company entered into lease agreements with its related parties amounting to W6,957 million and W27,610 million, respectively, and the lease payments made to the related parties are W19,051 million and W19,473 million, respectively.

(F) Key management compensation

The compensation paid or payable to key management (executive directors) for their services for the six-month periods ended June 30, 2026 and 2025 consists of:

(In millions of Korean won)	2026	2025
Short-term employee benefits	11,293	3,883
Post-employment benefits	203	273
Other long-term employee benefits	3,201	3,065

29. Subsequent Events

The board of directors has resolved to dispose of treasury shares for the purpose of settling employee share-based compensation and performance bonuses for executives and employees on July 7 and 11, 2026. Subsequent to the end of the reporting period, the Company disposed of 1,083,434 ordinary shares with a total acquisition cost of W176,898 million and 1,132,477 ordinary shares with a total acquisition cost of W184,906 million, respectively

4. Separate financial statements

Samsung Electronics Co., Ltd.

INTERIM SEPARATE STATEMENTS OF FINANCIAL POSITION

(In millions of Korean won and in thousands of US dollars (Note 2.3))

	Notes	June 30, 2026	December 31, 2025	June 30, 2026	December 31, 2025
		KRW	KRW	USD	USD
Assets					
Current assets					
Cash and cash equivalents	3, 26	15,762,232	12,581,632	10,637,343	8,490,874
Short-term financial instruments	3, 26	25,695,072	12,332,721	17,340,646	8,322,893
Trade receivables	3, 26	116,454,079	42,081,734	78,590,515	28,399,393
Non-trade receivables	3, 26	4,222,747	2,146,762	2,849,774	1,448,770
Prepaid expenses		1,577,462	1,474,647	1,064,570	995,184
Inventories	5	40,896,159	28,051,916	27,599,293	18,931,192
Other current assets	3, 26	3,347,326	2,770,017	2,258,985	1,869,382
		207,955,077	**101,439,429**	**140,341,126**	**68,457,688**
Non-current assets					
Financial assets at fair value through other comprehensive income	3, 4, 26	4,519,157	4,248,587	3,049,811	2,867,213
Investments in subsidiaries, associates and joint ventures	6	59,909,176	59,498,635	40,430,469	40,153,410
Property, plant and equipment	7	157,279,981	155,360,355	106,142,394	104,846,910
Intangible assets	8	10,472,061	11,233,489	7,067,203	7,581,063
Net defined benefit assets	11	5,642,959	3,367,162	3,808,223	2,272,372
Deferred income tax assets		14,283,497	19,320,422	9,639,399	13,038,632
Other non-current assets	3, 26	5,800,739	4,433,972	3,914,702	2,992,322
		257,907,570	**257,462,622**	**174,052,201**	**173,751,922**
Total assets		**465,862,647**	**358,902,051**	**314,393,327**	**242,209,610**

※ The above interim separate statements of financial position should be read in conjunction with the accompanying notes.

Samsung Electronics Co., Ltd.

INTERIM SEPARATE STATEMENTS OF FINANCIAL POSITION –(Continued)

(In millions of Korean won and in thousands of US dollars (Note 2.3))

	Notes	June 30, 2026	December 31, 2025	June 30, 2026	December 31, 2025
		KRW	KRW	USD	USD
Liabilities and Equity					
Current liabilities					
Trade payables	3, 26	21,087,554	14,247,155	14,231,204	9,614,874
Short-term borrowings	3, 9, 26	10,934,021	15,375,658	7,378,963	10,376,458
Other payables	3, 26	15,133,176	21,165,572	10,212,816	14,283,854
Advances received	14	574,642	450,101	387,804	303,756
Withholdings	3, 26	572,121	495,432	386,103	334,349
Accrued expenses	3, 14, 26	11,328,085	11,031,657	7,644,902	7,444,854
Current income tax liabilities		26,087,696	3,811,821	17,605,613	2,572,456
Current portion of long-term liabilities	3, 9, 10, 26	238,047	268,801	160,649	181,404
Provisions	12	8,562,061	5,724,412	5,778,216	3,863,192
Other current liabilities	3, 14, 26	373,314	364,772	251,935	246,172
		94,890,717	**72,935,381**	**64,038,205**	**49,221,369**
Non-current liabilities					
Debentures	3, 10, 26	7,668	7,134	5,175	4,814
Long-term borrowings	3, 9, 26	4,254,152	23,399,087	2,870,969	15,791,171
Long-term other payables	3, 26	4,483,981	5,223,964	3,026,072	3,525,458
Long-term provisions	12	3,035,113	2,226,960	2,048,285	1,502,892
Other non-current liabilities	3, 14, 26	840,217	779,442	567,030	526,018
		12,621,131	**31,636,587**	**8,517,531**	**21,350,353**
Total liabilities		**107,511,848**	**104,571,968**	**72,555,736**	**70,571,722**

※ The above interim separate statements of financial position should be read in conjunction with the accompanying notes.

Samsung Electronics Co., Ltd.

INTERIM SEPARATE STATEMENTS OF FINANCIAL POSITION –(Continued)

(In millions of Korean won and in thousands of US dollars (Note 2.3))

	Notes	June 30, 2026	December 31, 2025	June 30, 2026	December 31, 2025
		KRW	KRW	USD	USD
Equity					
Preference shares	15	119,467	119,467	80,624	80,624
Ordinary shares	15	778,047	778,047	525,075	525,075
Share premium		4,403,893	4,403,893	2,972,023	2,972,023
Retained earnings	16	350,019,182	254,566,830	236,214,893	171,797,660
Other components of equity	17	3,030,210	(5,538,154)	2,044,976	(3,737,494)
Total equity		**358,350,799**	**254,330,083**	**241,837,591**	**171,637,888**
Total liabilities and equity		**465,862,647**	**358,902,051**	**314,393,327**	**242,209,610**

※ The above interim separate statements of financial position should be read in conjunction with the accompanying notes.

Samsung Electronics Co., Ltd.

INTERIM SEPARATE STATEMENTS OF PROFIT OR LOSS

(In millions of Korean won and in thousands of US dollars (Note 2.3))

		For the three-month periods ended June 30,				For the six-month periods ended June 30,			
	Notes	**2026**	**2025**	**2026**	**2025**	**2026**	**2025**	**2026**	**2025**
		KRW	KRW	USD	USD	KRW	KRW	USD	USD
Revenue	27	149,272,985	54,765,394	100,738,771	36,959,122	258,550,894	110,300,265	174,486,356	74,437,536
Cost of sales	18	44,445,491	41,898,847	29,994,605	28,275,969	90,109,512	84,357,522	60,811,549	56,929,746
Gross profit		**104,827,494**	**12,866,547**	**70,744,166**	**8,683,153**	**168,441,382**	**25,942,743**	**113,674,807**	**17,507,790**
Selling and administrative expenses	18, 19	19,416,783	11,675,715	13,103,662	7,879,505	33,794,644	23,282,638	22,806,745	15,712,584
Operating profit	27	**85,410,711**	**1,190,832**	**57,640,504**	**803,648**	**134,646,738**	**2,660,105**	**90,868,062**	**1,795,206**
Other non-operating income	20	1,751,770	1,647,995	1,182,204	1,112,170	2,322,195	6,067,245	1,567,163	4,094,557
Other non-operating expense	20	64,937	47,871	43,824	32,306	148,559	95,898	100,257	64,718
Financial income	21	3,272,909	1,938,932	2,208,764	1,308,513	6,650,572	3,769,731	4,488,223	2,544,051
Financial expense	21	1,945,971	1,965,795	1,313,263	1,326,642	5,203,439	3,245,504	3,511,607	2,190,270
Profit before income tax		**88,424,482**	**2,764,093**	**59,674,385**	**1,865,383**	**138,267,507**	**9,155,679**	**93,311,584**	**6,178,826**
Income tax expense	22	21,343,521	12,073	14,403,946	8,147	31,262,283	16,462	21,097,749	11,109
Profit for the period		**67,080,961**	**2,752,020**	**45,270,439**	**1,857,236**	**107,005,224**	**9,139,217**	**72,213,835**	**6,167,717**
Earnings per share	23								
(in Korean won, in US dollars)									
- Basic		10,211	411	6.89	0.28	16,227	1,360	10.95	0.92
- Diluted		10,102	411	6.82	0.28	16,062	1,360	10.84	0.92

※ The above interim separate statements of profit or loss should be read in conjunction with the accompanying notes.

Samsung Electronics Co., Ltd.

INTERIM SEPARATE STATEMENTS OF COMPREHENSIVE INCOME

(In millions of Korean won and in thousands of US dollars (Note 2.3))

	Notes	For the three-month periods ended June 30,				For the six-month periods ended June 30,			
		2026	**2025**	**2026**	**2025**	**2026**	**2025**	**2026**	**2025**
		KRW	KRW	USD	USD	KRW	KRW	USD	USD
Profit for the period		**67,080,961**	**2,752,020**	**45,270,439**	**1,857,236**	**107,005,224**	**9,139,217**	**72,213,835**	**6,167,717**
Other comprehensive income (loss)									
Items that will not be reclassified subsequently to profit or loss:									
Gain on valuation of financial assets at fair value through other comprehensive income, net of tax	17	23,429	361,508	15,811	243,968	196,163	601,270	132,384	405,776
Remeasurement of net defined benefit assets, net of tax	17	(124,875)	(28,597)	(84,273)	(19,299)	(318,860)	(57,644)	(215,187)	(38,902)
Items that may be reclassified subsequently to profit or loss:		-	-	-	-	-	-	-	-
Other comprehensive income (loss) for the period, net of tax		**(101,446)**	**332,911**	**(68,462)**	**224,669**	**(122,697)**	**543,626**	**(82,803)**	**366,874**
Total comprehensive income for the period		**66,979,515**	**3,084,931**	**45,201,977**	**2,081,905**	**106,882,527**	**9,682,843**	**72,131,032**	**6,534,591**

※ The above interim separate statements of comprehensive income should be read in conjunction with the accompanying notes.

Samsung Electronics Co., Ltd.

INTERIM SEPARATE STATEMENTS OF CHANGES IN EQUITY

(In millions of Korean won)

For the six-month period ended June 30, 2026	Notes	Preference shares	Ordinary shares	Share premium	Retained earnings	Other components of equity	Total
Balance as of January 1, 2026		**119,467**	**778,047**	**4,403,893**	**254,566,830**	**(5,538,154)**	**254,330,083**
Profit for the period		-	-	-	107,005,224	-	107,005,224
Gain on valuation of financial assets at fair value through other comprehensive income, net of tax	17	-	-	-	-	196,163	196,163
Remeasurement of net defined benefit assets, net of tax	17	-	-	-	-	(318,860)	(318,860)
Total comprehensive income (loss) for the period		**-**	**-**	**-**	**107,005,224**	**(122,697)**	**106,882,527**
Dividends declared	16	-	-	-	(6,206,800)	-	**(6,206,800)**
Purchase of treasury shares	15	-	-	-	-	(13,248,625)	**(13,248,625)**
Retirement of treasury shares	15	-	-	-	(5,346,072)	5,346,072	**-**
Share-based compensation	17	-	-	-	-	16,593,614	**16,593,614**
Total transactions with owners		**-**	**-**	**-**	**(11,552,872)**	**8,691,061**	**(2,861,811)**
Balance as of June 30, 2026		**119,467**	**778,047**	**4,403,893**	**350,019,182**	**3,030,210**	**358,350,799**

※ The above interim separate statements of changes in equity should be read in conjunction with the accompanying notes.

Samsung Electronics Co., Ltd.

INTERIM SEPARATE STATEMENTS OF CHANGES IN EQUITY –(Continued)

(In thousands of US dollars (Note 2.3))

For the six-month period ended June 30, 2026	Notes	Preference shares	Ordinary shares	Share premium	Retained earnings	Other components of equity	Total
Balance as of January 1, 2026		**80,624**	**525,075**	**2,972,023**	**171,797,660**	**(3,737,494)**	**171,637,888**
Profit for the period		-	-	-	72,213,835	-	72,213,835
Gain on valuation of financial assets at fair value through other comprehensive income, net of tax	17	-	-	-	-	132,384	132,384
Remeasurement of net defined benefit assets, net of tax	17	-	-	-	-	(215,187)	(215,187)
Total comprehensive income (loss) for the period		**-**	**-**	**-**	**72,213,835**	**(82,803)**	**72,131,032**
Dividends declared	16	-	-	-	(4,188,737)	-	(4,188,737)
Purchase of treasury shares	15	-	-	-	-	(8,941,003)	(8,941,003)
Retirement of treasury shares	15	-	-	-	(3,607,865)	3,607,865	-
Share-based compensation	17	-	-	-	-	11,198,411	11,198,411
Total transactions with owners		**-**	**-**	**-**	**(7,796,602)**	**5,865,273**	**(1,931,329)**
Balance as of June 30, 2026		**80,624**	**525,075**	**2,972,023**	**236,214,893**	**2,044,976**	**241,837,591**

※ The above interim separate statements of changes in equity should be read in conjunction with the accompanying notes.

Samsung Electronics Co., Ltd.

INTERIM SEPARATE STATEMENTS OF CHANGES IN EQUITY –(Continued)

(In millions of Korean won)

For the six-month period ended June 30, 2025	Notes	Preference shares	Ordinary shares	Share premium	Retained earnings	Other components of equity	Total
Balance as of January 1, 2025		**119,467**	**778,047**	**4,403,893**	**233,734,316**	**(2,639,066)**	**236,396,657**
Profit for the period		-	-	-	9,139,217	-	9,139,217
Gain on valuation of financial assets at fair value through other comprehensive income, net of tax		-	-	-	73	601,197	601,270
Remeasurement of net defined benefit assets, net of tax		-	-	-	-	(57,644)	(57,644)
Total comprehensive income for the period		**-**	**-**	**-**	**9,139,290**	**543,553**	**9,682,843**
Dividends declared	16	-	-	-	(4,901,590)	-	(4,901,590)
Purchase of treasury shares		-	-	-	-	(4,276,964)	(4,276,964)
Retirement of treasury shares		-	-	-	(3,049,040)	3,049,040	**-**
Share-based compensation		-	-	-	-	452,522	**452,522**
Others		-	-	-	-	(7,972)	**(7,972)**
Total transactions with owners		**-**	**-**	**-**	**(7,950,630)**	**(783,374)**	**(8,734,004)**
Balance as of June 30, 2025		**119,467**	**778,047**	**4,403,893**	**234,922,976**	**(2,878,887)**	**237,345,496**

※ The above interim separate statements of changes in equity should be read in conjunction with the accompanying notes.

Samsung Electronics Co., Ltd.

INTERIM SEPARATE STATEMENTS OF CHANGES IN EQUITY –(Continued)

(In thousands of US dollars (Note 2.3))

For the six-month period ended June 30, 2025	Notes	Preference shares	Ordinary shares	Share premium	Retained earnings	Other components of equity	Total
Balance as of January 1, 2025		**80,624**	**525,075**	**2,972,023**	**157,738,573**	**(1,781,007)**	**159,535,288**
Profit for the period		-	-	-	6,167,717	-	6,167,717
Gain on valuation of financial assets at fair value through other comprehensive income, net of tax		-	-	-	49	405,727	405,776
Remeasurement of net defined benefit assets, net of tax		-	-	-	-	(38,902)	(38,902)
Total comprehensive income for the period		**-**	**-**	**-**	**6,167,766**	**366,825**	**6,534,591**
Dividends declared	16	-	-	-	(3,307,900)	-	(3,307,900)
Purchase of treasury shares		-	-	-	-	(2,886,364)	(2,886,364)
Retirement of treasury shares		-	-	-	(2,057,683)	2,057,683	-
Share-based compensation		-	-	-	-	305,390	305,390
Others		-	-	-	-	(5,380)	(5,380)
Total transactions with owners		**-**	**-**	**-**	**(5,365,583)**	**(528,671)**	**(5,894,254)**
Balance as of June 30, 2025		**80,624**	**525,075**	**2,972,023**	**158,540,756**	**(1,942,853)**	**160,175,625**

※ The above interim separate statements of changes in equity should be read in conjunction with the accompanying notes.

Samsung Electronics Co., Ltd.

INTERIM SEPARATE STATEMENTS OF CASH FLOWS

(In millions of Korean won and in thousands of US dollars (Note 2.3))

	Notes	For the six-month periods ended June 30, 2026 KRW	2025 KRW	2026 USD	2025 USD
Operating activities					
Profit for the period		107,005,224	9,139,217	72,213,835	6,167,717
Adjustments	24	66,515,964	15,384,739	44,889,143	10,382,586
Changes in assets and liabilities arising from operating activities	24	(81,941,079)	2,233,630	(55,298,978)	1,507,394
Cash generated from operations		**91,580,109**	**26,757,586**	**61,804,000**	**18,057,697**
Interest received		284,615	192,655	192,076	130,016
Interest paid		(593,658)	(263,469)	(400,638)	(177,805)
Dividends received		392,443	5,904,510	264,845	3,984,734
Income tax paid		(3,987,603)	(1,118,682)	(2,691,084)	(754,958)
Net cash from operating activities		**87,675,906**	**31,472,600**	**59,169,199**	**21,239,684**
Investing activities					
Net decrease (increase) in short-term financial instruments		(13,245,339)	9,787,700	(8,938,785)	6,605,354
Disposal of financial assets at fair value through other comprehensive income		-	8,530	-	5,757
Acquisition of long-term financial instruments		(1,000,000)	-	(674,863)	-
Disposal of investments in subsidiaries, associates and joint ventures		10,708	51,052	7,226	34,453
Acquisition of investments in subsidiaries, associates and joint ventures		(421,249)	(664,677)	(284,285)	(448,566)
Disposal of property, plant and equipment		336,282	89,760	226,944	60,576
Acquisition of property, plant and equipment		(25,337,911)	(21,537,065)	(17,099,611)	(14,534,562)
Disposal of intangible assets		132	1,266	89	854
Acquisition of intangible assets		(1,504,640)	(1,863,014)	(1,015,425)	(1,257,279)
Receipt of government grants		4,974	-	3,357	-
Cash inflow (outflow) from other investing activities		3,139	(156)	2,118	(105)
Net cash used in investing activities		**(41,153,904)**	**(14,126,604)**	**(27,773,235)**	**(9,533,518)**

※ The above interim separate statements of cash flows should be read in conjunction with the accompanying notes.

Samsung Electronics Co., Ltd.

SEPARATE STATEMENTS OF CASH FLOWS –(Continued)

(In millions of Korean won and in thousands of US dollars (Note 2.3))

	Notes	For the six-month periods ended June 30, 2026	2025	2026	2025
		KRW	KRW	USD	USD
Financing activities					
Net increase (decrease) in short-term borrowings		(4,549,705)	(5,344,447)	(3,070,426)	(3,606,768)
Increase in long-term borrowings		800,000	2,000,000	539,890	1,349,725
Repayment of long-term borrowings		(20,134,451)	(134,814)	(13,587,990)	(90,981)
Dividends paid		(6,208,181)	(4,902,418)	(4,189,670)	(3,308,459)
Purchase of treasury shares		(13,248,625)	(4,276,964)	(8,941,003)	(2,886,364)
Net cash used in financing activities		**(43,340,962)**	**(12,658,643)**	**(29,249,199)**	**(8,542,847)**
Effect of foreign exchange rate changes		(440)	(885)	(296)	(597)
Net increase in cash and cash equivalents		**3,180,600**	**4,686,468**	**2,146,469**	**3,162,722**
Cash and cash equivalents, beginning of the period		12,581,632	1,653,766	8,490,874	1,116,065
Cash and cash equivalents, end of the period		**15,762,232**	**6,340,234**	**10,637,343**	**4,278,787**

※ The above interim separate statements of cash flows should be read in conjunction with the accompanying notes.

5. Notes to Separate financial statements

As of June 30, 2026 and December 31, 2025, and
for the three-month and six-month periods ended June 30, 2026 and 2025

1. General Information

Samsung Electronics Co., Ltd. (the "Company") was incorporated under the laws of the Republic of Korea in 1969 and listed its shares on the Korea Stock Exchange in 1975. The Company operates two business divisions: Device eXperience ("DX") and Device Solutions ("DS"). DX division comprises businesses for digital televisions, refrigerators, smartphones, and communication systems. DS division comprises businesses for semiconductor products such as memory, foundry and system Large Scale Integration (LSI). The Company is domiciled in the Republic of Korea and is located in Suwon, the Republic of Korea.

These financial statements have been prepared in accordance with Korean International Financial Reporting Standards ("Korean IFRS") 1027, Separate Financial Statements.

2. Material Accounting Policies

2.1 Basis of Presentation

The Company maintains its accounting records in Korean won and prepares statutory financial statement s in the Korean language (Hangul) in accordance with International Financial Reporting Standards as ad opted by the Republic of Korea ("Korean IFRS"). The accompanying interim separate financial statemen ts have been condensed, restructured and translated into English from the Korean language financial stat ements.

The interim separate financial statements for the six-month period ended June 30, 2026 have been prepa red in accordance with Korean IFRS 1034, Interim Financial Reporting. These interim separate financial statements have been prepared in accordance with the Korean IFRS which is effective as of June 30, 2 026.

(A) New and amended standards adopted by the Company

The Company applied the following amended standards for the first time for the annual reporting period commencing January 1, 2026:

Amendments to Korean IFRS 1109, Financial Instruments and Korean IFRS 1107, Financial Instruments: Disclosures

The amendments have been implemented in order to respond to questions raised in practice and include new requirements. The amendments are as follows, and the adoption of the amendments does not have a significant impact on the Company's separate financial statements.

The amended standards:

· permit derecognition of a financial liability through an electronic payment system before cash is delivered on the settlement date, when specified criteria are met,

· clarify and enhance guidance on assessing whether the contractual cash flows of financial assets consist solely of payments of principal and interest,

· require disclosure of the impact of contractual terms that modify the timing and amount of contractual cash flows and the extent of the company's exposure, presented by category of financial instrument, and

· require additional disclosure regarding investments in equity instruments designated at fair value through other comprehensive income.

(B) New and amended standards not yet adopted by the Company

The amended accounting standards issued that are not yet effective for the annual reporting period commencing January 1, 2026 and have not been early adopted by the Company are as follows:

Issue of Korean IFRS 1118, *Presentation and Disclosure in Financial Statements*

The Korean IFRS 1118 will replace Korean IFRS 1001, *Presentation of Financial Statements*, and is effective for annual reporting periods beginning on or after January 1, 2027 with earlier application permitted. However, The Company has not early adopted the new standard in preparing its interim consolidated financial statements.

Korean IFRS 1118 introduces a more structured statement of profit or loss and requires further disaggregation of information. The Company is in the process of assessing the impacts that the adoption of Korean IFRS 1118 may have on its financial statements.

The expected impacts upon initial application are described below; however, the actual impacts arising from the application of the new standard from January 1, 2027 may differ due to the following factors:

· The Company has not yet completed the design and assessment of changes to its processes and controls; and

· The new accounting policies may be subject to change until the initial annual financial statements prepared under this new standard are issued.

[Structure of the Statement of Profit or Loss]

Korean IFRS 1118 requires all income and expenses to be classified into one of five categories: operating, investing, financing, income tax, and discontinued operations. The classification of income and expenses depends on an entity's main business activities. The Company has assessed that certain activities, such as investing in assets or providing financing to customers, do not constitute its main business activities.

The application of Korean IFRS 1118 will not affect the Company's profit for the period or net assets. However, the Company will be required to present newly defined subtotals of 'operating profit' and 'profit before financing and income taxes. The operating profit subtotal under the new standard differs from the operating profit currently presented by the Company. Based on information currently available, the Company has performed a preliminary assessment of the potential impacts of the application of Korean IFRS 1118, and the following impacts have been identified:

· Interest income and interest expense are currently presented as financial income and financial expense in accordance with the Company's accounting policies. Korean IFRS 1118 provides specific guidance on the classification of income and expenses within the investing and financing categories. Accordingly:

- Interest income arising from certain financial assets held by the Company (e.g., interest income on cash and cash equivalents) is expected to be classified within the investing category; and
- Interest expense on certain liabilities (i.e., financial liabilities not measured at fair value through profit or loss) is expected to be classified within the financing category.

· Foreign exchange differences arising from foreign currency transactions and translation are currently presented as financial income and financial expense. Under Korean IFRS 1118, foreign exchange differences are required to be classified in the same category as the income and expenses arising from the items that generated those differences. The Company expects that foreign exchange differences may be classified within operating, investing, or financing categories. For example, foreign exchange differences on trade payables will be classified within the operating category.

· Gains and losses on financial instruments designated as hedging instruments in cash flow hedges are currently presented as financial income and financial costs. Under Korean IFRS 1118, such gains and losses should be classified in the same category as the income and expenses affected by the risks that the hedging instruments are intended to manage.

Under Korean IFRS 1118, operating expenses are presented as separate line items using a nature, function, or mixed presentation format. The Company considers that a mixed presentation format will provide the most useful structured summary information on its operating expenses.

[Management-defined Performance Measures (MPMs)]

Management-defined performance measures (MPMs) are subtotals of income and expenses used in public communications outside the financial statements to communicate management's view of an aspect of the financial performance of the entity as a whole. The Company will be required to disclose information about MPMs in a single note to the financial statements.

The Company has developed a process to determine which public communications are relevant for identifying MPMs. MPMs relate to the same reporting period as the financial statements. Accordingly, the MPMs to be disclosed following the adoption of Korean IFRS 1118 will be determined based on public communications issued by the Company in respect of the interim reporting periods in 2027.

[Principles of Aggregation and Disaggregation]

Korean IFRS 1118 introduces enhanced principles regarding how information is presented and disaggregated by type in the financial statements (i.e., the primary financial statements and the notes). It also provides guidance on how items presented or disclosed should be labelled and described.

The Company is evaluating how to aggregate and disaggregate items based on similarities and differences in characteristics. Based on this assessment, items providing useful structured summary information will be presented in the primary financial statements, while additional material information will be disclosed in the notes.

The Company is also reviewing items currently presented as 'other' and intends to provide more meaningful descriptions in the future.

[Amendments to Other Standards]

As a result of the introduction of Korean IFRS 1118, Korean IFRS 1007, Statement of Cash Flows, has been amended. When presenting cash flows from operating activities using the indirect method, 'operating profit' will be used as the starting point under the new standard, whereas the Company currently uses ‘profit for the period’ as the starting point.

Accordingly, certain adjustment items under the indirect method will change. For example, dividend income from investments in subsidiaries, associates, and joint ventures will no longer be included as an adjustment, as it is no longer a part of operating profit. Cash dividends received from such investments will be classified as cash flows from investing activities.

In addition, the amendments to Korean IFRS 1007 provide specific guidance on the classification of interest and dividend cash flows. The Company expects to classify cash flows from interest received and dividends received as investing activities rather than operating activities, and cash flows from interest paid as financing activities rather than operating activities. Dividend payments will continue to be classified as financing activities.

2.2 Accounting Policies

Material accounting policies and method of computation used in the preparation of the interim separate financial statements are consistent with those of the annual separate financial statements for the year ended December 31, 2025, except for the changes due to the application of amendments of standards described in Note 2.1 and as described below.

Income tax expense for the interim period is recognized based on management’s best estimate of the weighted-average annual income tax rate expected for the full financial year considering global minimum top-up tax. The estimated average annual effective income tax rate is applied to the pre-tax income of the interim period.

2.3 Convenience Translation into United States Dollar Amounts

The US dollar amounts provided in the financial statements represent supplementary information solely for the convenience of the reader. All Korean won amounts are expressed in US dollars at the rate of W1,481.8 to $1, the average exchange rate for the six-month period ended June 30, 2026. Such presentation is not in accordance with generally accepted accounting principles and should not be construed as a representation that the Korean won amounts shown could be readily converted, realized or settled in US dollars at this or at any other rate.

2.4 Material Accounting Estimates and Assumptions

In preparing the interim separate financial statements, the management of the Company makes judgements, estimates and assumptions on matters which affect the application of policies and reported amounts of assets, liabilities, income and expenses. Estimates and assumptions are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. The resulting accounting estimates, by definition, seldom equal the related actual results.

Material accounting estimates and assumptions made in the preparation of the interim separate financial statements are consistent with those applied in the preparation of the annual separate financial statements for the year ended December 31, 2025, except for the estimates used to determine the income tax expense.

3. Financial Instruments by Category

Categorizations of financial assets and liabilities as of June 30, 2026 and December 31, 2025 are as follows:

(1) As of June 30, 2026

(In millions of Korean won)	Financial assets measured at amortized cost	Financial assets measured at fair value through other comprehensive income	Total
Financial assets			
Cash and cash equivalents	15,762,232	-	15,762,232
Short-term financial instruments	25,695,072	-	25,695,072
Trade receivables	116,454,079	-	116,454,079
Financial assets at fair value through other comprehensive income	-	4,519,157	4,519,157
Other	8,882,181	-	8,882,181
Total	**166,793,564**	**4,519,157**	**171,312,721**

(In millions of Korean won)	Financial liabilities me asured at amortized cost	Other financial Liabilities (*)	Total
Financial liabilities			
Trade payables	21,087,554	-	21,087,554
Short-term borrowings	-	10,934,021	10,934,021
Other payables	14,798,757	-	14,798,757
Current portion of long-term liabilities	7,668	230,379	238,047
Debentures	7,668	-	7,668
Long-term borrowings	3,600,000	654,152	4,254,152
Long-term other payables	3,898,771	-	3,898,771
Other	5,268,030	-	5,268,030
Total	**48,668,448**	**11,818,552**	**60,487,000**

(*) Other financial liabilities include lease liabilities, which are not subject to categorizations, and collateralized borrowings.

(2) As of December 31, 2025

(In millions of Korean won)	Financial assets measured at amortized cost	Financial assets measured at fair value through other comprehensive income	Total
Financial assets			
Cash and cash equivalents	12,581,632	-	12,581,632
Short-term financial instruments	12,332,721	-	12,332,721
Trade receivables	42,081,734	-	42,081,734
Financial assets at fair value through other comprehensive income	-	4,248,587	4,248,587
Other	5,512,456	-	5,512,456
Total	**72,508,543**	**4,248,587**	**76,757,130**

(In millions of Korean won)	Financial liabilities measured at amortized cost	Other financial liabilities(*)	Total
Financial liabilities			
Trade payables	14,247,155	-	14,247,155
Short-term borrowings	-	15,375,658	15,375,658
Other payables	20,822,393	-	20,822,393
Current portion of long-term liabilities	7,093	261,708	268,801
Debentures	7,134	-	7,134
Long-term borrowings	22,800,000	599,087	23,399,087
Long-term other payables	4,639,493	-	4,639,493
Other	4,436,223	-	4,436,223
Total	**66,959,491**	**16,236,453**	**83,195,944**

(*) Other financial liabilities include lease liabilities, which are not subject to categorizations, and collateralized borrowings.

4. Financial Assets at Fair Value

(A) Details of financial assets at fair value as of June 30, 2026 and December 31, 2025 are as follows:

Financial assets at fair value through other comprehensive income

(In millions of Korean won)	**June 30, 2026**	**December 31, 2025**
Non-current		
Equity instruments	4,519,157	4,248,587

(B) Details of listed equity securities of financial assets at fair value as of June 30, 2026 and December 31, 2025 are as follows:

(In millions of Korean won, number of shares and percentage)	**June 30, 2026**				**December 31, 2025**
	Number of shares owned	**Percentage of ownership(%)(*)**	**Acquisition cost**	**Carrying amount (Market value)**	**Carrying amount (Market value)**
Samsung Heavy Industries Co., Ltd.	134,027,281	15.2	932,158	3,122,836	3,230,057
Hotel Shilla Co., Ltd.	2,004,717	5.1	13,957	94,522	89,410
iMarketKorea Inc.	647,320	1.9	324	4,712	5,101
KT Skylife Co., Ltd.	240,000	0.5	3,344	1,025	1,207
Mona Yongpyong Co., Ltd.	400,000	0.8	1,869	914	1,322
A-Tech Solution Co., Ltd.	1,592,000	15.9	26,348	10,093	16,414
Wonik Holdings Co., Ltd.	1,759,171	2.3	15,410	36,855	85,672
Wonik IPS Co., Ltd.	1,850,936	3.8	16,214	311,142	125,679
Dongjin Semichem Co., Ltd.	2,467,894	4.8	48,277	143,878	90,448
Soulbrain Co., Ltd.	437,339	5.6	40,382	159,847	114,583
S&S Tech Corporation	1,716,116	8	65,933	95,416	82,888
YC Corporation	9,601,617	11.7	47,336	126,261	139,031
KCtech Co., Ltd.	1,022,216	5.2	20,720	117,657	40,531
LOTVacuum Co., Ltd.	1,267,668	7.1	18,990	13,653	15,719
New power Co., Ltd.	2,140,939	4.9	12,739	17,449	11,069
Fine Semitech Corporation	1,553,586	7.2	43,009	40,782	47,146
DNF Co., Ltd.	810,030	7.0	20,964	12,418	12,653
Marvell Technology. Inc.	173,187	0.0	11,705	79,527	21,118
Total			**1,339,679**	**4,388,987**	**4,130,048**

(*) Ownership represents the Company's ownership of the total ordinary shares issued by each entity.

5. Inventories

Inventories as of June 30, 2026 and December 31, 2025 are as follows:

(In millions of Korean won)	**June 30, 2026**			**December 31, 2025**		
	Gross amount	**Valuation allowance**	**Carrying amount**	**Gross amount**	**Valuation allowance**	**Carrying amount**
Finished goods	5,749,373	(880,009)	4,869,364	5,147,484	(1,269,403)	3,878,081
Work in process	29,007,554	(1,825,879)	27,181,675	22,182,027	(2,487,276)	19,694,751
Raw materials and supplies	8,860,780	(534,016)	8,326,764	4,342,662	(402,208)	3,940,454
Materials in transit	518,356	-	518,356	538,630	-	538,630
Total	**44,136,063**	**(3,239,904)**	**40,896,159**	**32,210,803**	**(4,158,887)**	**28,051,916**

6. Investments in Subsidiaries, Associates and Joint Ventures

(A) Changes in investments in subsidiaries, associates and joint ventures for the six-month periods ended June 30, 2026 and 2025 are as follows:

(In millions of Korean won)	2026	2025
Balance as of January 1	59,498,635	57,427,196
Acquisition	421,249	1,838,221
Disposal	(10,708)	(51,050)
Balance as of June 30	**59,909,176**	**59,214,367**

(B) Major investments in associates as of June 30, 2026 are as follows (refer to Note 28 for the list of subsidiaries):

Investee	Nature of relationship	Percentage of ownership (%)(*1)	Principal business location	Fiscal period-end
Samsung Electro-Mechanics Co., Ltd.(*2)	Manufacture and supply electronic components including passive components, circuit boards, and modules	23.7	Korea	December
Samsung SDS Co., Ltd.	Provide Information Technology (IT) services including computer programming, system integration and management, and logistical services	22.6	Korea	December
Samsung Biologics Co., Ltd.(*3)	Investment in new business	31.2	Korea	December
Samsung Epis Holdings Co., Ltd. (*3)	Investment in new business	31.2	Korea	December
Samsung SDI Co., Ltd.(*4)	Manufacture and supply electronic parts including secondary cell batteries	19.4	Korea	December
Cheil Worldwide, Inc.(*5)	Advertising agency	25.2	Korea	December

(*1) Ownership represents the Company's ownership of the total ordinary shares issued by each entity.
(*2) The Company's ownership of ordinary shares outstanding is 24.3%.
(*3) The Company's ownership of ordinary shares outstanding is 31.3%.
(*4) The Company's ownership of ordinary shares outstanding is 20.3%.
(*5) The Company's ownership of ordinary shares outstanding is 28.7%.

(C) Fair value of marketable investments in associates as of June 30, 2026 and December 31, 2025 as follows:

(In millions of Korean won and number of shares)	June 30, 2026			December 31, 2025	
	Number of shares held	Market value	Carrying amount	Market value	Carrying amount
Samsung Electro-Mechanics Co., Ltd.	17,693,084	38,641,695	445,244	4,511,736	445,244
Samsung SDS Co., Ltd.	17,472,110	3,333,679	560,827	2,996,467	560,827
Samsung Biologics Co., Ltd	14,449,944	20,099,872	1,410,104	24,492,655	1,410,104
Samsung Epis Holdings Co., Ltd.	7,767,364	3,339,967	185,788	5,771,151	185,788
Samsung SDI Co., Ltd.	15,663,968	7,628,352	1,614,403	4,221,439	1,614,403
Cheil Worldwide, Inc.	29,038,075	528,493	491,599	609,800	491,599

7. Property, Plant and Equipment

(A) Changes in property, plant and equipment for the six-month periods ended June 30, 2026 and 2025 are as follows:

(In millions of Korean won)	2026	2025
Balance as of January 1	155,360,355	151,446,870
Acquisition and capital expenditures	21,562,531	17,951,586
Depreciation	(19,216,691)	(17,024,187)
Disposals/scrap/impairment	(282,123)	(115,160)
Other	(144,091)	(73,616)
Balance as of June 30	**157,279,981**	**152,185,493**

(B) Details of depreciation of property, plant and equipment for the six-month periods ended June 30, 2026 and 2025 are as follows:

(In millions of Korean won)	2026	2025
Cost of sales	16,963,825	15,412,000
Selling and administrative expenses and other	2,252,866	1,612,187
Total	**19,216,691**	**17,024,187**

(C) Right-of-use assets as of June 30, 2026 amount to W1,476,083 million (December 31, 2025: W1,479,088 million). During the six-month periods ended June 30, 2026 and 2025, newly recognized right-of-use assets amount to W162,844 million and W128,196 million, respectively, with relevant depreciation of W162,142 million and W157,763 million, respectively.

8. Intangible Assets

(A) Changes in intangible assets for the six-month periods ended June 30, 2026 and 2025 are as follows:

(In millions of Korean won)	2026	2025
Balance as of January 1	11,233,489	10,496,956
External acquisitions	681,095	1,743,476
Amortization	(1,455,451)	(1,312,626)
Disposals/scrap/impairment	(9,999)	(13,094)
Other	22,927	16,523
Balance as of June 30	**10,472,061**	**10,931,235**

(B) Details of amortization of intangible assets for the six-month periods ended June 30, 2026 and 2025 are as follows:

(In millions of Korean won)	**2026**	**2025**
Cost of sales	1,095,718	990,529
Selling and administrative expenses and other	359,733	322,097
Total	**1,455,451**	**1,312,626**

9. Borrowings

Details of the carrying amounts of borrowings as of June 30, 2026 and December 31, 2025 are as follows:

(In millions of Korean won)	**Financial institutions**	**Maturity date**	**Interest rate (%) as of June 30, 2026**	**June 30, 2026**	**December 31, 2025**
Short-term borrowings					
Collateralized borrowings (*1)	Woori Bank and other	-	1.3~17.6	10,934,021	15,375,658
Current portion of long-term borrowings					
Lease liabilities (*2)	-	-	2.5	230,380	261,708
Long-term borrowings					
Lease liabilities (*2)	-	-	2.5	654,152	599,087
Non-collateralized borrowings (*3)	Samsung Display Co., Ltd.	May 29, 2026	3.9	-	20,000,000
Bank Borrowings	Korea Development Bank	Apr 30, 2035	2.9	2,000,000	2,000,000
Bank Borrowings	Korea Development Bank	Dec 10, 2030	2.9	800,000	800,000
Bank Borrowings	Korea Development Bank	Jan 20, 2031	2.5	800,000	-
Total				**4,254,152**	**23,399,087**

(*1) Collateralized borrowings are secured by trade receivables.

(*2) Interest expenses arising from the lease liabilities for the six-month periods ended June 30, 2026 and 2025 amount to ₩11,010 million and ₩13,710 million, respectively, which are determined using the weighted-average incremental borrowing rate.

10. Debentures

Details of the carrying amounts of debentures as of June 30, 2026 and December 31, 2025 are as follows:

(In millions of Korean won)	**Issue date**	**Due date**	**Interest rate (%) as of June 30, 2026**	**June 30, 2026**	**December 31, 2025**
US dollar denominated straight bonds (*)	Oct 2, 1997	Oct 1, 2027	7.7	15,415 (USD 10 million)	14,349 (USD 10 million)
Less: Discounts				(80)	(122)
Less: Current portion				(7,667)	(7,093)
Total				**7,668**	**7,134**

(*) US dollar denominated straight bonds are repaid annually for twenty years after a ten-year grace period from the date of issuance. Interest is paid semi-annually in arrears.

11. Net Defined Benefit Liabilities (Assets)

(A) Details of net defined benefit liabilities (assets) recognized in the statements of financial position as of June 30, 2026 and December 31, 2025 are as follows:

(In millions of Korean won)	**June 30, 2026**	**December 31, 2025**
Present value of funded defined benefit obligations	13,398,904	12,682,447
Present value of unfunded defined benefit obligations	11,552	10,934
Subtotal	13,410,456	12,693,381
Fair value of plan assets	(19,053,415)	(16,060,543)
Total	**(5,642,959)**	**(3,367,162)**

(B) The components of defined benefit costs recognized in profit or loss for the six-month periods ended June 30, 2026 and 2025 are as follows:

(In millions of Korean won)	**2026**	**2025**
Current service cost	560,067	576,909
Past service cost (*)	531,637	-
Net interest income	(77,976)	(57,370)
Total	**1,013,728**	**519,539**

(*) Effects on defined benefit obligations as a result of the ruling on the scope of average wages are included.

(C) The expenses related to defined benefit plans recognized in the statements of profit or loss for the six-month periods ended June 30, 2026 and 2025 are as follows:

(In millions of Korean won)	**2026**	**2025**
Cost of sales	419,281	215,388
Selling and administrative expenses and other	594,447	304,151
Total	**1,013,728**	**519,539**

12. Provisions

Changes in the provisions for the six-month period ended June 30, 2026 are as follows:

(In millions of Korean won)	**Warranty (A)**	**Royalty expenses (B)**	**Long-term incentives (C)**	**Other (D, E)**	**Total**
Balance as of January 1	665,411	2,218,998	588,887	4,478,076	7,951,372
Charged to profit or loss	245,822	1,971,919	90,747	2,040,853	4,349,341
Payment	(270,347)	(194,763)	-	(467,822)	(932,932)
Other (*)	-	158,632	-	70,761	229,393
Balance as of June 30	**640,886**	**4,154,786**	**679,634**	**6,121,868**	**11,597,174**

(*) Other includes effects of changes in foreign currency exchange rates.

(A). The Company accrues warranty provisions for estimated costs of quality assurance, exchanges, repairs, recalls, and future services based on historical experience and terms of warranty programs.

(B). The Company recognizes provisions for the estimated royalty expenses that are under negotiation with counterparties. The timing and amount of payment depend on the settlement of the negotiations.

(C). The Company has a long-term incentive plan for its executives based on a three-year management performance criteria and recognizes a provision for the estimated incentive cost.

(D). The Company records provisions for future expenses expected to be incurred for products that have been discontinued from manufacturing and sales.

(E). The Company recognizes provisions for the emission in excess of the emission rights held by the Company for the applicable years.

(1) The amount of emission rights allocated free of charge in the current commitment period and the estimated amount of emission as of June 30, 2026 are as follows:

(In ten thousand metric tons)	**June 30, 2026**
Emission rights allocated free of charge	1,283
Estimated volume of emission	1,430

(2) Changes in the emission rights for the six-month periods ended June 30, 2026 and 2025 are as follows:

(In millions of Korean won)	**2026**	**2025**
Balance as of January 1	3,137	3,137
Acquisition	1,680	-
Utilization	-	-
Balance as of June 30	**4,817**	**3,137**

(3) The Company has not recognized emission liabilities for the six-month periods ended June 30, 2026 and 2025.

13. Commitments and Contingencies

(A) Guarantees

(1) Debt guarantees provided by the Company for overseas subsidiaries as of June 30, 2026 are as follows:

(In millions of Korean won and thousands of US dollars)

Debtor	**Creditor**	**Expiration date**	**Amount of indebtedness**	**Guaranteed amount**
SETK	BNP and others	June 13, 2027	218,130	1,367,311
SEDA	BRADESCO and others	December 7, 2026	136,169	2,768,534
Other	Others	-	-	8,342,234
Total			354,299	12,478,079
			USD 229,838	USD 8,094,764

(2) The ceiling amount of guarantees provided by the Company for the execution of contracts by overseas subsidiaries is W610,118 million as of June 30, 2026.

(3) The Company has not been provided any collateral or guarantees from its related parties as of June 30, 2026.

(B) Litigation

As of June 30, 2026, the Company is involved in various claims, disputes, and investigations conducted by regulatory bodies that arose during the normal course of business with numerous entities. Although the outflow of resources and timing of these matters are uncertain, the Company believes the outcome will not have a material impact on the financial position of the Company.

(C) Joint liabilities related to the divestiture

The Company, Samsung Display Co., Ltd. and others are jointly and severally liable to fulfill the debts of Samsung Display Co., Ltd. and others which relate to the periods prior to Samsung Display Co., Ltd.'s separation from the Company.

(D) Other commitments

As of June 30, 2026, contractual commitments for the acquisition of property, plant and equipment and intangible assets amount to W22,505,661 million.

14. Contract Liabilities

The Company has recognized contract related to contracts with customers as follows:

(In millions of Korean won)	**June 30, 2026**	**December 31, 2025**
Contract liabilities [(*)]	3,624,800	2,433,647

[(*)] Contract liabilities include advances received, accrued expenses, other current liabilities and others.

15. Share Capital

As of June 30, 2026, the Company's total number of authorized shares is 25,000,000,000 shares (W100 per share). As well as its ordinary shares, the Company also has non-cumulative preference shares that are eligible for an additional 1% cash dividend over par value per annum compared to ordinary shares, but without voting rights. The Company has issued 5,846,278,608 ordinary shares and 802,371,203 preference shares as of June 30, 2026, excluding the number of retired shares. The number of shares outstanding is different from the aforementioned number of shares issued due to purchase of treasury shares. Due to the retirement of shares, the total par value of the shares issued which excludes the number of retired shares is W664,865 million (ordinary shares of W584,628 million and preference shares of W80,237 million), which does not agree with paid-in capital of W897,514 million.

(Number of shares)	**Ordinary shares outstanding**	**Preference shares outstanding**
As of January 1, 2025	5,940,082,550	818,836,700
Treasury shares purchased	(118,314,495)	(16,465,497)
Treasury shares granted	6,040,880	-
As of December 31, 2025	5,827,808,935	802,371,203
As of January 1, 2026	5,827,808,935	802,371,203
Treasury shares purchased	(73,465,072)	-
Treasury shares granted	9,848,040	-
As of June 30, 2026	5,764,191,903	802,371,203

During the six-month period ended June 30, 2026, the Company granted 9,848,040 treasury shares to its employees with a total acquisition cost of W1,106,176 million, pursuant to the board of directors' resolutions on January 23, January 28, and March 18, 2026, and retired 73,359,314 ordinary shares and 13,603,461 preference shares with a total acquisition cost of W5,346,072 million, pursuant to the board of directors' resolution on March 30, 2026.

16. Retained Earnings

(A) Retained earnings as of June 30, 2026 and December 31, 2025 consist of the following:

(In millions of Korean won)	**June 30, 2026**	**December 31, 2025**
Legal reserves	450,789	450,789
Discretionary reserves and other	349,568,393	254,116,041
Total	**350,019,182**	**254,566,830**

(B) Details of interim dividends are as follows (Record date: March 31 and June 30, 2026 and 2025):

(In millions of Korean won and number of shares)			**2026**	**2025**
1st Quarter	Number of shares eligible for dividends	Ordinary shares	5,792,563,304	5,892,637,922
		Preference shares	802,371,203	812,249,664
	Dividend rate (based on par value)	Ordinary/Preference	372%	365%
	Dividend amount	Ordinary shares	2,154,834	2,150,813
		Preference shares	298,482	296,471
		Total	**2,453,316**	**2,447,284**
2nd Quarter	Number of shares eligible for dividends	Ordinary shares	5,764,191,903	5,876,745,450
		Preference shares	802,371,203	809,337,676
	Dividend rate (based on par value)	Ordinary/Preference	374%	367%
	Dividend amount	Ordinary shares	2,155,808	2,156,766
		Preference shares	300,087	297,027
		Total	**2,455,895**	**2,453,793**

17. Other Components of Equity

(A) Other components of equity as of June 30, 2026 and December 31, 2025 consist of the following:

(In millions of Korean won)	**June 30, 2026**	**December 31, 2025**
Gain on valuation of financial assets at fair value through other comprehensive income	2,226,387	2,030,224
Remeasurement of net defined benefit liabilities (assets)	(3,407,096)	(3,088,236)
Treasury shares	(13,402,737)	(6,606,360)
Share-based payment	15,853,248	365,810
Other	1,760,408	1,760,408
Total	**3,030,210**	**(5,538,154)**

(B) Treasury shares as of June 30, 2026 and December 31, 2025 are as follows:

(In millions of Korean won and number of shares)		**June 30, 2026**	**December 31, 2025**
Number of treasury shares purchased	Ordinary shares	82,086,705	91,828,987
	Preference shares	-	13,603,461
Acquisition cost	Ordinary shares	13,402,737	5,892,428
	Preference shares	-	713,932

(C) Equity-settled performance incentive

The Company agreed to grant 6,524,129 ordinary shares as restricted stock awards (RSA) to executives and employees to settle a portion of their performance incentives in January 2026. Accordingly, W1,047,102 million, representing the fair value of the shares at the grant date, was reclassified from accrued expenses to other components of equity and recognized as wages and salaries. Grant of shares was completed during the six-month period ended June 30, 2026.

In addition, the 1,176,383 ordinary shares of the restricted stock awards that were outstanding as of December 31, 2025 were settled during the six-month period ended June 30, 2026.

(D) Share-based compensation for employees and executives

The Company agreed to grant ordinary shares to high-performing employees for retention and motivation purposes and recognized W370,568 million, which is the fair value of the 1,777,305 ordinary shares as of the grant date, as welfare expense with corresponding credit to other components of equity during the six-month period ended June 30, 2026. The grant of shares was partially executed during the six-month period ended June 30, 2026, and the grants of the remaining shares will be settled by 2028.

In addition, 1,569,895 of the 1,574,685 ordinary shares that had been agreed for the same purpose but remained unsettled as of December 31, 2025 were settled during the six-month period ended June 30, 2026.

Pursuant to a labor-management agreement dated May 27, 2026, the Company agreed to grant ordinary shares to employees of the DX Division and the CSS Business team and recognized W332,715 million, which is the fair value of the ordinary shares to be granted as of the grant date, as wages and salaries with corresponding credit to other components of equity. The grant of shares was fully settled on July 8, 2026.

The Company also reached an agreement to grant restricted ordinary shares to employees of the DS Division based on a certain percentage of the 2026 business performance, and the detailed terms and conditions are currently under discussion. The shares are expected to be granted upon the final confirmation of 2026 performance.

(E) Equity-settled long-term incentives

The Company agreed to grant shares for a portion of long-term incentives to executives and recognized W21,304 million, which is the fair value of 132,738 ordinary shares as of the grant date, as wages and salaries with corresponding credit to other components of equity during the six-month period ended June 30, 2026. The grant of shares was fully settled during the six-month period ended June 30, 2026.

In addition, there was no settlement during the six-month period ended June 30, 2026 regarding the 778,984 ordinary shares that had been agreed for the same purpose but remained unsettled as of December 31, 2025.

(F) Performance Stock Units

The Company operates a Performance Stock Units (PSU) plan for employees and executives. In connection with this plan, the Company recognized expenses amounting to W293,799 million during the six-month period ended June 30, 2026.

18. Expenses by Nature

Expenses by nature for the three and six-month periods ended June 30, 2026 and 2025 consist of the following:

(In millions of Korean won)	2026		2025	
	3 Months	**6 Months**	**3 Months**	**6 Months**
Changes in finished goods, work in process, and other	(7,506,622)	(8,478,207)	2,381,827	1,793,676
Raw materials used, merchandise purchased, and other	22,635,186	49,127,900	22,458,054	48,496,363
Wages and salaries	20,162,704	25,765,919	3,977,156	8,431,914
Post-employment benefit	269,268	1,182,732	260,592	521,272
Depreciation	9,934,112	19,216,691	8,587,596	17,024,187
Amortization	730,957	1,455,451	660,290	1,312,626
Welfare	1,076,356	2,367,810	1,113,067	2,053,969
Utilities	1,630,897	3,273,468	1,522,287	3,061,565
Outsourcing	1,198,829	2,465,915	1,381,383	2,653,042
Advertising	356,770	732,051	512,529	768,562
Sales promotion	507,955	897,753	470,771	868,777
Other	12,865,862	25,896,673	10,249,010	20,654,207
Total (*)	**63,862,274**	**123,904,156**	**53,574,562**	**107,640,160**

(*) Equal to the sum of cost of sales and selling and administrative expenses in the interim separate statement of profit or loss..

19. Selling and Administrative Expenses

Selling and administrative expenses for the three and six-month periods ended June 30, 2026 and 2025 are as follows:

(In millions of Korean won)	2026		2025	
	3 Months	**6 Months**	**3 Months**	**6 Months**
Selling and administrative expenses				
Wages and salaries	1,802,059	2,794,339	644,735	1,349,814
Post-employment benefit	61,657	205,306	43,232	86,948
Commissions	846,891	1,834,141	995,831	1,905,244
Depreciation	130,229	256,610	123,277	245,639
Amortization	122,731	243,214	113,105	217,441
Advertising	356,770	732,051	512,529	768,562
Sales promotion	507,955	897,753	470,771	868,777
Transportation	211,330	379,624	145,843	312,783
Service	497,165	1,192,334	176,956	600,760
Other	622,085	1,340,674	725,481	1,308,986
Subtotal	5,158,872	9,876,046	3,951,760	7,664,954
Research and development expenses				
Research and development	14,257,911	23,918,598	7,723,955	15,617,684
Total	**19,416,783**	**33,794,644**	**11,675,715**	**23,282,638**

20. Other Non-Operating Income and Expenses

Details of other non-operating income and expenses for the three and six-month periods ended June 30, 2026 and 2025 are as follows:

	2026		2025	
(In millions of Korean won)	**3 Months**	**6 Months**	**3 Months**	**6 Months**
Other non-operating income				
Dividend income	1,519,440	1,911,302	1,494,447	5,803,679
Rental income	43,364	86,924	43,284	88,542
Gain on disposal of property, plant and equipment	98,602	119,047	60,364	69,352
Other	90,364	204,922	49,900	105,672
Total	**1,751,770**	**2,322,195**	**1,647,995**	**6,067,245**

	2026		2025	
(In millions of Korean won)	**3 Months**	**6 Months**	**3 Months**	**6 Months**
Other non-operating expenses				
Loss on disposal of property, plant and equipment	4,575	57,397	7,405	9,405
Donations	17,516	38,406	29,528	60,375
Other	42,846	52,756	10,938	26,118
Total	**64,937**	**148,559**	**47,871**	**95,898**

21. Financial Income and Expenses

Details of financial income and expenses for the three and six-month periods ended June 30, 2026 and 2025 are as follows:

	2026		2025	
(*In millions of Korean won*)	**3 Months**	**6 Months**	**3 Months**	**6 Months**
Financial income				
Interest income	231,249	398,034	37,189	108,672
Financial assets measured at amortized cost	231,249	398,034	37,189	108,672
Foreign exchange differences	3,041,660	6,252,538	1,838,126	2,996,836
Gain from derivatives	-	-	63,617	664,223
Total	**3,272,909**	**6,650,572**	**1,938,932**	**3,769,731**

	2026		2025	
(*In millions of Korean won*)	**3 Months**	**6 Months**	**3 Months**	**6 Months**
Financial expenses				
Interest expenses	174,121	491,809	197,295	361,799
Financial liabilities measured at amortized cost	35,039	170,031	98,567	172,004
Other financial liabilities	139,082	321,778	98,728	189,795
Foreign exchange differences	1,771,850	4,711,630	1,768,500	2,883,705
Total	**1,945,971**	**5,203,439**	**1,965,795**	**3,245,504**

The Company recognizes foreign exchange gains and losses arising from foreign currency transactions and translation as financial income and expenses.

22. Income Tax Expense

Income tax expense is recognized based on management's best estimate of the weighted-average annual income tax rate expected for the full financial year considering global minimum top-up tax. The average annual tax rate expected as of June 30, 2026 to be effective for the year ended December 31, 2026 is 22.6%.

23. Earnings per Share

Earnings per share for the three and six-month periods ended June 30, 2026 and 2025 are calculated as follows:

(A) Ordinary shares

(1) Basic earnings per share

	2026		2025	
(In millions of Korean won and thousands of number of shares)	**3 Months**	**6 Months**	**3 Months**	**6 Months**
Profit for the period	67,080,961	107,005,224	2,752,020	9,139,217
Profit for the period attributable to ordinary shares	58,887,721	93,983,657	2,419,064	8,032,737
Weighted-average number of ordinary shares outstanding	5,767,030	5,791,848	5,881,154	5,903,847
Basic earnings per ordinary share *(in Korean won)*	**10,211**	**16,227**	**411**	**1,360**

(2) Diluted earnings per share

	2026		2025	
(In millions of Korean won and thousands of number of shares)	**3 Months**	**6 Months**	**3 Months**	**6 Months**
Profit for the period	67,080,961	107,005,224	2,752,020	9,139,217
Profit for the period attributable to ordinary shares	58,971,381	94,109,363	2,419,132	8,032,917
Weighted-average number of diluted ordinary shares outstanding (*)	5,837,406	5,859,256	5,882,330	5,904,831
Diluted earnings per ordinary share *(in Korean won)*	**10,102**	**16,062**	**411**	**1,360**

(*) The weighted-average diluted potential ordinary shares included related to stock-based compensation are 67,408 thousand and 984 thousand shares for the six-month periods ended June 30, 2026 and 2025, respectively.

(B) Preference shares

(1) Basic earnings per share

	2026		2025	
(In millions of Korean won and thousands of number of shares)	**3 Months**	**6 Months**	**3 Months**	**6 Months**
Profit for the period	67,080,961	107,005,224	2,752,020	9,139,217
Profit for the period attributable to preference shares	8,193,240	13,021,567	332,956	1,106,480
Weighted-average number of preference shares outstanding	802,371	802,371	809,995	813,434
Basic earnings per preference share *(in Korean won)*	**10,211**	**16,229**	**411**	**1,360**

(2) Diluted earnings per share

(In millions of Korean won and thousands of number of shares)	2026		2025	
	3 Months	**6 Months**	**3 Months**	**6 Months**
Profit for the period	67,080,961	107,005,224	2,752,020	9,139,217
Profit for the period attributable to preference shares	8,109,580	12,895,861	332,888	1,106,300
Weighted-average number of diluted preference shares outstanding	802,371	802,371	809,995	813,434
Diluted earnings per preference share *(in Korean won)*	**10,107**	**16,072**	**411**	**1,360**

Diluted earnings per share is calculated by adjusting the weighted-average number of ordinary shares outstanding, assuming the conversion of all potentially dilutive securities into ordinary shares. Among the dilutive potential ordinary shares held by the Company, the number of shares arising from Performance Stock Units is calculated based on the number of shares to be granted to employees and executives, assuming that the share price as of June 30, 2026 is equal to the reference share price at the end of the three-year vesting period. Potentially dilutive instruments that have an antidilutive effect are excluded from the calculation of diluted earnings per share.

24. Statements of Cash Flows

(A) The Company used the indirect method to present cash flows from operating activities. Adjustments and changes in assets and liabilities arising from operating activities for the six-month periods ended June 30, 2026 and 2025 are as follows:

- Adjustments

(In millions of Korean won)	**2026**	**2025**
Adjustments:		
Income tax expense	31,262,283	16,462
Financial income	(2,902,052)	(1,334,480)
Financial expenses	2,185,279	1,140,818
Post-employment benefits	1,182,732	521,272
Depreciation	19,216,691	17,024,187
Amortization	1,455,451	1,312,626
(Reversal of) bad debt expense	(15,289)	21,958
Dividend income	(1,911,302)	(5,803,679)
Gain on disposal of property, plant and equipment	(119,047)	(69,352)
Loss on disposal of property, plant and equipment	57,397	9,405
(Reversal of) loss on valuation of inventories and others	(506,650)	2,150,663
Others	16,610,471	394,859
Total	**66,515,964**	**15,384,739**

- Changes in assets and liabilities arising from operating activities

(In millions of Korean won)	**2026**	**2025**
Changes in assets and liabilities:		
Decrease (increase) in trade receivables	(72,150,439)	855,231
Decrease (increase) in non-trade receivables	(589,570)	1,258,008
Decrease in prepaid expenses	70,966	56,767
Decrease (increase) in inventories	(12,309,605)	(43,073)
Increase in trade payables	6,459,448	4,257,969
Decrease in other payables	(2,590,858)	(3,665,956)
Increase (decrease) in advances received	124,540	(48,859)
Increase (decrease) in withholdings	76,689	(36,201)
Increase (decrease) in accrued expenses	389,380	(56,005)
Increase (decrease) in provisions	3,416,409	(562,812)
Payment of post-employment benefits	(892,458)	(551,605)
Other	(3,945,581)	770,166
Total	**(81,941,079)**	**2,233,630**

(B) For the six-month periods ended June 30, 2026 and 2025, cash outflows from principal portion of lease liabilities (financial activities) amount to W134,451 million and W134,814 million, respectively, and cash outflows due to interest expenses (operating activities) in relation to the lease liabilities amount to W11,010 million and W13,710 million, respectively.

25. Financial Risk Management

The Company manages its financial risks with a focus on minimizing market risk, credit risk, and liquidity risk arising from its operating activities. To this end, the Company closely monitors and responds to each risk factor.

The Company establishes global financial management standards, periodically measures customer's and counterparty's financial risk, and manages the risk with currency hedges and review of cash flows.

The Company also manages foreign exchange risk by monitoring foreign exchange rate fluctuations through local financial centers in the major regions (United States, United Kingdom, Singapore, China, Brazil, and Russia), which act as an agent for the subsidiaries in each region to manage foreign exchange transactions. In addition, local finance centers in the major regions respond to liquidity risk through a regionally integrated financial structure.

The Company's financial assets subject to financial risk management consist of cash and cash equivalents, short-term financial instruments, trade receivables, financial assets at fair value through other comprehensive income, and others, while its financial liabilities consist of trade payables, borrowings, and others.

(A) Market risk

(1) Foreign exchange risk

The Company is exposed to foreign exchange risk arising from its global operations through transactions in currencies other than its functional currency. The main currencies in which the Company is exposed to foreign exchange risk are the US dollar and European Euro.

The Company focuses on minimizing the impact of foreign exchange fluctuation by matching levels of assets and liabilities denominated in each foreign currency. To minimize exchange position, the Company's foreign exchange management policy requires normal business transactions, including import and export, as well as financing transactions, such as depositing and borrowing, to be in local currency or match as closely as possible cash inflows and outflows incurred in the respective foreign currencies. This reduces, but may not eliminate, the foreign exchange risk to which the Company is exposed. Moreover, the Company periodically evaluates and monitors the foreign exchange risk to efficiently mitigate such risk, and the speculative foreign exchange transactions are strictly prohibited.

(2) Interest rate risk

Interest rate risk for floating interest rate financial instruments can be defined as the risk of changes in the fair value of components of the statement of financial position due to changes in the market interest rates, and the risk of changes in the future cash flows of interest income and expenses arising from investing and financing activities. The Company's exposure to interest rate risk arises primarily from interest-bearing deposits and floating interest rate debt obligations, and the Company manages its exposure to interest rate risk to minimize uncertainty and cost of financing resulting from changes in interest rates.

(3) Price risk

The Company's investment portfolio consists of direct and indirect investments in equity instruments classified as financial assets at fair value through other comprehensive income, which is in line with the Company's strategy.

As of June 30, 2026 and 2025, price fluctuation of marketable equity securities (listed stocks) by 1% would result in changes in other comprehensive income (before income tax) of W43,890 million and W28,734 million, respectively.

(B) Credit risk

Credit risk arises during the normal course of transactions and investing activities where customers or other parties fail to discharge an obligation. The Company monitors and sets the customer's and counterparty's credit limit on a periodic basis based on their financial conditions, default history and other factors. Adequate insurance coverage is maintained for trade receivables related to trading partners situated in high risk countries.

Credit risk also can arise from transactions with financial institutions including transactions in financial instruments such as cash and cash equivalents, deposits, and derivative instruments. To minimize such risk, the Company transacts only with banks that have a strong international credit rating (S&P A and above), and new transactions with financial institutions which the Company does not have an existing relationship are subject to the completion of risk assessments prior to commencement of transactions. The Company generally enters into financial agreements without restrictions, such as debt ratio covenants, provision of collateral and/or repayment of loans/borrowings. Otherwise separate approvals are obtained.

The carrying amount of the Company's financial assets is net of impairment losses and the Company's maximum exposure to credit risk is equal to the carrying amount of its financial assets.

(C) Liquidity risk

Liquidity risk is the risk that a company will have difficulty in meeting all its financial obligations. The Company's main sources of liquidity are cash generated from operations and funds raised from the capital markets and financial institutions, while its main liquidity needs are for investments in production, research and development, working capital and dividends. Due to the nature of the Company's business, which involves large investments, maintaining adequate levels of liquidity is critical. The Company maintains and manages adequate liquidity through forecasting periodic cash flows, estimating required cash levels, and monitoring inflows and outflows of cash.

The Company has established Cash Pooling by region to respond effectively to liquidity risks, even when individual companies within a region are underfunded. Cash Pooling is a system that shares funds between underfunded and overfunded companies, minimizing the liquidity risk of individual companies, easing the burden of fund management, and reducing financial costs.

In addition, the Company has secured credit lines for its overseas subsidiaries by means of payment guarantees from the head office in the event of large liquidity needs, and, at the end of the period, the Company had investment grade ratings of Aa2 from Moody's and AA- from S&P, enabling it to raise funds on the capital market in a timely manner.

(D) Capital risk management

The purpose of capital management is to maintain a sound capital structure and protect the Company's ability to continue to provide benefits to its shareholders and stakeholders as a going concern. The Company monitors capital on the basis of credit ratings and debt ratio.

The debt ratios as of June 30, 2026 and December 31, 2025 are as follows:

(In millions of Korean won)	**June 30, 2026**	**December 31, 2025**
Total liabilities	107,511,848	104,571,968
Total equity	358,350,799	254,330,083
Debt ratio	**30.0%**	**41.1%**

26. Fair Value Measurement

(A) Carrying amounts and fair values of financial instruments by category as of June 30, 2026 and December 31, 2025 are as follows:

	June 30, 2026		**December 31, 2025**	
(In millions of Korean won)	**Carrying amount**	**Fair value**	**Carrying amount**	**Fair value**
Financial assets				
Cash and cash equivalents	15,762,232	(*1)	12,581,632	(*1)
Short-term financial instruments	25,695,072	(*1)	12,332,721	(*1)
Trade receivables	116,454,079	(*1)	42,081,734	(*1)
Financial assets at fair value through other comprehensive income	4,519,157	4,519,157	4,248,587	4,248,587
Other (*2)	8,882,181	-	5,512,456	-
Total financial assets	**171,312,721**		**76,757,130**	
Financial liabilities				
Trade payables	21,087,554	(*1)	14,247,155	(*1)
Short-term borrowings	10,934,021	(*1)	15,375,658	(*1)
Other payables	14,798,757	(*1)	20,822,393	(*1)
Current portion of long-term liabilities	238,047	8,227	268,801	7,556
- Long-term borrowings	230,379	(*1)(*3)	261,708	(*1)(*3)
- Debentures	7,668	8,227	7,093	7,556
Debentures	7,668	8,532	7,134	7,875

Long-term borrowings	4,254,152	(*1)(*3)	23,399,087	(*1)(*3)
Long-term other payables	3,898,771	(*1)	4,639,493	(*1)
Other	5,268,030	(*1)	4,436,223	(*1)
Total financial liabilities	**60,487,000**		**83,195,944**	

(*1) Assets and liabilities whose carrying amount is a reasonable approximation of fair value are excluded from the fair value disclosures.

(*2) Assets measured at the cost of ₩8,882,181 million and ₩5,512,456 million as of June 30, 2026 and December 31, 2025, respectively, are excluded as their carrying amounts are reasonable estimates of fair value.

(*3) Lease liabilities, classified under the current portion of long-term liabilities and long-term borrowings, are excluded from the fair value disclosures in accordance with Korean IFRS 1107.

(B) Fair value hierarchy classifications of the financial instruments that are measured or disclosed at fair value as of June 30, 2026 and December 31, 2025 are as follows:

	June 30, 2026			
(In millions of Korean won)	**Level 1**	**Level 2**	**Level 3**	**Total balance**
1) Assets				
Financial assets at fair value through other comprehensive income	4,388,987	-	130,170	4,519,157
2) Liabilities				
Current portion of debentures	-	8,227	-	8,227
Debentures	-	8,532	-	8,532

	December 31, 2025			
(In millions of Korean won)	**Level 1**	**Level 2**	**Level 3**	**Total balance**
1) Assets				
Financial assets at fair value through other comprehensive income	4,130,048	-	118,539	4,248,587
2) Liabilities				
Current portion of debentures	-	7,556	-	7,556
Debentures	-	7,875	-	7,875

The levels of the fair value hierarchy and its application to financial assets and liabilities are described below.

- Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities
- Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly
- Level 3: Inputs for the asset or liability that are not based on observable market data (that is, unobservable inputs)

The fair value of financial instruments traded in active markets is based on quoted market prices at the reporting date. A market is regarded as active if quoted prices are readily and regularly available from an exchange, dealer, broker, industry group, pricing service, or regulatory agency, and those prices represent actual and regularly occurring market transactions on an arm's length basis. These instruments are included in Level 1. The instruments included in Level 1 are listed equity investments, most of which are classified as financial assets at fair value through other comprehensive income.

The fair value of financial instruments that are not traded in an active market is determined by using valuation techniques. These valuation techniques maximize the use of observable market data where available and rely as little as possible on entity-specific estimates. If all significant inputs required to measure the fair value of an instrument are observable, the instrument is included in Level 2.

If one or more of the significant inputs are not based on observable market data, the instrument is included in Level 3.

The Company performs the fair value measurements required for financial reporting purposes, including Level 3 fair values, and discusses valuation processes and results in line with the financial reporting timelines. The Company's policy is to recognize transfers between levels at the end of the reporting period if corresponding events or changes in circumstances have occurred.

Specific valuation techniques used to value financial instruments include:

- Quoted market prices or dealer quotes for similar instruments
- The fair value of forward foreign exchange contracts determined using forward exchange rates at the reporting date, with the resulting value discounted to present value

Other techniques, such as discounted cash flow analysis, binomial distribution model, etc., are used to determine fair value for the remaining financial instruments. For trade and other receivables that are classified as current assets, the book value approximates a reasonable estimate of fair value.

(C) Valuation technique and the inputs

The Company utilizes a present value technique to discount future cash flows using proper interest rates for currency forwards, corporate bonds, government and public bonds, and bank debentures that are classified as Level 2 in the fair value hierarchy.

The following table presents the valuation technique and the inputs used for major financial instruments classified as Level 3 as of June 30, 2026.

(In millions of Korean won, and percentage)

Classification	Fair value	Valuation technique	Level 3 inputs	Input range
Financial assets at fair value through other comprehensive income				
Samsung Venture Investment	41,515	Discounted cash flow	Permanent growth rate	1.0%
			Weighted-average cost of capital	12.4%
MiCo Ceramics Co., Ltd.	73,143	Discounted cash flow and etc.	Permanent growth rate	0.0%
			Weighted-average cost of capital	11.8%

(D) Changes in Level 3 instruments for the six-month periods ended June 30, 2026 and 2025 are as follows:

(In millions of Korean won)	2026	2025
Financial assets		
Balance as of January 1	118,539	477,847
Amount recognized in profit for the period	-	600,606
Amount recognized in other comprehensive income	11,631	7,099
Other	-	(974,287)
Balance as of June 30	**130,170**	**111,265**

(E) Sensitivity analysis for recurring fair value measurements categorized within Level 3

Sensitivity analysis of financial instruments is performed to measure favorable and unfavorable changes in the fair value of financial instruments which are affected by the unobservable parameters, using a statistical technique. When the fair value is affected by more than two input parameters, the amounts represent the most favorable or unfavorable.

The results of the sensitivity analysis for effect on income or loss before tax from changes in inputs for major financial instruments which are categorized within Level 3 and subject to sensitivity analysis are as follows:

(In millions of Korean won)	Favorable changes		Unfavorable changes	
Classification	**Profit or loss**	**Equity**	**Profit or loss**	**Equity**
Financial assets at fair value through other comprehensive income (*)	-	8,474	-	(3,698)

(*) For equity securities, changes in fair value are calculated by increasing or decreasing perpetual growth rate and weighted-average cost of capital (-1% ~1%), which are significant unobservable inputs.

27. Segment Information

The chief operating decision-maker has been identified as the Management Committee. The Company determines operating segments based on the segment information reported to the Management Committee. The Management Committee reviews the operating profits of each operating segment in order to evaluate the performance and to make strategic decisions regarding the allocation of resources to each segment.

Revenue consists mostly of product sales. The operating segments have been identified based on their organization and the types of products that generate revenue. As of the reporting date, the operating segments are comprised of DX, DS, and others.

Total assets and liabilities of each operating segment are excluded from the disclosure as these have not been provided regularly to the Management Committee.

(1) For the three-month period ended June 30, 2026

(In millions of Korean won)	**DX**	**DS**	**Total (*)**
Revenue	32,477,774	127,481,629	149,272,985
Depreciation	156,666	9,734,349	9,934,112
Amortization	466,171	198,147	730,957
Operating profit (loss)	(3,562,880)	88,971,904	85,410,711

(*) Other operating segments are not separately disclosed.

(2) For the six-month period ended June 30, 2026

(In millions of Korean won)	**DX**	**DS**	**Total (*)**
Revenue	67,378,352	207,516,307	258,550,894
Depreciation	310,504	18,820,391	19,216,691
Amortization	929,913	392,804	1,455,451
Operating profit (loss)	(6,063,324)	140,707,564	134,646,738

(*) Other operating segments are not separately disclosed.

(3) For the three-month period ended June 30, 2025

(In millions of Korean won)	**DX**	**DS**	**Total (*)**
Revenue	30,000,009	27,074,741	54,765,394
Depreciation	149,782	8,394,980	8,587,596
Amortization	405,813	193,997	660,290
Operating profit	1,700,691	(512,505)	1,190,832

(*) Other operating segments are not separately disclosed.

(4) For the six-month period ended June 30, 2025

(In millions of Korean won)	**DX**	**DS**	**Total (*)**
Revenue	63,023,920	51,732,862	110,300,265
Depreciation	298,265	16,629,921	17,024,187
Amortization	815,007	377,923	1,312,626
Operating profit (loss)	3,089,162	(430,492)	2,660,105

(*) Other operating segments are not separately disclosed.

28. Related Party Transactions

(A) Subsidiaries

List of subsidiaries as of June 30, 2026 is as follows:

Region	Subsidiaries	Business	Percentage of ownership (%) (*)
America	Samsung Electronics America, Inc. (SEA)	Sale of electronic devices	100.0
	Samsung International, Inc. (SII)	Manufacture of electronic devices	100.0
	Samsung Mexicana S.A. de C.V (SAMEX)	Manufacture of electronic devices	100.0
	Samsung Electronics Home Appliances America, LLC (SEHA)	Manufacture of home appliances	100.0
	Samsung Research America, Inc. (SRA)	R&D	100.0
	SAMSUNG NEXT LLC (SNX)	Management of overseas subsidiaries	100.0
	SAMSUNG NEXT FUND LLC (SNXF)	Technology business, Venture capital investments	100.0
	Samsung HME America, Inc. (formerly, NeuroLogica Corp.)	Manufacture and sale of medical equipment	100.0
	Samsung Lennox HVAC North America, LLC	Sale of air conditioning products	50.1
	Joyent, Inc.	Cloud services	100.0
	SmartThings, Inc.	Smart home platforms	100.0
	TeleWorld Solutions, Inc. (TWS)	Installation and optimization of network devices	100.0
	Xealth Inc.	Digital healthcare platform	100.0
	Samsung Semiconductor, Inc. (SSI)	Sale of semiconductor and display panels	100.0
	Samsung Federal, Inc. (SFI)	R&D	100.0
	Samsung Austin Semiconductor LLC. (SAS)	Manufacture of semiconductors	100.0
	Samsung Oak Holdings, Inc. (SHI)	Management of overseas subsidiaries	100.0
	SEMES America, Inc.	Maintenance of semiconductor equipment	100.0
	Samsung Display America Holdings, Inc. (SDAH)	Management of overseas subsidiaries	100.0
	eMagin Corporation	Development and manufacture of display panels	100.0
	Samsung Electronics Canada, Inc. (SECA)	Sale of electronic devices	100.0
	AdGear Technologies Inc.	Digital advertising platforms	100.0
	Sonio Corporation	Sale of software	100.0
	RAINBOW ROBOTICS USA Co., Ltd.	Sale of robots	100.0
	Samsung Eletronica da Amazonia Ltda. (SEDA)	Manufacture and sale of electronic devices	100.0
	Samsung Electronics Mexico S.A. De C.V. (SEM)	Sale of electronic devices	100.0
	Samsung Electronics Digital Appliance Mexico, SA de CV (SEDAM)	Manufacture of home appliances	100.0
	Samsung Electronics Latinoamerica(Zona Libre), S. A. (SELA)	Sale of electronic devices	100.0
	Samsung Electronics Latinoamerica Miami, Inc. (SEMI)	Sale of electronic devices	100.0
	Samsung Electronica Colombia S.A. (SAMCOL)	Sale of electronic devices	100.0
	Samsung Electronics Argentina S.A. (SEASA)	Marketing and services	100.0
	Samsung Electronics Chile Limitada (SECH)	Sale of electronic devices	100.0
	Samsung Electronics Peru S.A.C. (SEPR)	Sale of electronic devices	100.0
	Samsung Electronics Venezuela, C.A. (SEVEN)	Marketing and services	100.0
	Samsung Electronics Panama. S.A. (SEPA)	Consulting services	100.0

(*) Ownership represents the Company's ownership of the voting rights in each entity, including subsidiaries' ownerships.

Regio n	Subsidiaries	Business	Percentage of o wnership (%) (*)
America	SEMCO LLC	Manufacture and sale of air conditioning products	100.0
	SEMCO Duct & Acoustical Products Inc	Manufacture and sale of air conditioning products	100.0
	Woods Air Movement Ltd.	Manufacture and sale of air conditioning products	100.0
	Harman International Industries, Inc.	Management of overseas subsidiaries	100.0
	Harman Becker Automotive Systems, Inc.	Manufacture, sale, and R&D of audio products	100.0
	Harman da Amazonia Industria Eletronica e Participacoes Ltda.	Manufacture and sale of audio products	100.0
	Harman de Mexico, S. de R.L. de C.V.	Manufacture of audio products	100.0
	Harman do Brasil Industria Eletronica e Participacoes Ltda.	Sale and R&D of audio products	100.0
	Harman International Industries Canada Ltd.	Sale of audio products	100.0
	Harman International Mexico, S. de R.L. de C.V.	Sale of audio products	100.0
	Harman KG Holding, LLC	Management of overseas subsidiaries	100.0
	Harman Professional, Inc.	Sale and R&D of audio products	100.0
	Roon Labs, LLC.	Sale of audio products	100.0
	Viper Holdings Corporation	Management of overseas subsidiaries	100.0
	DEI Holdings, Inc.	Management of overseas subsidiaries	100.0
	DEI Sales, Inc.	Sale of audio products	100.0
	Sound United, LLC	Sale of audio products	100.0
	Sound United Canada Inc.	Sale of audio products	100.0
	Polk Audio, LLC	Sale of audio products	100.0
	D&M Holdings U.S. Inc.	Sale of audio products	100.0
	Boston Acoustics, Inc.	Sale of audio products	100.0
	D&M Premium Sound Solutions, LLC	Sale of audio products	100.0
	Denon Electronics (USA), LLC	Sale of audio products	100.0
	Digital Networks North America Inc.	Sale of audio products	100.0
	Marantz America, LLC	Sale of audio products	100.0
	D&M Sales & Marketing Americas, LLC	Sale of audio products	100.0
	The Speaker Company	Sale of audio products	100.0
	Definitive Technology, LLC	Sale of audio products	100.0
	Equity International, LLC	Sale of audio products	100.0
	Beijing Integrated Circuit Industry International Fund, L.P	Investment in Venture capital	61.4
	China Materialia New Materials 2016 Limited Partnership	Investment in Venture capital	99.0

(*) Ownership represents the Company's ownership of the voting rights in each entity, including subsidiaries' ownerships.

Region	Subsidiaries	Business	Percentage of ownership (%) (*)
Europe & CIS	Samsung Electronics (UK) Ltd. (SEUK)	Sale of electronic devices	100.0
	Samsung Electronics Ltd. (SEL)	Management of overseas subsidiaries	100.0
	Samsung Semiconductor Europe Limited (SSEL)	Sale of semiconductor and display panels	100.0
	Samsung Electronics GmbH (SEG)	Sale of electronic devices	100.0
	Samsung Electronics Holding GmbH (SEHG)	Management of overseas subsidiaries	100.0
	Samsung Semiconductor Europe GmbH (SSEG)	Sale of semiconductor and display panels	100.0
	Samsung Electronics France S.A.S (SEF)	Sale of electronic devices	100.0
	Samsung Electronics Italia S.P.A. (SEI)	Sale of electronic devices	100.0
	Samsung Electronics Iberia, S.A. (SESA)	Sale of electronic devices	100.0
	Samsung Electronics Portuguesa, Unipessoal, Lda. (SEP)	Sale of electronic devices	100.0
	Samsung Electronics Hungarian Private Co. Ltd. (SEH)	Manufacture and sale of electronic devices	100.0
	Samsung Electronics Europe Logistics B.V. (SELS)	Logistics	100.0
	Samsung Electronics Benelux B.V. (SEBN)	Sale of electronic devices	100.0
	Samsung Electronics Europe Holding Cooperatief U.A. (SEEH)	Management of overseas subsidiaries	100.0
	Samsung Electronics Nordic Aktiebolag (SENA)	Sale of electronic devices	100.0
	Samsung Electronics Slovakia s.r.o (SESK)	Manufacture of TV and monitors	100.0
	Samsung Electronics Polska, SP.Zo.o (SEPOL)	Sale of electronic devices	100.0
	Samsung Electronics Poland Manufacturing SP.Zo.o (SEPM)	Manufacture of home appliances	100.0
	Samsung Electronics Romania LLC (SEROM)	Sale of electronic devices	100.0
	Samsung Electronics Austria GmbH (SEAG)	Sale of electronic devices	100.0
	Samsung Electronics Switzerland GmbH (SESG)	Sale of electronic devices	100.0
	Samsung Electronics Czech and Slovak s.r.o. (SECZ)	Sale of electronic devices	100.0
	SAMSUNG ELECTRONICS BALTICS SIA (SEB)	Sale of electronic devices	100.0
	Samsung Electronics Greece S.M.S.A (SEGR)	Sale of electronic devices	100.0
	Samsung Electronics Air Conditioner Europe B.V. (SEACE)	Sale of air conditioning products	100.0
	Samsung Nanoradio Design Center (SNDC)	R&D	100.0
	Samsung Denmark Research Center ApS (SDRC)	R&D	100.0
	Samsung Cambridge Solution Centre Limited (SCSC)	R&D	100.0
	SAMSUNG Zhilabs, S.L.	Development and sale of network solution	100.0
	FOODIENT LTD.	R&D	100.0
	Oxford Semantic Technologies Limited (OST)	R&D	100.0
	Sonio SAS	Sale and R&D of Software	100.0
	Samsung Electronics Rus Company LLC (SERC)	Sale of electronic devices	100.0
	Samsung Electronics Rus Kaluga LLC (SERK)	Manufacture of TV	100.0
	Samsung Electronics Ukraine Company LLC (SEUC)	Sale of electronic devices	100.0
	Samsung R&D Institute Ukraine (SRUKR)	R&D	100.0
	Samsung Electronics Central Eurasia LLP (SECE)	Sale of electronic devices	100.0
	Samsung R&D Institute Rus LLC (SRR)	R&D	100.0
	Samsung Electronics Caucasus Co. Ltd (SECC)	Marketing	100.0
	Samsung Electronics Uzbekistan Ltd. (SEUZ)	Marketing	100.0

(*) Ownership represents the Company's ownership of the voting rights in each entity, including subsidiaries' ownerships.

Region	Subsidiaries	Business	Percentage of ownership (%) (*)
Europe & CIS	AKG Acoustics GmbH	Manufacture and sale of audio products	100.0
	Apostera UA, LLC	Connected service provider	100.0
	Harman Audio Iberia Espana Sociedad Limitada	Sale of audio products	100.0
	Harman Becker Automotive Systems GmbH	Manufacture, sale, and R&D of audio products	100.0
	Harman Becker Automotive Systems Italy S.R.L.	Sale of audio products	100.0
	Harman Becker Automotive Systems Manufacturing Kft	Manufacture and R&D of audio products	100.0
	Harman Belgium SA	Sale of audio products	100.0
	Harman Finland Oy	Connected service provider	100.0
	Harman Connected Services GmbH	Connected service provider	100.0
	Harman Connected Services Poland Sp.zoo	Connected service provider	100.0
	Harman Consumer Nederland B.V.	Sale of audio products	100.0
	Harman Deutschland GmbH	Sale of audio products	100.0
	Harman France SNC	Sale of audio products	100.0
	Harman Holding GmbH & Co. KG	Management company	100.0
	Harman Hungary Financing Ltd.	Financing company	100.0
	Harman Inc. & Co. KG	Management of overseas subsidiaries	100.0
	Harman International Estonia OU	R&D	100.0
	Harman International Industries Limited	Sale and R&D of audio products	100.0
	Harman International Romania SRL	R&D	100.0
	Harman Management GmbH	Management of overseas subsidiaries	100.0
	Harman Professional Kft	Manufacture and R&D of audio products	100.0
	Harman Professional Denmark ApS	Sale and R&D of audio products	100.0
	Red Bend Software SAS	Software design	100.0
	Harman Connected Services OOO	Connected service provider	100.0
	Harman RUS CIS LLC	Sale of audio products	100.0
	D&M Europe B.V	Sale of audio products	100.0
	D&M Audiovisual Ltd	Sale of audio products	100.0
	D&M France SAS	Sale of audio products	100.0
	D&M Germany GmbH	Sale of audio products	100.0
	B&W Group Ltd	Manufacture of audio products	100.0
	B&W Group Belgium B.V	Sale of audio products	100.0
	B&W Loudspeakers Nederland B.V	Sale of audio products	100.0
	B&W Loudspeakers Group Espana S.A	Sale of audio products	100.0
	B&W Loudspeakers Ltd	Sale of audio products	100.0
	B&W Group (Schweiz) GmbH	Sale of audio products	100.0
	B&W Group Germany GmbH	Sale of audio products	100.0
	B&W Group France SARL	Sale of audio products	100.0
	Marantz Italy Srl	Sale of audio products	51.0

(*) Ownership represents the Company's ownership of the voting rights in each entity, including subsidiaries' ownerships.

Region	Subsidiaries	Business	Percentage of ownership (%) (*)
Europe & CIS	Bowers & Wilkins Ltd	Sale of audio products	100.0
	FlaktGroup Austria GmbH	Sale of air conditioning products	100.0
	Flakt Woods SA	Sale of air conditioning products	100.0
	Flakt Elve NV	Sale of air conditioning products	100.0
	FlaktGroup Belgium N. V.	Sale of air conditioning products	100.0
	FlaktGroup CZ a. s.	Manufacture and sale of air conditioning products	100.0
	FlaktGroup Holding GmbH	Management of overseas subsidiaries	100.0
	FlaktGroup Deutschland GmbH	Sale of air conditioning products	100.0
	FlaktGroup Wurzen GmbH	Manufacture of air conditioning products	100.0
	SE Electronic GmbH	Manufacture and sale of air conditioning products	100.0
	Woods Air Movement GmbH	Sale of air conditioning products	100.0
	FlaktGroup A/S	Sale of air conditioning products	100.0
	FlaktGroup Eesti OU	Sale of air conditioning products	100.0
	Ventilation Holding Finland OY	Management of overseas subsidiaries	100.0
	FlaktGroup Finland OY	Manufacture and sale of air conditioning products	100.0
	FlaktGroup France SAS	Sale of air conditioning products	100.0
	Woods Holdings Ltd.	Management of overseas subsidiaries	100.0
	Flakt Woods Ltd.	Manufacture and sale of air conditioning products	100.0
	FlaktGroup UK Ltd.	Sale of air conditioning products	100.0
	FlaktGroup Ireland Ltd.	Sale of air conditioning products	100.0
	FlaktGroup Italy S. p. A.	Sale of air conditioning products	100.0
	FlaktGroup Baltics UAB	Sale of air conditioning products	100.0
	Flakt Woods (Luxembourg) S. a. r. l	Management of overseas subsidiaries	100.0
	Flakt Woods ACS S. a. r. l	Management of overseas subsidiaries	100.0
	FlaktGroup Latvija SIA	Sale of air conditioning products	100.0
	FlaktGroup Netherlands B. V.	Sale of air conditioning products	100.0
	FlaktGroup Poland Sp. Z. o. o.	Sale of air conditioning products	100.0
	FlaktGroup Romania s. r. l	Sale of air conditioning products	100.0
	Ventilation Holding Sweden AB	Management of overseas subsidiaries	100.0
	Fusilli HoldCo AB	Management of overseas subsidiaries	100.0
	FlaktGroup Sweden AB	Manufacture and sale of air conditioning products	100.0
	Forvaltnings bolaget Ljungarum HB	Management of overseas subsidiaries	100.0
	Stromboli Investissements SAS	Management of overseas subsidiaries	100.0

(*) Ownership represents the Company's ownership of the voting rights in each entity, including subsidiaries' ownerships.

Region	Subsidiaries	Business	Percentage of ownership (%) (*)
Middle East & Africa	Samsung Gulf Electronics Co., Ltd. (SGE)	Sale of electronic devices	100.0
	Samsung Electronics Turkiye (SETK)	Sale of electronic devices	100.0
	Samsung Electronics Industry and Commerce Ltd. (SETK-P)	Manufacture of electronic devices	100.0
	Samsung Electronics Levant Co., Ltd. (SELV)	Sale of electronic devices	100.0
	Samsung Electronics Maghreb Arab (SEMAG)	Sale of electronic devices	100.0
	Samsung Electronics Egypt S.A.E (SEEG)	Manufacture and sale of electronic devices	100.0
	Samsung Electronics Israel Ltd. (SEIL)	Marketing	100.0
	Samsung Electronics Tunisia S.A.R.L (SETN)	Marketing	100.0
	Samsung Electronics Pakistan(Private) Ltd. (SEPAK)	Marketing	100.0
	Samsung Electronics Middle East and North Africa (SEMENA)	Management of overseas subsidiaries	100.0
	Samsung Electronics Saudi Arabia Ltd. (SESAR)	Sale of electronic devices	100.0
	Samsung Semiconductor Israel R&D Center, Ltd. (SIRC)	R&D	100.0
	Corephotonics Ltd.	R&D	100.0
	Samsung Electronics South Africa(Pty) Ltd. (SSA)	Sale of electronic devices	100.0
	Samsung Electronics South Africa Production (pty) Ltd. (SSAP)	Manufacture of TV and monitors	100.0
	Samsung Electronics West Africa Ltd. (SEWA)	Marketing	100.0
	Samsung Electronics East Africa Ltd. (SEEA)	Marketing	100.0
	FlaktWoods LLC	Sale of air conditioning products	100.0
	FlaktGroup Havalandirma Sanayi A.S.	Manufacture and sale of air conditioning products	100.0
	Harman Industries Holdings Mauritius Ltd.	Management of overseas subsidiaries	100.0
	Red Bend Ltd.	Manufacture of audio products	100.0

(*) Ownership represents the Company's ownership of the voting rights in each entity, including subsidiaries' ownerships.

Region	Subsidiaries	Business	Percentage of ownership(%) (*)
Asia (Excluding China)	Samsung Asia Pte. Ltd. (SAPL)	Management of overseas subsidiaries	100.0
	Samsung Electronics Singapore Pte. Ltd. (SESP)	Sale of electronic devices	100.0
	Samsung Malaysia Electronics (SME) Sdn. Bhd. (SME)	Sale of electronic devices	100.0
	Samsung Electronics Display (M) Sdn. Bhd. (SDMA)	Manufacture of electronic devices	100.0
	Samsung Electronics (M) Sdn. Bhd. (SEMA)	Manufacture of home appliances	100.0
	Samsung Vina Electronics Co., Ltd. (SAVINA)	Sale of electronic devices	100.0
	Samsung Electronics Vietnam Co., Ltd. (SEV)	Manufacture of electronic devices	100.0
	Samsung Electronics Vietnam THAINGUYEN Co., Ltd. (SEVT)	Manufacture of communication equipment	100.0
	Samsung Electronics HCMC CE Complex Co., Ltd. (SEHC)	Manufacture and sale of electronic devices	100.0
	Samsung Display Vietnam Co., Ltd. (SDV)	Manufacture of display panels	100.0
	PT Samsung Electronics Indonesia (SEIN)	Manufacture and sale of electronic devices	100.0
	PT Samsung Telecommunications Indonesia (STIN)	Sale of electronic devices and services	100.0
	Thai Samsung Electronics Co., Ltd. (TSE)	Manufacture and sale of electronic devices	91.8
	Laos Samsung Electronics Sole Co., Ltd (LSE)	Marketing	100.0
	Samsung Electronics Philippines Corporation (SEPCO)	Sale of electronic devices	100.0
	Samsung Electronics Australia Pty. Ltd. (SEAU)	Sale of electronic devices	100.0
	Samsung Electronics New Zealand Limited (SENZ)	Sale of electronic devices	100.0
	Samsung India Electronics Private Ltd. (SIEL)	Manufacture and sale of electronic devices	100.0
	Red Brick Lane Marketing Solutions Pvt. Ltd.	Marketing	100.0
	Samsung Display Noida Private Limited (SDN)	Manufacture of display panels	100.0
	Samsung R&D Institute India-Bangalore Private Limited (SRI-Bangalore)	R&D	100.0
	Samsung R&D Institute BanglaDesh Limited (SRBD)	R&D	100.0
	Samsung Nepal Services Pvt. Ltd. (SNSL)	Services	100.0
	Samsung Japan Corporation (SJC)	Sale of semiconductor and display panels	100.0
	Samsung R&D Institute Japan Co. Ltd. (SRJ)	R&D	100.0
	Samsung Electronics Japan Co., Ltd. (SEJ)	Sale of electronic devices	100.0
	Samsung Semiconductor Asia Holdings Pte. Ltd. (SSAH)	Management of overseas subsidiaries	100.0
	Samsung Vietnam Semiconductor (SVS)	Manufacture of semiconductors	100.0
	FlaktGroup India Private Ltd.	Manufacture and sale of air conditioning products	100.0
	FlaktGroup Singapore Pte. Ltd.	Sale of air conditioning products	100.0
	Harman International (India) Private Limited	Sale and R&D of audio products	100.0
	Harman International Industries PTY Ltd.	Management of overseas subsidiaries	100.0
	Harman International (Thailand) Co., Ltd.	Manufacture and sale of audio products	100.0
	Harman International Japan Co., Ltd.	Sale and R&D of audio products	100.0
	Harman Singapore Pte. Ltd.	Sale of audio products	100.0
	D&M Holdings, Inc.	Manufacture, sale, and R&D of audio products	100.0
	Sound United Australia Pty Ltd	R&D	100.0
	Sound United Sales & Marketing Australia Pty Limited	Sale of audio products	100.0

(*) Ownership represents the Company's ownership of the voting rights in each entity, including subsidiaries' ownerships.

Region	Subsidiaries	Business	Percentage of ownership (%)(*)
China	Samsung (CHINA) Investment Co., Ltd. (SCIC)	Sale of electronic devices	100.0
	Samsung Electronics Hong Kong Co., Ltd. (SEHK)	Sale of electronic devices	100.0
	Samsung Electronics Taiwan Co., Ltd. (SET)	Sale of electronic devices	100.0
	Suzhou Samsung Electronics Co., Ltd. (SSEC)	Manufacture of home appliances	88.3
	Samsung Suzhou Electronics Export Co., Ltd. (SSEC-E)	Manufacture of home appliances	100.0
	Samsung Electronics Suzhou Computer Co., Ltd. (SESC)	R&D	100.0
	Tianjin Samsung Telecom Technology Co., Ltd. (TSTC)	Manufacture of communication equipment	90.0
	Beijing Samsung Telecom R&D Center (SRC-Beijing)	R&D	100.0
	Samsung Electronics China R&D Center (SRC-Nanjing)	R&D	100.0
	Samsung Mobile R&D Center China-Guangzhou (SRC-Guangzhou)	R&D	100.0
	Samsung R&D Institute China-Shenzhen (SRC-Shenzhen)	R&D	100.0
	Shanghai Samsung Semiconductor Co., Ltd. (SSS)	Sale of semiconductor and display panels	100.0
	Samsung (China) Semiconductor Co., Ltd. (SCS)	Manufacture of semiconductors	100.0
	Samsung SemiConductor Xian Co., Ltd. (SSCX)	Sale of semiconductor and display panels	100.0
	Samsung Electronics Suzhou Semiconductor Co., Ltd. (SESS)	Toll processing of semiconductor	100.0
	Tianjin Samsung LED Co., Ltd. (TSLED)	Manufacture of LED	100.0
	Samsung Semiconductor (China) R&D Co., Ltd. (SSCR)	R&D	100.0
	Samsung Display Dongguan Co., Ltd. (SDD)	Manufacture of display panels	100.0
	Samsung Display Tianjin Co., Ltd. (SDT)	Manufacture of display panels	95.0
	SEMES (XIAN) Co., Ltd.	Semiconductor/FPD equipment services	100.0
	Samsung Semiconductor Investment L.P.I	Technology business, Venture capital investments	99.0
	Harman (China) Technologies Co., Ltd.	Manufacture of audio products	100.0
	Harman (Suzhou) Audio and Infotainment Systems Co., Ltd.	Sale of audio products	100.0
	Harman Automotive Electronic Systems (Suzhou) Co., Ltd.	Manufacture and R&D of audio products	100.0
	Harman Commercial (Shanghai) Co., Ltd.	Sale of audio products	100.0
	Harman Holding Limited	Sale of audio products	100.0
	Harman International (China) Holdings Co., Ltd.	Sale and R&D of audio products	100.0
	Harman Technology (Shenzhen) Co., Ltd.	Sale and R&D of audio products	100.0
	Sound United Hong Kong Limited	Management of overseas subsidiaries	100.0
	Sound Electronics (Shenzhen) Co. Ltd.	R&D	100.0
	D&M Sales & Marketing (H.K) Ltd.	Sale of audio products	100.0
	D&M Digital Audio Trading (Shanghai) Ltd.	Management of overseas subsidiaries	100.0
	Marantz Shanghai Trading Ltd.	Management of overseas subsidiaries	100.0
	D&M Shanghai Electronics Ltd.	Sale of audio products	100.0
	D&M Sales & Marketing Taiwan Ltd.	Sale of audio products	100.0
	Bowers & Wilkins Trading Zhuhai Company Ltd.	Manufacture of audio products	100.0
	B&W Group Asia Limited	Sale of audio products	100.0

(*) Ownership represents the Company's ownership of the voting rights in each entity, including subsidiaries' ownerships.

Region	Subsidiaries	Business	Percentage of ownership (%)(*)
	Samsung Display Co., Ltd.	Manufacture and sale of display panels	84.8
	SU Materials Co., Ltd.	Manufacture of display components	50.0
	STECO Co., Ltd.	Manufacture of semiconductor components	70.0
	SEMES Co., Ltd.	Manufacture and sale of semiconductor/FPD	91.5
	Samsung Electronics Service Co., Ltd.	Repair services for electronic devices	99.3
	Samsung Electronics Service Customer Satisfaction Co., Ltd.	Call center for electronic device repair services	100.0
	Samsung Electronics Sales Co., Ltd.	Sale of electronic devices	100.0
	Samsung Electronics Logitech Co., Ltd.	General logistics agency	100.0
	Samsung Medison Co., Ltd.	Manufacture and sale of medical equipment	68.5
	Stellar Forest Co., Ltd.	Manufacture and processing of food products	100.0
	Mirero System Co., Ltd.	Development and supply of semiconductor process defect and quality control software	99.9
	Harman International Korea Co., Ltd.	Software development and supply	100.0
	Rainbow Robotics Co., Ltd.	Manufacture and sale of robots and robot parts	35.0
	D&M Sales & Marketing Korea Ltd.	Sale of audio products	100.0
	FlaktGroup Korea Inc.	Manufacture and sale of air conditioning products	100.0
	Samsung Venture Capital Union #21	Venture capital investments in technology business	99.0
	Samsung Venture Capital Union #22	Venture capital investments in technology business	99.0
Domestic	Samsung Venture Capital Union #26	Venture capital investments in technology business	99.0
	Samsung Venture Capital Union #28	Venture capital investments in technology business	99.0
	Samsung Venture Capital Union #32	Venture capital investments in technology business	99.0
	Samsung Venture Capital Union #33	Venture capital investments in technology business	99.0
	Samsung Venture Capital Union #42	Venture capital investments in technology business	99.0
	Samsung Venture Capital Union #43	Venture capital investments in technology business	99.0
	Samsung Venture Capital Union #45	Venture capital investments in technology business	99.0
	Samsung Venture Capital Union #52	Venture capital investments in technology business	99.0
	Samsung Venture Capital Union #55	Venture capital investments in technology business	99.0
	Samsung Venture Capital Union #56	Venture capital investments in technology business	99.0
	Samsung Venture Capital Union #57	Venture capital investments in technology business	99.0
	Samsung Venture Capital Union #62	Venture capital investments in technology business	99.0
	Samsung Venture Capital Union #67	Venture capital investments in technology business	99.0
	Samsung Venture Capital Union #74	Venture capital investments in technology business	99.0
	Samsung Venture Capital Union #76	Venture capital investments in technology business	73.3
	Samsung Venture Capital Union #78	Venture capital investments in technology business	99.0
	Growth Type Private Equity Trust Specialized In Semiconductors	Investment in semiconductor industry	66.7
	System LSI Mutual Benefit Private Equity Trust	Investment in semiconductor industry	62.5
	Semiconductor Ecosystem General Private Equity Trust	Investment in semiconductor industry	66.7

(*) Ownership represents the Company's ownership of the voting rights in each entity, including subsidiaries' ownerships.

(B) Sale and purchase transactions

Sale and purchase transactions with related parties for the six-month periods ended June 30, 2026 and 2025 are as follows:

(In millions of Korean won)

	Name of company [*1]	2026 Sales and other	Disposal of non-current assets	Purchases and other	Purchase of non-current assets
Subsidiaries	Samsung Display Co., Ltd.	266,940	-	472,479	-
	Samsung Electronics America, Inc. (SEA)	15,113,077	30	145,639	-
	Samsung Semiconductor, Inc. (SSI)	102,702,119	-	492,351	-
	Samsung Asia Pte. Ltd. (SAPL)	39	-	-	-
	Samsung Austin Semiconductor LLC. (SAS)	80	-	1,864,825	-
	Harman and its subsidiaries[*2]	3,979	-	15,257	-
	Samsung (CHINA) Investment Co., Ltd. (SCIC)	611,806	-	6,607	-
	Samsung (China) Semiconductor Co., Ltd. (SCS)	31,646	-	4,942,577	25,953
	Samsung Electronics Vietnam THAINGUYEN Co., Ltd. (SEVT)	1,713,226	377	19,655,165	840
	Shanghai Samsung Semiconductor Co., Ltd. (SSS)	51,004,013	-	-	-
	Samsung India Electronics Private Ltd. (SIEL)	2,714,121	-	3,516,856	-
	Samsung Electronics Europe Holding Cooperatief U.A. (SEEH)	-	-	-	-
	Samsung Electronics Vietnam Co., Ltd. (SEV)	1,129,688	-	10,729,311	25
	Samsung Display Vietnam Co., Ltd. (SDV)	807,813	-	-	-
	Samsung Electronics HCMC CE Complex Co., Ltd. (SEHC)	445,317	-	3,676,559	-
	Samsung Eletronica da Amazonia Ltda. (SEDA)	1,767,605	-	461	400
	Samsung Electronics Taiwan Co., Ltd. (SET)	9,144,519	-	974	-
	Samsung Electronics (UK) Ltd. (SEUK)	1,865,408	-	49,309	-
	Samsung International, Inc. (SII)	387,682	-	3,331,124	-
	SEMES Co., Ltd.	7,633	1,121	840,459	-
	Samsung Electronics Europe Logistics B.V. (SELS)	2,973,450	-	745	-
	Samsung SemiConductor Xian Co., Ltd. (SSCX)	6,773,640	-	-	-
	Samsung Semiconductor Europe GmbH (SSEG)	4,795,866	-	997	-
	Samsung Electronics Mexico S.A. De C.V. (SEM)	1,979,314	-	3,070	-
	Samsung Japan Corporation (SJC)	3,834,178	-	67,804	-
	Other	33,877,799	78	7,895,687	2,539
	Total	**243,950,958**	**1,606**	**57,708,256**	**29,757**

[*1] Transactions with separate entities that are related parties of the Company.
[*2] Transactions with the intermediate parent company, Harman International Industries, Inc., and its subsidiaries.

(In millions of Korean won)

	Name of company [*1]	2026 Sales and other	Disposal of non-current assets	Purchases and other	Purchase of non-current assets
Associates and joint ventures	Samsung SDS Co., Ltd	98,805	-	1,013,844	98,038
	Samsung Electro-Mechanics Co., Ltd	45,735	-	194,547	-
	Samsung SDI Co., Ltd	26,553	-	178,233	-
	Cheil Worldwide Inc.	36,949	-	430,487	-
	Other	384,196	177	372,174	2,845
	Total	**592,238**	**177**	**2,189,285**	**100,883**
Other related parties	Samsung C&T Corporation	1,257	113	23,241	2,317,544
	Other	23,849	-	331,722	94,198
	Total	**25,106**	**113**	**354,963**	**2,411,742**
Other[*2]	Samsung E&A Co., Ltd	418	-	10,378	1,548,709
	S-1 Corporation	1,712	-	239,172	24,152
	Other	94,120	-	76,154	447,081
	Total	**96,250**	**-**	**325,704**	**2,019,942**

[*1] Transactions with separate entities that are related parties of the Company.
[*2] Although these entities are not related parties of the Company in accordance with *Korean IFRS 1024*, they belong to the same large enterprise group in accordance with the Monopoly Regulation and Fair Trade Act.

(*In millions of Korean won*)

	Name of company (*1)	2025 Sales and other	2025 Disposal of non-current assets	2025 Purchases and other	2025 Purchase of non-current assets
Subsidiaries	Samsung Display Co., Ltd.	217,893	-	815,091	-
	Samsung Electronics America, Inc. (SEA)	16,178,748	-	176,437	-
	Samsung Asia Pte. Ltd. (SAPL)	28	-	13,413	-
	Samsung Austin Semiconductor LLC. (SAS)	7,197	-	2,296,818	-
	Harman and its subsidiaries(*2)	723	-	27,514	-
	Samsung Semiconductor, Inc. (SSI)	21,186,559	-	483,275	-
	Samsung (China) Semiconductor Co., Ltd. (SCS)	1,509,819	24,980	4,414,573	7,169
	Samsung (CHINA) Investment Co., Ltd. (SCIC)	1,012,258	-	5,239	-
	Samsung Electronics Vietnam THAINGUYEN Co., Ltd. (SEVT)	1,714,563	276	13,177,246	284
	Samsung India Electronics Private Ltd. (SIEL)	1,809,770	-	3,339,328	25,763
	Samsung Electronics Europe Holding Cooperatief U.A. (SEEH)	-	-	-	-
	Samsung Electronics Vietnam Co., Ltd. (SEV)	894,357	58	7,976,263	92
	Samsung Display Vietnam Co., Ltd. (SDV)	691,779	-	-	-
	Shanghai Samsung Semiconductor Co., Ltd. (SSS)	12,125,820	-	-	-
	Samsung Eletronica da Amazonia Ltda. (SEDA)	824,743	-	4,435	-
	Samsung Electronics HCMC CE Complex Co., Ltd. (SEHC)	304,167	946	3,524,904	28
	Samsung Electronics (UK) Ltd. (SEUK)	1,175,649	-	52,850	-
	Samsung International, Inc. (SII)	171,963	-	3,424,230	-
	Samsung Electronics Mexico S.A. De C.V. (SEM)	1,668,751	-	4,913	-
	SEMES Co., Ltd.	4,105	-	901,556	-
	Thai Samsung Electronics Co., Ltd. (TSE)	1,678,078	-	1,368,228	-
	Samsung Electronics Europe Logistics B.V. (SELS)	3,309,948	-	7,395	-
	Samsung Electronics Benelux B.V. (SEBN)	415,059	-	536	-
	Samsung Electronics GmbH (SEG)	1,880,940	-	3,930	-
	Samsung Electronics Taiwan Co., Ltd. (SET)	3,238,886	-	512	-
	Other	28,986,926	16,355	6,903,216	12,802
	Total	**101,008,729**	**42,615**	**48,921,902**	**46,138**

(*1) Transactions with separate entities that are related parties of the Company.
(*2) Transactions with the intermediate parent company, Harman International Industries, Inc., and its subsidiaries.

(*In millions of Korean won*)

	Name of company (*1)	2025 Sales and other	2025 Disposal of non-current assets	2025 Purchases and other	2025 Purchase of non-current assets
Associates and joint ventures	Samsung SDS Co., Ltd	75,715	61	992,377	135,182
	Samsung Electro-Mechanics Co., Ltd	35,751	-	347,302	-
	Samsung SDI Co., Ltd	41,050	-	173,624	11,372
	Cheil Worldwide Inc.	36,848	-	416,059	2,389
	Other	368,143	794	335,344	3,767
	Total	**557,507**	**855**	**2,264,706**	**152,710**
Other related parties	Samsung C&T Corporation	569	20	20,388	1,537,174
	Other	280,435	-	337,726	39,950
	Total	**281,004**	**20**	**358,114**	**1,577,124**
Other(*2)	Samsung E&A Co., Ltd	1,071	-	7,548	999,015
	S-1 Corporation	8,873	-	223,519	25,816
	Other	95,523	-	70,713	296,396
	Total	**105,467**	**-**	**301,780**	**1,321,227**

(*1) Transactions with separate entities that are related parties of the Company.
(*2) Although these entities are not related parties of the Company in accordance with *Korean IFRS 1024*, they belong to the same large enterprise group in accordance with the Monopoly Regulation and Fair Trade Act.

(C) Balances of receivables and payables

Balances of receivables and payables arising from transactions with related parties as of June 30, 2026 and December 31, 2025 are as follows:

(In millions of Korean won)	Name of company [*1]	June 30, 2026 Receivables and other[*2]	June 30, 2026 Payables and other[*3]
Subsidiaries	Samsung Display Co., Ltd.	26,424	86,954
	Samsung Electronics America, Inc. (SEA)	5,234,169	3,055,129
	Samsung Semiconductor, Inc. (SSI)	56,649,504	199,318
	Samsung Asia Pte. Ltd. (SAPL)	3,268	-
	Samsung Austin Semiconductor LLC. (SAS)	17,729	269,995
	Harman and its subsidiaries[*4]	4,873	4,277
	Samsung (CHINA) Investment Co., Ltd. (SCIC)	38,906	1,343
	Samsung (China) Semiconductor Co., Ltd. (SCS)	75,500	906,335
	Samsung Electronics Vietnam THAINGUYEN Co., Ltd. (SEVT)	3,501,876	6,601,531
	Shanghai Samsung Semiconductor Co., Ltd. (SSS)	23,568,813	17,567
	Samsung India Electronics Private Ltd. (SIEL)	1,861,492	2,151,245
	Samsung Electronics Europe Holding Cooperatief U.A. (SEEH)	421	-
	Samsung Electronics Vietnam Co., Ltd. (SEV)	2,059,168	3,898,742
	Samsung Display Vietnam Co., Ltd. (SDV)	179,550	-
	Samsung Electronics HCMC CE Complex Co., Ltd. (SEHC)	210,919	781,615
	Samsung Eletronica da Amazonia Ltda. (SEDA)	498,887	1,265
	Samsung Electronics Taiwan Co., Ltd. (SET)	2,333,994	164,746
	Samsung Electronics (UK) Ltd. (SEUK)	207,750	36,342
	Samsung International, Inc. (SII)	171,442	291,204
	SEMES Co., Ltd.	68,511	620,703
	Samsung Electronics Europe Logistics B.V. (SELS)	544,178	340
	Samsung SemiConductor Xian Co., Ltd. (SSCX)	3,023,984	2,386
	Samsung Semiconductor Europe GmbH (SSEG)	2,247,292	12,200
	Samsung Electronics Mexico S.A. De C.V. (SEM)	188,739	34,403
	Samsung Japan Corporation (SJC)	2,257,896	118,398
	Other	10,853,947	2,065,443
	Total	**115,829,232**	**21,321,481**

[*1] Balances due to and from separate entities that are related parties of the Company.
[*2] The Company has not recognized bad debt allowance in relation to the receivables due from subsidiaries as of June 30, 2026.
[*3] Payables and others include lease liabilities.
[*4] Balances due to and from the intermediate parent company, Harman International Industries, Inc. and its subsidiaries.

(In millions of Korean won)	Name of company [*1]	June 30, 2026 Receivables and other	June 30, 2026 Payables and other[*2]
Associates and joint ventures	Samsung SDS Co., Ltd	31,383	544,411
	Samsung Electro-Mechanics Co., Ltd	352	25,070
	Samsung SDI Co., Ltd	120,517	30,216
	Cheil Worldwide Inc.	2	347,764
	Other	143,130	93,623
	Total	**295,384**	**1,041,084**
Other related parties	Samsung C&T Corporation	182,078	1,837,578
	Other	16,899	204,102
	Total	**198,977**	**2,041,680**
Other[*3]	Samsung E&A Co., Ltd	356	1,364,177
	S-1 Corporation	951	46,579
	Other	2,690	381,566
	Total	**3,997**	**1,792,322**

[*1] Balances due from and to separate entities that are related parties of the Company.

(*2) Payables and others include lease liabilities.

(*3) Although these entities are not related parties of the Company in accordance with *Korean IFRS 1024*, they belong to the same large enterprise group in accordance with the Monopoly Regulation and Fair Trade Act.

(In millions of Korean won)	Name of company (*1)	December 31, 2025 Receivables and other(*2)	Payables and other(*3)
Subsidiaries	Samsung Display Co., Ltd.	52,814	158,345
	Samsung Electronics America, Inc. (SEA)	2,161,468	967,625
	Samsung Asia Pte. Ltd. (SAPL)	2,090	-
	Samsung Austin Semiconductor LLC. (SAS)	6,536	183,567
	Samsung Semiconductor, Inc. (SSI)	17,075,167	238,368
	Harman and its subsidiaries(*4)	4,487	17,164
	Samsung (China) Semiconductor Co., Ltd. (SCS)	66,784	1,864,110
	Samsung (CHINA) Investment Co., Ltd. (SCIC)	142,708	271,131
	Samsung Electronics Vietnam THAINGUYEN Co., Ltd. (SEVT)	1,160,571	3,620,502
	Samsung India Electronics Private Ltd. (SIEL)	841,800	1,909,955
	Shanghai Samsung Semiconductor Co., Ltd. (SSS)	8,168,594	6,277
	Samsung Electronics Europe Holding Cooperatief U.A. (SEEH)	1,721	-
	Samsung Display Vietnam Co., Ltd. (SDV)	111,701	-
	Samsung Electronics Vietnam Co., Ltd. (SEV)	515,417	2,365,410
	Samsung Electronics HCMC CE Complex Co., Ltd. (SEHC)	108,414	579,428
	Samsung Eletronica da Amazonia Ltda. (SEDA)	290,367	3,585
	Samsung Electronics (UK) Ltd. (SEUK)	145,685	34,066
	Samsung International, Inc. (SII)	275,082	162,601
	SEMES Co., Ltd.	94,204	847,790
	Thai Samsung Electronics Co., Ltd. (TSE)	130,685	261,094
	Samsung Electronics Mexico S.A. De C.V. (SEM)	67,872	33,614
	Samsung Electronics Taiwan Co., Ltd. (SET)	473,249	123,449
	Samsung Electronics Europe Logistics B.V. (SELS)	328,563	926,490
	Samsung Japan Corporation (SJC)	795,141	57,326
	Samsung Electronics GmbH (SEG)	40,555	5,844
	Other	7,311,079	2,756,367
	Total	**40,372,754**	**17,394,108**

(*1) Balances due to and from separate entities that are related parties of the Company.

(*2) The Company has not recognized bad debt allowance in relation to the receivables due from subsidiaries as of December 31, 2025.

(*3) Payables and others include lease liabilities.

(*4) Balances due to and from the intermediate parent company, Harman International Industries, Inc. and its subsidiaries.

(In millions of Korean won)	Name of company (*1)	December 31, 2025 Receivables and other	Payables and other(*2)
Associates and joint ventures	Samsung SDS Co.,Ltd.	26,250	611,133
	Samsung Electro-Mechanics Co., Ltd.	2,474	55,018
	Samsung SDI Co., Ltd.	120,664	32,385
	Cheil Worldwide Inc.	54	435,498
	Other	168,932	221,149
	Total	**318,374**	**1,355,183**
Other related parties	Samsung C&T Co., Ltd.	182,715	1,795,005
	Other	14,535	133,003
	Total	**197,250**	**1,928,008**
Other(*3)	Samsung E&A Co., Ltd.	260	1,190,006
	S-1 Corporation	1,238	49,080
	Other	3,652	228,548
	Total	**5,150**	**1,467,634**

(*1) Balances due from and to separate entities that are related parties of the Company.

(*2) Payables and others include lease liabilities.

(*3) Although these entities are not related parties of the Company in accordance with *Korean IFRS 1024*, they belong to the same large enterprise group in accordance with the Monopoly Regulation and Fair Trade Act.

(D) The Company had no lending to or borrowings from its subsidiaries during the six-month periods ended June 30, 2026 and 2025. The Company repaid borrowings from subsidiaries amounting to W20,000,000 million during the six-month period ended June 30, 2026. In addition, the Company had no lending to or borrowings from associates and joint ventures during the six-month periods ended June 30, 2026 and 2025.

(E) For the six-month periods ended June 30, 2026 and 2025, the Company invested W421,249 million and W356,496 million, respectively, in subsidiaries, and has made capital recovery of W10,708 million and W51,052 million from its investments in subsidiaries, respectively. In addition, for the six-month periods ended June 30, 2026 and 2025, the Company invested nil and W308,181 million, respectively, in associates and joint ventures of, and had no recovery from associates and joint ventures.

(F) For the six-month periods ended June 30, 2026 and 2025, the Company declared dividends of W1,011,273 million and W802,044 million, respectively, to related parties. In addition, for the six-month periods ended June 30, 2026 and 2025, the Company declared dividends of W82,193 million and W64,377 million, respectively, to the entities that are not related parties of the Company in accordance with Korean IFRS 1024, but belong to the same conglomerate according to the Monopoly Regulation and Fair Trade Act. As of June 30, 2026 and December 31, 2025, there is no dividends payable outstanding to the entities that belong to the same conglomerate according to the Monopoly Regulation and Fair Trade Act.

(G) For the six-month periods ended June 30, 2026 and 2025, the Company entered into lease agreements with its related parties amounting to W4,203 million and W86,449 million, respectively, and the lease payments made to the related parties are W24,261 million and W25,062 million, respectively.

(H) As of June 30, 2026, the Company provides guarantees in relation to borrowings of the related parties (refer to Note 13)

(I) Key management compensation

The compensation paid or payable to key management (executive directors) for their services for the six-month periods ended June 30, 2026 and 2025 consists of:

(In millions of Korean won)	**2026**	**2025**
Short-term employee benefits	11,293	3,883
Post-employment benefits	203	273
Other long-term employee benefits	3,201	3,065

29. Subsequent events

The board of directors has resolved to dispose of treasury shares for the purpose of settling employee share-based compensation and performance bonuses for executives and employees on July 7 and 11, 2026. Subsequent to the end of the reporting period, the Company disposed of 1,083,434 ordinary shares with a total acquisition cost of W176,898 million and 1,132,477 ordinary shares with a total acquisition cost of W184,906 million, respectively.

6. Dividends

6-1) Matters concerning the company's dividend policy

A. Financial indicators and calculation methods used in determining dividend

In addition to strengthening our product and business competitiveness, the Company works to enhance shareholder value via shareholder returns. Regarding our shareholder return program for FY2021–2023, we returned KRW 9.8 trillion annually in regular dividends as a part of a total return of 50% of 3-year free cash flow.

B. Future direction of dividend levels

In January 2024, the Company announced the shareholder return program covering FY2024-2026, which will maintain the terms of the previous policy by paying an annual regular dividend of KRW 9.8 trillion as a part of total shareholder return of 50% of the free cash flow for the 3-year period. Additional shareholder returns will be provided if there are surplus resources after the payment of regular dividends.

The Company introduced a quarterly dividend system to enhance shareholder value and has distributed annual regular dividends in equal quarterly installments and a year-end dividend for the past 10 years. In connection with the 2025 year-end dividend, we additionally distributed KRW 1.3 trillion in special dividends, reflecting tax reforms and expected available surplus resources. Also, even before the expiration of the FY2024-2026 shareholder return policy, the Company may announce and implement a new shareholder return policy, considering factors such as M&A activities and cash reserves.

In November 2024, the Company announced a phased share repurchase plan worth KRW 10 trillion to be carried out over the following 12-month period. Of this amount, KRW 3 trillion was repurchased and canceled in February 2025 for the purpose of enhancing shareholder value. In addition, the Board resolved in February and July to repurchase shares worth approximately KRW 7 trillion–KRW 3 trillion and KRW 4 trillion, respectively–to enhance shareholder value and support employee compensation, and the repurchases were completed in September 2025. Excluding the shares reserved for employee compensation, the Company in April 2026 canceled all remaining treasury shares repurchased during 2025, amounting to KRW 5.3 trillion.

C. Dividend restriction policy

Not Applicable

6-2) Provision of predictability on dividends

Implementation of improvement measures for dividend procedure under the Articles of Incorporation

Category	Year-end dividend	Quarterly, interim dividend
Decision-making body on dividend amount under the Articles of Incorporation	AGM	Board
Possibility of setting the dividend record date after determining the dividend amount under the articles of incorporation	X	X
Future plans for implementing improvement measures for the dividend procedure	Under review	Under review

Confirmation date of year-end dividend amount and designation of dividend record date

Category	Fiscal year-end month	Distribution	Confirmation date of dividend amount	Dividend record date	Provision of dividend predictability	Remarks
Year-end dividend	December 2025	O	March 18, 2026	December 31, 2025	X	-
Year-end dividend	December 2024	O	March 19, 2025	December 31, 2024	X	-
Year-end dividend	December 2023	O	March 20, 2024	December 31, 2023	X	-

※ The Company announced a 3-year shareholder return policy covering 2024-2026 and provides practical predictability via regular quarterly dividends based on the annual amount (approximately KRW 9.8 trillion). In addition, for the 2025 year-end dividend, the Company distributed KRW 1.3 trillion in special dividends, reflecting tax reforms and projected surplus resources.

6-3) Other notes

Key dividend indices

(KRW, KRW mil, %, shares)

Classification		1H26	2025	2024
Par value per share (KRW)		100	100	100
Consolidated net profit (KRW mil)		118,370,658	44,260,956	33,621,363
Separate net profit (KRW mil)		107,005,224	33,686,601	23,582,565
EPS (KRW)		17,950	6,605	4,950
Total cash dividend (KRW mil)		4,909,211	11,107,906	9,810,767
Total stock dividend (KRW mil)		-	-	-
Dividend payout ratio (%)		4.1	25.1	29.2
Cash dividend yield (%)	Common	0.2	1.5	2.7
	Preferred	0.3	1.9	3.3
Stock dividend yield (%)	Common	-	-	-
	Preferred	-	-	-
Cash dividend per share (KRW)	Common	746	1,668	1,446
	Preferred	746	1,669	1,447
Stock dividend per share (share)	Common	-	-	-
	Preferred	-	-	-

※ (Consolidated) net profit refers to consolidated net income attributable to controlling interests.

※ EPS is basic earnings per common share on a consolidated basis. For further information relating to the calculation of basic EPS, see Earnings Per Share in ′3 Note to Consolidated Financial Statements¸ in ′III. Financial Affairs¸

※ For details on the total amount of cash dividends, please refer to 'Retained Earnings in 『3 Note to Consolidated Financial Statements』 in 『III. Financial Affairs』

※ The quarterly dividends in 2026 were KRW 2,447,284 million (KRW 372 per share) in the first quarter, KRW 2,455,895 million (KRW 374 per share) in the second quarter.

※ The quarterly dividends in 2025 were KRW 2,447,284 million (KRW 365 per share) in the first quarter, KRW 2,453,793 million (KRW 367 per share) in the second quarter, and KRW 2,453,345 million (KRW 370 per share) in the third quarter.

※ The quarterly dividends in 2024 were KRW 2,452,154million (KRW 361 per share) in the first quarter, KRW 2,452,154 million (KRW 361 per share) in the second quarter, and KRW 2,452,154 million (KRW 361 per share) in the third quarter.

The history of dividend payouts is as follows:

Number of continuous dividend payments		Average dividend yield	
Quarterly/biannual dividends	End-year dividends	Past 3 years	Past 5 years
47	45	2.0%	2.1%

※ The number of continuous dividend payments includes the quarterly dividend for the quarter and the end-year dividend for the recent business year.

※ Continuous payment of the end-year dividend started in 1981, biannual dividend in 1999, and quarterly dividend in 2017.

※ The average dividend yield is based on common shares. The average dividend yield of preferred shares for the past 3 years and past 5 years are 2.5% and 2.5% respectively

※ The "past 3 years" refers to the period from 2023 through 2025, and the "past 5 years" refers to the period from 2021 through 2025. For the dividend yield of 1H26, please refer to the table [Key dividend indices] above (common shares at 0.2%, preferred shares at 0.3%).

7. Matters about financing through the issuance of securities

7-1 Financing through the issuance of securities

[Issuance of equity securities]

Not Applicable

[Issuance of debt securities]

A. List of issued debt securities

(As of June 30, 2026)

(KRW mil, %)

Issuing company	Type of securities	Issuance method	Date of Issuance	Total nominal amount	Interest rate	Rating (rating institution)	Maturity date	Payment status	Management company
Samsung Electronics Co., Ltd.	Corporate bonds	Public offering	Oct 2,1997	154,150	7.7	Aa2(Moody's), AA-(S&P)	Oct 1, 2027	Partial redemption	Goldman Sachs et al.
Total	-	-	-	154,150	-	-	-	-	-

B. Commercial Paper Unredeemed Balance

Not Applicable

(Reporting Date: June 30, 2026)

(KRW mil)

Maturity		Under 10 days	Above 10 days / under 30 days	Above 30 days / under 90 days	Above 90 days / under 180 days	Above 180 days / under 1 year	Above 1 year / under 2 years	Above 2 years / under 3 years	Above 3 years	Total
Unredeemed balance	Public	-	-	-	-	-	-	-	-	--
	Private	-	-	-	-	-	-	-	-	--
	Total	-	-	-	-	-	-	-	-	--

C. Short-term Bond Unredeemed Balance

Not Applicable

(Reporting Date: June 30, 2026)

(KRW mil)

Maturity		Under 10 days	Above 10 days / under 30 days	Above 30 days / under 90 days	Above 90 days / under 180 days	Above 180 days / under 1 year	Total	Issue limit	Balance limit
Unredeemed balance	Public	-	-	-	-	-	-	-	--
	Private	-	-	-	-	-	-	-	--
	Total	-	-	-	-	-	-	-	--

D. Corporate Bond Unredeemed Balance

Samsung Electronics Co., Ltd.

(Reporting Date: June 30, 2026)

(KRW mil)

Maturity		Under 1 year	Above 1 year / under 2 years	Above 2 years / under 3 years	Above 3 years / under 4 years	Above 4 years / under 5 years	Above 5 years / under 10 years	Above 10 years	Total
Unredeemed balance	Public	7,707	7,708	-	-	-	-	-	15,415
	Private	-	-	-	-	-	-	-	-
	Total	7,707	7,708	-	-	-	-	-	15,415

E. Hybrid Bond Unredeemed Balance

Not Applicable

(Reporting Date: June 30, 2026)

(KRW mil)

Maturity		Under 1 year	Above 1 year / under 5 years	Above 5 years / under 10 years	Above 10 years / under 15 years	Above 15 years / under 20 years	Above 20 years / under 30 years	Above 30 years	Total
Unredeemed balance	Public	-	-	-	-	-	-	-	-
	Private	-	-	-	-	-	-	-	-
	Total	-	-	-	-	-	-	-	-

F. Contingent Convertible Bond Unredeemed Balance

Not Applicable

(Reporting Date: June 30, 2026)

(KRW mil)

Maturity		Under 1 year	Above 1 year / under 2 years	Above 2 years / under 3 years	Above 3 years / under 4 years	Above 4 years / under 5 years	Above 5 years / under 10 years	Above 10 years / under 20 years	Above 20 years / under 30 years	Above 30 years	Total
Unredeemed balance	Public	-	-	-	-	-	-	-	-	-	-
	Private	-	-	-	-	-	-	-	-	-	-
	Total	-	-	-	-	-	-	-	-	-	-

G. Details and Compliance of the Bond Management Contract (Samsung Electronics Co., Ltd.)

(Reporting Date: June 30, 2026)

(KRW mil, %)

Name of security	Date of issuance	Maturity date	Issued amount	Settlement date of bond management contract	Debenture management company
US$ 100,000,000 7.7% debenture	Oct 2, 1997	Oct 1, 2027	154,150	Oct 2, 1997	The Bank of New York Mellon Trust Company, N.A.

(Reporting Date: June 30, 2026)

Financial ratios	Contract details	Not applicable
	Implementation status	Not applicable
Constraint on collateral	Contract details	Less than 10% of net tangible assets
	Implementation status	Compliant (there is no collateral for the relevant assets)
Constraint on disposal of assets	Contract details	Certain requirements, such as transfer of obligations on the bond, must be satisfied to dispose all or most of an asset
	Implementation status	Compliant (disposed assets accounted for 0.0% of the total assets during 2nd Half of 2026)
Constraint on governance	Contract Details	Not applicable
	Implementation status	Not applicable
Submission of implementation report	Implementation status	Not applicable

※ The exchange rate as of the base date has been applied.

※ The date of the bond management contract was signed on the same day as the Fiscal Agency Agreement; accordingly, the Bank of New York Mellon Trust Company, N.A. is under the authority of the Fiscal Agent.

※ The net tangible assets subjected to the limitation of collaterals are production facilities and stocks owned by the Company.

※ Implementation status base date is the most recent reporting date of financial statements on which external auditor's opinion has been expressed.

※ The constraint on governance is as of the reporting date.

7-2 Use of funds financed through the issuance of securities

Not applicable

8. Other financial information

A. Restatement of financial statements and other matters to note

(1) Restatement of financial statements: Not Applicable

(2) Acquisition, divestment, asset sales, and sale of business

[Equity Sale of DOWOOINSYS]

On January 31, 2024, Samsung Display Co., Ltd., the company's subsidiary, sold 56.8% of equity stake in DOWOOINSYS held by Samsung Venture Investment Co. No. 29 and No.48 to three companies including Newpower Co., Ltd., to focus its capabilities on main business and R&D amid increasingly intensified competition in OLED industry.

[Equity Acquisition of Rainbow Robotics Inc.]

On December 31, 2024, the Company decided to exercise call options to acquire 3.94 million shares (20.3%) of Rainbow Robotics from its largest shareholder upon the Board's resolution and the relevant procedure has been completed on March 12, 2025. The Company will prepare for developing cutting-edge futuristic robots in a swift and systematic manner by combining the Company's AI and software technology with Rainbow Robotic's robo technology.

[Equity Acquisition of Sound United]

On September 23, 2025, Harman International Industries, Inc., the Company's subsidiary, acquired 100% of equity stake and voting rights of Sound United, LLC, Masimo Corporation's (CEO: Katie Szyman, Location: Irvine, USA) audio business unit. The Company plans to foster the audio business as one of its core businesses by enhancing competitiveness of Harman, the audio business division, and expanding synergy with the Company's business such as mobile and TV.

[Equity Acquisition of FlaktGroup]

On November 6, 2025, the company acquired 100% of the shares of FlaktGroup Holding GmbH (CEO: David Dorney, Location: Herne, Germany) to strengthen its global central air conditioning competitiveness. Going forward, the company plans to expand its business domain in the high-growth global HVAC market through synergy with FlaktGroup, a central air conditioning specialist with high demand in AI and data centers, and actively foster it as a future growth engine.

[Equity Acquisition of Xealth, Inc.]

On October 16, 2025, the company acquired 100% of the shares of Xealth, Inc., a U.S.-based digital healthcare specialist (CEO: Mike McSherry, Location: Seattle, WA, USA) to strengthen its digital healthcare competitiveness. Going forward, the company plans to combine Xealth's platform, which connects over 500 hospitals and more than 70 digital healthcare solution companies in the United States, with its own mobile and wearable technologies to build a 'Connected Care' ecosystem that links patients and medical professionals, and to continuously strengthen the global competitiveness of the Samsung Health platform.

(3) Information on the accounting treatment of the sales of assets related to asset backed securities and contingent liabilities

Accounting Treatment of the sale of assets related to asset backed securities:

- Not applicable

Litigation

The Company is involved in various claims, disputes, and investigations conducted by regulatory bodies, which arose during the normal course of business with numerous entities. Although the outflow of resources and timing of these matters are uncertain, as of the reporting date, the Company believes the outcome will not have a material impact on the financial position of the Company.

Debt guarantee

- Domestic: Not applicable

- Overseas:

(USD thousand)

Company	Relationship	Creditor	Guarantee	Transactions			Limit of guarantee
			Expiry date	Beginning of period	Increase/ Decrease	End of period	
SEA	Subsidiary	BOA etc.	Jun 13, 2027	-	-	-	3,022,600
SEM	Subsidiary	BBVA etc.	Jun 13, 2027	-	-	-	580,000
SAMCOL	Subsidiary	Citibank etc.	Jun 13, 2027	-	-	-	111,000
SEDA	Subsidiary	BRADESCO etc.	Dec 07, 2026	-	88,335	88,335	1,796,000
SECH	Subsidiary	Citibank etc.	Jun 13, 2027	-	-	-	50,000
SEPR	Subsidiary	BBVA etc.	Jun 13, 2027	-	-	-	127,000
SSA	Subsidiary	SCB etc.	Jun 13, 2027	-	-	-	122,000
SEMAG	Subsidiary	Citibank etc.	Dec 16, 2026	-	-	-	16,000
SETK	Subsidiary	BNP etc.	Jun 13, 2027	11,639	129,864	141,503	887,000
SETK-P	Subsidiary	BNP etc.	Dec 16, 2026	-	-	-	70,000
SECE	Subsidiary	Citibank	Dec 16, 2026	-	-	-	15,000
SEEG	Subsidiary	HSBC	Jun 13, 2027	-	-	-	30,000
SEIN	Subsidiary	BNP etc.	Jun 13, 2027	-	-	-	70,000
SJC	Subsidiary	Mizuho Bank etc.	May 31, 2027	-	-	-	240,764
SEUC	Subsidiary	Credit Agricole	Nov 08, 2026	-	-	-	-
SEDAM	Subsidiary	Santander	Jun 13, 2027	-	-	-	150,000
SECA	Subsidiary	BoA	Nov 08, 2026	-	-	-	20,000
SELA	Subsidiary	Citibank	Dec 16, 2026	-	-	-	60,000
SEEH	Subsidiary	Citibank etc.	Jun 13, 2027	-	-	-	229,400
SELV	Subsidiary	Citibank	Dec 16, 2026	-	-	-	10,000
SEIL	Subsidiary	Citibank	Dec 16, 2026	-	-	-	-
SAPL	Subsidiary	Citibank etc.	Jun 13, 2027	-	-	-	35,000
SAVINA	Subsidiary	HSBC	Jun 13, 2027	-	-	-	51,000
SEV	Subsidiary						
SEVT	Subsidiary						
SEHC	Subsidiary						
SCIC	Subsidiary	HSBC	Jun 13, 2027	-	-	-	10,000
SESP	Subsidiary	SCB	Nov 08, 2026	-	-	-	10,000
SME	Subsidiary	SCB	Nov 08, 2026	-	-	-	100,000
SAMEX	Subsidiary	Citibank	Dec 16, 2026	-	-	-	5,000
SEASA	Subsidiary	Citibank	Dec 16, 2026	-	-	-	2,000
SSAP	Subsidiary	SCB	Nov 08, 2026	-	-	-	10,000
SEPM	Subsidiary	HSBC	Jun 13, 2027	-	-	-	-
SESAR	Subsidiary	HSBC	Jun 13, 2027	-	-	-	20,000
SEUZ	Subsidiary	Citibank	Dec 16, 2026	-	-	-	-
Flakt	Subsidiary	BNP	Dec 16, 2026	-	-	-	60,000
SDN	Subsidiary	SIEL	Feb 19, 2029	473,432	△103,238	370,194	370,194
Harman do Brasil Industria Eletronica e Participacoes Ltda.	Subsidiary	SocGen	Nov 08, 2026	-	-	-	-
Harman da Amazonia Industria Eletronica e Participacoes Ltda.	Subsidiary						
Harman International Japan Co., Ltd.	Subsidiary	MUFG	Nov 08, 2026	-	-	-	25,000
Harman International Industries Limited	Subsidiary	HSBC	Jun 13, 2027	-	-	-	30,000
Harman International Industries Inc.	Subsidiary	JP Morgan	Jun 13, 2027	-	-	-	100,000
Harman Holding Ltd, Hong Kong	Subsidiary	HSBC	Jun 13, 2027	-	-	-	30,000
SAS	Subsidiary	Epcor	Upon Full Redemption	-	-	-	275,000
SEA	Subsidiary	US Government	Upon Full Redemption	-	-	-	6,435,000
Total				485,071	114,961	600,032	15,174,958

※ On a consolidated basis. Debt guarantees for SDN are provided by Samsung Display Co., Ltd. and SAS by SEA, respectively.

※ SEC requires Board approval for individual guarantees exceeding 2.5% of total equity. When the guarantee amount is between 0.1% and/or less than 2.5%, the approval decision is delegated to the Management Committee. Samsung Display Co., Ltd requires Board approval for individual guarantees over KRW 10,000 million.

※ SEC claims fees on the debt guarantees based on the maturity date of each debt guarantee, general loan interest rate, and other conditions. In 2025, the Company claimed approximately USD 1,199,000 in fees, which were collected in 2026. Meanwhile, Samsung Display Co., Ltd. claimed approximately USD 2,841,000 in fees from SDN, which were also collected in 2026.

※ SEA's US. Government debt refers to a payment guarantee contract by the parent company for the amount that SAS must return to the U.S. Department of Commerce in case of non-compliance with the semiconductor subsidy agreement.

Refer to the notes to the consolidated financial statements for the information on contingent liabilities.

(4) Other matters requiring attention in relation to the use of the financial statements

A. Emphasis of matter and key audit matter in independent auditor's report

Period	Emphasis of matter	Key audit matter
1H26	N/A	N/A
2025	Not applicable	(Consolidated financial statement) 1. Assessment of depreciation commencement date of assets under construction 2. Accuracy and completeness of sales deduction related to sales promotion activities of products (Separate financial statement) 1. Assessment of depreciation commencement date of assets under construction 2. Accuracy and completeness of sales deduction related to sales promotion activities of products
2024	Not applicable	(Consolidated financial statement) 1. Valuation of memory semiconductor inventory at net realizable value 2. Accuracy and completeness of sales deduction related to sales promotion activities of products (Separate financial statement) 1. Valuation of memory semiconductor inventory at net realizable value 2. Accuracy and completeness of sales deduction related to sales promotion activities of products

B. Allowance for bad debt

The allowances for bad debt by account over the past 3 years are as follows:

(KRW mil, %)

Period	Account	Receivables amount	Allowance amount	Allowance
1H26	Trade receivables	96,979,886	570,918	0.6%
	Short-term loans	16,255	247	1.5%
	Other receivables	8,231,805	45,486	0.6%
	Advances	1,547,723	4,217	0.3%
	Trade receivables (long-term)	643,141	1,727	0.3%
	Other receivables (long-term)	974,541	1,495	0.2%
	Advances (long-term)	4,096,378	12,775	0.3%
	Long-term loans	169,567	924	0.5%
	Total	112,659,296	637,789	0.6%
2025	Trade receivables	51,702,078	574,436	1.1%
	Short-term loans	19,121	279	1.5%
	Other receivables	7,522,132	40,805	0.5%
	Advances	1,500,422	5,227	0.3%
	Trade receivables (long-term)	464,435	313	0.1%
	Other receivables (long-term)	830,274	1,510	0.2%
	Advances (long-term)	4,026,670	9,170	0.2%
	Long-term loans	136,703	898	0.7%
	Total	66,201,835	632,638	1.0%
2024	Trade receivables	44,044,074	421,001	1.0%
	Short-term loans	119,558	94,051	78.7%

Period	Account	Receivables amount	Allowance amount	Allowance
	Other receivables	9,707,716	84,742	0.9%
	Advances	1,366,329	4,573	0.3%
	Trade receivables (long-term)	27,641	-	0.0%
	Other receivables (long-term)	784,030	203	0.0%
	Advances (long-term)	5,997,761	6,802	0.1%
	Long-term loans	141,149	911	0.6%
	Total	62,188,258	612,285	1.0%

※ Based on consolidated financial statements

※ Receivables amount represents the value after deducting present value discount.

Allowance for bad debt by year

(KRW mil)

	1H26	2025	2024
1. Allowance for bad debt (beginning balance)	632,638	612,285	528,063
2. Net bad debt expense (① − ②+③)	-18,238	150,107	-22,558
① Bad debt expense, etc (Write-off)	5,646	142,603	10,834
② Bad debt recovered	-	-	-
③ Others	-23,884	7,504	-33,392
3. Bad debts expense	-13,087	170,460	61,664
4. Allowance for bad debts (Ending balance)	637,789	632,638	612,285

※ Based on consolidated financial statements.

The guideline for bad debt allowances for trade receivables

(1) Calculation of bad debt allowance

- Bad debt allowance is calculated using an expected credit loss impairment model which is based on write-off experience rate and future expected bad debt amount.

(2) Calculation basis of write-off experience rate and future expected bad debt:

- Write-off experience rate for each aging group of receivables is calculated based on the actual rate of credit losses to three-year average receivables balance.
- Future expected bad debt is determined taking into consideration cases of debtor bankruptcy, compulsory execution, death, disappearance, credit information of debtor and forward-looking information.

[Bad debt allowance by circumstance]

Circumstance	Rate of allowance
Dispute or conflict	25%
Receivable through utilization of third-party collection agency	50%
Receivable under litigation	75%
Customer filed or in the process of filing bankruptcy	100%

(3) Instruction: Write-off is recorded when trade receivables contain the following characteristics:

- Objective proof of bad debts, such as bankruptcy, compulsory execution, discontinuance of business, debtor's death or disappearance
- Legal action has failed or the right of collection has been extinguished.
- When the third party collection agency notifies that collection is not possible.

- When the collateral is sold or insurance is received.
- When collection expense exceeds receivables amount.

The outstanding period of trade receivables

(Reporting Date: June 30, 2026)

(KRW mil, %)

	Less than 6 months	6 months ~ 1 year	1 year ~ 3 years	More than 3 years	Total
Amount	97,315,058	60,554	81,161	166,254	97,623,027
Ratio	99.6%	0.1%	0.1%	0.2%	100.0%

※ Base on consolidated financial statements

※ Receivables amount represents the value after deducting present value discount.

C. Inventory

- The inventory status by Division over the last three years is as follows:

(KRW mil, %)

Division	Category	1H26	2025	2024
DX	Finished goods	9,264,553	7,435,663	7,198,304
	Work in process	1,617,152	1,059,652	1,130,657
	Raw material	17,188,728	10,735,674	10,352,671
	Material in transit	1,190,315	1,157,612	1,231,092
	Total	29,260,749	20,388,601	19,912,724
DS	Finished goods	4,297,689	3,308,507	5,394,407
	Work in process	29,710,086	22,074,106	21,091,920
	Raw material	4,002,333	3,376,739	3,134,003
	Material in transit	46,629	46,567	68,244
	Total	38,056,737	28,805,919	29,688,574
SDC	Finished goods	405,718	491,293	458,697
	Work in process	952,234	630,600	151,553
	Raw material	998,333	847,793	575,119
	Material in transit	51,714	11,080	15,672
	Total	2,407,999	1,980,766	1,201,041
Harman	Finished goods	1,007,156	1,122,098	916,269
	Work in process	127,516	117,851	108,241
	Raw material	1,027,466	855,096	680,564
	Material in transit	523,967	382,940	401,238
	Total	2,686,105	2,477,985	2,106,312
Total	Finished goods	14,966,079	12,279,101	13,842,276
	Work in process	32,307,956	23,776,930	22,340,482
	Raw material	22,721,028	15,271,612	14,146,279
	Material in transit	1,394,055	1,309,185	1,425,828
	Total	71,389,118	52,636,828	51,754,865
Inventory ratio (%) [Inventory ÷ Total Assets] x 100		9.4%	9.3%	10.1%
Inventory turnover (x) [Yearly COGS ÷ {(Beginning inventory + Ending inventory)÷2}]		3.4	3.9	3.6

※ Based on consolidated financial statements

Inventory counts

(1) Inspection date

- End of May and November (twice a year)
- For the difference between the inspection date and year-end, the Company verifies receiving and shipping of inventory during the period thereby confirming existence of inventory on the reporting date.

(2) Inspection method

- Internal warehouse: Closed & entire quantity inspection

※ Sample tests on semi-conductor and display panel in the production lines and SVC materials in automated warehouses

- Outside warehouse

  Conduct both sample tests and total inspections on third-party inventory and inventory-in-transit by requiring their custodians to submit confirmation documents

- External auditors join and observe the inspection and carry out sample tests to confirm the existence and completeness.

Inventory aging and valuation

Inventory is recognized at the lower of cost or net realizable value. Inventory as of June 30, 2026 are as follows:

(KRW mil)

Category	Acquisition cost	Inventory valuation reserve	Balance	Note
Finished goods	16,333,669	−1,367,590	14,966,079	-
Work in process	34,728,139	−2,420,184	32,307,955	-
Raw material	24,195,102	−1,474,073	22,721,029	-
Material in transit	1,394,055	-	1,394,055	-
Total	76,650,965	−5,261,847	71,389,118	-

※ Based on consolidated financial statements

D. Fair value estimation

Refer to 3. Financial Instruments by Category and 25. Financial Risk Management in 『Ⅲ. Financial Affairs』.

IV. Management Discussion and Analysis

Pursuant to the reporting guidelines set forth by the FSS, the Management Discussion and Analysis section, reported in the full-year business report, is not included in the 1Q, half-year, and 3Q reports.

V. Auditor's Report

1. Matters related to external Audit

A. Auditor's opinion

Samjong KPMG conducted audit for the year ended December 31, 2024 and 2025 and review for the period ended June 30, 2026. The company received unqualified opinions for the year 2024 and 2025, and the financial statements for the period ended June 30, 2026 are presented fairly, in all material respects, in accordance with Korean IFRS 1034 Interim Financial Reporting.
All of the Company's subsidiaries received unqualified opinions for the disclosure periods.

Period end	Category	Auditor	Audit Opinion	Reason for Modific-ation	Material Uncertainty Relating To Going Concern	Emphasis of Matter	Key Audit Matter(s)
Jun 30, 2026	Separate	Samjong KPMG	N/A	-	N/A	N/A	N/A
	Consolidated	Samjong KPMG	N/A	-	N/A	N/A	N/A
Dec 31, 2025	Separate	Samjong KPMG	Unqualified	-	N/A	N/A	1. Assessment of depreciation commencement date of assets under construction 2. Accuracy and completeness of sales deduction related to sales promotion activities of products
	Consolidated	Samjong KPMG	Unqualified	-	N/A	N/A	1. Assessment of depreciation commencement date of assets under construction 2. Accuracy and completeness of sales deduction related to sales promotion activities of products
Dec 31, 2024	Separate	Samjong KPMG	Unqualified	-	N/A	N/A	1. Assessment of depreciation commencement date of assets under construction 2. Accuracy and completeness of sales deduction related to sales promotion activities of products
	Consolidated	Samjong KPMG	Unqualified	-	N/A	N/A	1. Assessment of depreciation commencement date of assets under construction 2. Accuracy and completeness of sales deduction related to sales promotion activities of products

※ Audit opinion on both separate and consolidated financial statements.

[Audit Contract Description]

(KRW mil)

Fiscal Period	Auditor	Description	Contract		Actual	
			Audit fee	Total Hours	Fee Claimed	Hours spent
Quarter ended Jun 30, 2026	Samjong KPMG	Review of the interim separate/consolidated financial statements - Audit of separate/consolidated financial statements - Audit of separate/consolidated Internal Control over Financial Reporting	8,100	81,000	3,051	30,512
Year ended Dec 31, 2025	Samjong KPMG	- Review of the interim separate/consolidated financial statements - Audit of separate/consolidated financial statements - Audit of separate/consolidated Internal Control over Financial Reporting	8,100	81,000	8,100	80,174
Year ended Dec 31, 2024	Samjong KPMG	- Review of the interim separate/consolidated financial statements - Audit of separate/consolidated financial statements - Audit of separate/consolidated Internal Control over Financial Reporting	7,800	78,000	7,800	76,830

< Review plan for the period ended June 30, 2026>

Review Period		Planned Dates
2026 1Q	Pre-review	Mar 9, 2026 ~ Mar 27, 2026
	Review	Apr 7 2026 ~ May 14 2026
2026 2Q	Pre-review	Jun 8, 2026 ~ Jun 26, 2026
	Review	Jul 6, 2026 ~ Aug 13, 2026

※ Above schedule is for the review of separate and consolidated financial statements

[Non-Audit Service Contract Description]

(KRW mil)

Fiscal Period	Contract Date	Non-audit Service Description	Period for Service	Compensation	Note
Quarter ended Jun 30, 2026	-	-	-	-	-
Year ended Dec 31, 2025	-	-	-	-	-
Year ended Dec 31, 2024	Feb 2017 Sep 2018 May 2019	Tax advisory services(overseas subsidiaries) Tax advisory services(overseas subsidiaries) Tax advisory services(overseas subsidiaries)	Jan – Jun 2024 Jan – May 2024 Jan – Jun 2024	43 - 73	Samjong KPMG

[Status of Non-Audit Service Contracts with Network Accounting Firms]

Fiscal Period	Network Accounting Firm	Contract Date	Service Details	Period	Service Fee	Remark
Quarter ended Jun 30, 2026	-	-	-	-	-	-
	-	-	-	-	-	-
Year ended Dec 31, 2025	-	-	-	-	-	-
	-	-	-	-	-	-
Year ended Dec 31, 2024	-	-	-	-	-	-
	-	-	-	-	-	-

[Details of internal audit committee's discussion with Auditors]

No.	Date	Participants	Method	Details of discussion
1	Jan 28, 2026	Audit Committee: 3 members Company: Head of Audit Committee Office Auditor: Signing partner and 4 others	Face-to-face meeting	- Annual audit plan and its progress - Key Audit Matters listing plan - Progress of audit of Internal Control over Financial Reporting - Progress of audit of Internal Control over Financial Reporting on Controls for the prevention and detection of fund misappropriation and other financial fraud - Other required communications at the planning stage of the audit
2	Apr 29, 2026	Audit Committee: 3 members Company: Head of Audit Team Auditor: Signing partner and 4 others	Face-to-face meeting	- Quarterly audit plan and its progress - Annual audit plan - Progress of audit of Internal Control over Financial Reporting - Progress of audit of Internal Control over Financial Reporting on Controls for the prevention and detection of fund misappropriation and other financial fraud - Other required communications at the completion stage of the audit
3	Jul 29, 2026	Audit Committee: 3 members Company: Head of Audit Team Auditor: Signing partner and 4 others	Face-to-face meeting	- Quarterly audit plan and its progress - Annual audit plan and its progress - Key Audit Matters and other areas of focus - Other required communications at the completion stage of the audit

2. Change of Independent Auditor

There are 309 subsidiaries as of June 30, 2026. During the period, Samsung Semiconductor Asia Holdings Pte. Ltd., which was newly established during the period, newly appointed KPMG as its auditor. There were no other new appointments or changes of auditors for the subsidiaries. The changes and new appointments of auditors for the subsidiaries are made at each company's discretion.

There are 308 subsidiaries as of December 31, 2025. During the period, among the overseas subsidiaries, Harman Belgium SA and 6 other subsidiaries changed their auditors from PwC to KPMG, and Samsung Electronics Rus Kaluga LLC changed from TeDO to B1. Among the domestic subsidiaries, Steco Co., Ltd. and Samsung Medison Co., Ltd. changed their auditors from Samil PwC to Samjong KPMG, while SVIC #21 and 15 other subsidiaries changed their auditors from Samjong KPMG to Deloitte Anjin. SVIC #74 and SVIC #76, established during the period, newly appointed Deloitte Anjin as their auditors. The changes and new appointments of auditors for the subsidiaries are made at each company's discretion.

Details of change in subsidiaries' external auditors during the period are as follows:

Subsidiaries	Previous auditor	Current Auditor
STECO Co., Ltd.	Samil PwC	Samjeong KPMG
Samsung Medison Co., Ltd.	Samil PwC	Samjeong KPMG
Samsung Venture Capital Union #21	Samjeong KPMG	Deloitte Anjin
Samsung Venture Capital Union #22	Samjeong KPMG	Deloitte Anjin
Samsung Venture Capital Union #26	Samjeong KPMG	Deloitte Anjin
Samsung Venture Capital Union #28	Samjeong KPMG	Deloitte Anjin
Samsung Venture Capital Union #32	Samjeong KPMG	Deloitte Anjin
Samsung Venture Capital Union #33	Samjeong KPMG	Deloitte Anjin
Samsung Venture Capital Union #37	Samjeong KPMG	Deloitte Anjin
Samsung Venture Capital Union #42	Samjeong KPMG	Deloitte Anjin
Samsung Venture Capital Union #43	Samjeong KPMG	Deloitte Anjin
Samsung Venture Capital Union #45	Samjeong KPMG	Deloitte Anjin
Samsung Venture Capital Union #52	Samjeong KPMG	Deloitte Anjin
Samsung Venture Capital Union #55	Samjeong KPMG	Deloitte Anjin
Samsung Venture Capital Union #56	Samjeong KPMG	Deloitte Anjin
Samsung Venture Capital Union #57	Samjeong KPMG	Deloitte Anjin
Samsung Venture Capital Union #62	Samjeong KPMG	Deloitte Anjin
Samsung Venture Capital Union #67	Samjeong KPMG	Deloitte Anjin
Samsung Electronics Rus Kaluga LLC	TeDO	B1
Harman Belgium SA	PwC	KPMG
Harman Connected Services AB.	PwC	KPMG
Harman Finland Oy	PwC	KPMG
Harman Inc. & Co. KG	PwC	KPMG
Harman International Romania SRL	PwC	KPMG
Harman Connected Services Corp. India Pvt. Ltd.	PwC	KPMG
Harman International (India) Private Limited	PwC	KPMG

There are 228 subsidiaries as of December 31, 2024. During the period ended December 31, 2024, Harman International Industries, Inc. and 16 other overseas subsidiaries changed its external auditor from PwC to KPMG, and Harman International Korea, Inc., the Company's domestic subsidiary, changed from Samil PwC to Samjong KPMG. Samsung Venture Capital Union #67 and Samsung Electronics Middle East and North Africa, established during the year 2024, have appointed Samjong KPMG and KPMG as external auditors, respectively. Also, eMagin Corporation, newly acquired in 2023, and Samsung Federal Inc., established in 2023, appointed KPMG as external auditor. Change and new appointment of external auditor is decided at each entity's own discretion.

Details of change in subsidiaries' external auditors during the period are as follows:

Subsidiaries	Previous auditor	Current Auditor
Harman International Korea, Inc.	Samil PwC	Samjong KPMG
Harman International Industries, Inc.	PwC	KPMG
Harman (China) Technologies Co., Ltd.	PwC	KPMG
Harman (Suzhou) Audio and Infotainment Systems Co., Ltd.	PwC	KPMG
Harman Automotive Electronic Systems (Suzhou) Co., Ltd.	PwC	KPMG
Harman Commercial (Shanghai) Co., Ltd.	PwC	KPMG
Harman Connected Services Solutions (Chengdu) Co., Ltd.	PwC	KPMG
Harman Holding Limited	PwC	KPMG
Harman International (China) Holdings Co., Ltd.	PwC	KPMG
Harman Technology (Shenzhen) Co., Ltd.	PwC	KPMG
Harman Becker Automotive Systems GmbH	PwC	KPMG
Harman Becker Automotive Systems Manufacturing Kft	PwC	KPMG
Harman Connected Services GmbH	PwC	KPMG
Harman Consumer Nederland B.V.	PwC	KPMG
Harman Deutschland GmbH	PwC	KPMG
Harman Holding Gmbh & Co. KG	PwC	KPMG
Harman Hungary Financing Ltd.	PwC	KPMG
Harman Professional Kft	PwC	KPMG

2. Regarding Internal Control

[Management's Evaluation on Intenral Control over Financial Reporting (ICFR)]

Fiscal Year	Category	Report Date	Evaluation Conclusion	Significant Deficiency	Improvement Action Plan, etc.
Half-year ended Jun 30, 2026	Separate	-	-	-	-
	Consolidated	-	-	-	-
Year ended Dec 31, 2025	Separate	Jan 28, 2026	ICFR, in all material respects, is evaluated to be effective in terms of its design and operation.	N/A	N/A
	Consolidated	Jan 28, 2026	ICFR, in all material respects, is evaluated to be effective in terms of its design and operation.	N/A	N/A
Year ended Dec 31, 2024	Separate	Jan 24, 2025	ICFR, in all material respects, is evaluated to be effective in terms of its design and operation.	N/A	N/A
	Consolidated	Jan 24, 2025	ICFR, in all material respects, is evaluated to be effective in terms of its design and operation.	N/A	N/A

※ Managment's evaluation on ICFR will be reported in January 2027. (To be disclosed in year-end business report)

[Audit Committee's Evaluation on Intenral Control over Financial Reporting (ICFR)]

Fiscal Year	Category	Report Date	Evaluation Conclusion	Significant Deficiency	Improvement Action Plan, etc.
Half-year ended Jun 30, 2026	Separate	-	-	-	-
	Consolidated	-	-	-	-
Year ended Dec 31, 2025	Separate	Jan 28, 2026	ICFR, in all material respects, is evaluated to be effective in terms of its design and operation.	N/A	N/A
	Consolidated	Jan 28, 2026	ICFR, in all material respects, is evaluated to be effective in terms of its design and operation.	N/A	N/A
Year ended Dec 31, 2024	Separate	Feb 18, 2025	ICFR, in all material respects, is evaluated to be effective in terms of its design and operation.	N/A	N/A
	Consolidated	Feb 18, 2025	ICFR, in all material respects, is evaluated to be effective in terms of its design and operation.	N/A	N/A

※ Audit Committee's evaluation on ICFR will be reported in January 2027. (To be disclosed in year-end business report)

[Audit Opinion of Internal Control over Financial Reporting (ICFR)]

Fiscal Year	Category	Auditor	Audit/ Review	Audit/Review Conclusion	Feedback	Company's Countermeasure
Half-year ended Jun 30, 2026	Separate	Samjong KPMG	Review	-	N/A	N/A
	Consolidated	Samjong KPMG	Review	-	N/A	N/A
Year ended Dec 31, 2025	Separate	Samjong KPMG	Audit	Unqualified	N/A	N/A
	Consolidated	Samjong KPMG	Audit	Unqualified	N/A	N/A
Year ended Dec 31, 2024	Separate	Samjong KPMG	Audit	Unqualified	N/A	N/A
	Consolidated	Samjong KPMG	Audit	Unqualified	N/A	N/A

※Audit opinion of ICFR will be reported in February, 2027. (To be disclosed in year-end business report)

[Personnel related to managing and operating Internal Control over Financial Reporting (ICFR)]

Organization	Total Headcount	Proportion of KICPA Holders among Personnel related to ICFR			Average Working Period (Month)
		Personnel related to ICFR (A)	KICPA Holders (B)	Ratio(B/A*100)	
Audit Committee	3	3	-	-	33
Board of Directors	8	8	-	-	30
Internal Control Management Director	1	1	-	-	302
Accounting	42	39	7	17.9	134
Treasury	25	21	1	4.8	150
IT	106	27	-	-	294
Disclosure	19	12	-	-	121
HR	81	38	-	-	174
Internal Control Management	16	13	-	-	172
Internal Control Audit Support	6	6	1	16.7	114

[Accounting PIC's Career and Education]

Position	Name	Registered Accounting PIC	Career		Education	
			Total Career (YY.MM)	Accounting Career (YY.MM)	Current (Hours)	Accumulated (Hours)
Internal Control Manager	Sooncheol Park	O	34.04	25.02	-	2
Accounting Executive	Dongwook Kim	O	32.07	32.07	-	7
Accounting Manager	Jungkyun Oh	O	13.09	15.05	1	4

VI. Corporate Governance

1. Board of Directors

A. Overview

As of the end of 1H 26, the Board of Directors consisted of 8 members: 3 Executive Directors (Young-Hyun Jun, Tae-moon Roh, and Yong-Kwan Kim) and 5 Independent Directors (Je-yoon Shin, Jun-sung Kim, Eun-nyeong Heo, Hye-kyung Cho and Hyuk-Jae Lee). In March 2016, the Board amended the Articles of Incorporation and the Board regulations to separate the positions of the Board Chair and CEO. Since March 2020, an independent director has been appointed as Board Chair to enhance the independence and transparency of the Board. Maintaining this approach, the Board in March 2025 appointed Independent Director Je-yoon Shin as the Chair, recognizing his capabilities to coordinate director opinions and oversee Board activities. The Board has established and operates Management Committee, Audit Committee, Independent Director Recommendation Committee, Related Party Transactions Committee, Compensation Committee, and Sustainability Committee, and ad hoc Special Committee.

[As of June 30, 2026]

Classification	Composition	Members	Head	Role
Board of Directors	3 Executive Directors	Young-Hyun Jun, Tae-moon Roh, Yong-Kwan Kim	Je-yoon Shin (Independent)	- Make resolutions on matters provided for by the relevant laws and regulations or the Articles of Incorporation, matters delegated by a general meeting of shareholders, as well as on important matters concerning basic policies and business execution. - Supervise management.
	5 Independent Directors	Je-yoon Shin, Jun-sung Kim, Eun-nyeong Heo, Hye-kyung Cho, Hyuk-Jae Lee		
Management Committee	3 Executive Directors	Young-Hyun Jun, Tae-moon Roh, Yong-Kwan Kim	Young-Hyun Jun (Executive)	- Deliberate and decide on matters related to finance, general management, and on matters specifically delegated by the Board.
Audit Committee	3 Independent Directors	Je-yoon Shin, Hye-kyung Cho, Eun-nyeong Heo	Je-yoon Shin (Independent)	- Review and audit matters concerning management of the Company, including the Company's financial situation.
Independent Director Recommendation Committee	3 Independent Director	Je-yoon Shin, Jun-sung Kim, Eun-nyeong Heo	Je-yoon Shin (Independent)	- Assess the independence, diversity, and ability of potential candidates for Independent Director positions and recommend candidates.
Related Party Transactions Committee	3 Independent Directors	Eun-nyeong Heo, Jun-sung Kim, Hyuk-Jae Lee	Eun-nyeong Heo (Independent)	- Voluntarily comply with fair transaction regulations to enhance corporate transparency.
Compensation Committee	3 Independent Directors	Je-yoon Shin, Jun-sung Kim, Hye-kyung Cho	Je-yoon Shin (Independent)	- Ensure the objectivity and transparency of the decision-making process for Director compensation.
Sustainability Committee	5 Independent Directors	Je-yoon Shin, Jun-sung Kim, Eun-nyeong Heo, Hye-kyung Cho, Hyuk-Jae Lee	Jun-sung Kim (Independent)	- Promote sustainability management in ESG areas and enhance shareholder value.
(Ad hoc) Special Committee	5 Independent Directors	Je-yoon Shin, Jun-sung Kim, Eun-nyeong Heo, Hye-kyung Cho, Hyuk-Jae Lee	Eun-nyeong Heo (Independent)	- Review and assess the legitimacy of relevant transactions or decisions, the fairness and reasonableness of their terms, and the appropriateness of related procedures in matters requiring due consideration of the protection of all shareholders' interests or the equitable treatment of all shareholders.

※ For more information on the appointment of each Board member, please refer to『I. Corporate Overview-2. Company history』

※ March 20, 2024: Je-yoon Shin was newly appointed as Independent Director, Hye-kyung Cho was newly appointed as Independent Director for Audit Committee member, and Myung-hee Yoo was appointed as member of the Audit Committee at the AGM. Independent Director Eun-nyeong Heo and Independent Director Myung-hee Yoo were appointed as members of the Related Party Transaction Committee; Independent Director Je-yoon Shin was appointed as member of the Independent Director Recommendation Committee, Compensation Committee, and Sustainability Committee; and Independent Director Hye-Kyung Cho was appointed as member of the Sustainability Committee at the Board meeting.

※ April 26, 2024: Independent Director Eun-nyeong Heo was appointed as the Head of the Related Party Transaction Committee.

※ May 21, 2024: Kye-hyun Kyung resigned from his position of Executive Director.

※ July 29, 2024: Independent Director Je-yoon Shin was appointed as the Head of the Independent Director Recommendation Committee.

※ December 26, 2024: Hark-kyu Park resigned from his position of Executive Director

※ January 31, 2025: Independent Director Han-jo Kim was appointed as a member of Independent Director Recommendation Committee in the first Board meeting and then as the Head of the Compensation Committee on February 14, 2025.

※ March 19, 2025: Young-hyun Jun and Jai-hyuk Song were newly appointed as Executive Directors; Hyuk-jae Lee was newly appointed as Independent Director; Executive Director Tae-moon Roh, Independent Director Jun-sung Kim and Independent Director Eun-nyeong Heo, and Independent Director Myung-hee Yoo were reappointed; Independent Director Je-yoon Shin and Independent Director Myung-hee Yoo were appointed as members of the Audit Committee at the AGM. At the Board meeting, Executive Director Young-hyun Jun, Executive Director Tae-moon Roh, Executive Director Jai-hyuk Song were appointed as members of the Management committee; Independent Director Jun-sung Kim was appointed as a member of the Related Party Transaction Committee, Compensation Committee, and Sustainability Committee; Eun-nyeong Heo was appointed as a member of Independent Director Recommendation Committee, Related Party Transaction Committee, Compensation Committee, and Sustainability Committee; Independent Director Myung-hee Yoo was appointed as a member of Independent Director Recommendation Committee and Sustainability Committee; Independent Director Hyuk-jae Lee was appointed as a member of the Related Party Transaction Committee and Sustainability Committee

※ March 19, 2025: Independent Director Han-jo Kim's term expired.

※ March 25, 2025: CEO Jong-hee Han (appointed in March, 2022) resigned from his positions of CEO and Executive Director

※ April 25, 2025: Executive Director Young-hyun Jun was appointed as the Head of the Management Committee.

※ April 28, 2025: Independent Director Je-yoon Shin was appointed as the Head of the Audit Committee and Compensation Committee; Independent Director Eun-nyeong Heo was appointed as the head of the Related Party Transaction Committee

※ April 29, 2025: Independent Director Jun-sung Kim was appointed as the Head of the Sustainability Committee

※ July 31, 2025, Independent Director Jun-sung Kim was appointed as a member of Independent Director Recommendation Committee.

※ March 18, 2026: Executive Director Yong-kwan Kim was newly appointed; Independent Director Eun-nyeong Heo was reappointed as an Independent Director who serves as a member of the Audit Committee. At the Board meeting, Executive Director Yong-kwan Kim was appointed as a member of the Management Committee; Independent Director Eun-nyeong Heo was appointed as a member of the Independent Director Recommendation Committee, Related Party Transaction Committee, and Sustainability Committee; Independent Director Hye-kyung Cho was appointed as a member of the Compensation Committee.

※ April 30, 2026: Independent Director Je-yoon Shin, Independent Director Jun-sung Kim, Independent Director Eun-nyeong Heo, Independent Director Hye-kyung Cho, and Independent Director Hyuk-jae Lee were appointed as members of an ad hoc Special Committee on transactions involving affiliates.

※ June 23, 2026: Independent Director Eun-nyeong Heo was appointed as the Head of the Special Committee.

The number of Independent Directors and changes in the number are shown below.

Number of Directors	Number of Independent Directors	Changes of Independent Directors		
		Appointed	Dismissed	Resigned
8	5	1	-	2

※ Results of the 57th Annual General Meeting of Shareholders held on March 18, 2026

B. Agendas considered and voting results

Date	Agenda	Results	Executive Directors (attendance)				Independent Directors (attendance)					
			Young-Hyun Jun (100%)	Tae-moon Roh (100%)	Jai-Hyuk Song (100%)	Yong-Kwan Kim (100%)	Je-yoon Shin (100%)	Jun-sung Kim (100%)	Eun-nyeong Heo (100%)	Myung-hee Yoo (100%)	Hye-kyung Cho (100%)	Hyuk-Jae Lee (100%)
Jan 07	1. Acquisition of treasury shares	Approved	For	For	For	N/A (newly appointed)	For	For	For	For	For	For
Jan 23	1. Disposal of treasury shares	Approved	For	For	For	N/A (newly appointed)	For	For	For	For	For	For
Jan 28	1. Approval of FY25 financial statements and full-year business report	Approved	For	For	For	N/A (newly appointed)	For	For	For	For	For	For
	2. Acquisition of treasury shares	Approved	For	For	For		For	For	For	For	For	For
	3. Disposal of treasury shares	Approved	For	For	For		For	For	For	For	For	For
	4. Addition of an affiliated company to the Samsung Compliance Committee and Appointment of Committee Members	Approved	For	For	For		For	For	For	For	For	For
	※ Reported items ① Operating status of the 2025 Internal Accounting Management System ② Assessment of operating status of the 2025 Internal Accounting Management System											
Feb 13	1. Approval of the Treasury Share Report	Approved	For	For	For	N/A (newly appointed)	For	For	For	For	For	For
	2. Decision to convene the 57th AGM	Approved	For	For	For		For	For	For	For	For	For
	3. Decision on the 57th AGM agenda items	Approved	For	For	For		For	For	For	For	For	For
	※ Reported Items ① Audit report ② Full-year business report ③ Report on internal accounting management system activities ☐ Agenda Item 1: Amendments to the Articles of Incorporation 1-1: Deletion of Provision Excluding Cumulative Voting 1-2: Reflection of the Amendments to the Commercial Act 1-3: Revision of Provision on Directors' Term of Office 1-4: Revision of Provision on Redemption of Shares ☐ Agenda Item 2: Approval of FY25 financial statements, including balance sheet, income statement, and the statement of appropriation of retained earnings, etc. ☐ Agenda Item 3: Election of Yong-Kwan Kim as Executive Director □ Agenda Item 4: Election of Eun-nyeong Heo as Independent Director for Audit Committee Member ☐ Agenda Item 5: Approval of Director Remuneration Limit											
	4. Approval of 2026 social contribution matching fund	Approved	For	For	For		For	For	For	For	For	For
	5. Contribution to Chungnam Samsung Academy	Approved	For	For	For		For	For	For	For	For	For
	6. Establishment of plans on health and safety for 2026	Approved	For	For	For		For	For	For	For	For	For
	7. Support of a Smart Factory Project	Approved	For	For	For		For	For	For	For	For	For
	※ Reported items 1. Resolutions of the Management Committee											
Feb 24	1. Addition of an Agenda Item for the 57th AGM □ Agenda item 6: Approval of the Treasury Share Holding and Disposal Plan	Approved	For	For	For	N/A (newly appointed)	For	For	For	For	For	For
Mar 18	1. Acquisition of treasury shares	Approved	For	For	N/A (resigned)	For	For	For	For	N/A (resigned)	For	For
	2. Disposal of treasury shares	Approved	For	For		For	For	For	For		For	For
	3. Amendment to the regulations of the Board and Committees	Approved	For	For		For	For	For	For		For	For
	4. Appointment of Board committee members	Approved	For	For		For	For	For	For		For	For
	5. Setting of remuneration of Directors	Approved	For	For		For	For	For	For		For	For
	6. Contribution to the Korea Credit Guarantee Fund	Approved	For	For		For	For	For	For		For	For
Mar 30	1. Cancellation of treasury shares	Approved	For	For	N/A (resigned)	For	For	For	For	N/A (resigned)	For	For
Apr 30	1. Approval of 1Q26 interim business report and quarterly dividend	Approved	For	For	N/A (resigned)	For	For	For	For	N/A (resigned)	For	For
	2. Payment of retirement pension plan	Approved	For	For		For	For	For	For		For	For
	3. Investment in the National AI Computing Center Consortium	Approved	For	For		For	For	For	For		For	For
	4. Approval of the establishment and operating guidelines of the Special Committee	Approved	For	For		For	For	For	For		For	For
	※ Reported items 1. Report on the progress of wage negotiations											
Jun 23	1. Appointment of a Compliance Officer	Approved	For	For	N/A (resigned)	For	For	For	For	N/A (resigned)	For	For
	※ Reported items 1. Funding of theContribution Plan for the Microfinance Program											

C. Committees

(1) Composition of Board Committees

[As of June 30, 2026]

Committee	Composition	Members	Responsibilities and authorities	Note
Management	3 Executive Directors	Young-Hyun Jun (head), Tae-moon Roh, Yong-Kwan Kim	See below	Appointment of Executive Director Young-Hyun Jun as the Head (April 25, 2025)
Related Party Transactions	3 Independent Directors	Eun- nyeong Heo (head), Jun- sung Kim, Hyuk-Jae Lee		Appointment of Independent Director Eun- nyeong Heo as the Head (April 26, 2024)
Compensation	3 Independent Directors	Je-yoon Shin(head), Jun- sung Kim, Hye-kyung Cho		Appointment of Independent Director Je-yoon Shin as the Head (April 28, 2025)
Sustainability	5 Independent Directors	Jun-sung Kim (head), Eun- nyeong Heo, Je-yoon Shin, Hye-kyung Cho, Hyuk-Jae Lee		Appointment of Independent Director Jun-sung Kim as the Head (April 29, 2025)
(Ad hoc) Special	5 Independent Directors	Eun- nyeong Heo(head), Jun-sung Kim, Je-yoon Shin, Hye-kyung Cho, Hyuk-Jae Lee		Appointment of Independent Director Eun- nyeong Heo as the head (June 23, 2026)

※ The Audit Committee and Independent Director Recommendation Committee was excluded according to Corporate Disclosure Guidelines.

※ For each committee under the Board of Directors, including the Management Committee, the head is appointed by the committee members.

(The Management Committee)

- Responsibilities: The Management Committee deliberates and decides on matters specified by Board regulations and resolutions or specifically delegated by the Board. The composition and operation of the management committee are determined by the Board.

- Authorities:

(A) General management

1. Annual or mid to long-term management policy and strategy
2. Key management strategy
3. Business planning and restructuring
4. Establishment, relocation, and withdrawal of overseas branch and corporation
5. Initiating cooperation such as strategic partnership with foreign companies
6. Acquisition or disposal of domestic and overseas subsidiaries (provided that the value of transaction exceeds 0.1% of total equity)
7. Other major management issues
8. Establishment, relocation, and withdrawal of branches and operations
9. Appointment or dismissal of supervisors
10. Suspension or shutdown of production over 5% of the total production in the recent year
11. Licensing agreements and technology transfer, partnership in regards to technology of over 0.5% of the total equity
12. Acquisitions and transfers of patents related to new material and new technology of over 0.5% of the total equity
13. Collection and destruction of products corresponding to over 5% of the total sales in the recent business year
14. Contracting for over 5% of the total sales in the recent business year
15. Contracting or canceling of single sales agency and suppliers over 5% of the total sales in the recent business year
16. Establishment of basic principles of organization management
17. Decision making on basic principles and any changes related to wages, bonus, and fringe benefits
18. Appointments, dismissals and changes of transfer agent
19. Closing of shareholder register and setting reference date

20. Establishment of corporate guidelines for business and management related activities

(B) Matters related to Finance

1. Acquisitions or disposals of equity investments with a value no less than 0.1% and less than 2.5% of the total equity
2. Direct overseas investments with a value no less than 0.1% and less than 2.5% of the total equity
3. New debt guarantee (excluding extension of period) or collateral issuance with a value no less than 0.1% and less than 2.5% of the total equity
   A. Collateral: Only in the case of providing collateral for others
   B. Guarantee: Excludes performance guarantee (e.g., bid, contract, defect, difference guarantee) and tax payment guarantee
4. New credit agreement contract (excluding extension of period) with a value no less than 0.1% and less than 5% of the total equity
5. Approval of related party transactions:

   Related party transactions with affiliates involving cash (loans and payments), equity (stocks and bonds) or assets (such as real estate and intangible property rights) with a value no less than KRW 3 billion as defined in the Monopoly Regulation and Fair Trade Act

   ※ Excluding cases where existing contracts are renewed without significant change.
6. Issuance of corporate bonds
7. Acquisition and disposal of real estate with a value of over 0.1% of the total equity, provided that the transaction is with a third party
8. Any matters that the CEO deems necessary and important for the business (e.g., capex)

(C) All other matters except for those delegated to the Board and other committees in accordance with Board regulations

(Related Party Transactions Committee)

- Responsibilities: Improve management transparency through the establishment of a voluntary compliance system

- Authorities:

1. Right to receive reports on related party transactions:

   The Committee can request reports on related party transactions with affiliates

   ※ According to the Monopoly Regulation and Fair Trade Act, the Related Party Transactions committee is permitted to conduct preliminary reviews and approves on related party transactions and other transactions that are deemed as significant
2. Right to order ex officio investigation of related party transactions
3. Right to propose corrective measures for related party transactions

(Compensation Committee)

- Responsibilities: Provide transparent and objective decision making process related to remuneration of directors

- Authorities:

1. Propose remuneration limit of directors at AGM
2. Establish the director remuneration system
3. Other matters delegated by the Board

(Sustainability Committee)

- Responsibilities: Promote sustainability management in ESG areas and enhance shareholder value

- Authorities:

1. Matters related to corporate sustainability management
   - Key strategies and policies on sustainability management
   - Report on key activities for sustainability management including environment, society, and governance
   - Plans for publishing the Company's Sustainability Report
2. Matters related to shareholder value enhancement
   - Preliminary review on shareholder return policies
   - Report on key issues related to shareholder rights and interests
3. Other matters that may significantly impact sustainability management and shareholder value that are deemed necessary for the Committee to discuss
4. Establishment, composition, operation of organizations under the committee including research groups, councils, etc.
5. Other matters delegated by the Board

(Special Committee)

- Purpose: to review and assess the legitimacy of relevant transactions or decisions, the fairness and reasonableness of their terms, and the appropriateness of related procedures in matters requiring due consideration of the protection of all shareholders' interests or the equitable treatment of all shareholders.

- Authorities:

・ Although there is no legal requirement to establish the Special Committee, it reviews and assesses the following matters:

1. Review the legitimacy of relevant transactions or decisions, the fairness and reasonableness of their terms, and the appropriateness of related procedures in individual matters requiring due consideration of the protection of all shareholders' interests or the equitable treatment of all shareholders. The results are reported to the Board.

2. The Committee can appoint external experts as advisors and establish operating guidelines for the Committee within the scope of the Regulations of the Board.

(2) Committee Activities

☐ The Management Committee (2026)

Date	Agenda	Voting results	Director (attendance)			
			Young-Hyun Jun (100%)	Tae-moon Roh (100%)	Jai-Hyuk Song (100%)	Yong-Kwan Kim (100%)
Feb 11	1. Investment in memory business 2. Liquidation of overseas subsidiary	Approved Approved	For For	For For	For For	N/A (newly appointed)
Feb 24	1. New borrowings	Approved	For	For	For	
Mar 17	1. Investment in memory business	Approved	For	For	For	
Mar 27	1. Execution of licensing agreement 2. Execution of lease agreement	Approved Approved	For For	For For	N/A (term expired)	For For
Apr 14	1. Investment in memory business 2. Investment in GPU 3. Purchase of product liability insurance	Approved Approved Approved	For For For	For For For		For For For
Apr 17	1. Investment in memory business	Approved	For	For		For
Apr 29	1. Investment in memory business 2. Investment in building for overseas subsidiary 3. Purchase of executives liability insurance	Approved Approved Approved	For For For	For For For		For For For
Apr 30	1. Investment in memory business 2. Execution of licensing agreement	Approved Approved	For For	For For		For For
May 15	1. Investment in memory business 2. Investment in memory business 3. Investment in foundry business	Approved Approved Approved	For For For	For For For		For For For
May 22	1. Relocation of an overseas subsidiary	Approved	For	For		For
May 27	1. Change in the performance incentive system 2. Change in the performance incentive system	Approved Approved	For For	For For		For For
May 28	1. Equity investment in overseas company	Approved	For	For		For

	2. Investment in foundry business	Approved	For	For		For
Jun 05	1. Equity investment in overseas company	Approved	For	For		For
Jun 17	1. Investment in EUV 2. Investment in memory business 3. Contribution to overseas subsidiary	Approved Approved Approved	For For For	For For For		For For For

☐ The Related Party Transactions Committee (2026)

Date	Agenda	Voting results	Director (attendance)		
			Eun-nyeong Heo (100%)	Jun-sung Kim (100%)	Hyuk-jae Lee (100%)
Jan 28	1. Report on 4Q25 related party transactions	-	-	-	-
Apr 29	1. Appointment of the Head of the Related Party Transactions Committee 2. Prior review on large-scale related party transactions ① Contribution to the defined benefit (DB) retirement pension plan ② Investment in the National AI Computing Center Consortium 3. Report on 1Q26 related party transactions	Approved - - 	For - - 	For - - 	For - -

☐ The Compensation Committee (2026)

Date	Agenda	Voting results	Director (attendance)		
			Je-yoon Shin (100%)	Jun-sung Kim (100%)	Hye-kyung Cho (100%)
Feb 12	1. Deliberation on Executive Director Remuneration System and fixed annual salary for each Executive Director 2. Deliberation on Director remuneration limit for 2026	Approved Approved	For For	For For	For For

☐ The Sustainability Committee (2026)

Date	Agenda	Voting results	Director (attendance)					
			Je-yoon Shin (100%)	Jun-sung Kim (100%)	Eun-nyeong Heo (100%)	Myung-hee Yoo (100%)	Hye-kyung Cho (100%)	Hyuk-jae Lee (100%)
Jan 28	1. Report on updates of IR 2. 2026 Sustainability management trends 3. Release plans for Sustainability Report 2026	- - -	- - -	- - -	- - -	- - -	- - -	- - -
Apr 29	1. Progress toward mid-to-long-term health and safety goals / status of serious accident prevention activities 2. Report on updates of IR	- -	- -	- -	- -	N/A (term expired)	- -	- -

☐ Special Committee (2026)

Date	Agenda	Voting results	Director (attendance)				
			Eun-nyeong Heo (100%)	Je-yoon Shin (100%)	Jun-sung Kim (100%)	Hye-kyung Cho (100%)	Hyuk-jae Lee (100%)
Apr 30	1. Deliberation on the proposed Special Committee schedule 2. Deliberation on the Special Committee operating guidelines 3. Deliberation on procedures under various scenarios (related to the transaction) 4. Report on the progress of matters related to the transaction	- - - -	- - - -	- - - -	- - - -	- - - -	- - - -
Jun 9	1. Establishment of the Special Committee operating guidelines 2. Report on the transaction	Approved -	For -	For -	For -	For -	For -
Jun 23	1. Appointment of an expert advisor 2. Briefing on the mid- to long-term business plan and financial status (related to the transaction) 3. Report on the evaluation results (related to the transaction) 4. Summary of the evaluation results and report on the next steps	Approved - - -	For - - -	For - - -	For - - -	For - - -	For - - -

D. Independent Director activities

In addition to deliberating and resolving Board agenda items, Independent Directors carry out separate reviews on a range of issues, receive reports on and conduct inspections at domestic and overseas business sites, and participate in workshops, all with the objective of enhancing shareholder value and promoting sustainable management.

Independent Directors engage in a wide range of activities from an independent perspective. Drawing on their unique experiences and proven expertise, they provide diverse views on the Company's management activities and make substantive contributions to the Board's ability to make sound, responsible decisions.

(1) Management meeting (reports from on-site management and discussion on business strategy, etc.)

Date	Type	Members	Content	Note
Jan 31, 2024	Regular	All Independent Directors	Report on the status of MX business and discussion on strategic products	-
Apr 30, 2024	Regular	All Independent Directors	Status of memory business and discussion on business competitiveness - Visit to Hwaseong and Pyeongtaek fabs and new line construction sites	Attended by Executive Directors
Jul 29, 2024	Regular	All Independent Directors	Introduction to domestic sales organization and discussion on marketing strategies - Visit to Samsung store	-
Jul 31, 2024	Regular	All Independent Directors	Briefing on DX Division's R&D and design status - meeting with the CTO	-
Aug 2024	Regular	All Independent Directors	Report on the management status of oversea subsidiaries and discussion of key issues Review of internal control systems and visit to production lines and marketing sites	-
Oct 31, 2024	Regular	All Independent Directors	Report on subsidiary business performance and discussion on business strategies - Visit to Giheung site	-
Nov 29, 2024	Regular	All Independent Directors	Report on the status of MX business and discussion on strategic product	Attended by Executive Directors
Jan 31, 2025	Regular	All Independent Directors	Report on the status of DA business and discussion on strategic products - Discussion of business strategies of each business unit and visit to business sites, etc.	-
Apr 30, 2025	Regular	All Independent Directors	Report on management status and humanoid development progress and plans, etc. - Discussion on future growth engine and technological capabilities	-
Jul 31, 2025	Regular	All Independent Directors	Report on management status of VD business and discussion on mid-to-long-term strategies for future readiness - Introduction of latest products and strategic technologies and on-site inspection, etc.	-
Aug 2025	Regular	All Independent Directors	Report on the management status of overseas subsidiaries and discussion on major issues Evaluation of internal control activities and visit to new production lines and research centers	-
Oct 30, 2025	Regular	All Independent Directors	Report on management status of Foundry business and discussion on business strategies - Visit to new HPC facilities at Giheung and Hwasung sites	-

(2) Separate deliberations (on agenda items considered by the Board and Committees, etc.)

Date	Type	Members	Content	Note
Jan 29, 2024	Regular	Non-Audit Committee members	2023 business report and future business strategy and operational plans	-
Mar 20, 2024	Regular	All Independent Directors	Management Committee's 1st deliberation on key agenda items in 2024	Attended by Executive Directors
Apr 23, 2024	Ad hoc	Newly appointed Independent Directors	1Q24 business report and future business strategy and operational plans	-
Apr 29, 2024	Regular	Non-Audit Committee members	1Q24 business report and future business strategy and operational plans	-
Jul 30, 2024	Regular	Non-Audit Committee members	1H24 business report and 2H business strategy and operational plans	-
Jul 31, 2024	Regular	All Independent Directors	Management Committee's 2nd deliberation on key agenda items in 2024	Attended by Executive Directors
Oct 29, 2024	Regular	Non-Audit Committee members	3Q24 business report and future business strategy and operational plans	-
Oct 31, 2024	Regular	All Independent Directors	Management Committee's 3rd deliberation on key agenda items in 2024	Attended by Executive Directors
Jan 24, 2025	Regular	Non-Audit Committee members	2024 business report and future business strategy and operational plans	-
Jan 31, 2025	Ad hoc	All Independent Directors	Management Committee's deliberation on the agenda regarding the use of treasury shares for performance incentives	-
Apr 28, 2025	Regular	Non-Audit Committee members	1Q25 business report and future business strategy and operational plans	-
Apr 30, 2025	Regular	All Independent Directors	Management Committee's 1st deliberation on key agenda items in 2025	Attended by Executive Directors
May 10, 2025	Ad hoc	All Independent Directors	Management Committee's deliberation on equity acquisition	-
Jul 30, 2025	Regular	Non-Audit Committee members	1H25 business report and future business strategy and operational plans	-
Jul 31, 2025	Regular	All Independent Directors	Management Committee's 2nd deliberation on key agenda items in 2025	Attended by Executive

				Directors
Oct 28, 2025	Regular	Non-Audit Committee members	3Q25 business report and future business strategy and operational plans	-
Jan 28, 2026	Regular	Non-Audit Committee members	2025 business report and future business strategy and operational plans	-
Apr 29, 2026	Regular	Non-Audit Committee members	1Q26 business report and future business strategy and operational plans	-

(3) Independent Director sessions (meetings with external experts, regular workshops, and ad hoc reports/ discussions on current issues)

Date	Type	Members	Content	Note
May 23, 2024	Regular	All Independent Directors	Key management issues Promotion of understanding of Samsung's history and founding philosophy and enhancing awareness on welfare policies	Board workshop Attended by Executive Directors
Oct 31, 2024	Ad hoc	All Independent Directors	Introduction of future growth industries and report on business strategy	-
Nov 27, 2024	Regular	All Independent Directors	Report on 2025 management plan and discussions on management strategy	-
Feb 18, 2025	Ad hoc	All Independent Directors	Report on the current status of the semiconductor business and business directions and related discussions	Attended by Executive Directors
Mar 19, 2025	Ad hoc	All Independent Directors	Report on the impact of share acquisition on financial statements and related discussions	Attended by Executive Directors
Apr 28, 2025	Ad hoc	All Independent Directors	Analyst meeting on semiconductor business status	-
May 10, 2025	Ad hoc	All Independent Directors	Board operations and human resource development polices	-
Jul 4, 2025	Ad hoc	All Independent Directors	Report on treasury share utilization and compensation system and related discussions Discussions on board operations in accordance with the amendment to the Commercial Act	-
Jul 30, 2025	Regular	All Independent Directors	Interim report on the 2025 management plan and discussions on strategies for the second half of the year	-
Sep 26, 2025	Ad hoc	All Independent Directors	Report on major business issues by division and related discussions	-
Oct 13, 2025	Ad hoc	All Independent Directors	Report on the introduction of the Performance Stock Units (PSU) and related discussions	-
Oct 28, 2025	Ad hoc	All Independent Directors	Report on sponsorship of media foundations and related discussions Report on major legal amendments and related discussions Meeting with next-generation female leaders	-
Nov 26, 2025	Regular	All Independent Directors	Report on 2026 management plan and discussions on management strategy	-
Nov 26, 2025	Ad hoc	All Independent Directors	Introduction of the fintech service and report on its implementation status	-
Jan 23, 2026	Ad hoc	All Independent Directors	Report on the progress and future plans for Performance Stock Unit (PSU) purchases and related discussions	-
Jan 28, 2026	Ad hoc	All Independent Directors	Follow-up report on semiconductor technology leakage and related discussions	
Feb 12, 2026	Ad hoc	All Independent Directors	Report on the mid- to long-term shareholder return policy and related discussions	
Apr 18, 2026	Ad hoc	All Independent Directors	Report on the progress of AX initiatives in the DX Division Discussion on the shareholder return policy	
May 26, 2026	Ad hoc	All Independent Directors	Report on the progress of wage negotiations	
Jun 09, 2026	Ad hoc	All Independent Directors	Follow-up report and discussion on the collective bargaining agreement	
Jun 23, 2026	Regular	All Independent Directors	Report on the status of next-generation strategic products Analyst meeting on semiconductor market trends and outlook Report on the progress and plans for new business initiatives	Board workshop Attended by Executive Directors

E. Director independence

(1) Appointment of Directors

The Board nominates Executive Director candidates and the Independent Director Recommendation Committee nominates Independent Director candidates. Directors are then appointed at the general meeting.

A candidate for Director must meet the requirements of relevant laws and the Articles of Incorporation. Executive Directors are recommended at a Board meeting based on their expertise and leadership from among a list of candidates that is continually updated. Independent Director candidates are recommended by the Independent Director Recommendation Committee, and the Board reviews and finalizes the choices as agenda items at an AGM. Independent Director candidates should have no material interests with the Company and its major shareholder;

possess knowledge in the electronics industry and experience in areas such as finance, law, tech (robotics, AI, semiconductor), ESG (environment, energy), investment, international trade, and risk management; and be able to fulfill the roles and responsibilities of supervising management from an independent perspective.

Please refer to 『VIII. Executives and Employees』 for more information about the career of each Director.

The Board submits shareholders' proposal for appointment of Directors at the general shareholder meeting as a separate agenda if the proposal satisfies related laws and regulations.

The composition of the Board of Directors, as appointed by shareholders, is as follows:

[As of June 30, 2026]

Position	Name	Term (No. of reappointments)	Reasons for appointment	Nominator	Responsibility	Transaction with the Company	Relationship with the Company's major shareholders
Executive Director (CEO)	Young-hyun Jun	Mar 2025 – Mar 2028 (N/A)	Director Young-hyun Jun is an expert in memory development and business management and has extensive industry and technical knowledge. He is expected to lead a business recovery and strengthen the technological competitiveness in the DS Division and contribute to strengthening market leadership	The Board	Overall management of the DS Division	N/A	Related party
Executive Director	Tae-moon Roh	Mar 2022– Mar 2028 (1)	Director Tae-moon Roh has served in various core positions in the MX Business and played a leading role in creating the success story of Galaxy. In 2024, he launched the world's first AI smartphone, the Galaxy S24, solidifying the Company's leadership in AI in the global market. Also, by serving as the acting head of the DX Division, he is expected to further strengthen the leadership by navigating the Company through an increasingly competitive market environment.	The Board	Overall management of the DX Business	N/A	Related party
Executive Director	Yong-Kwan Kim	Mar 2026– Mar 2029 (N/A)	Director Yong-kwan Kim is an expert in finance and investment, planning, and strategy, and he is currently serving as the President of Corporate Management Strategy Operation for the DS Division. With his global expertise and deep understanding of the semiconductor business, he is expected to lead external partnerships and investor communications in response to the rapidly expanding AI and robotics markets, thereby enhancing corporate value and building stakeholder trust.	The Board	Overall management of corporate strategy operation for the DS Division	N/A	Related party
Independent Director	Je-yoon Shin	Mar 2024– Mar 2027 (N/A)	Director Je-yoon Shin is an expert in finance who served as the fourth Chairman of the Financial Services Commission. Samsung believes Director Shin will contribute in multiple areas, including the Company's financial management and global strategies based on his expertise.	Independent Director Recommendation Committee	Overall management	N/A	N/A
Independent Director	Jun-sung Kim	Mar 2022– Mar 2028 (1)	Director Jun-sung Kim is an expert in the global economy and investment who has experience analyzing and investing in stock markets in advanced economies. He will effectively represent foreign markets and investors and contribute significantly to establishing investment strategies in line with current trends via global networking.	Independent Director Recommendation Committee	Overall management	N/A	N/A
Independent Director	Eun-nyeong Heo	Nov 2022– Mar 2028 (2)	Director Eun-nyeong Heo is an expert in energy, resources, and the environment and, in particular, how they relate to the economy and policy. As a renowned international scholar, he will contribute to strengthening the Company's management in the relevant fields and provide practical advice to the Board.	Independent Director Recommendation Committee	Overall management	N/A	N/A
Independent Director	Hye-kyung Cho	Mar 2024– Mar 2027– (N/A)	Director Hye-kyung Cho is an expert in robotics and related software who served as the 19th President of the Korea Robotics Society and has spearheaded promotion of robotics-related education in Korea. Samsung believes Director Cho will support the Company by providing	Independent Director Recommendation Committee	Overall management	N/A	N/A

			relevant advice on the related businesses.				
Independent Director	Hyuk-jae Lee	Mar 2025–Mar 2028–(N/A)	Director Hyuk-jae Lee is a semiconductor expert who actively provided recommendations to address challenges in the domestic semiconductor industry. He is expected to offer practical advice on the Company's rapidly evolving businesses	Independent Director Recommendation Committee	Overall management	N/A	N/A

※ Relationship with Company's major shareholders is in accordance with Article 542-8 of the Commercial Act.

(2) Independent Director Recommendation Committee

The Independent Director Recommendation Committee assesses the independence and ability of potential candidates and recommends selected candidates to be appointed at the AGM. As of the reporting date (June 30, 2026), the Committee currently consists of 3 Independent Directors (Je-yoon Shin , Jun-sung Kim, and Eun-nyeong Heo), meeting the requirement of having Independent Directors comprise the majority of Committee members, as stipulated in Article 542-8, Paragraph 4 of the Commercial Act.

The Independent Director Recommendation Committee conducts a thorough evaluation for the candidates (including those recommended by Independent Directors and external organizations) of factors including Board composition, the professional background of the outgoing Independent Director, and committee engagements within the Board. Based on this assessment, the committee selects the ultimate candidate to be recommended as an Independent Director.

Date	Agenda	Voting results	Directors (attendance)			
			Je-yoon Shin (100%)	Jun-sung Kim (100%)	Eun-nyeong Heo (100%)	Myung-hee Yoo (100%)
Feb 12	① Recommendation of a candidate for Independent Director who serves as a member of the Audit Committee	Approved	For	For	For	For

F. Expertise of Independent Directors

(1) Support team for Independent Directors

[As of June 30, 2026]

Team	Number of employees	Position (total years served/years in support team)	Key activities
Board of Directors Office	5	Corporate EVP: 1 person (21 years and 5 months / 3 years and 7 month) Principal Professional: 2 person (19 years and 6 months / 4 years and 9 months) Senior Professional: 2 person (10 years and 8 months / 2 years and 2 months)	· Support operation of annual shareholders' meeting, Board meetings, and Committee meetings · Support education for Independent Directors and their activities · Establish database on Director candidates . Provide information regarding the agenda to each Director · Administrative work for meetings · Record meeting agendas for the Board and committee meetings

(2) Education programs to provide updates on key management issues for Independent Directors

① Education programs for Independent Directors

Date	Organizer	Participants	Reasons for absence	Education contents
Apr 23, 2024	IR Team Corporate Sustainability Center	Je-yoon Shin Hye-kyung Cho	Education on newly-appointed Independent Directors	Report on the implementation structure and key issues of the Sustainability Committee
Apr 23, 2024	Auditing Team	Myung-hee Yoo Hye-kyung Cho	Education on newly-appointed Audit members	Pre-orientation on Audit Committee operations .

Jul 29, 2024	DS Division Global Infrastructure	Han-jo Kim Jun-sung Kim Eun-nyeong Heo Myung-hee Yoo Je-yoon Shin Hye-kyung Cho	N/A	Understanding of Semiconductor fab infrastructure
Apr 4, 2025	Board of Directors Office	Je-yoon Shin	Education for newly-appointed Board Chair	Orientation on Board operation - Schedule, Board evaluation, and BSM, etc.

② Orientation for newly appointed Independent Directors

Date	Organizer	Participants	Reasons for absence	Education contents
Mar 20, 2024	Corporate Management Office	Je-yoon Shin Hye-kyung Cho	N/A	Key issues regarding Board activities and management
Apr 26, 2024	Human Resources Development Center	Je-yoon Shin Hye-kyung Cho	N/A	History of Samsung and management philosophy
Mar 19, 2025	Corporate Management Office	Hyuk-jae Lee	N/A	Key issues regarding Board activities and management
Apr 29, 2025	Human Resources Development Center	Hyuk-jae Lee	N/A	History of Samsung and management philosophy

※ New Independent Directors are subject to the orientation.

2. Audit System

A. Profiles of Audit Committee members

As of June 30, 2026, SEC operates an Audit Committee consisting of three Independent Directors. Director Je-yoon Shin qualifies as an expert in finance in accordance with relevant regulations.

Name	Major experience	Accounting/financial expertise[1)]	
		Classification	Relevant experience
Je-Yoon Shin	・2019–2024: Audit committee member, Lotte Insurance ・2018–2024: Audit committee member, HDC Holdings ・2017–present: Senior Advisor at Bae, Kim, and Lee LLC ・2017–2023: President, Financial Education Council ・2017–2018: Ambassador for International Financial Cooperation, Ministry of Foreign Affairs ・2015–2016: President, Financial Action Task Force on Money Laundering ・2013–2015: Chairman, Financial Services Commission ・2011–2013: First Vice-minister of Economy and Finance ・2008–2011: Director General of International affairs, Ministry of Economy and Finance (Deputy Minister)	Type 4[1)]	・2013–2015: Chairman, Financial Services Commission ・Ministry of Economy and Finance - 2011–2013: First Vice-minister - 2008–2011: Director General of International
Hye-kyung Cho	・2021–present: Audit committee member, Hyundai Construction ・2023–present: Full member of National Academy of Engineering of Korea ・2022–2022: President of Korea Robotics Society ・2021–2022: Member of Mechanical Material Advisory Committee at Presidential Advisory Council on Science & Technology ・2020–2021: Vice President of Institute of Control, Robotics and Systems ・2014–2017: Director of the Korean Institute of Electrical Engineers ・2012–2015: Director of the Korea Institute for Robot Industry Advancement (Board Chair) ・1996–present: Professor in Applied AI at Hansung University	-	–
Eun-nyeong Heo	・2022–2024: Associate Dean, Graduate School of Engineering Practice, Seoul National University ・2022–Present: Chairman, Korea Institute of Energy Law ・2020–Present: Full member, National Academy of Engineering of Korea	-	–

	・2019–2020: President, Korean Resource Economics Association ・2018–2022: President, Korea Society of Innovation ・2017–2018: Vice president, International Association for Energy Economics (IAEE) ・2013-2015: Private Sector member, National Economic Advisory Council ・1996–Present: Professor, College of Engineering Graduate School of Engineering Practice, Seoul National University		

* Defined in Public Disclosure Guideline and Article 37-2 of the Enforcement Decree of the Commercial Act

1) Experience at financial, government, securities-related organizations in charge of accounting or finance or in charge of supervision over accounting or finance for an aggregate of at least five years

B. Audit Committee independence

Pursuant to related laws and the Articles of Incorporation, SEC has prepared internal audit regulations which encompass composition, operation, authority, and responsibility of the Audit Committees to carry out audit related activities.

Audit Committee members are approved at general meeting of shareholders following recommendations by the Board of Directors and the Independent Director Recommendation Committee. The Audit Committee is composed of Je-Yoon Shin, an expert in finance; Hye-kyung Cho, who also serves as an audit committee member of another listed company; and Eun-nyeong Heo, an expert in energy, resources, and environment who also serves as the Head of the Company’s Related Party Transaction Committee. The Audit Committee members have no relationship with the Company, its largest shareholder, or major shareholders that could undermine the independence of the Audit Committee. In addition, the Audit Committee meets all requirements set forth by relevant laws, such as being headed by an Independent Director.

Requirements	Requirement status	Applicable acts, etc.
The audit committee shall consist of at least three directors.	Satisfied: the committee consists of three Directors	Article 415-2 (2) of the Commercial Act, Article 2 of the Company’s Audit Committee Regulation
The ratio of independent directors shall exceed two thirds of the total number of members.	Satisfied: all members are independent directors	
At least one member of the committee shall be an accounting or financing expert.	Satisfied: Independent Director Je-Yoon Shin	Article 542-11 (2) of the Commercial Act, Article 3 of the Company’s Audit Committee Regulation
The representative of the committee shall be an Independent Director.	Satisfied: Independent Director Je-Yoon Shin	
Other conditions (related party of the major shareholder, etc.)	Satisfied (n/a)	Article 542-11 (3) of the Commercial Act

[As of June 30, 2026]

Name	Term (No. of reappointments)	Reasons for appointment	Nominator	Relationship with the Company	Relationship with the Company’s major shareholders	Concurrent positions
Je-Yoon Shin	Mar 2025–Mar 2027 (newly appointed)	Director Je-Yoon Shin is a financial expert with extensive experience and professional expertise. He is expected to carryout Audit Committee activities with an objective and independent perspective on overall management	Board of Directors	N/A	N/A	-
Hye-kyung Cho	Mar 2024–Mar 2027 (newly appointed)	Director Hye-kyung Cho is an engineering expert who has served as a professor in AI Applications and as president of the Korea Robotics Society. She is expected to strictly and fairly fulfill her roles and responsibilities as a member of the Audit Committee, in response to the growing diversity of stakeholders and increasing demands for ESG management.	Independent Director Recommendation Committee	N/A	N/A	-
Eun-nyeong	Mar 2026–Mar 2028	Director Eun-nyeong Heo is one of Korea’s leading scholars in energy economics and the	Independent Director Recommendation	N/A	N/A	-

Heo	(newly appointed)	economics of technology. He is expected to contribute to the Audit Committee by leveraging his expertise in global energy markets and climate and energy supply chains amid a rapidly changing environment.	Committee			

※ Relationship with the Company and Company's major shareholders is in accordance with Article 542-8 of the Commercial Act.

The Audit Committee reviews accounting documents including financial statements and audit process related documents presented by the external auditor, and if needed, requests the external auditor to perform additional reviews on accounting books and records.

To ensure the reliability of accounting-related disclosures, the audit committee receives and reviews a report on internal accounting control systems prepared by internal accounting managers. Also, the Audit Committee receives biannual reports from the auditing team, which include regular audits, ad-hoc audits and special audits, and attends the Board meetings and other significant meetings. The Committee receives reports on deliberations of the Management Committee and on business performance from Directors and requests additional reviews and supplementation of data as needed.

In particular, the Committee strengthened its supporting organization to conduct audits of financial accounting in conjunction with the evaluation of the internal control system. Additionally, the Committee is reinforcing its evaluation of the Compliance Officer and the audit department's compliance control activities, the operation of whistleblowing channels, and the activities of the security and personal data protection department in safeguarding trade secrets and customer information, as part of the Company's overall risk prevention efforts.

C. Major activities of the Audit Committee (2026)

Date	Agenda	Voting results	Directors (attendance)			
			Je-Yoon Shin (100%)	Myung-hee Yoo (100%)	Hye-kyung Cho (100%)	Eun-nyeong Heo (100%)
Jan 28	1. 2025 internal accounting management system activities 2. Communication between external auditor and audit committee 3. FY25 financial statements and full-year business report 4. 4Q25 non-audit activities (*) 5. 4Q25 external contributions 6. 2025 audit activities 7. Evaluation of 2025 internal accounting management system activities	- - - - - - -	- - - - - - -	- - - - - - -	- - - - - - -	N/A (newly appointed)
Feb 12	1. Deliberation on the 57th AGM agenda items 2. Audit Committee's audit report 3. Report on the operation of the internal monitoring system for 2025	- - -	- - -	- - -	- - -	
Feb 25	1. Deliberation on the addition of an agenda item for the 57th AGM	-	-	-	-	
Apr 29	1. Communication between external auditor and audit committee 2. 2025 external audit activities 3. 1Q26 interim business report 4. 1Q26 non-audit activities (*) 5. Inspection plans for 2025 internal accounting management system activities. 6. 1Q26 external contributions	- - - - - -	- - - - - -	N/A (resigned)	- - - - - -	- - - - - -
May 11	1. Report on operational status of compliance reporting 2. Evaluation plans for 2026 internal accounting management system activities 3. Report on operational status of information security management system	- - -	- - -		- - -	- - -

※ The external auditor reported that it did not perform non-audit services subject to approval by the Audit Committee, which was confirmed by the Audit Committee. Audit Committee made final confirmation through internal discussion that non-audit services subject to the Committee's approval had not been performed.

D. Education programs for the Audit Committee

In accordance with the Internal accounting management system guidelines, the Company systematically operates regular training programs for the Audit committee at least once a year. Also, to enable the Audit Committee to effectively respond to legal amendments and changes in accounting standards, and to enhance its understanding of the Company's risk management framework and internal controls, the supporting team provides guidance on and actively encourages participation in external seminars and other relevant training programs. Furthermore, it plans and conducts ad-hoc briefing sessions on corporate governance business structure, changes in business environment, the roles and responsibilities of the Audit Committee, and updates related to internal controls and the Internal Accounting Management System.

E. Previous education sessions

Date	Organizer	Participants	Reasons for absence	Education contents
Apr 23, 2024	External experts, Audit team Internal accounting assessment support group	Myung-hee Yoo Hye-kyung Cho	only for newly-appointed members of Audit Committee	Basic overview of the Audit Committee and roles/responsibilities of Committee members
May 21, 2024	External experts	Hye-kyung Cho	Voluntary attendance	Corporate governance the Audit Committee's system, operation, and action plans.
Jul 4, 2024	External experts	Myung-hee Yoo Hye-kyung Cho	Voluntary attendance	IT controls, digital audit, compliance oversight
Jul 8, 2024	Internal accounting assessment support group	Myung-hee Yoo Hye-kyung Cho	Voluntary attendance	Key audit matters
Nov 20, 2024	External experts	Han-jo Kim Myung-hee Yoo Hye-kyung Cho	N/A	Internal accounting control system
Apr 14, 2025	External experts Internal accounting assessment support group	Je-Yoon Shin Myung-hee Yoo Hye-kyung Cho	N/A	Roles/responsibilities of Committee members Annual schedule and auditor appointment procedures
May 23, 2025	External experts	Je-Yoon Shin Hye-kyung Cho	Voluntary attendance	Corporate governance the Audit Committee's system, operation, and action plans.
May 28, 2025	External experts	Je-Yoon Shin Hye-kyung Cho	Voluntary attendance	Prevention of fund misappropriation, cases of fund misconduct detection, financial reporting and internal control, etc.
May 28, 2025	Internal accounting assessment support group	Je-Yoon Shin Myung-hee Yoo Hye-kyung Cho	N/A	The Company's global business structure and financial reporting
Jul 1, 2025	External experts	Myung-hee Yoo Hye-kyung Cho	Voluntary attendance	Considerations of the Board and the Audit Committee in preparation for sustainability disclosure, etc.
Jul 29, 2025	External experts	Je-Yoon Shin Myung-hee Yoo Hye-kyung Cho	N/A	Understanding financial statements and analysis of business feasibility
Sep 22, 2025	External experts	Je-Yoon Shin Myung-hee Yoo Hye-kyung Cho	N/A	Cash flow and corporate value
Oct 21, 2025	External experts	Myung-hee Yoo Hye-kyung Cho	Voluntary attendance	New business environment and the role of Audit Committee
Nov 26, 2025	External experts	Je-Yoon Shin Myung-hee Yoo Hye-kyung Cho	N/A	Internal accounting control system
Apr 15, 2026	External experts, Audit Committee Office	Hye-kyung Cho Eun-nyeong Heo	For newly appointed Audit Committee members	Audit Committee system, accounting oversight, external audit, key responsibilities, and support framework
May 11, 2026	External experts	Hye-kyung Cho Eun-nyeong Heo	Voluntary attendance	Corporate governance, Audit Committee activities, Audit Committee operations, and accounting oversight
May 15, 2026	External experts	Je-Yoon Shin Hye-kyung Cho	Voluntary attendance	Outlook and challenges for the Korean economy, and the evolving role of Audit Committees in the era of AI transformation

F. Support team for the Audit Committee

[As of June 30, 2026]

Team	Number of employees	Service years on team	Major tasks
Audit Committee Office	6	1 Vice President: 8 months 1 Lawyer: 1 year and 3 months 3 Principal Professionals: 2 years and 3 months on average 1 Senior Professional: 1 year and 10 months	Support the Audit Committee Support assessment of the internal accounting management system

※ Service years are based on the period in charge of the assigned duty.

G. Compliance Officer

[As of June 30, 2026]

1. Personal information and major career	Name	Jung-ho Park
	Date of birth	September 1971
	Sex	Male
	Current position	Corporate Compliance Team leader at Samsung Electronics (December 2022–present)
	Career	Dec 2022: Head of Compliance Team, SEC (Executive Vice President) Jan 2020: Compliance Team, SEC (Vice President) Mar 2018: Legal & Compliance Team, DS Division, SEC (Vice President) Dec 2014: Corporate Legal Team, Corporate Legal Office, SEC (Vice President) May 2004: HR Team, Corporate Management Office, SEC (lawyer)
	Academic background	Bachelor's Degree in Law (Seoul National University) Master's Degree in Human Resources & Labor Relations (Michigan State University)
2. Date of Board resolution		November 28, 2025
3. Disqualifications		N/A
4. Others		N/A

※ Compliance officer meets the eligibility requirement (lawyer) stated in Article 542-13 (5) of the Commercial Act.

※ Pursuant to the Board resolution on June 23, 2026, EVP In-soo Yoon was newly appointed as the Compliance Officer and assumed his duties on July 1, 2026.

H. Major compliance activities

The Company conducts compliance assessments on a regular and ad-hoc basis and reflects the results in the Company's business activities to improve compliance of the Company and its employees.

Date	Assessment subject	Assessment area	Results
Feb 2026	Compliance of domestic sales operations	Fair trade, trade secrets, etc.	Overall result was satisfactory. Internal policies were followed in areas where there was room for improvement
Mar 2026	Compliance of online sales websites	Consumer protection	
	Compliance of domestic and overseas third-party production customers	Technology leakage, product liability, etc.	
Apr 2026	Patent application process	Technology misuse, trade secrets, etc.	
	Customer trade secret infringement risks	trade secrets	
May 2026	Compliance of domestic and overseas third-party production customers	Technology leakage, product liability, etc.	
Jun 2026	Compliance of domestic procurement operations	Fair trade, trade secrets, etc.	
	Voluntary compliance of overseas subsidiaries	Status of compliance program	
	Compliance of subsidiaries	Trade secrets, personal information, etc.	

※ Assessment conducted in the final month of each quarter.

※ Each assessment was conducted on selected organizations.

I. Support team for the Compliance Officer

[As of June 30, 2026]

Team	Composition	Service years (average)	Major tasks
Compliance team, etc.	Vice Presidents (2) Principal Professionals (25) Lawyers (11) Senior Professionals (23) Professionals (3) Total: 64	Vice Presidents (1 year and 2 months) Principal Professionals (9 years and 5 months) Lawyers (7 years and 1 months) Senior Professionals (7 years and 11 months) Professionals (2 years and 11 months)	Supports activities of the Compliance Officer

※ Service years are based on the period in charge of the assigned duty.

3. General meeting of shareholders

A. Voting method

As of 1H26, the Company has not adopted cumulative voting or paper voting and has adopted electronic voting, which was used at the AGM on March 18, 2026.

On January 30, 2020, the Board resolved to adopt electronic voting to enhance convenience in exercising voting rights for shareholders in accordance with Article 368-4 (Exercise of Voting Rights by Electronic Means) of the Commercial Act. E-voting has been used at every AGM since it was introduced at the AGM on March 18, 2020.

The convocation notice of the general meeting of shareholders includes the information that voting rights can be exercised electronically. Owners of shares as of the last day of every settlement term can exercise their voting rights via the electronic voting system of Korea Securities Depository from ten days prior to the general meeting date until the day before the meeting, without being present at the meeting.

[As of June 30, 2026]

Classification	Cumulative voting	Paper voting	Electronic voting
Adoption	Excluded	Not adopted	Adopted
Implementation	-	-	AGM (2025)

※ The Company as of the reporting date employs proxy voting and it contacts shareholders directly to recommend delegating voting rights, contacts shareholders by mail or email, and also made a power of attorney form available on the Company website.

※ At the 57th AGM, held on March 18, 2026, the Company deleted Article 24, paragraph 6 and Article 26, Paragraph 2 of the Articles of Incorporation relating to cumulative voting, which allows shareholders to request cumulative voting pursuant to Article 382-2 of the Commercial Act. However, according to the supplementary provisions, the amendment will take effect on September 10, 2026, in line with the timing of implementation of the Commercial Act. Thus, it has not been applied as of the filing date of this report.

B. Voting shares

As of June 30, 2026, SEC has 5,846,278,608 issued shares of common stock, and 802,371,203 issued shares of preferred stock with no voting rights. Among them, 82,086,705 common shares and preferred shares have no voting rights. Excluding shares(591,202,061 shares) whose voting rights are restricted under other regulations, the number of shares eligible to exercise voting rights is 5,172,989,842.

[As of June 30, 2026]

Classification	Share type	Number of shares	Note
Number of issued shares (A)	Common	5,846,278,608	-
	Preferred	802,371,203	-
Shares with no voting rights (B)	Common	82,086,705	Treasury shares
	Preferred	-	-
Shares with no voting rights according to Articles of Incorporation (C)	Common	-	-
	Preferred	802,371,203	-
Shares with limited voting rights under relevant laws (D)	Common	590,994,010	Restricted by the Monopoly Regulation and Fair Trade Act: 497,660,185 shares held by Samsung Life Insurance & 86,967,675 shares held by Samsung Fire & Marine Insurance 4,484,150 shares held by Samsung Welfare Foundation 1,880,750 shares held by Samsung Foundation of Culture 1,250 shares held by Samsung Life Public Welfare Foundation
	Common	208,051	Restricted by the Insurance Business Act: Shares held by Samsung Life Insurance in certain special accounts
Shares with voting rights (E = A - B - C - D)	Common	5,172,989,842	-
	Preferred	-	-

※ Pursuant to Korea's Monopoly Regulation and Fair Trade Act, owners can exercise certain rights on some shares (590,994,010) in accordance with related laws, including the right to vote on agendas such as the appointment or dismissal of directors and revisions to the Articles of Incorporation.

C. Summary of the AGM minutes

[Key Discussion Point]

[As of June 30, 2026]

Date	Agenda	Results	Content
AGM (Mar 18, 2026)	1. Amendments to the Articles of Incorporation 1-1: Deletion of Provision Excluding Cumulative Voting 1-2: Reflection of the Amendments to the Commercial Act 1-3: Revision of Provision on Directors' Term of Office 1-4: Revision of Provision on Redemption of Shares	Approved	• Explanation of the background and details of the amendments to the Articles of Incorporations, including related laws and regulations • Q&A on the reasons for dividing Agenda No.1 into four separate items • Q&A on the background of deleting the treasury share cancellation provision
	2. Approval of audited financial statements for FY2025, including Statements of Financial Position, Statements of Profit or Loss, Statements of Appropriation of Retained Earnings	Approved	• Explanation of FY2025 business performance and dividends • Q&A on business performance and stock price outlook • Q&A on dividend policy and plans to expand dividends
	3. Election of Yong-Kwan Kim as Executive Director	Approved	• Explanation of the reasons for recommending an Executive Director candidate with expertise in semiconductor/M&A • Q&A on the number of board members
	4. Election of Eun-nyeong Heo as Independent Director for Audit Committee Member	Approved	• Explanation of the reasons for recommending an Audit Committee candidate with expertise in finance and resource economy • Q&A on the reduction in the number of Independent Directors
	5. Approval of Director Remuneration Limit (FY2026)	Approved	• Explanation of the procedures and composition for reviewing the director remuneration limit
	6. Approval of the Treasury Share Holding and Disposal Plan	Approved	• Explanation on Treasury Share Holding and Disposal Plan • Q&A on enhancing shareholder value through mandatory treasury share cancellation
AGM (Mar 19, 2025)	1. Approval of audited financial statements for FY2024, including Statements of Financial Position, Statements of Profit or Loss, Statements of Appropriation of Retained Earnings	Approved	· Explanation of FY2024 business performance and dividends · Q&A on measures to enhance shareholder value, including stock price management

			· Q&A on M&A, business competitiveness and tariffs · Q&A on internal accounting control system
	2. Election of Directors 2-1. Election of Independent Directors 2-1-1. Election of Jun-sung Kim as Independent Director 2-1-2. Election of Eun-nyeong Heo as Independent Director 2-1-3. Election of Myung-hee Yoo as Independent Director 2-1-4. Election of Hyuk-jae Lee as Independent Director 2-2. Election of Executive Directors 2-2-1. Election of Young-Hyun Jun as Executive Director 2-2-2. Election of Tae-moon Roh as Executive Director 2-2-3. Election of Jae-hyuk Song as Executive Director	Approved	· Explanation of the selection process for Independent Director candidates and the reasons for recommending Executive Directors · Q&A on the criteria for selecting Independent Director candidates · Q&A on female directors and executives · Q&A on the appointment of global talent
	3. Approval of Director Remuneration Limit (FY2025)	Approved	· Q&A on the procedures for reviewing director remuneration limit and its composition
	4. Election of Audit Committee member 4-1. Election of Jae-yoon Shin as Audit Committee Member 4-2. Election of Myung-hee Yoo as Audit Committee Member	Approved	· Explanation of the reasons for recommending Audit Committee member candidates with expertise in finance/accounting and international trade/law · Q&A regarding accounting/financial expertise of Audit Committee member candidates
AGM (Mar 20, 2024)	1. Approval of audited financial statements for FY2023, including Statements of Financial Position, Statements of Profit or Loss, Statements of Appropriation of Retained Earnings	Approved	· Explanation of FY2023 business performance and dividends · Q&A on measures to enhance shareholder value · Q&A on business competitiveness
	2. Election of Je-Yoon Shin as Independent Director	Approved	· Explanation of the reasons for recommending the candidate with finance/accounting expertise
	3. Election of Hye-Kyung Cho as Independent Director for Audit Committee Member	Approved	· Explanation of the reasons for recommending the candidate, including her audit experience in various organizations · Q&A on the selection of a candidate including opinions on the IT and accounting/financial expertise of an independent director candidate who may serve as an Audit Committee member
	4. Election of Myung-Hee Yoo as Audit Committee Member	Approved	· Explanation of the reasons for recommending the candidate with expertise in international trade and law · Q&A on the selection of an Audit Committee member candidate, including accounting/financial expertise of the candidate and views on the diversity of the Committee
	5. Approval of Director Remuneration Limit (FY2024)	Approved	· Q&A on the procedures for reviewing director remuneration limit and its composition
	6. Approval of Amendments to the Articles of Incorporation	Approved	· Explanations of the background and details of the amendments to the Articles of Incorporation, including the reflection of relevant laws and regulations and the activities of Board committees

[Details regarding the voting rights exercised by shareholders]

[As of June 30, 2026]

Date	Type of resolution	Agenda	Results	Total number of issued shares with voting rights (A)	Number of shares among (A) for which voting rights were exercised	Number of shares voting in favor	Ratio of shares voting in favor (%)	Number of shares voting against or abstaining	Ratio of shares voting against or abstaining (%)
AGM (Mar 18, 2026)	Special	1-1	Approved	5,085,028,628	3,724,870,378	3,723,192,712	99.95%	1,677,666	0.05%
	Special	1-2	Approved	5,531,450,479	4,171,292,701	4,169,737,580	99.96%	1,555,121	0.04%
	Special	1-3	Approved	5,531,450,479	4,171,300,391	3,540,339,766	84.87%	630,960,625	15.13%
	Special	1-4	Approved	5,531,450,479	4,171,300,391	4,169,708,194	99.96%	1,592,197	0.04%
	Ordinary	2	Approved	5,229,163,926	3,869,181,291	3,826,215,933	98.89%	42,965,358	1.11%
	Ordinary	3	Approved	5,531,450,479	4,171,441,409	3,924,216,618	94.07%	247,224,791	5.93%
	Ordinary	4	Approved	5,085,028,628	3,725,019,558	3,187,131,681	85.56%	537,887,877	14.44%
	Ordinary	5	Approved	5,229,082,174	3,869,072,943	3,856,930,323	99.69%	12,142,620	0.31%
	Ordinary	6	Approved	5,229,163,926	3,633,267,996	3,631,754,497	99.96%	1,513,499	0.04%
AGM (Mar 19, 2025)	Ordinary	1	Approved	5,336,299,375	3,857,331,591	3,808,657,148	98.74%	48,674,443	1.26%
	Ordinary	2-1-1	Approved	5,636,967,906	4,159,013,195	3,950,820,112	94.99%	208,193,083	5.01%
	Ordinary	2-1-2	Approved	5,636,967,906	4,159,013,257	3,422,487,245	82.29%	736,526,012	17.71%
	Ordinary	2-1-3	Approved	5,636,967,906	4,159,013,173	3,928,728,956	94.46%	230,284,217	5.54%
	Ordinary	2-1-4	Approved	5,636,967,906	4,159,013,173	3,900,367,036	93.78%	258,646,137	6.22%
	Ordinary	2-2-1	Approved	5,636,967,906	4,159,013,173	3,585,142,845	86.20%	573,870,328	13.80%
	Ordinary	2-2-2	Approved	5,636,967,906	4,159,012,730	4,072,428,163	97.92%	86,584,567	2.08%
	Ordinary	2-2-3	Approved	5,636,967,906	4,159,012,730	3,936,913,211	94.66%	222,099,519	5.34%
	Ordinary	3	Approved	5,336,299,375	3,857,329,808	3,380,945,079	87.65%	476,384,729	12.35%
	Ordinary	4-1	Approved	5,234,215,166	3,768,371,634	3,436,420,764	91.19%	331,950,870	8.81%
	Ordinary	4-2	Approved	5,234,215,166	3,768,371,634	3,546,477,742	94.11%	221,893,892	5.89%
AGM (Mar 20, 2024)	Ordinary	1	Approved	5,365,971,502	4,111,922,032	4,074,974,682	99.10%	36,947,350	0.90%
	Ordinary	2	Approved	5,365,963,684	4,382,978,837	3,835,669,699	87.51%	547,309,138	12.49%
	Ordinary	3	Approved	5,265,051,746	4,011,001,438	3,965,208,535	98.86%	45,792,903	1.14%
	Ordinary	4	Approved	5,265,051,746	4,011,001,438	3,722,446,425	92.81%	288,555,013	7.19%
	Ordinary	5	Approved	5,365,971,502	4,111,921,193	4,087,505,942	99.41%	24,415,251	0.59%
	Special	6	Approved	5,365,963,684	4,382,978,835	4,374,913,039	99.82%	8,065,796	0.18%

VII. Information on Shareholders

1. Ownership of shares by the major shareholder(s) and related parties

[As of June 30, 2026]

(shares, %)

Name	Relationship[1)]	Type of share	Ownership				Notes
			Period start		Period end		
			Shares	Stake (%)	Shares	Stake (%)	
Samsung Life Insurance	Major shareholder	Common	503,904,843	8.51	497,660,185	8.51	Off-hours trading
		Preferred	43,950	0.01	43,950	0.01	-
Samsung Life Insurance (special accounts)	Major shareholder	Common	4,424,328	0.07	3,604,729	0.06	Open market transactions
		Preferred	159,926	0.02	88,599	0.01	Open market transactions
Samsung C&T	Affiliate	Common	298,818,100	5.05	298,818,100	5.11	-
Samsung Fire & Marine Insurance	Affiliate	Common	88,058,948	1.49	86,967,675	1.49	Off-hours trading
Samsung Welfare Foundation	Funded foundation	Common	4,484,150	0.08	4,484,150	0.08	-
Samsung Foundation Of Culture	Funded foundation	Common	1,880,750	0.03	1,880,750	0.03	-
Samsung Life Public Welfare Foundation	Funded foundation	Common	1,250	0.00	1,250	0.00	-
Ra-hee Hong	Related party of the major shareholder	Common	87,978,700	1.49	72,978,700	1.25	Off-hours trading
		Preferred	206,633	0.03	0	0.00	Off-hours trading
Jae-yong Lee	Related party of the major shareholder	Common	97,414,196	1.65	97,414,196	1.67	-
		Preferred	137,757	0.02	137,757	0.02	-
Boo-jin Lee	Executive member of affiliate	Common	41,745,681	0.71	41,745,681	0.71	-
		Preferred	137,755	0.02	137,755	0.02	-
Seo-hyun Lee	Executive member of affiliate	Common	45,574,190	0.77	45,574,190	0.78	-
		Preferred	137,755	0.02	137,755	0.02	-
Young-hyun Jun	Executive member of affiliate	Common	17,000	0.00	32,787	0.00	Stock-based compensation
Tae-moon Roh	Executive member of affiliate	Common	50,679	0.00	98,557	0.00	Stock-based compensation
Yong-Kwan Kim	Executive member of affiliate	Common	0	0.00	32,158	0.00	Newly appointed
Hye-Kyung Cho	Executive member of affiliate	Common	500	0.00	500	0.00	-
Hyuk-jae Lee	Executive member of affiliate	Common	200	0.00	200	0.00	-
Jai-Hyuk Song	Executive member of affiliate	Common	13,373	0.00	0	0.00	Resigned
Total		Common	1,174,366,888	19.84	1,151,293,808	19.69	-
		Preferred	823,776	0.10	545,816	0.07	-

※ In accordance with Article 3 Paragraph 1 of Enforcement Decree of the Act on Corporate Governance of Financial Companies.

※ Common shares have voting rights, while preferred shares do not. (However, the voting rights of certain common shares are restricted under other applicable laws.)

※ Changes in ownership percentages other than those resulting from on-market and after-hours transactions were due to share repurchases and cancellations.

※ For changes after June 30, 2026, please refer to 'Ownership status of securities, etc. of executives and major shareholder' published in Korean in DART (https://dart.fss.or.kr).

2. Matters related to the major shareholder

A. Overview of the major shareholder (corporation or organization)

(1) Basic information of the major shareholder (Samsung Life Insurance Co., Ltd.)

1) Legal, commercial name: Samsung Life Insurance Co., Ltd.

2) Date of establishment: April 24, 1957

3) Address, phone number, and English language website of the corporate headquarters

- Address: 11, Seocho-daero 74-gil, Seocho-gu, Seoul, Republic of Korea
- Phone: +82-2-1588-3114
- Website: https://www.samsunglife.com

4) CEO and major shareholder of the major shareholder (Samsung Life Insurance)

Name	Number of investors	CEO		Major shareholder	
		Name	Share ratio (%)	Name	Share ratio (%)
Samsung Life Insurance Co., Ltd	98,881	Won-hak Hong	0.00	Samsung C&T	19.34

※ As of June 30, 2026, based on common shares.

5) Changes to the CEO and major shareholder of the major shareholder (Samsung Life Insurance)

Date of change	CEO		Major shareholder	
	Name	Share ratio (%)	Name	Share ratio (%)
Mar 21, 2024	Won-hak Hong	0.00	-	-

※ Mar 21, 2024: Young-muk Jeon resigned from his position as CEO, and Executive Director Won-hak Hong was appointed as CEO

(2) Basic information of the major shareholder (Samsung Life Insurance Co., Ltd.)

(KRW mil)

Classification	-
Name of the corporation or organization	Samsung Life Insurance Co., Ltd
Total assets	460,317,508
Total liabilities	313,360,921
Total equity	146,956,587
Revenue	33,479,285
Operating profit	1,980,430
Net profit	1,967,673

※ The financial status is as of June 30, 2026, based on the consolidated K-IFRS financial statements.

(3) Business conditions of the major shareholder (Samsung Life Insurance)

Samsung Life Insurance is a company in which life insurance and its related reinsurance contract are the key purpose of business operations, and it operates businesses in accordance with the Insurance Business Act and other related laws.

Its key subsidiary, Samsung Card, is a specialized credit finance business company that operates specialized credit finance businesses (including credit card business, facility leasing business, and installment financing business) in accordance with the Specialized Credit Finance Business Act and other related laws.

☞ Please refer to the business report (interim and half-year) of Samsung Life Insurance published in DART (https://dart.fss.or.kr) for more details of the major shareholder.

B. Certain transaction that may cause changes in the major shareholder

N/A

C. Overview of the major shareholder of the major shareholder

(1) Basic information of the major shareholder (Samsung C&T) of the major shareholder (Samsung Life Insurance)

1) Legal, commercial name: Samsung C&T Corporation

2) Date of establishment and period of existence: Dongwha Real Estate was first established on December 23, 1963, and the company name was changed to Cheil Industries in July 2014. It merged with Samsung C& T Corporation (founded as Samsung Sanghoe on March 1, 1938, and established as Samsung C&T in Janu ary 1951) and changed the company name to Samsung C&T Corporation on September 2, 2015 (merger re gistration date).

3) Address, phone number, and English language website of the corporate headquarters

- Address: 26, Sangil-ro 6-gil, Gangdong-gu, Seoul, Republic of Korea
- Phone: +82-2-2145-5114
- Website: https://www.samsungcnt.com

4) CEO and major shareholder of the major shareholder (Samsung C&T) of the major shareholder

Name	Number of investors	CEO		Major shareholder	
		Name	Share ratio (%)	Name	Share ratio (%)
Samsung C&T	199,265	Se-chul Oh	0.00	Jae-yong Lee	22.01
		Jae-eon Lee	0.00		
		Kue-Jong Song	0.00		

※ As of June 30, 2026, based on common shares.

5) Changes to the CEO and major shareholder of the major shareholder (Samsung C&T) of the major shareho lder(Samsung Life Insurance)

Date of change	CEO		Major shareholder	
	Name	Share ratio (%)	Name	Share ratio (%)
Mar 15, 2024	Jung-suk Koh	-	-	-
Mar 15, 2024	Jae-eon Lee	0.00	-	-
Apr 19, 2024	-	-	Jae-yong Lee	19.06
Feb 5, 2025	-	-	Jae-yong Lee	19.93
Jan 2, 2026	-	-	Jae-yong Lee	21.00
Mar 13, 2026	-	-	Jae-yong Lee	22.01
Mar 19, 2026	Hai-lin Jeong	-	-	-
Mar 20, 2026	Kue-Jong Song	0.00	-	-
Apr 29, 2026	-	-	Jae-yong Lee	22.01

※ May 15, 2024: Jung-suk Koh resigned from his position as CEO, and Jae-eon Lee was appointed as CEO.

※ Apr 19, 2024: The share ratio of the major shareholder changed (18.26%→19.06%) due to the cancellation of treasury shares (7,807,563 common shares).

※ Feb 5, 2025: The share ratio of the major shareholder changed (19.06%→19.93%) due to the cancellation of treasury shares (7,807,563 common shares)

※ Jan 2, 2026: Following the transfer of shares (1,808,577 common shares) by way of gift from Ra-hee Hong (donor) to Jae-yong Lee (donee), the major shareholder's ownership ratio (common shares) changed from 19.93% to 21.00%

※ March 13, 2026: The major shareholder's ownership ratio of common shares changed from 21.00% to 22.01% due to the cancellation of treasury shares (7,807,563 common shares)

※ March 19, 2026: CEO Hai-lin Jeong resigned on March 19, 2026 and CEO Kue-Jong Song was appointed on March 20, 2026.

※ April 29, 2026: The major shareholder's ownership ratio of common shares changed from 22.01% to 22.01% due to the cancellation of 1,400 treasury shares (common shares)

(2) Financial status of the recent settlement term of the major shareholder (Samsung C&T) of the major shareholder (Samsung Life Insurance)

(KRW mil)

Classification	
Name of the corporation or organization	Samsung C&T
Total assets	163,768,451
Total liabilities	50,059,810
Total equity	113,708,641
Revenue	22,460,879
Operating profit	1,752,100
Net profit	2,001,414

※ The financial status is as of June 30, 2026, based on the consolidated K-IFRS financial statements.

(3) Business conditions of the major shareholder (Samsung C&T) of the major shareholder (Samsung Life Insurance)

Samsung C&T is consisted of Engineering & Construction, Trading & Investment, Fashion, and Resort Groups as well as biomedicine OEM and biosimilar businesses. The Engineering & Construction Group operates businesses in building, civil infrastructure, plant, and housing areas domestically and globally; Trading & Investment trades internationally in various fields, including resource development, steel, chemical, industrial materials, and textiles. The Fashion Group imports and sells clothing. The Resort Group manages landscaping business, Everland (dry park), Caribbean Bay (water park), golf course, food supply services, and food distribution business (Samsung Welstory).

☞ Please refer to the business report (interim and half-year) of Samsung C&T published in DART (https://dart.fss.or.kr) for more details of the major shareholder of the major shareholder.

3. Change of the major shareholder

N/A

4. Ownership of shares

A. Share ownership status

[As of June 30, 2026]

Classification	Name	Number of shares owned	Share ratio (%)	Note
Shareholders with over 5% voting shares1)	Samsung Life Insurance	501,264,914	8.57	Including special accounts
	National Pension Service	460,982,761	7.89	-
	BlackRock Fund Advisors	300,391,061	5.14	Based on January 28, 2019
	Samsung C&T	298,818,100	5.11	-
Employee Stock Ownership Association		-	-	-

1) Including shares with limited voting rights in accordance with relevant laws. For more information, please refer to『VI. Corporate Governance-3. General meeting of shareholders-B. Voting shares』

※ Number of shares owned and share ratio of BlackRock Fund Advisors is based on the "Report on Mass Holding of Securities" disclosed on DART (http://dart.fss.or.kr) on February 7, 2019

B. Minority shareholders

[As of June 30, 2026]

Classification	Shareholder			Shares owned[1)]			Note
	Number of shareholders	Total shareholders	Portion (%)	Number of shares	Total number of shares	Portion (%)	
Minority shareholder	7,971,242	7,971,350	99.99	3,872,398,090	5,846,278,608	66.24	-

※ Number of voting shares, including those with limited voting rights in accordance with relevant laws.

※ Shareholders with shares less than 1/100 of total issued stocks.

5. Stock price and stock transactions

A. Domestic stock market

(KRW, shares)

Type			Jan 2026	Feb 2026	Mar 2026	Apr 2026	May 2026	Jun 2026
Common stock	Stock price (KRW)	High	162,400	218,000	208,500	226,000	317,000	362,500
		Low	128,500	150,400	167,200	178,400	232,500	295,500
		Average	146,543	180,929	187,105	209,286	283,361	334,929
	Volume (shares)	High (day)	46,317,413	51,774,768	89,427,954	42,320,839	53,097,996	47,809,959
		Low (day)	18,444,394	19,369,566	19,566,331	16,752,132	18,395,274	17,548,685
		Month	649,829,602	538,540,611	689,928,910	534,763,797	622,815,748	704,005,604
Preferred stock	Stock price (KRW)	High	117,900	148,700	149,100	163,500	202,500	235,000
		Low	94,400	110,100	114,000	118,600	169,600	191,500
		Average	107,733	126,635	131,495	144,009	186,817	214,976
	Volume (shares)	High (day)	7,619,241	9,973,558	13,351,762	5,284,463	11,334,882	14,857,537
		Low (day)	2,763,809	2,171,668	2,871,106	1,817,737	3,092,987	2,926,145
		Month	94,302,838	82,184,003	114,083,960	73,752,409	110,915,681	115,912,767

※ Stock price is based on the closing exchange rate of the applicable trading day.

B. Overseas stock market

☐ Name of stock exchange: London Stock Exchange (common stock)

(USD, KRW, shares)

Type				Jan 2026	Feb 2026	Mar 2026	Apr 2026	May 2026	Jun 2026
Common stock	Price per GDR	High	USD	2,800.00	3,642.00	3,558.00	3,840.00	5,335.00	6,010.00
			KRW	4,056,640	5,188,029	5,068,371	5,654,784	8,033,443	9,091,928
		Low	USD	2,218.00	2,684.00	2,836.00	3,022.00	3,862.00	4,912.00
			KRW	3,182,608	3,856,103	4,292,002	4,556,572	5,700,698	7,458,381
		Average	USD	2,509.52	3,113.20	3,142.09	3,574.10	4,714.42	5,451.91
			KRW	3,655,145	4,509,268	4,662,277	5,306,859	7,021,510	8,322,736
	Volume (shares)	High (day)		47,902	59,003	79,531	54,656	47,748	41,515
		Low (day)		11,420	11,991	14,573	10,124	11,199	11,259
		Month		480,620	562,747	747,093	358,902	499,865	612,639

※ Stock price in KRW is based on the closing exchange rate of the applicable trading day.

※ High and low price in KRW are based on the KRW/USD closing exchange rate of the applicable trading day; average price in KRW is based on monthly average KRW/USD exchange rate.
※ Conversion ratio between GDRs and original shares is 1:25.

☐ Name of stock exchange: London Stock Exchange (preferred stock)

(USD, KRW, shares)

Type				Jan 2026	Feb 2026	Mar 2026	Apr 2026	May 2026	Jun 2026
Preferred stock	Price per GDR	High	USD	2,060.00	2,540.00	2,450.00	2,750.00	3,430.00	3,805.00
			KRW	2,984,528	3,645,662	3,665,200	4,051,575	5,164,894	5,750,497
		Low	USD	1,660.00	1,915.00	1,940.00	2,000.00	2,820.00	3,120.00
			KRW	2,381,934	2,779,048	2,935,996	3,015,600	4,162,602	4,737,408
		Average	USD	1,854.52	2,186.00	2,197.73	2,465.50	3,147.37	3,492.50
			KRW	2,701,132	3,166,279	3,261,018	3,660,799	4,687,591	5,331,555
	Volume (shares)	High (day)		7,631	12,377	12,180	11,434	7,659	12,053
		Low (day)		1,312	967	2,203	1,205	1,258	1,652
		Month		71,385	97,441	107,982	58,784	71,484	106,536

※ Stock price in KRW is based on the closing exchange rate of the applicable trading day.

※ High and low price in KRW are based on the KRW/USD closing exchange rate of the applicable trading day; average price in KRW is based on monthly average KRW/USD exchange rate.

※ Conversion ratio between GDRs and original shares is 1:25.

VIII. Executives and Employees

1. Executives and employees

A. Registered Executives

[As of June 30, 2026]

(shares)

Name Gender Date of birth	Position	Registered Executive	Full-time/ part-time	Responsibility	Major career	Number of shares owned		Relationship with major shareholder	Length of service (months)	Term expiration
						Common	Preferred			
Young-hyun Jun Male Dec, 1960	Vice Chairman	Executive Director	Full	CEO (head of DS)	Doctor's degree in Electrical Engineering from KAIST Head of DS Division; head of Memory Business	32,787	-	Executive Member of an affiliate	16	Mar 18, 2028
Tae-moon Roh Male Sep 1968	President	Executive Director	Full	CEO (head of DX)	Doctor's degree in Electrical Engineering from Pohang University of Science and Technology Head of DX Division and head of MX (Mobile eXperience) Business, head of Quality Innovation Committee, head of AI Innovation Committee	98,557	-	Executive Member of an affiliate	52	Mar 15, 2028
Yong Kwan Kim Male Dec 1963	President	Executive Director	Full	Corporate President of Corporate Management, Strategy & Operation, Device Solutions	MBA at Thunderbird School of Global Management Corporate President of Corporate Management, Strategy & Operation, Device Solutions	32,158	-	Executive Member of an affiliate	4	Mar 17, 2029
Je-Yoon Shin Male Mar 1958	Director	Independent Director	Part	Board Chair, Head of Audit Committee, Head of Independent Director Recommendation Committee, Head of Compensation Committee, Sustainability Committee (Ad hoc) Special Committee	Bachelor's Degree in Economics from Seoul National University Chair of Financial Services Commission	-	-	Executive Member of an affiliate	28	Mar 28, 2027
Jun-sung Kim Male Oct 1967	Director	Independent Director	Part	Related Party Transactions Committee, Compensation Committee, Head of Sustainability Committee (Ad hoc) Special Committee	Bachelor's degree in Economics & Business Administration from Carnegie Mellon University Managing Director of Government of Singapore Investment Corporation (GIC) Total Return Group	-	-	Executive Member of an affiliate	52	Mar 15, 2028
Eun-nyeong Heo Male Aug 1964	Director	Independent Director	Part	Independent Director Recommendation Committee Head of Related Party Transactions Committee Compensation Committee Sustainability Committee (Ad hoc) Head of Special Committee	Doctor's degree in Mineral Economics from The Pennsylvania State University Professor of College of Engineering at Seoul National University	-	-	Executive Member of an affiliate	44	Mar 17, 2028
Hye-Kyung Cho Female Jul 1964	Director	Independent Director	Part	Audit Committee Sustainability Committee (Ad hoc) Special Committee	Doctor's degree in Robotics from Seoul National University Professor of Applied AI at Hansung University	500	-	Executive Member of an affiliate	28	Mar 19, 2027
Hyuk-jae Lee Male Feb 1965	Director	Independent Director	Part	Related Party Transactions Committee Sustainability Committee (Ad hoc) Special Committee	Doctor's degree in Electrical and Computer Engineering from Purdue University Professor of Electrical and Computer Engineering at Seoul National University	200	-	Executive Member of an affiliate	16	Mar 18, 2028

※ Relationship with major shareholder is in accordance with Article 3 Paragraph 1 of the Enforcement Decree of the Act on Corporate Governance of Financial Companies

※ As of the reporting date; for changes after the reporting date, please refer to 'Ownership status of securities, etc. of executives and major shareholder' published in Korean in DART (https://dart.fss.or.kr)

※ January 31, 2025: Independent Director Han-jo Kim was appointed as a member of Independent Director Recommendation Committee in the first Board meeting and then as the Head of the Compensation Committee on Feb 14, 2025.

※ March 19, 2025: Young-hyun Jun and Jai-hyuk Song were newly appointed as Executive Directors; Hyuk-jae Lee was newly appointed as Independent Director; Executive Director Tae-moon Roh, Independent Director Jun-sung Kim and Independent Director Eun-nyeong Heo, and Independent Director Myung-hee Yoo were reappointed; Independent Director Je-yoon Shin and Independent Director Myung-hee Yoo were appointed as members of the Audit Committee at the AGM. At the Board meeting, Executive Director Young-hyun Jun, Executive Director Tae-moon Roh, Executive Director Jai-hyuk Song were appointed as members of the Management committee; Independent Director Jun-sung Kim was appointed as a member of the Related Party Transaction Committee, Compensation Committee, and Sustainability Committee; Eun-nyeong Heo was appointed as a member of Independent Director Recommendation Committee, Related Party Transaction Committee, Compensation Committee, and Sustainability Committee; Independent Director Myung-hee Yoo was appointed as a member of Independent Director Recommendation Committee and Sustainability Committee; Independent Director Hyuk-jae Lee was appointed as a member of the Related Party Transaction Committee and Sustainability Committee

※ March 19, 2025: Independent Director Han-jo Kim's term expired.

※ March 25, 2025: CEO Jong-hee Han (appointed in March, 2022) has resigned from his position of CEO and Executive Director

※ April 25, 2025: Executive Director Young-hyun Jun was appointed as the Head of the Management Committee.

※ April 28, 2025: Independent Director Je-yoon Shin was appointed as the Head of the Audit Committee and Compensation Committee; Independent Director Eun-nyeong Heo was appointed as the head of the Related Party Transaction Committee

※ April 29, 2025: Independent Director Jun-sung Kim was appointed as the Head of the Sustainability Committee

※ July 31, 2025: Independent Director Jun-sung Kim was appointed as a member of Independent Director Recommendation Committee.

※ March 18, 2026: Executive Director Yong-Kwan Kim was newly appointed and Independent Director Eun-nyeong Heo, who will serve as an Audit Committee member, was reappointed at the AGM. Executive Director Yong-Kwan Kim was appointed as a member of the Management Committee; Independent Director Eun-nyeong Heo was appointed as a member of the Independent Director Recommendation Committee, Related Party Transaction Committee, and Sustainability Committee; and Hye-Kyung Cho was appointed as a member of the Compensation Committee through the Board meeting held on the day of the AGM

※ April 29, 2026, Independent Director Eun-nyeong Heo was appointed as the Head of the Related Party Transaction Committee

※ April 30, 2026: An ad hoc Special Committee was established at the 8th Board meeting to deliberate on and review major matters that may arise in connection with affiliates, and all five Independent Directors were appointed as members of the Committee.

※ June 23, 2026: Independent Director Eun-nyeong Heo was appointed as the Head of the Special Committee.

B. Registered Executives with concurrent positions

[As of June 30, 2026]

Concurrent office holder		Company		
Name	Position	Name of company	Position	Period
Jun-sung Kim	Independent Director	Novo holdings A/S	Independent Director	2025-present
Hye-Kyung Cho	Independent Director	Hyundai E&C	Independent Director	2021-present

C. Employees

[As of June 30, 2026]

(KRW mil)

Division	Gender	Number of employees1)				Average length of service (years)	Total compensation	Average compensation per employee2)	Non-affiliated3)		
		Regular	Contract-based	Others	Total				Male	Female	Total
DX	M	37,599	-	319	37,918	17.6	-	-	-	-	-
	F	12,615	196	105	12,720	14.8	-	-			
DS	M	56,433	-	134	56,567	12.1	-	-			
	F	21,965	174	30	21,995	12.5	-	-			
Gender total	M	94,032	-	453	94,485	14.3	6,375,921	68			
	F	34,580	370	135	34,715	13.4	1,636,159	50			

Total	128,612	370	588	129,200	14.0	8,012,080	63			

* Separate basis; represents employees of domestic headquarters in Korea, including employees on leave and excluding 8 registered executives (3 Executive Directors and 5 Independent Directors).

* Total compensation and average compensation per employee were calculated before income tax and other deductions based on the earned income payment record submitted to the district tax office in accordance with Article 20 of the Income Tax Act.

* Calculated based on average number of employees: 125,890employees (male: 93,292, female: 32,598).

D. Status of Childcare Support Programs and Flexible Work Hours

Childcare Support Program

[As of June 30, 2026]

Category		2026	2025	2024
Number of employees using parental leave1)	M	1,641	2,022	1,510
	F	2,786	3,413	3,382
	Total	4,427	5,435	4,892
Paternity leave usage rate2)	M	11.2%	14.4%	13.6%
	F	88.2%	95.5%	97.8%
	Total	35.5%	38.1%	39.5%
Employees returning from parental leave and remaining employed for 12+ months3)	M	532	832	777
	F	1,027	1,832	1,750
	Total	1,559	2,664	2,527
Number of employees using reduced working hours for childcare4)		142	172	161
Number of employees using spousal paternity leave5)		2,495	3,809	3,148

1) The current usage is based on half-year data, while the other figures are on an annual basis

2) Among employees (working or on leave at end-year) who had a child born during the year, the percentage who took parental leave within one year of the birth.

3) Number of employees who returned from parental leave in the previous year and remained employed for at least 12 months thereafter.

4) Number of employees who used reduced working hours for childcare during the year.

5) Number of employees who took spousal paternity leave during the year.

Childcare Support Program

[As of June 30, 2026]

Category	2026	2025	2024
Adoption of flexible working hours1)	Active	Active	Active
Number of employees using staggered working hours	552	551	507
Number of employees using selective working hours2)	105,603	105,038	105,419
Number of employees using remote work3)	476	830	2,064

※ The current usage is based on half-year data, while the other figures are on an annual basis

1) Includes adoption of staggered working hours, selective work hours and remote work (including telecommuting), etc.

2) Number of employees use Flextime work hours, in which they adjust their starting and ending times as well as daily working hours, within a period of adjustment not exceeding one month, provided that the average weekly working hours do not exceed 40 hours.

3) Calculated by dividing the number of total annual remote work days (telecommuting, remote training, etc.) by the total number of business days in the year.

※ Number of employees at end-year subject to staggered working hours and selective working hours based on employment at end-year.

E. Remuneration of unregistered executives

[As of June 30, 2026]

Classification	Number of employees	Total compensation (KRW mil)	Average compensation per employee (KRW mil)
Non-registered Executives	943	371,918	398

※ The number of executives is based on those serving as of the reporting date, while the total compensation for the first half of the year and average compensation per person are based on employment income reported in the Statement of Payment of Earned income submitted to the competent tax office pursuant to Article 20 of the Income Tax Act.※ Unregistered executives who did not generate employment income in Korea have been excluded
※ The average salary per person was calculated based on an average of 931 employees
※ The total semiannual salary includes performance incentives, and the timing of incentive payment varies from year to year
※ Compensation for the first half of 2026 includes KRW 121.1 billion in stock-based compensation deferred from the 2024 OPI. When the 2024 OPI was awarded in January 2025, the Company entered into agreements with individual executives to pay at least 50% of the OPI in shares, based on the proportion elected by each executive, as part of efforts to strengthen responsible management (share price: KRW 54,329). One year later, in January 2026, the Company delivered the elected number of shares to the respective executives in accordance with the agreements (share price: KRW 152,100)

2. Remuneration for Directors

A. Summary on total remuneration

<Remuneration of directors and auditors>

(1) Remuneration approved at the annual general meetings of shareholders

(KRW mil)

Year	Category	Number of persons1)	Amount approved at shareholders' meeting2)	Note
2026	Registered Directors	3	-	-
	Independent Directors	2	-	-
	Audit Committee members or Auditor	3	-	-
	Total	8	45,000	-
2025	Registered Directors	4	-	-
	Independent Directors	3	-	-
	Audit Committee members or Auditor	3	-	-
	Total	10	36,000	-
2024	Registered Directors	5	-	-
	Independent Directors	3	-	-
	Audit Committee members or Auditor	3	-	-
	Total	11	43,000	-

1) As of the day of AGM, as approved on the occasion

2) The amount approved at the General Meeting of Shareholders represents the remuneration limit for directors (including retired directors) approved by resolutions at the General Meetings of Shareholders held on March 18, 2026, March 19, 2025, and March 20, 2024, pursuant to Article 388 of the Commercial Act and the Company's Articles of Incorporation.

(2) Remuneration Paid

[Remuneration paid for directors and auditors]

(KRW mil, shares)

Year	Number of Persons	Total amount of remuneration	Average remuneration per Director	Stock-based compensation included in total remuneration	Remuneration not included in total amount		Note
					Other stock-based compensation		
					Number of shares not yet settled	Market value	
2026	8	13,067	1,375	8,576	33,100	11,055	Average number of persons: approximately 9.5
2025	9	28,052	3,006	4,478	74,528	8,936	Same as above (approximately 9.3)
2024	9	29,770	2,706	-	-	-	Same as above (approximately 11.0)

※ Pursuant to Article 159 of the Financial Investment Services and Capital Markets Act and Article 168 of the Enforcement Decree thereof, the amounts are based on compensation paid to registered directors, Independent Directors, and Audit Committee members who served during the relevant fiscal year.
※ The number of persons is based on the reporting date.
※ Total remuneration includes compensation paid to directors newly appointed or retired during the relevant fiscal year for the period during which they served as unregistered executives, and represents income as defined under the Income Tax Act (Article 20 employment income; Article 21 other income; Article 22 retirement income).
※ Average remuneration per director is calculated based on the average number of executives included in total compensation.
※ There were no expenses (compensation costs) recognized during the period due to the grant of stock options
* Remaining amount = Amounts recognized as liabilities and equity related to stock options on the statement of financial position for all directors and auditors as of the end of each fiscal year and the reporting date.
** Market value = Number of shares not yet settled x closing stock price as of the end of each fiscal year, etc.
※ Closing share price as of the end of each fiscal year, etc: KRW 53,200 as of December 30, 2024; KRW 119,900 as of December 30, 2025; and KRW 334,000 as of June 30, 2026.

[Remuneration paid, by Director type]

(KRW mil, shares)

Category	Year	Number of Persons	Total amount of remuneration	Average remuneration per Director	Stock-based compensation included in total remuneration	Remuneration not included in total amount — Other stock-based compensation		Note
						Number of shares not yet settled	Market value	
Registered Directors (Excluding Independent Directors and Audit Committee members)	2026	3	12,566	3,142	8,576	33,100	11,055	Average number of persons: approximately 4.0
	2025	3	26,981	8,302	4,478	74,528	8,936	Same as above (approximately 3.3)
	2024	3	28,670	5,734	-	-	-	Same as above (approximately 5.0)
Independent Directors (excluding Audit Committee members)	2026	2	320	128	-	-	-	Same as above (approximately 2.5)
	2025	3	678	220	-	-	-	Same as above (approximately 3.1)
	2024	3	740	247	-	-	-	Same as above (approximately 3.0)
Audit Committee members	2026	3	181	60	-	-	-	Same as above (approximately 3.0)
	2025	3	392	131	-	-	-	Same as above (approximately 3.0)
	2024	3	360	120	-	-	-	Same as above (approximately 3.0)

※ Pursuant to Article 159 of the Financial Investment Services and Capital Markets Act and Article 168 of the Enforcement Decree thereof, the amounts are based on compensation paid to registered directors, Independent Directors, and Audit Committee members who served during the relevant fiscal year.
※ The number of persons is based on the reporting date.
※ Total remuneration includes compensation paid to directors newly appointed or retired during the relevant fiscal year for the period during which they served as unregistered executives, and represents income as defined under the Income Tax Act (Article 20 employment income; Article 21 other income; Article 22 retirement income).
※ Average remuneration per director is calculated based on the average number of executives included in total compensation.
※ There were no expenses (compensation costs) recognized during the period due to the grant of stock options
** Market value = Number of shares not yet settled x closing stock price as of the end of each fiscal year, etc.
※ Closing share price as of the end of each fiscal year, etc: KRW 53,200 as of December 30, 2024; KRW 119,900 as of December 30, 2025; and KRW 334,000 as of June 30, 2026.

[By Type of income]

(KRW mil)

Category	Year	Earned income	Bonus	Other stock-based compensation	Other employment income	Retirement income	Other income
Registered Directors (excluding Independent Directors and Audit Committee members)	2026	2,727	1,035	8,576	228	-	-
	2025	4,539	8,737	4,478	669	8,558	-
	2024	6,393	12,179	-	713	9,386	-
Independent Directors (excluding Audit Committee members)	2026	304	-	-	-	-	16
	2025	652	-	-	-	-	26
	2024	731	-	-	-	-	9
Audit Committee members	2026	174	-	-	-	-	7
	2025	348	-	-	-	-	44
	2024	322	-	-	-	-	38

※ Pursuant to Article 159 of the Financial Investment Services and Capital Markets Act and Article 168 of the Enforcement Decree thereof, the amounts are based on compensation paid to registered directors, Independent Directors, and Audit Committee members who served during the relevant fiscal year.

※ The number of persons is based on the reporting date.

※ Total remuneration includes compensation paid to directors newly appointed or retired during the relevant fiscal year for the period during which they served as unregistered executives, and represents income as defined under the Income Tax Act (Article 20 employment income; Article 21 other income; Article 22 retirement income).

※ There were no expenses (compensation costs) recognized during the period due to the grant of stock options.

(3) Remuneration Criteria for Directors and Auditors

(3-1) Remuneration Criteria for Directors and Auditors

Category	Compensation type	Compensation item	Payment criteria
Registered Directors (Excluding Independent Directors and Audit Committee members)	Earned income	Salary	In accordance with internal regulations for executive treatment (Board resolution), remuneration is determined based on position, responsibilities, and performance results.
	Bonus	Traditional-holiday bonuses	100% of monthly wage for each
		Target achievement incentive:	Paid on biannual basis within the range of 0–200% of monthly wage, and CEO decides the amount according to the level of target achieved. (Adjusted according to division performance.)
		Performance incentive	Paid once a year within 0–50% of salary based on the compensation resources calculated according to financial factors such as profit after tax and cost of capital for the fiscal year by business unit.
		Long-term performance incentive	Calculated within the director remuneration limit approved at the General Meeting of Shareholders, based on the average salary of three years, using ROE, stock performance, and EBIT margin as criteria. Paid in installments over three years through stock-based compensation and other forms of compensation, and subject to reduction or clawback in accordance with applicable regulations.
	Other stock-based compensation	Performance incentive	If an individual elects to receive 0–50% of their performance incentive in shares, an additional 15% of the amount elected for stock-based payment is added and paid in shares.
		Long-term performance incentive	A portion or all of an individual's performance incentive is paid in shares in installments over three years, based on the proportion elected by the individual.
	Other income	Fringe benefits	Medical services, checkups, group accident insurance are provided in line with the internal regulations for executive treatment (Board resolution)
Independent Directors (excluding Audit Committee members)	Earned income	Salary	In accordance with internal regulations for the treatment of Independent Directors, the remuneration is determined individually and accounts for their roles, legal responsibilities and associated risks, travel distance, opportunity costs, etc.
	Other income	Fringe benefits	Medical services, checkups, group accident insurance are provided in line with the internal regulations for independent director treatment
Audit Committee members	Earned income	Salary	In accordance with internal regulations for the treatment of Independent Directors, the remuneration is determined individually and accounts for their roles, legal responsibilities and associated risks, travel distance, opportunity costs, etc.
	Other income	Fringe benefits	Medical services, checkups, group accident insurance are provided in line with the internal regulations for independent director treatment

(3-2) Linkage between director and auditor remuneration and performance

(KRW mil)

Year	Total director remuneration	Average director remuneration	Operating profit	Total shareholder return (TSR)
2026	12,566	3,142	146,725,209	179%
2025	26,981	8,302	43,601,051	129%
2024	28,670	5,734	32,725,961	-31%

※ The scope of directors included in "Total director remuneration" and "Average director remuneration" is limited to full-time directors and excludes statutory auditors and Audit Committee members.
※ TSR: [(closing stock price – opening stock price) + Dividend per share] / Opening share price x 100

<Remuneration for individual Directors and Auditors who are paid KRW 500 million or more >

(1) Summary on Remuneration by Executive

[Name: Young-hyun Jun]

(KRW mil, shares)

Year	Position	Total remuneration	Stock-based compensation included in total remuneration			Remuneration not included in total amount (based on remaining balance)		Note
			Type	Number	value	Other stock-based compensation		
						Number of shares not yet settled	Market value	
2026	CEO	2,393	2024 OPI	5,135	781	-	-	OPI closing stock price KRW 152,100
2025	CEO	5,606	2025 OPI	10,652	1,710	-	-	OPI closing stock price KRW 160,500
			2024 OPI	-	-	5,135	616	-
2024	Vice President	1,610	-	-	-	-	-	-

※Pursuant to Article 159 of the Financial Investment Services and Capital Markets Act and Article 168 of the Enforcement Decree thereof, the information is based on registered directors, Independent Directors, and Audit Committee members who served or retired during the relevant fiscal year.
※ Total remuneration includes remuneration paid to directors newly appointed or retired during the relevant fiscal year for the period during which they served as unregistered executives, and represents income as defined under the Income Tax Act (Article 20 employment income; Article 21 other income; Article 22 retirement income).
※ For other stock-based compensation under remuneration not included in the total amount, the number of shares not yet settled is presented as of the end of each fiscal year (June 30, 2026; for the first half of 2026), and the market value is calculated by multiplying the number of shares not yet settled by the closing share price as of the end of each fiscal year (June 30, 2026; for the first half of 2026)
※ In addition to the remuneration not included in total amount, for information on Performance Stock Units (PSUs) agreed upon in October 2025, please refer to C. Stock-based compensation system excluding stock options and X. Transactions with affiliates and subsidiaries – 4. Stock-based compensation transactions of major shareholders
※ CEO Young-hyun Jun is not eligible for the 2025 LTI payment, as he served as a director of Samsung SDI during the LTI performance evaluation period (2020–2022).
** Market value = Number of shares not yet settled x closing stock price as of the end of each fiscal year, etc.
※ Closing share price as of the end of each fiscal year, etc: KRW 53,200 as of December 30, 2024; KRW 119,900 as of December 30, 2025; and KRW 334,000 as of June 30, 2026.

[Name: Tae-moon Roh]

(KRW mil, shares)

Year	Position	Total remuneration	Stock-based compensation included in total remuneration			Remuneration not included in total amount (based on remaining balance)		Note
						Other stock-based compensation		
			Type	Number	value	Number of shares not yet settled	Market value	
2026	CEO	7,445	2024 OPI	40,579	6,172	-	-	OPI closing stock price KRW 152,100
			LTI	-	-	22,678	7,574	-
2025	CEO	6,125	LTI	22,679	1,597	22,678	2,719	LTI closing stock price KRW 70,400
			2025 OPI	7,299	1,171	-	-	OPI closing stock price KRW 160,500
			2024 OPI	-	-	40,579	4,865	-
2024	Executive Director	5,098	-	-	-	-	-	-

※ Pursuant to Article 159 of the Financial Investment Services and Capital Markets Act and Article 168 of the Enforcement Decree thereof, the information is based on registered directors, Independent Directors, and Audit Committee members who served or retired during the relevant fiscal year.

※ Total remuneration includes remuneration paid to directors newly appointed or retired during the relevant fiscal year for the period during which they served as unregistered executives, and represents income as defined under the Income Tax Act (Article 20 employment income; Article 21 other income; Article 22 retirement income).

※ For other stock-based compensation under remuneration not included in total amount, the number of shares not yet settled is presented as of the end of each fiscal year (June 30, 2026; for the first half of 2026), and the market value is calculated by multiplying the number of shares not yet settled by the closing share price as of the end of each fiscal year (June 30, 2026; for the first half of 2026)

※ In addition to the remuneration not included in total amount above, for information on Performance Stock Units (PSUs) agreed upon in October 2025, please refer to C. Stock-based compensation system excluding stock options and X. *Transactions with affiliates and subsidiaries* – 4. Stock-based compensation transactions of major shareholders.

※ CEO Tae-moon Roh served the Company during the LTI performance evaluation period (2020–2022). In July 2025, during the payment period (2023–2025), he received only 50% of the converted shares (40,357 shares) as part of efforts to strengthen responsible management, while the remaining 50% was deferred for one year and agreed to be paid in July 2026.
As this disclosure was prepared as of the first-half closing date (June 30), the shares paid in July 2026 are presented as shares not yet settled.
** Market value = Number of shares not yet settled x closing stock price as of the end of each fiscal year, etc.

※ Closing share price as of the end of each fiscal year, etc: KRW 53,200 as of December 30, 2024; KRW 119,900 as of December 30, 2025; and KRW 334,000 as of June 30, 2026.

[Name: Yong-Kwan Kim]

(KRW mil, shares)

Year	Position	Total remuneration	Stock-based compensation included in total remuneration			Remuneration not included in total amount (based on remaining balance)		Note
						Other stock-based compensation		
			Type	Number	value	Number of shares not yet settled	Market value	
2026	Executive Director	1,867	2024 OPI	8,606	1,309	-	-	OPI closing stock price KRW 152,100
			LTI	-	-	6,349	2,121	-
2025	President	2,573	LTI	6,349	447	6,349	761	LTI closing stock price KRW 70,400
			2025 OPI	2,903	466	-	-	OPI closing stock price KRW 160,500
			2024 OPI	-	-	8,606	1,032	-
2024	EVP	1,828	-	-	-	-	-	-

※ Pursuant to Article 159 of the Financial Investment Services and Capital Markets Act and Article 168 of the Enforcement Decree thereof, the information is based on registered directors, Independent Directors, and Audit Committee members who served or retired during the relevant fiscal year.

※ Total remuneration includes remuneration paid to directors newly appointed or retired during the relevant fiscal year for the period during which they served as unregistered executives, and represents income as defined under the Income Tax Act (Article 20 employment income; Article 21 other income; Article 22 retirement income).

※ For other stock-based compensation under remuneration not included in total amount, the number of shares not yet settled is presented as of the end of each fiscal year (June 30, 2026; for the first half of 2026), and the market value is calculated by multiplying the number of shares not yet settled by the closing share price as of the end of each fiscal year (June 30, 2026; for the first half of 2026)

※ In addition to the remuneration not included in total amount above, for information on Performance Stock Units (PSUs) agreed upon in October 2025, please refer to C. Stock-based compensation system excluding stock options and X. Transactions with affiliates and subsidiaries – 4. Stock-based compensation transactions of major shareholders
※ Director Yong-kwan Kim served the Company during the LTI performance evaluation period (2020–2022). In July 2025, during the payment period (2023–2025), he received only 50% of the converted shares (12,698 shares) as part of efforts to strengthen responsible management, while the remaining 50% was deferred for one year and agreed to be paid in July 2026.
As this disclosure was prepared as of the first-half closing date (June 30), the shares paid in July 2026 are presented as shares not yet settled.
** Market value = Number of shares not yet settled x closing stock price as of the end of each fiscal year, etc.

※ Closing share price as of the end of each fiscal year, etc: KRW 53,200 as of December 30, 2024; KRW 119,900 as of December 30, 2025; and KRW 334,000 as of June 30, 2026.

[Name: Jae-hyuk Song]

(KRW mil, shares)

Year	Position	Total remuneration	Stock-based compensation included in total remuneration			Remuneration not included in total amount (based on remaining balance)		Note
						Other stock-based compensation		
			Type	Number	value	Number of shares not yet settled	Market value	
2026	President	860	2024 OPI	2,063	314	-	-	OPI closing stock price KRW 152,100
			LTI	-	-	4,073	1,360	-
2025	Executive Director	1,843	LTI	4,073	287	4,073	488	LTI closing stock price KRW 70,400
			2025 OPI	1,644	264	-	-	OPI closing stock price KRW 160,500
			2024 OPI	-	-	2,063	247	-
2024	President	1,490	-	-	-	-	-	-

※ Pursuant to Article 159 of the Financial Investment Services and Capital Markets Act and Article 168 of the Enforcement Decree thereof, the information is based on registered directors, Independent Directors, and Audit Committee members who served or retired during the relevant fiscal year.

※ Total remuneration includes remuneration paid to directors newly appointed or retired during the relevant fiscal year for the period during which they served as unregistered executives, and represents income as defined under the Income Tax Act (Article 20 employment income; Article 21 other income; Article 22 retirement income).

※ For other stock-based compensation under remuneration not included in total amount, the number of shares not yet settled is presented as of the end of each fiscal year (June 30, 2026; for the first half of 2026), and the market value is calculated by multiplying the number of shares not yet settled by the closing share price as of the end of each fiscal year (June 30, 2026; for the first half of 2026)

※ In addition to the remuneration not included in total amount above, for information on Performance Stock Units (PSUs) agreed upon in October 2025, please refer to C. Stock-based compensation system excluding stock options and X. Transactions with affiliates and subsidiaries – 4. Stock-based compensation transactions of major shareholders
※ Former Director Jae-hyuk Song served the Company during the LTI performance evaluation period (2020–2022). In July 2025, during the payment period (2023–2025), he received only 50% of the converted shares (8,146 shares) as part of efforts to strengthen responsible management, while the remaining 50% was deferred for one year and agreed to be paid in July 2026.
As this disclosure was prepared as of the first-half closing date (June 30), the shares paid in July 2026 are presented as shares not yet settled.
** Market value = Number of shares not yet settled x closing stock price as of the end of each fiscal year, etc.

※ Closing share price as of the end of each fiscal year, etc: KRW 53,200 as of December 30, 2024; KRW 119,900 as of December 30, 2025; and KRW 334,000 as of June 30, 2026.

(1-1) Status of Stock Options Granted

[As of June 30, 2026]

N/A

(1-2) Status of other stock-based compensation granted

[As of June 30, 2026]

(shares)

Name	Grant date/payment date	Name	Newly granted shares	Cumulative granted shares	Shares paid during the period	Cumulative change in shares	Number of shares not yet settled at period-end	Payment schedule	Basis and procedure for granting
Young-hyun Jun	Jan 23, 2025 / Jan 26, 2026	2024 OPI Stock-based compensation	5,135	5,135	5,135	5,135	-	Jan 2026	Resolution by the Management Committee
Tae-moon Roh	Feb 14, 2025 / Jan 26, 2026	2024 OPI Stock-based compensation	40,579	40,579	40,579	40,579	-	Jan 2026	Resolution by the Compensation Committee
	Jul 25, 2025 / Jul 28, 2025	LTI Stock-based compensation	45,357	45,357	-	22,679	22,678	After Jul 2026	Resolution by the Compensation Committee
Yong-Kwan Kim	Jan 23, 2025 / Jan 26, 2026	2024 OPI Stock-based compensation	8,606	8,606	8,606	8,606	-	Jan 2026	Resolution by the Management Committee
	Jul 25, 2025 / Jul 28, 2025	LTI Stock-based compensation	12,698	12,698	-	6,349	6,349	After Jul 2026	Resolution by the Management Committee
Jae-hyuk Song	Jan 23, 2025 / Jan 26, 2026	2024 OPI Stock-based compensation	2,063	2,063	2,063	2,063	-	Jan 2026	Resolution by the Management Committee
	Jul 25, 2025 / Jul 28, 2025	LTI Stock-based compensation	8,146	8,146	-	4,073	4,073	After Jul 2026	Resolution by the Compensation Committee

※ Unregistered executives at the time of entering into stock-based compensation agreements entered into agreements pursuant to a resolution of the Management Committee, while Executive Directors did so pursuant to a resolution of the Compensation Committee.

(2) Criteria and methodology

[Name: Young-hyun Jun]

(KRW mil)

Year	Type of remuneration		Total amount	Criteria and methodology
2026	Earned Income	Salary	978	· In accordance with internal regulations for executive treatment (Board resolution), remuneration is determined based on position (vice chairman), responsibilities, and performance results. He was paid KRW 136 million per month from January to February, KRW 238 million in March, and KRW 156 million from April to June.
		Bonus	559	· Traditional-holiday bonus: 100% of monthly wage · Performance incentive: Paid once a year within 0–50% of salary based on the compensation resources calculated according to financial factors such as profit after tax and cost of capital for the fiscal year by business unit (adjusted according to individual performance)
		Other stock-based compensation	781	· Performance incentive: The 2024 performance incentive (OPI) was deferred and paid in January 2026, with at least 50% of each individual's performance incentive paid in shares based on the proportion elected by the individual. The KRW 781 million of stock-based compensation paid during the period was calculated by multiplying the number of shares (5,135 shares) by the market closing price on the date of disposal of treasury shares (KRW 152,100).
		Other Income	75	· Fringe benefits: Medical services, checkups, and group accident insurance are provided in line with the internal regulations for executive treatment (Board resolution).
	Retirement Income		-	-
	Other Income		-	-
	Remuneration not included in total amount		Other stock-based compensation	-
2025	Earned Income	Salary	1,711	・In accordance with internal regulations for executive treatment (Board resolution), remuneration is determined based on position (vice chairman), responsibilities, and performance results. He was paid KRW 95 million per month from January to February, KRW 299 million in March, and KRW 136 million from April to December.
		Bonus	1,868	・Traditional-holiday bonus: 100% of monthly wage ・Target achievement incentive: Paid on biannual basis within the range of 0–200% of monthly wage, and CEO decides the amount according to the level of target achieved (adjusted according to division performance). ・Performance incentive: Paid once a year within 0–50% of salary based on the compensation resources calculated according to financial factors such as profit after tax and cost of capital for the fiscal year by business unit (adjusted according to individual performance) ※ Quantitative indicators show that the DS Division achieved revenue of KRW 130.1 trillion and operating profit of KRW 24.9 trillion in 2025. Qualitative indicators include his contributions to improving business performance through expanded sales of high-value-added products, including server DRAM and HBM. The bonus amount was determined based on the indicators.
		Other stock-based compensation	1,710	・Performance incentive: If an individual elects to receive 0–50% of their performance incentive in shares, an additional 15% of the amount elected for stock-based payment is added and paid in shares. The KRW 1,710 million of stock-based compensation paid during the period was calculated by multiplying the number of shares (10,652 shares) by the market closing price on the date of disposal of treasury shares (KRW 160,500).
		Other Income	317	· Fringe benefits: Medical services, checkups, and group accident insurance are provided in line with the internal regulations for executive treatment (Board resolution).
	Retirement Income		-	
	Other Income		-	
	Remuneration not included in total amount		Other stock-based compensation	・There is an agreement to grant Restricted Stock Awards (2 years) in Jan 2026, equivalent of 5,135 treasury shares. The total payment amount will be determined based on the stock price at the time of grant.
2024	Earned Income	Salary	1,148	・In accordance with internal regulations for executive treatment (Board resolution), remuneration is determined based on position (vice chairman), responsibilities, and performance results. He was paid KRW 104 million in January and KRW 95 million per month from February to December.
		Bonus	320	・Traditional-holiday bonus: 100% of monthly wage ・Target achievement incentive: Paid on biannual basis within the range of 0–200% of monthly wage, and CEO decides the amount according to the level of target achieved (adjusted according to division performance).

				・Performance incentive: Paid once a year within 0–50% of salary based on the compensation resources calculated according to financial factors such as profit after tax and cost of capital for the fiscal year by business unit (adjusted according to individual performance) ※ Quantitative indicators show that the DS Division achieved revenue of KRW 111.1 trillion and operating profit of KRW 15.1 trillion in 2024. Qualitative indicators include his contributions to the early recovery of the semiconductor business's competitiveness through the restructuring of business strategies and product portfolios and improvements to the organizational structure. The bonus amount was determined based on the indicators.
		Other stock-based compensation	-	
		Other Income	142	· Fringe benefits: Medical services, checkups, and group accident insurance are provided in line with the internal regulations for executive treatment (Board resolution).
	Retirement Income		-	
	Other Income		-	
	Remuneration not included in total amount		Other stock-based compensation	-

※ In addition to the remuneration not included in total amount above, for information on Performance Stock Units (PSUs) agreed upon in October 2025, please refer to C. Stock-based compensation system excluding stock options and X. *Transactions with affiliates and subsidiaries* – 4. Transaction of stock-based compensation for major shareholders

[Name: Tae-moon Roh]

(KRW mil)

Year	Type of remuneration		Total amount	Criteria and methodology
2026	Earned Income	Salary	892	· In accordance with internal regulations for executive treatment (Board resolution), remuneration is determined based on his position (president), responsibilities, and performance results. He was paid KRW 131 million per month from January to February, KRW 197 million in March, and KRW 144 million from April to June
		Bonus	328	· Traditional-holiday bonus: 100% of monthly wage · Performance incentive: Paid once a year within 0–50% of salary based on the compensation resources calculated according to financial factors such as profit after tax and cost of capital for the fiscal year by business unit (adjusted according to individual performance)
		Other stock-based compensation	6,172	· Performance incentive: The 2024 performance incentive (OPI) was deferred and paid in January 2026, with at least 50% of each individual's performance incentive paid in shares based on the proportion elected by the individual. The KRW 6,172 million of stock-based compensation paid during the period was calculated by multiplying the number of shares (40,579 shares) by the market closing price on the date of disposal of treasury shares (KRW 152,100).
		Other Income	53	· Fringe benefits: Medical services, checkups, and group accident insurance are provided in line with the internal regulations for executive treatment (Board resolution).
	Retirement Income		-	-
	Other Income		-	-
	Remuneration not included in total amount		Other stock-based compensation	· There is an agreement to pay shares without transfer restrictions in July 2026 (equivalent to 22,678 treasury shares). The final payment amount will be determined based on the stock price at the time of grant.
2025	Earned Income	Salary	1,597	· In accordance with internal regulations for executive treatment (Board resolution), remuneration is determined based on his position (president), responsibilities, and performance results. He was paid KRW 119 million per month from January to February, KRW 179 million in March, and KRW 131 million from April to December.
		Bonus	1,598	· Traditional-holiday bonus: 100% of monthly wage · Target achievement incentive: Paid on biannual basis within the range of 0–200% of monthly wage, and CEO decides the amount according to the level of target achieved (adjusted according to division performance). · Performance incentive: Paid once a year within 0–50% of salary based on the compensation resources calculated according to financial factors such as profit after tax and cost of capital for the fiscal year by business unit (adjusted according to individual performance) · Long-term incentive: Calculated within the director remuneration limit, based on the average salary of 3 years, using ROE, stock performance, and EBIT margin as criteria. Paid over the course of 3 years. ※ Quantitative indicators show that the Company recorded a ROE of 13.2%, EBIT margin of 16.6%, and stock performance of -0.9% over 2020–2022; and that the DX Division achieved revenue of KRW 188.0 trillion and operating profit of KRW 12.9 trillion in 2025. Qualitative indicators include his contributions to delivering robust performance through Slim Tech technological innovation and effective marketing, as well as strengthening product competitiveness based on AI-driven innovation to lay the foundation for future business growth. The bonus amount was determined based on the indicators listed above.
		Other stock-based compensation	2,768	· Performance incentive: If an individual elects to receive 0–50% of their performance incentive in shares, an additional 15% of the amount elected for stock-based payment is added and paid in shares. · Long-term performance incentive: A portion or all of an individual's performance incentive is paid in shares in installments over three years, based on the proportion elected by the individual. The KRW 2,768 million of stock-based compensation paid during the period was calculated by adding the amount calculated by multiplying 22,679 shares by the market closing price on the date of disposal of treasury shares (KRW 70,400) and the amount calculated by multiplying 7,299 shares by the market closing price on the date of disposal of treasury shares (KRW 160,500).
		Other Income	163	· Fringe benefits: Medical services, checkups, and group accident insurance are provided in line with the internal regulations for executive treatment (Board resolution).
	Retirement Income		-	
	Other Income		-	
	Remuneration not included in total amount		Other stock-based compensation	· There are agreements to pay Restricted Stock Awards (2 years) in January 2026 (equivalent to 40,579 treasury shares) and shares without transfer restrictions in July 2026 (equivalent to 22,678 treasury shares)). The final grant amount will be determined based on the stock price at the time of grant.

<table>
<tr><td rowspan="8">2024</td><td rowspan="4">Earned Income</td><td>Salary</td><td>1,463</td><td>· In accordance with internal regulations for executive treatment (Board resolution), remuneration is determined based on his position (president), responsibilities, and performance results. He was paid KRW 104 million per month from January to February, KRW 182 million in March, and KRW 119 million from April to December.</td></tr>
<tr><td>Bonus</td><td>3,525</td><td>· Traditional-holiday bonus: 100% of monthly wage
· Target achievement incentive: Paid on biannual basis within the range of 0–200% of monthly wage, and CEO decides the amount according to the level of target achieved (adjusted according to division performance).
· Performance incentive: Paid once a year within 0–50% of salary based on the compensation resources calculated according to financial factors such as profit after tax and cost of capital for the fiscal year by business unit (adjusted according to individual performance)
· Long-term incentive: Calculated within the director remuneration limit, based on the average salary of 3 years, using ROE, stock performance, and EBIT margin as criteria. Paid over the course of 3 years.
※ Quantitative indicators include ROE of 13.2%, EBIT margin of 16.6%, and stock performance of -0.9% from 2020 to 2022, as well as MX Business revenue of KRW 114.4 trillion in 2024. Qualitative indicators include his contributions to delivering solid business performance through the launch of AI phones and expansion of the Galaxy ecosystem, while building a foundation for sustainable growth through new businesses such as healthcare. The bonus amount was determined based on the indicators.</td></tr>
<tr><td>Other stock-based compensation</td><td>-</td><td></td></tr>
<tr><td>Other Income</td><td>111</td><td>· Fringe benefits: Medical services, checkups, and group accident insurance are provided in line with the internal regulations for executive treatment (Board resolution).</td></tr>
<tr><td colspan="2">Retirement Income</td><td>-</td><td></td></tr>
<tr><td colspan="2">Other Income</td><td>-</td><td></td></tr>
<tr><td colspan="2">Remuneration not included in total amount</td><td>Other stock-based compensation</td><td>-</td></tr>
</table>

※ In addition to the remuneration not included in total amount above, for information on Performance Stock Units (PSUs) agreed upon in October 2025, please refer to C. Stock-based compensation system excluding stock options and X. Transactions with affiliates and subsidiaries – 4. Stock-based compensation transactions of major shareholders

[Name: Yong-Kwan Kim]

(KRW mil)

Year	Type of remuneration		Total amount	Criteria and methodology
2026	Earned Income	Salary	441	· In accordance with internal regulations for executive treatment (Board resolution), remuneration is determined based on his position (president), responsibilities, and performance results. He was paid KRW 74 million per month from January to June.
		Bonus	74	· Traditional-holiday bonus: 100% of monthly wage · Performance incentive: Paid once a year within 0–50% of salary based on the compensation resources calculated according to financial factors such as profit after tax and cost of capital for the fiscal year by business unit (adjusted according to individual performance)
		Other stock-based compensation	1,309	· Performance incentive: The 2024 performance incentive (OPI) was deferred and paid in January 2026, with at least 50% of each individual's performance incentive paid in shares based on the proportion elected by the individual. The KRW 1,309 million of stock-based compensation paid during the period was calculated by multiplying the number of shares (8,606 shares) by the market closing price on the date of disposal of treasury shares (KRW 152,100).
		Other Income	44	· Fringe benefits: Medical services, checkups, and group accident insurance are provided in line with the internal regulations for executive treatment (Board resolution).
	Retirement Income		-	-
	Other Income		-	-
	Remuneration not included in total amount		Other stock-based compensation	· There is an agreement to pay shares without transfer restrictions in July 2026 (equivalent to 6,349 treasury shares). The final payment amount will be determined based on the stock price at the time of grant
2025	Earned Income	Salary	827	· In accordance with internal regulations for executive treatment (Board resolution), remuneration is determined based on his position (president), responsibilities, and performance results. He was paid KRW 79 million in January, KRW 67 million per month from February to November, and KRW 80 million in December.
		Bonus	711	· Traditional-holiday bonus: 100% of monthly wage Target achievement incentive: Paid on biannual basis within the range of 0–200% of monthly wage, and CEO decides the amount according to the level of target achieved (adjusted according to division performance). · Performance incentive: Paid once a year within 0–50% of salary based on the compensation resources calculated according to financial factors such as profit after tax and cost of capital for the fiscal year by business unit (adjusted according to individual performance) · Long-term incentive: Calculated within the director remuneration limit, based on the average salary of 3 years, using ROE, stock performance, and EBIT margin as criteria. Paid over the course of 3 years. ※ Quantitative indicators show that the Company recorded ROE of 13.2%, EBIT margin of 16.6%, and stock performance of -0.9% from 2020 to 2022, as well as DS Division revenue of KRW 130.1 trillion and operating profit of KRW 24.9 trillion in 2025. Qualitative indicators include his contributions to enhancing the competitiveness of the semiconductor business through strengthened line planning and improved capital investment efficiency. The bonus amount was determined based on the indicators.
		Other stock-based compensation	913	· Performance incentive: If an individual elects to receive 0–50% of their performance incentive in shares, an additional 15% of the amount elected for stock-based payment is added and paid in shares. · Long-term performance incentive: A portion or all of an individual's performance incentive is paid in shares in installments over three years, based on the proportion elected by the individual. · The KRW 913 million of stock-based compensation paid during the period was calculated by adding the amount calculated by multiplying 2,903 shares by the market closing price on the date of disposal of treasury shares (KRW 160,500) and the amount calculated by multiplying 6,349 shares by the market closing price on the date of disposal of treasury shares (KRW 70,400).
		Other Income	122	· Fringe benefits: Medical services, checkups, and group accident insurance are provided in line with the internal regulations for executive treatment (Board resolution).
	Retirement Income		-	
	Other Income		-	
	Remuneration not included in total amount		Other stock-based compensation	· There are agreements to pay Restricted Stock Awards (2 years) in January 2026 (equivalent to 8,606 treasury shares) and shares without transfer restrictions in July 2026 (equivalent to 6,349 treasury shares), The final payment amount will be determined based on the stock price at the time of grant
2024	Earned Income	Salary	728	· In accordance with internal regulations for executive treatment (Board resolution), remuneration is determined based on his position (EVP), responsibilities, and performance results. He was paid KRW

				61 million per month from January to December.
		Bonus	1,052	· Traditional-holiday bonus: 100% of monthly wage Target achievement incentive: Paid on biannual basis within the range of 0–200% of monthly wage, and CEO decides the amount according to the level of target achieved (adjusted according to division performance). · Performance incentive: Paid once a year within 0–50% of salary based on the compensation resources calculated according to financial factors such as profit after tax and cost of capital for the fiscal year by business unit (adjusted according to individual performance) · Long-term incentive: Calculated within the director remuneration limit, based on the average salary of 3 years, using ROE, stock performance, and EBIT margin as criteria. Paid over the course of 3 years. ※ Quantitative indicators suggest that the Company recorded ROE of 13.2%, EBIT margin of 16.6%, and stock performance of -0.9% from 2020 to 2022, as well as DX Division revenue of KRW 174.9 trillion and operating profit of KRW 12.4 trillion in 2024. Qualitative indicators include his contributions to securing AI diagnostic capabilities through strategic partnerships and enhancing the global competitiveness and business scale of the medical device business. The bonus amount was determined based on the indicators.
		Other stock-based compensation	-	
		Other Income	48	· Fringe benefits: Medical services, checkups, and group accident insurance are provided in line with the internal regulations for executive treatment (Board resolution).
	Retirement Income		-	
	Other Income		-	
	Remuneration not included in total amount		Other stock-based compensation	-

※ In addition to the remuneration not included in total amount above, for information on Performance Stock Units (PSUs) agreed upon in October 2025, please refer to C. Stock-based compensation system excluding stock options and X. Transactions with affiliates and subsidiaries – 4. Stock-based compensation transactions of major shareholders

[Name: Jae-hyuk Song]

(KRW mil)

Year	Type of remuneration		Total amount	Criteria and methodology
2026	Earned Income	Salary	403	· In accordance with internal regulations for executive treatment (Board resolution), remuneration is determined based on his position (president), responsibilities, and performance results. He was paid KRW 63 million per month from January to February, KRW 79 million in March, and KRW 66 million from April to June
2026	Earned Income	Bonus	87	· Traditional-holiday bonus: 100% of monthly wage. · Performance incentive: Paid once a year within 0–50% of salary based on the compensation resources calculated according to financial factors such as profit after tax and cost of capital for the fiscal year by business unit (adjusted according to individual performance)
2026	Earned Income	Other stock-based compensation	314	· Performance incentive: The 2024 performance incentive (OPI) was deferred and paid in January 2026, with at least 50% of each individual's performance incentive paid in shares based on the proportion elected by the individual. The KRW 314 million of stock-based compensation paid during the period was calculated by multiplying the number of shares (2,063 shares) by the market closing price on the date of disposal of treasury shares (KRW 152,100).
2026	Earned Income	Other Income	56	· Fringe benefits: Medical services, checkups, and group accident insurance are provided in line with the internal regulations for executive treatment (Board resolution).
2026	Retirement Income		-	-
2026	Other Income		-	-
2026	Remuneration not included in total amount		Other stock-based compensation	· There is an agreement to pay shares without transfer restrictions in July 2026 (equivalent to 4,073 treasury shares). The final payment amount will be determined based on the stock price at the time of grant
2025	Earned Income	Salary	766	· In accordance with internal regulations for executive treatment (Board resolution), remuneration is determined based on his position (president), responsibilities, and performance results. He was paid KRW 57 million per month from January to February, KRW 86 million in March, and KRW 63 million from April to December.
2025	Earned Income	Bonus	367	· Traditional-holiday bonus: 100% of monthly wage · Target achievement incentive: Paid on biannual basis within the range of 0–200% of monthly wage, and CEO decides the amount according to the level of target achieved (adjusted according to division performance). · Performance incentive: Paid once a year within 0–50% of salary based on the compensation resources calculated according to financial factors such as profit after tax and cost of capital for the fiscal year by business unit (adjusted according to individual performance and retroactively applied). · Long-term incentive: Calculated within the director remuneration limit, based on the average salary of 3 years, using ROE, stock performance, and EBIT margin as criteria. Paid over the course of 3 years. ※ Quantitative indicators suggest that the Company recorded a ROE of 13.2%, EBIT margin of 16.6%, and stock performance of -0.9% over 2020–2022; and that the DS Division achieved revenue of KRW 130.1 trillion and operating profit of KRW 24.9 trillion in 2025. Qualitative indicators suggest that his contributions to securing research capabilities and developing key products strengthened business competitiveness. The bonus amount was determined based on the indicators listed above.
2025	Earned Income	Other stock-based compensation	551	・Performance incentive: If an individual elects to receive 0–50% of their performance incentive in shares, an additional 15% of the amount elected for share-based payment is added and paid in shares. ・Long-term performance incentive: A portion or all of an individual's performance incentive is paid in shares in installments over three years, based on the proportion elected by the individual. The KRW 551 million of stock-based compensation paid during the period was calculated by adding the amount calculated by multiplying 1,644 shares by the market closing price on the date of disposal of treasury shares (KRW 160,500) and the amount calculated by multiplying 4,073 shares by the market closing price on the date of disposal of treasury shares (KRW 70,400).
2025	Earned Income	Other Income	159	· Fringe benefits: Medical services, checkups, and group accident insurance are provided in line with the internal regulations for executive treatment (Board resolution).
2025	Retirement Income		-	
2025	Other Income		-	
2025	Remuneration not included in total amount		Other stock-based compensation	· There are agreements to pay Restricted Stock Awards (2 years) in January 2026 (equivalent to 2,063 treasury shares) and shares without transfer restrictions in July 2026 (equivalent to 4,073 treasury shares). The final payment amount will be determined based on the stock price at the time

				of grant
2024	Earned Income	Salary	686	· In accordance with internal regulations for executive treatment (Board resolution), remuneration is determined based on his position (EVP), responsibilities, and performance results. He was paid KRW 57 million per month from January to December.
		Bonus	684	· Traditional-holiday bonus: 100% of monthly wage · Target achievement incentive: Paid on biannual basis within the range of 0–200% of monthly wage, and CEO decides the amount according to the level of target achieved (adjusted according to division performance). · Performance incentive: Paid once a year within 0–50% of salary based on the compensation resources calculated according to financial factors such as profit after tax and cost of capital for the fiscal year by business unit (adjusted according to individual performance and retroactively applied). · Long-term incentive: Calculated within the director remuneration limit, based on the average salary of 3 years, using ROE, stock performance, and EBIT margin as criteria. Paid over the course of 3 years. ※ Quantitative indicators show that the Company recorded ROE of 13.2%, EBIT margin of 16.6%, and stock performance of -0.9% from 2020 to 2022, as well as DS Division revenue of KRW 111.1 trillion and operating profit of KRW 15.1 trillion in 2024. Qualitative indicators include his contributions to restoring technology competitiveness through the development of next-generation products and preparation for future technologies. The bonus amount was determined based on the indicators.
		Other stock-based compensation	-	
		Other Income	120	· Fringe benefits: Medical services, checkups, and group accident insurance are provided in line with the internal regulations for executive treatment (Board resolution).
	Retirement Income		-	
	Other Income		-	
	Remuneration not included in total amount		Other stock-based compensation	-

< Remuneration for five highest-paid Executive Directors who are paid KRW 500 million or more >

(1) Summary on Remuneration by Executive

[Name: Won-jin Lee]

(KRW mil, shares)

Year	Position	Total remuneration	Stock-based compensation included in total compensation			Remuneration not included in total amount (based on remaining balance)		Note
						Other stock-based compensation		
			Type	Number	value	Number of shares not yet settled	Market value	
2026	President	7,479	LTI	17,724	2,845	35,446	11,839	LTI closing price KRW 160,500
2025	President	7,305	2025 OPI	9,160	1,470	-	-	OPI closing price KRW 160,500
2024	President	708	-	-	-	-	-	-

※ Total remuneration includes remuneration paid to directors newly appointed or retired during the relevant fiscal year for the period during which they served as unregistered executives, and represents income as defined under the Income Tax Act (Article 20 employment income; Article 21 other income; Article 22 retirement income).

※ For other stock-based compensation under remuneration not included in total amount, the number of shares not yet settled is presented as of the end of each fiscal year (June 30, 2026; for the first half of 2026), and the market value is calculated by multiplying the number of shares not yet settled by the closing share price as of the end of each fiscal year (June 30, 2026; for the first half of 2026)
** Market value = Number of shares not yet settled x closing stock price as of the end of each fiscal year, etc.

※ Closing share price as of the end of each fiscal year, etc: KRW 53,200 as of December 30, 2024; KRW 119,900 as of December 30, 2025; and KRW 334,000 as of June 30, 2026.

[Name: Tae-moon Roh]

(KRW mil, shares)

Year	Position	Total remuneration	Stock-based compensation included in total compensation			Remuneration not included in total amount (based on remaining balance)		Note
			Type	Number	value	Other stock-based compensation		
						Number of shares not yet settled	Market value	
2026	CEO	7,445	2024 OPI	40,579	6,172	-	-	OPI closing price KRW 152,100
			LTI	-	-	22,678	7,574	-
2025	CEO	6,125	LTI	22,679	1,597	22,678	2,719	LTI closing price KRW 70,400
			2025 OPI	7,299	1,171	-	-	OPI closing price KRW 160,500
			2024 OPI	-	-	40,579	4,865	-
2024	Executive Director	5,098	-	-	-	-	-	-

※ Pursuant to Article 159 of the Financial Investment Services and Capital Markets Act and Article 168 of the Enforcement Decree thereof, the information is based on registered directors, Independent Directors, and Audit Committee members who served or retired during the relevant fiscal year.

※ Total remuneration includes remuneration paid to directors newly appointed or retired during the relevant fiscal year for the period during which they served as unregistered executives, and represents income as defined under the Income Tax Act (Article 20 employment income; Article 21 other income; Article 22 retirement income).

※ For other stock-based compensation under remuneration not included in total amount, the number of shares not yet settled is presented as of the end of each fiscal year (June 30, 2026; for the first half of 2026), and the market value is calculated by multiplying the number of shares not yet settled by the closing share price as of the end of each fiscal year (June 30, 2026; for the first half of 2026)

※ In addition to remuneration not included in total amount above, for information on Performance Stock Units (PSUs) agreed upon in October 2025, please refer to C. Stock-based compensation system excluding stock options and X. Transactions with affiliates and subsidiaries – 4. Stock-based compensation transactions of major shareholders

※ CEO Tae-moon Roh served the Company during the LTI performance evaluation period (2020–2022). In July 2025, during the payment period (2023–2025), he received only 50% of the converted shares (40,357 shares) as part of efforts to strengthen responsible management, while the remaining 50% was deferred for one year and agreed to be paid in July 2026.
As this disclosure was prepared as of the first-half closing date (June 30), the shares paid in July 2026 are presented as shares not yet settled.
** Market value = Number of shares not yet settled x closing stock price as of the end of each fiscal year, etc.

※ Closing share price as of the end of each fiscal year, etc: KRW 53,200 as of December 30, 2024; KRW 119,900 as of December 30, 2025; and KRW 334,000 as of June 30, 2026.

[Name: Maruo Porcini]

(KRW mil, shares)

Year	Position	Total remuneration	Stock-based compensation included in total remuneration			Remuneration not included in total amount (based on remaining balance)		Note
			Type	Number	value	Other stock-based compensation		
						Number of shares not yet settled	Market value	
2026	President	4,526	LTI	13,293	2,134	26,584	8,879	LTI closing price KRW 160,500
2025	President	2,778	2025 OPI	2,292	3,679	-	-	OPI closing price 160,500
2024	-	-	-	-	-	-	-	-

※ Total remuneration includes remuneration paid to directors newly appointed or retired during the relevant fiscal year for the period during which they served as unregistered executives, and represents income as defined under the Income Tax Act (Article 20 employment income; Article 21 other income; Article 22 retirement income).

※ For other stock-based compensation under remuneration not included in total amount, the number of shares not yet settled is presented as of the end of each fiscal year (June 30, 2026; for the first half of 2026), and the market value is calculated by multiplying the number of shares not yet settled by the closing share price as of the end of each fiscal year (June 30, 2026; for the first half of 2026)

※ President Mauro Porcini joined the Company on April 1, 2025; therefore, no data is available for 2024.
** Market value = Number of shares not yet settled x closing stock price as of the end of each fiscal year, etc.

※ Closing share price as of the end of each fiscal year, etc: KRW 53,200 as of December 30, 2024; KRW 119,900 as of December 30, 2025; and KRW 334,000 as of June 30, 2026.

[Name: Jae-wook Chung]

(KRW mil, shares)

Year	Position	Total remuneration	Stock-based compensation included in total remuneration			Remuneration not included in total amount (based on remaining balance)		Note
			Type	Number	value	Other stock-based compensation		
						Number of shares not yet settled	Market value	
2026	Advisor	3,879	-	-	-	-	-	-
2025	EVP	3,449	-	-	-	-	-	-
2024	EVP	2,219	-	-	-	-	-	-

※ Total remuneration includes remuneration paid to directors newly appointed or retired during the relevant fiscal year for the period during which they served as unregistered executives, and represents income as defined under the Income Tax Act (Article 20 employment income; Article 21 other income; Article 22 retirement income).

※ For other stock-based compensation under remuneration not included in total amount, the number of shares not yet settled is presented as of the end of each fiscal year (June 30, 2026; for the first half of 2026), and the market value is calculated by multiplying the number of shares not yet settled by the closing share price as of the end of each fiscal year (June 30, 2026; for the first half of 2026)
** Market value = Number of shares not yet settled x closing stock price as of the end of each fiscal year, etc.

※ Closing share price as of the end of each fiscal year, etc: KRW 53,200 as of December 30, 2024; KRW 119,900 as of December 30, 2025; and KRW 334,000 as of June 30, 2026.

[Name: Hongkun Park]

(KRW mil, shares)

Year	Position	Total remuneration	Stock-based compensation included in total remuneration			Remuneration not included in total amount (based on remaining balance)		Note
			Type	Number	value	Other stock-based compensation		
						Number of shares not yet settled	Market value	
2026	President	2,430	-	-	-	-	-	-
2025	-	-	-	-	-	-	-	-
2024	Advisor	2,292	-	-	-	-	-	-

※ Total remuneration includes remuneration paid to directors newly appointed or retired during the relevant fiscal year for the period during which they served as unregistered executives, and represents income as defined under the Income Tax Act (Article 20 employment income; Article 21 other income; Article 22 retirement income).

※ For other stock-based compensation under remuneration not included in total amount, the number of shares not yet settled is presented as of the end of each fiscal year (June 30, 2026; for the first half of 2026), and the market value is calculated by multiplying the number of shares not yet settled by the closing share price as of the end of each fiscal year (June 30, 2026; for the first half of 2026)
※ President Hong-keun Park retired as an advisor at the end of 2024 and rejoined the Company as President in January 2026; therefore, no data is available for 2025.
** Market value = Number of shares not yet settled x closing stock price as of the end of each fiscal year, etc.

※ Closing share price as of the end of each fiscal year, etc: KRW 53,200 as of December 30, 2024; KRW 119,900 as of December 30, 2025; and KRW 334,000 as of June 30, 2026.

(1-1) Status of stock options granted
[As of June 30, 2026]
N/A

(1-2) Status of Other stock-based compensation granted
[As of June 30, 2026]

(shares)

Name	Grant date/payment date	Name	Newly granted shares	Cumulative granted shares	Shares paid during the period	Cumulative change in shares	Number of shares not yet settled at period-end	Payment schedule	Basis and procedure for granting
Won-jin Lee	Dec 30, 2025 / Jan 30, 2026	LTI stock-based compensation	53,170	53,170	17,724	17,724	35,446	After Jan 2027	Individual Assignment Agreement
Tae-moon Roh	Feb 14, 2025 / Jan 26, 2026	2024 OPI stock-based compensation	40,579	40,579	40,579	40,579	-	Jan 2026	Resolution by the Compensation Committee
	Jul 25, 2025 / Jul 28, 2025	LTI stock-based compensation	45,357	45,357	-	22,679	22,678	After Jul 2026	Resolution by the Compensation Committee
Mauro Porcini	Dec 30, 2025 / Jan 30, 2026	LTI stock-based compensation	39,877	39,877	13,293	13,293	26,584	After Jan 2027	Individual Assignment Agreement
Jae-wook Chung	-	-	-	-	-	-	-	-	-
Hongkun Park	-	-	-	-	-	-	-	-	-

(2) Criteria and methodology

[Name: Won-jin Lee]

(KRW mil)

Year	Type of remuneration		Total amount	Criteria and methodology
2026	Earned Income	Salary	1,744	· In accordance with internal regulations for executive treatment (Board resolution), remuneration is determined based on his position (president), responsibilities, and performance results. He was paid KRW 291 million per month from January to June.
		Bonus	2,873	・Traditional-holiday bonus: Payment of KRW 190 million ・Long-term performance incentive: Based on the achievement of the individual's annual work objectives (strengthening business competitiveness through global marketing), the incentive is calculated according to the payout rate determined by the CEO and the individual reference amount, and paid in installments over three years. ※ Quantitative indicators include DX Division revenue of KRW 100.7 trillion in the first half of 2026. Qualitative indicators include his contributions to strengthening the global brand, expanding online sales by enhancing the customer experience, and improving the competitiveness of the TV business through effective data-driven marketing. The bonus amount was determined based on the indicators.
		Other stock-based compensation	2,845	・Long-term performance incentive: Based on the achievement of the individual's annual work objectives (strengthening business competitiveness through global marketing), a portion of the incentive calculated according to the payout rate determined by the CEO and the individual reference amount, is paid in shares in installments over three years. ・The KRW 2,845 million of stock-based compensation paid during the period was calculated by multiplying the number of shares (17,724 shares) by the market closing price on the date of disposal of treasury shares (KRW 160,500)
		Other Income	17	· Fringe benefits: Medical services, checkups, and group accident insurance are provided in line with the internal regulations for executive treatment (Board resolution).
	Retirement Income		-	-
	Other Income		-	-
	Remuneration not included in total amount	Other stock-based compensation		・Pursuant to an agreement to pay shares without transfer restrictions over three years beginning in January 2026, there are remaining shares to be paid in 2027 and 2028 equivalent to 35,446 treasury shares. The final payment amount will be determined based on the stock price at the time of grant.
2025	Earned Income	Salary	3,457	In accordance with internal regulations for executive treatment (Board resolution), remuneration is determined based on position (President), responsibilities, and performance results. He was

<table>
<tr><td rowspan="7"></td><td rowspan="4"></td><td></td><td></td><td>paid an average of KRW 288 million per month from January to December.</td></tr>
<tr><td>Bonus</td><td>2,288</td><td>・Traditional-holiday bonus: an average of KRW 187 million
・Target achievement incentive: Paid on a biannual basis, with the incentive calculated according to the payout rate determined by the CEO based on the level of target achievement by department and the individual reference amount
・Performance incentive: Paid once a year, with the incentive calculated according to the payout rate determined by the CEO based on the level of achievement of the individual's annual work objectives (strengthening business competitiveness through global marketing) and the individual reference amount.
※ Quantitative indicators show that the DX Division recorded a revenue of KRW 188.0 trillion and operating profit of KRW 12.9 trillion in 2025. Qualitative indicators include his contributions to strengthening the global brand, expanding online sales by enhancing the customer experience, and improving business performance by strengthening competitiveness through effective Big Data-driven marketing and other initiatives. The bonus amount was determined based on the indicators.</td></tr>
<tr><td>Other stock-based compensation</td><td>1,470</td><td>・Performance incentive: If an individual elects to receive 0–50% of their performance incentive in shares, an additional 15% of the amount elected for share-based payment is added and paid in shares.
・The KRW 1,470 million of stock-based compensation paid during the period was calculated by multiplying the number of shares (9,160 shares) by the market closing price on the date of disposal of treasury shares (KRW 160,500).</td></tr>
<tr><td>Other Income</td><td>90</td><td>· Fringe benefits: Medical services, checkups, and group accident insurance are provided in line with the internal regulations for executive treatment (Board resolution).</td></tr>
<tr><td colspan="2">Retirement Income</td><td>-</td><td></td></tr>
<tr><td colspan="2">Other Income</td><td>-</td><td></td></tr>
<tr><td colspan="2">Remuneration not included in total amount</td><td>Other stock-based compensation</td><td>-</td></tr>
<tr><td rowspan="7">2024</td><td rowspan="4">Earned Income</td><td>Salary</td><td>449</td><td>・In accordance with internal regulations for executive treatment (Board resolution), remuneration is determined based on position (President level), responsibilities, and performance results. He was paid an average of KRW 21 million per month from January to November and KRW 218 million in December.</td></tr>
<tr><td>Bonus</td><td>172</td><td>・ Traditional-holiday bonus: an average of KRW 21 million
・ Target achievement incentive: The incentive is calculated based on the payout rate determined by the CEO according to the level of target achievement by department and the individual reference amount.</td></tr>
<tr><td>Other stock-based compensation</td><td>-</td><td></td></tr>
<tr><td>Other Income</td><td>87</td><td>· Fringe benefits: Medical services, checkups, and group accident insurance are provided in line with the internal regulations for executive treatment (Board resolution).</td></tr>
<tr><td colspan="2">Retirement Income</td><td>-</td><td></td></tr>
<tr><td colspan="2">Other Income</td><td>-</td><td></td></tr>
<tr><td colspan="2">Remuneration not included in total amount</td><td>Other stock-based compensation</td><td>-</td></tr>
</table>

[Name: Tae-moon Roh]

(KRW mil)

Year	Type of remuneration		Total amount	Criteria and methodology
2026	Earned Income	Salary	892	· In accordance with internal regulations for executive treatment (Board resolution), remuneration is determined based on his position (president), responsibilities, and performance results. He was paid KRW 131 million per month from January to February, KRW 197 million in March, and KRW 144 million from April to June
		Bonus	328	· Traditional-holiday bonus: 100% of monthly wage. · Performance incentive: Paid once a year within 0–50% of salary based on the compensation resources calculated according to financial factors such as profit after tax and cost of capital for the fiscal year by business unit (adjusted according to individual performance)
		Other stock-based compensation	6,172	· Performance incentive: The 2024 performance incentive (OPI) was deferred and paid in January 2026, with at least 50% of each individual's performance incentive paid in shares based on the proportion elected by the individual. The KRW 6,172 million of stock-based compensation paid during the period was calculated by multiplying the number of shares (40,579 shares) by the market closing price on the date of disposal of treasury shares (KRW 152,100).
		Other Income	53	· Fringe benefits: Medical services, checkups, and group accident insurance are provided in line with the internal regulations for executive treatment (Board resolution).
	Retirement Income		-	-
	Other Income		-	-
	Remuneration not included in total amount		Other stock-based compensation	· There is an agreement to pay shares without transfer restrictions in July 2026 (equivalent to 22,678 treasury shares). The final payment amount will be determined based on the stock price at the time of grant
2025	Earned Income	Salary	1,597	· In accordance with internal regulations for executive treatment (Board resolution), remuneration is determined based on his position (president), responsibilities, and performance results. He was paid KRW 119 million per month from January to February, KRW 179 million in March, and KRW 131 million from April to December.
		Bonus	1,598	· Traditional-holiday bonus: 100% of monthly wage · Target achievement incentive: Paid on biannual basis within the range of 0–200% of monthly wage, and CEO decides the amount according to the level of target achieved (adjusted according to division performance). · Performance incentive: Paid once a year within 0–50% of salary based on the compensation resources calculated according to financial factors such as profit after tax and cost of capital for the fiscal year by business unit (adjusted according to individual performance and retroactively applied). · Long-term incentive: Calculated within the director remuneration limit, based on the average salary of 3 years, using ROE, stock performance, and EBIT margin as criteria. Paid over the course of 3 years. ※ Quantitative indicators suggest that the Company recorded a ROE of 13.2%, EBIT margin of 16.6%, and stock performance of -0.9% over 2020–2022; and that the DX Division achieved revenue of KRW 188.0 trillion and operating profit of KRW 12.9 trillion in 2025. Qualitative indicators include his contributions to delivering robust performance through Slim Tech technological innovation and effective marketing, as well as strengthening product competitiveness based on AI-driven innovation to lay the foundation for future business growth. The bonus amount was determined based on the indicators listed above.
		Other stock-based compensation	2,768	· Performance incentive: If an individual elects to receive 0–50% of their performance incentive in shares, an additional 15% of the amount elected for stock-based payment is added and paid in shares. · Long-term performance incentive: A portion or all of an individual's performance incentive is paid in shares in installments over three years, based on the proportion elected by the individual. The KRW 2,768 million of stock-based compensation paid during the period was calculated by adding the amount calculated by multiplying 22,679 shares by the market closing price on the date of disposal of treasury shares (KRW 70,400) and the amount calculated by multiplying 7,299 shares by the market closing price on the date of disposal of treasury shares (KRW 160,500).
		Other Income	163	· Fringe benefits: Medical services, checkups, and group accident insurance are provided in line with the internal regulations for executive treatment (Board resolution).
	Retirement Income		-	
	Other Income		-	
	Remuneration not included		Other stock-	· There are agreements to pay Restricted Stock Awards (2 years) in January 2026 (equivalent

	in total amount		based compensation	to 40,579 treasury shares) and shares without transfer restrictions in July 2026 (equivalent to 22,678 treasury shares). The final grant amount will be determined based on the stock price at the time of grant.
2024	Earned Income	Salary	1,463	· In accordance with internal regulations for executive treatment (Board resolution), remuneration is determined based on his position (president), responsibilities, and performance results. He was paid KRW 104 million per month from January to February, KRW 182 million in March, and KRW 119 million from April to December.
		Bonus	3,525	· Traditional-holiday bonus: 100% of monthly wage · Target achievement incentive: Paid on biannual basis within the range of 0–200% of monthly wage, and CEO decides the amount according to the level of target achieved (adjusted according to division performance). · Performance incentive: Paid once a year within 0–50% of salary based on the compensation resources calculated according to financial factors such as profit after tax and cost of capital for the fiscal year by business unit (adjusted according to individual performance and retroactively applied). · Long-term incentive: Calculated within the director remuneration limit, based on the average salary of 3 years, using ROE, stock performance, and EBIT margin as criteria. Paid over the course of 3 years. ※ Quantitative indicators include ROE of 13.2%, EBIT margin of 16.6%, and stock performance of -0.9% from 2020 to 2022, as well as MX Business revenue of KRW 114.4 trillion in 2024. Qualitative indicators include his contributions to delivering solid business performance through the launch of AI phones and expansion of the Galaxy ecosystem, while building a foundation for sustainable growth through new businesses such as healthcare. The bonus amount was determined based on the indicators.
		Other stock-based compensation	-	
		Other Income	111	· Fringe benefits: Medical services, checkups, and group accident insurance are provided in line with the internal regulations for executive treatment (Board resolution).
	Retirement Income		-	
	Other Income		-	
	Remuneration not included in total amount		Other stock-based compensation	-

※ In addition to the remuneration not included in total amount above, for information on Performance Stock Units (PSUs) agreed upon in October 2025, please refer to C. Stock-based compensation system excluding stock options and X. Transactions with affiliates and subsidiaries – 4. Stock-based compensation transactions of major shareholders

[Name: Mauro Porcini]

(KRW mil)

<table>
<tr><th>Year</th><th colspan="2">Type of remuneration</th><th>Total amount</th><th>Criteria and methodology</th></tr>
<tr><td rowspan="7">2026</td><td rowspan="4">Earned Income</td><td>Salary</td><td>671</td><td>・In accordance with internal regulations for executive treatment (Board resolution), remuneration is determined based on position (President), responsibilities, and performance results. He was paid an average of KRW 112 million per month from January to June.</td></tr>
<tr><td>Bonus</td><td>1,554</td><td>・Traditional-holiday bonus: Payment of KRW 73 million
・Long-term performance incentive: Based on the achievement of the individual’s annual work objectives (driving Company-wide design innovation and strengthening global design competitiveness), the incentive calculated according to the payout rate determined by the CEO and the individual reference amount, is paid in installments over three years.
※ Quantitative indicators show that DX Division reached a revenue of KRW 100.7 trillion in the first half of 2026. Qualitative indicators include his contributions to enhancing global design brand value by improving Company-wide UX and design quality, strengthening the Company-wide advanced design framework, and leading the development of the mid- to long-term roadmap. The bonus amount was determined based on the indicators.</td></tr>
<tr><td>Other stock-based compensation</td><td>2,134</td><td>・Long-term performance incentive: Based on the achievement of the individual’s annual work objectives (driving Company-wide design innovation and strengthening global design competitiveness), a portion of the incentive, calculated according to the payout rate determined by the CEO and the individual reference amount, is paid in shares in installments over three years.
・The KRW 2,134 million of stock-based compensation paid during the period was calculated by multiplying the number of shares (13,293 shares) by the market closing price on the date of disposal of treasury shares (KRW 160,500).</td></tr>
<tr><td>Other Income</td><td>167</td><td>· Fringe benefits: Medical services, checkups, and group accident insurance are provided in line with the internal regulations for executive treatment (Board resolution).</td></tr>
<tr><td colspan="2">Retirement Income</td><td>-</td><td>-</td></tr>
<tr><td colspan="2">Other Income</td><td>-</td><td>-</td></tr>
<tr><td colspan="2">Remuneration not included in total amount</td><td>Other stock-based compensation</td><td>・There is an agreement to pay shares without transfer restrictions in 2027 and 2028 (equivalent to 26,584 treasury shares. The final payment amount will be determined based on the stock price at the time of grant</td></tr>
<tr><td rowspan="5">2025</td><td rowspan="4">Earned Income</td><td>Salary</td><td>962</td><td>・In accordance with internal regulations for executive treatment (Board resolution), remuneration is determined based on position (President), responsibilities, and performance results. He was paid an average of KRW 107 million per month from April to December.</td></tr>
<tr><td>Bonus</td><td>1,078</td><td>・Traditional-holiday bonus: Payment of KRW 70 million
・Target achievement incentive: Paid on a biannual basis, with the incentive calculated according to the payout rate determined by the CEO based on the level of target achievement by department and the individual reference amount
・Performance incentive: Based on the achievement of the individual’s annual work objectives (driving Company-wide design innovation and strengthening global design competitiveness), the incentive calculated according to the payout rate determined by the CEO and the individual reference amount, is paid once a year
※ Quantitative indicators show that the DX Division reached a revenue of KRW 188.0 trillion and operating profit of KRW 12.9 trillion in 2025. Qualitative indicators include his contributions to enhancing global design brand value by improving Company-wide UX and design quality, strengthening the Company-wide advanced design framework, and leading the development of the mid- to long-term roadmap. The bonus amount was determined based on the indicators.</td></tr>
<tr><td>Other stock-based compensation</td><td>368</td><td>・Performance incentive: If an individual elects to receive 0–50% of their performance incentive in shares, an additional 15% of the amount elected for share-based payment is added and paid in shares.
The KRW 368 million of stock-based compensation paid during the period was calculated by multiplying the number of shares (2,292 shares) by the market closing price on the date of disposal of treasury shares (KRW 160,500).</td></tr>
<tr><td>Other Income</td><td>370</td><td>· Fringe benefits: Medical services, checkups, and group accident insurance are provided in line with the internal regulations for executive treatment (Board resolution).</td></tr>
<tr><td colspan="2">Retirement Income</td><td>-</td><td></td></tr>
</table>

	Other Income	-	
	Remuneration not included in total amount	Other stock-based compensation	-

[Name: Jae-wook Chung]

(KRW mil)

Year	Type of remuneration		Total amount	Criteria and methodology
2026	Earned Income	Salary	24	・In accordance with internal regulations for executive treatment (Board resolution), remuneration is determined based on position (Executive Vice President), responsibilities, and performance results. He was paid an average of KRW 12 million per month from January to February
		Bonus	3,817	・Traditional-holiday bonus: Payment of KRW 12 million ・Long-term performance incentive: Based on the achievement of the individual's annual work objectives (strengthening image generation and multimodal competitiveness using AI technology), the incentive is calculated according to the payout rate determined by the CEO and the individual reference amount ※ Quantitative indicators show that the DX Division recorded a revenue of KRW 100.7 trillion in the first half of 2026. Qualitative indicators include his contributions to strengthening image generation and multimodal competitiveness using AI technology. The bonus amount was determined based on the indicator
		Other stock-based compensation	-	-
		Other Income	37	· Fringe benefits: Medical services, checkups, and group accident insurance are provided in line with the internal regulations for executive treatment (Board resolution).
	Retirement Income		-	-
	Other Income		-	-
	Remuneration not included in total amount		Other stock-based compensation	-
2025	Earned Income	Salary	448	・In accordance with internal regulations for executive treatment (Board resolution), remuneration is determined based on position (Executive Vice President), responsibilities, and performance results. He was paid an average of KRW 37 million per month from January to December
		Bonus	2,712	・Traditional-holiday bonus: an average of KRW 27 million ・Performance incentive: Based on the achievement of the individual's annual work objectives (strengthening image generation and multimodal competitiveness using AI technology), the incentive calculated according to the payout rate determined by the CEO and the individual reference amount, is paid once a year ・Long-term performance incentive: Based on the achievement of the individual's annual work objectives (strengthening image generation and multimodal competitiveness using AI technology), the incentive, calculated according to the payout rate determined by the CEO and the individual reference amount, is paid in installments over three years. ※ Quantitative indicators show that the DX Division recorded a revenue of KRW 188.0 trillion and operating profit of KRW 12.9 trillion in 2025. Qualitative indicators include his contributions to strengthening image generation and multimodal competitiveness using AI technology. The bonus amount was determined based on the indicators.
		Other stock-based compensation	-	-
		Other Income	152	· Fringe benefits: Medical services, checkups, and group accident insurance are provided in line with the internal regulations for executive treatment (Board resolution).
	Retirement Income		137	・In accordance with the Executive Retirement Benefit Regulations (Board resolution), the retirement benefit was calculated based on the reference retirement salary of KRW 43 million, multiplied by three years of service as an executive and the applicable payment multiple (1–3.5).
	Other Income		-	

	Remuneration not included in total amount		Other stock-based compensation	-
2024	Earned Income	Salary	429	・In accordance with internal regulations for executive treatment (Board resolution), remuneration is determined based on position (Executive Vice President level), responsibilities, and performance results. He was paid an average of KRW 36 million per month from January to December
		Bonus	1,642	・Traditional-holiday bonus: an average of KRW 26 million ・Target achievement incentive: The incentive is calculated based on the payout rate determined by the CEO according to the level of target achievement by department and the individual reference amount ・Performance incentive: Based on the achievement of the individual's annual work objectives (strengthening image generation and multimodal competitiveness using AI technology), the incentive calculated according to the payout rate determined by the CEO and the individual reference amount, is paid once a year. ・Long-term performance incentive: Based on the achievement of the individual's annual work objectives (strengthening image generation and multimodal competitiveness using AI technology), the incentive, calculated according to the payout rate determined by the CEO and the individual reference amount, is paid in installments over three years ※ Quantitative indicators show that the DX Division recorded a revenue of KRW 174.9 trillion and operating profit of KRW 12.4 trillion in 2024. Qualitative indicators include his contributions to strengthening image generation and multimodal competitiveness using AI technology. The bonus amount was determined based on the indicators
		Other stock-based compensation	-	
		Other Income	148	· Fringe benefits: Medical services, checkups, and group accident insurance are provided in line with the internal regulations for executive treatment (Board resolution).
	Retirement Income		-	
	Other Income		-	
	Remuneration not included in total amount		Other stock-based compensation	-

[Name: Hongkun Park]

(KRW mil)

Year	Type of remuneration		Total amount	Criteria and methodology
2026	Earned Income	Salary	1,278	・In accordance with internal regulations for executive treatment (Board resolution), remuneration is determined based on position (President), responsibilities, and performance results. He was paid an average of KRW 213 million per month from January to June.
		Bonus	946	・Traditional-holiday bonus: Payment of KRW 209 million ・Signing bonus: Payment of KRW 737 million in March 2026. ・Long-term performance incentive: Based on the achievement of the individual's annual work objectives (building a Scientific AI platform and developing core technologies required to create new businesses, etc.), the incentive calculated according to the payout rate determined by the CEO and the individual reference amount, is paid once a year. ※ Quantitative indicators show that the DS Division recorded a revenue of KRW 209.2 trillion in the first half of 2026. Qualitative indicators include his contributions to strengthening future business competitiveness through the development of next-generation generative AI models and system architectures. The bonus amount was determined based on the indicators
		Other stock-based compensation	-	-
		Other Income	206	· Fringe benefits: Medical services, checkups, and group accident insurance are provided in line with the internal regulations for executive treatment (Board resolution).
	Retirement Income		-	-
	Other Income		-	-
	Remuneration not included in total amount		Other stock-based compensation	-
2024	Earned Income	Salary	1,034	・In accordance with internal regulations for executive treatment (Board resolution), remuneration is determined based on position (Advisor), responsibilities, and performance results. He was paid an average of KRW 86 million per month from January to December.
		Bonus	860	・Traditional-holiday bonus: an average of KRW 55 million ・Target achievement incentive: Paid on a biannual basis, with the incentive calculated according to the payout rate determined by the CEO based on the level of target achievement by department and the individual reference amount ・ Performance incentive: Based on the achievement of the individual's annual work objectives (providing technical advisory and establishing the direction for future R&D), the incentive, calculated according to the payout rate determined by the CEO and the individual reference amount, is paid once a year. ※ Quantitative indicators show that the DS Division reached a revenue of KRW 111.1 trillion and operating profit of KRW 15.1 trillion in 2024. Qualitative indicators include his contributions to establishing the strategic direction of the semiconductor business by exploring new technologies and future R&D initiatives. The bonus amount was determined based on the indicator
		Other stock-based compensation	-	-
		Other Income	85	· Fringe benefits: Medical services, checkups, and group accident insurance are provided in line with the internal regulations for executive treatment (Board resolution).
	Retirement Income		313	・ In accordance with the Executive Retirement Benefit Regulations (Board resolution), the retirement benefit was calculated based on the reference retirement salary of KRW 99 million, multiplied by three years of service as an executive and the applicable payment multiple (1–3.5).
	Other Income		-	
	Remuneration not included in total amount		Other stock-based compensation	-

B. Stock options granted and exercised

(1) Status of stock options granted to registered Directors

As of June 30, 2026, there were no accumulated-basis unexercised stock options granted to registered Directors, auditors, or people who instruct another person to conduct business.

(KRW mil)

Type	Number[1)]	Total fair value of stock options	Note
Registered Director	3	-	-
Independent Director	2	-	-
Audit Committee member or auditor	3	-	-
Person who instructs another person to conduct business	1,092	-	-
Total	1,100	-	-

1) Based on the number of persons as of the reporting date.

C. Stock-based compensation system excluding stock options

(1) 2024 OPI stock-based compensation

The Company has agreed, through resolutions of the Board and its Committees, to grant a portion of performance incentive as Restricted Stock Awards in January 2026 for executives.

Registered executives are to receive 100% of their performance incentives in stock while others will receive at least 50% in stock according to their chosen proportion. The shares are subject to a one-year transfer restriction (2-year for president-level executives). If the stock price at the time of grant is lower than the price of the agreement date, the number of shares granted will be reduced proportionally to the decline.

Agreement date	Type of agreed stock	Number of agreed shares	Agreement participants and headcount	Grant date
January 2025	Common	1,152,022	1,051 executives	January 2026

(2) 2025 OPI stock-based compensation

The Company agreed to grant a portion of the performance incentive to employees in the form of Restricted Stock Award (RSA) in January 2026, following the approval of the Board and its committees.

Under this program, individuals may elect to receive between 0% and 50% of their performance incentive in shares, and an additional 15% of the elected amount will be granted in shares. The shares will be subject to transfer restrictions for one year from the date of grant.

Agreement date	Type of agreed stock	Number of agreed shares	Agreement participants/ headcount	Grant date
January 2026	Common	6,596,331	Employees / 51,647	January 2026

(3) LTI stock compensation

The Company agreed to pay a portion of LTI to executives and others in treasury shares at the respective payment dates set forth below, pursuant to resolutions of the Board of Directors and its Committees. The portion of LTI to be paid in treasury shares was determined based on factors such as each recipient’s responsibilities and individual election.

Agreement date	Type of agreed stock	Number of shares (granted/agreed)	Agreement participants and headcount	Grant date
July 2025	Common	779,315	622 executives	July 2025
		778,984		July 2026
Jan 2026	Common	132,738	80 executives	Jan 2026
		132,713		Jan 2027
		126,881		Jan 2028

(4) Performance Stock Units

Following discussion on the introduction of a Performance Stock Unit (PSU) program at a briefing for Independent Directors, the Company established the PSU program and entered into agreements with incumbent executives and employees, pursuant to resolutions of the Management Committee (PSU for employees) and the Compensation Committee (PSU for directors), aiming to encourage executives and employees who contribute to the Company's development, promote mid-to-long-term performance, and enhance shareholder value.

Under the program, a base number of shares (in common share units) is granted by position level, and whether shares will be granted and the number of shares to be delivered will be determined based on the stock price increase over the three-year period. The number of shares may be adjusted based on individual performance and contributions to enhancing corporate value according to management responsibilities. Vested PSUs are scheduled to be paid in installments over three years subject to continued service.

Agreement date	Type of agreed stock	Number of agreed shares	Agreement participants/ headcount	Grant date
October 2025	Common	35,292,600	All employees / 128,322	Over a three-year period from October 2028

※ The number of shares and the number of executives and employees above may change due to retirements or other changes in employment between the agreement and payment dates.

IX. Affiliates and Subsidiaries

1. Affiliates & subsidiaries

A. Affiliates

As of June 30, 2026, Samsung Electronics is an affiliate of Samsung Group under the Monopoly Regulation and Fair Trade Act. As of June 30, 2026, Samsung Group consists of 68 domestic affiliates, an increase of one affiliate (FläktGroup Korea Co., Ltd.) compared to the end of the previous year. Among Samsung Group's 68 domestic affiliates, eighteen (18) affiliates including Samsung Electronics are listed, and fifty (50) affiliates are unlisted.

[As of June 30, 2026]

Name of affiliated group	No. of Affiliates		
	Listed	Unlisted	Total
Samsung	18	50	68

※ For details, please refer to Table B. Ownership status of affiliates and subsidiaries

B. Ownership status of affiliates and subsidiaries

1) Domestic

Investee / Investor	Samsung C&T Corporation	Samsung BioLogics	Samsung Life Insurance	Samsung SDI	Samsung SDS	SamsungFN REIT	Samsung Epis Holdings	Samsung E&A	Samsung Electro-Mechanics	Samsung Electronics	Samsung Heavy Industries	Samsung Securities
Samsung C&T Corporation		43.1	19.3		17.1		43.1	7.0		5.1	0.1	
Samsung Life Insurance	0.1	0.0		0.1	0.0	19.5	0.0	0.1	0.1	8.6	3.0	29.4
Samsung SDI								11.7			0.4	
Samsung SDS												
Samsung Epis Holdings												
Samsung Electro-Mechanics											2.1	
Samsung Electronics		31.2		19.4	22.6		31.2		23.7		15.2	
Samsung Heavy Industries												
Samsung Securities												
Samsung Card												
Samsung Fire & Marine Insurance						18.7		0.2		1.5		
S1 Corporation						0.7						
Cheil Worldwide											0.1	
Hotel Shilla												
Samsung Display												
Samsung Asset Management												
Samsung Electronics Service												
Miracom												
D&M Holdings, Inc.												
FlaktGroup Holding GmbH												
Harman International Industries, Inc.												
Total	0.1	74.3	19.3	19.5	39.7	38.9	74.3	19.0	23.8	15.2	20.8	29.4

※ Percent of ownership as of June 30, 2026 based on common shares

(%)

Investor \ Investee	Samsung Card	Samsung Fire & Marine Insurance	MULTI CAMPUS	S1 Corporation	Cheil Worldwide	Hotel Shilla	D&M Sales and Marketing Korea Ltd.	Samsung Noble Life	Samsung Display	Samsung Medison	Samsung BioEpis	Samsung Venture Investment
Samsung C&T Corporation												16.7
Samsung Life Insurance	71.9	15.9	0.0	5.4	0.1	7.3		100.0				
Samsung SDI				11.0		0.1			15.2			16.3
Samsung SDS			62.4									
Samsung Epis Holdings											100.0	
Samsung Electro-Mechanics												17.0
Samsung Electronics					25.2	5.1			84.8	68.5		16.3
Samsung Heavy Industries												17.0
Samsung Securities				1.3		3.1						16.7
Samsung Card				1.9	3.0	1.3						
Samsung Fire & Marine Insurance				1.0								
S1 Corporation												
Cheil Worldwide												
Hotel Shilla												
Samsung Display												
Samsung Asset Management												
Samsung Electronics Service												
Miracom												
D&M Holdings, Inc.							100.0					
FlaktGroup Holding GmbH												
Harman International Industries, Inc.												
Total	71.9	15.9	62.4	20.6	28.3	16.9	100.0	100.0	100.0	68.5	100.0	100.0

※ Percent of ownership as of June 30, 2026 based on common shares

(%)

Investee Investor	Samsung Life Service Claim Adjustment	Samsung Futures	Samsung Active Asset Management	Samsung SRA Asset Management	Samsung Welstory	Samsung Asset Management	Samsung Electronics Logitech	Samsung Electronics Service	Samsung Electronics Service CS	Samsung Electronics Sales	Samsung Card Customer Service	Samsung Corning Advanced Glass
Samsung C&T Corporation					100.0							
Samsung Life Insurance	99.8			100.0		100.0						
Samsung SDI												
Samsung SDS												
Samsung Epis Holdings												
Samsung Electro-Mechanics												
Samsung Electronics							100.0	99.3		100.0		
Samsung Heavy Industries												
Samsung Securities		100.0										
Samsung Card											100.0	
Samsung Fire & Marine Insurance												
S1 Corporation												
Cheil Worldwide												
Hotel Shilla												
Samsung Display												50.0
Samsung Asset Management			100.0									
Samsung Electronics Service									100.0			
Miracom												
D&M Holdings, Inc.												
FlaktGroup Holding GmbH												
Harman International Industries, Inc.												
Total	99.8	100.0	100.0	100.0	100.0	100.0	100.0	99.3	100.0	100.0	100.0	50.0

※ Percent of ownership as of June 30, 2026 based on common shares

(%)

Investor / Investee	Samsung Hedge Asse Managemen	amsung Fir Service Claim Adjustment	Samsung Claim Adjustment Service	SEMES	Suwon Samsung Bluewings	STECO	SHILLA HM	HDC Shilla Duty Free	SD Flex	SBTM	S-1CRM	SU Materials
Samsung C&T Corporation												
Samsung Life Insurance												
Samsung SDI										50.0		
Samsung SDS												
Samsung Epis Holdings												
Samsung Electro-Mechanics												
Samsung Electronics					91.5		70.0					
Samsung Heavy Industries												
Samsung Securities												
Samsung Card												
Samsung Fire & Marine Insurance			100.0	100.0								
S1 Corporation												100.0
Cheil Worldwide						100.0						
Hotel Shilla								100.0	50.0		100.0	
Samsung Display												
Samsung Asset Management	100.0	100.0										
Samsung Electronics Service												
Miracom												
D&M Holdings, Inc.												
FlaktGroup Holding GmbH												
Harman International Industries, Inc.												
Total	100.0	100.0	100.0	100.0	91.5	100.0	70.0	100.0	50.0	50.0	100.0	100.0

※ Percent of ownership as of June 30, 2026 based on common shares

(%)

Investee / Investor	S-Core	STM	EPIS NexLab	OpenHands	Cheil Fashion Retail	FlaktGroup Korea	MIRACOM	**MIRERO**	Samsung Global Research	Samsung Lions	Samsung Life Financial Service	Samsung Fire & Marine Financial Service
Samsung C&T Corporation					100.0				1.0			
Samsung Life Insurance									14.8		100.0	
Samsung SDI		100.0							29.6			
Samsung SDS				100.0			83.6					
Samsung Epis Holdings			100.0									
Samsung Electro-Mechanics									23.8			
Samsung Electronics									29.8			
Samsung Heavy Industries									1.0			
Samsung Securities												
Samsung Card												
Samsung Fire & Marine Insurance												100.0
S1 Corporation							0.6					
Cheil Worldwide							5.4			67.5		
Hotel Shilla												
Samsung Display	50.0											
Samsung Asset Management												
Samsung Electronics Service												
Miracom												
D&M Holdings, Inc.												
FlaktGroup Holding GmbH						100.0						
Harman International Industries, Inc.												
Total	50.0	100.0	100.0	100.0	100.0	100.0	89.6	-	100.0	67.5	100.0	100.0

※ Percent of ownership as of June 30, 2026 based on common shares

Investee / Investor	SAMOO Architects & Engineers	Seoul Lakeside	SECUI	CVnet	SHP Corporation	Harman International Korea	HUMAN TSS	Stellar Forest	-	-	-	-
Samsung C&T Corporation	100.0	100.0	8.7	40.1								
Samsung Life Insurance												
Samsung SDI												
Samsung SDS			56.5	9.4								
Samsung Epis Holdings												
Samsung Electro-Mechanics												
Samsung Electronics								100.0				
Samsung Heavy Industries												
Samsung Securities												
Samsung Card												
Samsung Fire & Marine Insurance												
S1 Corporation							100.0					
Cheil Worldwide												
Hotel Shilla					100.0							
Samsung Display												
Samsung Asset Management												
Samsung Electronics Service												
Miracom												
D&M Holdings, Inc.												
FlaktGroup Holding GmbH												
Harman International Industries, Inc.						100.0						
Total	100.0	100.0	65.2	49.5	100.0	100.0	100.0	100.0				

※ Percent of ownership as of June 30, 2026 based on common shares

2) Overseas

Investor	Investee	Ownership
Samwoo Architects & Engineers	SAMOO AUSTIN INC	100.0
Samwoo Architects & Engineers	SAMOO HU Designer and Engineering Services Limited	100.0
Samwoo Architects & Engineers	SAMOO DESIGNERS & ENGINEERS INDIA PRIVATE LIMITED	100.0
Samwoo Architects & Engineers	SAMOO (KL) SDN. BHD.	100.0
Samwoo Architects & Engineers	SAMOO Design Consulting Co.,Ltd	100.0
Samsung C&T America Inc.	Samsung Solar Construction Inc.	100.0
Samsung C&T America Inc.	QSSC, S.A. de C.V.	20.0
Samsung C&T America Inc.	Samsung Solar Energy LLC	100.0
Samsung C&T America Inc.	Equipment Trading Solutions Group, LLC	70.0
Samsung C&T America Inc.	SAMSUNG C&T CHARGING SOLUTIONS LLC	100.0
Samsung Renewable Energy Inc.	SP Armow Wind Ontario LP	50.0
Samsung Renewable Energy Inc.	SRE GRW EPC GP Inc.	100.0
Samsung Renewable Energy Inc.	SRE SKW EPC GP Inc.	100.0
Samsung Renewable Energy Inc.	SRE WIND PA GP INC.	100.0
Samsung Renewable Energy Inc.	SRE WIND PA LP	100.0
Samsung Renewable Energy Inc.	Samsung C&T Ontario 1 Inc.	100.0
Samsung Renewable Energy Inc.	Samsung C&T Ontario 2 Inc.	100.0
Samsung Renewable Energy Inc.	SRE GRS Holdings GP Inc.	100.0
Samsung Renewable Energy Inc.	SRE GRS Holdings LP	100.0
Samsung Renewable Energy Inc.	SRE K2 EPC GP Inc.	100.0
Samsung Renewable Energy Inc.	SRE KS HOLDINGS GP INC.	100.0
Samsung Renewable Energy Inc.	SRE KS HOLDINGS LP	100.0
Samsung Renewable Energy Inc.	SP Belle River Wind LP	42.5
Samsung Renewable Energy Inc.	SRE Armow EPC GP Inc.	100.0
Samsung Renewable Energy Inc.	North Kent Wind 1 LP	35.0
Samsung Renewable Energy Inc.	SRE Wind GP Holding Inc.	100.0
Samsung Renewable Energy Inc.	South Kent Wind LP Inc.	50.0
Samsung Renewable Energy Inc.	Grand Renewable Wind LP Inc.	45.0
Samsung Renewable Energy Inc.	SRE Solar Development GP Inc.	100.0
Samsung Renewable Energy Inc.	SRE Windsor Holdings GP Inc.	100.0
Samsung Renewable Energy Inc.	SRE Southgate Holdings GP Inc.	100.0
Samsung Renewable Energy Inc.	SRE Solar Construction Management GP Inc.	100.0
Samsung Renewable Energy Inc.	SRE BRW EPC GP INC.	100.0
Samsung Renewable Energy Inc.	SRE North Kent 1 GP Holdings Inc	100.0
Samsung Renewable Energy Inc.	SRE Belle River GP Holdings Inc	100.0
Samsung Renewable Energy Inc.	SRE NK1 EPC GP Inc	100.0
Samsung Renewable Energy Inc.	SRE Summerside Construction GP Inc.	100.0
Samsung Renewable Energy Inc.	SRE Summerside Construction LP	100.0
Samsung Renewable Energy Inc.	Nuevo SRE Inc.	100.0
SP Armow Wind Ontario GP Inc	SP Armow Wind Ontario LP	0.0
Samsung C&T Oil & Gas Parallel Corp.	PLL Holdings LLC	83.6
SRE WIND PA GP INC.	SRE WIND PA LP	0.0
SRE GRS Holdings GP Inc.	Grand Renewable Solar GP Inc.	50.0
SRE GRS Holdings GP Inc.	SRE GRS Holdings LP	0.0
SRE KS HOLDINGS GP INC.	KINGSTON SOLAR GP INC.	50.0
SRE KS HOLDINGS GP INC.	SRE KS HOLDINGS LP	0.0
SP Belle River Wind GP Inc	SP Belle River Wind LP	0.0
SRE Wind GP Holding Inc.	SP Armow Wind Ontario GP Inc	50.0
SRE Wind GP Holding Inc.	South Kent Wind GP Inc.	50.0
SRE Wind GP Holding Inc.	Grand Renewable Wind GP Inc.	50.0
South Kent Wind GP Inc.	South Kent Wind LP Inc.	0.0
Grand Renewable Wind GP Inc.	Grand Renewable Wind LP Inc.	0.0
North Kent Wind 1 GP Inc	North Kent Wind 1 LP	0.0
SRE North Kent 1 GP Holdings Inc	North Kent Wind 1 GP Inc	50.0
SRE Belle River GP Holdings Inc	SP Belle River Wind GP Inc	50.0
SRE Summerside Construction GP Inc.	SRE Summerside Construction LP	0.0
Samsung Solar Energy LLC	Samsung Solar Energy 1 LLC	100.0
Samsung Solar Energy LLC	Samsung C&T Renewables, LLC	100.0

Investor	Investee	Ownership
Samsung Solar Energy LLC	Samsung Solar Energy 3, LLC	100.0
Samsung C&T Renewables, LLC	5S ENERGY HOLDINGS, LLC	50.0
Samsung C&T Renewables, LLC	EnerCrest LLC	50.0
Samsung C&T Deutschland GmbH	SungEel Recycling Park Thuringen GmbH	50.0
Samsung C&T Deutschland GmbH	POSS-SLPC, S.R.O	20.0
Samsung C&T Deutschland GmbH	Solluce Romania 1 B.V.	20.0
Samsung C&T Deutschland GmbH	Samsung C&T Renewable Energy Europe GmbH	100.0
Samsung C&T Deutschland GmbH	S.C. Otelinox S.A	99.9
Samsung C&T Corporation Poland LLC	Samsung C&T Corporation Romania S.R.L	100.0
Samsung C&T Renewable Energy Europe GmbH	Arteus Partner I HoldCo GmbH & Co. KG	50.0
Samsung C&T Renewable Energy Europe GmbH	Arteus Partner I GP GmbH	50.0
Samsung C&T Renewable Energy Europe GmbH	SREU Management GmbH	100.0
Samsung C&T Renewable Energy Europe GmbH	SREU 1 GmbH & Co. KG	100.0
Samsung C&T (KL) Sdn.,Bhd.	VISTA SV SOLAR 1 SDN. BHD.	1.0
Samsung C&T Corporation Thai Co., Ltd.	S&S Ventures Co., Ltd	49.0
Samsung C&T Corporation Thai Co., Ltd.	SCTI Ventures Co., Ltd.	49.0
Samsung C&T Singapore Pte., Ltd.	Samsung Chemtech Vina LLC	48.3
Samsung C&T Singapore Pte., Ltd.	Samsung C&T Thailand Co., Ltd	0.2
Samsung C&T Singapore Pte., Ltd.	Malaysia Samsung Steel Center Sdn.Bhd	30.0
Samsung C&T Singapore Pte., Ltd.	S&G Biofuel PTE.LTD	12.6
S&G Biofuel PTE.LTD	PT. Gandaerah Hendana	95.0
S&G Biofuel PTE.LTD	PT. Inecda	95.0
Vista Contracting and Investment Global Pte. Ltd.	VISTA CONTRACTING AND DEVELOPMENT BANGLADESH LTD.	100.0
Vista Contracting and Investment Global Pte. Ltd.	Vista NEXT Limited	51.0
Vista Contracting and Investment Global Pte. Ltd.	CME - VISTA JOINT STOCK COMPANY	51.0
Vista Contracting and Investment Global Pte. Ltd.	VISTA SV SOLAR 1 SDN. BHD.	79.0
Vista Contracting and Investment Global Pte. Ltd.	WELVISTA COMPANY LIMITED	30.0
CHEIL HOLDING INC.	SAMSUNG CONST. CO. PHILS.	75.0
CME - VISTA JOINT STOCK COMPANY	CME-VISTA ONE COMPANY LIMITED	100.0
Samsung C&T Hongkong Ltd.	Samsung C&T Thailand Co., Ltd	6.8
Samsung C&T Hongkong Ltd.	SAMSUNG TRADING (SHANGHAI) CO., LTD	100.0
Samsung C&T Hongkong Ltd.	Samsung Precision Stainless Steel(pinghu) Co.,Ltd.	45.0
Samsung Electronics	Samsung Japan Corporation	100.0
Samsung Electronics	Samsung R&D Institute Japan Co. Ltd.	100.0
Samsung Electronics	Samsung Electronics America, Inc.	100.0
Samsung Electronics	Samsung Electronics Canada, Inc.	100.0
Samsung Electronics	Samsung Electronics Mexico S.A. De C.V.	63.6
Samsung Electronics	Samsung Electronics Ltd.	100.0
Samsung Electronics	Samsung Electronics (UK) Ltd.	100.0
Samsung Electronics	Samsung Electronics Holding GmbH	100.0
Samsung Electronics	Samsung Electronics Iberia, S.A.	100.0
Samsung Electronics	Samsung Electronics France S.A.S	100.0
Samsung Electronics	Samsung Electronics Hungarian Private Co. Ltd.	100.0
Samsung Electronics	Samsung Electronics Italia S.P.A.	100.0
Samsung Electronics	Samsung Electronics Europe Logistics B.V.	100.0
Samsung Electronics	Samsung Electronics Benelux B.V.	100.0
Samsung Electronics	Samsung Electronics Polska, SP.Zo.o	100.0
Samsung Electronics	Samsung Electronics Portuguesa, Unipessoal, Lda.	100.0
Samsung Electronics	Samsung Electronics Nordic Aktiebolag	100.0
Samsung Electronics	Samsung Electronics Austria GmbH	100.0
Samsung Electronics	Samsung Electronics Slovakia s.r.o	51.4
Samsung Electronics	Samsung Electronics Europe Holding Cooperatief U.A.	100.0
Samsung Electronics	Samsung Electronics Display (M) Sdn. Bhd.	75.0
Samsung Electronics	Samsung Electronics (M) Sdn. Bhd.	100.0
Samsung Electronics	Samsung Vina Electronics Co., Ltd.	100.0
Samsung Electronics	Samsung Asia Pte. Ltd.	100.0
Samsung Electronics	Samsung India Electronics Private Ltd.	100.0
Samsung Electronics	Samsung R&D Institute India-Bangalore Private Limited	100.0
Samsung Electronics	Samsung Electronics Australia Pty. Ltd.	100.0
Samsung Electronics	PT Samsung Electronics Indonesia	100.0

Investor	Investee	Ownership
Samsung Electronics	Thai Samsung Electronics Co., Ltd.	91.8
Samsung Electronics	Samsung Malaysia Electronics (SME) Sdn. Bhd.	100.0
Samsung Electronics	Samsung Semiconductor Asia Holdings Pte. Ltd.	100.0
Samsung Electronics	Samsung Electronics Hong Kong Co., Ltd.	100.0
Samsung Electronics	Suzhou Samsung Electronics Co., Ltd.	69.1
Samsung Electronics	Samsung (CHINA) Investment Co., Ltd.	100.0
Samsung Electronics	Samsung Electronics Suzhou Semiconductor Co., Ltd.	100.0
Samsung Electronics	Samsung Electronics Taiwan Co., Ltd.	100.0
Samsung Electronics	Tianjin Samsung Telecom Technology Co., Ltd.	90.0
Samsung Electronics	Shanghai Samsung Semiconductor Co., Ltd.	100.0
Samsung Electronics	Samsung Electronics Suzhou Computer Co., Ltd.	73.7
Samsung Electronics	Samsung Semiconductor (China) R&D Co., Ltd.	100.0
Samsung Electronics	Samsung (China) Semiconductor Co., Ltd.	100.0
Samsung Electronics	Samsung SemiConductor Xian Co., Ltd.	100.0
Samsung Electronics	Samsung Gulf Electronics Co., Ltd.	100.0
Samsung Electronics	Samsung Electronics Egypt S.A.E	0.1
Samsung Electronics	Samsung Electronics South Africa(Pty) Ltd.	100.0
Samsung Electronics	Samsung Electronics Latinoamerica(Zona Libre), S. A.	100.0
Samsung Electronics	Samsung Eletronica da Amazonia Ltda.	87.0
Samsung Electronics	Samsung Electronics Argentina S.A.	98.0
Samsung Electronics	Samsung Electronics Chile Limitada	4.1
Samsung Electronics	Samsung Electronics Rus Company LLC	100.0
Samsung Electronics	Samsung Electronics Rus Kaluga LLC	100.0
Samsung Electronics	Tianjin Samsung LED Co., Ltd.	100.0
Samsung Biologics	Samsung Biologics America, Inc.	100.0
Samsung Bioepis	Samsung Bioepis United States Inc.	100.0
Samsung Bioepis	SAMSUNG BIOEPIS UK LIMITED	100.0
Samsung Bioepis	Samsung Bioepis NL B.V.	100.0
Samsung Bioepis	Samsung Bioepis CH GmbH	100.0
Samsung Bioepis	Samsung Bioepis PL Sp. z o.o.	100.0
Samsung Bioepis	SAMSUNG BIOEPIS AU PTY LTD	100.0
Samsung Bioepis	SAMSUNG BIOEPIS NZ LIMITED	100.0
Samsung Bioepis	SAMSUNG BIOEPIS IL LTD	100.0
Samsung Bioepis	SAMSUNG BIOEPIS BR PHARMACEUTICAL LTDA	100.0
Samsung Display	Intellectual Keystone Technology LLC	41.9
Samsung Display	Samsung Display America Holdings, Inc	100.0
Samsung Display	Samsung Display Vietnam Co., Ltd.	100.0
Samsung Display	Samsung Display Noida Private Limited	100.0
Samsung Display	Samsung Display Dongguan Co., Ltd.	100.0
Samsung Display	Samsung Display Tianjin Co., Ltd.	95.0
Samsung Display	Novaled GmbH	9.9
Samsung Epis Holdings	Samsung Bioepis(China) Co.,Ltd	100.0
SEMES	SEMES America, Inc.	100.0
SEMES	SEMES (XIAN) Co., Ltd.	100.0
Samsung Medison	Sonio SAS	100.0
D&M Holdings, Inc.	D&M Digital Audio Trading (Shanghai) Ltd.	100.0
D&M Holdings, Inc.	Marantz Shanghai Trading Ltd.	51.0
D&M Holdings, Inc.	D&M Sales & Marketing Taiwan Ltd.	100.0
Samsung Electronics America, Inc.	Samsung HME America, Inc.	100.0
Samsung Electronics America, Inc.	Samsung Lennox HVAC North America, LLC	50.1
Samsung Electronics America, Inc.	SmartThings, Inc.	100.0
Samsung Electronics America, Inc.	Samsung Oak Holdings, Inc.	100.0
Samsung Electronics America, Inc.	Joyent, Inc.	100.0
Samsung Electronics America, Inc.	Xealth Inc.	100.0
Samsung Electronics America, Inc.	TeleWorld Solutions, Inc.	100.0
Samsung Electronics America, Inc.	Samsung Semiconductor, Inc.	100.0
Samsung Electronics America, Inc.	Samsung Research America, Inc	100.0
Samsung Electronics America, Inc.	Samsung Electronics Home Appliances America, LLC	100.0
Samsung Electronics America, Inc.	Samsung International, Inc.	100.0
Samsung Electronics America, Inc.	Harman International Industries, Inc.	100.0

Investor	Investee	Ownership
Samsung Semiconductor, Inc.	Samsung Federal, Inc.	100.0
Samsung Semiconductor, Inc.	Samsung Austin Semiconductor LLC.	100.0
Samsung Electronics Canada, Inc.	AdGear Technologies Inc.	100.0
Samsung Research America, Inc	SAMSUNG NEXT LLC	100.0
SAMSUNG NEXT LLC	SAMSUNG NEXT FUND LLC	100.0
Samsung International, Inc.	Samsung Mexicana S.A. de C.V	100.0
Samsung Electronics Mexico S.A. De C.V.	Samsung Electronics Digital Appliance Mexico, SA de CV	100.0
Samsung Biologics America, Inc.	Human Genome Sciences, Inc.	100.0
Samsung Display America Holdings, Inc	eMagin Corporation	100.0
SEMCO LLC	SEMCO Duct & Acoustical Products Inc	100.0
Harman International Industries, Inc.	Harman International Japan Co., Ltd.	100.0
Harman International Industries, Inc.	Harman International Industries Canada Ltd.	100.0
Harman International Industries, Inc.	Harman Becker Automotive Systems, Inc.	100.0
Harman International Industries, Inc.	Harman Professional, Inc.	100.0
Harman International Industries, Inc.	Roon Labs, LLC	100.0
Harman International Industries, Inc.	Viper Holdings Corporation	100.0
Harman International Industries, Inc.	Harman Belgium SA	100.0
Harman International Industries, Inc.	Harman Finland Oy	100.0
Harman International Industries, Inc.	Harman France SNC	100.0
Harman International Industries, Inc.	Red Bend Software SAS	100.0
Harman International Industries, Inc.	Harman Inc. & Co. KG	66.0
Harman International Industries, Inc.	Harman Connected Services GmbH	100.0
Harman International Industries, Inc.	Harman KG Holding, LLC	100.0
Harman International Industries, Inc.	Harman Becker Automotive Systems Italy S.R.L.	100.0
Harman International Industries, Inc.	Harman Connected Services Poland Sp.zoo	100.0
Harman International Industries, Inc.	Harman Industries Holdings Mauritius Ltd.	100.0
Harman International Industries, Inc.	Harman International Mexico, S. de R.L. de C.V.	99.9
Harman Becker Automotive Systems, Inc.	Harman International Estonia OU	100.0
Harman Becker Automotive Systems, Inc.	Harman International (Thailand) Co., Ltd.	99.0
Harman Becker Automotive Systems, Inc.	Harman International Mexico, S. de R.L. de C.V.	0.1
Harman Professional, Inc.	Harman Singapore Pte. Ltd.	100.0
Harman Professional, Inc.	Harman International (Thailand) Co., Ltd.	1.0
Harman Professional, Inc.	Harman da Amazonia Industria Eletronica e Participacoes Ltda.	0.0
Harman Professional, Inc.	Harman do Brasil Industria Eletronica e Participacoes Ltda.	0.0
Viper Holdings Corporation	DEI Holdings, Inc.	100.0
DEI Holdings, Inc.	DEI Sales, Inc.	100.0
DEI Sales, Inc.	D&M Holdings, Inc.	100.0
DEI Sales, Inc.	Sound United, LLC	100.0
DEI Sales, Inc.	Equity International, LLC	100.0
DEI Sales, Inc.	B&W Group Ltd	100.0
DEI Sales, Inc.	Sound United Hong Kong Limited	100.0
Sound United, LLC	Sound United Canada Inc.	100.0
Sound United, LLC	Polk Audio, LLC	100.0
Sound United, LLC	D&M Holdings U.S. Inc.	100.0
Sound United, LLC	Definitive Technology, LLC	100.0
Sound United, LLC	D&M Europe B.V	100.0
Sound United, LLC	Sound United Australia Pty Ltd	100.0
Sound United, LLC	D&M Sales & Marketing (H.K) Ltd.	100.0
D&M Holdings U.S. Inc.	Boston Acoustics, Inc.	100.0
D&M Holdings U.S. Inc.	Denon Electronics (USA), LLC	100.0
D&M Holdings U.S. Inc.	Digital Networks North America Inc.	100.0
D&M Holdings U.S. Inc.	Marantz America, LLC	100.0
D&M Holdings U.S. Inc.	D&M Sales & Marketing Americas, LLC	100.0
D&M Holdings U.S. Inc.	The Speaker Company	100.0
Boston Acoustics, Inc.	D&M Premium Sound Solutions, LLC	100.0
Samsung Electronics (UK) Ltd.	Samsung Semiconductor Europe Limited	100.0
Samsung Electronics Holding GmbH	Samsung Semiconductor Europe GmbH	100.0
Samsung Electronics Holding GmbH	Samsung Electronics GmbH	100.0
Sonio SAS	Sonio Corporation	100.0
Samsung Electronics Hungarian Private Co. Ltd.	Samsung Electronics Czech and Slovak s.r.o.	31.4

Investor	Investee	Ownership
Samsung Electronics Hungarian Private Co. Ltd.	Samsung Electronics Slovakia s.r.o	48.6
Samsung Electronics Benelux B.V.	Samsung Electronics Mexico S.A. De C.V.	36.4
Samsung Electronics Benelux B.V.	SAMSUNG ELECTRONICS BALTICS SIA	100.0
Samsung Electronics Benelux B.V.	Samsung Electronics West Africa Ltd.	100.0
Samsung Electronics Benelux B.V.	Samsung Electronics East Africa Ltd.	100.0
Samsung Electronics Benelux B.V.	Samsung Electronics Saudi Arabia Ltd.	100.0
Samsung Electronics Benelux B.V.	Samsung Electronics Egypt S.A.E	99.9
Samsung Electronics Benelux B.V.	Samsung Electronics Israel Ltd.	100.0
Samsung Electronics Benelux B.V.	Samsung Electronics Tunisia S.A.R.L	99.0
Samsung Electronics Benelux B.V.	Samsung Electronics Pakistan(Private) Ltd.	100.0
Samsung Electronics Benelux B.V.	Samsung Electronics Middle East and North Africa	100.0
Samsung Electronics Benelux B.V.	Samsung Electronics South Africa Production (pty) Ltd.	100.0
Samsung Electronics Benelux B.V.	Samsung Electronics Turkiye	100.0
Samsung Electronics Benelux B.V.	Samsung Electronics Industry and Commerce Ltd.	100.0
Samsung Electronics Benelux B.V.	Samsung Semiconductor Israel R&D Center, Ltd.	100.0
Samsung Electronics Benelux B.V.	Samsung Electronics Levant Co.,Ltd.	100.0
Samsung Electronics Benelux B.V.	Samsung Electronics Maghreb Arab	100.0
Samsung Electronics Benelux B.V.	Samsung Electronics Venezuela, C.A.	100.0
Samsung Electronics Benelux B.V.	Samsung Eletronica da Amazonia Ltda.	13.0
Samsung Electronics Benelux B.V.	Samsung Electronics Chile Limitada	95.9
Samsung Electronics Benelux B.V.	Samsung Electronics Peru S.A.C.	100.0
Samsung Electronics Benelux B.V.	Samsung Electronics Ukraine Company LLC	100.0
Samsung Electronics Benelux B.V.	Samsung R&D Institute Ukraine	100.0
Samsung Electronics Benelux B.V.	Samsung R&D Institute Rus LLC	100.0
Samsung Electronics Benelux B.V.	Samsung Electronics Central Eurasia LLP	100.0
Samsung Electronics Benelux B.V.	Samsung Electronics Caucasus Co. Ltd	100.0
Samsung Electronics Benelux B.V.	Samsung Electronics Uzbekistan FC LLC	100.0
Samsung Electronics Benelux B.V.	Corephotonics Ltd.	100.0
Samsung Electronics Nordic Aktiebolag	Samsung Nanoradio Design Center	100.0
Stromboli Investissements SAS	Ventilation Holding Sweden AB	85.0
Fusilli HoldCo AB	Stromboli Investissements SAS	100.0
Fusilli HoldCo AB	Forvaltnings bolaget Ljungarum HB	1.0
Fusilli HoldCo AB	Ventilation Holding Sweden AB	15.0
Fusilli HoldCo AB	Ventilation Holding Finland OY	100.0
Ventilation Holding Sweden AB	Forvaltnings bolaget Ljungarum HB	99.0
FlaktGroup Austria GmbH	FlaktGroup Romania s. r. l	99.0
Flakt Woods SA	Flakt Elve NV	100.0
FlaktGroup Holding GmbH	Fusilli HoldCo AB	100.0
FlaktGroup Holding GmbH	FlaktGroup Deutschland GmbH	100.0
FlaktGroup Deutschland GmbH	FlaktGroup Romania s. r. l	1.0
FlaktGroup Deutschland GmbH	FlaktGroup Austria GmbH	100.0
FlaktGroup Deutschland GmbH	FlaktGroup Belgium N. V. .	99.7
FlaktGroup Deutschland GmbH	FlaktGroup CZ a. s.	100.0
FlaktGroup Deutschland GmbH	FlaktGroup Wurzen GmbH	100.0
FlaktGroup Deutschland GmbH	SE Electronic GmbH	100.0
FlaktGroup Deutschland GmbH	FlaktGroup France SAS	100.0
FlaktGroup Deutschland GmbH	FlaktGroup UK Ltd.	100.0
FlaktGroup Deutschland GmbH	FlaktGroup Netherlands B. V.	100.0
FlaktGroup Deutschland GmbH	FlaktGroup Havalandirma Sanayi A.S.	100.0
FlaktGroup Deutschland GmbH	FlaktGroup Baltics UAB	100.0
FlaktGroup Wurzen GmbH	FlaktGroup Belgium N. V. .	0.3
Ventilation Holding Finland OY	Flakt Woods (Luxembourg) S. a. r. l	100.0
Ventilation Holding Finland OY	Flakt Woods ACS S. a. r. l	100.0
Woods Holdings Ltd.	Flakt Woods Ltd.	100.0
Woods Holdings Ltd.	FlaktGroup Italy S. p. A.	0.0
Flakt Woods Ltd.	Woods Air Movement Ltd.	100.0
Flakt Woods Ltd.	Woods Air Movement GmbH	100.0
Flakt Woods Ltd.	FlaktGroup Italy S. p. A.	100.0
Flakt Woods Ltd.	FlaktGroup Singapore Pte. Ltd.	100.0
Flakt Woods (Luxembourg) S. a. r. l	FlaktGroup Sweden AB	100.0

Investor	Investee	Ownership
Flakt Woods (Luxembourg) S. a. r. l	Flakt Woods SA	100.0
Flakt Woods (Luxembourg) S. a. r. l	Flakt Elve NV	0.0
Flakt Woods (Luxembourg) S. a. r. l	FlaktGroup A/S	100.0
Flakt Woods (Luxembourg) S. a. r. l	FlaktGroup Eesti OU	100.0
Flakt Woods (Luxembourg) S. a. r. l	FlaktGroup Finland OY	100.0
Flakt Woods (Luxembourg) S. a. r. l	Woods Holdings Ltd.	100.0
Flakt Woods (Luxembourg) S. a. r. l	FlaktGroup Ireland Ltd.	100.0
Flakt Woods (Luxembourg) S. a. r. l	FlaktGroup Latvija SIA	100.0
Flakt Woods (Luxembourg) S. a. r. l	FlaktGroup Poland Sp. Z. o. o.	100.0
Flakt Woods (Luxembourg) S. a. r. l	FlaktWoods LLC	100.0
Flakt Woods ACS S. a. r. l	SEMCO LLC	100.0
Flakt Woods ACS S. a. r. l	FlaktGroup India Private Ltd.	100.0
AKG Acoustics GmbH	Harman Professional Denmark ApS	100.0
Harman Professional Denmark ApS	Martin Professional Japan Ltd.	40.0
Harman Becker Automotive Systems GmbH	Harman International Romania SRL	0.0
Harman Becker Automotive Systems GmbH	Apostera UA, LLC	100.0
Harman Holding Gmbh & Co. KG	Harman Becker Automotive Systems GmbH	100.0
Harman Holding Gmbh & Co. KG	Harman Deutschland GmbH	100.0
Harman Holding Gmbh & Co. KG	Harman Becker Automotive Systems Manufacturing Kft	100.0
Harman Holding Gmbh & Co. KG	Harman RUS CIS LLC	100.0
Harman Inc. & Co. KG	Harman Holding Gmbh & Co. KG	100.0
Harman Inc. & Co. KG	Harman Management GmbH	100.0
Harman Inc. & Co. KG	Harman Hungary Financing Ltd.	100.0
Harman Connected Services GmbH	Harman Connected Services OOO	100.0
Harman KG Holding, LLC	Harman Inc. & Co. KG	34.0
Harman Becker Automotive Systems Manufacturing Kft	Harman Professional Kft	100.0
Harman Becker Automotive Systems Manufacturing Kft	Harman Consumer Nederland B.V.	100.0
Harman Becker Automotive Systems Manufacturing Kft	Harman International Romania SRL	100.0
Harman Becker Automotive Systems Manufacturing Kft	Red Bend Ltd.	100.0
Harman Becker Automotive Systems Manufacturing Kft	Harman do Brasil Industria Eletronica e Participacoes Ltda.	100.0
Harman Hungary Financing Ltd.	Harman International Industries Limited	100.0
Harman Consumer Nederland B.V.	AKG Acoustics GmbH	100.0
Harman Consumer Nederland B.V.	Harman Audio Iberia Espana Sociedad Limitada	100.0
Harman Consumer Nederland B.V.	Harman Holding Limited	100.0
Harman Audio Iberia Espana Sociedad Limitada	Harman France SNC	0.0
Harman International Industries Limited	Harman International Industries PTY Ltd.	100.0
Harman International Industries Limited	Harman de Mexico, S. de R.L. de C.V.	100.0
Samsung Electronics Austria GmbH	Samsung Electronics Switzerland GmbH	100.0
Samsung Electronics Europe Holding Cooperatief U.A.	Samsung Electronics Czech and Slovak s.r.o.	68.6
Samsung Electronics Europe Holding Cooperatief U.A.	Samsung Electronics Romania LLC	100.0
Samsung Electronics Europe Holding Cooperatief U.A.	SAMSUNG Zhilabs, S.L.	100.0
Samsung Electronics Europe Holding Cooperatief U.A.	FlaktGroup Holding GmbH	100.0
Samsung Electronics Europe Holding Cooperatief U.A.	Porta Nuova Varesine Building 2 S.r.l.	49.0
Samsung Electronics Europe Holding Cooperatief U.A.	Samsung Electronics Poland Manufacturing SP.Zo.o	100.0
Samsung Electronics Europe Holding Cooperatief U.A.	Samsung Electronics Greece S.M.S.A	100.0
Samsung Electronics Europe Holding Cooperatief U.A.	Samsung Electronics Air Conditioner Europe B.V.	100.0
Samsung Electronics Europe Holding Cooperatief U.A.	FOODIENT LTD.	100.0
Samsung Electronics Europe Holding Cooperatief U.A.	OXFORD SEMANTIC TECHNOLOGIES LIMITED	100.0
Samsung Electronics Europe Holding Cooperatief U.A.	Samsung Denmark Research Center ApS	100.0
Samsung Electronics Europe Holding Cooperatief U.A.	Samsung Cambridge Solution Centre Limited	100.0
Samsung Electronics Europe Holding Cooperatief U.A.	Novaled GmbH	40.0
D&M Europe B.V	D&M Audiovisual Ltd	100.0
D&M Europe B.V	D&M France SAS	100.0
D&M Europe B.V	D&M Germany GmbH	100.0
D&M Europe B.V	Marantz Italy Srl	51.0
B&W Group Ltd	B&W Group Belgium B.V	100.0
B&W Group Ltd	B&W Loudspeakers Nederland B.V	100.0
B&W Group Ltd	B&W Loudspeakers Group Espana S.A	100.0
B&W Group Ltd	B&W Loudspeakers Ltd	100.0
B&W Group Ltd	B&W Group (Schweiz) GmbH	100.0

Investor	Investee	Ownership
B&W Group Ltd	B&W Group Germany GmbH	100.0
B&W Group Ltd	B&W Group France SARL	100.0
B&W Group Ltd	Bowers & Wilkins Ltd	100.0
B&W Group Ltd	Sound United Sales & Marketing Australia Pty Limited	100.0
B&W Group Ltd	Bowers & Wilkins Trading Zhuhai Company Ltd.	100.0
B&W Group Ltd	B&W Group Asia Limited	100.0
Samsung Electronics Singapore Pte. Ltd.	Samsung Electronics Display (M) Sdn. Bhd.	25.0
Samsung Asia Pte. Ltd.	Samsung Electronics Japan Co., Ltd.	100.0
Samsung Asia Pte. Ltd.	Samsung Electronics Singapore Pte. Ltd.	100.0
Samsung Asia Pte. Ltd.	Samsung Electronics New Zealand Limited	100.0
Samsung Asia Pte. Ltd.	Samsung Electronics Philippines Corporation	100.0
Samsung Asia Pte. Ltd.	Samsung R&D Institute BanglaDesh Limited	100.0
Samsung Asia Pte. Ltd.	Samsung Electronics Vietnam Co., Ltd.	100.0
Samsung Asia Pte. Ltd.	Samsung Electronics Vietnam THAINGUYEN Co., Ltd.	100.0
Samsung Asia Pte. Ltd.	Samsung Electronics HCMC CE Complex Co., Ltd.	100.0
Samsung India Electronics Private Ltd.	Samsung Nepal Services Pvt. Ltd.	100.0
Samsung India Electronics Private Ltd.	Red Brick Lane Marketing Solutions Pvt. Ltd.	100.0
PT Samsung Electronics Indonesia	PT Samsung Telecommunications Indonesia	100.0
Thai Samsung Electronics Co., Ltd.	Laos Samsung Electronics Sole Co., Ltd	100.0
Samsung Semiconductor Asia Holdings Pte. Ltd.	Samsung Vietnam Semiconductor	100.0
Samsung Electronics Hong Kong Co., Ltd.	iMarket Asia Co., Ltd.	42.0
Suzhou Samsung Electronics Co., Ltd.	Samsung Suzhou Electronics Export Co., Ltd.	100.0
Samsung (CHINA) Investment Co., Ltd.	Suzhou Samsung Electronics Co., Ltd.	19.2
Samsung (CHINA) Investment Co., Ltd.	Samsung Mobile R&D Center China-Guangzhou	100.0
Samsung (CHINA) Investment Co., Ltd.	Samsung R&D Institute China-Shenzhen	100.0
Samsung (CHINA) Investment Co., Ltd.	Beijing Samsung Telecom R&D Center	100.0
Samsung (CHINA) Investment Co., Ltd.	Samsung Electronics Suzhou Computer Co., Ltd.	26.3
Samsung (CHINA) Investment Co., Ltd.	Samsung Electronics China R&D Center	100.0
Harman International (China) Holdings Co., Ltd.	Harman (Suzhou) Audio and Infotainment Systems Co., Ltd.	100.0
Harman International (China) Holdings Co., Ltd.	Harman Technology (Shenzhen) Co., Ltd.	100.0
Harman International (China) Holdings Co., Ltd.	Harman (China) Technologies Co., Ltd.	100.0
Harman Holding Limited	Harman Commercial (Shanghai) Co., Ltd.	100.0
Harman Holding Limited	Harman International (China) Holdings Co., Ltd.	100.0
Harman Holding Limited	Harman Automotive Electronic Systems (Suzhou) Co., Ltd.	100.0
Sound United Hong Kong Limited	Sound Electronics (Shenzhen) Co. Ltd.	100.0
D&M Digital Audio Trading (Shanghai) Ltd.	Marantz Shanghai Trading Ltd.	49.0
D&M Digital Audio Trading (Shanghai) Ltd.	D&M Shanghai Electronics Ltd.	66.7
Marantz Shanghai Trading Ltd.	D&M Shanghai Electronics Ltd.	33.3
Samsung Gulf Electronics Co., Ltd.	Samsung Electronics Egypt S.A.E	0.1
Samsung Electronics Maghreb Arab	Samsung Electronics Tunisia S.A.R.L	1.0
Harman Industries Holdings Mauritius Ltd.	Harman International (India) Private Limited	100.0
Samsung Electronics Latinoamerica(Zona Libre), S. A.	Samsung Electronics Latinoamerica Miami, Inc.	100.0
Samsung Electronics Latinoamerica(Zona Libre), S. A.	Samsung Electronica Colombia S.A.	100.0
Samsung Electronics Latinoamerica(Zona Libre), S. A.	Samsung Electronics Panama. S.A.	100.0
Samsung Eletronica da Amazonia Ltda.	Samsung Electronics Argentina S.A.	2.0
Harman do Brasil Industria Eletronica e Participacoes Ltda.	Harman da Amazonia Industria Eletronica e Participacoes Ltda.	100.0
Samsung Electronics Central Eurasia LLP	Samsung Electronics Caucasus Co. Ltd	0.0
Samsung SDI	Intellectual Keystone Technology LLC	41.0
Samsung SDI	Samsung SDI Japan Co., Ltd.	89.2
Samsung SDI	Samsung SDI America Inc.	91.7
Samsung SDI	Samsung SDI Hungary Zrt.	100.0
Samsung SDI	Samsung SDI Europe GmbH	100.0
Samsung SDI	Samsung SDI Battery Systems GmbH	100.0
Samsung SDI	Samsung SDI Vietnam Co., Ltd.	100.0
Samsung SDI	Samsung SDI Energy Malaysia Sdn. Bhd.	100.0
Samsung SDI	Samsung SDI India Private Limited	100.0
Samsung SDI	Samsung SDI(Hong Kong) Ltd.	97.6
Samsung SDI	Samsung SDI China Co., Ltd.	100.0
Samsung SDI	Samsung SDI-ARN (Xi'An) Power Battery Co., Ltd.	65.0
Samsung SDI	Samsung SDI（Tianjin）Battery Co.,Ltd.	80.0

Investor	Investee	Ownership
Samsung SDI	StarPlus Energy LLC.	51.0
Samsung SDI	SDI-GM Synergy Cells Holdings LLC	50.0
Samsung SDI	Novaled GmbH	50.1
Samsung SDI	Samsung SDI Southeast Asia PTE. LTD.	100.0
Samsung SDI	iMarket Asia Co., Ltd.	8.7
Samsung SDI(Hong Kong) Ltd.	Samsung SDI India Private Limited	0.0
Samsung SDI(Hong Kong) Ltd.	Tianjin Samsung SDI Co., Ltd.	80.0
Samsung Electro-Machanics	Samsung Electro-Machanics Japan Co., Ltd.	100.0
Samsung Electro-Machanics	Samsung Electro-Mechanics America, Inc.	100.0
Samsung Electro-Machanics	Samsung Electro-Mechanics Mexico, S.A. de C.V.	100.0
Samsung Electro-Machanics	Samsung Electro-Mechanics GmbH	100.0
Samsung Electro-Machanics	Samsung Electro-Mechanics Philippines, Corp.	100.0
Samsung Electro-Machanics	Calamba Premier Realty Corporation	39.8
Samsung Electro-Machanics	Samsung Electro-Mechanics Pte Ltd.	100.0
Samsung Electro-Machanics	Samsung Electro-Mechanics Vietnam Co., Ltd.	100.0
Samsung Electro-Machanics	Samsung Electro-Mechanics Software India Bangalore Private Limited	99.9
Samsung Electro-Machanics	Tianjin Samsung Electro-Mechanics Co., Ltd.	81.8
Samsung Electro-Machanics	Samsung High-Tech Electro-Mechanics(Tianjin) Co., Ltd.	95.0
Samsung Electro-Machanics	Samsung Electro-Mechanics (Shenzhen) Co., Ltd.	100.0
Samsung Electro-Machanics	iMarket Asia Co., Ltd.	8.7
Samsung Electro-Mechanics America, Inc.	Samsung Electro-Mechanics Mexico, S.A. de C.V.	0.0
Calamba Premier Realty Corporation	Batino Realty Corporation	100.0
Samsung Electro-Mechanics Pte Ltd.	Samsung Electro-Mechanics Software India Bangalore Private Limited	0.1
Samsung Fire & Marine Insurance	Samsung Fire & Marine Management Corporation	100.0
Samsung Fire & Marine Insurance	SAMSUNG FIRE & MARINE INSURANCE COMPANY OF EUROPE LTD.	100.0
Samsung Fire & Marine Insurance	Fortuna Topco Limited	40.0
Samsung Fire & Marine Insurance	PT. Asuransi Samsung Tugu	70.0
Samsung Fire & Marine Insurance	SAMSUNG VINA INSURANCE COMPANY LIMITED	75.0
Samsung Fire & Marine Insurance	Samsung Reinsurance Pte. Ltd.	100.0
Samsung Fire & Marine Insurance	Samsung Property & Casualty Insurance Company(China), Ltd	37.0
Samsung Fire & Marine Insurance	Samsung Fire & Marine Insurance Management Middle East Limited	100.0
Fortuna Topco Limited	Fortuna Midco Limited	100.0
Fortuna Midco Limited	Fortuna Holdings Limited	100.0
Fortuna Holdings Limited	Canopius Group Limited	100.0
Canopius Group Limited	Canopius Holdings UK Ltd	100.0
Canopius Group Limited	Canopius US Holdings, Inc.	100.0
Canopius Group Limited	Omega Underwriting Holdings Ltd	100.0
Canopius Group Limited	Canopius Reinsurance Ltd	100.0
Canopius Group Limited	Canopius Labuan PTE Ltd	100.0
Canopius Group Limited	Canopius Asia PTE Ltd	100.0
Canopius Group Limited	Canopius Underwriting Bermuda Ltd	100.0
Canopius Group Limited	Canopius Ireland Ltd	100.0
Canopius Holdings UK Ltd	Creechurch Holdings Ltd	100.0
Canopius Holdings UK Ltd	KDIB Holdings Ltd	0.0
Canopius Holdings UK Ltd	Pebbles 456 Ltd	100.0
Canopius Holdings UK Ltd	Canopius Services Ltd	100.0
Canopius Holdings UK Ltd	Canopius Corporate Capital Ltd	100.0
Canopius Holdings UK Ltd	Canopius Capital Seven Ltd	100.0
Canopius Holdings UK Ltd	Canopius Capital Twelve Ltd	100.0
Canopius Holdings UK Ltd	Canopius Capital Sixteen Ltd	100.0
Canopius Holdings UK Ltd	Flectat 2 Ltd	100.0
Canopius Holdings UK Ltd	Canopius Managing Agents Ltd	100.0
Canopius Holdings UK Ltd	Canopius Europe Ltd	100.0
Canopius Holdings UK Ltd	Trenwick Underwriting Ltd	100.0
Canopius US Holdings, Inc.	Canopius US Insurance, Inc.	100.0
Canopius US Holdings, Inc.	Canopius Underwriting Agency Inc.	100.0
Canopius US Holdings, Inc.	Canopius Re Underwriting Management, Inc.	100.0
Omega Underwriting Holdings Ltd	Canopius Germany GmbH	100.0
Creechurch Holdings Ltd	KDIB Holdings Ltd	100.0

Investor	Investee	Ownership
Pebbles 456 Ltd	Multi Strat Holdings Ltd	100.0
Pebbles 456 Ltd	Canopius ILS Ltd	100.0
Multi Strat Holdings Ltd	Multi-Strat Re, Ltd	100.0
Multi Strat Holdings Ltd	Garden Insurance Company of Vermont	100.0
Samsung Heavy Industries Co.,Ltd.	Samsung Heavy Industries Tech Solutions Corp.	100.0
Samsung Heavy Industries Co.,Ltd.	Samsung Heavy Industries USA Corp	100.0
Samsung Heavy Industries Co.,Ltd.	Samsung Heavy Industries India Pvt.Ltd.	100.0
Samsung Heavy Industries Co.,Ltd.	SAMSUNG HEAVY INDUSTRIES (M) SDN.BHD	100.0
Samsung Heavy Industries Co.,Ltd.	Samsung Heavy Industries(Rongcheng) Co., Ltd	100.0
Samsung Heavy Industries Co.,Ltd.	SAMSUNG HEAVY INDUSTRIES NIGERIA LIMITED	100.0
Samsung Heavy Industries Co.,Ltd.	Samsung Heavy Industries Mozambique LDA	100.0
Samsung Heavy Industries Co.,Ltd.	Samsung Heavy Industries Rus LLC	100.0
Samsung Heavy Industries USA Corp	Samsung Heavy Industries USA Solutions LLC	100.0
SAMSUNG HEAVY INDUSTRIES NIGERIA LIMITED	SHI - MCI FZE	70.0
Samsung Life Insurance	Porta Nuova Varesine Building 2 S.r.l.	51.0
Samsung Life Insurance	Samsung Life Insurance (Thailand) Public Co., Ltd	48.9
Samsung Life Insurance	Beijing Samsung Real Estate Co.. Ltd	90.0
Samsung Asset Management	Samsung Asset Management (New York), Inc.	100.0
Samsung Asset Management	Samsung Global SME Private Equity Manager Fund Co., Ltd.	100.0
Samsung Asset Management	Samsung Asset Management U.S. Holdings, Inc.	100.0
Samsung Asset Management	Samsung Private Equity Fund 2022 GP, Ltd.	100.0
Samsung Asset Management	Samsung Co-Investment 2021 GP, Ltd.	100.0
Samsung Asset Management	Samsung Asset Management(London) Ltd.	100.0
Samsung Asset Management	Samsung Private Equity Manager I Co., Ltd.	100.0
Samsung Asset Management	Samsung Asset Management (Hong Kong) Ltd.	100.0
SDI-GM Synergy Cells Holdings LLC	SDI-GM Synergy Cells LLC	100.0
Samsung C&T	Samsung C&T Japan Corporation	100.0
Samsung C&T	SAMSUNG C&T INVESTMENT Co.,Ltd.	100.0
Samsung C&T	Samsung C&T America Inc.	100.0
Samsung C&T	Samsung E&C America, INC.	100.0
Samsung C&T	Samsung Renewable Energy Inc.	100.0
Samsung C&T	QSSC, S.A. de C.V.	80.0
Samsung C&T	Samsung C&T Oil & Gas Parallel Corp.	100.0
Samsung C&T	Samsung C&T Lima S.A.C.	100.0
Samsung C&T	Samsung C&T Deutschland GmbH	100.0
Samsung C&T	Samsung C&T U.K. Ltd.	100.0
Samsung C&T	Samsung C&T ECUK Limited	100.0
Samsung C&T	Whessoe engineering Limited	100.0
Samsung C&T	POSS-SLPC, S.R.O	50.0
Samsung C&T	Solluce Romania 1 B.V.	80.0
Samsung C&T	SAM investment Manzanilo.B.V	53.3
Samsung C&T	Samsung C&T Corporation Poland LLC	100.0
Samsung C&T	Samsung C&T (KL) Sdn.,Bhd.	100.0
Samsung C&T	Samsung C&T Malaysia SDN. BHD	100.0
Samsung C&T	Erdsam Co., Ltd.	100.0
Samsung C&T	Samsung Chemtech Vina LLC	51.7
Samsung C&T	Samsung C&T Corporation Thai Co., Ltd.	100.0
Samsung C&T	Samsung C&T Thailand Co., Ltd	93.0
Samsung C&T	Samsung C&T India Private Limited	100.0
Samsung C&T	Samsung C&T Corporation India Private Limited	100.0
Samsung C&T	Malaysia Samsung Steel Center Sdn.Bhd	70.0
Samsung C&T	Samsung C&T Singapore Pte., Ltd.	100.0
Samsung C&T	S&G Biofuel PTE.LTD	50.5
Samsung C&T	SAMSUNG C&T Mongolia LLC.	70.0
Samsung C&T	Samsung C&T Eng.&Const. Mongolia LLC.	100.0
Samsung C&T	S&WOO CONSTRUCTION PHILIPPINES,INC.	100.0
Samsung C&T	VSSC STEEL CENTER LIMITED LIABILITY COMPANY	70.0
Samsung C&T	Vista Contracting and Investment Global Pte. Ltd.	100.0
Samsung C&T	SAMSUNG CONST. CO. PHILS.	25.0
Samsung C&T	CHEIL HOLDING INC.	40.0

Investor	Investee	Ownership
Samsung C&T	Samsung C&T Renewable Energy Australia Pty Ltd	100.0
Samsung C&T	SAMSUNG C&T PHILIPPINES, CORP.	100.0
Samsung C&T	Samsung C&T Hongkong Ltd.	100.0
Samsung C&T	Samsung C&T Taiwan Co., Ltd.	100.0
Samsung C&T	Samsung Precision Stainless Steel(pinghu) Co.,Ltd.	55.0
Samsung C&T	SAMSUNG C&T (SHANGHAI) CO., LTD.	100.0
Samsung C&T	Samsung C&T (Xi'an) Co., Ltd.	100.0
Samsung C&T	SAMSUNG C&T CORPORATION SAUDI ARABIA	100.0
Samsung C&T	SAM Gulf Investment Limited	100.0
Samsung C&T	Samsung C&T Chile Copper SpA	100.0
Samsung C&T	SCNT Power Kelar Inversiones Limitada	100.0
Samsung C&T	Samsung C&T Corporation Rus LLC	100.0
Samsung C&T	Samsung SDI America Inc.	8.3
Samsung C&T	Samsung SDI(Hong Kong) Ltd.	2.4
Samsung C&T	Beijing Samsung Real Estate Co.. Ltd	10.0
Samsung C&T	CHEIL INDUSTRIES ITALY SRL	100.0
Samsung C&T	Samsung Fashion Trading Co. ,Ltd	100.0
Samsung C&T	SAMSUNG C&T CORPORATION VIETNAM CO., LTD	100.0
Samsung C&T	Samsung C&T Corporation UEM Construction JV Sdn Bhd	60.0
Samsung C&T	SAMSUNG VISTA C&I AUSTRALIA PTY LTD	100.0
Welstory	Welstory America Inc.	100.0
Welstory	Welstory Hungary Kft.	100.0
Welstory	WELSTORY VIETNAM COMPANY LIMITED	100.0
Welstory	Shanghai Ever-Hongjun Business Mgt Service Co.,LTD	85.5
MULTICAMPUS	LANGUAGE TESTING INTERNATIONAL, INC.	82.4
WELSTORY VIETNAM COMPANY LIMITED	WELVISTA COMPANY LIMITED	70.0
Pengtai Greater China Company Limited	PENGTAI CHINA CO.,LTD.	100.0
Pengtai Greater China Company Limited	PengTai Taiwan Co., Ltd.	100.0
PENGTAI CHINA CO.,LTD.	PENGTAI E-COMMERCE CO.,LTD	100.0
PENGTAI CHINA CO.,LTD.	Beijing Pengtai Borui E-commerce Co.,Ltd.	100.0
PENGTAI INTERACTIVE ADVERTISING CO.,LTD	Medialytics Inc.	100.0
PENGTAI INTERACTIVE ADVERTISING CO.,LTD	Beijing Pengtai Baozun E-commerce Co., Ltd.	51.0
Beijing Pengtai Baozun E-commerce Co., Ltd.	Beijing Taibao Tianfeng Keji Co.,Ltd	51.0
Beijing Pengtai Baozun E-commerce Co., Ltd.	Mofang Shuyu(Shanghai) Wangluo Keji Co.,Ltd	51.0
iMarket Asia Co., Ltd.	iMarket China Co., Ltd.	80.0
Samsung Securities	Samsung Securities (America), Inc.	100.0
Samsung Securities	Samsung Securities (Europe) Limited.	100.0
Samsung Securities	Samsung Securities (Asia) Limited.	100.0
Samsung SDS	iMarket Asia Co., Ltd.	40.6
Samsung SDS	Samsung SDS America, Inc.	100.0
Samsung SDS	SAMSUNG SDS GSCL Canada., Ltd.	100.0
Samsung SDS	Samsung SDS Europe, Ltd.	100.0
Samsung SDS	Samsung SDS Global SCL Hungary, Kft.	100.0
Samsung SDS	Samsung SDS Global SCL Slovakia, S.R.O.	100.0
Samsung SDS	Samsung SDS Global SCL Poland Sp. Z.o.o.	100.0
Samsung SDS	Samsung GSCL Sweden AB	100.0
Samsung SDS	Samsung SDS Global SCL France SAS	100.0
Samsung SDS	Samsung SDS Global SCL Italy S.R.L. A Socio Unico	100.0
Samsung SDS	Samsung SDS Global Supply Chain Logistics Spain S.L.U	100.0
Samsung SDS	Samsung SDS Global SCL Netherlands Cooperatief U.A.	100.0
Samsung SDS	Samsung SDS Global SCL Germany GmbH	100.0
Samsung SDS	Samsung SDS Global SCL Romania S.R.L	100.0
Samsung SDS	Samsung SDS Asia Pacific Pte, Ltd.	100.0
Samsung SDS	Samsung Data Systems India Private Limited	100.0
Samsung SDS	Samsung SDS Vietnam Co., Ltd.	100.0
Samsung SDS	PT. Samsung SDS Global SCL Indonesia	100.0
Samsung SDS	Samsung SDS Global SCL Philippines Co., Ltd.Inc.	100.0
Samsung SDS	Samsung SDS Global SCL Thailand Co.,Ltd	100.0
Samsung SDS	SAMSUNG SDS MALAYSIA SDN. BHD.	100.0
Samsung SDS	Samsung SDS Global SCL Australia Pty.,Ltd.	100.0

Investor	Investee	Ownership
Samsung SDS	SDS-ACUTECH CO., Ltd.	50.0
Samsung SDS	ALS SDS Joint Stock Company	51.0
Samsung SDS	Samsung SDS China Co., Ltd.	100.0
Samsung SDS	Samsung SDS Global SCL Hong Kong Limited	100.0
Samsung SDS	SAMSUNG SDS Global SCL Egypt	100.0
Samsung SDS	Samsung SDS Global SCL South Africa (PTY) Ltd.	100.0
Samsung SDS	Samsung SDS Global SCL Nakliyat ve Lojistik Anonim Sirketi	100.0
Samsung SDS	Samsung SDS Global Supply Chain Logistics Middle East DWC-LLC	100.0
Samsung SDS	Samsung SDS Latin America Tecnologia E Logistica LTDA.	99.7
Samsung SDS	INTE-SDS Logistics S.A. de C.V.	51.0
Samsung SDS	Samsung SDS Rus Limited Liability Company	100.0
Samsung SDS America, Inc.	Samsung SDS Mexico, S.A. DE C.V.	99.0
Samsung SDS America, Inc.	Samsung SDS Global SCL Panama S.A.	100.0
Samsung SDS America, Inc.	Samsung SDS Global SCL Chile Limitada	100.0
Samsung SDS America, Inc.	Samsung SDS Global SCL Peru S.A.C	100.0
Samsung SDS America, Inc.	Samsung SDS Global SCL Colombia S.A.S	100.0
Samsung SDS America, Inc.	Samsung SDS Latin America Tecnologia E Logistica LTDA.	0.3
Samsung SDS Europe, Ltd.	Samsung SDS Global SCL Netherlands Cooperatief U.A.	0.0
Samsung SDS Global SCL Netherlands Cooperatief U.A.	Samsung SDS Global SCL Poland Sp. Z.o.o.	0.0
Samsung SDS Global SCL Netherlands Cooperatief U.A.	Samsung SDS Global SCL Romania S.R.L	0.0
Samsung SDS Global SCL Netherlands Cooperatief U.A.	Samsung SDS Rus Limited Liability Company	0.0
Samsung SDS Asia Pacific Pte, Ltd.	Samsung Data Systems India Private Limited	0.0
Samsung SDS Asia Pacific Pte, Ltd.	PT. Samsung SDS Global SCL Indonesia	0.0
Samsung SDS Asia Pacific Pte, Ltd.	Samsung SDS Global SCL Philippines Co., Ltd.Inc.	0.0
Samsung SDS Asia Pacific Pte, Ltd.	Samsung SDS Global SCL Thailand Co.,Ltd	0.0
Samsung SDS Asia Pacific Pte, Ltd.	SAMSUNG SDS MALAYSIA SDN. BHD.	0.0
Samsung E&A	Samsung E&A America Inc.	100.0
Samsung E&A	Samsung Project Management Inc.	100.0
Samsung E&A	Samsung E&A Hungary Co. Ltd.	100.0
Samsung E&A	Samsung Engineering Italy S.R.L.	100.0
Samsung E&A	Samsung E&A Malaysia SDN. BHD.	100.0
Samsung E&A	PT Samsung Engineering Indonesia Co., Ltd.	100.0
Samsung E&A	Samsung E&A (Thailand) Co., Ltd.	81.0
Samsung E&A	Samsung E&A India Private Limited	100.0
Samsung E&A	Samsung E&A Vietnam Co., Ltd.	100.0
Samsung E&A	GLOBAL MODULE CENTER JOINT STOCK COMPANY	49.6
Samsung E&A	Samsung E&A Global Private limited	100.0
Samsung E&A	Samsung E&A Shanghai Co., Ltd.	100.0
Samsung E&A	Samsung E&A Xi' an Co., Ltd.	100.0
Samsung E&A	Samsung E&A Arabia Co., Ltd.	100.0
Samsung E&A	Muharraq Wastewater Services Company W.L.L.	99.8
Samsung E&A	Muharraq STP Company B.S.C.	6.6
Samsung E&A	Muharraq Holding Company 1 Ltd.	65.0
Samsung E&A	SAMSUNG ENGINEERING NEC COMPANY LIMITED	60.0
Samsung E&A	Samsung Engineering Trinidad Co., Ltd.	100.0
Samsung E&A	Samsung E&A Manzanillo S.A. De C.V.	99.9
Samsung E&A	Grupo Samsung E&A Mexico, S.A. De C.V.	100.0
Samsung E&A	Samsung E&A Bolivia S.A	100.0
Samsung E&A	Samsung Engineering Kazakhstan L.L.P.	100.0
Samsung E&A America Inc.	Samsung E&A America Construction LLC	100.0
Samsung E&A America Inc.	Samsung E&A Louisiana Construction LLC	100.0
Samsung E&A Malaysia SDN. BHD.	Muharraq Wastewater Services Company W.L.L.	0.3
Samsung E&A India Private Limited	Samsung E&A Global Private limited	0.0
Samsung E&A India Private Limited	Samsung E&A Arabia Co., Ltd.	0.0
Samsung E&A Vietnam Co., Ltd.	S&D Water Solutions	50.0
Samsung E&A Arabia Co., Ltd.	Samsung EPC Company Ltd.	75.0
Muharraq Holding Company 1 Ltd.	Muharraq Holding Company 2 Ltd.	100.0
Muharraq Holding Company 2 Ltd.	Muharraq STP Company B.S.C.	89.9
Grupo Samsung E&A Mexico, S.A. De C.V.	Asociados Constructores DBNR, S.A. de C.V.	100.0
S1 Corporation	S-1 CORPORATION HUNGARY LLC	100.0

Investor	Investee	Ownership
S1 Corporation	S-1 CORPORATION VIETNAM CO., LTD	100.0
S1 Corporation	Samsung Beijing Security Systems	100.0
Cheil Worldwide	Pengtai Greater China Company Limited	98.8
Cheil Worldwide	PENGTAI INTERACTIVE ADVERTISING CO.,LTD	100.0
Cheil Worldwide	Iris Atlanta, Inc.	100.0
Cheil Worldwide	Pricing Solutions Ltd	100.0
Cheil Worldwide	89 Degrees, Inc.	100.0
Cheil Worldwide	Cheil USA Inc.	100.0
Cheil Worldwide	Cheil Central America Inc.	100.0
Cheil Worldwide	Iris Worldwide Holdings Limited	100.0
Cheil Worldwide	Iris London Limited	100.0
Cheil Worldwide	Iris Germany GmbH	100.0
Cheil Worldwide	Iris Services Limited Dooel Skopje	100.0
Cheil Worldwide	CHEIL EUROPE LIMITED	100.0
Cheil Worldwide	Cheil Germany GmbH	100.0
Cheil Worldwide	Cheil France SAS	100.0
Cheil Worldwide	CHEIL SPAIN S.L	100.0
Cheil Worldwide	Cheil Benelux B.V.	100.0
Cheil Worldwide	Cheil Nordic AB	100.0
Cheil Worldwide	Iris Worldwide Integrated Marketing Private Limited	100.0
Cheil Worldwide	Cheil India Private Limited	100.0
Cheil Worldwide	Cheil (Thailand) Ltd.	100.0
Cheil Worldwide	Cheil Singapore Pte. Ltd.	100.0
Cheil Worldwide	CHEIL VIETNAM COMPANY LIMITED	99.0
Cheil Worldwide	Cheil Integrated Marketing Philippines, Inc.	100.0
Cheil Worldwide	CHEIL MALAYSIA SDN. BHD.	100.0
Cheil Worldwide	Cheil New Zealand Limited	100.0
Cheil Worldwide	Cheil Worldwide Australia Pty Ltd	100.0
Cheil Worldwide	CHEIL CHINA	100.0
Cheil Worldwide	Cheil Hong Kong Ltd.	100.0
Cheil Worldwide	Caishu (Shanghai) Business Consulting Co., Ltd	100.0
Cheil Worldwide	Cheil MEA FZ-LLC	100.0
Cheil Worldwide	Cheil South Africa (Pty) Ltd	100.0
Cheil Worldwide	CHEIL KENYA LIMITED	99.0
Cheil Worldwide	Cheil Communications Nigeria Ltd.	99.0
Cheil Worldwide	Cheil Worldwide Inc./Jordan LLC.	100.0
Cheil Worldwide	Cheil Ghana Limited	100.0
Cheil Worldwide	Cheil Egypt LLC	99.9
Cheil Worldwide	Cheil Maghreb LLC	100.0
Cheil Worldwide	Cheil Brasil Comunicacoes Ltda.	100.0
Cheil Worldwide	Cheil Mexico, S.A. de C.V.	98.0
Cheil Worldwide	Cheil Chile SpA.	100.0
Cheil Worldwide	Cheil Peru S.A.C.	100.0
Cheil Worldwide	CHEIL ARGENTINA S.A.	99.9
Cheil Worldwide	Cheil Rus LLC	100.0
Cheil Worldwide	Cheil Ukraine LLC	100.0
Cheil Worldwide	Cheil Kazakhstan LLC	100.0
Hotel Shilla	Samsung Hospitality America Inc.	100.0
Hotel Shilla	Shilla Travel Retail Pte. Ltd.	100.0
Hotel Shilla	Samsung Shilla Business Service Beijing Co., Ltd.	100.0
Hotel Shilla	Shilla Travel Retail Hong Kong Limited	100.0
HDC Shilla Duty Free LTD	HDC SHILLA (SHANGHAI) CO., LTD	100.0
SBTM	SAMSUNG HOSPITALITY U.K. LIMITED	100.0
SBTM	Samsung Hospitality Europe GmbH	100.0
SBTM	SAMSUNG HOSPITALITY ROMANIA SRL	100.0
SBTM	SAMSUNG HOSPITALITY VIETNAM CO.,LTD	99.0
SBTM	SAMSUNG HOSPITALITY PHILIPPINES INC.	99.9
SBTM	SAMSUNG HOSPITALITY INDIA PRIVATE LIMITED	100.0
Samsung Venture Investment	Samsung Venture Investment (Shanghai) Co., Ltd.	100.0
Iris Americas, Inc.	Iris (USA) Inc.	100.0

Investor	Investee	Ownership
Cheil USA Inc.	The Barbarian Group LLC	100.0
Cheil USA Inc.	McKinney Ventures LLC	100.0
Cheil USA Inc.	Cheil India Private Limited	0.0
Cheil USA Inc.	Cheil Mexico, S.A. de C.V.	2.0
McKinney Ventures LLC	Lockard & Wechsler LLC	100.0
Iris Worldwide Holdings Limited	Iris Nation Worldwide Limited	100.0
Iris Nation Worldwide Limited	Iris Americas, Inc.	100.0
Iris Nation Worldwide Limited	Irisnation Latina, S. de R.L. de C.V.	100.0
Iris Nation Worldwide Limited	Iris Promotional Marketing Ltd	100.0
Iris Nation Worldwide Limited	Iris Ventures 1 Limited	100.0
Iris Nation Worldwide Limited	Founded Partners Limited	100.0
Iris Nation Worldwide Limited	Iris Digital Limited	100.0
Iris Nation Worldwide Limited	Iris Ventures (Worldwide) Limited	100.0
Iris Nation Worldwide Limited	WDMP Limited	49.0
Iris Nation Worldwide Limited	Iris Worldwide (Thailand) Limited	100.0
Iris Promotional Marketing Ltd	Holdings BR185 Limited	100.0
CHEIL EUROPE LIMITED	Beattie McGuinness Bungay Limited	100.0
CHEIL EUROPE LIMITED	Cheil Italia S.r.l	100.0
Cheil Germany GmbH	Cheil Austria GmbH	100.0
Cheil Germany GmbH	Cheil Romania S.R.L.	100.0
Cheil Romania S.R.L.	Cheil Hungary Kft.	100.0
Cheil Romania S.R.L.	Cheil Adriatic D.O.O.	100.0
Cheil India Private Limited	Experience Commerce Software Private Limited	100.0
Cheil India Private Limited	Diginfluenz Private Limited	51.0
Cheil Singapore Pte. Ltd.	PT. CHEIL WORLDWIDE INDONESIA	100.0
Cheil Integrated Marketing Philippines, Inc.	Cheil Philippines Inc.	30.0
Shilla Travel Retail Pte. Ltd.	Shilla Retail Plus Pte. Ltd.	100.0
Samsung Shilla Business Service Beijing Co., Ltd.	Tianjin Samsung International Travel Service Co., Ltd	100.0
Shilla Travel Retail Hong Kong Limited	BNY Trading Hong Kong Limited	100.0
BNY Trading Hong Kong Limited	LOFAN LIMITED	100.0
BNY Trading Hong Kong Limited	KINGMA LIMITED	100.0
Cheil MEA FZ-LLC	One Agency FZ-LLC	100.0
Cheil MEA FZ-LLC	One RX Project Management Design and Production Limited Company	0.0
Cheil MEA FZ-LLC	Cheil Egypt LLC	0.1
Cheil South Africa (Pty) Ltd	CHEIL KENYA LIMITED	1.0
Cheil South Africa (Pty) Ltd	Cheil Communications Nigeria Ltd.	1.0
One Agency FZ-LLC	ONE RETAIL EXPERIENCE KOREA LIMITED	100.0
One Agency FZ-LLC	One RX India Private Limited	100.0
One Agency FZ-LLC	One RX Project Management Design and Production Limited Company	100.0
One Agency FZ-LLC	ONE RX INTERIOR DECORATION L.L.C	100.0
One Agency FZ-LLC	ONE AGENCY PRINTING L.L.C	100.0
ONE RX INTERIOR DECORATION L.L.C	One RX India Private Limited	0.0
Holdings BR185 Limited	Brazil 185 Participacoes Ltda	100.0
Brazil 185 Participacoes Ltda	Iris Router Marketing Ltda	100.0
Cheil Brasil Comunicacoes Ltda.	CHEIL ARGENTINA S.A.	0.1

※ Percent of ownership as of June 30, 2026 based on common shares

C. Related statute & regulation

Restrictions on cross-holdings within Samsung Group in accordance with the Monopoly Regulation and Fair Trade Act

(1) Date of announcement by authorities of companies deemed Samsung Group companies for the current year: May 1, 2025

(2) Summary of Regulation

- Restriction on cross-holdings
- Restriction on debt guarantee between affiliates

- Restriction on affiliate voting rights of financial & insurance companies
- Decision making of board committee and public disclosure of large-scale inter-affiliate transactions
- Public disclosure of important matters of unlisted companies
- Other public disclosures related to Group status

D. Concurrent position with other affiliates

[As of June 30, 2026]

		Concurrent position		
Name	Position	Name of company	Position	Full/part time
Ki-hoon Kim	Executive VP	Samsung Electronics Sales	Auditor	Part time
Tae-hoon Kim	Executive VP	SEMES	Non-Executive director	Part time
Sang-Ki Bae	Executive VP	SEMES	Auditor	Part time
Kyu-tae Yoo	Executive VP	Samsung Medison	CEO	Full time
Jong-Min Lee	Executive VP	STECO	Auditor	Part time
Hak-min Lee	Executive VP	Samsung Venture Investment Corp.	Auditor	Part time
Seong-Taek Lim	Executive VP	Flakt Korea	Executive director	Full time
Yong-deok Jeong	Executive VP	Mirero System	Non-Executive director	Part time
Khi-jae Cho	Executive VP	Samsung Display	Auditor	Part time
Hee-don Hwang	Executive VP	SEMES	Non-Executive director	Part time
Sang-Jun Kim	VP	Samsung Electronics Logitech	Auditor	Part time
Han-jo Kim	VP	Samsung Medison	Support Team Leader	Full time
Kyung-in Nam	VP	Samsung Electronics Logitech	Non-Executive director	Part time
Dae-Hyeon Ahn	VP	Samsung Electronics Sales	Non-Executive director	Part time
Ram-chan Woo	VP	STECO	Non-Executive director	Part time
Kwang-Ryeol Lee	VP	Samsung Electronics Service	Auditor	Part time
Woo-yong Lee	VP	Samsung Medison	Auditor	Part time
Woo-young Jang	VP	Samsung Medison	Service Solutions Team Leader	Full time
Je-yeol Jang	VP	Samsung Medison	Strategic Marketing 2 Team Leader	Full time
Heoung-min Jang	VP	Samsung Electronics Service	Non-Executive director	Part time
Young-Suk Cho	VP	Samsung Global Research	Auditor	Part time
Young-sam Hwang	VP	Samsung Medison	People Team Leader	Full time

2. Equity investments in other corporations

The total book value of equity investments in other corporations as of June 30, 2026 is KRW 64,428 billion (for the purpose of management participation, etc.)
(As of June 30, 2026)

(KRW Million)

Investment Purpose	No. of investees			Invested amount			
					Increase(decrease)		
	Listed	Unlisted	Total	Beginning Balance	Acquisition (Disposal)	Valuation gain(loss)	Ending Balance
Management Participation	21	82	103	63,690,129	410,540	222,359	64,323,028
General Investment	-	-	-	-	-	-	-
Simple Investment	4	20	24	57,093	-	48,212	105,305
	25	102	127	63,747,222	410,540	270,571	64,428,333

※ Separate Basis

※ For details, please refer to Table 3. Equity investments in other corporations (Details)

X. Transactions with Affiliates and Subsidiaries

1. Credit offerings for affiliates and subsidiaries

As of June 30, 2026, SEC provides a debt guarantee for financing of subsidiaries, including Samsung Electronics America, Inc. (SEA) and other subsidiaries as listed below.

($US thousand, %)

Company	Relation ship	Creditor	Type	Purpose	Guarantee start date	Guarantee expiry date	Limit of guarantee		Transactions			Interest Rate(%)
							Period start	Period end	Period start	Change	Period end	
SEA	Affiliate	BOA, etc.	Payment guarantee	Operating fund	Nov 9, 2025	Jun 13, 2027	1,278,000	3,022,600	-	-	-	
SEM	Affiliate	BBVA, etc.	Payment guarantee	Operating fund	Aug 20, 2025	Jun 13, 2027	715,000	580,000	-	-	-	
SAMCOL	Affiliate	Citibank, etc.	Payment guarantee	Operating fund	Nov 09, 2025	Jun 13, 2027	180,000	111,000	-	-	-	
SEDA	Affiliate	BRADESCO, etc.	Payment guarantee	Operating fund	Oct 1, 2025	Dec 7, 2026	329,000	1,796,000	-	88,335	88,335	7.01%
SECH	Affiliate	Citibank, etc.	Payment guarantee	Operating fund	Dec 17, 2025	Jun 13, 2027	64,000	50,000	-	-	-	
SEPR	Affiliate	BBVA, etc.	Payment guarantee	Operating fund	Dec 17, 2025	Jun 13, 2027	150,000	127,000	-	-	-	
SSA	Affiliate	SCB, etc.	Payment guarantee	Operating fund	Nov 9, 2025	Jun 13, 2027	286,000	122,000	-	-	-	
SEMAG	Affiliate	Citibank, etc.	Payment guarantee	Operating fund	Dec 17, 2025	Dec 16, 2026	46,000	16,000	-	-	-	
SETK	Affiliate	BNP, etc.	Payment guarantee	Operating fund	Nov 9, 2025	Jun 13, 2027	947,000	887,000	11,639	129,864	141,503	39.33%
SETK-P	Affiliate	BNP, etc.	Payment guarantee	Operating fund	Nov 9, 2025	Dec 16, 2026	70,000	70,000	-	-	-	
SECE	Affiliate	Citibank	Payment guarantee	Operating fund	Dec 17, 2025	Dec 16, 2026	114,000	15,000	-	-	-	
SEEG	Affiliate	HSBC	Payment guarantee	Operating fund	Jun 14, 2026	Jun 13, 2027	85,000	30,000	-	-	-	
SEIN	Affiliate	BNP, etc.	Payment guarantee	Operating fund	Nov 9, 2025	Jun 13, 2027	70,000	70,000	-	-	-	
SJC	Affiliate	Mizuho Bank, etc.	Payment guarantee	Operating fund	Dec 17, 2025	May 31, 2027	809,211	240,764	-	-	-	
SEUC	Affiliate	Credit Agricole	Payment guarantee	Operating fund	Nov 9, 2025	Nov 8, 2026	115,000	-	-	-	-	
SEDAM	Affiliate	Santander	Payment guarantee	Operating fund	Nov 9, 2025	Jun 13, 2027	537,000	150,000	-	-	-	
SECA	Affiliate	BOA	Payment guarantee	Operating fund	Nov 9, 2025	Nov 8, 2026	72,000	20,000	-	-	-	
SELA	Affiliate	Citibank	Payment guarantee	Operating fund	Dec 17, 2025	Dec 16, 2026	90,000	60,000	-	-	-	
SEEH	Affiliate	Citibank, etc.	Payment guarantee	Operating fund	Sep 6, 2025	Jun 13, 2027	938,400	229,400	-	-	-	
SELV	Affiliate	Citibank	Payment guarantee	Operating fund	Dec 17, 2025	Dec 16, 2026	10,000	10,000	-	-	-	
SEIL	Affiliate	Citibank	Payment guarantee	Operating fund	Dec 17, 2025	Dec 16, 2026	15,600	-	-	-	-	
SAPL	Affiliate	Citibank, etc.	Payment guarantee	Operating fund	Nov 9, 2025	Jun 13, 2027	404,000	35,000	-	-	-	
SAVINA	Affiliate	HSBC	Payment guarantee	Operating fund	Jun 14, 2025	Jun 13, 2027	51,000	51,000	-	-	-	
SEV	Affiliate											
SEVT	Affiliate											
SEHC	Affiliate											
SCIC	Affiliate	HSBC	Payment guarantee	Operating fund	Jun 14, 2026	Jun 13, 2027	270,000	10,000	-	-	-	
SESP	Affiliate	SCB	Payment guarantee	Operating fund	Nov 9, 2025	Nov 8, 2026	30,000	10,000	-	-	-	
SME	Affiliate	SCB	Payment guarantee	Operating fund	Nov 9, 2025	Nov 8, 2026	110,000	100,000	-	-	-	
SAMEX	Affiliate	Citibank	Payment guarantee	Operating fund	Dec 17, 2025	Dec 16, 2026	5,000	5,000	-	-	-	
SEASA	Affiliate	Citibank	Payment guarantee	Operating fund	Dec 17, 2025	Dec 16, 2026	2,000	2,000	-	-	-	
SSAP	Affiliate	SCB	Payment guarantee	Operating fund	Nov 9, 2025	Nov 8, 2026	35,000	10,000	-	-	-	
SEPM	Affiliate	HSBC	Payment guarantee	Operating fund	Jun 14, 2026	Jun 13, 2027	35,000	-	-	-	-	
SESAR	Affiliate	HSBC	Payment guarantee	Operating fund	Jun 14, 2026	Jun 13, 2027	20,000	20,000	-	-	-	
SEUZ	Affiliate	Citibank	Payment guarantee	Operating fund	Dec 17, 2025	Dec 16, 2026	20,000	-	-	-	-	
Flakt	Affiliate	BNP	Payment guarantee	Operating fund	Mar 16, 2026	Dec 16, 2026	-	60,000	-	-	-	-

Company	Relation ship	Creditor	Type	Purpose	Guarantee start date	Guarantee expiry date	Limit of guarantee		Transactions			Interest Rate(%)
							Period start	Period end	Period start	Change	Period end	
Harman do Brasil Industria Eletronica e Participacoes Ltda.	Affiliate	SocGen	Payment guarantee	Operating fund	Nov 9, 2025	Nov 8, 2026	15,000	-	-	-	-	
Harman da Amazonia Industria Eletronica e Participacoes Ltda.	Affiliate								-	-	-	
Harman International Japan Co., Ltd.	Affiliate	MUFG	Payment guarantee	Operating fund	Nov 9, 2025	Nov 8, 2026	25,000	25,000	-	-	-	
Harman International Industries Limited	Affiliate	HSBC	Payment guarantee	Operating fund	Jun 14, 2026	Jun 13, 2027	30,000	30,000	-	-	-	
Harman International Industries Inc.	Affiliate	JP Morgan	Payment guarantee	Operating fund	Jun 14, 2026	Jun 13, 2027	100,000	100,000	-	-	-	
Harman Holding Ltd, Hong Kong	Affiliate	HSBC	Payment guarantee	Operating fund	Jun 14, 2026	Jun 13, 2027	30,000	30,000	-	-	-	
Total							8,103,211	8,094,764	11,639	218,199	229,838	

※ Separate basis.

※ The approval decision is resolved by the Management Committee when the guarantee amount per transaction is between 0.1% and/or less than 2.5%, and by the Board of Directors when the guarantee amount per transaction is 2.5% and above.

※ The Company receives guarantee fees for debts of its subsidiaries, calculated based on factors such as the maturity of the guaranteed obligations and interest rates under general credit terms. In 2025, the Company claimed approximately USD 1,199,000 in guarantee fees, and it received the fees in 2026

2. Acquisitions and disposals of assets with affiliates and subsidiaries

In 1H26, the Company sold assets to affiliates, including Samsung (China) Semiconductor Co., Ltd.(SCS), to increase production capacity of such affiliates. Also, the Company acquired assets including facility equipment from affiliates to improve production efficiency.

(KRW mil.)

Company	Relationship	Transaction type	Transaction date1)	Asset	Purpose of transaction	Amount2)	Gain or loss on disposal
SCS	Affiliate	Asset sale/purchase	Jun 30, 2026	Machinery, etc.	Enhance capacity and production efficiency	25,953	38,183
TSLED	Affiliate	Asset purchase	Apr 23, 2026	Machinery, etc.	Enhance capacity and production efficiency	1,417	-
SEVT	Affiliate	Asset sale/purchase	Jun 11, 2026	Machinery, etc.	Enhance capacity and production efficiency	1,217	94
SESS	Affiliate	Asset sale/purchase	Jun 27, 2026	Machinery, etc.	Enhance capacity and production efficiency	1,121	833
SEDA	Affiliate	Asset purchase	Apr 14, 2026	Machinery, etc.	Enhance capacity and production efficiency	400	-

※ Separate basis.

1) Most recent transaction.

2) Properly calculated by an appropriate method based upon market value assessment. Transaction was made under normal conditions (e.g., terms of cash payment within the 15th, 30th of the following month of transaction).

※ The above acquisition and disposal transactions of assets are not subject to the Board's approval.

※ Transactions worth less than KRW 100 million were excluded according to Corporate Disclosure Guidelines.

3. Business transactions with affiliates and subsidiaries

In 1H26, the Company had transactions (e.g., sales and purchases) with affiliates, including Samsung Semiconductor, Inc. (SSI).

(KRW mil.)

Company	Relationship	Transaction type	Transaction date	Details	Amount
SSI	Affiliate	Sales, purchases, etc.	Jan 2026-Jun 2026	Semiconductor, etc.	103,194,471
SSS	Affiliate	Sales, purchases, etc.	Jan 2026-Jun 2026	Semiconductor, etc.	51,004,013
SEVT	Affiliate	Sales, purchases, etc.	Jan 2026-Jun 2026	Smartphone, etc.	21,368,391
SEA	Affiliate	Sales, purchases, etc.	Jan 2026-Jun 2026	Smartphones and home appliances, etc.	15,258,716

※ Separate basis.

※ Transactions worth 5% and above of revenue of the current business year are subject to public disclosure.

4. Stock-based compensation transactions of major shareholders

Pursuant to resolutions of the Board and its committees, the Company granted a portion of Long-term incentives (LTI) in July 2025 in the form of shares without transfer restrictions, and the remaining unpaid portion has been agreed to be granted in July 2026 in the form of shares without transfer restrictions. Also, the Company granted the Overall Performance Incentive (OPI) in the form of Restricted Stock Award (RSA) in January 2026, and agreed to grant Performance Stock Units (PSU) in installments over a three-year period starting in 2028, subject to the achievement of the vesting conditions.

(shares)

Counter -party	Relationship with the Company	Grant date/ payment date (cancellation date)	Name	New grant	Cumulative grant	Payment in current period	Cumulative change		Outstanding quantity	Performance conditions	Payment timing	Transfer restriction period	Basis and procedure for grant
							Payment	Cancellation					
Young-hyun Jun	Registered executives (Executives of affiliated companies)	Jan 23, 2025/ Jan 26, 2026	OPI stock compensation	5,135	5,135	5,135	5,135	-	-	-	Jan 2026	2 years	Resolution of Management Committee
		Oct 13, 2025	PSU	135,000	135,000	-	-	-	135,000	The vesting and the number of shares will be determined based on the share price growth over the 3-year period	After Oct 2028	-	Resolution of Compensation Committee
		Jan 29, 2026/ Jan 30, 2026	OPI stock compensation	10,652	10,652	10,652	10,652	-	-	-	Jan 2026	1 year	
Tae-moon Roh		Feb 14, 2025/ Jan 26, 2026	OPI stock compensation	40,579	40,579	40,579	40,579	-	-	-	After Jan 2026	2 years	Resolution of Compensation Committee
		Jul 25, 2025/ Jul 28, 2025	LTI stock compensation	45,357	45,357	22,679	22,679	-	22,678	-	After Jul 2026	-	
		Oct 13, 2025	PSU	135,000	135,000	-	-	-	135,000	The vesting and the number of shares will be determined based on the share price growth over the 3-year period	After Oct 2028	-	
		Jan 29, 2026/ Jan 30, 2026	OPI stock compensation	7,299	7,299	7,299	7,299	-	-	-	Jan 2026	1 year	
Yong-kwan Kim		Jan 23, 2025/ Jan 26, 2026	OPI stock compensation	8,606	8,606	8,606	8,606	-	-	-	Jan 2026	2 years	Resolution of Management Committee
		Jul 25, 2025/ Jul 28, 2025	LTI stock compensation	12,698	12,698	-	6,349	-	6,349	-	After Jul 2026	-	

		Oct 13, 2025	PSU	50,000	50,000	-	-	-	50,000	The vesting and the number of shares will be determined based on the share price growth over the 3-year period	After Oct 2028	-	
		Jan 29, 2026/ Jan 30, 2026	OPI stock compensation	2,903	2,903	2,903	2,903	-	-	-	Jan 2026	1 year	
Je-yoon Shin		Oct 13, 2025	PSU	1,000	1,000	-	-	-	1,000	The vesting and the number of shares will be determined based on the share price growth over the 3-year period	After Oct 2028	-	Agreement executed with the relevant party following the CEO's decision
Jun-sung Kim		Oct 13, 2025	PSU	1,000	1,000	-	-	-	1,000			-	
Eun-nyeong Heo		Oct 13, 2025	PSU	1,000	1,000	-	-	-	1,000			-	
Hye-kyung Cho		Oct 13, 2025	PSU	1,000	1,000	-	-	-	1,000			-	
Hyuk-jae Lee		Oct 13, 2025	PSU	1,000	1,000	-	-	-	1,000			-	

※ For details of the Company's stock-based compensation plans, please refer to "VIII. Executives and Employees – 2. Remuneration for Directors, etc. – C. Stock-based compensation system excluding stock options

※ At the time of entering into the stock-based compensation agreement, the agreement was executed based on a resolution of the Management Committee for unregistered executives and based on a resolution of the Compensation Committee for executive directors.

5. Transactions with interested parties other than major shareholders

As of the end of the first half of 2026, the Company had KRW 125.1 billion in loans receivable for purposes including enhancing product competitiveness, supporting suppliers as part of its mutual growth initiatives, and providing employee welfare benefits such as housing and education loans.

(KRW Mil)

Company Name	Relationship	Account	Changes in Loans Receivable		
			Period start	Increase/decrease	Period End
Elentec Co., Ltd., etc.	Suppliers and Employees	Short-Term Loans Receivable	43,003	-3,180	39,823
Daeduck Electronics Co., Ltd., etc.	Suppliers and Employees	Long-Term Loans Receivable	80,925	4,381	85,306
Total			123,928	1,201	125,129

※ Separate Basis

※ Loans receivable are presented net of present value discounts and before deducting the allowance for bad debts (loss allowance).

XI. Other Information

1. Changes in public disclosure

A. Changes in public disclosure

[Status of disclosure and changes]

Filing date	Title	Details of Disclosure	Status of Disclosure
Jun 24, 2026	Response to rumors or media reports: undetermined - Regarding media reports on a KRW 90 trillion worth of share buyback	The Company is currently reviewing a repurchase of shares for stock-based compensation based on its 2026 management performance. However, no specific matters, including the schedule or scale, have been determined at this time.	Initially disclosed on June 24, 2026, and subsequently re-disclosed on July 23, 2026. (To be re-disclosed upon finalization or by October 22, 2026.)

[Single sales, supply contract]

(USD mil)

Filing date	Contract details	Contract value	Possibility of changes
Jul 26, 2025	- Contract title: Supply agreement for semiconductor contract manufacturing - Contract counterparty: Tesla, Inc. - Contract period : July 2025 - December 2033	16,544	- Contract period, contract amount may change depending on customer demand and business performance - Any changes to previously disclosed information will be disclosed separately

※ Information considered trade secrets such as the Company's product prices, production capacity, and delivery status, which may pose a risk of information leakage, has been omitted (including quantity, value, delivered amount, and order backlog)

2. Contingent liabilities

A. Litigation

The Company is involved in various claims, disputes, and investigations conducted by regulatory bodies, which arose during the normal course of business with numerous entities. Although the outflow of resources and timing of these matters are uncertain, as of the reporting date, the Company believes the outcome will not have a material impact on the financial position of the Company.

Samsung Electronics and its spun-off companies, including SDC, are liable to fulfill in solidarity the debts of SDC which relate to the periods prior to SDC's separation from the Company.

For information related to other contingent liabilities and commitments, see retained earnings in 『3. Notes to consolidated financial statements』 and 『5. Notes to non-consolidated financial statements』 in 『III. Financial Affairs』.

B. Guarantees

(USD thousand)

Company	Relation ship	Creditor	Type	Purpose	Guarantee start date	Guarantee end date	Limit of guarantee		Transactions			Interest rate
							Period start	Period end	Period start	Change	Period end	
SEA	Affiliate	BOA, etc.	Payment guarantee	Operating fund	Nov 9, 2025	Jun 13, 2027	1,278,000	3,022,600	-	-	-	
SEM	Affiliate	BBVA, etc.	Payment guarantee	Operating fund	Aug 20, 2025	Jun 13, 2027	715,000	580,000	-	-	-	
SAMCOL	Affiliate	Citibank, etc.	Payment guarantee	Operating fund	Nov 9, 2025	Jun 13, 2027	180,000	111,000	-	-	-	
SEDA	Affiliate	BRADESCO, etc.	Payment guarantee	Operating fund	Oct 01, 2025	Dec 7, 2026	329,000	1,796,000	-	88,335	88,335	7.01%
SECH	Affiliate	Citibank, etc.	Payment guarantee	Operating fund	Dec 17, 2025	Jun 13, 2027	64,000	50,000	-	-	-	
SEPR	Affiliate	BBVA, etc.	Payment guarantee	Operating fund	Dec 17, 2025	Jun 13, 2027	150,000	127,000	-	-	-	
SSA	Affiliate	SCB, etc.	Payment guarantee	Operating fund	Nov 9, 2025	Jun 13, 2027	286,000	122,000	-	-	-	
SEMAG	Affiliate	Citibank, etc.	Payment guarantee	Operating fund	Dec 17, 2025	Dec 16, 2026	46,000	16,000	-	-	-	
SETK	Affiliate	BNP, etc.	Payment guarantee	Operating fund	Nov 9, 2025	Jun 13, 2027	947,000	887,000	11,639	129,864	141,503	39.33%
SETK-P	Affiliate	BNP, etc.	Payment guarantee	Operating fund	Nov 9, 2025	Dec 16, 2026	70,000	70,000	-	-	-	
SECE	Affiliate	Citibank	Payment guarantee	Operating fund	Dec 17, 2025	Dec 16, 2026	114,000	15,000	-	-	-	
SEEG	Affiliate	HSBC	Payment guarantee	Operating fund	Jun 14, 2026	Jun 13, 2027	85,000	30,000	-	-	-	
SEIN	Affiliate	BNP, etc.	Payment guarantee	Operating fund	Nov 9, 2025	Jun 13, 2027	70,000	70,000	-	-	-	
SJC	Affiliate	Mizuho Bank, etc.	Payment guarantee	Operating fund	Dec 17, 2025	May 31, 2027	809,211	240,764	-	-	-	
SEUC	Affiliate	Credit Agricole, etc.	Payment guarantee	Operating fund	Nov 9, 2025	Nov 8, 2026	115,000	-	-	-	-	
SEDAM	Affiliate	Santander	Payment guarantee	Operating fund	Nov 9, 2025	Jun 13, 2027	537,000	150,000	-	-	-	
SECA	Affiliate	BoA	Payment guarantee	Operating fund	Nov 9, 2025	Nov 8, 2026	72,000	20,000	-	-	-	
SELA	Affiliate	Citibank	Payment guarantee	Operating fund	Dec 17, 2025	Dec 16, 2026	90,000	60,000	-	-	-	
SEEH	Affiliate	Citibank, etc.	Payment guarantee	Operating fund	Sep 06, 2025	Jun 13, 2027	938,400	229,400	-	-	-	
SELV	Affiliate	Citibank	Payment guarantee	Operating fund	Dec 17, 2025	Dec 16, 2026	10,000	10,000	-	-	-	
SEIL	Affiliate	Citibank	Payment guarantee	Operating fund	Dec 17, 2025	Dec 16, 2026	15,600	-	-	-	-	
SAPL	Affiliate	Citibank, etc.	Payment guarantee	Operating fund	Nov 9, 2025	Jun 13, 2027	404,000	35,000	-	-	-	
SAVINA	Affiliate	HSBC	Payment guarantee	Operating fund	Jun 14, 2025	Jun 13, 2026	51,000	51,000	-	-	-	
SEV	Affiliate											
SEVT	Affiliate											
SEHC	Affiliate											
SCIC	Affiliate	HSBC	Payment guarantee	Operating fund	Jun 14, 2026	Jun 13, 2027	270,000	10,000	-	-	-	
SESP	Affiliate	SCB	Payment guarantee	Operating fund	Nov 9, 2025	Nov 8, 2026	30,000	10,000	-	-	-	
SME	Affiliate	SCB	Payment guarantee	Operating fund	Nov 9, 2025	Nov 8, 2026	110,000	100,000	-	-	-	
SAMEX	Affiliate	Citibank	Payment guarantee	Operating fund	Dec 17, 2025	Dec 16, 2026	5,000	5,000	-	-	-	
SEASA	Affiliate	Citibank	Payment guarantee	Operating fund	Dec 17, 2025	Dec 16, 2026	2,000	2,000	-	-	-	
SSAP	Affiliate	SCB	Payment guarantee	Operating fund	Nov 9, 2025	Nov 8, 2026	35,000	10,000	-	-	-	
SEPM	Affiliate	HSBC	Payment guarantee	Operating fund	Jun 14, 2026	Jun 13, 2027	35,000	-	-	-	-	
SESAR	Affiliate	HSBC	Payment guarantee	Operating fund	Jun 14, 2026	Jun 13, 2027	20,000	20,000	-	-	-	
SEUZ	Affiliate	Citibank	Payment guarantee	Operating fund	Dec 17, 2025	Dec 16, 2026	20,000	-	-	-	-	

Company	Relationship	Creditor	Type	Purpose	Guarantee start date	Guarantee expiry date	Limit of Guarantee		Transactions			Interest rate
							Period start	Period end	Period start	Change	Period end	
Flakt	Affiliate	BNP	Payment guarantee	Operating fund	Mar 16, 2026	Dec 16, 2026	-	60,000	-	-	-	
SDN	Affiliate	SIEL	Payment guarantee	Operating fund, etc	Feb 19, 2026	Feb 19, 2029	556,979	370,194	473,432	-103,238	370,194	7.83%
Harman do Brasil Industria Eletronica e Participacoes Ltda.	Affiliate	SocGen	Payment guarantee	Operating fund	Nov 9, 2024	Nov 08, 2026	15,000	-	-	-	-	
Harman da Amazonia Industria Eletronica e Participacoes Ltda.	Affiliate											
Harman International Japan Co., Ltd.	Affiliate	MUFG	Payment guarantee	Operating fund	Nov 9, 2025	Nov 8, 2026	25,000	25,000	-	-	-	
Harman International Industries Limited	Affiliate	HSBC	Payment guarantee	Operating fund	Jun 14, 2025	Jun 13, 2027	30,000	30,000	-	-	-	
Harman International Industries, Inc.	Affiliate	JP Morgan	Payment guarantee	Operating fund	Jun 14, 2025	Jun 13, 2027	100,000	100,000	-	-	-	
Harman Holding Ltd, Hong Kong	Affiliate	HSBC	Payment guarantee	Operating fund	Jun 14, 2025	Jun 13, 2027	30,000	30,000				
SAS	Affiliate	Epcor	Payment guarantee	Operating fund, etc	Apr 26, 2022	Debt expiry date	275,000	275,000	-	-	-	
SEA	Affiliate	US Government	Payment guarantee	Subsidy	Dec 20, 2024	Debt expiry date	6,435,000	6,435,000	-	-	-	-
Total							15,370,190	15,174,958	485,071	114,961	600,032	-

※ Consolidated basis. Debt guarantees for SDN are provided by SDC, SAS by SEA.

※ SEC requires Board approval for individual guarantees exceeding 2.5% of total equity; the approval decision is delegated to the Management Committee when the guarantee amount is between 0.1% and/or less than 2.5%. SDC requires Board approval for individual guarantees over KRW 10,000 million.

※ The Company receives guarantee fees for debts of its subsidiaries, calculated based on factors such as the maturity of the guaranteed obligations and interest rates under general credit terms. In 2025, the Company claimed approximately USD 1,199,000 in guarantee fees, and it received the fees in 2026. In 2025, Samsung Display Co., Ltd. claimed USD 2,841,000 in guarantee fees from SDN, and it received the fees in 2026.

※ SEA's debt to the U.S. Government refers to a guarantee agreement by the parent company, under which it is obligated to repay semiconductor subsidies to the U.S. Department of Commerce if SAS fails to fulfill its contractual obligations.

3. Sanctions and others

A. Sanctions of investigative and judicial agencies

[Summary]

(KRW mil)

Date	Agency	Subject	Punishment or measure	Amount of monetary sanction	Amount of embezzlement/breach of trust	Relevant laws
Oct 7, 2025	Tashkent Civil Court	Subsidiary (SEUZ)	Fine	UZS 418.9M	-	Article 172 of the Labor Code of Uzbekistan
Nov 26, 2025	US Department of Justice	Subsidiary (Harman)	Fine	USD 11.8M	-	False Claims Act 31 U.S.C. § 3729

The Company's subsidiary SEUZ was fined UZS 418,905,056 by the Tashkent Civil Court on October 7, 2025, for violating Article 172 of the Labor Code due to delays in wage payments to former employees, and the fine has been paid. To prevent reoccurrence, SEUZ is strengthening training for HR personnel and improving internal processes to ensure compliance with relevant laws and regulations.

The Company's subsidiary Harman recognized that customs duties had been incorrectly paid. However, as it did not voluntarily report the matter, it was fined USD 11,800,000 by the US Department of Justice on November 26, 2025 and the fine has been paid. To prevent reoccurrence, Harman has established and is implementing plans to strengthen internal compliance monitoring system, improve transaction processes, cooperate with external experts, enhance transparency, and strengthen risk management

B. Sanctions of administrative agencies

(1) Sanctions of Fair Trade Commission (FTC)

[Summary]

(KRW mil)

Date	Agency	Subject	Punishment or measure	Amount of monetary sanction	Reasons and relevant laws
Apr 7, 2024	FTC	SEC	Corrective measure	-	Article 10 (Prohibition on Interference with Management Activities) Paragraph 1 of the Fair Agency Transactions Act
Dec 13, 2024	FTC	Subsidiary (Mirero System)	Fine	0.8	Article 13 (Disclosure of Payment conditions of Subcontract considerations) Paragraph 3 of Fair Transactions in Subcontracting Act
Dec 1, 2025	FTC	Subsidiary (Stellar Forest)	Fine	0.24	Article 13 (Disclosure of Payment conditions of Subcontract considerations) Paragraph 3 of Fair Transactions in Subcontracting Act

On April 7, 2024, the Fair Trade Commission issued a corrective order against the Company for violating Article 10 (Prohibition on Interference with Management Activities) Paragraph 1 of the Fair Agency Transactions Act and Article 7 Subparagraph 2 (Requesting an agency to provide information that constitutes business secrets) of the Enforcement Decree of the same Act.

On December 13, 2024, the Fair Trade Commission ordered the subsidiary Mirero System to pay a fine of KRW 0.8 million for violating Article 13 (Disclosure of Payment Conditions of Subcontract Payment) Paragraph 3 of the Fair Transactions in subcontracting Act.

On December 1, 2025, the Fair Trade Commission ordered the subsidiary Stellar Forest to pay a fine of KRW 0.24 million for violating Article 13 (Disclosure of Payment Conditions of Subcontract Payment) Paragraph 3 of the Fair Transactions in subcontracting Act.

To comply with the Monopoly Regulation and Fair Trade Act, the Act on Fair Labeling and Advertising, Fair Agency Transactions Act, and relevant laws, the Company has strengthened its internal management standard and is providing relevant prevention education for executives and employees.

(2) Sanctions of other administrative or public agencies (including financial supervision and tax authorities)

[Summary]

(KRW mil)

Date	Agency	Subject	Punishment or measure	Amount of monetary sanction	Reasons and relevant laws
Oct 29, 2024	Nuclear Safety and Security Commission	SEC (Giheung site)	Fine	16.5	Article 91 (Measures to Prevent Radiation Damage) Paragraph 4 of the Nuclear Safety Act
Nov 26, 2024	Ministry of Employment and Labor	SEC (Giheung, Hwaseong site)	Fine	68	Article 16 (Supervisors) Paragraph 1 and Article 57 (Prohibition on Concealing Occurrence of Industrial Accidents and Reporting Thereof) Paragraph 3 of the Occupational Safety and Health Act
Dec 16, 2024	Geumgang River Basin Environmental Office	SEC (Cheonan site)	Fine	6	Article 31 (Reporting on Awarding of Contracts for Handling Hazardous Chemical Substances) Paragraph 1 of the Chemical Substances Control Act
Dec 5, 2024	US Federal Aviation Adminstration	Subsidiary (SSI)	Penalty	USD 0.04M	US Federal Hazardous Materials Transportation Act (49 C.F.R. § 172.200(a))
Dec 5, 2024	Giheung-gu Office	Subsidiary (Samsung Display)	Fine	0.8	Article 18 Paragraph 3 of the Waste Control Act (Treatment of Industrial Waste
Feb 26, 2025	Defensa del Consumidor, Buenos Aires Argenina	Subsidiary (SEASA)	Order to take measures and penalty	ARS 5.2M	Consumer Protection Law of Argentina No. 24.240 (Ley de Defensa del Consumidor, Sect ions 11, 12 and 17 of Argentine Law No. 24.240)
Mar 17, 2025	Directorate General for Consumer Protection and Market Surveillance,	Subsidiary (SETK)	Penalty	TRY 0.6M	Consumer Protection Law No. 6502

	Turkiye				
Jul 08, 2025	Comisión Federal de Competencia Económica, Mexico	Subsidiary (SEM)	Order to take measures and penalty	MXN 8.3M	Article 126 Paragraph 2 of the Federal Economic Competition Law, Mexico (Ley Federal de Competencia Econo mica, LFCE)
Jul 08, 2025	Office of Foreign Assets Control, US	Subsidiary (Harman)	Fine	USD 1.5M	U.S. Sanctions Against Iran (31 C.F.R. § 560.204(a))
Aug 18, 2025	Municipality of Misiones province, Argentina	Subsidiary (SEASA)	Fine	ARS 5.9M	Consumer Protection Law of Argentina No. 24.240 (Ley de Defensa del Consumidor, Sect ions 11 and 17 of Argentine Law No. 24.240)
Aug 29, 2025	National Institute of Chemical Safety	Subsidiary (Samsung Display)	Order to take measures	-	Article 23-2 Paragraph 3 of the Chemicals Control Act
Oct 24, 2025	Ministry of Industry and Trade, Vietnam	Subsidiary (SEVT)	Penalty	VND 45M	Penalties for administrative violations in commercial activities, including the production and trading of counterfeit or prohibited goods, and violations of consumer rights (Decree No. 24/2025/ND-CP)
Nov 01, 2025	Agence Nationale des Fréquences, France	Subsidiary (SEF)	Fine	EUR 7,500	Article L.43-II bis of the Post and Telecommunications Code
Dec 01, 2025	Yuseong-gu Office	Subsidiary (Rainbow Robotics)	Enforcement charge	4	Article 14 (Notification of Building Construction) of the Building Act
Dec 17, 2025	Municipality of Escobar, Argentina	Subsidiary (SEASA)	Fine	ARS 32.8M	Ley de Defensa del Consumidor, Sect ion 10 bis of Argentine Law 24.240
Dec 10, 2025	Personal Information Protection Commission	SEC	Fine	9.6	Article 21 Paragraph 1, Article 36 Paragraph 2 of the Personal Information Protection Act
Dec 23, 2025	Cheonan Branch of Daejeon Regional Employment and Labor Office	Subsidiary (Samsung Display)	Partial suspension of operations	-	Article 55 Paragraph 1 of the Occupational Safety and Health Act
Dec 31, 2025	Competition Council, Tunisia	Subsidiary (SEMAG)	Penalty	TND 0.5M	-
Jan 20, 2026	Municipality of Escobar, Argentina	Subsidiary (SEASA)	Fine	ARS 33.1M	Article 10 bis of the Argentine Consumer Protection Law (Provisions regarding suppliers' non-performance of contractual obligations)
Feb 24, 2026	Ministry of Science and ICT	SEC (Hwaseong site)	Order to take measures	-	Article 18 (Obligations of Persons Who Conduct Safety Inspections and Precise Safety Diagnoses) of the Act on the Establishment of Safe Laboratory Environment
Mar 19, 2026	Ministry of Employment and Labor	SEC (Onyang site)	Order to take measures	-	Article 46 (Implementation of Process Safety Reports, etc.), Paragraph 3 of the Occupational Safety and Health Act
Mar 26, 2026	Ministry of Labour and Social Security, Greece	Subsidiary (SEGR)	Fine	EUR 2,100	Article 74 of Greek Labor Law 4808/2021 (Framework legislation for the Digital Work Card system) and related implementing regulations
Apr 3, 2026	Cheonan Branch of Daejeon Regional Employment and Labor Office	Subsidiary (Samsung Display)	Fine	29.76	Article 29, Paragraph 3; Article 37, Paragraph 1; etc. of the Occupational Safety and Health Act, etc.
Apr 9, 2026	National Institute of Chemical Safety	SEC (Giheung site)	Order to take measures	-	Article 23-2 (Implementation of Plan for Prevention and Management of Chemical Accidents), Paragraph 3 of the Chemical Substances Control Act
Apr 20, 2026	Department of Trade and Consumer Rights Protection for the city of Almaty, Kazakhstan	Subsidiary (SECE)	Fine	KZT 54,062	Article 42-4 of the Kazakhstan Consumer Protection Law (Obligation to comply with the time limit for handling consumer claims)
Apr 30, 2026	Secretariat of Labour, Employment and Social Security, Argentina	Subsidiary (SEASA)	Fine	ARS 0.4M	Article 99 of the Argentine Employment Contract Law and Executive Order No. 6 of the Temporary Employment Agencies
May 11, 2026	National Institute of Chemical Safety	SEC (Hwaseong site)	Order to take measures	-	Article 23-2 (Implementation of Plan for Prevention and Management of Chemical Accidents), Paragraph 3 of the Chemical Substances Control Act

A special inspection by the Nuclear Safety and Security Commission conducted July 8–10, the Company was ordered to pay a fine of KRW 16.5 million for violating Article 91 (Measures to Prevent Radiation Damage) Paragraph 4 of the Nuclear Safety Act on October 29, 2024, and it has subsequently paid the fine. Furthermore, as a result of a general inspection by the Ministry of Employment and Labor conducted at the Giheung site from November 4 to November 15, 2024, a fine of KRW 61 million was imposed on November 26, 2024 for violating Article 16 (Supervisors) Paragraph 1 of the Occupational Safety and Health Act, and at the Hwaseong site, a fine of KRW 7 million was imposed for violating the Article 57 (Prohibition on Concealing Occurrence of Industrial Accidents and Reporting Thereof) Paragraph 3 of the Occupational Safety and Health Act. The Company subsequently paid the fine. The Company has been submitting improvement results to both the Ministry of Employment and Labor and the Nuclear Safety and Security Commission after taking appropriate measures for the violations, and are establishing the regular-basis radiation safety management system under our safety and health organization, which includes training radiation safety managers, maintenance by specialized radiation service companies, and distributing electronic dosimeters, and improving the process for submitting industrial accident investigation reports to ensure a safe workplace.

Regarding the potassium hydroxide contact incident occurred at the Cheonan site on September 19, 2024, the Company was ordered to pay a fine of KRW 6 million for violating Article 31 (Reporting on Awarding of Contracts for Handling Hazardous Chemical Substances) Paragraph 1 of the Chemical Substances Control Act, and it has subsequently paid the fine. To prevent recurrence, the Company is making efforts to comply with relevant laws and regulations by submitting comprehensive subcontracting report of manufacturing facility installation and maintenance companies.

On December 10, 2025, the Personal Information Protection Commission imposed a corrective order and a penalty of KRW 9.6 million on the Company for violating Article 21(1) (Destruction of Personal Information) and Article 36(2) (Rectification or Erasure of Personal Information) of the Personal Information Protection Act, and the Company has fully paid the fine. The Company is making efforts to comply with relevant laws and regulations by improving its recruitment process management system and strengthening guidance on application deletion procedures.

On December 5, 2024, The US Federal Aviation Administration imposed a penalty of USD 42,000 on the Company's subsidiary SSI, which has been paid, for failing to properly label packages during the air transport of hand sanitizer. To prevent recurrence, SSI has strengthened internal processes to ensure proper labeling and compliance with regulations when transporting hazardous materials by air and enhanced employee training and inspection systems.

On December 5, 2024, Giheung-gu Office imposed a fine of KRW 800,000 on Samsung Display Co., Ltd., which has been paid, for violating Article 18(3) of the Waste Control Act due to input errors in the electronic information system (Allbaro system). Samsung Display plans to strengthen employee training and conduct prior checks to prevent recurrence.

On February 26, 2025, the Defensa del Consumidor, Buenos Aires Argentina imposed a corrective order and a penalty of ARS 5,274,964 on the Company's subsidiary SEASA, which has been paid, for failing to fulfill repair obligations within the statutory warranty period. To prevent recurrence, SEASA is improving its customer service processes to fulfill repair obligations and is strengthening employee training and internal monitoring systems.

On March 17, 2025, the Directorate General for Consumer Protection and Market Surveillance, Turkiye imposed a penalty of TRY 600,000 on the Company's subsidiary SETK for false advertising regarding certain features of a mobile phone model. To prevent recurrence, SETK is strengthening internal review processes to ensure the accuracy and clarity of marketing materials while improving review and approval procedures for localized content.

On July 8, 2025, the Comisión Federal de Competencia Económica, Mexico imposed a corrective order and a penalty of MXN 8,333,440 on the Company's subsidiary SEM, which has been paid, for failure to timely update its registered tax address. To ensure compliance and prevent recurrence, SEM is strengthening its internal processes to ensure timely updates of tax registration information and established employee training and monitoring systems.

On July 8, 2025, the US Office of Foreign Assets Control imposed a fine of USD 1,454,145 on the Company's subsidiary Harman based on the scope of violations, although Harman had voluntarily disclosed that certain transactions may have been associated with US- sanctioned countries. And the fine has been paid. To ensure compliance and prevent recurrence, Harman is enhancing its internal control systems and strengthening pre-screening processes to thoroughly review potential transactions with sanctioned countries.

On August 18, 2025, the Municipality of Misiones province imposed a fine of ARS 5,934,131 on the Company's subsidiary SEASA for unjustified refusal to repair consumer products, and the company has filed an objection to the penalty.

On August 29, 2025, the National Institute of Chemical Safety issued a corrective order to Samsung Display Co., Ltd. for violating Article 23-2(3) of the Chemicals Control Act, which has since been rectified. Samsung Display plans to strengthen employee training and conduct prior checks to prevent recurrence.

On October 24, 2025, the Ministry of Industry and Trade, Vietnam imposed a fine of VND 45,000,000 on the Company's subsidiary SEVT, which has been paid, for failing to disclose sponsorship of KOL (Key Opinion Leaders) used for commercial or promotional purposes. To prevent recurrence, SEVT is strengthening internal processes and employee training to ensure transparent disclosure of all commercial activities, including KOL sponsorship.

On November 1, 2025, the Agence Nationale des Fréquences, France imposed a fine of EUR 7,500 on the Company's subsidiary SEF, which has been paid, for failing to meet the legal SAR (Specific Absorption Rate) limits within the required timeframe. To ensure compliance and prevent recurrence, SEF is strengthening its product development and testing processes and enhancing periodic inspections and employee training.

On December 1, 2025, Yuseong-gu Office imposed an enforcement charge of KRW 4,000,000 on Rainbow Robotics Inc., which has been paid, for failing to file a required notification related to its office building, in violation of Article 14 (Notification of Building Construction) of the Building Act. To prevent recurrence, Rainbow Robotics plans to review applicable laws and regulations in advance with contractors when undertaking construction projects and, if necessary, will obtain prior confirmation from relevant authorities.

On December 17, 2025, Municipality of Escobar imposed a fine of ARS 32,840,000 on the Company's subsidiary SEASA for false advertising related to certain products, and the company has filed an objection to the penalty.

On December 23, 2025, Cheonan Branch of Daejeon Regional Employment and Labor Office imposed a partial suspension of operations on Samsung Display Co., Ltd. for violating Article 55(1) of the Occupational Safety and Health Act, which has since been rectified. To prevent recurrence, Samsung Display plans to strengthen employee training and conduct prior inspections.

On December 31, 2025, the Competition Council, Tunisia imposed a penalty of TND 500,000 on the Company's subsidiary SEMAG, which has been paid, for violating fair competition, including resale price maintenance. SEMAG is strengthening internal policies to guarantee fair competition and establishing employee training and monitoring systems to ensure compliance with antitrust laws and prevent recurrence.

On January 20, 2026, the Municipality of Escobar, Argentina imposed a fine of ARS 33,148,357 on the Company's subsidiary SEASA for failing to properly process purchase cancellations, providing incorrect inventory information, making incorrect deliveries, and failing to apply applicable discount terms in violation of Article 10 bis of the Argentine Consumer Protection Law. To prevent recurrence, SEASA is improving communication processes within its sales operations and strengthening procedures to monitor compliance with sales terms.

On February 24, 2026, following an on-site laboratory safety inspection conducted at the Company's Hwaseong site on November 26, 2025, the Ministry of Science and ICT issued a corrective order to the Company for violating Article 18 (Obligations of Persons Who Conduct Safety Inspections and Precise Safety Diagnoses) of the Act on the Establishment of Safe Laboratory Environment. The corrective action has been completed. To prevent recurrence, the Company has provided training to laboratory supervisors and systematized its inspection processes to strengthen compliance with applicable laws and regulations.

On March 19, 2026, following a regular inspection of the implementation status of the Process Safety Report conducted at the Company's Onyang site by the Ministry of Employment and Labor from March 11 to March 13, 2026, the Ministry issued a corrective order to the Company for violating Article 46 (Implementation of Process Safety Reports, etc.), Paragraph 3 of the Occupational Safety and Health Act, which has since been improved. To prevent recurrence, the Company is strengthening internal process safety assessments and establishing an ongoing management system to ensure compliance with applicable laws and regulations.

Following an unannounced on-site inspection by the Ministry of Labour and Social Security, Greece (at approximately 8:30 p.m. on March 26, 2026), the Ministry imposed a fine of EUR 2,100 for violating attendance management requirements on the Company after one employee was found remaining in the office after clocking out in the attendance system. (The original fine was EUR 3,000 and was reduced due to early payment.) To prevent recurrence, SEGR took disciplinary action against the employee, provided employees with training on attendance management and regulatory compliance, and strengthened internal control procedures, including prohibiting employees from remaining in the office after clocking out.

On April 9, 2026, following an inspection of the implementation of the Chemical Accident Prevention and Management Plan conducted at the Company's Giheung site from March 30 to April 3, 2026 pursuant to Article 23-2 (Implementation of Plan for Prevention and Management of Chemical Accidents) of the Chemical Substances Control Act, the National Institute of Chemical Safety requested corrective actions, which are currently being implemented. Following the same inspection conducted at the Company's Hwaseong site from April 20 to April 24, 2026, the National Institute of Chemical Safety requested corrective actions, including standardizing detailed process names, on May 11, 2026, which are currently being implemented. To prevent recurrence, the Company is revising relevant procedures and strengthening on-site implementation management to ensure compliance with applicable laws and regulations.

On April 3, 2026, following a general inspection conducted by the Ministry of Employment and Labor at the Asan site from February 9 to February 13, 2026, the Ministry imposed a fine of KRW 29.76 million on the Company's subsidiary Samsung Display Co., Ltd. for violating Article 29, Paragraph 3 of the Occupational Safety and Health Act, which has been voluntarily paid. Samsung Display took corrective actions for the violations and submitted the results to the Ministry of Employment and Labor, and continues its efforts to maintain a safe workplace.

On April 20, 2026, Department of Trade and Consumer Rights Protection for the city of Almaty, Kazakhstan, imposed a fine of KZT 54,062 on the Company's subsidiary SECE for failing to respond in a timely manner to emails regarding consumer claims due to inadequate management, in violation of obligation to comply with the time limit for handling consumer claims. To prevent recurrence, SECE has improved its consumer claim response process and internal management procedures, provided training to relevant employees, and strengthened the management of customer service channels and claim handling procedures.

On April 30, 2026, the Secretariat of Labour, Employment and Social Security, Argentina imposed a fine of ARS 402,085 on the Company's subsidiary SEASA for violating restrictions on hiring workers through temporary employment agencies. To prevent recurrence, SEASA transferred the relevant outsourced workers from temporary employment agencies to regular companies and improved its related management procedures.

C. Sanctions from Korea Exchange

- N/A

D. Return of short-swing profits

- N/A

E. Occurrence of a Serious Accident

Company where the accident occurred	Date of occurrence of serious accident	Date of Report to the Ministry of Employment and Labor	Details of the Serious Accident				Measures Taken and Future Plans	Other important details
			Location of Occurrence	Description of Accident	Number of Fatalities	Number of the Injured		
SAMSUNG DISPLAY CO., LTD	Dec 23, 2025	Dec 23, 2025	Asan2 Campus A2 FAB	An entrapment accident occurred	1	1	- Inspection of the accident and similar processes, and implementation of recurrence prevention measures - Strengthening of on-site safety management - Investigation underway in accordance with applicable laws and regulation	On December 23, 2025, the Daejeon Regional Ministry of Employment and Labor, Cheonan Branch, issued a partial work suspension order for the relevant equipment and related operations.

※ As of February 20, 2026, the partial suspension order has been lifted.

4. Subsequent events and other matters

A. Subsequent events

- N/A

B. External contributions

Contribution	Amount	Details	Date of Board approval
Management plans for Social Contribution Fund for 2024	KRW 12.27 billion	The fund consists of voluntary contributions of employees and matching funds raised by SEC. SEC plans to contribute KRW 12.27 billion in matching funds in 2024 The contribution will be used for educating adolescents and vulnerable members of the population	Feb 20, 2024 Board resolution
Donation to Chung-nam Samsung Institute	KRW 2.469 billion	The contribution was made to improve education of the region	
Donation to Social Contribution	KRW 35.73 billion	The contribution was made to support the construction expenses for the renovation of Samsung Medical Center (Samsung Life Public Welfare Foundation, KRW 20 billion) The contribution was made to provide funds for Samsung scholarships for students and legal expenses for faculty members (Sungkyunkwan University, KRW 12.32 billion) The contribution was made to be used for the awards in connection with the presentation of the Samsung Ho-Am Prize in the following six fields—physics/mathematics, chemistry/biology, engineering, medicine, art, and volunteering (Ho-Am Foundation; KRW 3.41 billion)	Jul 31, 2024 Board resolution
Incentives for Excellent Partners in the DS Division	KRW 22.4 billion	The incentive was provided to prevent safety incidents at sites, enhance productivity, and promote co-growth with suppliers Incentive targets SMEs among first and secondary suppliers of the DS division stationed at the sites	Oct 31, 2024 Board resolution
Donation to Heemang 2025 Nanum Campaign	KRW 8.53 billion	The contribution was made to Community Chest of Korea to fulfill corporate social responsibilities and help the marginalized	Nov 29, 2024 Board resolution
Contribution to the United Nations Development Programme (Samsung Global Goals)	USD 2,939,972 (approximately KRW 4.11 billion)	The contribution was made to the UNDP (United Nations Development Programme) for relief activities in different countries.	
Contribution to WorldSkills Competition	EUR 1.65 million (Approximately KRW 2.25 billion)	The contribution was made to the 48th Shanghai WorldSkills International and the WorldSkills International Committee	Feb 18, 2025 Board resolution
Management plan for the social contribution matching for 2025	KRW 11.38 billion	The Company's social contribution fund consists of employee donation and company matching funds, with KRW 11.38 billion operated as company matching funds in 2025. Utilized for social contribution programs related to youth education and support for vulnerable groups	
Donation to an educational foundation, Chungnam Samsung academy	KRW 2.414 billion	The donation was made to improve regional educational environment aimed at attracting top talent	
Contribution for relief funds to wildfire-affected areas in Gyeongsang and Ulsan	KRW 1.85 billion	The contribution was made to help restore the wildfire-affected regions in Gyeongsang and Ulsan	Apr 30, 2025 Board resolution
Incentives for Excellent Partners in the DS Division	KRW 48.9 billion	Prevention of workplace accidents, improvement of quality and promotion of win-win collaboration activities with partner companies Targeting small and medium-sized companies among on site partners in the DS Division	
Donation to Social Contribution	KRW 40.91 billion	Contribution was made to support remodeling construction of Samsung Seoul Hospital (Samsung Life Public Interest Foundation, KRW 22.29 billion) Contribution was made to provide scholarships and cover faculty legal contribution payments (Sungkyunkwan University, KRW 13.68 billion) Contribution was made to award prizes in six fields including science (physics, mathematics)/ science (chemistry, life sciences)/engineering/medicine/arts/ and social	Oct 30, 2025 Board resolution

		services (Ho-Am foundation, KRW 3.79 billion) Contribution was made for hosting and participating in domestic and overseas competitions as well as for domestic and overseas training (Korea Association of Athletics Federation, KRW 1.15 billion)	
Contribution to Community Chest of Korea's annual fundraising campaign	KRW 10.35 billion	The contribution was made to the Community Chest of Korea through participation in the year-end charity campaign to support underprivileged communities and fulfill the Company's social responsibility.	Nov 28, 2025 Board resolution
Contribution to the United Nations Development Programme (Samsung Global Goals)	USD 2,567,008 (KRW 3 .79 billion)	The contribution was made to the UNDP (United Nations Development Programme) for relief activities in different countries.	
Management plans for Social Contribution Fund for 2026	KRW 11.36 billion	The fund consists of voluntary contributions of employees and matching funds raised by SEC. The contribution will be used for educating adolescents and vulnerable members of the population	Feb 13, 2026 Board resolution
Donation to an educational foundation, Chungnam Samsung academy	KRW 2.64 billion	The donation was made to improve regional educational environment aimed at attracting top talent	
Contribution to the Smart Factory support project	KRW 30 billion	The contribution was made to strengthen Korea's manufacturing competitiveness and promoting balanced regional development through the Smart Factory Support project.	
Contribution to the Korea Credit Guarantee Fund	KRW 10 billion	The contribution was made to stabilize the Company's supply chain ecosystem and strengthen national industrial competitiveness by providing financial support to suppliers to enhance their technology and cost competitiveness.	Mar 18, 2026 Board resolution

※ External contributions are based on a resolution of the Board.

C. Green management

The Company is actively securing "Designation of Green Enterprise" and "Green Technology Certifications" to follow the Low Carbon Green Growth policy of the Korean government. In particular, greenhouse gas emission and energy consumption generated at our operations are reported to the government, required by relevant law. Also, relevant information is provided transparently to stakeholders through the Sustainability Report, etc.

(Designation of Green Enterprise)

The Company strives to fulfill its responsibility as an eco-friendly enterprise by reducing pollutants, conserving resources and energy, establishing/utilizing a green management system, etc. As of 1H26 (on a separate basis), our business sites in Suwon, Gumi, Giheung, Hwaseong, Pyeongtaek, Onyang, and Cheonan have been designated as green enterprises in accordance with Article 16-2 (Designation, etc., of Green Enterprise) of the Environmental Technology and Industry Support Act.

(Green Technology Certification)

The Company acquired Certification of Green Technology in accordance with Article 60 (Standardization and Certification of Green Technology and Green Industries) Paragraph 2 of the Framework Act on Carbon Neutrality and Green Growth for Coping with Climate Crisis. Since 2010, the year when the certification first began, we have consistently explored green technologies and obtained certifications. We hold valid certifications for 4 green technologies as of the 1H26, and we have also acquired certification of "Confirmation of Green Technology Product" for 64 green-technology-applied models.

Certified Green Technologies as of June 30, 2026, are as follows:

Certification number	Description/purpose	Certification date	Expiration date
GT-23-01728	Activating low-load operation catalyst for high-efficiency operation of heat pumps integrated with emission reduction devices	Jul 27, 2023	Jul 26, 2030
GT-25-02501	Standby power reduction technology for monitors equipped with a Self Wake-Up function	Dec 18, 2025	Dec 17, 2029
GT-24-02123	Washable electrostatic precipitator filter technology for air purification using a hybrid charge method	Oct 24, 2024	Oct 23, 2027
GT-21-01248	Power-saving technology for reducing standby power consumption of laptops using high-	Oct 14, 2021	Oct 13, 2027

	efficiency power conversion technology		

※ Separate basis.

(Greenhouse gas emission and energy consumption management)

According to Article 27 (Greenhouse Gas Target Control of Controlled Emitter) of the Framework Act on Carbon Neutrality and Green Growth for Coping with Climate Crisis, the Company falls under the category of "controlled emitter," which is an entity designated for greenhouse gas target management. Therefore, in accordance with Article 27 (3) of the above mentioned Act and Article 24 (Reporting and Verification of Amounts of Emissions) of the Act on the Allocation and Trading of Greenhouse-gas Emission Permits, the Company's greenhouse gas emissions and energy usage, verified by a third-party, have been reported since May 2011 to the relevant authorities and opened to stakeholders.

The reported amount of greenhouse gas emission and energy use on a separate basis are provided below:

(Unit: tCO2-eq, TJ)

	2025	2024	2023
Greenhouse gas (tCO2-eq)	14,089,333	13,596,181	13,301,075
Energy (TJ)	269,306	258,323	241,067

※ Separate basis.

※ Domestic manufacturing facilities, office buildings, buildings owned by the Company, leased buildings, etc.

※ Reported Greenhouse gas emission excludes ozone depletion substances (ODS).

※ Amounts may differ based on the result of governmental evaluations on emissions.

From 2015, in accordance with Article 8 (Designation of Business Entities Eligible for Allocation) of the Act on the Allocation and Trading of Greenhouse-Gas Emission Permits, the Company is an eligible business entity under the Act.

D. Certification as health-friendly company

The Company operates various medical facilities—including an in-house clinic, physiotherapy room, musculoskeletal disorder prevention center, and mental health clinic—to promote employee health, and through health promotion programs, the Company helps employees care for their own health. In recognition of our efforts, the DS Division was certified as a health-friendly company by the Minister of Health and Welfare on December 7, 2022, pursuant to Article 6-2 Paragraph 1 of the National Health Promotion Act (Validity period: December 7, 2022–December 6, 2025), and the DX Division was certified on December 1, 2024 (Validity period: December 1, 2024–November 30, 2027). In accordance with the guidelines of the Ministry of Health and Welfare, the Company plans to pursue integrated certification for the DX and DS Divisions by 2027.

XII. Appendix

1. Subsidiaries subject to consolidated financial statements (detailed)

As of June 30, 2026, Samsung Electronics' consolidated subsidiaries numbered 309 with the addition of 4 subsidiaries and reduction of 3 subsidiary when compared to totals as of December 31, 2025. Below is the list of consolidated subsidiaries.

(KRW mil)

Subsidiary	Date established	Major business	Assets as of Dec 31, 2025	Ownership	Classified as major subsidiary (Y/N)
Samsung Electronics America, Inc. (SEA)	Jul 1978	Electronic goods sales	52,966,362	Over 50%	Y
Samsung International, Inc. (SII)	Oct 1983	Electronic goods production	2,413,940	Over 50%	Y
Samsung Mexicana S.A. de C.V (SAMEX)	Mar 1988	Electronic goods production	247,332	Over 50%	Y
Samsung Electronics Home Appliances America, LLC (SEHA)	Aug 2017	Home appliance production	478,164	Over 50%	Y
Samsung Research America, Inc (SRA)	Oct 1988	R&D	1,388,428	Over 50%	Y
SAMSUNG NEXT LLC (SNX)	Aug 2016	Subsidiary management (overseas)	430,480	Over 50%	Y
SAMSUNG NEXT FUND LLC (SNXF)	Aug 2016	Tech/emerging-tech venture firm investments	518,891	Over 50%	Y
Samsung HME America, Inc. (Former NeuroLogica Corp.)	Feb 2004	Medical device production and sales	314,504	Over 50%	Y
Samsung Lennox HVAC America, LLC	Jul 2001	Air conditioner sales	180,427	Over 50%	Y
Joyent, Inc.	Mar 2005	Cloud services	241,995	Over 50%	Y
SmartThings, Inc.	Apr 2012	Smart home platform	251,278	Over 50%	Y
TeleWorld Solutions, Inc. (TWS)	May 2002	Network equipment installation and optimization	29,188	Over 50%	N
Xealth Inc	Mar 2016	Digital Healthcare Platform	184,906	Over 50%	Y
Samsung Semiconductor, Inc. (SSI)	Jul 1983	Semiconductor and display panel sales	27,146,631	Over 50%	Y
Samsung Federal, Inc. (SFI)	May 2023	R&D	330	Over 50%	N
Samsung Austin Semiconductor LLC. (SAS)	Feb 1996	Semiconductor production	29,787,509	Over 50%	Y
Samsung Oak Holdings, Inc. (SHI)	Jun 2016	Subsidiary management (overseas)	749,692	Over 50%	Y
SEMES America, Inc.	Oct 1998	Semiconductor equipment services	4,017	Over 50%	N
Samsung Display America Holdings, Inc. (SDAH)	May 2023	Subsidiary management (overseas)	372,324	Over 50%	Y
eMagin Corporation	Mar 2000	Display panel development and production	423,820	Over 50%	Y
Samsung Electronics Canada, Inc. (SECA)	Jul 1980	Electronic goods sales	1,346,024	Over 50%	Y
AdGear Technologies Inc.	Aug 2010	Digital advertising platform	184,753	Over 50%	Y
Sonio Corporation	Jul 2022	Medical device production and sales	477	Over 50%	N
RAINBOW ROBOTICS USA Co., Ltd.	Apr 2023	Robotics sales	2,367	Over 50%	N
Samsung Eletronica da Amazonia Ltda. (SEDA)	Jan 1995	Electronic goods production and sales	4,815,175	Over 50%	Y
Samsung Electronics Mexico S.A. De C.V. (SEM)	Jul 1995	Electronic goods sales	2,267,579	Over 50%	Y
Samsung Electronics Digital Appliance Mexico, SA de CV (SEDAM)	Dec 2012	Home appliance production	1,196,932	Over 50%	Y
Samsung Electronics Latinoamerica (Zona Libre), S. A. (SELA)	Apr 1989	Electronic goods sales	809,836	Over 50%	Y
Samsung Electronics Latinoamerica Miami, Inc. (SEMI)	May 1995	Electronic goods sales	803,422	Over 50%	Y
Samsung Electronica Colombia S.A. (SAMCOL)	Mar 1997	Electronic goods sales	588,960	Over 50%	Y
Samsung Electronics Argentina S.A. (SEASA)	Jun 1996	Marketing and services	111,451	Over 50%	Y

Subsidiary	Date established	Major business	Assets as of Dec 31, 2025	Ownership	Classified as major subsidiary (Y/N)
Samsung Electronics Chile Limitada (SECH)	Dec 2002	Electronic goods sales	681,058	Over 50%	Y
Samsung Electronics Peru S.A.C. (SEPR)	Apr 2010	Electronic goods sales	403,498	Over 50%	Y
Samsung Electronics Venezuela, C.A. (SEVEN)	May 2010	Marketing and services	443	Over 50%	N
Samsung Electronics Panama. S.A. (SEPA)	Jul 2012	Consulting	6,456	Over 50%	N
SEMCO LLC	Sep 2010	HVAC product production and sales	107,401	Over 50%	Y
SEMCO Duct & Acoustical Products Inc	Sep 2004	HVAC product production and sales	9,496	Over 50%	N
Woods Air Movement Ltd	Jan 2019	HVAC product production and sales	14,057	Over 50%	N
Harman International Industries, Inc.	Jan 1980	Subsidiary management (overseas)	18,588,692	Over 50%	Y
Harman Becker Automotive Systems, Inc.	Jun 1981	Audio product production, sales, and R&D	4,793,860	Over 50%	Y
Harman da Amazonia Industria Eletronica e Participacoes Ltda.	Jul 2005	Audio product production and sales	277,050	Over 50%	Y
Harman de Mexico, S. de R.L. de C.V.	Feb 1997	Audio product production	442,096	Over 50%	Y
Harman do Brasil Industria Eletronica e Participacoes Ltda.	Nov 1958	Audio product sales and R&D	404,751	Over 50%	Y
Harman International Industries Canada Ltd.	May 2005	Audio product sales	268	Over 50%	N
Harman International Mexico, S. de R.L. de C.V.	Dec 2014	Audio product sales	63,098	Over 50%	N
Harman KG Holding, LLC	Mar 2009	Subsidiary management (overseas)	-	Over 50%	N
Harman Professional, Inc.	Jul 2006	Audio product sales and R&D	876,327	Over 50%	Y
Roon Labs, LLC.	Jan 2015	Audio product sales	66,935	Over 50%	N
Viper Holdings Corporation	May 2011	Subsidiary management (overseas)	-182,787	Over 50%	N
DEI Holdings	Nov 1999	Subsidiary management (overseas)	-	Over 50%	N
DEI Sales, Inc	Aug 2004	Audio product sales	80,216	Over 50%	Y
Sound United, LLC	Feb 2014	Audio product sales	1,084,076	Over 50%	Y
Sound United Canada Inc	Nov 1985	Audio product sales	25,238	Over 50%	N
Polk Audio, LLC	Feb 2014	Audio product sales	-	Over 50%	N
D&M Holdings U.S. Inc	Dec 2002	Audio product sales	424,508	Over 50%	Y
Boston Acoustics, Inc.	Aug 2005	Audio product sales	49	Over 50%	N
D&M Premium Sound Solutions, LLC	Nov 2006	Audio product sales	-	Over 50%	N
Denon Electronics (USA), LLC	Feb 2003	Audio product sales	-	Over 50%	N
Digital Networks North America Inc.	Mar 2003	Audio product sales	40	Over 50%	N
Marantz America, LLC	Oct 2003	Audio product sales	15,899	Over 50%	N
D&M Sales & Marketing Americas, LLC	Apr 2008	Audio product sales	-	Over 50%	N
The Speaker Company	Sep 2007	Audio product sales	-	Over 50%	N
Definitive Technology, LLC	Feb 2014	Audio product sales	-	Over 50%	N
Equity International, LLC	Mar 1993	Audio product sales	26,874	Over 50%	N
Beijing Integrated Circuit Industry International Fund, L.P	Dec 2014	Venture firm investments	6,254	Over 50%	N
China Materialia New Materials 2016 Limited Partnership	Sep 2017	Venture firm investments	10,088	Over 50%	N
Samsung Electronics (UK) Ltd. (SEUK)	Jul 1995	Electronic goods sales	3,174,054	Over 50%	Y
Samsung Electronics Ltd. (SEL)	Jan 1999	Subsidiary management (overseas)	8,489	Over 50%	N
Samsung Semiconductor Europe Limited (SSEL)	Apr 1997	Semiconductor and display panel sales	129,027	Over 50%	Y
Samsung Electronics GmbH (SEG)	Dec 1984	Electronic goods sales	1,855,724	Over 50%	Y

Subsidiary	Date established	Major business	Assets as of Dec 31, 2025	Ownership	Classified as major subsidiary (Y/N)
Samsung Electronics Holding GmbH (SEHG)	Feb 1982	Subsidiary management (overseas)	584,013	Over 50%	Y
Samsung Semiconductor Europe GmbH (SSEG)	Dec 1987	Semiconductor and display panel sales	1,348,591	Over 50%	Y
Samsung Electronics France S.A.S (SEF)	Jan 1988	Electronic goods sales	1,271,734	Over 50%	Y
Samsung Electronics Italia S.P.A. (SEI)	Apr 1991	Electronic goods sales	1,135,764	Over 50%	Y
Samsung Electronics Iberia, S.A. (SESA)	Jan 1989	Electronic goods sales	1,367,304	Over 50%	Y
Samsung Electronics Portuguesa, Unipessoal, Lda. (SEP)	Sep 1982	Electronic goods sales	394,832	Over 50%	Y
Samsung Electronics Hungarian Private Co. Ltd. (SEH)	Oct 1989	Electronic goods production and sales	1,312,566	Over 50%	Y
Samsung Electronics Europe Logistics B.V. (SELS)	May 1991	Logistics	2,072,011	Over 50%	Y
Samsung Electronics Benelux B.V. (SEBN)	Jul 1995	Electronic goods sales	1,722,642	Over 50%	Y
Samsung Electronics Europe Holding Cooperatief U.A. (SEEH)	Oct 2008	Subsidiary management (overseas)	9,351,798	Over 50%	Y
Samsung Electronics Nordic Aktiebolag (SENA)	Mar 1992	Electronic goods sales	737,814	Over 50%	Y
Samsung Electronics Slovakia s.r.o (SESK)	Jun 2002	TV and monitor production	1,440,105	Over 50%	Y
Samsung Electronics Polska, SP.Zo.o (SEPOL)	Jan 1996	Electronic goods sales	979,560	Over 50%	Y
Samsung Electronics Poland Manufacturing SP.Zo.o (SEPM)	Feb 2010	Home appliance production	988,570	Over 50%	Y
Samsung Electronics Romania LLC (SEROM)	Sep 2007	Electronic goods sales	486,441	Over 50%	Y
Samsung Electronics Austria GmbH (SEAG)	Jan 2002	Electronic goods sales	491,923	Over 50%	Y
Samsung Electronics Switzerland GmbH (SESG)	May 2013	Electronic goods sales	223,990	Over 50%	Y
Samsung Electronics Czech and Slovak s.r.o. (SECZ)	Jan 2010	Electronic goods sales	436,315	Over 50%	Y
SAMSUNG ELECTRONICS BALTICS SIA (SEB)	Oct 2001	Electronic goods sales	152,015	Over 50%	Y
Samsung Electronics Greece S.M.S.A (SEGR)	Apr 2010	Electronic goods sales	189,235	Over 50%	Y
Samsung Electronics Air Conditioner Europe B.V. (SEACE)	Apr 2017	Air conditioner sales	356,069	Over 50%	Y
Samsung Nanoradio Design Center (SNDC)	Feb 2004	R&D	34,649	Over 50%	N
Samsung Denmark Research Center ApS (SDRC)	Sep 2012	R&D	35,843	Over 50%	N
Samsung Cambridge Solution Centre Limited (SCSC)	Sep 2012	R&D	182,626	Over 50%	Y
Samsung Zhilabs, S.L.	Nov 2008	Network solution R&D and sales	18,906	Over 50%	N
FOODIENT LTD.	Mar 2012	R&D	9,492	Over 50%	N
Oxford Semantic Technologies Limited (OST)	Dec 2016	R&D	33,986	Over 50%	N
Sonio SAS	Apr 2020	R&D	13,648	Over 50%	N
Samsung Electronics Rus Company LLC (SERC)	Oct 2006	Electronic goods sales	955,125	Over 50%	Y
Samsung Electronics Rus Kaluga LLC (SERK)	Jul 2007	TV production	1,159,007	Over 50%	Y
Samsung Electronics Ukraine Company LLC (SEUC)	Sep 2008	Electronic goods sales	364,144	Over 50%	Y
Samsung R&D Institute Ukraine (SRUKR)	Feb 2022	R&D	16,646	Over 50%	N
Samsung Electronics Central Eurasia LLP (SECE)	Sep 2008	Electronic goods sales	462,173	Over 50%	Y
Samsung R&D Institute Rus LLC (SRR)	Nov 2011	R&D	84,790	Over 50%	Y
Samsung Electronics Caucasus Co. Ltd (SECC)	Oct 2014	Marketing	3,763	Over 50%	N
Samsung Electronics Uzbekistan FC LLC. (SEUZ)	Mar 2022	Marketing	117,825	Over 50%	Y
AKG Acoustics GmbH	Mar 1947	Audio product production and sales	396,523	Over 50%	Y
Apostera UA, LLC	Oct 2020	Connected Service Provider	1,912	Over 50%	N
Harman Audio Iberia Espana Sociedad Limitada	Nov 2012	Audio product sales	1,325	Over 50%	N

Subsidiary	Date established	Major business	Assets as of Dec 31, 2025	Ownership	Classified as major subsidiary (Y/N)
Harman Becker Automotive Systems GmbH	Jul 1990	Audio product production, sales, and R&D	4,602,134	Over 50%	Y
Harman Becker Automotive Systems Italy S.R.L.	Dec 2005	Audio product sales	827	Over 50%	N
Harman Becker Automotive Systems Manufacturing Kft	Aug 1994	Audio product R&D and production	3,738,740	Over 50%	Y
Harman Belgium SA	Apr 1967	Audio product sales	4,576	Over 50%	N
Harman Finland Oy	Jul 1998	Connected Service Provider	73	Over 50%	N
Harman Connected Services GmbH	Dec 2005	Connected Service Provider	8,218	Over 50%	N
Harman Connected Services Poland Sp.zoo	Jun 2007	Connected Service Provider	22,744	Over 50%	N
Harman Consumer Nederland B.V.	Dec 1995	Audio product sales	550,137	Over 50%	Y
Harman Deutschland GmbH	Mar 1998	Audio product sales	4,436	Over 50%	N
Harman France SNC	Nov 1995	Audio product sales	12,221	Over 50%	N
Harman Holding Gmbh & Co. KG	Jun 2002	Management Company	6,665,107	Over 50%	Y
Harman Hungary Financing Ltd.	Jun 2012	Financing Company	40,674	Over 50%	N
Harman Inc. & Co. KG	Jun 2012	Subsidiary management (overseas)	5,141,318	Over 50%	Y
Harman International Estonia OU	May 2015	R&D	3	Over 50%	N
Harman International Industries Limited	Mar 1980	Audio product sales and R&D	79,031	Over 50%	Y
Harman International Romania SRL	Feb 2015	R&D	13,484	Over 50%	N
Harman Management GmbH	Apr 2002	Subsidiary management (overseas)	-	Over 50%	N
Harman Professional Kft	Dec 2014	Audio product R&D and production	65,277	Over 50%	N
Harman Professional Denmark ApS	Jul 1987	Audio product sales and R&D	82,900	Over 50%	Y
Red Bend Software SAS	Oct 2002	Software design	2,294	Over 50%	N
Harman Connected Services OOO	Nov 1998	Connected Service Provider	34,960	Over 50%	N
Harman RUS CIS LLC	Aug 2011	Audio product sales	48,191	Over 50%	N
D&M Europe B.V	Oct 1991	Audio product sales	225,388	Over 50%	Y
D&M Audiovisual Ltd	Apr 1964	Audio product sales	21,282	Over 50%	N
D&M France SAS	Dec 2000	Audio product sales	5,326	Over 50%	N
D&M Germany GmbH	Mar 1988	Audio product sales	50,932	Over 50%	N
B&W Group Ltd	Jun 1966	Audio product production	374,135	Over 50%	Y
B&W Group Belgium B.V	Feb 1981	Audio product sales	2,893	Over 50%	N
B&W Loudspeakers Nederland B.V	May 2000	Audio product sales	1,899	Over 50%	N
B&W Loudspeakers Group Espana S.A	Oct 1993	Audio product sales	2,596	Over 50%	N
B&W Loudspeakers Ltd	Sep 2003	Audio product sales	-	Over 50%	N
B&W Group (Schweiz) GmbH	Aug 2002	Audio product sales	1,585	Over 50%	N
B&W Group Germany GmbH	Oct 1979	Audio product sales	8,859	Over 50%	N
B&W Group France SARL	Jul 1998	Audio product sales	1,920	Over 50%	N
Marantz Italy Srl	Sep 2001	Audio product sales	7,516	Over 50%	N
Bowers & Wilkins Ltd	Feb 2025	Audio product sales	47,702	Over 50%	N
FlaktGroup Austria GmbH	Feb 1974	HVAC product sales	20,854	Over 50%	N
Flakt Woods SA	Mar 1939	HVAC product sales	2	Over 50%	N
Flakt Elve NV	Sep 1959	HVAC product sales	2	Over 50%	N

Subsidiary	Date established	Major business	Assets as of Dec 31, 2025	Ownership	Classified as major subsidiary (Y/N)
FlaktGroup Belgium N. V.	Feb 1988	HVAC product sales	5,741	Over 50%	N
FlaktGroup CZ a. s.	May 1992	HVAC product production and sales	48,527	Over 50%	N
FlaktGroup Holding GmbH	Oct 2015	Subsidiary management (overseas)	1,705,833	Over 50%	Y
FlaktGroup Deutschland GmbH	Dec 1998	HVAC product sales	316,031	Over 50%	Y
FlaktGroup Wurzen GmbH	Aug 1990	HVAC product production	98,681	Over 50%	Y
SE Electronic GmbH	May 1986	HVAC product production and sales	11,168	Over 50%	N
Woods Air Movement GmbH	Feb 2020	HVAC product sales	11	Over 50%	N
FlaktGroup A/S	Jul 2006	HVAC product sales	721	Over 50%	N
FlaktGroup Eesti OU	Apr 2002	HVAC product sales	7,196	Over 50%	N
Ventilation Holding Finland OY	Aug 2007	Subsidiary management (overseas)	1,061,065	Over 50%	Y
FlaktGroup Finland OY	Jan 2013	HVAC product production and sales	22,176	Over 50%	N
FlaktGroup France SAS	Dec 1973	HVAC product sales	16,002	Over 50%	N
Woods Holdings Ltd.	Aug 2001	Subsidiary management (overseas)	83,491	Over 50%	Y
Flakt Woods Ltd.	Oct 1928	HVAC product production and sales	86,432	Over 50%	Y
FlaktGroup UK Ltd.	Nov 2015	HVAC product sales	31,850	Over 50%	N
FlaktGroup Ireland Ltd.	Apr 2000	HVAC product sales	20,041	Over 50%	N
FlaktGroup Italy S. p. A.	Apr 1965	HVAC product sales	8,366	Over 50%	N
FlaktGroup Baltics UAB	Jan 2001	HVAC product sales	6,194	Over 50%	N
Flakt Woods (Luxembourg) S. a. r. l	Feb 2002	Subsidiary management (overseas)	867,684	Over 50%	Y
Flakt Woods ACS S. a. r. l	Dec 2010	Subsidiary management (overseas)	42,959	Over 50%	N
FlaktGroup Latvija SIA	Mar 2002	HVAC product sales	46	Over 50%	N
FlaktGroup Netherlands B. V.	Jul 1984	HVAC product sales	11,737	Over 50%	N
FlaktGroup Poland Sp. Z. o. o.	Jul 2001	HVAC product sales	16,095	Over 50%	N
FlaktGroup Romania s. r. l	Nov 2007	HVAC product sales	3,569	Over 50%	N
Ventilation Holding Sweden AB	May 2007	Subsidiary management (overseas)	1,087	Over 50%	N
Fusilli HoldCo AB	Jun 2016	Subsidiary management (overseas)	990,271	Over 50%	Y
FlaktGroup Sweden AB	Dec 1983	HVAC product production and sales	200,859	Over 50%	Y
Forvaltnings bolaget Ljungarum HB	Jan 1990	Subsidiary management (overseas)	20,366	Over 50%	N
Stromboli Investissements SAS	Jul 2007	Subsidiary management (overseas)	9,343	Over 50%	N
Samsung Gulf Electronics Co., Ltd. (SGE)	May 1995	Electronic goods sales	1,308,261	Over 50%	Y
Samsung Electronics Turkiye (SETK)	Dec 1984	Electronic goods sales	994,025	Over 50%	Y
Samsung Electronics Industry and Commerce Ltd. (SETK-P)	Feb 2021	Electronic goods production	240,294	Over 50%	Y
Samsung Electronics Levant Co.,Ltd. (SELV)	Jul 2009	Electronic goods sales	262,851	Over 50%	Y
Samsung Electronics Maghreb Arab (SEMAG)	Nov 2009	Electronic goods sales	278,523	Over 50%	Y
Samsung Electronics Egypt S.A.E (SEEG)	Jul 2012	Electronic goods production and sales	1,426,155	Over 50%	Y
Samsung Electronics Israel Ltd. (SEIL)	Sep 2012	Marketing	27,537	Over 50%	N
Samsung Electronics Tunisia S.A.R.L (SETN)	Sep 2012	Marketing	6,198	Over 50%	N
Samsung Electronics Pakistan(Private) Ltd. (SEPAK)	Nov 2012	Marketing	6,021	Over 50%	N
Samsung Electronics Middle east and North Africa One Person (SEMENA)	May 2024	Subsidiary management (overseas)	2,323	Over 50%	N

Subsidiary	Date established	Major business	Assets as of Dec 31, 2025	Ownership	Classified as major subsidiary (Y/N)
Samsung Electronics Saudi Arabia Ltd. (SESAR)	Nov 2019	Electronic goods sales	514,449	Over 50%	Y
Samsung Semiconductor Israel R&D Center, Ltd. (SIRC)	Oct 2007	R&D	238,473	Over 50%	Y
Corephotonics Ltd.	Jan 2012	R&D	134,321	Over 50%	Y
Samsung Electronics South Africa(Pty) Ltd. (SSA)	Jun 1994	Electronic goods sales	935,316	Over 50%	Y
Samsung Electronics South Africa Production (pty) Ltd. (SSAP)	Jul 2014	TV and monitor production	75,606	Over 50%	Y
Samsung Electronics West Africa Ltd. (SEWA)	Mar 2010	Marketing	25,071	Over 50%	N
Samsung Electronics East Africa Ltd. (SEEA)	Dec 2011	Marketing	22,341	Over 50%	N
FlaktWoods LLC	Jan 2003	HVAC product sales	37,390	Over 50%	N
FlaktGroup Havalandirma Sanayi A.S.	Dec 1987	HVAC product production and sales	31,286	Over 50%	N
Harman Industries Holdings Mauritius Ltd.	Oct 2009	Subsidiary management (overseas)	105,833	Over 50%	Y
Red Bend Ltd.	Feb 1998	Audio product production	178,851	Over 50%	Y
Samsung Asia Pte. Ltd. (SAPL)	Jul 2006	Subsidiary management (overseas)	35,742,415	Over 50%	Y
Samsung Electronics Singapore Pte. Ltd. (SESP)	Oct 2020	Electronic goods sales	824,731	Over 50%	Y
Samsung Malaysia Electronics (SME) Sdn. Bhd. (SME)	May 2003	Electronic goods sales	745,469	Over 50%	Y
Samsung Electronics Display (M) Sdn. Bhd. (SDMA)	Mar 1995	Electronic goods production	33,391	Over 50%	N
Samsung Electronics (M) Sdn. Bhd. (SEMA)	Sep 1989	Home appliance production	324,631	Over 50%	Y
Samsung Vina Electronics Co., Ltd. (SAVINA)	Jan 1995	Electronic goods sales	72,381	Over 50%	N
Samsung Electronics Vietnam Co., Ltd. (SEV)	Mar 2008	Electronic goods production	7,975,597	Over 50%	Y
Samsung Electronics Vietnam THAINGUYEN Co., Ltd. (SEVT)	Mar 2013	Telecom product production	14,049,410	Over 50%	Y
Samsung Electronics HCMC CE Complex Co., Ltd. (SEHC)	Feb 2015	Electronic goods production and sales	5,263,351	Over 50%	Y
Samsung Display Vietnam Co., Ltd. (SDV)	Jul 2014	Display panel production	7,996,205	Over 50%	Y
PT Samsung Electronics Indonesia (SEIN)	Aug 1991	Electronic goods production and sales	935,649	Over 50%	Y
PT Samsung Telecommunications Indonesia (STIN)	Mar 2003	Electronic goods sales and service	70,996	Over 50%	N
Thai Samsung Electronics Co., Ltd. (TSE)	Oct 1988	Electronic goods production and sales	2,324,358	Over 50%	Y
Laos Samsung Electronics Sole Co., Ltd (LSE)	Sep 2016	Marketing	1,447	Over 50%	N
Samsung Electronics Philippines Corporation (SEPCO)	Mar 1996	Electronic goods sales	390,602	Over 50%	Y
Samsung Electronics Australia Pty. Ltd. (SEAU)	Nov 1987	Electronic goods sales	653,110	Over 50%	Y
Samsung Electronics New Zealand Limited (SENZ)	Sep 2013	Electronic goods sales	230,280	Over 50%	Y
Samsung India Electronics Private Ltd. (SIEL)	Aug 1995	Electronic goods production and sales	10,369,065	Over 50%	Y
Red Brick Lane Marketing Solutions Pvt. Ltd.	Jan 2012	Marketing	1,079	Over 50%	N
Samsung Display Noida Private Limited (SDN)	Jul 2019	Display panel production	719,091	Over 50%	Y
Samsung R&D Institute India-Bangalore Private Limited (SRI-Bangalore)	Dec 2004	R&D	851,931	Over 50%	Y
Samsung R&D Institute BanglaDesh Limited (SRBD)	Aug 2010	R&D	27,753	Over 50%	N
Samsung Nepal Services Pvt. Ltd. (SNSL)	Nov 2017	Service	872	Over 50%	N
Samsung Semiconductor Asia Holdings Pte, Ltd/(SSAH)	Nov 2025	Subsidiary management (overseas)	-	Over 50%	N
Samsung Vietnam Semiconductor (SVS)	Mar 2026	Semiconductor production	-	Over 50%	N
Samsung Japan Corporation (SJC)	Dec 1975	Semiconductor and display panel sales	1,967,890	Over 50%	Y
Samsung R&D Institute Japan Co. Ltd. (SRJ)	Aug 1992	R&D	115,903	Over 50%	Y
Samsung Electronics Japan Co., Ltd. (SEJ)	Sep 2008	Electronic goods sales	925,841	Over 50%	Y

Subsidiary	Date established	Major business	Assets as of Dec 31, 2025	Ownership	Classified as major subsidiary (Y/N)
FlaktGroup India Private Ltd.	Aug 2012	HVAC product production and sales	40,478	Over 50%	N
FlaktGroup Singapore Pte. Ltd.	Jan 2000	HVAC product sales	6,567	Over 50%	N
Harman International (India) Private Limited	Jan 2009	Audio product sales and R&D	478,874	Over 50%	Y
Harman International Industries PTY Ltd.	Dec 2014	Subsidiary management (overseas)	-5,024	Over 50%	N
Harman International (Thailand) Co., Ltd	Jun 2024	Connected Service Provider	42,827	Over 50%	N
Harman International Japan Co., Ltd.	Jun 1991	Audio product sales and R&D	106,926	Over 50%	Y
Harman Singapore Pte. Ltd.	Aug 2007	Audio product sales	15,424	Over 50%	N
D&M Holdings, Inc.	Jun 2008	Audio product production, sales and R&D	21,914	Over 50%	N
Sound United Australia Pty Ltd	Apr 2014	R&D	5,183	Over 50%	N
Sound United Sales & Marketing Australia Pty Limited	May 2017	Audio product sales	13,658	Over 50%	N
Samsung (CHINA) Investment Co., Ltd. (SCIC)	Mar 1996	Electronic goods sales	14,604,846	Over 50%	Y
Samsung Electronics Hong Kong Co., Ltd. (SEHK)	Sep 1988	Electronic goods sales	1,235,014	Over 50%	Y
Samsung Electronics Taiwan Co., Ltd. (SET)	Nov 1994	Electronic goods sales	2,115,046	Over 50%	Y
Suzhou Samsung Electronics Co., Ltd. (SSEC)	Apr 1995	Home appliance production	758,755	Over 50%	Y
Samsung Suzhou Electronics Export Co., Ltd. (SSEC-E)	Apr 1995	Home appliance production	297,966	Over 50%	Y
Samsung Electronics Suzhou Computer Co., Ltd. (SESC)	Sep 2002	Electronic goods production, R&D	134,449	Over 50%	Y
Tianjin Samsung Telecom Technology Co., Ltd. (TSTC)	Mar 2001	Telecom product production	739,996	Over 50%	Y
Beijing Samsung Telecom R&D Center (SRC-Beijing)	Sep 2000	R&D	67,719	Over 50%	N
Samsung Electronics China R&D Center (SRC-Nanjing)	May 2004	R&D	35,894	Over 50%	N
Samsung Mobile R&D Center China- Guangzhou (SRC-Guangzhou)	Jan 2010	R&D	42,944	Over 50%	N
Samsung R&D Institute China-Shenzhen (SRC-Shenzhen)	Mar 2013	R&D	36,820	Over 50%	N
Shanghai Samsung Semiconductor Co., Ltd. (SSS)	Oct 2001	Semiconductor and display panel sales	9,474,930	Over 50%	Y
Samsung (China) Semiconductor Co., Ltd. (SCS)	Sep 2012	Semiconductor production	16,042,066	Over 50%	Y
Samsung SemiConductor Xian Co., Ltd. (SSCX)	Apr 2016	Semiconductor and display panel sales	1,296,710	Over 50%	Y
Samsung Electronics Suzhou Semiconductor Co., Ltd. (SESS)	Dec 1994	Semiconductor processing	1,032,002	Over 50%	Y
Tianjin Samsung LED Co., Ltd. (TSLED)	May 2009	LED production	257,681	Over 50%	Y
Samsung Semiconductor (China) R&D Co., Ltd. (SSCR)	Apr 2003	R&D	111,434	Over 50%	Y
Samsung Display Dongguan Co., Ltd. (SDD)	Nov 2001	Display panel production	777,310	Over 50%	Y
Samsung Display Tianjin Co., Ltd. (SDT)	Jun 2004	Display panel production	531,549	Over 50%	Y
SEMES (XIAN) Co., Ltd.	Jul 2013	Semiconductor/FPD equipment services	5,343	Over 50%	N
Samsung Semiconductor Investment L.P. Ⅰ	Dec 2021	Tech/emerging-tech venture firm investments	6,757	Over 50%	N
Harman (China) Technologies Co., Ltd.	Mar 2011	Audio product production	349,800	Over 50%	Y
Harman (Suzhou) Audio and Infotainment Systems Co., Ltd.	Mar 2013	Audio product sales	2,612	Over 50%	N
Harman Automotive Electronic Systems (Suzhou) Co., Ltd.	Sep 2006	Audio product R&D and production	729,930	Over 50%	Y
Harman Commercial (Shanghai) Co., Ltd.	Oct 2010	Audio product sales	126	Over 50%	N
Harman Holding Limited	May 2007	Audio product sales	689,803	Over 50%	Y
Harman International (China) Holdings Co., Ltd.	Jun 2009	Audio product sales and R&D	743,789	Over 50%	Y
Harman Technology (Shenzhen) Co., Ltd.	Sep 2004	Audio product sales and R&D	42,110	Over 50%	N
Sound United Hong Kong Limited	Dec 2005	Subsidiary management (overseas)	1	Over 50%	N

Subsidiary	Date established	Major business	Assets as of Dec 31, 2025	Ownership	Classified as major subsidiary (Y/N)
Sound Electronics (Shenzhen) Co. Ltd.	Aug 2015	R&D	3,488	Over 50%	N
D&M Sales & Marketing (H.K) Ltd.	Mar 2002	Audio product sales	33,102	Over 50%	N
D&M Digital Audio Trading (Shanghai) Ltd.	Jun 2003	Subsidiary management (overseas)	213	Over 50%	N
Marantz Shanghai Trading Ltd.	Jan 2004	Subsidiary management (overseas)	4,053	Over 50%	N
D&M Shanghai Electronics Ltd.	Jun 2008	Audio product sales	44,028	Over 50%	N
D&M Sales & Marketing Taiwan Ltd.	Feb 2007	Audio product sales	154	Over 50%	N
Bowers & Wilkins Trading Zhuhai Company Ltd.	Aug 2015	Audio product production	-	Over 50%	N
B&W Group Asia Limited	May 2005	Audio product sales	67	Over 50%	N
Samsung Display	Apr 2012	Display panel production and sales	76,710,079	Over 50%	Y
SU Materials	Aug 2011	Display panel component production	37,986	Over 50%	N
STECO	Jun 1995	Semiconductor component production	137,168	Over 50%	Y
SEMES	Jan 1993	Semiconductor/FPD manufacturing equipment production and sales	2,637,216	Over 50%	Y
Samsung Electronics Service	Oct 1998	Electronics goods repair services	720,837	Over 50%	Y
Samsung Electronics Service CS	Oct 2018	Customer management services	24,269	Over 50%	N
Samsung Electronics Sales	Jul 1996	Electronic goods sales	1,166,771	Over 50%	Y
Samsung Electronics Logitech	Apr 1998	Total logistics services	442,234	Over 50%	Y
Samsung Medison	Jul 1985	Medical device production and sales	857,183	Over 50%	Y
Stellarforest	Dec 2022	Food manufacturing and processing	13,832	Over 50%	N
Mirero System	Jan 1994	Semiconductor software development and supply	54,691	Over 50%	N
Harman International Korea Inc	Jan 2005	Software development and supply	22,248	Over 50%	N
Rainbow Robotics Inc.	Feb 2011	Manufacturing and sales of robotics and its components	144,401	Over 50%	Y
D&M Sales and Marketing Korea Co., Ltd.	Feb 1996	Audio product sales	12,436	Over 50%	N
FlaktGroup Korea	May 2026	HVAC production and sales	-	Over 50%	N
SVIC #21 Venture Capital Union	Nov 2011	Tech/emerging-tech venture firm investments	90,935	Over 50%	Y
SVIC #22 Venture Capital Union	Nov 2011	Tech/emerging-tech venture firm investments	14,593	Over 50%	N
SVIC #26 Venture Capital Union	Nov 2014	Tech/emerging-tech venture firm investments	21,712	Over 50%	N
SVIC #28 Venture Capital Union	Feb 2015	Tech/emerging-tech venture firm investments	234,445	Over 50%	Y
SVIC #32 Venture Capital Union	Aug 2016	Tech/emerging-tech venture firm investments	119,535	Over 50%	Y
SVIC #33 Venture Capital Union	Nov 2016	Tech/emerging-tech venture firm investments	190,421	Over 50%	Y
SVIC #42 Venture Capital Union	Nov 2018	Tech/emerging-tech venture firm investments	15,039	Over 50%	N
SVIC #43 Venture Capital Union	Dec 2018	Tech/emerging-tech venture firm investments	16,905	Over 50%	N
SVIC #45 Venture Capital Union	May 2019	Tech/emerging-tech venture firm investments	105,839	Over 50%	Y
SVIC #52 Venture Capital Union	May 2021	Tech/emerging-tech venture firm investments	115,312	Over 50%	Y
SVIC #55 Venture Capital Union	Sep 2021	Tech/emerging-tech venture firm investments	158,841	Over 50%	Y
SVIC #56 Venture Capital Union	Nov 2021	Tech/emerging-tech venture firm investments	41,522	Over 50%	N
SVIC #57 Venture Capital Union	Aug 2022	Tech/emerging-tech venture firm investments	168,426	Over 50%	Y
SVIC #62 Venture Capital Union	Mar 2023	Tech/emerging-tech venture firm investments	13,032	Over 50%	N
SVIC #67 Venture Capital Union	Oct 2024	Tech/emerging-tech venture firm investments	142,289	Over 50%	Y

Subsidiary	Date established	Major business	Assets as of Dec 31, 2025	Ownership	Classified as major subsidiary (Y/N)
SVIC #74 Venture Capital Union	Jun 2025	Tech/emerging-tech venture firm investments	39,525	Over 50%	N
SVIC #76 Venture Capital Union	Dec 2025	Tech/emerging-tech venture firm investments	1,502	Over 50%	N
SVIC #78 Venture Capital Union	Mar 2026	Tech/emerging-tech venture firm investments	-	Over 50%	N
Private Equity Fund for Semiconductor Growth	Mar 2017	Semiconductor industry investments	27,621	Over 50%	N
Private Equity Fund for Co-existence of System Semiconductor Firms	Apr 2020	Semiconductor industry investments	52,634	Over 50%	N
General Private Equity Fund for Semiconductor Ecosystem	Jul 2023	Semiconductor industry investments	31,446	Over 50%	N

※ For details of the Company's major businesses, please refer to II. Businesses Overview.
※ A subsidiary is classified as a major subsidiary if its total assets as of the end of the most recent fiscal year are KRW 75.0 billion or more.

(Changes in Subsidiaries)

Year	America	Europe /CIS	Middle East/ Africa	Asia (ex China)	China	Domestic	Total	Changes	
								Increase	Decrease
2023	47	68	20	32	30	35	232	-	-
2024 Increase	-	-	1	-	-1	-4	-4	[America: 1] - Sonio Corporation [Eurpoe/CIS: 2] - Oxford Semantic Technologies Limited - Sonio SAS [Asia(ex China): 1] - Harman International(Thailand) Co., Ltd. [Middle East/Africa: 1] - Samsung Electronics Middle east and North Africa(SEMENA) [Domestic: 1] - SVIC 67 New Technology Investment Association	[America: 1] - Harman Financial Group LLC [Europe/CIS: 2] - Samsung Display Slovakia, s.r.o., v likvidacii (SDSK) - Samsung Electronics Overseas B.V. (SEO) [Asia(ex China): 1] - DOWOOINSYS VINA COMPANY LIMITED [China: 1] - Tianjin Samsung Electronics Co., Ltd. (TSEC) [Domestic: 5] - Dowooinsys Co., Ltd. - GF Co., Ltd. - SVIC 29 New Technology Investment Association - SVIC 40 New Technology Investment Association - SVIC 48 New Technology Investment Association
2024	47	68	21	32	29	31	228	-	-
2025 Increase	19	46	-	4	8	3	80	[America: 22] -RAINBOW ROBOTICS USA Co., Ltd. -Harman Connected Services US Midco, LLC -Viper Holdings Corporation -DEI Holdings, Inc. -DEI Sales, Inc. -Sound United, LLC -Sound United Canada Inc. -Polk Audio, LLC -D&M Holdings U.S. Inc. -Boston Acoustics, Inc. -D&M Premium Sound Solutions, LLC -Denon Electronics (USA), LLC -Digital Networks North America Inc. -Marantz America, LLC -D&M Sales & Marketing Americas, LLC -The Speaker Company -Definitive Technology, LLC -Equity International, LLC -Xealth Inc. -SEMCO LLC -SEMCO Duct & Acoustical Products Inc -Woods Air Movement Ltd. [Europe/CIS: 49] -D&M Europe B.V -D&M Audiovisual Ltd -D&M France SAS -D&M Germany GmbH	[America: 3] - Harman Connected Services, Inc. -Harman Connected Services Engineering Corp. -Harman Connected Services US Midco, LLC [Europe/CIS: 3] -Studer Professional Audio GmbH -Harman Connected Services AB. -Harman Connected Services UK Ltd. [Asia(ex China): 1] -Harman Connected Services Corp. India Pvt. Ltd. [China: 1] -Harman Connected Services Solutions (Chengdu)Co., Ltd. [Middle East/Africa: 2] -Harman Connected Services Mauritius Pvt. Ltd. -Harman Connected Services Morocco [Domestic: 1] -SVIC 37 New Technology Investment Association

								-B&W Group Ltd -B&W Group Belgium B.V -B&W Loudspeakers Nederland B.V -B&W Loudspeakers Group Espana S.A -B&W Loudspeakers Ltd -B&W Group (Schweiz) GmbH -B&W Group (Logistics) Ltd -B&W Group Germany GmbH -B&W Group France SARL -B&W Group Finland Oy -Marantz Italy Srl -Bowers & Wilkins Ltd -FlaktGroup Austria GmbH -Flakt Woods SA -Flakt Elve NV -FlaktGroup Belgium N. V. -FlaktGroup Switzerland SA -FlaktGroup CZ a. s. -FlaktGroup Holding GmbH -FlaktGroup Deutschland GmbH -FlaktGroup Wurzen GmbH -SE Electronic GmbH -Woods Air Movement GmbH -FlaktGroup A/S -FlaktGroup Eesti OU -Ventilation Holding Finland OY -FlaktGroup Finland OY -FlaktGroup France SAS -Woods Holdings Ltd. -Flakt Woods Ltd. -FlaktGroup UK Ltd. -FlaktGroup Ireland Ltd. -FlaktGroup Italy S. p. A. -FlaktGroup Baltics UAB -Flakt Woods (Luxembourg) S. a. r. l -Flakt Woods ACS S. a. r. l -FlaktGroup Latvija SIA -FlaktGroup Netherlands B. V. -FlaktGroup Poland Sp. Z. o. o. -FlaktGroup Romania s. r. l -Ventilation Holding Sweden AB -Fusilli HoldCo AB -FlaktGroup Sweden AB -Forvaltnings bolaget Ljungarum HB -Stromboli Investissements SAS [Asia(ex China): 5] -D&M Holdings, Inc. -Sound United Australia Pty Ltd -Sound United Sales & Marketing Australia Pty Limit ed -FlaktGroup India Private Ltd. -FlaktGroup Singapore Pte. Ltd. [China: 9] -Sound United Hong Kong Limited -Sound Electronics (Shenzhen) Co. Ltd. -D&M Sales & Marketing (H.K) Ltd. -D&M Digital Audio Trading (Shanghai) Ltd. -Marantz Shanghai Trading Ltd. -D&M Shanghai Electronics Ltd. -D&M Sales & Marketing Taiwan Ltd. -Bowers & Wilkins Trading Zhuhai Company Ltd. -B&W Group Asia Limited [Middle East/Africa: 2] -FlaktWoods LLC -FlaktGroup Havalandirma Sanayi A.S. [Domestic: 4] -Rainbow Robotics Inc. -SVIC 74 New Technology Investment Association -D&M Sales & Marketing Korea Co., Ltd. -SVIC 76 New Technology Investment Association	
2025	66	114	21	36	37	34	308	-	-
2026	-	-3	-	2	-	2	1	[Asia(ex China): 2]	[Europe/CIS: 3]

Increase								-Samsung Semiconductor Asia Holdings Pte. Ltd. (SSAH) -Samsung Vietnam Semiconductor (SVS) [Domestic: 2] -SVIC 78 New Technology Investment Association -FlaktGroup Korea	-B&W Group Finland Oy -B&W Group (Logistics) Ltd -FlaktGroup Switzerland SA
2026	66	111	21	38	37	36	309		

2. Affiliates

A. Domestic Affiliates

As of June 30, 2026, Samsung Group is consisted of 68 domestic affiliates. Among the Samsung Group's 68 domestic affiliates, 18 affiliates including Samsung Electronics are listed, and 50 affiliates are unlisted.

[As of June 30, 2026]

Listing	No. of affiliates	Name of affiliates
Listed	**18**	Samsung C&T; Samsung Biologics; Samsung Life Insurance; Samsung SDI; Samsung SDS; SamsungFN REIT; Samsung Epis Holdings; Samsung E&A; Samsung Electro-mechanics; Samsung Electronics; Samsung Heavy Industries; Samsung Securities; Samsung Card; Samsung Fire & Marine Insurance; Multicampus; S1; Cheil Worldwide; Hotel Shilla
Unlisted	**50**	D&M Sales and Marketing Korea; Samsung Noble Life; Samsung Display; Samsung Medison; Samsung Bioepis; Samsung Venture Investment Corporation; Samsung Life Service; Samsung Futures; Samsung Active Asset Management; Samsung SRA Asset Management; Samsung Welstory; Samsung Asset Management; Samsung Electronics Logitech; Samsung Electronics Service; Samsung Electronics Service CS; Samsung Electronics Sales; Samsung Card Customer Service; Samsung Corning Advanced Glass; Samsung Hedge Asset Management; Samsung Fire & Marine Insurance Service; Samsung Claim Adjustment Service; SEMES; Suwon Samsung Bluewings FC; STECO; Shilla HM; SD Flex; SBTM; S-1CRM; SU Materials; S-Core; STM; HDC Shilla Duty Free LTD; EPIS NexLab ; OpenHands; Cheil Fashion Retail Co., Ltd.; Miracom; Mirero System; Samsung Global Research(SGR); Samsung Lions; Samsung Life Financial Service; Samsung Fire & Marine Insurance Financial Service; Samwoo Architects & Engineers; Seoul Lakeside CC; SECUI; CVnet Corporation; SHP Corporation; Harman International Korea; Human TSS; Stellar Forest of Hope, FlaktGroup Korea Co., Ltd.
Total	**68**	

B. Foreign Affiliates
[As of June 30, 2026]

Listing	No. of Affiliates	Name of affiliates	Country
Unlisted	1	SAMOO AUSTIN INC	USA
	2	SAMOO HU Designer and Engineering Services Limited	Hungary
	3	SAMOO DESIGNERS & ENGINEERS INDIA PRIVATE LIMITED	India
	4	SAMOO (KL) SDN. BHD.	Malaysia
	5	SAMOO Design Consulting Co.,Ltd	China
	6	Samsung Solar Construction Inc.	USA
	7	QSSC, S.A. de C.V.	Mexico
	8	Samsung Solar Energy LLC	USA
	9	Equipment Trading Solutions Group, LLC	USA
	10	SAMSUNG C&T CHARGING SOLUTIONS LLC	USA
	11	SP Armow Wind Ontario LP	Canada
	12	SRE GRW EPC GP Inc.	Canada
	13	SRE SKW EPC GP Inc.	Canada
	14	SRE WIND PA GP INC.	Canada
	15	SRE WIND PA LP	Canada
	16	Samsung C&T Ontario 1 Inc.	Canada
	17	Samsung C&T Ontario 2 Inc.	Canada
	18	SRE GRS Holdings GP Inc.	Canada
	19	SRE GRS Holdings LP	Canada
	20	SRE K2 EPC GP Inc.	Canada
	21	SRE KS HOLDINGS GP INC.	Canada
	22	SRE KS HOLDINGS LP	Canada
	23	SP Belle River Wind LP	Canada
	24	SRE Armow EPC GP Inc.	Canada
	25	North Kent Wind 1 LP	Canada
	26	SRE Wind GP Holding Inc.	Canada
	27	South Kent Wind LP Inc.	Canada
	28	Grand Renewable Wind LP Inc.	Canada
	29	SRE Solar Development GP Inc.	Canada
	30	SRE Windsor Holdings GP Inc.	Canada
	31	SRE Southgate Holdings GP Inc.	Canada
	32	SRE Solar Construction Management GP Inc.	Canada
	33	SRE BRW EPC GP INC.	Canada
	34	SRE North Kent 1 GP Holdings Inc	Canada
	35	SRE Belle River GP Holdings Inc	Canada
	36	SRE NK1 EPC GP Inc	Canada
	37	SRE Summerside Construction GP Inc.	Canada
	38	SRE Summerside Construction LP	Canada
	39	Nuevo SRE Inc.	Canada
	40	PLL Holdings LLC	USA
	41	Grand Renewable Solar GP Inc.	Canada
	42	KINGSTON SOLAR GP INC.	Canada
	43	SP Armow Wind Ontario GP Inc	Canada
	44	South Kent Wind GP Inc.	Canada
	45	Grand Renewable Wind GP Inc.	Canada

Listing	No. of Affiliates	Name of affiliates	Country
	46	North Kent Wind 1 GP Inc	Canada
	47	SP Belle River Wind GP Inc	Canada
	48	Samsung Solar Energy 1 LLC	USA
	49	Samsung C&T Renewables, LLC	USA
	50	Samsung Solar Energy 3, LLC	USA
	51	5S ENERGY HOLDINGS, LLC	USA
	52	EnerCrest LLC	USA
	53	SungEel Recycling Park Thuringen GmbH	Germany
	54	POSS-SLPC, S.R.O	Slovakia
	55	Solluce Romania 1 B.V.	Romania
	56	Samsung C&T Renewable Energy Europe GmbH	Germany
	57	S.C. Otelinox S.A	Romania
	58	Samsung C&T Corporation Romania S.R.L	Romania
	59	Arteus Partner I HoldCo GmbH & Co. KG	Germany
	60	Arteus Partner I GP GmbH	Germany
	61	SREU Management GmbH	Germany
	62	SREU 1 GmbH & Co. KG	Germany
	63	VISTA SV SOLAR 1 SDN. BHD.	Malaysia
	64	Samsung Chemtech Vina LLC	Vietnam
	65	Samsung C&T Corporation Thai Co., Ltd.	Thailand
	66	S&S Ventures Co., Ltd	Thailand
	67	SCTI Ventures Co., Ltd.	Thailand
	68	Samsung C&T Thailand Co., Ltd	Thailand
	69	Malaysia Samsung Steel Center Sdn.Bhd	Malaysia
	70	S&G Biofuel PTE.LTD	Singapore
	71	PT. Gandaerah Hendana	Indonesia
	72	PT. Inecda	Indonesia
	73	VISTA CONTRACTING AND DEVELOPMENT BANGLADESH LTD.	Bangladesh
	74	Vista NEXT Limited	Bangladesh
	75	CME - VISTA JOINT STOCK COMPANY	Vietnam
	76	WELVISTA COMPANY LIMITED	Vietnam
	77	SAMSUNG CONST. CO. PHILS.	Philippines
	78	CME-VISTA ONE COMPANY LIMITED	Vietnam
	79	SAMSUNG TRADING (SHANGHAI) CO., LTD	China
	80	Samsung Precision Stainless Steel(pinghu) Co.,Ltd.	China
	81	Samsung Japan Corporation	Japan
	82	Samsung R&D Institute Japan Co. Ltd.	Japan
	83	Samsung Electronics America, Inc.	USA
	84	Samsung Electronics Canada, Inc.	Canada
	85	Samsung Electronics Mexico S.A. De C.V.	Mexico
	86	Samsung Electronics Ltd.	United Kingdom
	87	Samsung Electronics (UK) Ltd.	United Kingdom
	88	Samsung Electronics Holding GmbH	Germany
	89	Samsung Electronics Iberia, S.A.	Spain
	90	Samsung Electronics France S.A.S	France

Listing	No. of Affiliates	Name of affiliates	Country
	91	Samsung Electronics Hungarian Private Co. Ltd.	Hungary
	92	Samsung Electronics Italia S.P.A.	Italy
	93	Samsung Electronics Europe Logistics B.V.	Netherlands
	94	Samsung Electronics Benelux B.V.	Netherlands
	95	Samsung Electronics Polska, SP.Zo.o	Poland
	96	Samsung Electronics Portuguesa, Unipessoal, Lda.	Portugal
	97	Samsung Electronics Nordic Aktiebolag	Sweden
	98	Samsung Electronics Austria GmbH	Austria
	99	Samsung Electronics Slovakia s.r.o	Slovakia
	100	Samsung Electronics Europe Holding Cooperatief U.A.	Netherlands
	101	Samsung Electronics Display (M) Sdn. Bhd.	Malaysia
	102	Samsung Electronics (M) Sdn. Bhd.	Malaysia
	103	Samsung Vina Electronics Co., Ltd.	Vietnam
	104	Samsung Asia Pte. Ltd.	Singapore
	105	Samsung India Electronics Private Ltd.	India
	106	Samsung R&D Institute India-Bangalore Private Limited	India
	107	Samsung Electronics Australia Pty. Ltd.	Australia
	108	PT Samsung Electronics Indonesia	Indonesia
	109	Thai Samsung Electronics Co., Ltd.	Thailand
	110	Samsung Malaysia Electronics (SME) Sdn. Bhd.	Malaysia
	111	Samsung Electronics Hong Kong Co., Ltd.	Hong Kong
	112	Samsung Bioepis(China) Co.,Ltd	China
	113	Suzhou Samsung Electronics Co., Ltd.	China
	114	Samsung (CHINA) Investment Co., Ltd.	China
	115	Samsung Electronics Suzhou Semiconductor Co., Ltd.	China
	116	Samsung Electronics Taiwan Co., Ltd.	Taiwan
	117	Tianjin Samsung Telecom Technology Co., Ltd.	China
	118	Shanghai Samsung Semiconductor Co., Ltd.	China
	119	Samsung Electronics Suzhou Computer Co., Ltd.	China
	120	Samsung Semiconductor (China) R&D Co., Ltd.	China
	121	Samsung (China) Semiconductor Co., Ltd.	China
	122	Samsung SemiConductor Xian Co., Ltd.	China
	123	Samsung Gulf Electronics Co., Ltd.	Utd.Arab Emir.
	124	Samsung Electronics Egypt S.A.E	Egypt
	125	Samsung Electronics South Africa(Pty) Ltd.	South Africa
	126	Samsung Electronics Latinoamerica(Zona Libre), S. A.	Panama
	127	Samsung Eletronica da Amazonia Ltda.	Brazil
	128	Samsung Electronics Argentina S.A.	Argentina
	129	Samsung Electronics Chile Limitada	Chile
	130	Samsung Electronics Rus Company LLC	Russian Fed.
	131	Samsung Electronics Rus Kaluga LLC	Russian Fed.
	132	Tianjin Samsung LED Co., Ltd.	China
	133	Samsung Biologics America, Inc.	USA
	134	Human Genome Sciences, Inc.	USA
	135	Samsung Bioepis United States Inc.	USA

Listing	No. of Affiliates	Name of affiliates	Country
	136	SAMSUNG BIOEPIS UK LIMITED	United Kingdom
	137	Samsung Bioepis NL B.V.	Netherlands
	138	Samsung Bioepis CH GmbH	Switzerland
	139	Samsung Bioepis PL Sp. z o.o.	Poland
	140	SAMSUNG BIOEPIS AU PTY LTD	Australia
	141	SAMSUNG BIOEPIS NZ LIMITED	New Zealand
	142	SAMSUNG BIOEPIS IL LTD	Israel
	143	SAMSUNG BIOEPIS BR PHARMACEUTICAL LTDA	Brazil
	144	Intellectual Keystone Technology LLC	USA
	145	Samsung Display America Holdings, Inc	USA
	146	Samsung Display Vietnam Co., Ltd.	Vietnam
	147	Samsung Display Noida Private Limited	India
	148	Samsung Display Dongguan Co., Ltd.	China
	149	Samsung Display Tianjin Co., Ltd.	China
	150	Novaled GmbH	Germany
	151	SEMES America, Inc.	USA
	152	SEMES (XIAN) Co., Ltd.	China
	153	Sonio SAS	France
	154	D&M Digital Audio Trading (Shanghai) Ltd.	China
	155	Marantz Shanghai Trading Ltd.	China
	156	D&M Sales & Marketing Taiwan Ltd.	Taiwan
	157	Samsung HME America, Inc.	USA
	158	Samsung Lennox HVAC North America, LLC	USA
	159	SmartThings, Inc.	USA
	160	Samsung Oak Holdings, Inc.	USA
	161	Joyent, Inc.	USA
	162	Xealth Inc.	USA
	163	TeleWorld Solutions, Inc.	USA
	164	Samsung Semiconductor, Inc.	USA
	165	Samsung Research America, Inc	USA
	166	Samsung Electronics Home Appliances America, LLC	USA
	167	Samsung International, Inc.	USA
	168	Harman International Industries, Inc.	USA
	169	Samsung Federal, Inc.	USA
	170	Samsung Austin Semiconductor LLC.	USA
	171	AdGear Technologies Inc.	Canada
	172	SAMSUNG NEXT LLC	USA
	173	SAMSUNG NEXT FUND LLC	USA
	174	Samsung Mexicana S.A. de C.V	Mexico
	175	Samsung Electronics Digital Appliance Mexico, SA de CV	Mexico
	176	eMagin Corporation	USA
	177	SEMCO Duct & Acoustical Products Inc	USA
	178	Harman International Japan Co., Ltd.	Japan
	179	Harman International Industries Canada Ltd.	Canada
	180	Harman Becker Automotive Systems, Inc.	USA

Listing	No. of Affiliates	Name of affiliates	Country
	181	Harman Professional, Inc.	USA
	182	Roon Labs, LLC	USA
	183	Viper Holdings Corporation	USA
	184	Harman Belgium SA	Belgium
	185	Harman Finland Oy	Finland
	186	Harman France SNC	France
	187	Red Bend Software SAS	France
	188	Harman Inc. & Co. KG	Germany
	189	Harman Connected Services GmbH	Germany
	190	Harman KG Holding, LLC	USA
	191	Harman Becker Automotive Systems Italy S.R.L.	Italy
	192	Harman Connected Services Poland Sp.zoo	Poland
	193	Harman Industries Holdings Mauritius Ltd.	Mauritius
	194	Harman International Mexico, S. de R.L. de C.V.	Mexico
	195	Harman International Estonia OU	Estonia
	196	Harman International (Thailand) Co., Ltd.	Thailand
	197	Samsung Semiconductor Asia Holdings Pte. Ltd.	Singapore
	198	Samsung Vietnam Semiconductor	Vietnam
	199	Harman Singapore Pte. Ltd.	Singapore
	200	Harman da Amazonia Industria Eletronica e Participacoes Ltda.	Brazil
	201	Harman do Brasil Industria Eletronica e Participacoes Ltda.	Brazil
	202	DEI Holdings, Inc.	USA
	203	DEI Sales, Inc.	USA
	204	D&M Holdings, Inc.	Japan
	205	Sound United, LLC	USA
	206	Equity International, LLC	USA
	207	B&W Group Ltd	United Kingdom
	208	Sound United Hong Kong Limited	Hong Kong
	209	Sound United Canada Inc.	Canada
	210	Polk Audio, LLC	USA
	211	D&M Holdings U.S. Inc.	USA
	212	Definitive Technology, LLC	USA
	213	D&M Europe B.V	Netherland
	214	Sound United Australia Pty Ltd	Australia
	215	D&M Sales & Marketing (H.K) Ltd.	Hong Kong
	216	Boston Acoustics, Inc.	USA
	217	Denon Electronics (USA), LLC	USA
	218	Digital Networks North America Inc.	USA
	219	Marantz America, LLC	USA
	220	D&M Sales & Marketing Americas, LLC	USA
	221	The Speaker Company	USA
	222	D&M Premium Sound Solutions, LLC	USA
	223	Samsung Semiconductor Europe Limited	United Kingdom
	224	Samsung Semiconductor Europe GmbH	Germany
	225	Samsung Electronics GmbH	Germany

Listing	No. of Affiliates	Name of affiliates	Country
	226	Sonio Corporation	USA
	227	Samsung Electronics Czech and Slovak s.r.o.	Czech Republic
	228	SAMSUNG ELECTRONICS BALTICS SIA	Latvia
	229	Samsung Electronics West Africa Ltd.	Nigeria
	230	Samsung Electronics East Africa Ltd.	Kenya
	231	Samsung Electronics Saudi Arabia Ltd.	Saudi Arabia
	232	Samsung Electronics Israel Ltd.	Israel
	233	Samsung Electronics Tunisia S.A.R.L	Tunisia
	234	Samsung Electronics Pakistan(Private) Ltd.	Pakistan
	235	Samsung Electronics Middle East and North Africa	Saudi Arabia
	236	Samsung Electronics South Africa Production (pty) Ltd.	South Africa
	237	Samsung Electronics Turkiye	Turkiye
	238	Samsung Electronics Industry and Commerce Ltd.	Turkiye
	239	Samsung Semiconductor Israel R&D Center, Ltd.	Israel
	240	Samsung Electronics Levant Co.,Ltd.	Jordan
	241	Samsung Electronics Maghreb Arab	Morocco
	242	Samsung Electronics Venezuela, C.A.	Venezuela
	243	Samsung Electronics Peru S.A.C.	Peru
	244	Samsung Electronics Ukraine Company LLC	Ukraine
	245	Samsung R&D Institute Ukraine	Ukraine
	246	Samsung R&D Institute Rus LLC	Russian Fed.
	247	Samsung Electronics Central Eurasia LLP	Kazakhstan
	248	Samsung Electronics Caucasus Co. Ltd	Azerbaijan
	249	Samsung Electronics Uzbekistan FC LLC	Uzbekistan
	250	Corephotonics Ltd.	Israel
	251	Samsung Nanoradio Design Center	Sweden
	252	Ventilation Holding Sweden AB	Sweden
	253	Stromboli Investissements SAS	France
	254	Forvaltnings bolaget Ljungarum HB	Sweden
	255	Ventilation Holding Finland OY	Finland
	256	FlaktGroup Romania s. r. l	Romania
	257	Flakt Elve NV	Belgium
	258	Fusilli HoldCo AB	Sweden
	259	FlaktGroup Deutschland GmbH	Germany
	260	FlaktGroup Austria GmbH	Austria
	261	FlaktGroup Belgium N. V. .	Belgium
	262	FlaktGroup CZ a. s.	Czech Republic
	263	FlaktGroup Wurzen GmbH	Germany
	264	SE Electronic GmbH	Germany
	265	FlaktGroup France SAS	France
	266	FlaktGroup UK Ltd.	United Kingdom
	267	FlaktGroup Netherlands B. V.	Netherlands
	268	FlaktGroup Havalandirma Sanayi A.S.	Turkiye
	269	FlaktGroup Baltics UAB	Lithuania
	270	Flakt Woods (Luxembourg) S. a. r. l	Luxembourg

Listing	No. of Affiliates	Name of affiliates	Country
	271	Flakt Woods ACS S. a. r. l	Luxembourg
	272	Flakt Woods Ltd.	United Kingdom
	273	FlaktGroup Italy S. p. A.	Italy
	274	Woods Air Movement Ltd.	USA
	275	Woods Air Movement GmbH	Germany
	276	FlaktGroup Singapore Pte. Ltd.	Singapore
	277	FlaktGroup Sweden AB	Sweden
	278	Flakt Woods SA	Belgium
	279	FlaktGroup A/S	Denmark
	280	FlaktGroup Eesti OU	Estonia
	281	FlaktGroup Finland OY	Finland
	282	Woods Holdings Ltd.	United Kingdom
	283	FlaktGroup Ireland Ltd.	Ireland
	284	FlaktGroup Latvija SIA	Latvia
	285	FlaktGroup Poland Sp. Z. o. o.	Poland
	286	FlaktWoods LLC	Utd.Arab Emir.
	287	SEMCO LLC	USA
	288	FlaktGroup India Private Ltd.	India
	289	Harman Professional Denmark ApS	Denmark
	290	Martin Professional Japan Ltd.	Japan
	291	Harman International Romania SRL	Romania
	292	Apostera UA, LLC	Ukraine
	293	Harman Becker Automotive Systems GmbH	Germany
	294	Harman Deutschland GmbH	Germany
	295	Harman Becker Automotive Systems Manufacturing Kft	Hungary
	296	Harman RUS CIS LLC	Russian Fed.
	297	Harman Holding Gmbh & Co. KG	Germany
	298	Harman Management GmbH	Germany
	299	Harman Hungary Financing Ltd.	Hungary
	300	Harman Connected Services OOO	Russian Fed.
	301	Harman Professional Kft	Hungary
	302	Harman Consumer Nederland B.V.	Netherlands
	303	Red Bend Ltd.	Israel
	304	Harman International Industries Limited	United Kingdom
	305	AKG Acoustics GmbH	Austria
	306	Harman Audio Iberia Espana Sociedad Limitada	Spain
	307	Harman Holding Limited	Hong Kong
	308	Harman International Industries PTY Ltd.	Australia
	309	Harman de Mexico, S. de R.L. de C.V.	Mexico
	310	Samsung Electronics Switzerland GmbH	Switzerland
	311	Samsung Electronics Romania LLC	Romania
	312	SAMSUNG Zhilabs, S.L.	Spain
	313	FlaktGroup Holding GmbH	Germany
	314	Porta Nuova Varesine Building 2 S.r.l.	Italy
	315	Samsung Electronics Poland Manufacturing SP.Zo.o	Poland

Listing	No. of Affiliates	Name of affiliates	Country
	316	Samsung Electronics Greece S.M.S.A	Greece
	317	Samsung Electronics Air Conditioner Europe B.V.	Netherlands
	318	FOODIENT LTD.	United Kingdom
	319	OXFORD SEMANTIC TECHNOLOGIES LIMITED	United Kingdom
	320	Samsung Denmark Research Center ApS	Denmark
	321	Samsung Cambridge Solution Centre Limited	United Kingdom
	322	D&M Audiovisual Ltd	United Kingdom
	323	D&M France SAS	France
	324	D&M Germany GmbH	Germany
	325	Marantz Italy Srl	Italy
	326	B&W Group Belgium B.V	Belgium
	327	B&W Loudspeakers Nederland B.V	Netherland
	328	B&W Loudspeakers Group Espana S.A	Spain
	329	B&W Loudspeakers Ltd	United Kingdom
	330	B&W Group (Schweiz) GmbH	Switzerland
	331	B&W Group Germany GmbH	Germany
	332	B&W Group France SARL	France
	333	Bowers & Wilkins Ltd	United Kingdom
	334	Sound United Sales & Marketing Australia Pty Limited	Australia
	335	Bowers & Wilkins Trading Zhuhai Company Ltd.	China
	336	B&W Group Asia Limited	Hong Kong
	337	Samsung Electronics Japan Co., Ltd.	Japan
	338	Samsung Electronics Singapore Pte. Ltd.	Singapore
	339	Samsung Electronics New Zealand Limited	New Zealand
	340	Samsung Electronics Philippines Corporation	Philippines
	341	Samsung R&D Institute BanglaDesh Limited	Bangladesh
	342	Samsung Electronics Vietnam Co., Ltd.	Vietnam
	343	Samsung Electronics Vietnam THAINGUYEN Co., Ltd.	Vietnam
	344	Samsung Electronics HCMC CE Complex Co., Ltd.	Vietnam
	345	Samsung Nepal Services Pvt. Ltd.	Nepal
	346	Red Brick Lane Marketing Solutions Pvt. Ltd.	India
	347	PT Samsung Telecommunications Indonesia	Indonesia
	348	Laos Samsung Electronics Sole Co., Ltd	Laos
	349	iMarket Asia Co., Ltd.	Hong Kong
	350	Samsung Suzhou Electronics Export Co., Ltd.	China
	351	Samsung Mobile R&D Center China-Guangzhou	China
	352	Samsung R&D Institute China-Shenzhen	China
	353	Beijing Samsung Telecom R&D Center	China
	354	Samsung Electronics China R&D Center	China
	355	Harman (Suzhou) Audio and Infotainment Systems Co., Ltd.	China
	356	Harman Technology (Shenzhen) Co., Ltd.	China
	357	Harman (China) Technologies Co., Ltd.	China
	358	Harman Commercial (Shanghai) Co., Ltd.	China
	359	Harman International (China) Holdings Co., Ltd.	China
	360	Harman Automotive Electronic Systems (Suzhou) Co., Ltd.	China

Listing	No. of Affiliates	Name of affiliates	Country
	361	Sound Electronics (Shenzhen) Co. Ltd.	China
	362	D&M Shanghai Electronics Ltd.	China
	363	Harman International (India) Private Limited	India
	364	Samsung Electronics Latinoamerica Miami, Inc.	USA
	365	Samsung Electronica Colombia S.A.	Colombia
	366	Samsung Electronics Panama. S.A.	Panama
	367	Samsung SDI Japan Co., Ltd.	Japan
	368	Samsung SDI America Inc.	USA
	369	Samsung SDI Hungary Zrt.	Hungary
	370	Samsung SDI Europe GmbH	Germany
	371	Samsung SDI Battery Systems GmbH	Austria
	372	Samsung SDI Vietnam Co., Ltd.	Vietnam
	373	Samsung SDI Energy Malaysia Sdn. Bhd.	Malaysia
	374	Samsung SDI India Private Limited	India
	375	Samsung SDI(Hong Kong) Ltd.	Hong Kong
	376	Samsung SDI China Co., Ltd.	China
	377	Samsung SDI-ARN (Xi'An) Power Battery Co., Ltd.	China
	378	Samsung SDI （Tianjin） Battery Co.,Ltd.	China
	379	StarPlus Energy LLC.	USA
	380	SDI-GM Synergy Cells Holdings LLC	USA
	381	Samsung SDI Southeast Asia PTE. LTD.	Singapore
	382	Tianjin Samsung SDI Co., Ltd.	China
	383	Samsung Electro-Machanics Japan Co., Ltd.	Japan
	384	Samsung Electro-Mechanics America, Inc.	USA
	385	Samsung Electro-Mechanics Mexico, S.A. de C.V.	Mexico
	386	Samsung Electro-Mechanics GmbH	Germany
	387	Samsung Electro-Mechanics Philippines, Corp.	Philippines
	388	Calamba Premier Realty Corporation	Philippines
	389	Samsung Electro-Mechanics Pte Ltd.	Singapore
	390	Samsung Electro-Mechanics Vietnam Co., Ltd.	Vietnam
	391	Samsung Electro-Mechanics Software India Bangalore Private Limited	India
	392	Tianjin Samsung Electro-Mechanics Co., Ltd.	China
	393	Samsung High-Tech Electro-Mechanics(Tianjin) Co., Ltd.	China
	394	Samsung Electro-Mechanics (Shenzhen) Co., Ltd.	China
	395	Batino Realty Corporation	Philippines
	396	Samsung Fire & Marine Management Corporation	USA
	397	SAMSUNG FIRE & MARINE INSURANCE COMPANY OF EUROPE LTD.	United Kingdom
	398	Fortuna Topco Limited	Jersey
	399	PT. Asuransi Samsung Tugu	Indonesia
	400	SAMSUNG VINA INSURANCE COMPANY LIMITED	Vietnam
	401	Samsung Reinsurance Pte. Ltd.	Singapore
	402	SAMSUNG PROPERTY & CASUALTY INSURANCE COMPANY (CHINA) LTD.	China
	403	Samsung Fire & Marine Insurance Management Middle East Limited	Utd.Arab Emir.
	404	Fortuna Midco Limited	Jersey
	405	Fortuna Holdings Limited	Jersey

Listing	No. of Affiliates	Name of affiliates	Country
	406	Canopius Group Limited	Jersey
	407	Canopius Holdings UK Ltd	United Kingdom
	408	Canopius US Holdings, Inc.	USA
	409	Omega Underwriting Holdings Ltd	United Kingdom
	410	Canopius Reinsurance Ltd	Bermuda
	411	Canopius Labuan PTE Ltd	Malaysia
	412	Canopius Asia PTE Ltd	Singapore
	413	Canopius Underwriting Bermuda Ltd	Bermuda
	414	Canopius Ireland Ltd	Ireland
	415	Creechurch Holdings Ltd	United Kingdom
	416	Pebbles 456 Ltd	Bermuda
	417	Canopius Services Ltd	United Kingdom
	418	Canopius Corporate Capital Ltd	United Kingdom
	419	Canopius Capital Seven Ltd	United Kingdom
	420	Canopius Capital Twelve Ltd	United Kingdom
	421	Canopius Capital Sixteen Ltd	United Kingdom
	422	Flectat 2 Ltd	United Kingdom
	423	Canopius Managing Agents Ltd	United Kingdom
	424	Canopius Europe Ltd	United Kingdom
	425	Trenwick Underwriting Ltd	United Kingdom
	426	Canopius US Insurance, Inc.	USA
	427	Canopius Underwriting Agency Inc.	USA
	428	Canopius Re Underwriting Management, Inc.	USA
	429	Canopius Germany GmbH	Germany
	430	KDIB Holdings Ltd	United Kingdom
	431	Multi Strat Holdings Ltd	Bermuda
	432	Canopius ILS Ltd	Bermuda
	433	Multi-Strat Re, Ltd	Bermuda
	434	Garden Insurance Company of Vermont	USA
	435	Samsung Heavy Industries Tech Solutions Corp.	USA
	436	Samsung Heavy Industries USA Corp	USA
	437	Samsung Heavy Industries USA Solutions LLC	USA
	438	Samsung Heavy Industries India Pvt.Ltd.	India
	439	SAMSUNG HEAVY INDUSTRIES (M) SDN.BHD	Malaysia
	440	SAMSUNG Heavy Industries (Rongcheng) Co., Ltd.	China
	441	SAMSUNG HEAVY INDUSTRIES NIGERIA LIMITED	Nigeria
	442	Samsung Heavy Industries Mozambique LDA	Mozambique
	443	Samsung Heavy Industries Rus LLC	Russian Fed.
	444	SHI - MCI FZE	Nigeria
	445	Samsung Life Insurance (Thailand) Public Co., Ltd	Thailand
	446	Beijing Samsung Real Estate Co., Ltd	China
	447	Samsung Asset Management (New York), Inc.	USA
	448	Samsung Global SME Private Equity Manager Fund Co., Ltd.	Cayman Islands
	449	Samsung Asset Management U.S. Holdings, Inc.	USA
	450	Samsung Private Equity Fund 2022 GP, Ltd.	Cayman Islands

Listing	No. of Affiliates	Name of affiliates	Country
	451	Samsung Co-Investment 2021 GP, Ltd.	Cayman Islands
	452	Samsung Asset Management(London) Ltd.	United Kingdom
	453	Samsung Private Equity Manager I Co., Ltd.	Cayman Islands
	454	Samsung Asset Management (Hong Kong) Ltd.	Hong Kong
	455	SDI-GM Synergy Cells LLC	USA
	456	Samsung C&T Japan Corporation	Japan
	457	SAMSUNG C&T INVESTMENT Co.,Ltd.	Japan
	458	Samsung C&T America Inc.	USA
	459	Samsung E&C America, INC.	USA
	460	Samsung Renewable Energy Inc.	Canada
	461	Samsung C&T Oil & Gas Parallel Corp.	USA
	462	Samsung C&T Lima S.A.C.	Peru
	463	Samsung C&T Deutschland GmbH	Germany
	464	Samsung C&T U.K. Ltd.	United Kingdom
	465	Samsung C&T ECUK Limited	United Kingdom
	466	Whessoe engineering Limited	United Kingdom
	467	SAM investment Manzanilo.B.V	Netherlands
	468	Samsung C&T Corporation Poland LLC	Poland
	469	Samsung C&T (KL) Sdn.,Bhd.	Malaysia
	470	Samsung C&T Malaysia SDN. BHD	Malaysia
	471	Erdsam Co., Ltd.	Hong Kong
	472	Samsung C&T India Private Limited	India
	473	Samsung C&T Corporation India Private Limited	India
	474	Samsung C&T Singapore Pte., Ltd.	Singapore
	475	SAMSUNG C&T Mongolia LLC.	Mongolia
	476	Samsung C&T Eng.&Const. Mongolia LLC.	Mongolia
	477	S&WOO CONSTRUCTION PHILIPPINES,INC.	Philippines
	478	VSSC STEEL CENTER LIMITED LIABILITY COMPANY	Vietnam
	479	Vista Contracting and Investment Global Pte. Ltd.	Singapore
	480	CHEIL HOLDING INC.	Philippines
	481	Samsung C&T Renewable Energy Australia Pty Ltd	Australia
	482	SAMSUNG C&T PHILIPPINES, CORP.	Philippines
	483	Samsung C&T Hongkong Ltd.	Hong Kong
	484	Samsung C&T Taiwan Co., Ltd.	Taiwan
	485	SAMSUNG C&T (SHANGHAI) CO., LTD.	China
	486	Samsung C&T (Xi'an) Co., Ltd.	China
	487	SAMSUNG C&T CORPORATION SAUDI ARABIA	Saudi Arabia
	488	SAM Gulf Investment Limited	Utd.Arab Emir.
	489	Samsung C&T Chile Copper SpA	Chile
	490	SCNT Power Kelar Inversiones Limitada	Chile
	491	Samsung C&T Corporation Rus LLC	Russian Fed.
	492	CHEIL INDUSTRIES ITALY SRL	Italy
	493	Samsung Fashion Trading Co. ,Ltd	China
	494	SAMSUNG C&T CORPORATION VIETNAM CO., LTD	Vietnam
	495	Samsung C&T Corporation UEM Construction JV Sdn Bhd	Malaysia

Listing	No. of Affiliates	Name of affiliates	Country
	496	SAMSUNG VISTA C&I AUSTRALIA PTY LTD	Australia
	497	Welstory America Inc.	USA
	498	Welstory Hungary Kft.	Hungary
	499	WELSTORY VIETNAM COMPANY LIMITED	Vietnam
	500	Shanghai Ever-Hongjun Business Mgt Service Co.,LTD	China
	501	LANGUAGE TESTING INTERNATIONAL, INC.	USA
	502	PENGTAI CHINA CO.,LTD.	China
	503	PengTai Taiwan Co., Ltd.	Taiwan
	504	PENGTAI E-COMMERCE CO.,LTD	China
	505	Beijing Pengtai Borui E-commerce Co.,Ltd.	China
	506	Medialytics Inc.	China
	507	Beijing Pengtai Baozun E-commerce Co., Ltd.	China
	508	Beijing Taibao Tianfeng Keji Co.,Ltd	China
	509	Mofang Shuyu(Shanghai) Wangluo Keji Co.,Ltd	China
	510	iMarket China Co., Ltd.	China
	511	Samsung Securities (America), Inc.	USA
	512	Samsung Securities (Europe) Limited.	United Kingdom
	513	Samsung Securities (Asia) Limited.	Hong Kong
	514	Samsung SDS America, Inc.	USA
	515	SAMSUNG SDS GSCL Canada., Ltd.	Canada
	516	Samsung SDS Europe, Ltd.	United Kingdom
	517	Samsung SDS Global SCL Hungary, Kft.	Hungary
	518	Samsung SDS Global SCL Slovakia, S.R.O.	Slovakia
	519	Samsung SDS Global SCL Poland Sp. Z.o.o.	Poland
	520	Samsung GSCL Sweden AB	Sweden
	521	Samsung SDS Global SCL France SAS	France
	522	Samsung SDS Global SCL Italy S.R.L. A Socio Unico	Italy
	523	Samsung SDS Global Supply Chain Logistics Spain S.L.U	Spain
	524	Samsung SDS Global SCL Netherlands Cooperatief U.A.	Netherlands
	525	Samsung SDS Global SCL Germany GmbH	Germany
	526	Samsung SDS Global SCL Romania S.R.L	Romania
	527	Samsung SDS Asia Pacific Pte, Ltd.	Singapore
	528	Samsung Data Systems India Private Limited	India
	529	Samsung SDS Vietnam Co., Ltd.	Vietnam
	530	PT. Samsung SDS Global SCL Indonesia	Indonesia
	531	Samsung SDS Global SCL Philippines Co., Ltd.Inc.	Philippines
	532	Samsung SDS Global SCL Thailand Co.,Ltd	Thailand
	533	SAMSUNG SDS MALAYSIA SDN. Bhd.	Malaysia
	534	Samsung SDS Global SCL Australia Pty.,Ltd.	Australia
	535	SDS-ACUTECH CO., Ltd.	Thailand
	536	ALS SDS Joint Stock Company	Vietnam
	537	Samsung SDS China Co., Ltd.	China
	538	Samsung SDS Global SCL Hong Kong Limited	Hong Kong
	539	SAMSUNG SDS Global SCL Egypt	Egypt
	540	Samsung SDS Global SCL South Africa (PTY) Ltd.	South Africa

Listing	No. of Affiliates	Name of affiliates	Country
	541	Samsung SDS Global SCL Nakliyat ve Lojistik Anonim Sirketi	Turkiye
	542	Samsung SDS Global Supply Chain Logistics Middle East DWC-LLC	Utd.Arab Emir.
	543	Samsung SDS Latin America Tecnologia E Logistica LTDA.	Brazil
	544	INTE-SDS Logistics S.A. de C.V.	Mexico
	545	Samsung SDS Rus Limited Liability Company	Russian Fed.
	546	Samsung SDS Mexico, S.A. DE C.V.	Mexico
	547	Samsung SDS Global SCL Panama S.A.	Panama
	548	Samsung SDS Global SCL Chile Limitada	Chile
	549	Samsung SDS Global SCL Peru S.A.C	Peru
	550	Samsung SDS Global SCL Colombia S.A.S	Colombia
	551	Samsung E&A America Inc.	USA
	552	Samsung Project Management Inc.	Canada
	553	Samsung E&A Hungary Co. Ltd.	Hungary
	554	Samsung Engineering Italy S.R.L.	Italy
	555	Samsung E&A Malaysia SDN. BHD.	Malaysia
	556	PT Samsung Engineering Indonesia Co., Ltd.	Indonesia
	557	Samsung E&A (Thailand) Co., Ltd.	Thailand
	558	Samsung E&A India Private Limited	India
	559	Samsung E&A Vietnam Co., Ltd.	Vietnam
	560	GLOBAL MODULE CENTER JOINT STOCK COMPANY	Vietnam
	561	Samsung E&A Global Private limited	India
	562	Samsung E&A Shanghai Co., Ltd.	China
	563	Samsung E&A Xi' an Co., Ltd.	China
	564	Samsung E&A Arabia Co., Ltd.	Saudi Arabia
	565	Muharraq Wastewater Services Company W.L.L.	Bahrain
	566	Muharraq STP Company B.S.C.	Bahrain
	567	Muharraq Holding Company 1 Ltd.	Utd.Arab Emir.
	568	SAMSUNG ENGINEERING NEC COMPANY LIMITED	Saudi Arabia
	569	Samsung Engineering Trinidad Co., Ltd.	Trinidad,Tobago
	570	Samsung E&A Manzanillo S.A. De C.V.	Mexico
	571	Grupo Samsung E&A Mexico, S.A. De C.V.	Mexico
	572	Samsung E&A Bolivia S.A	Bolivia
	573	Samsung Engineering Kazakhstan L.L.P.	Kazakhstan
	574	Samsung E&A America Construction LLC	USA
	575	Samsung E&A Louisiana Construction LLC	USA
	576	Samsung EPC Company Ltd.	Saudi Arabia
	577	Muharraq Holding Company 2 Ltd.	Utd.Arab Emir.
	578	Asociados Constructores DBNR, S.A. de C.V.	Mexico
	579	S-1 CORPORATION HUNGARY LLC	Hungary
	580	S-1 CORPORATION VIETNAM CO., LTD	Vietnam
	581	Samsung Beijing Security Systems	China
	582	Pengtai Greater China Company Limited	Hong Kong
	583	PENGTAI INTERACTIVE ADVERTISING CO.,LTD	China
	584	Iris Atlanta, Inc.	USA
	585	Pricing Solutions Ltd	Canada

Listing	No. of Affiliates	Name of affiliates	Country
	586	89 Degrees, Inc.	USA
	587	Cheil USA Inc.	USA
	588	Cheil Central America Inc.	USA
	589	Iris Worldwide Holdings Limited	United Kingdom
	590	Iris London Limited	United Kingdom
	591	Iris Germany GmbH	Germany
	592	Iris Services Limited Dooel Skopje	Macedonia
	593	CHEIL EUROPE LIMITED	United Kingdom
	594	Cheil Germany GmbH	Germany
	595	Cheil France SAS	France
	596	CHEIL SPAIN S.L	Spain
	597	Cheil Benelux B.V.	Netherlands
	598	Cheil Nordic AB	Sweden
	599	Iris Worldwide Integrated Marketing Private Limited	India
	600	Cheil India Private Limited	India
	601	Cheil (Thailand) Ltd.	Thailand
	602	Cheil Singapore Pte. Ltd.	Singapore
	603	CHEIL VIETNAM COMPANY LIMITED	Vietnam
	604	Cheil Integrated Marketing Philippines, Inc.	Philippines
	605	CHEIL MALAYSIA SDN. BHD.	Malaysia
	606	Cheil New Zealand Limited	New Zealand
	607	Cheil Worldwide Australia Pty Ltd	Australia
	608	CHEIL CHINA	China
	609	Cheil Hong Kong Ltd.	Hong Kong
	610	Caishu (Shanghai) Business Consulting Co., Ltd	China
	611	Cheil MEA FZ-LLC	Utd.Arab Emir.
	612	Cheil South Africa (Pty) Ltd	South Africa
	613	CHEIL KENYA LIMITED	Kenya
	614	Cheil Communications Nigeria Ltd.	Nigeria
	615	Cheil Worldwide Inc./Jordan LLC.	Jordan
	616	Cheil Ghana Limited	Ghana
	617	Cheil Egypt LLC	Egypt
	618	Cheil Maghreb LLC	Morocco
	619	Cheil Brasil Comunicacoes Ltda.	Brazil
	620	Cheil Mexico, S.A. de C.V.	Mexico
	621	Cheil Chile SpA.	Chile
	622	Cheil Peru S.A.C.	Peru
	623	CHEIL ARGENTINA S.A.	Argentina
	624	Cheil Rus LLC	Russian Fed.
	625	Cheil Ukraine LLC	Ukraine
	626	Cheil Kazakhstan LLC	Kazakhstan
	627	S&D Water Solutions	Vietnam
	628	Samsung Hospitality America Inc.	USA
	629	Shilla Travel Retail Pte. Ltd.	Singapore
	630	Samsung Shilla Business Service Beijing Co., Ltd.	China

Listing	No. of Affiliates	Name of affiliates	Country
	631	Shilla Travel Retail Hong Kong Limited	Hong Kong
	632	HDC SHILLA (SHANGHAI) CO., LTD	China
	633	SAMSUNG HOSPITALITY U.K. LIMITED	United Kingdom
	634	Samsung Hospitality Europe GmbH	Germany
	635	SAMSUNG HOSPITALITY ROMANIA SRL	Romania
	636	SAMSUNG HOSPITALITY VIETNAM CO.,LTD	Vietnam
	637	SAMSUNG HOSPITALITY PHILIPPINES INC.	Philippines
	638	SAMSUNG HOSPITALITY INDIA PRIVATE LIMITED	India
	639	Samsung Venture Investment (Shanghai) Co., Ltd.	China
	640	Iris (USA) Inc.	USA
	641	The Barbarian Group LLC	USA
	642	McKinney Ventures LLC	USA
	643	Lockard & Wechsler LLC	USA
	644	Iris Nation Worldwide Limited	United Kingdom
	645	Iris Americas, Inc.	USA
	646	Irisnation Latina, S. de R.L. de C.V.	Mexico
	647	Iris Promotional Marketing Ltd	United Kingdom
	648	Iris Ventures 1 Limited	United Kingdom
	649	Founded Partners Limited	United Kingdom
	650	Iris Digital Limited	United Kingdom
	651	Iris Ventures (Worldwide) Limited	United Kingdom
	652	WDMP Limited	United Kingdom
	653	Iris Worldwide (Thailand) Limited	Thailand
	654	Holdings BR185 Limited	Brit.Virgin Is.
	655	Beattie McGuinness Bungay Limited	United Kingdom
	656	Cheil Italia S.r.l	Italy
	657	Cheil Austria GmbH	Austria
	658	Cheil Romania S.R.L.	Romania
	659	Cheil Hungary Kft.	Hungary
	660	Cheil Adriatic D.O.O.	Serbia/Monten.
	661	Experience Commerce Software Private Limited	India
	662	Diginfluenz Private Limited	India
	663	PT. CHEIL WORLDWIDE INDONESIA	Indonesia
	664	Cheil Philippines Inc.	Philippines
	665	Shilla Retail Plus Pte. Ltd.	Singapore
	666	Tianjin Samsung International Travel Service Co., Ltd	China
	667	BNY Trading Hong Kong Limited	Hong Kong
	668	LOFAN LIMITED	Hong Kong
	669	KINGMA LIMITED	Hong Kong
	670	One Agency FZ-LLC	Utd.Arab Emir.
	671	One RX Project Management Design and Production Limited Company	Turkiye
	672	ONE RETAIL EXPERIENCE KOREA LIMITED	United Kingdom
	673	One RX India Private Limited	India
	674	ONE RX INTERIOR DECORATION L.L.C	Utd.Arab Emir.
	675	ONE AGENCY PRINTING L.L.C	Utd.Arab Emir.
	676	Brazil 185 Participacoes Ltda	Brazil
	677	Iris Router Marketing Ltda	Brazil

3. Equity investments in other corporations (Details)

[As of December 31, 2025] (1,000 shares, KRW million, %)

Name of Company	Listing	Acquisition Date	Objective	Acquisition Cost	Beginning Balance			Increase/Decrease			Ending Balance			Current Financial Stats	
					Qty	Ownership(%)	Book Value	Acquisition/Disposal		Valuation	Qty	Ownership(%)	Book Value	Total Asset	Net Income (Loss)
								Qty	Amount						
Samsung Electro-Mechanics	Listed	1977.01	Management Participation	250	17,693	23.7	445,244	0	0	0	17,693	23.7	445,244	14,594,779	730,990
Samsung SDI	Listed	1977.01	Management Participation	304	15,664	19.4	1,614,404	0	0	0	15,664	19.4	1,614,404	42,105,029	-554,933
Samsung Heavy Industries	Listed	1977.09	Management Participation	125	134,027	15.2	3,230,057	0	0	-107,222	134,027	15.2	3,122,835	14,948,871	535,754
Hotel Shilla	Listed	1979.12	Management Participation	252	2,005	5.1	89,410	0	0	5,112	2,005	5.1	94,522	3,541,424	-172,849
Cheil Worldwide	Listed	1988.09	Management Participation	185	29,038	25.2	491,599	0	0	0	29,038	25.2	491,599	3,604,095	208,607
Samsung SDS	Listed	1992.07	Management Participation	6,160	17,472	22.6	560,827	0	0	0	17,472	22.6	560,827	13,453,704	782,669
Samsung BioLogics	Listed	2011.04	Management Participation	30,000	14,450	31.2	1,410,104	0	0	0	14,450	31.2	1,410,104	11,060,742	1,792,237
Samsung Display	Unlisted	2012.04	Management Participation	16,009,547	221,969	84.8	18,509,307	0	0	0	221,969	84.8	18,509,307	76,710,079	5,522,684
Samsung Epis Holdings	Listed	2025.11	Management Participation	185,788	7767	31.2	185788	0	0	0	7,767	31.2	185,788	7,709,210	8,332
STECO	Unlisted	1995.06	Management Participation	24,000	2,590	70	35,861	0	0	0	2,590	70	35,861	137,168	4,324
SEMES	Unlisted	1992.12	Management Participation	1,000	2,173	91.5	71,906	0	0	0	2,173	91.5	71,906	2,637,216	210,584
Samsung Electronics Service	Unlisted	1998.01	Management Participation	30,000	6,000	99.3	48,121	0	0	0	6,000	99.3	48,121	720,837	16,082
Samsung Electronics Sales	Unlisted	2000.12	Management Participation	3,100	1,767	100	247,523	0	0	0	1,767	100	247,523	1,166,771	6,108
Samsung Electronics Logitech	Unlisted	1999.04	Management Participation	76	1,011	100	46,669	0	0	0	1,011	100	46,669	442,234	16,463
Samsung Medison	Unlisted	2011.02	Management Participation	286,384	87,350	68.5	477,648	0	0	0	87,350	68.5	477,648	857,183	89,231
Samsung Global Research	Unlisted	1991.05	Management Participation	320	3,576	29.8	24,942	0	0	0	3,576	29.8	24,942	196,490	481
Samsung Venture Investment	Unlisted	1999.11	Management Participation	4,900	980	16.3	35,062	0	0	6,452	980	16.3	41,514	263,976	31,190

Name of Company	Listing	Acquisition Date	Objective	Acquisition Cost	Beginning Balance			Increase/Decrease			Ending Balance			Current Financial Stats	
					Qty	Ownership(%)	Book Value	Acquisition/Disposal Qty	Acquisition/Disposal Amount	Valuation	Qty	Ownership(%)	Book Value	Total Asset	Net Income (Loss)
SVIC #21	Unlisted	2011.11	Management Participation	19,800	0	99	99	0	0	0	0	99	99	90,935	14,984
SVIC #22	Unlisted	2011.11	Management Participation	19,800	0	99	12,375	0	0	0	0	99	12,375	14,593	-53
SVIC #26	Unlisted	2014.11	Management Participation	19,800	1	99	57,565	0	0	0	1	99	57,565	21,712	-74
SVIC #28	Unlisted	2015.02	Management Participation	7,425	0	99	99	0	0	0	0	99	99	234,445	24,104
SVIC #32	Unlisted	2016.08	Management Participation	19,800	1	99	50,591	-1	-3,814	0	0	99	46,777	119,535	-12,644
SVIC #33	Unlisted	2016.11	Management Participation	4,950	0	99	32,542	0	0	0	0	99	32,542	190,421	-9,040
SVIC #42	Unlisted	2018.11	Management Participation	4,950	0	99	32,310	0	0	0	0	99	32,310	15,039	-5,893
SVIC #45	Unlisted	2019.05	Management Participation	19,800	1	99	139,887	0	2,066	0	1	99	141,953	105,839	-27,752
SVIC #52	Unlisted	2021.05	Management Participation	9,900	1	99	83,357	0	14,902	0	1	99	98,259	115,312	25,478
SVIC #56	Unlisted	2021.11	Management Participation	22,084	1	99	56,033	0	-3443	0	1	99	52,590	41,522	-7,220
SVIC #57	Unlisted	2022.08	Management Participation	14,850	1	99	142,797	0	-30	0	1	99	142,767	168,426	34,047
SVIC #74	Unlisted	2025.06	Management Participation	14,058	0	99	39962	0	51,376	0	0	99	91,338	39,525	-1,799
SVIC #76	Unlisted	2025.12	Management Participation	1,000	0	66.7	1000	0	39,523	0	0	66.7	40,523	1,502	-255
Semiconductor Growth Fund	Unlisted	2017.03	Management Participation	500	11,772,785	66.7	11,773	-3,139,758	-3,140	0	8,633,027	66.7	8,633	27,621	921
System LSI Mutual benefit private equity trust	Unlisted	2020.04	Management Participation	25,000	33,000,000	62.5	33,000	0	0	0	33,000,000	62.5	33,000	52,634	-211
Semiconductor Ecosystem Fund	Unlisted	2023.07	Management Participation	500	21,500,000	66.7	21,500	10,000,000	10,000	0	31,500,000	66.7	31,500	31,446	-310
Stellar Forest of Hope	Unlisted	2022.12	Management Participation	900	180	100	900	0	0	0	180	100	900	13,832	3,663
Rainbow Robotics	Listed	2023.01	Management Participation	58,982	6,790	35	1,300,731	0	0	0	6,790	35	1,300,731	143,305	1,422
iMarket Korea	Listed	2000.12	Management Participation	1,900	647	1.9	5,101	0	0	-389	647	1.9	4,712	1,364,073	29,641

Name of Company	Listing	Acquisition Date	Objective	Acquisition Cost	Beginning Balance			Increase/Decrease			Ending Balance			Current Financial Stats	
					Qty	Ownership(%)	Book Value	Acquisition/Disposal		Valuation	Qty	Ownership(%)	Book Value	Total Asset	Net Income (Loss)
								Qty	Amount						
KT Skylife	Listed	2001.12	Simple Investment	3,344	240	0.5	1,207	0	0	-182	240	0.5	1,025	976,329	1,467
Mona Yongpyong	Listed	2007.05	Simple Investment	1,869	400	0.8	1,322	0	0	-408	400	0.8	914	1,027,782	-30637
ATech Solution	Listed	2009.11	Simple Investment	26,348	1,592	15.9	16,414	0	0	-6,321	1,592	15.9	10,093	323,251	330
Wonik Holdings	Listed	2013.12	Management Participation	15,411	1,759	2.3	85,672	0	0	-48,817	1,759	2.3	36,855	1,969,723	50,427
Wonik IPS	Listed	2016.04	Management Participation	16,214	1,851	3.8	125,678	0	0	185,464	1,851	3.8	311,142	1,164,636	84,029
Dongjin Semichem	Listed	2017.11	Management Participation	48,277	2,468	4.8	90,448	0	0	53,430	2,468	4.8	143,878	2,006,131	94,092
Soulbrain	Listed	2020.07	Management Participation	24,866	437	5.6	114,583	0	0	45,264	437	5.6	159,847	1,446,750	83,989
S&S Tech	Listed	2020.08	Management Participation	65,933	1,716	8	82,889	0	0	12,528	1,716	8	95,417	393,042	58,093
YC Corporation	Listed	2020.08	Management Participation	47,336	9,602	11.7	139,032	0	0	-12,770	9,602	11.7	126,262	607,189	28,984
KCTech	Listed	2020.11	Management Participation	20,720	1,022	4.9	40,531	0	0	77,126	1,022	5.2	117,657	600,479	53,392
LOTVacuum	Listed	2020.11	Management Participation	18,990	1,268	7.1	15,719	0	0	-2,066	1,268	7.1	13,653	322,446	-7,781
Newpower	Listed	2020.11	Management Participation	12,739	2,141	4.9	11,069	0	0	6,380	2,141	4.9	17,449	991,117	7,604
Fine Semitech	Listed	2021.03	Management Participation	43,009	1,538	7	47,146	15	0	-6,364	1,553	7.2	40,782	540,070	-14,330
DNF	Listed	2021.08	Management Participation	20,964	810	7	12,652	0	0	-233	810	7	12,419	160,203	1,239
Marvell Technology	Listed	2021.10	Simple Investment	11,705	173	0	21,118	0	0	58,409	173	0	79,527	31,977,177	3,796,576
The Korea Economic Daily	Unlisted	1987.05	Simple Investment	150	72	0.4	365	0	0	0	72	0.4	365	706,165	23,705
Korea Business Finance Loan	Unlisted	1995.01	Simple Investment	5,000	1,000	17.2	2,964	0	0	0	1,000	17.2	2,964	88,366	1,123
FineChips	Unlisted	2001.12	Simple Investment	10	2	3.3	10	0	0	0	2	3.3	10	20,338	2,390
Inkel	Unlisted	2006.11	Simple Investment	130	0	0	0	0	0	0	0	0	0	7,848	-4,058

Name of Company	Listing	Acquisition Date	Objective	Acquisition Cost	Beginning Balance			Increase/Decrease			Ending Balance			Current Financial Stats	
					Qty	Ownership(%)	Book Value	Acquisition/Disposal		Valuation	Qty	Ownership(%)	Book Value	Total Asset	Net Income (Loss)
								Qty	Amount						
Intellectual Discovery	Unlisted	2011.05	Simple Investment	5,000	357	10.7	1,922	0	0	0	357	10.7	1,922	90,717	7,263
Maltani Corp.	Unlisted	2012.04	Simple Investment	16,544	45	15	8,761	0	0	-317	45	15	8,444	92,050	98
AI Research Institute	Unlisted	2016.07	Simple Investment	3,000	600	14.3	3,000	0	0	-2969	600	14.3	31	1,660	-1,017
Mico Ceramics	Unlisted	2020.11	Management Participation	21,667	747	13.7	64,679	0	0	8,464	747	13.7	73,143	450,385	62,276
Woobang	Unlisted	2010.07	Simple Investment	0	1	0	0	0	0	0	1	0	0	487,821	3,584
Sambo Computer	Unlisted	2012.09	Simple Investment	0	0	0	0	0	0	0	0	0	0	51,067	1,308
Daewoo Songdo Development	Unlisted	2012.12	Simple Investment	0	9	0	0	0	0	0	9	0	0	19,369	-350
Zyle Motor Sales	Unlisted	2012.12	Simple Investment	0	1	0	0	0	0	0	1	0	0	289,439	-11,448
Inhee	Unlisted	2014.04	Simple Investment	0	0	0.1	0	0	0	0	0	0.1	0	2,066	148
Bearport Resort	Unlisted	2022.04	Simple Investment	0	51	0.5	0	0	0	0	51	0.5	0	111,583	-1,626
SEA	Unlisted	1978.07	Management Participation	59,362	492	100	17,166,557	0	0	0	492	100	17,166,557	52,966,362	1,475,163
SECA	Unlisted	1992.08	Management Participation	3,823	0	100	90,922	0	0	0	0	100	90,922	1,346,024	209,907
SEDA	Unlisted	1994.01	Management Participation	13,224	77,205,709	87	647,620	0	0	0	77,205,709	87	647,620	4,815,175	-311,121
SEM	Unlisted	1995.07	Management Participation	3,032	3,837	63.6	165,638	0	0	0	3,837	63.6	165,638	2,267,579	123,815
SELA	Unlisted	1989.04	Management Participation	319	40	100	86,962	0	0	0	40	100	86,962	816,291	-73,114
SEASA	Unlisted	1996.06	Management Participation	4,696	21,854	98	6,779	0	0	0	21,854	98	6,779	111,451	3,977
SECH	Unlisted	2002.12	Management Participation	597	0	4.1	597	0	0	0	0	4.1	597	681,058	40,311
SEUK	Unlisted	1995.07	Management Participation	33,908	109,546	100	433,202	0	0	0	109,546	100	433,202	3,174,054	205,612
SEL	Unlisted	1998.12	Management Participation	8,280	4,393	100	0	0	0	0	4,393	100	0	8,489	0

Name of Company	Listing	Acquisition Date	Objective	Acquisition Cost	Beginning Balance			Increase/Decrease			Ending Balance			Current Financial Stats	
					Qty	Ownership(%)	Book Value	Acquisition/Disposal Qty	Acquisition/Disposal Amount	Valuation	Qty	Ownership(%)	Book Value	Total Asset	Net Income (Loss)
SEHG	Unlisted	1982.02	Management Participation	28,042	0	100	354,846	0	0	0	0	100	354,846	584,013	126,322
SEF	Unlisted	1991.08	Management Participation	230	2,700	100	234,115	0	0	0	2,700	100	234,115	1,271,734	77,737
SEI	Unlisted	1993.05	Management Participation	862	677	100	143,181	0	0	0	677	100	143,181	1,135,764	70,558
SESA	Unlisted	1989.01	Management Participation	3,276	8,021	100	142,091	0	0	0	8,021	100	142,091	1,367,304	59,465
SEP	Unlisted	1982.09	Management Participation	204	1,751	100	37,616	0	0	0	1,751	100	37,616	394,832	13,343
SEH	Unlisted	1991.05	Management Participation	1,954	753	100	650,157	0	0	0	753	100	650,157	1,312,566	135,291
SELS	Unlisted	1991.05	Management Participation	18,314	1,306	100	24,288	0	0	0	1,306	100	24,288	2,072,011	-20,337
SEBN	Unlisted	1995.07	Management Participation	236	539,045	100	914,751	0	0	0	539,045	100	914,751	1,722,642	-314,505
SEEH	Unlisted	2008.01	Management Participation	4,214	0	100	1,369,992	0	0	0	0	100	1,369,992	9,351,798	123,913
SENA	Unlisted	1992.03	Management Participation	392	1,000	100	69,372	0	0	0	1,000	100	69,372	737,814	66,061
SESK	Unlisted	2002.06	Management Participation	8,976	0	51.4	263,767	0	0	0	0	51.4	263,767	1,440,105	97,001
SEPOL	Unlisted	1996.04	Management Participation	5,462	106	100	78,267	0	0	0	106	100	78,267	979,560	182,386
SEAG	Unlisted	2002.01	Management Participation	40	0	100	32,162	0	0	0	0	100	32,162	491,923	93,341
SERC	Unlisted	2006.01	Management Participation	24,877	0	100	188,290	0	0	0	0	100	188,290	955,125	-92,875
SERK	Unlisted	2007.07	Management Participation	4,600	0	100	204,555	0	0	0	0	100	204,555	1,159,007	-176,704
SGE	Unlisted	1995.05	Management Participation	827	0	100	32,836	0	0	0	0	100	32,836	1,308,261	-1,570
SEEG	Unlisted	2012.07	Management Participation	23	0	0.1	39	0	0	0	0	0.1	39	1,426,155	156,279
SSA	Unlisted	1998.12	Management Participation	263	2,000	100	32,622	0	0	0	2,000	100	32,622	935,316	37,184
SAPL	Unlisted	2006.07	Management Participation	793	877,133	100	981,483	0	0	0	877,133	100	981,483	35,742,415	5,296,559

Name of Company	Listing	Acquisition Date	Objective	Acquisition Cost	Beginning Balance			Increase/Decrease			Ending Balance			Current Financial Stats	
					Qty	Ownership(%)	Book Value	Acquisition/Disposal		Valuation	Qty	Ownership(%)	Book Value	Total Asset	Net Income (Loss)
								Qty	Amount						
SME	Unlisted	2003.05	Management Participation	4,796	17,100	100	7,644	0	0	0	17,100	100	7,644	745,469	28,430
SDMA	Unlisted	1995.03	Management Participation	21,876	71,400	75	18,741	0	0	0	71,400	75	18,741	33,391	-13
SEMA	Unlisted	1989.09	Management Participation	4,378	16,247	100	103,402	0	0	0	16,247	100	103,402	324,631	27,597
SAVINA	Unlisted	1995.01	Management Participation	5,839	0	100	28,365	0	0	0	0	100	28,365	72,381	16,795
SEIN	Unlisted	1991.08	Management Participation	7,463	46	100	118,909	0	0	0	46	100	118,909	935,649	98,484
TSE	Unlisted	1988.01	Management Participation	1,390	11,020	91.8	279,163	0	0	0	11,020	91.8	279,163	2,324,358	205,028
SEAU	Unlisted	1987.11	Management Participation	392	53,200	100	111,964	0	0	0	53,200	100	111,964	653,110	54,600
SIEL	Unlisted	1995.08	Management Participation	5,414	216,787	100	75,263	0	0	0	216,787	100	75,263	10,369,065	1,543,542
SRI-Bangalore	Unlisted	2005.05	Management Participation	7,358	17	100	31,787	0	0	0	17	100	31,787	851,931	237,700
SSAH	Unlisted	2026.03	Management Participation	148,950	0	0	0	0	303,100	0	0	100	303,100	0	0
SJC	Unlisted	1975.12	Management Participation	273	1,560	100	253,108	0	0	0	1,560	100	253,108	1,967,890	27,378
SRJ	Unlisted	1992.08	Management Participation	3,120	122	100	1,482	0	0	0	122	100	1,482	115,903	2,807
SCIC	Unlisted	1996.03	Management Participation	23,253	0	100	640,452	0	0	0	0	100	640,452	14,604,846	168,077
SEHK	Unlisted	1988.09	Management Participation	349	274,250	100	79,033	0	0	0	274,250	100	79,033	1,235,014	35,799
SET	Unlisted	1994.11	Management Participation	456	27,270	100	112,949	0	0	0	27,270	100	112,949	2,115,046	74,236
SSEC	Unlisted	1995.04	Management Participation	32,128	0	69.1	130,551	0	0	0	0	69.1	130,551	758,755	112,075
SESC	Unlisted	2002.09	Management Participation	5,471	0	73.7	34,028	0	0	0	0	73.7	34,028	134,449	11,659
TSTC	Unlisted	2001.03	Management Participation	10,813	0	90	260,092	0	0	0	0	90	260,092	739,996	2,937
SSS	Unlisted	2001.01	Management Participation	1,200	0	100	19,189	0	0	0	0	100	19,189	9,474,930	483,630

Name of Company	Listing	Acquisition Date	Objective	Acquisition Cost	Beginning Balance			Increase/Decrease			Ending Balance			Current Financial Stats	
					Qty	Ownership(%)	Book Value	Acquisition/Disposal		Valuation	Qty	Ownership(%)	Book Value	Total Asset	Net Income (Loss)
								Qty	Amount						
SCS	Unlisted	2012.09	Management Participation	111,770	0	100	6,019,037	0	0	0	0	100	6,019,037	16,042,066	1,105,878
SSCX	Unlisted	2016.04	Management Participation	1,141	0	100	1,141	0	0	0	0	100	1,141	1,296,710	32,947
SESS	Unlisted	1994.12	Management Participation	18,875	0	100	504,313	0	0	0	0	100	504,313	1,032,002	108,922
TSLED	Unlisted	2012.04	Management Participation	119,519	0	100	119,519	0	0	0	0	100	119,519	257,681	8,004
SSCR	Unlisted	2006.09	Management Participation	3,405	0	100	9,332	0	0	0	0	100	9,332	111,434	21,418
TSST Japan	Unlisted	2004.03	Management Participation	1,639	30	49	0	0	0	0	30	49	0	234,145	0
STE	Unlisted	1996.01	Management Participation	4,206	2	49	0	0	0	0	2	49	0	7,601	0
Semiconductor Portal Inc.	Unlisted	2002.12	Simple Investment	38	0	1.2	10	0	0	0	0	1.2	10	2,027	10
One-Blue, LLC	Unlisted	2011.07	Management Participation	1,766	0	16.7	1,766	0	0	0	0	16.7	1,766	18,776	207
Sentiance NV	Unlisted	2012.12	Simple Investment	3,422	7	7.2	0	0	0	0	7	7.2	0	2,483	-7,182
Mantis Vision Ltd.	Unlisted	2014.01	Simple Investment	1,594	355	2.1	0	0	0	0	355	2.1	0	18,077	16,611
Leman Micro Devices SA	Unlisted	2014.08	Simple Investment	1,019	17	3.4	0	0	0	0	17	3.4	0	2,095	-35
Sensifree LTD	Unlisted	2016.01	Simple Investment	2,111	666	9.5	0	0	0	0	666	9.5	0	147	1,576
Quobyte, Inc.	Unlisted	2016.04	Simple Investment	2,865	729	11.8	0	0	0	0	729	11.8	0	5,439	-320
Afero, Inc.	Unlisted	2016.05	Simple Investment	5,685	723	5.5	0	0	0	0	723	5.5	0	21,127	-3,839
				Total	-	-	63,747,222	6,860,256	410,540	270,571	-	-	64,428,333	-	-

※ Based on separate financial statements

※ Name of Company is referred to XII. Appendix 1. Subsidiaries subject to consolidated financial statements.

※ Ownership percentage is calculated based on the number of common shares issued

※ The Company measures financial instruments (equity stakes) in fair value in accordance with K-IFRS. The Company annually assesses if investment in subsidiaries or affiliates possess any indication of impairment and estimates the recoverable amount of assets to be impaired.

※ Due to difficulties in obtaining the most recent financial data, current financial status of Daewoo Songdo Development Co., Ltd. is as of December 31, 2017; Mantis Vision Ltd. is as of December 31, 2021; Semiconductor Portal, Inkel Co., Ltd. is as of December 31, 2023; Sentiance NV, Leman Micro Devices SA, Sensifree LTD is as of December 31, 2024; Quobyte, One Blue, LLC is as of March 31, 2025; and Afero is as of June 30, 2025.

4. R&D results (detailed)

DX Division	
Research project	**Details**
Visual Display	
Micro RGB ~ June 2026	□ Micro RGB LED based 4K TV (115”) - MR95F (115”) - Offers improved color accuracy and detailed contrast using micro RGB Technology (micro RGB matrix plus), offers our unique image quality with a realistic sense of object presence by applying high color accuracy, Glare-Free technology, and VRR 4K 144Hz - R95(65-75-85”) : Premium Micro RGB TV model featuring enhanced color expression with Micro RGB technology and immersive premium design while delivering the true value of a premium flagship experience by WOC Ready solutions - (Applied Micro RGB Technology, Micro RGB Color Booster Pro, Glare Free, and VRR 165Hz; features Object Tracking Sound + powered by Real Top speakers and AI-based object separation technology; features an ultra-slim bezel (SNB) front design, Zero Gap Pocket architecture for flush wall mounting; supports wireless connectivity through WOC Ready - R85(65-75-85-100”) : An essential model designed to successfully establish and expand the new Micro RGB model in the market, while delivering an outstanding color experience through Real Micro R/G/B technology (Applied Micro RGB Technology, Micro RGB Color Booster Pro, VRR 144Hz; applied Object Tracking Sound Lite AI-based object separation technology; maximized cost efficiency through the QN80 platform; features a Solidity design that delivers a robust and premium feel)
Neo QLED 8K ~June 2026	□ Ultra high-resolution, slim 8K TV based on Mini LED technology - QN900 (65-75-85-98") / QN800 (65-75-85") / QN700 (55-65-75") / QN60 (65-75-85") - QLED 8K resolution offers real-life viewing experience with enhanced contrast of sophisticated Mini LED - Offers immersive and realistic viewing experience with Neural Quantum Processor 8K - Offers spatial sound that envelops the space with OTS(Object Tracking Sound) - Introduced QN990F featuring 8K Wireless One Connect Box, 8K AI Upscaling Pro, AI HDR Remastering Pro, AI Motion Enhancer Pro, and 8K 120Hz 4K 240Hz VRR - Introduced the QN990H featuring Tizen 10.0
Neo QLED 4K ~March 2026	□ Mini LED-based products come in 4 series and up to 9 sizes (43-50-55-65-75-85-98-100-115 ") - Slim design by adopting Mini LED, premium look with bezel-less/metal design - New LED with Quantum Nano-Layer Multi-Cell structure, enabling slim design, high luminance efficiency, luminance profile control - Adjusts picture quality using AI functions based on user’s preferences of genre-specific picture quality - Provides quick access and personalized recommendations with New Home, which offers convenient serviceability - Provides enhanced AI functionalities (QN90F) with the application of NQ5 SI Gen3 Processor (Live Translate, Click to Search, Home Insight, etc.) - Applied glare free technology and VRR 4K 165Hz (QN90F)
OLED TV ~March 2026	□ Quantum-Dot-based self-emitting display flat 4K TV (55-65-77") - S95 (55-65-77"): OLED TV that provides the true value of TV, featuring QD-OLED display with 165Hz VRR, OLED Glare Free-True Reality quality, Infinity One Design (an ultra slim flat form factor equipped with top speaker), Object Tracking Sound, and ATMOS 2026 model: features premium wall-flush Dual Plate Design and WOC Ready Solutions - S90 (55-65-77"): Provides picture quality of OLED Display featuring 144Hz VRR and immersive sound with Laser Slim Design featuring OTS Lite and ATMOS, strengthening Samsung OLED lineups beyond Neo QLED to enhance positioning in the premium TV market - Offers enhanced AI functionalities with the application of NQ5 SI Gen3 Processor (S90/S95F) □ White OLED-based self-emitting display flat 4K TV (42-48-55-65-77-83") - S95 (83"): same features as above 2026 model: features premium wall-flush Dual Plate Design and WOC Ready Solutions - S90 (42-48-55-65-77-83"): same features as above - S85 (55-65-77-83"): Features white OLED display—which has been prepared as a new lineup for OLED sales expansion and profit/loss improvement— and offers premium spatial sound with OTS Lite/ ATMOS and a contour design with sleek curves

DX Division	
Research project	**Details**
Neo Mini LED TV ~June 2026	□ Neo Mini LED-based lineup with 2 series and 6 size options (43-50-55-65-75-85-100") - M80(55-65-75-85") / M70(43-50-55-65-75-85") / M90(100") □ Background: to enhance our response to rival Fak-QD by creating a new product category based on Mini LED □ Specs and features - Enhanced picture quality through improved light efficiency and color reproduction based on Mini LED+KSF - Strengthened sound specifications tailed for the Indian market (20→30W) - Features metal-based design delivering a refined and solid image - Offers vivid colors, enhanced contrast through AI technology and supports AI smart functions (M80)
QLED TV ~March 2026	□ Flat QLED 4K TV (32-43-50-55-60-65-70-75-82-85-98") - Flagship QLED maximizes viewing experience with unrivaled picture quality within 4K (AI/brightness/viewing angle) and sound quality (OTS) - Maximizes immersive experience with ideal brightness contrast, free viewing angle, life-like color, and optimal brightness - Optimizes viewing experience by identifying user context based on voice recognition and AI technologies - Convenient calibration of picture quality with the touch of a button from a mobile device without expensive, professional equipment - Upgraded gaming experience for casual gamers through Game Bar - Integrates and expands the Art Store x Ambient service (available on QLED models and above); incorporates AI SoC in TV products (Q7F↑)
UHD TV ~June 2026	□ Flat UHD TV (43-50-55-58-60-65-70-75-85-98") - UHD Smart TV featuring a slim, bezel-less design and colors that closely resemble natural colors □ Specs and features - UHD picture quality that faithfully reproduces the original content through Dynamic Crystal Color and Dual LED - Provides a complete smart experience through a multimedia screen experience, rich content, and Smart Home experiences - Enhances the smart experience with added features including Game Hub, IoT Hub, Chat Together, Voice Ready, Daily+, and SmartThings Mobile Plugin - Introduced enhanced sound output tailored to the Indian market (20→30W) (43-50-55-65") □ Flat FHD/HD TV (24-27-32-40-43") - FHD/HD Smart TV featuring a three-sided bezel-less design and Full Screen UI for an expanded experience

DX Division	
Research project	**Details**
Lifestyle TV ~June 2026	□ The SERO (43") - Simple, modern vertical screen that rotates 360 degrees with flat-type speaker - Easily installed in any living space, mobile floor stand included - Significantly improved VoC compared to existing products with anti-glare/anti-reflective screen even for rotated form factor □ The Frame (32-43-50-55-65-75-85") - Design resembles a real picture frame; completes a picture frame experience - Exhibit various famous paintings and pictures; adopted lifestyle design which blends in with the interior - Additional introduction of 85" to meet the needs for ultra-large Lifestyle products - Completes the Real Frame experience with the anti-glare/anti-reflective screen that shows a paper-like image - Introduced QFLS03W equipped with 4K Wireless One Connect Box - Introduced QHLS03M featuring a built-in type connectivity solution in addition to existing wireless OC and wired OC solutions □ The Serif (43-50-55-65") - I-shaped serif font design; distinct from other products; works as beautiful interior design object - Additional introduction of 65" to expand the position of large screen products - Design that resembles a piece of furniture with the anti-glare/anti-reflective screen that shows a matte image - Offers a dark color option other than white (Ivy Green) □ The Terrace (55-65-75") - Differentiated product tailored to a lifestyle of relaxing and enjoying entertainment outdoors □ The Premiere (100–130") - Ultra-short-throw laser projector with high-resolution, providing a top-notch Smart UX/OTT experience - Complements any environment with blended design, can be placed directly in front of a wall and has an easily adjustable screen size. - Complete experience of our TV models including the differentiated picture quality and sound □ The Freestyle (30–100") / Freestyle Rev (30–100") - Movable Smart Screen that enables users to enjoy content anytime, anywhere - Easy to set up in various locations and provides an optimal viewing experience regardless of angle/distance (Auto Focus/Auto Keystone) - Added usability via the basic cradle, enabling easy placement in various locations; and the socket adapter expands usability.
The Moving Style ~September 2025	□ The Moving Style (UFLSM7K 27") - Detachable companion screen that can be used anytime, anywhere, in any space - Equipped with a built-in battery that allows the screen to operate for up to 3 hours without a power cable - Touch screen that anyone can use
Sound Bar ~March 2026	□ Sound Bar Q990B - Industry's first wireless ATMOS transmission from TV to soundbar - Provides the optimal Cinema True ATMOS just like in the cinema, utilizing all channels of TV and soundbar - Equipped with soundbar room-correction technology □ Sound Bar Q990F - Delivers optimized immersive audio experience using AI - Newly applied high-quality sound codecs (RAAT,IMAF) and certified as Roon ready - Improved low-vibration output with dual unit low-vibe compact woofer □ Wi-Fi Speaker SBLS70H - A sound object designed to blend naturally into home interiors, featuring ORA designs by Erwan Bouroullec - Features 3D sound enabled by a four-direction speak unit structure with waveguide and pattern control technologies - A Wi-Fi-speaker with enhanced connectivity through 2026 Q-symphony - Offers dedicated sound modes optimized for music listening and an instant play button

Monitor ~June 2026	□ Smart monitor M80B (32") - Ultra-slim, flat back, lifestyle design that adopts Warm White color - An in-box magnetic-mount webcam for video communication - Strengthened smart experiences (watching VOD/connecting mobile devices/PC-less function/IoT/communication/game) □ Gaming monitor G85NB (32") - World's first UHD 240Hz 1ms (GTG) gaming monitor with premium gaming performance features (1000R Curved) - Odyssey Neo that offers a new level of picture quality experience (Mini LED; Quantum HDR2000) □ World's first 1000R large game screen G97NB (55") - Offers top-notch immersive experience with a large screen-size without viewing-angle limitations—even near-field viewing angles—via 1000R; 16:9; 55" Big Curved Screen - Provides a new immersive experience, almost like sitting in the cockpit of a space shuttle, by allowing users to rotate the screen vertically and in any direction - Game-exclusive panel that offers a 4K 165Hz refresh rate and 1ms response time □ QD-OLED gaming monitor (G85SB 34") - Exquisite expression of various colors with the combination of True RGB self-luminous display and quantum dot technology - Can play games with an extremely fast response time of 0.1ms and clear screen with 175Hz refresh rate - Implemented an all-in-one game streaming discovery platform, including cloud gaming and consoles, with the adoption of the Samsung Gaming Hub □ 5K ultra-high resolution monitor (S90PC 27") - 5K (5120x2880) resolution that expresses more information, with at least 50% more pixels compared to a 4K monitor - Matte Display reduces glare without a monitor hood and eliminates distortion, thus protecting your eyesight - Equipped with thunderbolt 4 and miniDP; compatible with both MAC/Windows - "Smart Screen" can be customized to satisfy your work/daily life/space needs □ DUHD Flagship Gaming Monitor (G95NC 57") - Allows users to experience maximum immersion with the new super large form factor (57") and ultra-high definition Dual UHD (7680X2160) - Can play games with a clear screen with 240Hz refresh rate and extremely fast 1ms response time □ Glasses-free 3D Gaming monitor (G90XF 27") - Delivers immersive experience by enabling 3D content viewing without 3D glasses - Provides dedicated SW (Reality Hub) for 2D ↔ 3D conversion and 3D activation - Enables clearer visuals for smoother gameplay with a 165Hz refresh rate and 1ms ultra-fast response time □ AI 4K OLED Smart monitor (M90SF 32") - AI Features (AI Explore, AI Picture) - 4K OLED 32" 165Hz - Super Slim Design (6.9mm) □ The world's highest refresh rate gaming monitor (G60SF 27") - 500Hz top refresh rate, 0.03ms top response time - QD-OLED, certified with VESA display HDR TrueBlack 500 □ The world's first ultra-high-resolution gaming monitor (G80HS 32") - Delivers lifelike picture quality through ultra-high 6K(6144x3456) resolution - Offers Dual Mode (6K 165Hz/3K 330Hz) to enable optimized gameplay depending on game title or genre - Features 1ms (GTG) response time and Display Port 2.1 □ 4K QD-OLED gaming monitor (G80SH 27-32") - Precisely reproduces a wide range of colors through the combination of True RGB self-luminous display and Quantum Dot technology - Offers deep black and halo-free visuals with pixel-level light control and provides TrueBlack picture quality - Enables clearer visuals for smoother gameplay with a 240Hz refresh rate and 0.03ms top response time □ WUHD High-resolution monitor (S85TH 40") - 21:9 WUHD (5120X2160) provides more information and comfortable viewing experience with 1000R - Thunderbolt5 (140W) & Easy Connection □ 5K High-resolution monitor (S80HF 27") - 5K ultra-high resolution (5120X2880): provides 77% more on-screen information versus 4K, enhancing productivity - USB-C (90W), LAN, USB-Hub: Provides USB-C and a variety of ports for a clean desk setup and enhanced convenience
Signage	□ LCD-based B2B Smart Signage (Standalone, hotel TV, video wall, outdoor, etc.) (13-24-32-43-49-50-55-65-75-85-98")

DX Division	
Research project	**Details**
~June 2026	- Lineup expansion (inch/spec, etc.): Standalone (QHFX) 115” □ Indoor/outdoor signage using LED, addition of external module products: MMF/MMF-A(2025.04) - Addition of new S-box: CS4F/CJ4F □ All-in-one Kiosk (24”); all additional equipment embedded - Payment platform for developing Tizen payment module and ordering app; antibacterial finishing □ Electronic whiteboard for education (FLiP 5.0) : WMFX 55-65-75-85 - Supports 4K graphics, an enhanced writing experience (Vector Drawing), SmartThings Pro, and AI features □ The Wall / AIO(All-in-one) / Micro-LED for B2B (CoB-based) - Premium CoB-based modular LED signage, including IWC and IAB - Addition of external module products: MMF/MMF-A (April 2025), MPF (September 2025) □ LED signage for cinema (ICD) - Conversion of existing products (ICH P3.3/2.5) to a new one; addition of a new pixel pitch (P1.25) and an upscaling feature for expanded installations □ E-Paper (EMDX 32"): Digital transition of posters/frames using still images - Addition of a 13" model and improved usability (low-power Wi-Fi and one-button deactivation of battery shipping mode) □ Spatial Signage (SMHX 32-85") - Applies a 3D Plate to deliver both detailed 2D visuals and a sense of 3D depth; combines objects, background colors, and shadow effects within the content
Projector ~June 2026	□ Freestyle (January 2021) / Freestyle Rev (June 2023) - Movable Smart Screen that allows users to easily enjoy diverse content anytime, anywhere □ Premiere 7 Rev / Premiere 9 Rev (Jun 2024): improved performance/functions of 2020-released product □ Premiere 5 (March 2025~) - Expanded Screen experience based on vivid picture quality of Triple Laser, object projector with a compact design □ The Freestyle+ (2026.06~) - New model featuring a new skin design and AI experience while retaining the Freestyle’s key benefits of portability and a 180-degree cradle experience

DX Division	
Research project	Details
Home appliances	

Refrigerators ~April 2026	□ Introduced a super-gap energy model in Korea (achieved first-class rating for its ultra-energy-efficiency; 22% achieved the first-class) - Applies one of the world's most efficient compressor (W1; EER 9.3) - Reduced the SET heat load (with increased VIP Coverage) - Enhanced heat dissipation in machine room (additional side cooling on the comp side) □ Global Wide BMF Refrigerator - Offers high-efficiency energy rating, incorporates AI Energy mode, and saves energy cost - Expands usable interior space with SpaceMax, offering convenient storage - Offers smart services (e.g. automatic lighting adjustments by time of day) based on SmartThings □ Custom Refrigerator for home specs in China home (W83cm) - Enables seamless installation to fit perfectly in the kitchen with zero gap on both left/right sides to give a built-in look - Application of AI energy mode to reduce actual energy usage (China Energy Label Grade 1) - Provides specialize storage for food materials at optimal temperature and humidity with dry/wet boxes - Applies Wide Open, an automatic wide door opening feature □ Refrigerator applying Peltier - Achieves highest efficiency and maximum energy grade by applying Peltier and utilizing waste heat - Combines advantages of two cooling methods (compressor + Peltier) to create value ・ Achieves energy savings of 30% for Energy Grade 1 (compared to the previous 22% savings for the same grade) ・ Offers additional useable interior space with more compact Peltier cooling system (875L→ 900L) □ Built-In BMF refrigerator for European market - Achieves highest-efficiency energy rating for large capacity (380L ↑) Built-In BMF in the European market - Applies AI Energy mode, reducing energy consumption by 10% or more compared to products of the same class - Offers full indirect cooling system and switch function from freezer mode to refrigerator mode □ Introduced 4-door kimchi refrigerator equipped with subdivisions and maturing function in the Korean market - Provides separate spaces for storing food ingredients and low temperature maturation ・ Enhanced usability with various modes such as kimchi maturation, meat thawing, dough fermentation, etc. - Introduced high-efficiency model with Grade 1 energy label based on revised energy standard □ Introduced auto-open 4-door Kimchi refrigerator for Korean market - Enhanced convenience in use with the application of an automatic door opening feature - Storage of various food ingredients is possible with odor reducing kimchi container - Customized maturation space available for ripening, thawing, and fermentation □ TMF refrigerator for responding energy regulations in India - Changes in external design (Flat Door applied) - AI Energy Mode applied (Wi-fi applied and integrated PBA reflected to all models) □ 36" FDR refrigerator for North American market - Provides multi-device experience and optimized contents tailored to consumers through AI Home - Equipped with large 32" screen through Family Hub - Equipped with Auto Open Door for hands-free convenience □ Global 36" T-Type FDR refrigerator - Offers optimal contents customized to consumer's situation though 9" LCD and Bixby LLM - AI Vision Inside 2.0, expansion of automatic food recognition technology - Strengthened capacity and energy efficiency with the introduction of AI Hybrid - Equipped with Auto Open Door for hands-free convenience - Non-foaming door and Zero Cap (Kitchen Fit); introduced in March □ FDR refrigerator with non-foaming door in Korea - Non-foaming door, Zero-gap and AI hybrid cooling □ 4-door kimchi refrigerator in Korea (Zero-gap, Kitchen Fit) - Applied 4mm Zero-gap (side installation clearance) - Enhanced convenience through voice control features: Auto Open Door and Bixby voice control - Improved Kimchi flavor preservation expertise with the kimchi lactic acid bacteria fermentation mode □ Global 1-door refrigerator / freezer - Offers enhanced convenience with Auto Open Door - Enhanced storage design for better separation and organization of food items tailored to European dietary habits - Enables fresher food preservation with Metal Cooling applied to both Duct and Door □ 36" T-Type FDR refrigerator in Korea - Features Auto Open & Close Door that closes even when left slightly open

DX Division	
Research project	**Details**
	- AI Vision powered by Gemini, capable of recognizing food items without limitations on the number of categories - Enables more efficient energy usage with hybrid cooling technology, achieving ultra-energy efficiency grade 1-35% □ 3 Door FDR Refrigerator for North America and Latin America - FDR offering greater installation and usage convenience with a Zero Clearance Fit (Zero Clearance Door) - New interior and exterior design: new dispenser and handle, flat duct, and enhanced lighting - Enhanced Water & Ice features with an external dispenser and Sphere Ice
Washer ~March 2026	□ BESPOKE Grande AI Onebody Top-Fit - BESPOKE Grande AI all-in-one washer for Korean market - One-body design with 21 kg washer and 17 kg dryer all-in-one combo - Simple flat design □ BESPOKE AI Washer-Dryer Combo - ONE Solution: Convenient washing and drying without transferring laundry - AI Home: Easy operation with touch screen and voice-recognition - AI customized course: Operation of optimized course based on laundry type □ SSEC 24” 9kg Slim Combo - Space Max technology applied: Able to wash large 9 kg loads at once even in small living spaces - AI Energy Mode: Further reduction of electricity usage (reducing up to 70% when using AI Energy mode) - Ductless type Combo platform allows up to 50% reduction in drying time compared to existing Samsung models - Enhanced washing performance and user convenience with AI Wash, AI EcoBubble, Flex Auto Dispenser, etc. □ 27” Vented Combo for North America - Applied vent drying method - Improved consumer user experience with All-in-One capabilities and AI Home - Provides optimized courses with reduced consumer involvement through AI Optiwash & Dry - Offers differentiated pod with Auto Open Door and Easy Lint Clean filter □ Bespoke AI 3rd-generation (7” AI Home) - 3rd generation global Bespoke washing machine (combined/separated type) - 7” large screen AI home and Bixby voice control - Advanced fabric detection technology through AI-customized washing and drying - Meets the need for large-load laundry care by offering maximum washing and drying capacity □ Bespoke AI-combo Infinite - Secured ultra-premium lineup with the application of Infinite design - Built-in door design and touch door design - Improved filter cleanability and drying capacity (15kg→18kg) □ Europe/global Slim washer - Achieved class A for energy improvement, employs EcoBubble technology, reduces power consumption (up to 70%) - Enhanced fabric protection through a fabric detection washing algorithm - Shortened washing time with EcoBubble and BubbleShot technologies □ Bespoke Mass 3rd-generation (2.8” LCD) - 3rd generation Bespoke combined/separated model featuring Smart Dial (2.8” LCD+JOG) - Enhanced AI features by applying AI-customized washing+ and AI vibration & noise systems - Auto detergent dispensing and Auto Open Door □ Bespoke AI-Combo 3rd-generation (7” LCD) - Korean’s only combo washer with the industry’s largest capacity of 25kg washing / 18kg+ drying - wash-to-dry time 79 minutes↓ (based on 3kg DOE quick course) - Auto detergent dispensing and Auto Open Door+, Easy Lint Filter, AI Custom Wash / Dry+Course, and AI-personalized recommendations

DX Division	
Research project	**Details**
Dryer ~June 2026	□ Bespoke Global 3rd-generation HP dryer - 7” large screen AI home and Bixby voice control - Meets the need for large-load laundry care by offering maximum washing and drying capacity - Advanced best-in-class fabric detection technology through AI-customized washing and drying □ Bespoke Mass 3rd-generation dryer (2.8” LCD) - 3rd generation Bespoke combined/separated model featuring Smart Dial (2.8” LCD+JOG) - Enhanced functions through AI-customized dry - Auto Open Door and direct water cleaning for the heat exchanger (integrated) □ Bespoke 3rd-generation premium design dryer (7” LCD) - Features the 3rd-generation Bespoke design - Equipped with AI Wash+ & Dry, 7” LCD

Air conditioner ~April 2026	□ Increased revenue in the European market with an enhanced lineup that adopts the new the EHS platform - Low-frequency noise regulation: met limits for noise regulation of each European country, centering on Germany - Reinforced low-temperature performance: full heating performance at -25℃ - High-temperature discharged water: discharged water of up to 70℃ in a single heat pump cycle - Differentiated design: deep dark color 1 fan outdoor AC unit that harmoniously blends in with the living environment □ BESPOKE wind-free air conditioner WindowFit - Wind-free mode cools air without directly blowing wind into the room - Low-noise mode, with a 32dB level, reduces vibration and noise for better sleep - Selection of high efficient energy saving modes tailored to different situations - Enhanced cooling capabilities and larger fans enable stronger and more consistent cooling for a wider area - Safe and simple installation kit allows for a seamless installation □ Infinite Line 1Way BESPOKE wind-free built-in air conditioner - Ambient indirect edge lighting that creates a natural ambiance in the space - Wind-free on wider area with high-efficiency energy saving mode - 8-stage care system including for management of air quality and the inside of the air conditioner - AI energy mode for energy reduction tailored to different situations □ New platform for the new Eco Heating System refrigerant (R290) for the European market - Introduced a new refrigerant (R290) solution to comply with 2027 regulations - High-temperature discharged water (max 75℃) for boiler market's alternatives - Achieved low noise (minimum 35dBA) □ Indoor EHS hydro units (integrated tank and wall-mounted) for European market - Integrated energy management solution enhances customer experience and convenience(with energy saving based on CX-MDE) - Reduces annual power consumption by 15% compared to competitors thanks to AI Energy and industry's most efficient performance in water heating - Slim Fit design to capture growing demand for multi-family housing (e.g. apartment) in European market □ Introduced new innovative high-efficiency platform for the main product of system air conditioners, DVM S - Achieved top energy-efficiency rating in Canada, securing leadership in IEER efficiency compared to competitors' products - Achieved maximum capacity in Canadian market (maximum 20 tons vs. Company D's maximum 14 tons) - Maximum heating operation temperature range in Canada ・ Samsung Electronics -30–24℃; Company D -25–16℃; Company X -30–16℃ □ Secured RAC competitiveness through module efficiency enhancement and development of new outdoor unit - Secured product competitiveness by incorporating smart features into all RAC models (AI Energy Saving) and converting them to DC - Enhanced cost competitiveness by reducing the number of parts - Secured volume competitiveness for 9/12K STD-grade outdoor units (reduced from the existing 104L to 85L, 19%↓) - Satisfied energy subsidy conditions for the Italian market - Twin compressor applied to reduce vibration and noise and expand operation range under low-load conditions □ Introduced new R32 models to align with North American refrigerant regulation (effective from January 1, 2025, based on customs clearance) - Applied Wi-Fi BLE function - Offers a comfortable dehumidification operation using humidity sensors □ Introduced integrated residential air conditioning indoor units (AI Air Combo product) - Provides a comprehensive residential HVAC solution with the combination of ventilation/purification with system air conditioner for consistent temperature and dehumidification - Separates temperature and humidity control for comfortable cooling without overcooling; energy savings of up to 40% - Strengthens competitiveness of Korean residential system air conditioners through the integration of AI Air Combo and DVM Home □ Introduced cooling-only model using R32 refrigerant in Southeast Asia - Introduced competitor's cooling-only model using R32 refrigerant in Southeast Asia - Need to convert Southeast Asia models currently using R410A to R32 with lower GWP - Introduced R32 cooling-only model in Thailand in 23.4Q → horizontal deployment of R32 cooling-only platform (Southeast Asia) - Allows the reuse of existing pipes and wires during product replacement (convenient installation) □ Introduced the R32 MONO HT Quiet Lineup in North America

DX Division	
Research project	**Details**
	- Expected to grow by 16% through 2028, driven by fossil fuel regulations and environmentally friendly policies in North America - Increased rated capacity (14kW → 16kW) to address the North American market, which has a higher proportion of large homes than Europe - Aim to gain an early foothold in the North American AWHP market with advantages over peers in efficiency, noise levels, leaving water temperature, and heating operating range □ Developed a new Hylex Model using R454B refrigerant in response to the North American unitary market's transition to R454B - Target both the high-efficiency and entry-level markets with a full lineup - Enables expanded compatibility with non-communicating indoor units through contact-based communication (Flexibility) - Provides differentiated new features, including remote control and monitoring through SmartThings (Connectivity) - Enables reuse of existing piping and wiring when replacing the product (Easy installation) □ Launch of new FAC design model - Minimizes installation space in living areas and enables a more seamless interior fit with Ultra-Slim Body design - Meets key customer needs across core functionalities (airflow mode, cooling types, air purification, hygiene) - Enhanced customer value - Expanded premium sales in the KRW 400 million+ segment through strengthened product design/efficiency/POD - Improved manufacturing and cost competitiveness through platform standardization (3 platforms →1 platform) □ EHS Heat Pump Boiler for Korea - Pilot project for the electrification of heating (deployment of heat pumps) as part of initiatives to promote renewable energy - Introduced the EHS R32 MONO HT Quiet lineup in Korea - Provides temperatures of up to 70°C, sufficient for space heating and hot water supply during winter - Offers low-noise operation without disrupting daily life
Vacuums ~March 2025	□ Bespoke Jet AI Vacuum (up to 280W suction) - Continued to enhance suction power and the original POD (Clean Station); increased market share - Enabled world's strongest suction power of up to 280W, which ensures powerful and hygienic cleaning - Auto setting of the optimal cleaning mode and provides maintenance guidance based on self-diagnosis □ Jet Stick Vacuum 4.0 High-temperature cleaning brush - Damp cloth brush that directly sprays high-temperature water onto stains - Effectively removes stains by directly spraying high-temperature water (approximately 50℃ or above) onto the floor - Quick preheating (around 20 seconds) and at least 30 minutes of use with one battery - Enables convenient cleaning with lightweight damp cloth (1.51kg); no need to attach extra battery □ Bespoke AI steam—wet & dry robot vacuum for Korean market - Able to separate wet and dry functions/AI-floor recognition/AI-object recognition - Rotational wet mop featuring automatic removal, with features preventing carpet contamination - Self-cleaning station; automatic mop cleaning/drying with steam sterilization □ 400W high-suction stick vacuums - Delivers powerful cleaning performance with world-class 400W suction - Ensures hygienic cleaning with no concern over fine dust emissions with HEPA - Optimizes cleaning by sensing the environment and reducing battery consumption with AI mode 2.0 - Active slim brush designed for lighter weight and wider cleaning coverage - Air blower easily removes hard-to-see dust

DX Division	
Research project	**Details**
Oven ~April 2026	□ Gas Slide-In Range for North American Market - Features premium stainless-centered design to enhance design competitiveness - Applied newly-designed bar-type handle - Expanded air fry mode □ Radiant Slide-In Range for North American Market - Upgraded front control panel Black Glass → Stainless Steel (Pro-Style Design) - Applied newly-designed bar-type handle to enhance user convenience - Enhanced air fry performance (with 15% faster cooking speed) - Improved tactile quality of 3 step Knob to prevent PL □ Induction with Integrated Hood for Europe - Features high performance (maximum airflow of 720 CMH) and high energy efficiency (A+) - Premium high-hardness glass with a durable matte finish - Smart hood operation (automatic airflow adjustment based on air quality)
Dishwasher ~February 2026	□ Strengthened product competitiveness in the North American premium market through differentiation of key specs - Achieved top-tier energy efficiency with Energy Star Most Efficient certification; reached the lowest noise level of 38dBA - Strengthened rack usability: application of extra-large 3rd rack, Storm Wash Zone, and Glide (soft) Rail - Strengthened convenience: application of Auto Open Door □ 24" Global freestanding dishwasher for European Market - Auto Open Door that allows the door to open with a light push - Applied AI Wash utilizing a high-sensitivity turbidity sensor and AI deep-learning algorithm - Efficient space utilization through a dedicated top-level washing area for cups
Water purifier ~March 2026	□ Countertop water purifier for Korean market - Voice-activated dispensing and maintenance - Automatic electrolysis cleaning and drainage of internal water channels - Remote control and monitoring via SmartThings □ Countertop Ice water purifier for Korean market - Korea's only NSF-certified residential countertop ice water purifier - Supports Bixby voice control and Voice ID-based water dispensing - Automatically sterilize water pipes and ice storage with AI
Air dresser ~February 2026	□ New air dresser model 4th generation (wrinkle intensive care) - Automatically applies wrinkle intensive care mode after clothes are placed inside - Applied Dual Air Wash, Dual Jetstream, and New Air Hanger - AI-customized dry
Microwave ~April 2026	□ Dual Vent OTR (Over-the-Range Microwave with Hood) for North America - Applied industry-first Dual Ventilation (existing bottom + an additional front), achieving 82% capture efficiency - Features an Auto Open & Close Flip that automatically activates the front vent when the hood is operating - Equipped with Wi-Fi and supports control via mobile devices through SmartThings - Automatically activates the hood function in conjunction with cooktop operation
Mobile eXperience	
Galaxy foldable ~December 2025	□ Galaxy Z Fold6 (July 2024) - Enhanced product competitiveness by offering excellent portability with thin and light weight - Differentiated user experience through further advanced Galaxy AI - Screen (Main/Sub): 7.6" QXGA+(2160 x 1856) / 6.3" HD+ (2376 x 968) - Size (H x W x D) & weight: Open 153.5 x 132.6 x 5.6 mm; Close 153.5 x 68.1 x 12.1 mm; 239g - Platform (H/W, S/W): Snapdragon 8 Gen 3; Android 14; One UI 6.1.1 - Innovative Galaxy Intelligence experiences with foldable form factor and Galaxy AI features · Circle to Search, real-time translation, note/chat assist, etc. · Conversation/Translation Mode using dual screen, etc. - Improved camera/gallery experience · Photo/drawing assist, weather and time wallpapers, etc. - Weight reduced by 14g; thickness (Close) reduced by 1.3mm; Cover Display increased by 0.1"

DX Division	
Research project	**Details**
	□ Galaxy Z Flip6 (July 2024) - Enhanced product competitiveness by improving durability - Differentiated user experience through further advanced Galaxy AI - Screen (Main/Sub): 6.7" FHD+ (2640 x 1080) / 3.4" (748 x 720) - Size (H x W x D) & weight: Open 165.1 x 71.9 x 6.9 mm; Close 85.1 x 71.9 x 14.9 mm; 187g - Platform (H/W, S/W): Snapdragon 8 Gen 3; Android 14; One UI 6.1.1 - Innovative Galaxy Intelligence experiences with foldable form factor and Galaxy AI features · Circle to Search, real-time translation, photo/note/chat assist, etc. · Conversation Translation Mode using dual screen, Reply Recommendation in FlexWindow, etc. - Applies high-resolution camera(Wide 50MP) and provides enhanced Flex camera experiences · Provides clear details in low light/long distance · Offers convenient hands-free shooting with Auto Zoom function in Flex mode - Improved durability of the display folding part · Strengthened screen durability and improved bending of the folding part
	□ Galaxy Z Fold SE (October 2024) - Secured product competitiveness with wider and slimmer design and enhanced core specifications - Offers differentiated user experience through further evolved Galaxy AI - Screen (Main/Sub): 8.0" QXGA+(2184 x 1968) / 6.5" FHD+ (2520 x 1080) - Size (H x W x D) & weight: Open 157.9 x 142.6 x 4.9 mm, Close 157.9 x 72.8 x 10.6 mm, 236g - Platform (H/W, S/W): Snapdragon 8 Gen 3, Android 14, One UI 6.1.1 - Enhanced basic usability of foldable form factor (compared to Z Fold6) · Reduced weight by 3g, and thickness (closed) by 1.6mm, with Main Display +0.4", Cover Display +0.2" · Improved usability in closed state by enhancing aspect ratio on Cover Display (21:9) - Equipped with 200MP ultra-high resolution camera, ensuring the best camera performance among foldables - Offers innovative Galaxy Intelligence experience through Galaxy AI utilizing wider display · Circle to Search, Real-time Translation, Note/Chat Assist, Chat Translation Mode using dual screen, etc.
	□ Galaxy Z Fold 7 (July 2025) - Features our thinnest and lightest design and a large display for immersive multitasking and AI support - Screen (Main/Sub): 8.0" QXGA+ (2184 x 1968) / 6.5" FHD+ (2520 x 1080) - Size (H x W x D) & weight: Open 158.4 x 143.2 x 4.2mm, Close 158.4 x 72.8 x 8.9mm, 215g - Platform (H/W, S/W): Snapdragon 8 Elite, Android 16, One UI 8.0 - Features the thinnest and lightest design among the Galaxy Z Fold series * Open 4.2/Close 8.9mm, 215g - Achieved slim and lightweight design and enhanced durability through improvements in mounting structure and component materials · Applied Armor Flex Hinge to uniformly distribute external shocks, enabling a slim design with enhanced durability · Secured slim hinge durability through changes in hinge materials and a dual-rail structure · Strengthened display durability and improved bending of the fold to enhance customer-perceived quality - Enhanced large screen experience · Increased main screen size compared to predecessor (Fold6 7.6"→Fold7 8.0") to enhance usability for multitasking, viewing content, and AI functions · Provided usability bar-type device through an expanded cover screen (Fold6 6.3"/22.1:9→Fold7 6.5"/21:9) - Features One UI 8 optimized for foldable products and strengthened Galaxy AI experience · Delivers an optimized Galaxy AI experience for foldable form factors through multimodal AI experience and One UI 8 · Enhanced AI-based features such as real-time interpretation, generative image editing, personalized recommendations, etc.

DX Division	
Research project	**Details**
	□ Galaxy Z Flip7 (July 2025) - Integrated compact design with powerful mobile AI features - Screen (Main/Sub): 6.9" FHD+ (2520 x 1080) / 4.1" (1048 x 948) - Size (H x W x D) & weight: Open 166.7 x 75.2 x 6.5mm, Close 85.5 x 75.2 x 13.7mm, 188g - Platform (H/W, S/W): Exynos2500, Android 16, One UI 8.0 - Enhanced usability through the application of full-cover screen ・ Introduced 4.1" Flex Window for the first time in Flip series (Flip6 3.4" notch-type) ・ Offers personalized AI experiences such as Now Bar and Now Brief through Flex Window - Strengthened product competitiveness with a compact, one-handed size and enhanced performance ・ When folded, 13.7mm thickness and 188g weight enhance portability and user convenience ・ Secured durability through Corning Gorilla Glass Victus2, Armor Aluminum frame, and Armor Flex hinge ・ Improved battery capacity through optimized battery placement (Flip6 4000mAh→Flip7 4300mAh) ・ Offers stable performance with the latest 3nm processor - First in Flip series to support Samsung DeX
	□ Galaxy Z Flip7 FE (July 2025) - The first entry-level foldable phone - Screen: 6.7" FHD+ (2640 x 1080) / 3.4" (748 x 720) - Size (H x W x D) & weight: Open 165.1 x 71.9 x 6.9mm, Close 85.1 x 71.9 x 14.9mm, 187g - Platform (H/W, S/W): Exynos2400, Android 16, One UI 8.0 - Offers personalized AI experience through Flex Window - Offers enhanced Camera Zoom experience through the ProVisual Engine and provides FlexCam functionality
	□ Galaxy Z TriFold (Dec 2025) - Innovative tri-fold form factor smartphone - Functions as a premium smartphone when folded and offer a 10” large screen experience when unfolded - Screen(Main/Sub): 10.0” OXGA+ (2160 x 1584) / 6.5” FHD+ (2520 x 1080) - Size (H x W x D) & weight: Open 159.2 x 214.1 x 3.9~4.2mm, Close 159.2 x 75.0 x 12.9mm, 309g - Platform (H/W, S/W): Snapdragon 8 Elite, Android 16, One UI 8.0 - Designed with an in-folding structure that folds both sides inward to better protect the main display - Equipped with Armor Flex Hinge optimized for the tri-fold form factor - Designed with Dual Rail symmetrical structure to ensure a stable and smooth folding experience - Applied titanium hinge to enhance durability and minimize weight increase - Equipped with 5,600mAh high-capacity battery; supports 45W super-fast charging with a 45W charger included - Provides an intuitive and expanded user experience on a 10” large display ・ Offers multi-window function, enabling up to three apps to run simultaneously with freely adjustable app sizes ・ Equipped with Samsung DeX for tablets to maximize usability on large screen

<table>
<tr><th colspan="2">DX Division</th></tr>
<tr><th>Research project</th><th>Details</th></tr>
<tr><td rowspan="3">Galaxy S
(~March 2026)</td><td>□ Galaxy S24-S24+-S24 Ultra (January 2024)
- Introduced innovative Galaxy Intelligence experience by adopting Galaxy AI features, adding new experiences and value to daily life
・ Offers AI features including circle to search, real-time interpretation, photo/note/chat assist
- Screen: S24 6.2" FHD+ (2340 x 1080)
S24+ 6.7" Quad HD+ (3120 x 1440)
S24 Ultra 6.8" Quad HD+ (3120 x 1440)
- Size (H x W x D) & weight: S24 147.0 x 70.6 x 7.6 mm 167g
S24+ 158.5 x 75.9 x 7.7 mm; 196g
S24 Ultra 162.3 x 79.0 x 8.6 mm; 232g
- Platform (H/W, S/W): Snapdragon 8 Gen 3/Exynos 2400; Android 14; One UI 6.1
- Strengthen immersive display experience through application of Slim even BM
- Elevates a sense of design cohesion with one-mass design
- Enhances camera shooting and gallery viewing/editing with the improved AI ProVisual Engine
・ Enables clear and high-quality pictures with space zoom and nightography features for camera
・ Offers Instant Slow-mo and Edit Suggestion
- Improves outdoor visibility of the display * Peak brightness: 1,750nit→ 2,600nit
- S24 Ultra enhances durability and maximizes premium quality with a titanium metal frame
- S24 Ultra features a high-resolution telephoto camera * 10MP (S23 Ultra)→ 50MP (S24 Ultra)</td></tr>
<tr><td>□ Galaxy S24 FE (October 2024)
- Balanced premium that lowers the barrier to the latest flagship experience (with Galaxy AI)
- Screen: 6.7" FHD+ (2340 x 1080)
- Size (H x W x D) & weight: 162.0 x 77.3 x 8.0 mm, 213g
- Platform (H/W, S/W): Exynos 2400e, Android 14, One UI 6.1
- Offers enhanced hardware over predecessor to maximize user experience
・ AP (Exynos2200→Exynos2400e), Display (6.4"→6.7"), Battery (4,500mAh→4,700mAh)
- Offers full experience based on flagship AI (Circle to Search, Live translation, AI Photo Editing, etc.)
- Strengthened camera shooting and gallery viewing/editing with improved AI ProVisual Engine
- Improved outdoor visibility * Peak brightness: 1,450 nits → 1,900 nits</td></tr>
<tr><td>□ Galaxy S25(February 2025)
- Offers new paradigm in AI experience through enhanced Galaxy AI experience
・ provides new AI features, such as Now Brief, Google Gemini, Gemini Live, Audio Eraser
- Screen: S25 6.2" FHD+ (2340 x 1080)
S25+ 6.7" Quad HD+ (3120 x 1440),
S25 Ultra 6.9" Quad HD+ (3120 x 1440)
- Size (H x W x D) & weight: S25 146.9 x 70.5 x 7.2mm; 162g
S25+ 158.4 x 75.8 x 7.3mm; 190g
S25 Ultra 162.8 x 77.6 x 8.2mm; 218g
- Specs and features
・ Platform (H/W, S/W): Snapdragon 8 Elite, Android 15, One UI 7.0
・ Reflects the unified identity of Galaxy S series with rounded corner design
・ Slim and lightweight model through optimized assembly structure and component weight reduction
S24 7.6t → S25 7.2t, S24+ 7.7t → S25+ 7.3t, S24 Ultra 8.6t → S25 Ultra 8.2t
S24 167g → S25 162g, S24+ 196g → S25+ 190g, S24 Ultra 232g → S25 Ultra 218g
・ Improved display picture quality and battery efficiency through Galaxy-optimized processor
・ Improved camera shooting and gallery viewing/editing experience with a further developed AI ProVisual Engine (advanced 10bit HDR enables clear video shooting even in dark conditions; object-aware engine analyzes ambient lighting to deliver natural skin tones and textures and provides personalized filters by analyzing preferred photo styles with AI)
・ S25 Ultra: enhanced display glass durability with Corning Gorilla Armor 2
・ S25 Ultra: applied upgraded high-resolution and ultra-wide camera*12MP (S24 Ultra) → 50MP (S25 Ultra)</td></tr>
</table>

DX Division	
Research project	**Details**
	□ Galaxy S25 Edge (May 2025) - Beyond Slim, technological innovation embodied in ultra-slim/ultra-lightweight design - Screen : 6.7" Quad HD+ (3120 x 1440) - Size (H x W x D) & weight: 158.2 x 75.6 x 5.8 mm, 163g - Specs and features ・ Platform (H/W, S/W): Snapdragon 8 Elite, Android 15, One UI 7.0 ・ Achieved the thinnest Galaxy design with optimal mounting structure and lightweight components ・ Enhanced product durability through the use of titanium frame and Corning Gorilla Glass Ceramic 2 ・ Maximized performance with a heat dissipation structure optimized for the ultra-slim model and an enlarged vapor chamber ・ Provides S25-level shooting experience with a slim design of 200MP ultra-high resolution wide-angle camera
	□ Galaxy S25 FE (September 2025) - Strengthened entry flagship competitiveness by expanding core flagship experiences - Screen: 6.7" FHD+ (2340 x 1080) - Size (H x W x D) & weight: 161.3 x 76.6 x 7.4 mm, 190g - Platform (H/W, S/W): Exynos 2400, Android 16, One UI 8.0 - Maximized user experience with enhanced hardware compared to predecessor ・ Front camera (10MP→12MP), battery/charging (4,700mAh/25W→4,900mAh/45W) ・ Achieved a slim and lightweight design through optimized mounting and lightweight components (8.0mm / 213g → 7.4mm / 190g) - Provides a full Galaxy AI-based experience that is equivalent to flagship models ・ Translation, summary, Now Brief (personalized information), Gemini Live, generative AI, Audio Eraser, etc. - Maximized user experience with the application of One UI 8.0 ・ Provides stronger security and privacy protection (Keep) with strengthened UI/app usability, etc.
	□ Galaxy S26 (March 2026) - Innovated customer experience and strengthened AI phone leadership ・ Delivers a highly personalized and proactive AI experience through enhanced AI capabilities integrated at the OS level, enabling contextual understanding and intelligent task execution - Screen: S26 6.3" FHD+ (2340 x 1080), S26+ 6.7" Quad HD+ (3120 x 1440), S26 Ultra 6.9" Quad HD+ (3120 x 1440) - Size (H x W x D) & weight: S26 149.6 x 71.7 x 7.2mm, 167g S26+ 158.4 x 75.8 x 7.3mm, 190g S26 Ultra 163.6 x 78.1 x 7.9mm, 214g - Specs and features ・ Platform: Snapdragon 8 Elite Gen5/Exynos 2600, Android 16, One UI 8.5 ・ Unified corner curvature across all models to 7R (7mm radius), reinforcing the Galaxy S series design identity ・ Achieved the Ultra's first-ever 7mm-range thickness through optimized mounting structure and lighter components S25 Ultra 8.2t / 218g → S26 Ultra 7.9t / 214g ・ S26 Ultra introduces the industry's first Privacy Display, delivering a more immersive viewing experience ・ Provides a personalized AI experience that proactively responds by understanding user context and intent ・ Offers personalized suggestions (Now Nudge) and briefing (Now Brief) based on user data ・ support more stable video recording by reducing shake during filming with enhanced horizontal stabilization options (Super Steady)
Galaxy Tab ~November 2025	□ Galaxy Tab S10+-S10 Ultra (October 2024) - Screen: Tab S10 Plus 12.4" WQXGA+ (2800 x 1752) Tab S10 Ultra 14.6" WQXGA+ (2960 x 1848) - Size (H x W x D) & weight: Tab S10 Plus 185.4 x 285.4 x 5.6 mm; 571g Tab S10 Ultra 208.6 x 326.4 x 5.4 mm; 718g - Platform (H/W, S/W): Mediatek Dimensity 9300+, Android 14, One UI 6.1.1 - Easy and convenient AI user experience using S Pen ・ Dynamic AMOLED 2X Display, 120Hz, abut-reflective coating

DX Division	
Research project	**Details**
	□ Galaxy Tab S10 FE-FE+ (April 2025) - Screen: Tab S10 FE+ 13.1" WQXGA+ (2880 x 1800) Tab S10 FE 10.9" WQXGA+ (2304 x 1440) - Size (H x W x D) & weight: Tab S10 FE+ 194.7 x 300.6 x 6.0 mm, 664g Tab S10 FE 165.8 x 254.3 x 6.0 mm, 497g - Specs and features ・ Platform (H/W, S/W): Exynos 1580, Android 15, One UI 7.0 ・ Provides optimized viewing experience with the adoption of 13.1" (FE+) Display - Provides improved Creativity & Productivity and optimized AI features
	□ Galaxy Tab Active5 Pro (April 2025) - Screen: 10.1" WUXGA (1920 x 1200) - Size (H x W x D) & weight: 170.2 x 242.9 x 10.2 mm, 683g - Specs and features ・ Platform (H/W, S/W): Snapdragon 7s Gen 3, Android 15, One UI 7.0 ・ Enhanced usability by using two batteries, allowing replacement without powering off and increasing capacity ・ Enhanced productivity and security through the implementation of NFC and Knox Vault
	□ Galaxy Tab S11 Ultra/Basic (Sep 2025) - Screen: Tab S11 Ultra 14.6" WQXGA+ (2960 x 1848) Tab S11 11.0" WQXGA (2560 x 1600) - Size(H x W x D) & weight: Tab S11 Ultra 208.5 x 326.3 x 5.1mm, 692g(Wifi) Tab S11 165.3 x 253.8 x 5.5mm, 469g(WiFi) - Specs and features ・ Platform(H/W, S/W) : MediaTek MT6991, Android 16, One UI 8.0 ・ Dynamic AMOLED 2X display supporting peak brightness of 1,600nit and 1000nit in High Brightness Mode (HBM) ・ The thinnest and lightest tablet ever, equipped with the new S pen * Based on Ultra model 692g/5.1mm ・ More powerful performance delivering next-level AI capabilities * Based on Ultra model NPU 33%↑ , CPU 24%↑ , GPU 27%↑
	□ Galaxy Tab S10 Lite (Sep 2025) - Screen: 10.9" WUXGA+ (2112 x 1320) - Size(H x W x D) & weight: 165.8 x 254.3 x 6.6mm, 524g - Specs and features ・ Platform(H/W, S/W) : Samsung Exynos 1380, Android 15, One UI 7.0 ・ Equipped with 10.9" display with 90Hz refresh rate and peak brightness of 600nit ・ Supports up to 256GB storage, 8GB memory and expandable storage via microSD (up to 2TB) ・ Provides quick access to AI features via AI Key on the keyboard cover
	□ Galaxy Tab A11, A11+ (Nov 2025) - Screen: Tab A11 8.7" WXGA+ (1340 x 800) Tab A11+ 11" WUXGA (1920 x 1200) - Size (H x W x D) & weight: Tab A11 124.7 x 211 x 8.0mm, 335g Tab A11+ 168.7 x 257.1 x 6.9mm, 480g - Specs and features ・ Platform (H/W, S/W): Tab A11 MTK MT8781, Android 15, One UI 7.0 Tab A11+ MTK MT8775, Android 16, One UI 8.0 ・ Supports up to 256GM storage, 8GB memory and expandable storage via microSD (up to 2TB) ・ Applied a new design reflecting Galaxy identity (unified PUI, Cam Deco, Speaker Hole) ・ Includes 3.5Φ earphone jack to meet the needs of users in various countries
Galaxy A, M ~April 2026	□ Galaxy A25 5G (January 2024) - Screen: 6.5" FHD+ (2340 x 1080) - Size (H x W x D) & weight: 161.0 x 76.5 x 8.3 mm; 197g - Platform (H/W, S/W): Exynos 1280; Android 14; One UI 6.0 - Supports 6.5" FHD+ and 120Hz refresh rates for an improved viewing experience - Enables high-resolution shake-free photos with 50MP OIS wide-angle camera - Adoption of high-capacity 5,000mAh battery

DX Division	
Research project	**Details**
	□ Galaxy A15 (January 2024) - Screen: 6.5" FHD+ (2340 x 1080) - Size (H x W x D) & weight: 160.1 x 76.8 x 8.4 mm; 200g - Platform (H/W, S/W): [5G] D6100+ / [LTE] G99; Android 14; One UI 6.0 - Enhances picture quality by upgrading display compared to the previous model (A14) (LCD→ Super AMOLED) - Adoption of high-capacity 5,000mAh battery that supports 25W fast charging - Enhances security and privacy protection with Knox Vault
	□ Galaxy A55 5G (March 2024) - Screen: 6.6" FHD+ (2340 x 1080) - Size (H x W x D) & weight: 161.1 x 77.4 x 8.2 mm; 213g - Platform (H/W, S/W): Exynos 1480; Android 14.0; One UI 6.1 - Provides stronger nightography and video recording experience with enhanced camera sensor and AP - Enhances design competitiveness by applying metal + glass and creating young & energetic CMF design - Provides improved screen viewing experience with 6.6" FHD+ large screen display, compared to the previous A54-5g with 6.4"
	□ Galaxy A35 5G (March 2024) - Screen: 6.6" FHD+ (2340 x 1080) - Size (H x W x D) & weight: 161.7 x 78.0 x 8.2 mm; 209g - Platform (H/W, S/W): Exynos 1380; Android 14.0; One UI 6.1 - Applies HID (hole-in-display) and back glass for unique and distinctive design - Enhances security with Knox Vault and guarantees quality by providing four OS updates and five security maintenance releases
	□ Galaxy A06 (September 2024) - Expands entry segment volume with A06, the successor to A05 and the cheapest LTE model for SEC - Screen: 6.7"HD+ (1600 x 720) - Size (H x W x D) & weight: 167.3 x 77.3 x 8.0 mm; 189g - Platform (H/W, S/W): G85; Android 14; One UI 6.1 - Applies large screen slim design with thickness of 8.00mm) - Supports side fingerprint and strengthens data security with Samsung Knox Vault security solution
	□ Galaxy A16 5G (October 2024) - Successor to A15 5G to address growth in the entry-level 5G market - Screen: 6.7"FHD+ (2340 x 1080) - Size (H x W x D) & weight: 164.4 x 77.9 x 7.9 mm, 200g - Platform (H/W, S/W): Exynos 1330 / D6300, Android 14, One UI 6.1 - Applied large 6.7" display and slim design (thickness: 7.9mm) - Supports 6 OS updates and 6 years of SMR updates; IP54 rating for water and dust resistance
	□ Galaxy A16 (November 2024) - Successor to A15 to address market demand for entry-level LTE - Screen: 6.7"FHD+ (2340 x 1080) - Size (H x W x D) & weight: 164.4 x 77.9 x 7.9 mm, 200g - Platform (H/W, S/W): G99, Android 14, One UI 6.1 - Applied large 6.7" display and slim design (thickness: 7.9mm) - Supports 6 OS updates and 6 years of SMR updates; IP54 rating for water and dust resistance
	□ Galaxy A06 5G(February 2025) - Entry-level 5G model and volume driver - Screen: 6.7" HD+ (1600 x 720) - Size (H x W x D) & weight: 167.3 x 77.3 x 8.0mm; 191g - Specs and features ・ Platform (H/W, S/W): D6300, Android 15, One UI Core 7.0 ・ Introduced entry-level model in 5G segment and applied slim design (8.0mm) and large display (6.7") - Applied IP54; enhanced data security through side fingerprint recognition and integration of Samsung Knox Vault

DX Division	
Research project	**Details**
	□ Galaxy M16 5G (February 2025) - 5G Entry JDM model for online sales in Southwest Asia - Screen: 6.7" FHD+ (2340 x 1080) - Size (H x W x D) & weight: 164.4 x 77.9 x 7.9mm, 191g - Specs and features - Platform (H/W, S/W): D6300, Android 14, One UI Core 6.1 ・ Applied Super AMOLED and is equipped with 50MP+5MP+2MP/13MP cameras ・ Equipped with a 5,000mAh high capacity battery that supports 25W fast charging ・ Enhanced security and privacy protection with Knox Vault support
	□ Galaxy A56 5G (March 2025) - Successor to A55 5G with strengthened real-world usability in core specifications to enhance competitiveness in high-end segment - Screen: 6.7" FHD+ (2340 x 1080) - Size (H x W x D) & weight: 162.2 x 77.5 x 7.4mm; 198g - Specs and features ・ Platform (H/W, S/W): Exynos 1580, Android 15, One UI 7.0 ・ Premium design with a slimmer and lighter body (thickness 8.2T→7.4T, weight 213g→198g) ・ Offers enhanced selfie video recording experience and a brighter, clearer nightography compared to previous generation (applied 12MP front camera with new sensor and 10bit HDR / rear wide and front camera LN mode) ・ Leverages AI to rapidly optimize picture quality and provides diverse photo-editing experiences (offers AI segmentation, AI Powered Context-Aware, Edit Suggestion, Image Clipper, etc.) ・ Delivers exceptional performance with a powerful AP and cooling system (AP Rose→Santa, Vapor Chamber Size↑)
	□ Galaxy A36 5G (March 2025) - Successor to A35 5G with enhanced design and strengthened core experiences for real-world usability - Screen: 6.7" FHD+ (2340 x 1080) - Size (H x W x D) & weight: 162.9 x 78.2 x 7.4mm, 195g - Specs and features ・ Platform (H/W, S/W): Snapdragon 6 Gen3, Android 15, One UI 7.0 ・ Offers 7.4t Slim Design, 6.7" FHD+ Super AMOLED Display, 45W Fast Charging ・ Leading the popularization of mobile AI through the application of Awesome Intelligence * Object Eraser, AI Select, etc. ・ IP67 rating for water and dust resistance
	□ Galaxy A26 5G(March 2025) - Enhanced design and real-world usability to strengthen competitiveness in the mid segment 5G market - Screen: 6.7" FHD+ (2340 x 1080) - Size(H x W x D) & weight: 164.0 x 77.5 x 7.7mm, 200g - Specs and features ・ Platform (H/W, S/W): Exynos 1380 / Exynos1280 (LA only), Android 15, One UI 7.0 ・ Strengthened design competitiveness with the application of 7.7t Slim Design, 6.7" FHD+ Super AMOLED Display, and Glass CMF ・ Leading the popularization of mobile AI through the application of Awesome Intelligence * Object Eraser, AI Select, etc. ・ IP67 rating for water and dust resistance
	□ Galaxy M56 5G (April 2025) - High segment model for online sales in Southwest Asia - Screen: 6.7" FHD+ (2340 x 1080) - Size (H x W x D) & weight : 162.0 × 77.3 × 7.2mm, 180g - Specs and features ・ Platform (H/W, S/W): Exynos 1480, Android 15, One UI 7.0 ・ Introduced slim design (7.2mm), slim bezel Super AMOLED Display ・ Supported powerful performance with an upgraded AP compared to the previous model and an expanded vapor chamber ・ Provides 6 OS upgrades and 6 years of security updates/strengthened security and privacy via Knox Vault

DX Division	
Research project	**Details**
	□ Galaxy XCover7 Pro (April 2025) - Successor to XCover6 Pro 5G with continued growth in the high-end rugged segment through enhancement of key specs - Screen: 6.6" FHD+ (2408 x 1080) - Size (H x W x D) & weight: 168.6 x 79.9 x 10.2mm, 240g - Specs and features ・ Platform (H/W, S/W): Snapdragon 7s Gen3, Android 15, One UI 7.0 ・ Secured IP68-rated dust and water resistance and US military standard (MIL-STD-810H) durability ・ Strengthened AP compared to the previous model, Battery(4050→4350mAh), SPK (Mono→Stereo) ・ Reinforced competitiveness through a design that combines a solid and tough appearance with precise details to express impact-resistant durability
	□ Galaxy M36 5G (June 2025) - KT-exclusive device for Korea (JUMP4) - Screen: 6.7" FHD+ (2340 x 1080) - Size (H x W x D) & weight: 164.4 x 77.9 x 7.7mm, 197g - Specs and features ・ Platform (H/W, S/W): Exynos 1380, Android 15, One UI 7.0 ・ Provides immersive viewing experience with the adoption of 6.7" Super AMOLED Display and Slimmer Bezel ・ Equipped with 12MP+8MP+2MP/13MP camera ・ Enhanced durability through 7.7t Slim design and GFRP (2.9 times stronger than the previous model) on the rear cover * Glass-Fiber Reinforced Plastic ・ Provides 6 OS upgrades and 6 years of security updates/strengthened security and privacy via Knox Vault
	□ Galaxy A17 5G (August 2025) - Enhanced design and camera performance compared to A16 5G models to strengthen competitiveness in the entry-level 5G market - Screen: 6.7" FHD+ (2340 x 1080) - Size (H x W x D) & weight: 164.4 x 77.9 x 7.5mm, 192g ・ Platform (H/W, S/W): Exynos 1330, Android 15, One UI 7.0 ・ Offers slimmer design (7.5t) compared to predecessor with enhanced camera performance (50MP OIS) ・ Enhanced durability with GFRP on the rear cover * GFRP: glass-fiber reinforced plastic ・ Provides 6 OS upgrades and 6 years of security updates/strengthened security and privacy via Knox Vault
	□ Galaxy A07 (August 2025) - Volume-driving model for the 4G Entry market - Screen: 6.7" HD+ (1600 x 720) - Size (H x W x D) & weight: 167.4 x 77.4 x 7.6mm, 184g ・ Platform (H/W, S/W): G99, Android 15, One UI 7.0 ・ Applied 6.7" large display and provides Smoothing Viewing experience ・ Offers enhanced AP (6nm) compared to the previous model and a slim design (7.6mm) ・ Provides 6 OS upgrades and 6 years of security updates/strengthened security and privacy via Knox Vault
	□ Galaxy A17 (September 2025) - LTE device following the A16, featuring enhanced camera experience and a slim design - Screen: 6.7" FHD+ (2340 x 1080) - Size (H x W x D) & weight: 164.4 x 77.9 x 7.5mm, 190g ・ Platform (H/W, S/W): G99, Android 15, One UI 7.0 ・ Offers immersive viewing experience with 6.7" Super AMOLED Display ・ Offers slimmer design (7.5t) compared to the previous model with enhanced camera performance (50MP OIS) ・ Provides 6 OS upgrades and 6 years of security updates/strengthened security and privacy via Knox Vault
	□ Galaxy A07 5G (January 2026) - Addressed Entry 5G market with a 6,000mAh battery and enhanced display performance versus the previous A06-5G models - Screen: 6.7" HD+ (1600 x 720) - Size (H x W x D) & weight: 167.4 x 77.4 x 8.2mm, 199g ・ Platform (H/W, S/W): 24E, Android 16, One UI 8.0 ・ Provides extended usage time with a 6,000mAh battery ・ Improved outdoor visibility through a 120Hz display refresh rate and High Brightness Mode (HBM) at 800nits

DX Division	
Research project	**Details**
	□ Galaxy A57 5G (April 2026) - Successor to the A56 5G; secured competitiveness in the high segment through enhanced real-world performance - Screen: 6.7” FHD+ (2340 x 1080) - Size (H x W x D) & weight: 161.5 x 76.8 x 6.9mm, 179g - Spec and features ・ Platform (H/W, S/W): Exynos 1680, Android 16, One UI 8.5 ・ Enhanced AP, display, memory, and water resistance competitiveness compared to the A56 5G : Santa → Terra / OCTA → UB / added 12+512GB / IP67 → IP68 ・ Premium design with a slimmer and lighter body: thickness 7.4 → 6.9mm, weight 198 → 179g
	□ Galaxy A37 5G (April 2026) - Successor to the A36 5G, continue to drive volume in the mid segment through enhanced real-world performance - Screen: 6.7” FHD+ (2340 x 1080) - Size (H x W x D) & weight: 162.9 x 78.2 x 7.4mm, 196g - Spec and features ・ Platform (H/W, S/W): Exynos 1480, Android 16, One UI 8.5 ・ Enhanced real-world performance with Exynos 1480 ・ Delivers outstanding image quality even in low-light conditions and an enhanced visual experience with 1.0um Big Pixel Camera ・ Secured IP68-rated water and dust resistance
Galaxy Book (~May 2026.)	□ Galaxy Book4 Ultra (January 2024) - Screen: 16” WQXGA+ (2880 x 1800) - Size (W x H x D) & weight: 355.4 x 250.4 x 16.5mm; 1.86kg - Platform/OS: Intel® Core™ Ultra Processor, Windows 11 - Dynamic AMOLED 2X: 3K (2880x1800), 120Hz, color volume 120% (DCI-P3 basis), 500nit (HDR) - Graphic: NVIDIA® GeForce RTX™ 4050/4070 - AKG Quad speaker (Woofer Max 5W x 2, Tweeter 2W x 2), Smart Amp, Dolby Atmos®, 2M Camera - Memory, SSD: LPDDR5X, NVMe SSD - Bluetooth v5.3, WiFi 6E, 802.11 ax 2x2 - Battery: 76Wh
	□ Galaxy Book4 Pro 360 (January 2024) - Screen: 16” WQXGA+ (2880 x 1800) - Size (W x H x D) & weight: 355.4 x 252.2 x 12.8mm; 1.66kg - Platform/OS: Intel® Core™ Ultra Processor, Windows 11 - Dynamic AMOLED 2X: 3K (2880x1800), 120Hz, 120% color volume (DCI-P3 basis), 500nit (HDR), S pen - Graphic: Intel® Arc™ Graphics - AKG Quad speaker (Woofer Max 5W x 2, Tweeter 2W x 2), Smart Amp, Dolby Atmos®, 2M Camera - Memory, SSD: LPDDR5X, NVMe SSD - Bluetooth v5.3, WiFi 6E, 802.11 ax 2x2 - Battery: 76Wh
	□ Galaxy Book4 Pro (January 2024) - Screen: 16” WQXGA+ (2880 x 1800) 14” WQXGA+ (2880 x 1800) - Size (W x H x D) & weight: 16” 355.4 x 250.4 x 12.5mm; 1.56kg 14” 312.3 x 223.8 x 11.6mm; 1.23kg - Platform/OS: Intel® Core™ Ultra Processor; Windows 11 - Dynamic AMOLED 2X: 3K (2880x1800); 120Hz, 120% color volume (DCI-P3 basis); 500nit (HDR) - Graphic: Intel® Arc™ Graphics - AKG Quad speaker (Woofer Max 5W x 2, Tweeter 2W x 2); Smart Amp, Dolby Atmos®, 2M Camera - Memory, SSD: LPDDR5X; NVMe SSD - Bluetooth v5.3, WiFi 6E, 802.11 ax 2x2 - Battery: 16” 76Wh, 14” 63Wh

DX Division	
Research project	Details
	□ Galaxy Book4 Edge (June 2024) - Screen: 16” WQXGA+ (2880 x 1800) 14” WQXGA+ (2880 x 1800) - Size (W x H x D) & weight: 16” 355.4 x 250.4 x 12.3mm; 1.55kg 14” 312.3 x 223.8 x 10.9mm; 1.16kg - Platform/OS: Qualcomm Snapdragon X Elite (12 core), Windows 11 - Dynamic AMOLED 2X: 3K (2880x1800), 120Hz, color volume 120% (DCI-P3 basis), 500nit (HDR) - Graphic: Qualcomm Adreno - Quad speaker (16” Woofer Max 5W x2, Tweeter 2W x 2, 14” Woofer Max 4W x2, Tweeter 2.7W x 2), Dolby Atmos, 2M Camera - Memory, SSD: 16”16GB, eUFS 512GB,1TB / 14”16GB, eUFS 512GB - Bluetooth v5.3, WiFi 7, 802.11 a/b/g/n/ac/ax/be - Battery: 16” 61.8Wh, 14”55.9Wh - Features AI functions to lead Next Gen AI PC market
	□ Galaxy Book5 Pro 360 (September 2024) - Screen: 16” WQXGA+ (2880 x 1800) - Size (W x H x D) & weight: 355.4 x 252.2 x 12.8mm; 1.69kg - Platform/OS: Intel® Core™ Ultra Processor, Windows 11 - Dynamic AMOLED 2X: 3K(2880x1800), 120Hz, color volume 120% (DCI-P3 basis), 500nit(HDR), S Pen - Graphic: Intel® Arc™ Graphics - Quad speaker (Woofer Max 5W x 2, Tweeter 3.3W x 2), Smart Amp, Dolby Atmos®, 2M Camera - Memory, SSD: LPDDR5X, NVMe SSD - Bluetooth v5.4, WiFi 7, 802.11 be 2x2 - Battery: 76.1Wh
	□ Galaxy Book4 Pro 360 5G (October 2024) - Screen: 16”WQXGA+ (2880 x 1800) - Size (W x H x D) & weight: 355.4 x 252.2 x 12.8mm, 1.73kg - Platform, OS: Qualcomm Snapdragon X Elite (12 core), Windows 11 - Dynamic AMOLED 2X: 3K (2880x1800), 120Hz, S Pen - Graphic: Qualcomm Adreno - Quad speaker (Woofer Max 5W x 2, Tweeter 2W x 2), Smart Amp, Dolby Atmos, 2M Camera - Battery: 76Wh
	□ Galaxy Book4 Edge (October 2024) - Screen: 15.6”FHD (1920 x 1080) - Size (W x H x D) & weight: 356.6 x 229.75 x 15.0mm, 1.5kg - Platform, OS: Qualcomm Snapdragon X Plus (8 core), Windows 11 - Graphic: Qualcomm Adreno - Supports Bluetooth v5.3, WiFi 7 - Stereo speaker (1.5 W x 2), Dolby Atmos, 2M Camera - Battery: 61.2 Wh
	□ Galaxy Book5 Pro/Pro H (January 2025) - Screen: 16” WQXGA+ (2880 x 1800) 14” WQXGA+ (2880 x 1800) - Size (W x H x D) & weight: 16” 355.4 x 250.4 x 12.5mm, 1.56kg 14” 312.3 x 223.8 x 11.6mm, 1.23kg - Specs and features ・ Platform: Intel® Core™ Ultra Processor Lunar lake (Pro) Intel® Core™ Ultra Processor Arrow lake (Pro H) ・ OS: Windows 11 ・ Dynamic AMOLED 2X: 2880x1800, 500nit(HDR) ・ Graphic: Intel® Arc™ Graphics ・ Quad SPK Woofer Max 5W x 2; Tweeter 16” 3.3W x 2 / 14” 2W x 2; Smart Amp, Dolby Atmos®, 2M Camera ・ Memory, SSD: LPDDR5X, NVMe SSD ・ Bluetooth v5.4, WiFi 7, 802.11 be 2x2 ・ Battery: 16” 76.1Wh, 14” 63.1Wh

DX Division	
Research project	**Details**
	□ Galaxy Book5 360 (February 2025) - Screen: 15.6” FHD (1920 x 1080) - Size(W x H x D) & weight: 355.4 x 228.0 x 13.7mm, 1.46kg - Specs and features ・ Platform, OS: Intel® Core™ Ultra Processor Lunar lake, Windows 11 ・ AMOLED FHD (1920x1080), 500nit(HDR) ・ Graphic: Intel® Arc™ Graphics ・ Stereo SPK (2W x 2), Dolby Atmos®, 2M Camera ・ Memory, SSD: LPDDR5X, NVMe SSD ・ Bluetooth v5.4, WiFi 7, 802.11 be 2x2 ・ Battery: 68.1Wh
	□ Galaxy Book4 Edge (June 2025) - Screen: 15.6” FHD (1920 x 1080) - Size (W x H x D) & weight: 356.6 x 229.75 x 15.0mm, 1.5kg - Specs and features ・ Platform, OS: Qualcomm Snapdragon X (8 core), Windows 11 ・ Graphic: Qualcomm Adreno ・ Bluetooth v5.4, WiFi 7 ・ Stereo SPK (1.5 W x 2), Dolby Atmos, 2M Camera ・ Battery: 61.2 Wh
	□ Galaxy Book5 (July 2025) - Screen: 15.6” FHD (1920 x 1080) - Size (W x H x D) & weight: 356.6 x 228.0 x 15.1mm, 1.55kg - Specs and features ・ Platform, OS : Intel® Core™ Ultra Processor Arrow lake, Windows 11 ・ Graphic: Intel® Graphics ・ Stereo SPK (2W x 2), Dolby Atmos® , 2M Camera ・ Memory, SSD : LPDDR5X, NVMe SSD ・ Bluetooth v5.2, WiFi 6, 802.11 ax 2x2 ・ Battery : 61.2Wh
	□ Galaxy Chromebook3 360 (September 2025) - Screen: 12.4” WQXGA (2560 x 1600) - Size (W x H x D) & weight: 287.9 x 206.6 x 16.9mm, 1.28kg - Specs and features ・ Platform, OS: Intel® Processor Twin lake, Chrome OS ・ Graphic: Intel® Graphics ・ Stereo SPK (1.5W x 2), 8M/1M Camera ・ Memory, SSD: LPDDR5X, eUFS ・ Bluetooth v5.3, WiFi 6E, 802.11 ax 2x2 ・ Battery: 45.6Wh
	□ Galaxy Book5 Edge 5G (November 2025) - Screen: 15.6” FHD (1920 x 1080) - Size (W x H x D) & weight: 356.6 x 229.8 x 15.5mm, 1.66kg - Specs and features ・ Platform, OS: Platform, OS: Qualcomm Snapdragon X (8 core), Windows 11 ・ Graphic: Qualcomm Adreno ・ Bluetooth v5.4, 5G Sub6, WiFi 7 ・ Stereo SPK (1.5W x 2), Dolby Atmos, 2M Camera ・ Battery: 61.2 Wh

DX Division	
Research project	**Details**
	□ Galaxy Book6 Ultra (January 2026) - Screen: 16” touch screen WQXGA+ (2880 x 1800) - Size (W x H x D) & weight: External graphics 356.9 x 248.0 x 15.4mm, 1.89kg Internal graphics 356.9 x 248.0 x 15.4mm, 1.79kg - Specs and features ・ Platform, OS: Intel® Core™ Ultra Processor Panther lake, Windows 11 ・ Graphic: Intel® Arc™ Graphics (Internal graphics ・ NVIDIA® GeForce RTX™ 5060/5070 (External graphics) ・ Six speakers (Woofer 2W x 4, Tweeter 1W x 2), Dolby Atmos® , 2M Camera ・ Memory, SSD : LPDDR5X, NVMe SSD ・ Bluetooth v5.4, WiFi 7, 802.11 be 2x2 ・ Battery : 80.20Wh
	□ Galaxy Book6 Pro (January 2026) - Screen: 16” touch screen WQXGA+ (2880 x 1800) 14” touch screen WQXGA+ (2880 x 1800) - Size (W x H x D) & weight: 16” 356.9 x 248.0 x 11.9mm, 1.59kg 14” 314.2 x 220.6 x 11.6mm, 1.24kg - Specs and features ・ Platform, OS : Intel® Core™ Ultra Processor Panther lake, Windows 11 ・ Graphic: Intel® Arc™ Graphics, Intel® Graphics (4Xe only) ・ 16” Quad SPK (Woofer 2W x 2, Tweeter 1W x 2), Dolby Atmos® , 2M Camera ・ 14” Stereo SPK (1.6W x 2), Dolby Atmos® , 2M Camera ・ Memory, SSD : LPDDR5X, NVMe SSD ・ Bluetooth v5.4, WiFi 7, 802.11 be 2x2 ・ Battery : 16” 78.07Wh, 14” 67.18Wh
	□ Galaxy Book6 (March 2026) - Screen: 16” touchscreen WUXGA (1920 x 1200), 16” WUXGA (1920 x 1200) 14” WUXGA (1920 x 1200) - Size (W x H x D) & weight: 16” touchscreen 357.1 x 248.0 x 16.8mm, 1.84kg 16” 357.1 x 248.0 x 14.9mm, 1.74kg 14” 313.4 x 221.1 x 14.9mm, 1.43kg - Specs and features ・ Platform, OS : Intel® Core™ Ultra Processor Panther lake, Windows 11 ・ Graphic: Intel® Graphics ・ Stereo SOK (2W x 2), Dolby Atmos®, 2M Camera ・ Memory, SSD : LPDDR5X, NVMe SSD ・ Bluetooth v5.4, WiFi 6E, 802.11 ax 2x2 ・ Battery : 61.2Wh
	□ Galaxy Book6 Edge (May 2026) - Screen: 16” WQXGA+ (2880 x 1800) touch screen - Size (W x H x D) & weight: 355.4 x 250.4 x 12.3mm, 1.55kg - Specs and features ・ Platform, OS: Qualcomm Snapdragon® X2 Elite, Windows 11 ・ Graphic: Qualcomm® Adreno™ ・ Quad SPK (Woofer 1.6W x 2, Tweeter 2.0W x 2), Dolby Atmos®, 2M Camera ・ Memory, SSD : LPDDR5X, eUFS ・ Bluetooth v5.4, WiFi 7, 802.11 be 2x2 ・ Battery : 61.8Wh

<table>
<tr><th colspan="2">DX Division</th></tr>
<tr><th>Research project</th><th>Details</th></tr>
<tr><td rowspan="2">Galaxy Watch
~July 2025</td><td>□ Galaxy Watch7 / Galaxy Watch Ultra (July 2024)
- Screen: Watch7 (44mm): 37.3mm Super AMOLED (480 x 480)
Watch7 (40mm): 33.3mm Super AMOLED (432 x 432)
Watch Ultra (47mm): 37.3mm Super AMOLED (480 x 480)
- Size (H x W x D) & weight: Watch7 (44mm): 44.4 x 44.4 x 9.7 mm; 33.8g
Watch7 (40mm): 40.4 x 40.4 x 9.7 mm; 28.8g
Watch Ultra (47mm): 47.4 x 47.1 x 12.1 mm; 60.5g
- Platform (H/W, S/W): Exynos W1000 (5Core,3nm); Wear OS Powered by Samsung (Wear OS 5)
- High usability with powerful hardware
・ Equipped with 3nm processor for fast CPU speed and improved efficiency of current consumption
・ Equipped with dual frequency GPS system to improve GPS accuracy in complex environments
- Enhanced health monitoring function
・ Offers AGEs Index measurements
・ Supports sleep apnea detection and accurate sleep measurements using advanced sleep AI algorithm
- Enhanced outdoor fitness experience by offering maximized performance (Ultra only)
・ Offers signature circular design with new cushion design added
・ Applies dynamic lug system for easy attachment and perfect fit
・ Supports 10ATM water resistance and other functions to measure various fitness activities in extreme environments
・ Provides long battery life with 100 hours of power saving mode and 48-hours in exercise power saving mode
- Battery: 47mm 590mAh, 44mm 425mAh, 40mm 300mAh</td></tr>
<tr><td>□ Galaxy Watch8 / Galaxy Watch8 Classic (July 2025)
- Screen: Watch8 Classic (46mm) 34.0mm Super AMOLED (438 x 438)
Watch8 (44mm) 37.3mm Super AMOLED (480 x 480)
Watch8 (40mm) 34.0mm Super AMOLED (438 x 438)
- Size (H x W x D) & weight: Watch8 Classic (46mm) 46.0 x 46.4 x 10.6 mm, 63.5g
Watch8 (44mm) 46.0 x 43.7 x 8.6 mm, 34.0g
Watch8 (40mm) 42.7 x 40.4 x 8.6 mm, 30.0g
- Platform (H/W, S/W): Exynos W1000 (5Core,3nm), Wear OS Powered by Samsung (Wear OS 6)
- Offers outstanding wearability with our thinnest design and powerful performance
・ Achieved our thinnest design through enhanced component integration
・ Expanded cushion design across the entire lineup and improved band structure for enhanced wearability
・ Improved visibility with up to 3,000-nit brightness and supports longer usage with a larger battery capacity
- Provides advanced health insights covering sleep, exercise, antioxidant levels, and cardiovascular health
・ Analyzes sleep patterns and suggest optimal bedtime with the bedtime guidance feature
・ Manages lifestyle patterns affecting cardiovascular health, including vascular stress measurement during sleep
・ Provides a running coach feature and creates personalized workout plans based on running level analysis with real-time coaching
・ Equipped with the first antioxidant index feature on a smartwatch, supporting aging management through diet and lifestyle improvements
- Provides smart and intuitive user experience with the application of One UI 8 Watch and Gemini
・ Improved UI interface allows checking key information such as Samsung Health, weather, and calendar with minimal operations
・ Enables easy operation via voice control with the application of Wear OS 6 and Gemini through the collaboration with Google
- Battery: 46mm 445mAh, 44mm 435mAh, 40mm 325mAh</td></tr>
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DX Division	
Research project	**Details**
Galaxy buds (~March 2026)	□ Galaxy Buds3 Pro / Buds3 (July 2024) - Improved wearability through new Stem design ・ Secured desirability with differentiated futuristic blade design - Personalized sound experience through AI reflecting audio device characteristics ・ Optimized noise according to surroundings and real-time sound according to wearing conditions - Seamless communication experience through an interpretation listening mode - Size (H x W x D) & weight: Buds3 Pro: 18.1 x 19.8 x 33.2 mm; 5.4g Buds3: 18.1 x 20.4 x 31.9 mm; 4.7g Cradle: 48.7 x 58.9 x 24.4 mm; 46.5g - Platform (H/W, S/W): BES2800 (6nm)/BES2700 (14nm); RTOS - Improved audio quality ・ Supports 24bit/96kHz UHQ *Buds2 Pro (24bit/48kHz Hi-Fi) ・ Applies separate 2 Way Speaker Buds3 Pro ・ Supports Adaptive EQ *Buds2 Pro (Fixed EQ) - Improves call quality through design optimization ・ Enhances voice clarity through application of Complex DNN/VPU solution ・ Enhances voice bandwidth with support for Super Wideband calls - Offers intuitive operation experience with Cradle Button Pairing - Enhances experiences of intelligence functions ・ Supports Buds3 Pro Siren/Voice Detect and Adaptive Noise Control - Battery: Buds3 Pro 53mAh, Buds3 48mAh, Cradle 515mAh
	□ Galaxy Buds3 FE (September 2025) - Secured competitiveness with a modern blade design and strengthened key features as the successor to Buds FE - Size (H x W x D) & weight: Earbuds 21.1 x 18.0 x 33.8 mm, 5g Cradle 48.7 x 58.9 x 24.4 mm, 41.8g - Platform (H/W, S/W): BES2700Y-A8T(12nm), RTOS - Offers optimal wearability through expanded blade design application and precise computer modelling - Provides easy connectivity through intuitive Pinch & Swipe controls and a paring button on the bottom of the cradle - Enhanced sound quality, clear calls, and improved ANC with the application of 11mm speakers - Provide easy access to Galaxy AI experiences via interpretation mode and voice-activated Gemini - Earbuds IP54 rating for water and dust resistance
	□ Galaxy Buds4 Pro / Galaxy Buds4 (March 2026) - Significantly improved core user experience areas including fit, sound & call quality, and Galaxy connectivity - Size (H x W x D) & weight: Buds4 Pro 30.9 x 18.1 x 19.6mm, 5.1g - Buds4 30.5 x 18.3 x 19.3mm, 4.6g - Cradle 51.0 x 28.3 x 51.0mm, 44.3g(Buds4Pro) / 45.1g(Buds4) - Platform (H/W, S/W): BES2810YP(6nm)/ BES2700Y(12nm), RTOS - Offers optimal wearability even during extended wear through expanded blade design application ・ Newly designed Metal Bladed with engraved pinch-control area for more intuitive device control ・ Designed with refined ergonomics that accommodate diverse ear shapes providing a comfortable fit - Enhanced ultra-high-quality sound and call performance ・ Provides balanced sound ranging from rich bass to clear highs through a maximized speaker vibration area ・ Controls ambient noise through an adaptive ANC algorithm that analyzes the user's wearing status in real time ・ Enables clearer voice through enhanced Deep Neural Network (DNN) technology and cleaner call quality with Super Side Band - Strengthened Galaxy experience ・ Enable users to answer calls or control Bixby through simple head movements with the Head Gesture feature ・ Support feature settings directly within device settings without requiring installation of the Galaxy wearable app

DX Division	
Research project	**Details**
Galaxy ring July 2024	□ Galaxy Ring (July 2024) - Expands Galaxy Health experiences with a design that can be worn at all times in daily life - 11 sizes (size 5–15) - Size & weight: (Ring) 7.0 mm (W) x 2.6 mm (D); 2.3g–3.3g (size 5–15) (Cradle) 48.9 mm (H) x 48.9 mm (W) x 24.5 mm (D); 61.3g - Platform (H/W, S/W): nRF5340; Zephyr RTOS - Design and battery usage time suitable for 24/7 wearability ・ Slim and lightweight design for comfort ・ Up to 7 days of continuous health information measurement on a single charge * Size 5 18mAh–Size 15 23.5mAh - Enhanced durability with titanium material and 10 ATM, IP68 waterproofing - Offers personalized health management functions ・ Provides indicators and personalized insights for users' personal condition management ・ Supports advanced sleep analysis and coaching functions ・ Monitors daily life, such as high/low hear rate notifications, automatic exercise detection, etc. - Features differentiated experience for Galaxy users ・ Supports easy pairing, gesture control, ring location search linked to terminal ・ Offers optimized usability—improved usage time when worn simultaneously with watch
Galaxy XR Oct 2025	□ Galaxy XR (October 2025) - World's first Android XR-based VST (Video See Through) device - Size: 4K micro-OLED display (3552 x 3840) - Weight: 545g - Specs and features ・ Platform (H/W, S/W) : XR2+ Gen2, Android 14, One UI XR ・ Offers new interaction experiences with low latency/high-accuracy tracking solution based on camera and audio : Automatic hand to eye interaction switching, Gemini-based conversational UI ・ Provides strong ecosystem scalability based on Android ・ Offers enhanced gaming usability through controller connectivity ・ Developed mass-production technology for a new form factor, Visor Window (high-curvature, large-area asymmetric 3D glass ・ Offers comfortable user experience with low latency, high-quality Rendering pipeline based on OLEDoS
Network	
RAN S/W Package ~October 2025	□ 5G vRAN SW PKG (June 2024) - Completed RedCap Energy-saving function test (testing for reducing power consumption in 5G IoT devices) ・ Completed testing for vRAN-based 5G RedCap Energy-saving technology for the first time in the industry ・ The Company has been validating vRAN RedCap technology (including commercial vRAN network in the US) and commercial functionality for both tRAN and vRAN will be provided in the future * tRAN (traditional RAN): hardware-based base station * RedCap (Reduced Capability): 5G low-power IoT technology □ AI-based 5G Base Station quality optimization technology (AI-RAN Parameter Recommender) (October 2024) - Developed AI-based technology that automatically recommends optimal parameters for base station environments; and applied and validated the technology in commercial networks through cooperation with SKT - To be expanded in areas with frequent traffic changes to enhance perceived quality and maximize base station performance □ MCPTX SW Package (October 2025) - Successfully conducted the first demo (performance and stability) on a commercial network after developing and supplying the Company's MCPTX solution to the UK government's national Emergency Service Network (ESN) * MCPTX: Mission Critical Push-to-X(Talk/Video/Data) - A solution that enables integrated communication across multiple systems (voice, data, video) within emergency communication networks * ESN: Emergency Service Network - A national emergency service network built and operated by the UK government

DX Division	
Research project	**Details**
Base stations ~April 2026	□ n77 (3.4~3.8GHz) NR 64T64R new MMU for Canada (August 2024) - Developed high-output new MMU platform product applied with new PAM (power amplifier module), which has new structure - Compared to existing products, wideband support (high efficiency) enables entry into global markets that require high output and low power consumption, contributing to the expansion of the 5G market * Wideband support: Allows the simultaneous transmission of large amounts of data using a wide frequency band, resulting in faster transmission speed. □ Developed PCS/AWS 640W Dual Band RU (September 2025) * PCS (personal communication service): mainly in the 1.9GHz frequency band * AWS (advanced wireless services): mainly in the 1.7/2.1GHz frequency band - Developed the Company's first high-power (640W) Dual Band RU for the North American PCS/AWS frequency band - Applied new chip platform to enhance product competitiveness compare to the previous model (with enhanced output and reduced size/weight) □ Developed PCS/AWS 720W Dual Band RU (February 2026) - Developed the Company's first high-power 720W Dual Band RU to address the North American PCS/AWS frequency □ Developed 1.8GHz/2.1GHz 4T4R 320W RU (April 2026) - Developed and supplied the Company's first product featuring a Wideband AMP supporting the 1.8GHz/2.1GHz bands to address the needs of European operators - Reduced size and weight compared to the previous product (Single-band AMP) by applying a new O-RAN (Open RAN) chip and Wideband AMP * Single-band AMP (narrowband amplifier): An amplifier designed to amplify a specific frequency band * Wideband AMP (wideband amplifier): An amplifier designed to simultaneously amplify multiple frequency bands

DS Division	
Research project	**Details**
Memory	
DRAM for mobile ~December 2024	□ Successfully verified industry's fastest LPDDR5X operation with MediaTek (July 2024) - Completed verification on MediaTek's latest flagship mobile AP Dimensity, leading commercialization of high-performance products - The role of low-power and high-performance LPDDR DRAM is rising in the era of on-device AI - Expects expansion of applications beyond mobile to AI accelerators, servers, HPCs, and automotive □ Development of SOCAMM2, LPDDR-based memory module for server (December 2025) - Provides more than twice the bandwidth of conventional RDIMM and over 55% lower power consumption by implementing LPDDR in a new from factor - Features a detachable module structure, allowing LPDDR to be installed rather than soldered onto the mainboard; features a horizontal mounting design (vs. vertical in conventional server memory) to improve space utilization and cooling efficiency
DRAM for server ~June 2025	□ Mass production of the industry's most advanced 10nm-class (June 2025) - Enhanced productivity by over 30% compared to 10-nano 5th generation DRAM; improved low power consumption characteristics by 10% - Optimized EUV process through the application of new materials - Plans to address various AI applications by incorporating HBM into 10-nano 6th generation lineup
Graphic DRAM ~January 2025	□ Development of the industry's first 24Gb GDDR7 DRAM (October 2024) - Applied 12nm-class scaling process for increased cell density, achieving industry's highest capacity of 24Gb - Features 40Gbps speed with PAM3 signaling, up to 42.5Gbps - Applies Clock Control Technology, achieving low-power operation and maximizing power efficiency - A wide range of applications from graphic DRAM to AI workstations and data centers □ First in the industry to produce 24Gb GDDR7 DRAM (January 2025) - Secured integration density that can meet the demand for high-density graphic cards via leading-capacity 24Gb graphic DRAM - Support industry-leading speeds of up to 42.5Gbps and a total bandwidth of 1.92TB/s, optimizing performance for next-generation AI and graphics environment - Improved thermal resistance of packaging compared to previous GDDR7 by 11%, by applying a new high thermal conductivity material and reinforced reliability under high-performance operating conditions - Received the Presidential Award at the Korea Tech Festival on December 2025

DS Division	
Research project	**Details**
HBM DRAM ~May 2026	□ Development of the industry's first 36GB HBM3E 12H DRAM (February 2024) - Achieved industry's highest capacity of 36GB by stacking 12 layers - With Advanced TC NCF technology, achieved 12-layer stacks by maintaining the same height as 8-layer HBM3 and also improved both performance and capacity by over 50% - Enhanced vertical integration with 7 micrometer chip spacing—the industry's smallest—and applied various bump sizes - Started sample shipping to customers, with mass production expected in 1H □ Mass production and shipment of the world's first industry-leading HBM4 (February 2026) - Applied cutting-edge 1c DRAM (6th generation 10nm-class) and a 4nm base die - Secured operating speeds of 11.7Gbps (up to 13Gbps), exceeding the JEDEC standard of 8Gbps - Provide capacities ranging from 24GB (8H) to 48GB (16H), while improving power efficiency and thermal management through low-power design - Secure supply stability through One-stop solution spanning logic, memory, foundry and packaging, as well as proactive infrastructure investments □ Industry's first shipment of 12-Layer HBM4E Samples (May 2026) - Operates reliably at 14Gbps per pin and supports speeds of up to 16Gbps, enabling faster data processing - Delivers more than 20% higher performance than the previous-generation HBM4, achieving bandwidth of up to 3.6TB/s (terabytes per second) per stack - Improved energy efficiency by 16% and thermal resistance characteristics by more than 14% compared to the previous generation through low-power design and optimized packaging architecture - Secured supply stability through One-stop solution spanning logic, memory, foundry and packaging - Pursue flexible responses to customer demand through industry-leading production capacity and proactive infrastructure investments
NAND ~September 2024	□ Mass production of 9th generation V-NAND, an industry first (April 2024) - Industry's first mass production of 1Tb TLC 9th generation V-NAND - Highest-layer V-NAND possible with Double Stack structure - Equipped with next-generation interface with the industry's smallest cell size and thinnest mold, demonstrating our technological leadership - The advanced technology reduces cell area and interference, boosting bit density by 1.5 times compared to its Gen 8 V-NAND □ Mass production of 9th generation QLC V-NAND, an industry first (September 2024) - With industry's first release of both 9th generation QLC and TLC V-NAND, we enhanced competitiveness in the next-generation NAND flash market through our high-density QLC and high-performance TLC - Achieved industry's highest layered chip by implementing innovative technologies such as a double stack structure using channel hole etching technology. - Expand applications to mobile UFS, PC/server SSDs, etc. starting from brand products
eStorage ~June 2026	□ Development of UFS 5.0 optimized for on-device AI, an industry first (June 2026) - Delivers industry-leading data transfer bandwidth of 10.8GB/s based on V9 NAND, more than twice that of UFS 4.1 - Improves power efficiency by 40% compared to the previous generation by applying clock gating and multi-voltage technologies optimized for low-power mobile environments - Features a package 16.7% smaller than the previous generation while offering capacities of up to 1TB
SSD for Server ~March 2026	□ Development of SSD PM1763 for server based on next-generation interface PCIe 6.0 - Applied 9th generation V-NAND and 4nm-based controller to enhance performance and power efficiency - Delivers top industry performance based on 16TB capacity - Maintain stable long-term performance through Direct to Chip (D2C) cooling method, optimized for liquid-cooling environments
SSD for Client ~October 2024	□ Mass production of SSD PM9E1 for PC, the industry's highest performance and largest capacity (October 2024) - Supports 8-channel PCIe 5.0 and features 8th generation V-NAND, enabling top industry performance - Able to store large files such as AI-generated content, with 4TB high-capacity option - Improved up to 2x in performance and over 50% in power efficiency compared to predecessor PM9A1a - Applied new SPDM 1.2 version security solution to prevent data tampering and forgery

DS Division	
Research project	**Details**
Brand SSD ~November 2025	□ Launched customer SSD '990 EVO' with high-performance and versatility (January 2024) - Improved reading/writing speed by up to 43% compared to 970 EVO Plus - Enhanced power efficiency by up to 70% with new 5nm controller - Supports the next generation interface PCIe 5.0 x2 - Enhances cost competitiveness with host memory buffer technology □ Launched PCIe 4.0-based customer SSD '990 EVO Plus (September 2024) - Improved reading/writing speeds by 45% and 50% respectively, and power efficiency by more than 70% compared to its predecessor with the 8th generation V-NAND and 5nm controller - Expands consumer options by offering three capacities including high-density 4TB product - Offers easy upgrade of performance and capacity through installation on laptop or PC mainboards - Prevents overheating with nickel-coated controller and heat dissipation labels, enhancing product stability □ Launched PCIe 5.0-based high-performance consumer SSD 9100 PRO (March 2025) - Improved consecutive reading speed by 99%, and power efficiency by 49% compared to its predecessor, 990 PRO, with twice the speed of PCIe 4.0 interface - Expanded consumer options by offering four capacities, including a high-density 8TB model - Enabled installation on laptop, PCs and gaming consoles □ Launched PCIe 5.0-based high-performance consumer SSD 9100 PRO 8TB (September 2025) - Improved consecutive reading speed by 99%, and power efficiency by 49% compared to its predecessor, 990 PRO, with twice the speed of PCIe 4.0 interface - Fulfilled the needs of gamers, creators and professionals as the Company's first 8TB consumer SSD - Optimized for storing the latest high-capacity games and content (holds up to 80 games of around 90GB each) - Equipped with a specially designed 11.25mmT thick heatsink for compatibility across laptops, desktops, gaming consoles and other devices □ Launched a new portable SSD 'T7 Resurrected' (November 2025) - Developed with a focus on resource circularity, featuring a 100% recycled aluminum exterior case while maintaining the same performance as the existing T7 model (up to 1,050MB/s read speed and 1,000MB/s write speed) - Received the CES 2026 Innovation Award in the 'Sustainability & Energy Transition' category - Compatible with a wide range of devices, including smartphones, tablet and game consoles; suitable for 4K video recording and editing on mobile - Protects data with AES 256-bit hardware encryption and drop resistance of up to 2 meters despite its credit card-sized compact design
CXL ~June 2024	□ Established industry's first Red Hat certified CXL infrastructure (June 2024) - Established Red Hat certified CXL infrastructure in the SMRC, Samsung Electronics' internal research facility, allowing for in-house verification of all server components, from products to software - Conducted rapid product development, including the industry's first CMM-D Red Hat certification, providing customized solutions for clients - Demonstrated technology for CXL-based server performance enhancement at the Red Hat Summit 2024 in the US

DS Division	
Research project	**Details**
Brand Card ~November 2025	□ Developed industry-first SD Express micro SD Card (February 2024) - Offers industry's highest continuous reading performance of 800MB/s and 256GB capacity - First to apply Dynamic Thermal Guard technology—which has been used in SSDs—to effectively addressed overheating in small form factors □ Mass produced high-density 1TB UHS-I micro SDcard, based on the most recent V-NAND (February 2024) - Achieved terabyte-level capacity in microSD cards with 8th generation V-NAND - Ensures data protection data in extreme environments (e.g. water, abrasion from dropping) □ Released two types of high-density 1TB micro SD cards (August 2024) - Achieved terabyte-level high-density product by applying 1Tb TLC 8th generation V-NAND, an industry's high for capacity - Meets the demand for high performance and high capacity solutions with a maximum capacity of 1TB - Improves power efficiency and reduces battery consumption with 28nm controller □ Released microSD Express card, 'P9 Express' for next-generation gaming (November 2025) - Launched microSD Express card optimized for Nintendo Switch2, available in 256GB and 512GB capacities - Offers sequential reading performance of up to 800MB/s based on the PCIe interface and NVMe protocol, providing 4x faster performance than UHS-I microSD cards - Incorporated technologies applied in SSD, such as HMB (Host Memory Buffer), DTG (Dynamic Thermal Guard) to maintain stable performance during extended gaming sessions - Provides durability that protects data against six major risk factors, including water, temperature, X-ray and magnetic fields
Automotive ~September 2024	□ Supplied LPDDR4X for Qualcomm vehicles solutions (August 2024) - Initiated the first collaboration with Qualcomm in automotive semiconductor sector, supplying chips for Snapdragon Digital Chassis and supporting premium vehicle infotainment - Ensures stable performance even in extreme environments ranging from -40°C to +105°C - Plans for long-term supply to global automakers and auto parts makers □ Developed 8th-generation V-NAND based vehicle SSD, an industry's first (September 2024) - Provides 256GB SSD samples to customers and optimizes support for in-vehicle AI functions - Achieved industry's fastest speed with 8th-generation V-NAND and 5nm-based controller - Supports high-performance SLC mode, enabling fast access to large files, - Responds to customer demand for high-density SSDs for vehicles with a 2TB product to be released early next year
System LSI	
Image Sensor ~October 2025	□ Unveiled industry's first 200-megapixel mobile image sensor for telephoto camera (HP9, 0.56um/200Mp) - Significantly improved low-light sensitivity with micro-lens using newly developed proprietary materials - Clear image quality up to 12X zoom when mounted on 3X telephoto module □ Launched Dual Pixel ISOCELL GNJ, the quintessence of new pixel technology (GNJ, 1.0um/50Mp) - Delivers sharp resolution as sensor itself is equipped with a built-in zoom function, eliminating moiré effects - Improves light transmission rate by minimizing pixel interference by changing isolation layer materials between pixels □ Launched ISOCELL JN5 to offer consistent camera experience across all view angles (JN5, 0.64um/50Mp) - Thin optical format allows use in wide-angle, ultra-wide-angle, front-facing and telephoto lenses □ Unveiled sensor solution All Lenses on Prism (ALoP) compatible with thin smartphones - Rearranged lens and prism structure to maintain compact module size even with larger lens diameter □ Launched the industry's first ISOCELL JNP with nano prism technology (JNP, 0.64um/50Mp) - Improved sensitivity by 25% compared to the previous generation model (JN5) - Achieved sharp image quality and precise autofocus through the application of new sensor technologies (hardware remosaic, dual slope gain, Super QPD) □ Launched the industry's first 0.5um 200MP image sensor, ISOCELL HP5 (HP5, 0.5um/200Mp) - Applied advanced pixel technologies, such as FDTI (Front Deep Trench Isolation), D-VTG (Dual Vertical Transfer Gate), and DCC (DTI Center Cut) to deliver bright and clear images - Enables slimmer and more refined camera designs with the industry's smallest 200MP sensor; enables fast image processing with E2E AI remosaic technology

DS Division	
Research project	**Details**
Exynos ~March 2026	□ Unveiled latest technology mobile AP Exynos 1480 - Improved power efficiency by 22% over the previous model by applying the latest 4nm technology - Features content recognition image processing with powerful AI function - Enhanced graphics performance over the previous generation with AMD RDNA-based Xclipse 530 GPU □ Unveiled latest technology applied wearable SoC Exynos W1000 - First wearable chip to be manufactured using 3nm technology and features large core, offfers performance enhancement compared to its predecessor, Exynos W930, by 3.4 times for single core and 3.7 times for multi core - Maximizes mounting space for the chip system by using advanced packaging technologies (FO-PLP:Fan-Out Panel Level Packaging, SiP: System in Packaging, ePoP: embedded Package on Package) □ Unveiled mobile AP Exynos 1580, with significantly improved performance - Upgraded to Armv9 CPU architecture and applied tri-cluster architecture, greatly improving CPU performance - Equipped with 3rd generation custom GPU (Xclipse 540), improving up to 37% in performance than previous Exynos 1480 - Features 200MP image sensor processing function and equipped with an NPU that supports up to 14.7 trillion operations per second (TOPS) □ Unveiled Exynos 2500 with powerful integrated CPU/GPU/NPU performance - Improved power efficiency through low-power architecture, advanced 3nm GAA process, and FOWLP packaging technology - Delivers powerful and personalized features with 39% improved AI performance compared to the previous model (Exynos2400) □ Unveiled the cutting edge Exynos 2600, the industry's first mobile AP based on 2nm GAA process - Improved performance compared to the previous model (Exynos 2500), delivering 39% higher CPU performance, 50% improved GPU Ray Tracing, and 113% higher NPU AI performance through the adoption of the latest CPU cores and architectural enhancement - Enhanced thermal performance by integrating the industry's first Heat Path Block (HPB) in the mobile SOC industry - Strengthened performance for user experience by supporting up to 230MP ultra-high-resolution camera sensor and AI based video enhancement □ Unveiled Exynos Modem 5410 integrating three satellite communication technologies into a single chip - Support LTE DTC, NB-IoT NTN, NR-NTN technologies on a single chip to provide stable connectivity even in remote areas - Improved power consumption and efficiency through a 4nm EUV process - Support up to 14.79Gbps, utilizing FR1 and FR2 bands simultaneously based on 3GPP Release 17 standards □ Unveiled Exynos 1680, a next-generation platform for mobile on-device AI experiences - Applied a tri-cluster architecture consisting of one big core, four middle cores, and three little cores - Improved performance by 16% compared to its predecessor (Exynos 1580) by integrating Xclipse 550 based on AMD RDNA3 architecture - Support 200MP image sensors and advanced image processing technologies to deliver sharper and more vivid image details □ Unveiled Exynos Connect 6375, Baseband IC combining Wi-Fi7 and Bluetooth 6 - Enhanced power efficiency and reduced heat generation through a 5nm FinFET process, enabling stable and consistent connectivity quality - Supports Wi-Fi7(802.11be) with transmission speeds of up to 6.45Gbps - Delivers centimeter-level precise distance measurement and enhanced audio performance through advanced Bluetooth technology
LSI ~June 2025	□ Developed industry's first IC (S3SSE2A) equipped with PQC (post-quantum cryptography) - Provides a more secure environment irrespective of AP security operations with independent security processing and information storage □ Developed a wireless charging IC (S2MIW06) supporting the Wireless Power Consortium's Qi standard - Consistent performance support and firmware-based behavior utilizing high capacity internal memory in a variety of environments - Provides high-power wireless charging of up to 50W and supports wireless battery sharing between smartphones □ Released cutting-edge server/client DDR5 memory module solutions optimized for high-capacity and high-speed performance (S2FPD01, S2FPD02, S2FPC01, S2FTD01, S2FHD01, S2FCD31) - Provides chipsets for DIMM module power supply (PMIC), system operation/management (SPD: Serial Presence Detect,TS: Temperature Sensor), and performance improvement (CKD: Client Clock Driver)

DS Division	
Research project	**Details**
Foundry	
4th generation-4nm process for HPC November 2024	□ Mass production of 4th generation-4nm process for HPC - Optimized for high-performance, low-power HPC by reducing RC delays through high-speed transistors and improved Back End of Line (BEOL) process - Able to support advanced 2.5D/3D packaging technologies
2nd generation 3nm GAA process March 2025	□ Mass production of 2nd generation 3nm process with GAA transistor - 2nd generation 3nm GAA process achieved low power and high performance by reducing area by 35% and power consumption by over 40%, while improving performance by up to 30% compared to the 5nm process - supports various applications, such as AI and HPC, meeting the speed and battery requirements of flagship 5G smartphones
1st generation 2nm GAA process September 2025	□ Mass production of 1st generation 2nm GAA process optimized of mobile device - 1st generation 2nm GAA process improved performance by 5%, power consumption by 8%, and reduced area by 5% compared to the 2nd generation 3nm process - Supports high-performance and low power required for advanced mobile processors through DTCO (design-technology co-optimization) in GAA processes

SDC	
Research project	Details
Display panel	
Galaxy S24 AMOLED January 2024	□ Galaxy S24 (6.16"FHD+, 6.66"WQ+, 6.79WQ+) - Combines high-resolution low power consumption technology with technology to minimize panel dead space - Achieves high-luminance, low power and slim bezel and improves image quality and user experience
31.5"UHD, 27"QHD QD-OLED January 2024	□ Developed 31.5" (140ppi), 27" (360Hz) QD-OLED monitor - Developed self-emitting display with high-resolution (140ppi) and high refresh rate (360 Hz) with precision inkjet printing technology and Samsung's AI- based operating algorithms
BMW Mini 13.4" 185ppi June 2024	□ 13.4" Round OLED Display for vehicle Center Information Display (1,752 x 1,660) - Applies round automotive displays for the first time - Ensures uniform characteristics across areas on atypical displays with newly developed compensation circuit and panel structure - Developed large-area atypical OCTA technology
Surface Pro 10 May 2024	□ 13" WQ+ (2,880x1,920, 3:2) - 30Hz low-frequency drive technology for notebook OLED for the first time, achieving low power consumption (variable refresh rate from 30 to 120Hz)
Foldable OLED for Galaxy Z Fold6 July 2024	□ 7.61" (2,160x1,856) Display for foldables - Improves luminance efficiency and visibility with new panel structure/materials, achieving low power consumption and enhancing picture quality - Applies structures/materials with enhanced foldable durability
OLED for Google Pixel 9proXL September 2024	□ 6.75" high resolution/low power smartphone Display-1,344 x 2,992, Peak brightness 3,000nit - Improves brightness, lifespan, and picture quality and reduces power consumption by 10% by applying low-power panel structure and high-efficiency new organic materials
Galaxy S25 Ultra AMOLED January 2025	□ 6.86" WQ (1,440 x 3,120) - Compared to the previous generation, increased display size and reduced the thickness of both sides and bottom borders to provide a full screen and slim design - 120Hz refresh rate, high brightness (peak 2,600nit)

SDC	
Research project	Details
27"UHD 16:9 QD-OLED monitor March 2025	□ 27"U 16:9 (160ppi) premium self-luminous, high-resolution monitor - Achieved 27" UHD high resolution and improved pixel density by employing ultra-precision controlled inkjet printing technology - Enhances gaming immersion and increases productivity in activities, including photo editing and video production, with a high-definition product
27"QHD 500Hz QD-OLED monitor May 2025	□ World's first self-luminous 27"QHD 500Hz QD-OLED display with the highest refresh rate - Achieved the highest self-luminous refresh rate of 500Hz, up from 360Hz, through ultra-high refresh rate driving algorithms and panel optimization - Provides an optimal user experience for high-performance gaming and sports content, leveraging the fast response speed inherent to self-luminous displays
Foldable OLED for Galaxy Z Fold7 July 2025	□ 8.0" QXGA+ (2,184x1,968) slim foldable display - Achieved slimmer design through the application of new module process - Enhanced durability compared to the previous model, even with reduced thickness through a robust panel (impact-dispersing planarization structure) and reinforce impact-resistant module structure
OLED for Galaxy Watch 8 July 2025	□ 1.34" (438x438) low-power consumption display - Improved power efficiency compared to the previous model through advanced low-power consumption panel driving circuits - Outstanding outdoor visibility with a peak brightness of up to 3000-nit
OLED for Galaxy Z TriFold December 2025	□ 9.96" (1,584 x 2,160) large screen 2-folding display - Introduced a new large screen 2-fold (inward-folding) form factor through robust panel structure and flexible low-elasticity module materials that ensure folding performance and durability in a slim profile
OLED for Galaxy S26 Ultra March 2026	□ 6.89" WQ Privacy display - Introduced FMP (Flex Magic Pixel) technology to smartphones for the first time, embedding privacy functionality directly into the panel and improved user convenience by precisely controlling pixels to adjust viewing angles across up, down, left, right and specific areas - Enhanced light efficiency and reduced power consumption based on LEADTM (Pol-less) technology
34" QHD+ 360Hz V-stripe monitor April 2026	□ World's first V-stripe 360Hz monitor (34" QHD+) - Features 360HZ refresh rate enabled by the new pixel structure (V-stripe) and high brightness of up to 1,300nit, delivering an optimal gaming experience - Expanded user base beyond gaming to document work and content creation through enhanced text readability