ASSA ABLOY

Quarterly Report Q4 2020

Full-year summary 2020

5 February 2021

Experience a safer and more open world

Strong operational execution

Fourth quarter

 Net sales decreased by 7% to SEK 23,298 M (24,946), with organic growth of -5% (1) and acquired/divested net growth of 5% (3)

EMEA and Entrance Systems reported stable organic sales development.
 Organic sales declined in Asia Pacific and Americas, while Global Technologies reported a significant decline

 Two divestments in Switzerland and Italy were completed. The combined annual sales of the divested companies amount to around SEK 625 M

• A new restructuring program was launched at year-end. The estimated cost amounts to SEK −1,366 M with a pay-back time of around two years

• Operating margin $^{1\ 2}$ (EBIT %) excluding acquisitions and divestments was 16.1% (16.2)

Net income^{1 2} amounted to SEK 2,582 M (2,767)

Earnings per share^{1 2} amounted to SEK 2.33 (2.49)

Operating cash flow amounted to SEK 5,529 M (5,235)

• The Board of Directors proposes a dividend of SEK 3.90 (3.85) per share for 2020, distributed in two equal installments.

Organic growth

-5%

Operating income¹²

-14%

Earnings per share¹²

-7%

Sales and income

	Fourth o	quarter		January-D	ecember	
-	2019	2020	Δ	2019	2020	Δ
Sales, SEK M	24,946	23,298	-7%	94,029	87,649	-7%
Of which:						
Organic growth	147	-1,150	-5%	2,652	-7,150	-8%
Acquisitions and divestments	760	1,211	5%	3,063	3,328	4%
Exchange-rate effects	872	-1,709	-7%	4,265	-2,558	-3%
Operating income (EBIT) $^{1}\ ^{2}$, SEK M	4,047	3,475	-14%	14,920	11,916	-20%
Operating margin (EBITA) ¹² , %	16.8%	15.6%		16.4%	14.3%	
Operating margin (EBIT) ¹² , %	16.2%	14.9%		15.9%	13.6%	
Income before tax ¹² , SEK M	3,779	3,306	-13%	13,883	11,133	-20%
Net income ^{1 2} , SEK M	2,767	2,582	-7%	10,243	8,375	-18%
Operating cash flow, SEK M	5,235	5,529	6%	14,442	14,560	1%
Earnings per share ¹² , SEK	2.49	2.33	-7%	9.22	7.54	-18%

¹ Excluding costs before income tax for restructuring programs in Q4 2020 and Q4 2019, totaling SEK

^{-1,366} M and SEK -312 M respectively. The corresponding cost after tax is SEK -1,112 M and SEK -246 M

 $^{^2}$ Excluding non-cash operating income in Q3 2020 from revaluation at fair value of 39% ownership in agta record, totaling SEK 1,909 M for the year. The operating income has no tax impact.

Comments by the President and CEO

Strong operational execution

We are putting a year behind us that, because of the outbreak of Covid-19, changed the dynamics of many industries and changed most of our daily lives in one way or another. The pandemic resulted in the most challenging operational environment in our history, particularly in the first half of the year. In response, we have quickly adapted to the new reality, making significant adjustments to our cost base, protecting our balance sheet, while continuing to invest in innovation and growth initiatives. This led to an operating margin in the final quarter, excluding acquisitions and divestments, at target level and to a record high operating cash flow for the full year.

In the fourth quarter, our organic growth declined by 5% and negative currency effects were 7%, while acquisitions and divestments contributed a growth of 5%, resulting in a total sales decline of 7%. Sales were stable in EMEA and Entrance Systems, declined in Americas and Asia Pacific and were significantly down in Global Technologies.

Through continued cost-saving measures, we mitigated the negative effects of the newly introduced lockdowns in the fourth quarter and we achieved an operating margin of 16% excluding acquisitions and divestments. Cash flow continued to be very strong and totaled SEK 14,560 M for the full year and SEK 5,529 M in the fourth quarter.

Operational improvements

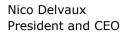
The new restrictions and lockdowns put additional pressure on some of our customer segments and continued to affect Global Technologies in particular. EMEA's sales were stable and the underlying margin improved as strong residential demand in core markets, together with cost measures, more than offset the negative effects of the restrictions. In Americas, demand was very strong in Latin America and in the US residential segment, but declined in the commercial segments in the US. The operating margin in Americas was at a high level. Sales declined in all Asia Pacific markets, but we are seeing a gradual improvement of our profitability in China. Demand for Entrance Systems continued to be stable with a strong operating margin.

Our strong cost-saving measures continued and we realized net cost reductions of SEK 0.5 bn in the quarter, including effects from our new restructuring program, MFP8. The restructuring cost of the program amounted to almost SEK 1.4 bn and it will generate annual savings of around SEK 1 bn once fully implemented.

The outbreak of the Covid-19 pandemic led to a much weaker and volatile demand in 2020. As the vaccine program is rolled out, we expect restrictions to be gradually phased out, trust and mobility to return and demand in general to improve.

I am pleased that ASSA ABLOY continues to stand on very solid ground. Thanks to the significant efforts of our employees, I am confident that we will come out of the pandemic as a strong Group, well positioned to continue to lead the access-solutions industry. I look forward to seeing our new products being taken up by our customers and exceeding their expectations.

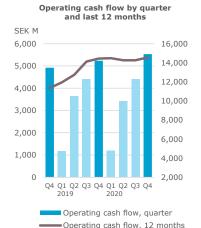
Stockholm, 5 February 2021





Sales by quarter and last 12 months SEK M 100,000 24,000 90,000 22,000 80,000 20,000 70.000 18,000 60,000 16.000 50,000 14,000 40,000 12.000 30,000 10,000 20,000 8,000 6,000 10,000 Q4 Q1 Q2 Q3 Q4 Q1 Q2 Q3 Q4 2019 2020 Sales, quarter

Sales, 12 months



Fourth quarter

The Group's sales decreased by 7% to SEK 23,298 M (24,946). Organic growth amounted to -5% (1). Growth from acquisitions and divestments was 5% (3), of which 6% (3) were acquisitions and -1% (0) were divestments. Exchange-rates affected sales by -7% (4).

The Group's operating income^{3 4} (EBIT) amounted to SEK 3,475 M (4,047) a decrease of 14%. The corresponding operating margin was 14.9% (16.2). Exchange-rates had an impact of SEK -321 M (137) on EBIT. Operating income before amortizations from acquisitions^{3 4} (EBITA) amounted to SEK 3,634 M (4,188). The corresponding EBITA margin was 15.6% (16.8).

Net financial items amounted to SEK -169 M (-268). The Group's income before tax^{3 4} was SEK 3,306 M (3,779), a decrease of 13% compared with last year. Exchange-rates had an impact of SEK -317 M (126) on income before tax. The profit margin^{3 4} was 14.2% (15.1).

Earnings per share 3 4 amounted to SEK 2.33 (2.49), a decrease of 7% compared with last year. Operating cash flow totaled SEK 5,529 M (5,235), an increase of 6% compared with last year.



Full year

The Group's sales for the full year 2020 totaled SEK 87,649 M (94,029), representing a decrease of 7%. Organic growth was -8% (3). Growth from acquisitions and divestments was 4% (3), of which 4% (3) were acquisitions and 0% (0) were divestments. Exchange-rate effects affected sales by -3% (6).

The Group's operating income^{3 4} (EBIT) in 2020 amounted to SEK 11,916 M (14,920), a decrease of 20% compared with last year. The corresponding operating margin was 13.6% (15.9). Operating income before amortizations from acquisitions^{3 4} (EBITA) in 2020 amounted to SEK 12,490 M (15,402). The corresponding EBITA margin was 14.3% (16.4).

The effective tax rate 3 4 was 24.8% (26.2). Earnings per share 3 4 in 2020 amounted to SEK 7.54 (9.22), a decrease of 18% compared with last year. Operating cash flow totaled SEK 14,560 M (14,442), an increase of 1% compared with last year.

Restructuring measures

A new restructuring program was launched at year-end 2020. The closures of 10 factories and more than 30 offices are expected to take place over a period of two years. The estimated cost of the restructuring program is SEK -1,366 M, with an expected payback time (inclusive of investments) of around two years.

Payments related to all restructuring programs amounted to SEK 337 M (261) during the quarter. The restructuring programs proceeded according to plan and led to a personnel reduction of 708 Full-Time Equivalents for the quarter and 2,135 for the full year. At the end of the quarter provisions of SEK 1,224 M remained in the balance sheet for carrying out the programs.

³ Excluding costs before income tax for restructuring programs in Q4 2020 and Q4 2019, totaling SEK –1,366 M and SEK –312 M respectively. The corresponding cost after tax is SEK –1,112 M and SEK –246 M

⁴ Excluding non-cash operating income in Q3 2020 from revaluation at fair value of 39% ownership in agta record, totaling SEK 1,909 M for the year. The operating income has no tax impact.

Organization

Martin Poxton has been appointed Executive Vice President, member of the Group Executive Team in ASSA ABLOY, and Head of the business unit ASSA ABLOY Opening Solutions Greater China and South East Asia within Asia Pacific division with effect from January 1, 2021. Martin, previously VP Operations for Asia Pacific division, joined ASSA ABLOY in 2017.

Simon Ellis has been appointed Executive Vice President, member of the Group Executive Team in ASSA ABLOY, and Head of the business unit ASSA ABLOY Opening Solutions Pacific and North East Asia within Asia Pacific division with effect from January 1, 2021. Simon, previously Head of Pacific region and Japan in Asia Pacific division, joined ASSA ABLOY in 1999.

The Head of Asia Pacific division, Anders Maltesen, will leave ASSA ABLOY during the first half of 2021. He will be replaced by Nico Delvaux, the President and CEO of the ASSA ABLOY Group, as the head of the Asia Pacific Division.

Comments by division

Opening Solutions EMEA

Sales for the quarter in EMEA totaled SEK 5,242 M (5,525), with organic growth of -1% (1). Sales growth was strong in the UK and France, and stable in Scandinavia and Germany. Sales declined in Benelux, Eastern Europe, Middle East/Africa and South Europe. Net sales growth from acquisitions, divestments and internal segment transfers was 0%. Operating income excluding items affecting comparability totaled SEK 670 M (884), which represents an operating margin (EBIT) of 12.8% (16.0). In the quarter Gardesa, a residential door business in Italy, was divested with a capital loss and related exit costs amounting to SEK -185 M. Return on capital employed amounted to 14.8% (18.0). Operating cash flow before non-cash items and interest paid totaled SEK 1,368 M (1,729).

Opening Solutions Americas

Sales for the quarter in Americas totaled SEK 4,567 M (5,900), with organic growth of –4% (5). Sales growth was very strong in US Residential, US Smart Residential and in Latin America. Sales declined in the USA for Architectural Hardware, Electromechanical Solutions, Security Doors and in Canada, while sales for Access & High Security declined significantly. Net sales growth from acquisitions and internal segment transfers was –10%. Operating income excluding items affecting comparability totaled SEK 915 M (1,182), which represents an operating margin (EBIT) of 20.0% (20.0). Return on capital employed amounted to 26.7% (23.6). Operating cash flow before non-cash items and interest paid totaled SEK 1,578 M (1,612).

Opening Solutions Asia Pacific

Sales for the quarter in Asia Pacific totaled SEK 2,418 M (2,676), with organic growth of -5% (-10). Sales declined in Pacific, South Korea and China, and were significantly down in other regions. Net sales growth from acquisitions, divestments and internal segment transfers was 1%. Operating income excluding items affecting comparability totaled SEK 199 M (220), which represents an operating margin (EBIT) of 8.2% (8.2). Return on capital employed amounted to 9.1% (9.7). Operating cash flow before non-cash items and interest paid totaled SEK 307 M (147).

Global Technologies

Sales for the quarter in Global Technologies totaled SEK 3,545 M (4,377), with organic growth of -17% (2). Sales declined in Identity and Access Management Solutions, Secure Issuance and in Physical Access Control. Sales in all other business areas declined significantly, including Global Solutions. Net sales growth from acquisitions and divestments was 5%. Operating income excluding items affecting comparability totaled SEK 582 M (800), which represents an operating margin (EBIT) of 16.4% (18.3). Return on capital employed amounted to 10.5% (14.1). Operating cash flow before non-cash items and interest paid totaled SEK 1,069 M (1,084).

Entrance Systems

Sales for the quarter in Entrance Systems totaled SEK 7,927 M (6,893), with organic growth of -1% (0). Sales growth was strong in Perimeter Security and was stable in Residential and Industrial, but declined in Pedestrian. Net sales growth from acquisitions, divestments and internal segment transfers was 23%. Operating income excluding items affecting comparability totaled SEK 1,251 M (1,125), which represents an operating margin (EBIT) of 15.8% (16.3). Return on capital employed amounted to 15.8% (18.6). Operating cash flow before non-cash items and interest paid totaled SEK 1,350 M (1,086).

Acquisitions and divestments

Four acquisitions were consolidated during the quarter. The combined acquisition price for the businesses acquired during the year, including adjustments from prior year acquisitions, amounted to SEK 12,134 M. The acquisition price on a cash and debt free basis totaled SEK 10,572 M. In the purchase price is included SEK 3,752 M of a non-cash valuation at fair value of previously held shares in associated companies. Preliminary acquisition analyses indicate that goodwill and other intangible assets with indefinite useful life amounted to SEK 8,325 M. Estimated deferred considerations for acquisitions made during the year amounted to SEK 318 M.

On January 14 2021, it was announced that ASSA ABLOY had sold Gardesa's Italian residential-door business to Italy-based Bertolotto and was in the final stages of selling Gardesa's roller-shutter business. Gardesa is an Italian manufacturer of residential security doors and roller shutters. The company's total sales in 2020 were approximately SEK 100 M. The transaction will have a positive effect on ASSA ABLOY's operating margin going forward. The divestiture results in a capital loss and related exit costs amounting in total to approximately SEK –185 M.

On September 7 2020, it was announced that ASSA ABLOY had signed an agreement to sell its sensor technology business CEDES in Switzerland to capiton AG. CEDES is a leading sensor technology company in the door, gate and elevator industry. Sales in 2019 amounted to about SEK 525 M. The divestiture of CEDES was completed on 10 November 2020 and resulted in a small capital gain. The transaction will have a neutral effect on ASSA ABLOY's operating margin going forward.

Sustainable development

ASSA ABLOY has successfully completed its sustainability program for the period 2015-2020, where we have met or exceeded the majority of our sustainability targets. We are now launching an ambitious new sustainability program for 2025, with raised target levels for all indicators. Our new program builds on the momentum and progress gained from ASSA ABLOY's successive five-year sustainability programs since 2010. In tandem, ASSA ABLOY has committed to setting science-based targets, where our ambition is to halve our absolute emissions of greenhouse gases by 2030 and to achieve net-zero no later than 2050. Our commitment to the Science Based Targets initiative complements our new 2025 sustainability program.

The Sustainability Report for 2020, with results for the Group's 2020 targets, details of our new 2025 sustainability program and other information about sustainable development, will be available from 8 March 2021 on the company's website, www.assaabloy.com.

Parent company

Other operating income for the Parent company ASSA ABLOY AB totaled SEK 4,580 M (5,172) for the full year 2020. Operating income for the same period amounted to SEK 868 M (1,523). Investments in tangible and intangible assets totaled SEK 164 M (740). Liquidity is good and the equity ratio is 43.6% (42.1).

Dividend and Annual General meeting

An Extraordinary General Meeting held on 24 November 2020 resolved in accordance with the Board's proposal to pay a second dividend of SEK 1.85 per share for the financial year 2019. The dividend was distributed on 1 December 2020.

The Board of Directors now proposes a dividend of SEK 3.90 (3.85) per share for the 2020 financial year. In order to facilitate a more efficient cash management, the dividend is proposed to be paid in two equal installments, the first with record date 30 April 2021 and the second with record date 23 November 2021. If the proposal is adopted by the Annual General Meeting, the first installment is estimated to be paid on 5 May 2021 and the second installment on 26 November 2021.

The Annual General Meeting will be held on 28 April 2021. The Annual Report for 2020 will be available from 8 March 2021 on the company's website, www.assaabloy.com.

Accounting principles

ASSA ABLOY applies International Financial Reporting Standards (IFRS) as endorsed by the European Union. The same accounting and valuation principles as in the latest Annual Report have been applied. This Report was prepared in accordance with IAS 34 'Interim Financial Reporting' and the Annual Accounts Act. The Report for the Parent company was prepared in accordance with the Annual Accounts Act and RFR 2 'Reporting by a Legal Entity'.

ASSA ABLOY makes use of a number of financial performance measures that are not defined in the reporting rules that the company uses – so-called 'alternative performance measures'. For definitions of financial performance measures, refer to Page 19 of this Report and to the company's latest Annual Report.

To check how the financial measurements have been calculated for current and earlier periods, refer to the tabulated figures in this Quarterly Report and to the company's Annual Report. The Annual Reports for the years 1994 to 2019 appear on the company's website www.assaabloy.com.

Totals quoted in tables and statements may not always be the exact sum of the individual items because of rounding differences. The aim is that each line item should correspond to its source, and rounding differences may therefore arise.

Transactions with related parties

No transactions that significantly affected the company's position and income have taken place between ASSA ABLOY and related parties.

Risks and uncertainty factors

ASSA ABLOY is an international Group with a wide geographical spread, involving exposure to various forms of strategic, operational and financial risks. Strategic risks refer to changes in the business environment with potentially significant effects on ASSA ABLOY's operations and business objectives. Operational risks comprise risks directly attributable to business operations, entailing a potential impact on the Group's financial position and performance. Financial risks mainly comprise financing risk, currency risk, interest rate risk, credit risk, and risks associated with the Group's pension obligations.

Risk-taking in itself provides opportunities for continued economic growth, but naturally the risks may also have a negative impact on business operations and company goals. It is therefore essential to have a systematic and efficient risk assessment process and an effective risk management program in general. The purpose of risk management at ASSA ABLOY is not to avoid risks, but to take a controlled approach to identifying, managing and minimizing the effects of these risks. This work is based on an assessment of the probability of the risks and their potential impact on the Group.

The Covid-19 pandemic has had a substantial business impact on ASSA ABLOY during 2020. The continued impact of the pandemic on the business is difficult to predict due to the uncertainty of market conditions, but the health and safety of our employees remains our first priority.

For a more detailed description of particular risks and risk management, see the 2019 Annual Report.

M&A and FX guidance

The guidance below relating to two key figures is provided to facilitate financial modelling but should not be viewed as market outlooks or business performance forecasts.

Acquisitions and divestments

It is estimated that completed acquisitions and divestments, on a rolling 12-month basis as per 31 December 2020, will have an effect of 4% on sales in the first quarter of 2021 versus the same period last year, while the effect on the operating margin is estimated to be dilutive in the first quarter of 2021.

Exchange-rate effects

On the basis of the currency rates on 31 December 2020, it is estimated that the weighted currency effects on sales in the first quarter of 2021 versus the same period last year will be -12%, while the effect on the operating margin is estimated to be slightly dilutive in the first quarter of 2021.

Review

The Company's Auditors have not carried out any review of this Report for the fourth quarter of 2020.

Stockholm, 5 February 2021

Nico Delvaux

President and CEO

Financial information

The Annual Report for 2020 will be published on 8 March 2021.

The Quarterly Report for the first quarter of 2021 will be published on 28 April 2021.

The 2021 Annual General Meeting will be held on 28 April 2021.

A virtual capital markets day will be held on 26 May 2021.

Further information can be obtained from:

Nico Delvaux,

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Executive Vice President and CFO, tel.no: +46 8 506 485 72

ASSA ABLOY is holding a **telephone and web conference at 09.30 on 5 February 2021**

which can be followed on the Internet at www.assaabloy.com.

It is possible to submit questions by telephone on: +46 8-566 427 04, +44 333 300 9262 or +1 646 722 4956

This information is information that ASSA ABLOY AB is obliged to make public pursuant to the EU Market Abuse Regulation. The information was submitted for publication, through the agency of the contact persons set out above, at 08.00 CET on 5 February 2021.

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Sweden

No.02/2021

Financial information – Group

CONDENSED INCOME STATEMENT	Q	4	Q1-Q4			
SEK M	2019	2020	2019	2020		
Sales	24,946	23,298	94,029	87,649		
Cost of goods sold	-15,138	-14,633	-56,499	-53,336		
Gross income	9,809	8,665	37,530	34,313		
Selling, administrative and R&D costs	-6,117	-6,564	-23,069	-24,021		
Share of earnings in associates	44	8	147	257		
Revaluation previously owned shares in associates	-	-1	-	1,909		
Operating income	3,735	2,108	14,608	12,458		
Finance net	-268	-169	-1,037	-782		
Income before tax	3,467	1,938	13,571	11,676		
Tax on income	-947	-469	-3,574	-2,504		
Net income for the period	2,520	1,470	9,997	9,172		
Net income for the period attributable to:						
Parent company's shareholders	2,517	1,471	9,993	9,171		
Non-controlling interests	3	-1	4	1		
Earnings per share						
Before and after dilution, SEK	2.27	1.32	9.00	8.26		
Before and after dilution and excluding items affecting comparability, SEK	2.49	2.33	9.22	7.54		
CONDENSED STATEMENT OF COMPREHENSIVE INCOME	Q	1	Q1-(04		
SEK M	2019	2020	2019	2020		
Net income for the period	2,520	1,470	9,997	9,172		
Other comprehensive income:						
Items that will not be reclassified to profit or loss						
Actuarial gain/loss on post-employment benefit obligations, net after tax	221	222	-281	-262		
Total	221	222	-281	-262		
Items that may be reclassified subsequently to profit or loss						
Share of other comprehensive income of associates	-80	-37	86	-70		
Cashflow hedges and net investment hedges, net after tax	18	14	-10	13		
Exchange rate differences reclassified to profit or loss	-	-72	-	-318		
Exchange rate differences	-1,491	-2,847	1,556	-4,560		
Total	-1,553	-2,942	1,632	-4,935		
Total comprehensive income for the period	1,189	-1,251	11,348	3,975		
Total comprehensive income for the period attributable to:						
Parent company's shareholders	1,185	-1,249	11,343	3,975		
Non-controlling interests	3	-2	5	0,575		
Non-controlling litterests	3	_	3	0		

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Financial information – Group

CONDENSED BALANCE SHEET

CONDENSED BALANCE SHEET				
SEK M			2019	2020
ASSETS				
Non-current assets				
Intangible assets			70,355	72,452
Property, plant and equipment			8,498	8,026
Right-of-use assets			3,731	3,513
Investments in associates			2,595	637
Other financial assets			104	212
			1,205	
Deferred tax assets				1,338
Total non-current assets			86,487	86,178
Current assets				
Inventories			11,276	10,079
Trade receivables			15,701	13,665
Other current receivables and investments			4,144	4,750
Cash and cash equivalents			442	2,756
Total current assets			31,563	31,250
TOTAL ASSETS			118,050	
EQUITY AND LIABILITIES				
Equity Equity attributable to Darent company's chareholders			59,143	50.070
Equity attributable to Parent company's shareholders				58,870
Non-controlling interests			11	
Total equity			59,154	58,879
Non-current liabilities				
Long-term loans			21,100	22,381
Non-current lease liabilities			2,588	2,477
Deferred tax liabilities			2,368	2,868
Other non-current liabilities and provisions			5,071	4,958
Total non-current liabilities				
lotal non-current liabilities			31,127	32,683
Current liabilities				
Short-term loans			5,460	3,514
Current lease liabilities			1,151	1,085
Trade payables			7,908	7,027
Other current liabilities and provisions			13,250	14,238
Total current liabilities			27,769	
TOTAL EQUITY AND LIABILITIES			118,050	
CHANGES IN EQUITY	Equity att	ributable to:		
	Parent	Non-		
	company's	controlling		Total
SEK M	shareholders	interests		equity
Opening balance 1 January 2019 according to adopted Annual Report	51,890	10		51,900
Change in accounting policies	-234			-234
New opening balance 1 January 2019	51,656	10		51,666
Net income for the period	9,993	4		9,997
Other comprehensive income	1,350	1		1,351
Total comprehensive income	11,343	5		11,348
Dividend	-3,888	-		-3,888
Stock purchase plans	27	_		27
Change in non-controlling interest	5	-4		1
Total transactions with shareholders	-3,856	-4		-3,860
-	59,143	11		59,154
Closing balance 31 December 2019	59,143			39,134
Opening balance 1 January 2020	59,143	11		59,154
Net income for the period	9,171	1		9,172
Other comprehensive income	-5,196	-1		-5,197
Total comprehensive income	3,975	0		3,975
Dividend	-4,276	-1		-4,277
Stock purchase plans	28	_		28
•				
Change in non-controlling interest	1	-1		0

-4,248

58,870

Total transactions with shareholders

Closing balance 31 December 2020

-4,249 58,879

-2

Financial information – Group

CONDENSED STATEMENT OF CASH FLOWS	Q.	4	Q1-Q4			
SEK M	2019	2020	2019	2020		
OPERATING ACTIVITIES						
Operating income	3,735	2,108	14,608	12,458		
Depreciation and amortization	922	1,012	3,387	3,776		
Revaluation previously owned shares in associates	-	1	-	-1,909		
Reversal of restructuring costs	312	1,366	312	1,366		
Restructuring payments	-261	-337	-726	-747		
Other non-cash items	-24	178	-324	-95		
Cash flow before interest and tax	4,684	4,328	17,257	14,850		
Interest paid and received	-233	-189	-869	-694		
Tax paid on income	-1,651	-648	-3,872	-3,104		
Cash flow before changes in working capital	2,801	3,492	12,516	11,052		
Changes in working capital	1,364	1,811	148	2,606		
Cash flow from operating activities	4,164	5,303	12,665	13,658		
INVESTING ACTIVITIES						
Net investments in intangible assets and property, plant and equipment	-525	-439	-1,662	-1,674		
Investments in subsidiaries	-924	-454	-3,903	-6,238		
Divestments of subsidiaries	9	698	84	1,170		
Investments in and disposals of associates	-	-	16	-		
Other investments and disposals	0	0	0	0		
Cash flow from investing activities	-1,440	-195	-5,464	-6,741		
FINANCING ACTIVITIES						
Dividends	-	-2,055	-3,888	-4,277		
Acquisition of non-controlling interests		-16	-19	-16		
Amortization of lease liabilities	-316	-319	-1,159	-1,275		
Net cash effect of changes in borrowings	-2,418	-4,845	-2,235	1,011		
Cash flow from financing activities	-2,734	-7,234	-7,301	-4,558		
CASH FLOW FOR THE PERIOD	-9	-2,127	-100	2,359		
CASH AND CASH EQUIVALENTS						
Cash and cash equivalents at beginning of period	459	4,906	538	442		
Cash flow for the period	-9	-2,127	-100	2,359		
Effect of exchange rate differences	-8	-23	4	-45		
Cash and cash equivalents at end of period	442	2,756	442	2,756		

KEY RATIOS	Q1	-Q4
	2019	2020
Return on capital employed, %	16.6	13.6
Return on capital employed excluding items affecting comparability, %	17.0	13.0
Return on shareholders' equity, %	18.0	15.5
Equity ratio, %	50.1	50.1
Interest coverage ratio, times	14.9	16.7
Total number of shares, thousands	1,112,576	1,112,576
Number of shares outstanding, thousands	1,110,776	1,110,776
Weighted average number of outstanding shares before and after dilution, thousands	1,110,776	1,110,776
Average number of employees	48,992	48,471

Financial information – Parent company

CONDENSED INCOME STATEMENT	Q1-	Q4
SEK M	2019	2020
Operating income	1,523	868
Income before appropriations and tax	4,962	5,363
Net income for the period	5,134	5,552

CONDENSED BALANCE SHEET	31 C)ec
SEK M	2019	2020
Non-current assets	39,443	38,961
Current assets	19,722	21,069
Total assets	59,165	60,030
Equity	24,883	26,186
Untaxed reserves	911	1,125
Non-current liabilities	16,877	15,677
Current liabilities	16,494	17,042
Total equity and liabilities	59.165	60,030

Quarterly information – Group

THE GROUP IN SUMMARY SEK M	Q1 2019	Q2 2019	Q3 2019	Q4 2019	Year 2019	Q1 2020	Q2 2020	Q3 2020	Q4 2020	Year 2020
Sales	21,505	23,544	24,034	24,946	94,029	22,173	19,953	22,225	23,298	87,649
Organic growth	5%	3%	4%	1%	3%	-3%	-18%	-5%	-5%	-8%
Gross income excluding items	9 506	0.500	9,625	0.070	27 700	0.073	7 6 4 9	9,026	0 270	24.025
affecting comparability Gross margin excluding items affecting comparability	8,596 40.0%	9,500 40.4%	40.0%	9,979 40.0%	37,700 40.1%	8,973 40.5%	7,648 38.3%	40.6%	9,278 39.8%	34,925 39.8%
Operating income before depr. & amort. (EBITDA)										
excluding items affecting comparability	4,034	4,568	4,736	4,969	18,307	3,676	3,024	4,505	4,487	15,692
Operating margin (EBITDA)	18.8%	19.4%	19.7%	19.9%	19.5%	16.6%	15.2%	20.3%	19.3%	17.9%
Depreciation and amortization excl. amortization attributable to business combinations	-682	-716	-726	-781	-2,905	-792	-787	-771	-853	-3,202
Operating income before amortization (EBITA)	002	710	720	701	2,303	732	707	//1	033	3,202
excluding items affecting comparability	3,352	3,852	4,010	4,188	15,402	2,884	2,237	3,734	3,634	12,490
Operating margin (EBITA)	15.6%	16.4%	16.7%	16.8%	16.4%	13.0%	11.2%	16.8%	15.6%	14.3%
Amortization attributable to business combinations Operating income (EBIT)	-106	-120	-115	-141	-482	-133	-141	-142	-159	-574
excluding items affecting comparability	3,246	3,733	3,894	4,047	14,920	2,751	2,097	3,593	3,475	11,916
Operating margin (EBIT)	15.1%	15.9%	16.2%	16.2%	15.9%	12.4%	10.5%	16.2%	14.9%	13.6%
Items affecting comparability ¹⁾		-		-312	-312			1 910	-1,367	542
Operating income (EBIT) Operating margin (EBIT)	3,246 15.1%	3,733 15.9%	3,894 16.2%	3,/35 15.0%	14,608 15.5%	2,751 12.4%	2,097 10.5%	5,502 24.8%	2,108 9.0%	12,458 14.2%
Net financial items	-248	-271	-250	-268	-1,037	-232	-205	-176	-169	-782
Income before tax (EBT)	2,997	3,462	3,645	3,467	13,571	2,519	1,892	5,326	1,938	11,676
Profit margin (EBT)	13.9%	14.7%	15.2%	13.9%	14.4%	11.4%	9.5%	24.0%	8.3%	13.3%
Tax on income Net income for the period	-779 2,218	-900 2,562	-948 2,697	-947 2,520	-3,574 9,997	-655 1,864	-492 1,400	-888 4,438	-469 1,470	-2,504 9,172
Net income for the period	2,218	2,302	2,037	2,320	2,331	1,004	1,400	7,430	1,470	3,172
Net income attributable to:										
Parent company's shareholders	2,219	2,561	2,696	2,517	9,993	1,864	1,399	4,437	1,471	9,171
Non-controlling interests	-1	0	1	3	4	1	1	1	-1	1
ODEDATING CACH FLOW				•	v					v
OPERATING CASH FLOW SEK M	Q1 2019	Q2 2019	Q3 2019	Q4 2019	Year 2019	Q1 2020	Q2 2020	Q3 2020	Q4 2020	Year 2020
Operating income (EBIT)	3,246	3,733	3,894	3,735	14,608	2,751	2,097	5,502	2,108	12,458
Restructuring costs	· -	-	-	312	312	-	-		1,366	1,366
Revaluation previously owned shares in associates	-	-	-	-	-	-	-	-1,910	1	-1,909
Depreciation and amortization Net capital expenditure	788 -321	835 -406	842 -410	922 -525	3,387 -1,662	925 -491	927 -442	912 -301	1,012 -439	3,776 -1,674
Change in working capital	-2,048	242	591	1,364	148	-1,485	1,460	820	1,811	2,606
Interest paid and received	-179	-277	-179	-233	-869	-172	-244	-90	-189	-694
Repayment of lease liabilities	-262	-281	-300	-316	-1,159	-326	-322	-308	-319	-1,275
Non-cash items Operating cash flow	-53 1,171	-210 3,636	-37 4,401	-24 5,235	-324 14,442	1,206	-58 3,418	-219 4,407	178 5,529	-95 14,560
Operating Cash flow/Income before tax excluding	1,171	3,030	4,401	3,233	17,772	1,200	3,410	4,407	3,329	14,500
items affecting comparability	0.39	1.05	1.21	1.39	1.04	0.48	1.81	1.29	1.67	1.31
tems arrecting comparability	0.39	1.05	1.21	1.39	1.04	0.48	1.81	1.29	1.67	1.31
CHANGE IN NET DEBT	Q1	Q2	Q3	Q4	Year	Q1	Q2	Q3	Q4	Year
CHANGE IN NET DEBT SEK M	Q1 2019	Q2 2019	Q3 2019	Q4 2019	Year 2019	Q1 2020	Q2 2020	Q3 2020	Q4 2020	Year 2020
CHANGE IN NET DEBT	Q1	Q2	Q3	Q4	Year	Q1	Q2	Q3	Q4	Year
CHANGE IN NET DEBT SEK M Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow	Q1 2019 29,246 3,711 -1,171	Q2 2019 35,100 - -3,636	Q3 2019 37,620 -4,401	Q4 2019 36,843 - -5,235	Year 2019 29,246 3,711 -14,442	Q1 2020 33,0501,206	Q2 2020 36,371 - -3,418	Q3 2020 34,112 - -4,407	Q4 2020 35,059 - -5,529	Year 2020 33,050 - -14,560
CHANGE IN NET DEBT SEK M Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments	Q1 2019 29,246 3,711 -1,171 161	Q2 2019 35,1003,636 123	Q3 2019 37,6204,401 181	Q4 2019 36,8435,235 261	Year 2019 29,246 3,711 -14,442 726	Q1 2020 33,050 - -1,206 83	Q2 2020 36,3713,418 173	Q3 2020 34,112 - -4,407 155	Q4 2020 35,059 - -5,529 337	Year 2020 33,050 - -14,560 747
CHANGE IN NET DEBT SEK M Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments Tax paid on income	Q1 2019 29,246 3,711 -1,171 161 703	Q2 2019 35,1003,636 123 942	Q3 2019 37,620 - -4,401 181 577	Q4 2019 36,843 - -5,235 261 1,651	Year 2019 29,246 3,711 -14,442 726 3,872	Q1 2020 33,050 - -1,206 83 878	Q2 2020 36,371 - -3,418 173 474	Q3 2020 34,112 - -4,407 155 1,104	Q4 2020 35,059 -5,529 337 648	Year 2020 33,050 - -14,560 747 3,104
CHANGE IN NET DEBT SEK M Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments	Q1 2019 29,246 3,711 -1,171 161	Q2 2019 35,1003,636 123	Q3 2019 37,6204,401 181	Q4 2019 36,8435,235 261	Year 2019 29,246 3,711 -14,442 726	Q1 2020 33,050 - -1,206 83	Q2 2020 36,3713,418 173	Q3 2020 34,112 - -4,407 155	Q4 2020 35,059 - -5,529 337	Year 2020 33,050 - -14,560 747
CHANGE IN NET DEBT SEK M Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments Tax paid on income Acquisitions and divestments Dividend Actuarial gain/loss on post-employment benefit obligations	Q1 2019 29,246 3,711 -1,171 161 703 1,357 - 179	Q2 2019 35,100 -3,636 123 942 964 3,888 210	Q3 2019 37,620 -4,401 181 577 1,425	Q4 2019 36,843 -5,235 261 1,651 1,018 -	Year 2019 29,246 3,711 -14,442 726 3,872 4,764 3,888 362	Q1 2020 33,050 -1,206 83 878 1,584 -	Q2 2020 36,371 -3,418 173 474 86 2,222 407	Q3 2020 34,112 - -4,407 155 1,104 4,331 - 94	Q4 2020 35,059 - -5,529 337 648 -497 2,055 -321	Year 2020 33,050 - -14,560 747 3,104 5,504 4,277 319
CHANGE IN NET DEBT SEK M Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments Tax paid on income Acquisitions and divestments Dividend Actuarial gain/loss on post-employment benefit obligations Change to lease liabilities	Q1 2019 29,246 3,711 -1,171 161 703 1,357 - 179 -127	Q2 2019 35,100 -3,636 123 942 964 3,888 210 -111	Q3 2019 37,620 -4,401 181 577 1,425 - 289 -51	Q4 2019 36,843 -5,235 261 1,651 1,018 - -316 47	Year 2019 29,246 3,711 -14,442 726 3,872 4,764 3,888 362 -242	Q1 2020 33,050 -1,206 83 878 1,584 - 139 -1	Q2 2020 36,371 -3,418 173 474 86 2,222 407 -110	Q3 2020 34,112 - -4,407 155 1,104 4,331 - 94 98	Q4 2020 35,059 - -5,529 337 648 -497 2,055 -321 -93	Year 2020 33,050 - -14,560 747 3,104 5,504 4,277 319 -106
CHANGE IN NET DEBT SEK M Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments Tax paid on income Acquisitions and divestments Dividend Actuarial gain/loss on post-employment benefit obligations Change to lease liabilities Exchange rate differences, etc.	Q1 2019 29,246 3,711 -1,171 161 703 1,357 - 179 -127 1,039	Q2 2019 35,100 -3,636 123 942 964 3,888 210 -111 140	Q3 2019 37,620 4,401 181 577 1,425 289 -51 1,203	Q4 2019 36,843 - -5,235 261 1,651 1,018 - -316 47 -1,218	Year 2019 29,246 3,711 -14,442 726 3,872 4,764 3,888 362 -242 1,165	Q1 2020 33,050 1,206 83 878 1,584 139 1 1,845	Q2 2020 36,3713,418 173 474 86 2,222 407 -110 -2,093	Q3 2020 34,112 4,407 155 1,104 4,331 94 98 -428	Q4 2020 35,059 - -5,529 337 648 -497 2,055 -321 -93 -1,904	Year 2020 33,050 - -14,560 747 3,104 5,504 4,277 319 -106 -2,580
CHANGE IN NET DEBT SEK M Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments Tax paid on income Acquisitions and divestments Dividend Actuarial gain/loss on post-employment benefit obligations Change to lease liabilities	Q1 2019 29,246 3,711 -1,171 161 703 1,357 - 179 -127	Q2 2019 35,100 -3,636 123 942 964 3,888 210 -111	Q3 2019 37,620 -4,401 181 577 1,425 - 289 -51	Q4 2019 36,843 -5,235 261 1,651 1,018 - -316 47	Year 2019 29,246 3,711 -14,442 726 3,872 4,764 3,888 362 -242	Q1 2020 33,050 -1,206 83 878 1,584 - 139 -1	Q2 2020 36,371 -3,418 173 474 86 2,222 407 -110	Q3 2020 34,112 - -4,407 155 1,104 4,331 - 94 98	Q4 2020 35,059 - -5,529 337 648 -497 2,055 -321 -93	Year 2020 33,050 - -14,560 747 3,104 5,504 4,277 319 -106
CHANGE IN NET DEBT SEK M Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments Tax paid on income Acquisitions and divestments Dividend Actuarial gain/loss on post-employment benefit obligations Change to lease liabilities Exchange rate differences, etc. Net debt at end of period	Q1 2019 29,246 3,711 -1,171 161 703 1,357 - 179 -127 1,039 35,100	Q2 2019 35,100 -3,636 123 942 964 3,888 210 -111 140 37,620	Q3 2019 37,620 -4,401 181 577 1,425 - 289 -51 1,203 36,843	Q4 2019 36,843 - -5,235 261 1,651 1,018 - -316 47 -1,218 33,050	Year 2019 29,246 3,711 -14,442 726 3,872 4,764 3,888 362 -242 1,165 33,050	Q1 2020 33,050 1,206 83 878 1,584 139 -1 1,845 36,371	Q2 2020 36,371 -3,418 173 474 86 2,222 407 -110 -2,093 34,112	Q3 2020 34,112 4,407 155 1,104 4,331 94 98 -428	Q4 2020 35,059 - -5,529 337 648 -497 2,055 -321 -93 -1,904 29,755	Year 2020 33,050 -14,560 747 3,104 5,504 4,277 319 -106 -2,580 29,755
CHANGE IN NET DEBT SEK M Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments Tax paid on income Acquisitions and divestments Dividend Actuarial gain/loss on post-employment benefit obligations Change to lease liabilities Exchange rate differences, etc. Net debt at end of period Net debt/Equity NET DEBT	Q1 2019 29,246 3,711 -1,171 161 703 1,357 - 179 -127 1,039 35,100 0.64	Q2 2019 35,1003,636 123 942 964 3,888 210 -111 140 37,620 0.70	Q3 2019 37,620 -4,401 181 577 1,425 - 289 -51 1,203 36,843 0.64	Q4 2019 36,843 -5,235 261 1,651 1,018 -316 47 -1,218 33,050 0.56	Year 2019 29,246 3,711 -14,442 726 3,872 4,764 3,888 362 -242 1,165 33,050	Q1 2020 33,050 - -1,206 83 878 1,584 - 139 -1 1,845 36,371 0.58	Q2 2020 36,371 -3,418 173 474 86 2,222 407 -110 -2,093 34,112 0.58	Q3 2020 34,112 -4,407 155 1,104 4,331 - 94 98 -428 35,059 0.56	24 2020 35,059 - -5,529 337 648 -497 2,055 -321 -93 -1,904 29,755 0.51	Year 2020 33,050 -14,560 747 3,104 5,504 4,277 319 -106 -2,580 29,755
CHANGE IN NET DEBT SEK M Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments Tax paid on income Acquisitions and divestments Dividend Actuarial gain/loss on post-employment benefit obligations Change to lease liabilities Exchange rate differences, etc. Net debt at end of period Net debt/Equity NET DEBT SEK M	Q1 2019 29,246 3,711 -1,171 161 703 1,357 - 179 -127 1,039 35,100 0.64	22 2019 35,100 - -3,636 123 942 964 3,888 210 -111 140 37,620 0.70	2019 37,620 -4,401 181 577 1,425 - 289 -51 1,203 36,843 0.64 Q3 2019	Q4 2019 36,843 5,235 261 1,651 1,018 316 47 -1,218 33,050 0.56	Year 2019 29,246 3,711 -14,442 726 3,872 4,764 3,888 362 -242 1,165 33,050	Q1 2020 33,050 - -1,206 83 878 1,584 - 139 -1 1,845 36,371 0.58	Q2 2020 36,371 -3,418 173 474 86 2,222 407 -110 -2,093 34,112 0.58	2020 34,112 -4,407 155 1,104 4,331 - 94 98 -428 35,059 0.56	24 2020 35,059 - -5,529 337 648 -497 2,055 -321 -93 -1,904 29,755 0.51	Year 2020 33,050 -14,560 747 3,104 5,504 4,277 319 -106 -2,580 29,755
CHANGE IN NET DEBT SEK M Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments Tax paid on income Acquisitions and divestments Dividend Actuarial gain/loss on post-employment benefit obligations Change to lease liabilities Exchange rate differences, etc. Net debt at end of period Net debt/Equity NET DEBT SEK M Interest-bearing assets	Q1 2019 29,246 3,711 -1,171 161 703 1,357 - 179 -127 1,039 35,100 0.64 Q1 2019 -168	Q2 2019 35,100 - -3,636 123 942 964 3,888 210 -111 140 37,620 0.70 Q2 2019 -144	Q3 2019 37,620 -4,401 181 577 1,425 -51 1,203 36,843 0.64 Q3 2019 -113	Q4 2019 36,843 - -5,235 261 1,651 1,018 - -316 47 -1,218 33,050 0.56 Q4 2019 -100	Year 2019 29,246 3,711 -14,442 726 3,872 4,764 3,888 362 -242 1,165 33,050	Q1 2020 33,050 - -1,206 83 878 1,584 - - 1 1,845 36,371 0.58 Q1 2020 - 108	Q2 2020 36,371 -3,418 173 474 86 2,222 407 -110 -2,093 34,112 0.58 Q2 2020	Q3 2020 34,112 -4,407 155 1,104 4,331 - 94 428 35,059 0.56 Q3 2020 -47	24 2020 35,059 -5,529 337 648 -497 2,055 -321 -93 -1,904 29,755 0.51 Q4 2020 -205	Year 2020 33,050 -14,560 747 3,104 5,504 4,277 319 -106 -2,580 29,755
CHANGE IN NET DEBT SEK M Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments Tax paid on income Acquisitions and divestments Dividend Actuarial gain/loss on post-employment benefit obligations Change to lease liabilities Exchange rate differences, etc. Net debt at end of period Net debt/Equity NET DEBT SEK M	Q1 2019 29,246 3,711 -1,171 161 703 1,357 - 179 -127 1,039 35,100 0.64	22 2019 35,100 - -3,636 123 942 964 3,888 210 -111 140 37,620 0.70	2019 37,620 -4,401 181 577 1,425 - 289 -51 1,203 36,843 0.64 Q3 2019	Q4 2019 36,843 5,235 261 1,651 1,018 316 47 -1,218 33,050 0.56	Year 2019 29,246 3,711 -14,442 726 3,872 4,764 3,888 362 -242 1,165 33,050	Q1 2020 33,050 - -1,206 83 878 1,584 - 139 -1 1,845 36,371 0.58	Q2 2020 36,371 -3,418 173 474 86 2,222 407 -110 -2,093 34,112 0.58	2020 34,112 -4,407 155 1,104 4,331 - 94 98 -428 35,059 0.56	24 2020 35,059 - -5,529 337 648 -497 2,055 -321 -93 -1,904 29,755 0.51	Year 2020 33,050 -14,560 747 3,104 5,504 4,277 319 -106 -2,580 29,755
CHANGE IN NET DEBT SEK M Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments Tax paid on income Acquisitions and divestments Dividend Actuarial gain/loss on post-employment benefit obligations Change to lease liabilities Exchange rate differences, etc. Net debt at end of period Net debt/Equity NET DEBT SEK M Interest-bearing assets Cash and cash equivalents Derivative financial instruments, net Pension provisions	Q1 2019 29,246 3,711 -1,171 161 703 1,357 - 179 -127 1,039 35,100 0.64 Q1 2019 -168 -414 43 3,105	Q2 2019 35,100 - -3,636 123 942 964 3,888 210 -111 140 37,620 0.70 Q2 2019 -144 -355 -127 3,324	2019 37,620 -4,401 181 577 1,425 -289 -51 1,203 36,843 0.64 Q3 2019 -113 -459 3,717	Q4 2019 36,843 - -5,235 2611 1,651 1,018 -316 47 -1,218 33,050 0.56 Q4 2019 -100 -442 -53 3,346	Year 2019 29,246 3,711 -14,442 726 3,872 4,764 3,888 362 -242 1,165 33,050	Q1 2020 33,050 - -1,206 83 878 1,584 - 139 -1 1,845 36,371 0.58 Q1 2020 -108 -1,676 -469 3,642	Q2 2020 36,371 - -3,418 173 474 86 2,222 407 -110 -2,093 34,112 0.58 Q2 2020 -76 -3,726 -441 3,887	Q3 2020 34,112 -4,407 155 1,104 4,331 - 94 98 -428 35,059 0.56 Q3 2020 -47 -4,906 -350 4,164	24 2020 35,059 -5,529 337 648 -497 2,055 -321 -93 -1,904 29,755 0.51 Q4 2020 -205 -2,756 -255 3,514	Year 2020 33,050 -14,560 747 3,104 5,504 4,277 319 -106 -2,580 29,755
CHANGE IN NET DEBT SEK M Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments Tax paid on income Acquisitions and divestments Dividend Actuarial gain/loss on post-employment benefit obligations Change to lease liabilities Exchange rate differences, etc. Net debt at end of period Net debt/Equity NET DEBT SEK M Interest-bearing assets Cash and cash equivalents Derivative financial instruments, net Pension provisions Lease liabilities	Q1 2019 29,246 3,711 -1,171 161 703 1,357 -179 -127 1,039 35,100 0.64 Q1 2019 -168 -414 43 3,105 3,776	Q2 2019 35,100 - -3,636 1233 942 964 3,888 2100 -111 140 37,620 0.70 Q2 2019 -144 -355 -127 3,324	2019 37,620 -4,401 1811 577 1,425 - 289 -51 1,203 36,843 0.64 Q3 2019 -113 -459 8 3,717 3,746	Q4 2019 36,843 - -5,235 261 1,651 1,018 - -316 47 -1,218 33,050 0.56 Q4 2019 -100 -442 -53 3,346 3,336 6	Year 2019 29,246 3,711 -14,442 726 3,872 4,764 3,888 362 -242 1,165 33,050	Q1 2020 33,050 - -1,206 83 878 1,584 - 139 -1 1,845 36,371 0.58 Q1 2020 -108 -1,676 -469 3,642 3,924	Q2 2020 36,371 - -3,418 173 474 86 2,222 -110 -2,093 34,112 0.58 Q2 2020 -3,726 -441 3,887 3,614	2020 34,112 -4,407 155 1,104 4,331 -94 98 -428 35,059 0.56 Q3 2020 -47 -4,906 -350 4,164 3,818	24 2020 35,059 - -5,529 337 648 -497 2,055 -321 -93 -1,904 29,755 0.51 Q4 2020 -205 -255 3,514 3,562	Year 2020 33,050 -14,560 747 3,104 5,504 4,277 319 -106 -2,580 29,755
CHANGE IN NET DEBT SEK M Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments Tax paid on income Acquisitions and divestments Dividend Actuarial gain/loss on post-employment benefit obligations Change to lease liabilities Exchange rate differences, etc. Net debt at end of period Net debt/Equity NET DEBT SEK M Interest-bearing assets Cash and cash equivalents Derivative financial instruments, net Pension provisions Lease liabilities Interest-bearing liabilities	Q1 2019 29,246 3,711 -1,171 161 703 1,357 - 179 -127 1,039 35,100 0.64 Q1 2019 -168 -414 43 3,105 3,776 28,758	Q2 2019 35,1003,636 123 942 964 3,888 210 -111 140 37,620 0.70 Q2 2019 -144 -355 -127 3,634 3,634 31,228	2019 37,620 -4,401 181 577 1,425 - 289 -51 1,203 36,843 0.64 Q3 2019 -113 -459 8 3,717 3,746 29,944	Q4 2019 36,843 - -5,235 261 1,651 1,018 - -316 47 -1,218 33,050 0.56 Q4 2019 -100 -442 -53 3,346	Year 2019 29,246 3,711 -14,442 726 3,872 4,764 3,888 362 -242 1,165 33,050	Q1 2020 33,050 - -1,206 83 878 1,584 - 139 -1 1,845 36,371 0.58 Q1 2020 -108 -1,676 -469 3,642 3,924 31,059	Q2 2020 36,371 - -3,418 173 474 86 2,222 407 -110 -2,093 34,112 0.58 Q2 2020 -76 -3,726 -441 3,887 3,614 430,853	Q3 2020 34,112 -4,407 155 1,104 4,331 -94 98 -428 35,059 0.56 Q3 2020 -47 -4,906 -350 4,164 3,818 32,379	24 2020 35,059 - -5,529 337 648 -497 2,055 -321 -93 -1,904 29,755 0.51 Q4 2020 -205 -2,756 -255 3,514 3,562 25,895	Year 2020 33,050 -14,560 747 3,104 5,504 4,277 319 -106 -2,580 29,755
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CHANGE IN NET DEBT SEK M Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments Tax paid on income Acquisitions and divestments Dividend Actuarial gain/loss on post-employment benefit obligations Change to lease liabilities Exchange rate differences, etc. Net debt at end of period Net debt/Equity NET DEBT SEK M Interest-bearing assets Cash and cash equivalents Derivative financial instruments, net Pension provisions Lease liabilities Interest-bearing liabilities Total CAPITAL EMPLOYED AND FINANCING	Q1 2019 29,246 3,711 -1,171 161 703 1,357 - 179 -127 1,039 35,100 0.64 Q1 2019 -168 -414 43 3,105 3,776 28,758 35,100	Q2 2019 35,100 - -3,636 1233 942 964 3,888 2100 -111 140 37,620 0.70 Q2 2019 -144 -355 -127 3,324 3,694 31,228 37,620	2019 37,620 -4,401 181 577 1,425 - 289 -51 1,203 36,843 2019 -113 -459 8 3,717 3,746 29,944 36,843	Q4 2019 36,843 - -5,235 261 1,651 1,018 - -316 47 -1,218 33,050 0.56 Q4 2019 -100 -442 -53 3,346 3,739 26,560 33,050	Year 2019 29,246 3,711 -14,442 726 3,872 4,764 3,888 362 -242 1,165 33,050	Q1 2020 33,050 - -1,206 83 878 1,584 - 139 -1 1,845 36,371 0.58 Q1 2020 -108 -1,676 -469 3,642 3,924 31,059	Q2 2020 36,371 -3,418 173 474 86 2,222 -110 -2,093 34,112 0.58 Q2 2020 -3,726 -3,726 -441 3,887 3,614 30,853 34,112	Q3 2020 34,112 -4,407 155 1,104 4,331 - 94 98 -428 35,059 0.56 Q3 2020 -47 -4,906 -350 4,164 3,818 32,379 35,059	24 2020 35,059 5,529 337 648 -497 2,055 -321 -93 -1,904 29,755 0.51 Q4 2020 -205 -205 -2,756 -255 3,514 3,562 25,895 29,755	Year 2020 33,050 -14,560 747 3,104 5,504 4,277 319 -106 -2,580 29,755
CHANGE IN NET DEBT SEK M Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments Tax paid on income Acquisitions and divestments Dividend Actuarial gain/loss on post-employment benefit obligations Change to lease liabilities Exchange rate differences, etc. Net debt at end of period Net debt/Equity NET DEBT SEK M Interest-bearing assets Cash and cash equivalents Derivative financial instruments, net Pension provisions Lease liabilities Interest-bearing liabilities Total CAPITAL EMPLOYED AND FINANCING SEK M	Q1 2019 29,246 3,711 -1,171 161 703 1,357 - 179 -127 1,039 35,100 0.64 Q1 2019 -168 -414 43 3,105 3,776 28,758 35,100 O1 2019	2019 35,1003,636 123 942 964 3,888 210 -111 140 37,620 0.770 Q2 2019 -144 -355 -127 3,324 3,694 31,228 37,620 02 2019	2019 37,620 -4,401 181 577 1,425 - 289 -51 1,203 36,843 0.64 Q3 2019 -113 3,746 29,944 36,843 03 2019	Q4 2019 36,843 -5,235 261 1,651 1,018 -316 47 -1,218 33,050 0.56 Q4 2019 -100 -442 -53 3,349 3,749 26,560 33,050	Year 2019 29,246 3,711 -14,442 726 3,872 4,764 3,888 362 -242 1,165 33,050	Q1 2020 33,050 - -1,206 83 878 1,584 - 11,845 36,371 0.58 Q1 2020 -108 -1,676 -469 3,642 3,924 31,059 36,371	Q2 2020 36,371 - -3,418 173 474 86 2,222 407 -110 -2,093 34,112 0.58 Q2 2020 -76 -3,726 -441 3,887 3,614 430,853 34,112	2020 34,112 -4,407 155 1,104 4,331 -94 98 -428 35,059 0.56 2020 -47 -4,906 -350 4,164 3,818 32,379 35,059	2020 35,059 5,529 337 648 -497 2,055 -321 -93 -1,904 29,755 0.51 Q4 2020 -205 -2,756 -255 3,514 3,562 25,895 29,755	Year 2020 33,050 -14,560 747 3,104 5,504 4,277 319 -106 -2,580 29,755
CHANGE IN NET DEBT SEK M Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments Tax paid on income Acquisitions and divestments Dividend Actuarial gain/loss on post-employment benefit obligations Change to lease liabilities Exchange rate differences, etc. Net debt at end of period Net debt/Equity NET DEBT SEK M Interest-bearing assets Cash and cash equivalents Derivative financial instruments, net Pension provisions Lease liabilities Interest-bearing liabilities Total CAPITAL EMPLOYED AND FINANCING SEK M Capital employed	Q1 2019 29,246 3,711 -1,171 161 703 1,357 - 179 -127 1,039 35,100 0.64 Q1 2019 -168 -414 43 3,105 3,776 28,758 35,100 Q1 2019 90,227	Q2 2019 35,1003,636 123 942 964 3,888 210 -111 140 37,620 0.70 Q2 2019 -144 -355 -127 3,324 3,694 31,228 37,620 Q2 2019 91,334	23 2019 37,626 -4,401 181 577 1,425 -51 1,203 36,843 0.64 Q3 2019 -113 -459 8 3,717 3,746 29,944 36,843 03 2019 94,796	Q4 2019 36,8435,235 26,101 1,651 1,018316 47 -1,218 33,050 0.56 Q4 2019 -100 -442 -53 3,346 3,739 26,560 33,050 Q4 2019 92,204	Year 2019 29,246 3,711 -14,442 726 3,872 4,764 3,888 362 -242 1,165 33,050	Q1 2020 33,050 -1,206 83 878 1,584 -1 139 -1 1,845 36,371 0.58 Q1 2020 -108 -1,676 -469 3,642 3,924 31,059 36,371 01 2020 99,428	Q2 2020 36,371 -3,418 173 474 86 2,222 407 -110 -2,093 34,112 0.58 Q2 2020 -76 -3,726 -441 3,887 3,614 30,853 34,112 Q2 2020 93,103	Q3 2020 34,112 -4,407 1,104 4,331 -94 98 428 35,059 0.56 Q3 2020 -47 -4,906 -350 4,164 3,818 32,379 35,059 03 2020 97,232	24 2020 35,059 -5,529 337 648 -497 2,055 -321 -93 -1,904 29,755 0.51 Q4 2020 -205 -2,756 -255 3,514 3,562 25,895 29,755 29,755	Year 2020 33,050 -14,560 747 3,104 5,504 4,277 319 -106 -2,580 29,755
CHANGE IN NET DEBT SEK M Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments Tax paid on income Acquisitions and divestments Dividend Actuarial gain/loss on post-employment benefit obligations Change to lease liabilities Exchange rate differences, etc. Net debt at end of period Net debt/Equity NET DEBT SEK M Interest-bearing assets Cash and cash equivalents Derivative financial instruments, net Pension provisions Lease liabilities Interest-bearing liabilities Total CAPITAL EMPLOYED AND FINANCING SEK M	Q1 2019 29,246 3,711 -1,171 161 703 1,357 - 179 -127 1,039 35,100 0.64 Q1 2019 -168 -414 43 3,105 3,776 28,758 35,100 O1 2019	2019 35,1003,636 123 942 964 3,888 210 -111 140 37,620 0.770 Q2 2019 -144 -355 -127 3,324 3,694 31,228 37,620 02 2019	2019 37,620 -4,401 181 577 1,425 - 289 -51 1,203 36,843 0.64 Q3 2019 -113 3,746 29,944 36,843 03 2019	Q4 2019 36,843 -5,235 261 1,651 1,018 -316 47 -1,218 33,050 0.56 Q4 2019 -100 -442 -53 3,349 3,749 26,560 33,050	Year 2019 29,246 3,711 -14,442 726 3,872 4,764 3,888 362 -242 1,165 33,050	Q1 2020 33,050 - -1,206 83 878 1,584 - 11,845 36,371 0.58 Q1 2020 -108 -1,676 -469 3,642 3,924 31,059 36,371	Q2 2020 36,371 - -3,418 173 474 86 2,222 407 -110 -2,093 34,112 0.58 Q2 2020 -76 -3,726 -441 3,887 3,614 430,853 34,112	2020 34,112 -4,407 155 1,104 4,331 -94 98 -428 35,059 0.56 2020 -47 -4,906 -350 4,164 3,818 32,379 35,059	2020 35,059 5,529 337 648 -497 2,055 -321 -93 -1,904 2020 -205 -2,756 -255 3,514 3,562 25,895 29,755	Year 2020 33,050 -14,560 747 3,104 5,504 4,277 319 -106 -2,580 29,755
CHANGE IN NET DEBT SEK M Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments Tax paid on income Acquisitions and divestments Dividend Actuarial gain/loss on post-employment benefit obligations Change to lease liabilities Exchange rate differences, etc. Net debt at end of period Net debt/Equity NET DEBT SEK M Interest-bearing assets Cash and cash equivalents Derivative financial instruments, net Pension provisions Lease liabilities Interest-bearing liabilities Total CAPITAL EMPLOYED AND FINANCING SEK M Capital employed - of which goodwill - of which other intangible assets and PPE - of which right-of-use assets	Q1 2019 29,246 3,711 -1,171 161 703 1,357 -179 -127 1,039 35,100 0.64 Q1 2019 -168 -414 43 3,105 3,776 28,758 35,100 01 2019 90,227 55,731 19,911 3,805	Q2 2019 35,1003,636 123 942 964 3,888 210 -111 140 37,620 Q2 2019 -144 -355 -127 3,324 3,694 31,228 37,620 02 2019 91,334 56,179 20,386 3,705	Q3 2019 37,620 -4,401 181 577 1,425 -289 -51 1,203 36,843 0.64 Q3 2019 -113 -459 8 3,717 3,746 29,944 36,843 03 2019 94,796 59,134 21,296 3,746	Q4 2019 36,8435,235 2611 1,651 1,018316 47 -1,218 33,050 0.56 Q4 2019 -100 -442 -53 3,346 3,739 26,560 33,050 04 2019 92,204 57,662 21,191 3,731	Year 2019 29,246 3,711 -14,442 726 3,872 4,764 3,888 362 -242 1,165 33,050	Q1 2020 33,050 -1,206 83 878 1,584 -1 139 -1 1,845 36,371 0.58 Q1 2020 -108 -1,676 -469 3,642 3,924 31,059 36,371 Q1 2020 99,428 61,573 22,189 3,909	Q2 2020 36,371 -3,418 173 474 86 2,222 407 -110 -2,093 34,112 0.58 Q2 2020 -76 -3,726 -441 3,887 3,614 30,853 34,112 Q2 2020 93,103 58,243 21,064 3,592	Q3 2020 34,112 -4,407 1,55 1,104 4,331 - 94 98 -428 35,059 0.56 Q3 2020 -47 -4,906 -350 4,164 3,818 32,379 35,059 03 2020 97,232 64,013 21,613 3,779	24 2020 35,052 -5,529 337 648 -497 2,055 -321 -93 -1,904 29,755 0.51 Q4 2020 -205 -2,756 -255 3,514 3,562 25,895 29,755 29,755 29,755	Year 2020 33,050 -14,560 747 3,104 5,504 4,277 319 -106 -2,580 29,755
CHANGE IN NET DEBT SEK M Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments Tax paid on income Acquisitions and divestments Dividend Actuarial gain/loss on post-employment benefit obligations Change to lease liabilities Exchange rate differences, etc. Net debt at end of period Net debt/Equity NET DEBT SEK M Interest-bearing assets Cash and cash equivalents Derivative financial instruments, net Pension provisions Lease liabilities Interest-bearing liabilities Total CAPITAL EMPLOYED AND FINANCING SEK M Capital employed - of which goodwill - of which other intangible assets and PPE - of which right-of-use assets - of which investments in associates	Q1 2019 29,246 3,711 -1,171 161 703 1,357 -179 -127 1,039 35,100 0.64 Q1 2019 -168 -414 43 3,105 3,776 28,758 35,100 Q1 2019 90,227 55,731 19,911 3,805 2,510	Q2 2019 35,100 -3,636 123 942 964 3,888 210 -111 140 37,620 Q2 2019 -144 -355 -127 3,324 3,694 31,228 37,620 Q2 2019 91,334 56,179 20,386 3,705 2,534	2019 37,620 -4,401 1811 577 1,425 - 289 -51 1,203 36,843 0.64 Q3 2019 8 3,717 3,746 29,944 36,843 2019 94,796 59,134 21,296 3,746 2,643	Q4 2019 36,843 -5,235 261 1,651 1,018316 47 -1,218 33,050 0.56 Q4 2019 -100 -442 -53 3,346 3,739 26,560 33,050 Q4 2019 92,204 57,662 21,191 3,731 2,595	Year 2019 29,246 3,711 -14,442 726 3,872 4,764 3,888 362 -242 1,165 33,050	Q1 2020 33,050 -1,206 83 878 1,584 - 139 -1 1,845 36,371 0.58 Q1 2020 9,428 61,573 22,189 3,909 2,772	Q2 2020 36,371 -3,418 173 474 86 2,222 407 -110 -2,093 34,112 0.58 Q2 2020 -76 -3,726 -441 30,853 34,112 Q2 2020 93,103 58,243 21,064 3,592 21,064 21,064 3,592 21,064 21,0	Q3 2020 34,112 -4,407 155 1,104 4,331 - 94 98 -428 35,059 0.56 Q3 2020 -47 -4,906 -350 4,164 3,818 32,379 35,059 Q3 2020 97,232 64,013 21,613 3,779 685	Q4 2020 35,059 -5,529 337 648 -497 2,055 -321 -93 -1,904 29,755 0.51 Q4 2020 -205 -2,756 -255 3,514 3,562 25,895 29,755 Q4 2020 88,634 22,134 3,5134 3,5134 3,5134 3,5134 3,5134 3,5134 3,5134 3,5134 3,5134 3,5134 3,5134	Year 2020 33,050 -14,560 747 3,104 5,504 4,277 319 -106 -2,580 29,755
CHANGE IN NET DEBT SEK M Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments Tax paid on income Acquisitions and divestments Dividend Actuarial gain/loss on post-employment benefit obligations Change to lease liabilities Exchange rate differences, etc. Net debt at end of period Net debt/Equity NET DEBT SEK M Interest-bearing assets Cash and cash equivalents Derivative financial instruments, net Pension provisions Lease liabilities Interest-bearing liabilities Total CAPITAL EMPLOYED AND FINANCING SEK M Capital employed - of which goodwill - of which other intangible assets and PPE - of which right-of-use assets Net debt Net debt	Q1 2019 29,246 3,711 -1,171 161 703 1,357 - 179 -127 1,039 35,100 0.64 Q1 2019 -168 -414 43 3,105 3,776 28,758 35,100 01 2019 90,227 55,731 19,911 3,805 2,510 35,100	Q2 2019 35,100 -3,636 1233 942 964 3,888 2100 0.71 111 140 37,620 0.70 Q2 2019 -144 -355 -127 3,3694 31,228 37,620 Q2 2019 91,334 56,179 20,386 3,752 20,386 3,753 3,753 3	2019 37,620 -4,401 1811 577 1,425 - 289 -51 1,203 36,843 0.64 2019 -113 3,746 29,944 36,843 03 2019 94,796 59,134 21,296 3,746 2,643 36,843 36,843	Q4 2019 36,8435,235 261 1,651 1,018316 47 -1,218 33,050 0.56 Q4 2019 -100 -442 -53 3,346 3,739 26,560 33,050 04 2019 92,204 57,662 21,191 3,731 2,595 33,050	Year 2019 29,246 3,711 -14,442 726 3,872 4,764 3,888 362 -242 1,165 33,050	Q1 2020 33,050 -1,206 838 878 1,584 -1 1,845 36,371 0.58 Q1 2020 -108 -1,676 -469 3,642 31,059 36,371 Q1 2020 99,428 61,573 22,189 3,909 2,772 2,772 36,371	Q2 2020 36,371 -3,418 173 474 86 2,222 -110 -2,093 34,112 0.58 Q2 2020 -76 -3,726 -441 3,853 34,112 02 2020 93,103 58,243 21,064 3,592 34,112	2020 34,112 -4,407 155 1,104 4,331 -94 98 -428 35,059 0.56 2020 -47 -4,906 -350 4,164 3,818 32,379 35,059 07,232 64,013 21,613 3,767 64,013 21,613 3,767 64,013 21,613 3,767 64,013 21,613 3,767 64,013 21,613 3,767 64,013 21,613 3,767 64,013 21,613 3,767 64,013 21,613 3,767 64,013 21,613 3,767 64,013 21,613 3,767 64,013 21,613 3,767 64,013 21,613 3,767 64,013 21,613 3,767 64,013 21,613 3,767 64,013 21,613 2	2020 35,059 5,529 337,648 -497 2,055 -3211 -93 -1,904 22,755 0.51 29,755 25,895 29,755 04 2020 25,895 29,755	Year 2020 33,050 -14,560 747 3,104 5,504 4,277 319 -106 -2,580 29,755
CHANGE IN NET DEBT SEK M Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments Tax paid on income Acquisitions and divestments Dividend Actuarial gain/loss on post-employment benefit obligations Change to lease liabilities Exchange rate differences, etc. Net debt at end of period Net debt/Equity NET DEBT SEK M Interest-bearing assets Cash and cash equivalents Derivative financial instruments, net Pension provisions Lease liabilities Interest-bearing liabilities Total CAPITAL EMPLOYED AND FINANCING SEK M Capital employed - of which goodwill - of which other intangible assets and PPE - of which right-of-use assets - of which investments in associates	Q1 2019 29,246 3,711 -1,171 161 703 1,357 -179 -127 1,039 35,100 0.64 Q1 2019 -168 -414 43 3,105 3,776 28,758 35,100 Q1 2019 90,227 55,731 19,911 3,805 2,510	Q2 2019 35,1003,636 123 942 964 3,888 210 -111 140 37,620 0.70 Q2 2019 -144 -355 -127 3,324 3,694 31,228 37,620 91,334 56,179 20,386 3,705 2,534 37,620	Q3 2019 37,620 -4,401 181 577 1,425 - 289 -51 1,203 36,843 0.64 Q3 2019 -113 -459 8 3,717 3,746 29,944 36,843 03 2019 94,796 59,134 21,296 3,746 2,643 36,843	Q4 2019 36,843 -5,235 2611 1,651 1,018 -316 47 -1,218 33,050 0.56 Q4 2019 -100 -442 -53 3,346 3,739 26,560 33,050 04 2019 92,204 57,662 21,191 3,731 2,595 33,050 11	Year 2019 29,246 3,711 -14,442 726 3,872 4,764 3,888 362 -242 1,165 33,050	Q1 2020 33,050 -1,206 83 878 1,584 - 139 -1 1,845 36,371 0.58 Q1 2020 9,428 61,573 22,189 3,909 2,772	Q2 2020 36,371 -3,418 173 474 86 2,222 407 -110 -2,093 34,112 0.58 Q2 2020 -76 -3,726 -441 3,887 3,614 30,853 34,112 Q2 2020 93,103 58,243 21,064 3,592 2,665 34,112	Q3 2020 34,112 -4,407 1,104 4,331 -94 98 428 35,059 0.56 Q3 2020 -47 -4,906 -350 4,164 3,818 32,379 35,059 03 2020 97,232 64,013 21,613 3,779 685 35,059 12	2020 35,0529 -5,529 337 648 -497 2,055 -321 -93 -1,904 29,755 0.51 Q4 2020 -205 -2,756 -255 3,514 3,562 25,895 29,755 29,755 29,755 29,755 29,755 29,755 29,755 29,755	Year 2020 33,050 -14,560 747 3,104 5,504 4,277 319 -106 -2,580 29,755
CHANGE IN NET DEBT SEK M Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments Tax paid on income Acquisitions and divestments Dividend Actuarial gain/loss on post-employment benefit obligations Change to lease liabilities Exchange rate differences, etc. Net debt at end of period Net debt/Equity NET DEBT SEK M Interest-bearing assets Cash and cash equivalents Derivative financial instruments, net Pension provisions Lease liabilities Interest-bearing liabilities Total CAPITAL EMPLOYED AND FINANCING SEK M Capital employed of which goodwill of which other intangible assets and PPE of which right-of-use assets vert debt Non-controlling interests	Q1 2019 29,246 3,711 -1,171 161 703 1,357 -179 -127 1,039 35,100 0.64 Q1 2019 -168 -414 43 3,105 3,776 28,758 35,100 Q1 2019 90,227 55,731 19,911 3,805 2,510 35,100	Q2 2019 35,100 -3,636 1233 942 964 3,888 2100 0.71 111 140 37,620 0.70 Q2 2019 -144 -355 -127 3,3694 31,228 37,620 Q2 2019 91,334 56,179 20,386 3,752 20,386 3,753 3,753 3	2019 37,620 -4,401 1811 577 1,425 - 289 -51 1,203 36,843 0.64 2019 -113 3,746 29,944 36,843 03 2019 94,796 59,134 21,296 3,746 2,643 36,843 36,843	Q4 2019 36,8435,235 261 1,651 1,018316 47 -1,218 33,050 0.56 Q4 2019 -100 -442 -53 3,346 3,739 26,560 33,050 04 2019 92,204 57,662 21,191 3,731 2,595 33,050	Year 2019 29,246 3,711 -14,442 726 3,872 4,764 3,888 362 -242 1,165 33,050	Q1 2020 33,050 -1,206 833 878 1,584 -139 -1 1,845 36,371 0.58 Q1 2020 -108 -1,676 -469 3,642 3,924 31,059 36,371 Q1 2020 99,428 61,573 22,189 3,909 2,772 36,371 13	Q2 2020 36,371 -3,418 173 474 86 2,222 -110 -2,093 34,112 0.58 Q2 2020 -76 -3,726 -441 3,853 34,112 02 2020 93,103 58,243 21,064 3,592 34,112	2020 34,112 -4,407 155 1,104 4,331 -94 98 -428 35,059 0.56 2020 -47 -4,906 -350 4,164 3,818 32,379 35,059 07,232 64,013 21,613 3,767 64,013 21,613 3,767 64,013 21,613 3,767 64,013 21,613 3,767 64,013 21,613 3,767 64,013 21,613 3,767 64,013 21,613 3,767 64,013 21,613 3,767 64,013 21,613 3,767 64,013 21,613 3,767 64,013 21,613 3,767 64,013 21,613 3,767 64,013 21,613 3,767 64,013 21,613 3,767 64,013 21,613 2	2020 35,059 5,529 337,648 -497 2,055 -3211 -93 -1,904 22,755 0.51 29,755 -2,756 -255 3,514 3,562 25,895 29,755 04 2020 88,634 58,344 22,134 3,513 637 29,755	Year 2020 33,050 -14,560 747 3,104 5,504 4,277 319 -106 -2,580 29,755
CHANGE IN NET DEBT SEK M Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments Tax paid on income Acquisitions and divestments Dividend Actuarial gain/loss on post-employment benefit obligations Change to lease liabilities Exchange rate differences, etc. Net debt at end of period Net debt/Equity NET DEBT SEK M Interest-bearing assets Cash and cash equivalents Derivative financial instruments, net Pension provisions Lease liabilities Interest-bearing liabilities Total CAPITAL EMPLOYED AND FINANCING SEK M Capital employed of which goodwill of which other intangible assets and PPE of which right-of-use assets Net debt Non-controlling interests Equity attributable to the Parent company's shareholders	Q1 2019 29,246 3,711 -1,171 161 703 1,357 - 179 -127 1,039 35,100 0.64 Q1 2019 -168 -414 43 3,105 3,776 28,758 35,100 01 2019 90,227 55,731 19,911 3,805 2,510 35,100 10 55,117	Q2 2019 35,100 -3,636 1233 942 964 3,888 2100 0.71 111 140 37,620 0.70 Q2 2019 -144 -355 -127 3,324 3,694 31,228 37,620 02 2019 91,334 56,179 20,386 3,765 2,534 3,762 6 6 53,708	2019 37,620 -4,401 1811 577 1,425 - 289 -51 1,203 36,843 0.64 2019 -113 3,746 29,944 36,843 03 2019 94,796 59,134 21,296 3,746 2,643 36,843 8 57,946	Q4 2019 36,8435,235 261 1,651 1,018316 47 -1,218 33,050 0.56 Q4 2019 -100 -442 -53 3,346 3,739 26,560 33,050 Q4 2019 92,204 57,662 21,191 3,731 2,595 33,050 11 59,143	Year 2019 29,246 3,711 -14,442 726 3,872 4,764 3,888 362 -242 1,165 33,050 0.56	Q1 2020 33,050 -1,206 83 878 1,584 - 139 -1 1,845 36,371 0.58 Q1 2020 -108 -1,676 -469 3,642 31,059 36,371 01 2020 99,428 61,573 22,189 3,909 2,772 36,371 13 63,044 Q1	Q2 2020 36,371 -3,418 173 474 86 2,222 0.58 Q2 2020 -76 -3,726 -441 3,853 34,112 Q2 2020 93,103 38,243 21,064 3,592 2,665 34,112 12 58,980	Q3 2020 34,112 -4,407 155 1,104 4,331 - 94 98 -428 35,059 0.56 Q3 2020 -47 -4,906 -350 4,164 3,818 32,379 35,059 03 2020 97,232 64,013 21,613 3,779 685 35,059 12 62,161	24 2020 35,059 5,529 337 648 -497 2,055 -321 -1,904 29,755 0.51 Q4 2020 -205 -2,756 -255 3,514 25,895 29,755 04 2020 88,634 58,344 22,134 3,513 637 29,755 9 58,870	Year 2020 33,05014,560 747 3,104 5,504 4,277 3,106 -2,580 29,755 0.51
CHANGE IN NET DEBT SEK M Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments Tax paid on income Acquisitions and divestments Dividend Actuarial gain/loss on post-employment benefit obligations Change to lease liabilities Exchange rate differences, etc. Net debt at end of period Net debt/Equity NET DEBT SEK M Interest-bearing assets Cash and cash equivalents Derivative financial instruments, net Pension provisions Lease liabilities Interest-bearing liabilities Total CAPITAL EMPLOYED AND FINANCING SEK M Capital employed - of which goodwill - of which other intangible assets and PPE - of which right-of-use assets - of which investments in associates Net debt Non-controlling interests Equity attributable to the Parent company's shareholders DATA PER SHARE SEK	Q1 2019 29,246 3,711 -1,171 161 703 1,357 -179 -127 1,039 35,100 0.64 Q1 2019 -168 -414 43 3,105 3,776 28,758 35,100 01 2019 90,227 55,731 19,911 3,805 2,510 35,100 10 55,117	Q2 2019 35,100 -3,636 123 942 964 3,888 210 -111 140 37,620 0.70 Q2 2019 -144 -355 -127 3,324 3,694 31,228 37,620 91,334 56,179 20,386 3,705 2,534 37,620 653,708	Q3 2019 37,620 -4,401 181 577 1,425 -289 -51 1,203 36,843 0.64 Q3 2019 -113 -459 8 3,717 3,746 29,944 36,843 03 2019 94,796 59,134 21,296 3,746 2,643 36,843 8 57,946	Q4 2019 36,843 -5,235 2611 1,651 1,018 -316 47 -1,218 33,050 0.56 Q4 2019 -100 -442 -53 3,346 3,739 26,560 33,050 04 2019 92,204 57,662 21,191 3,731 2,595 33,050 11 59,143	Year 2019 29,246 3,711 -14,442 726 3,872 4,764 3,888 362 -242 1,165 33,050 0.56	Q1 2020 33,050 -1,206 833 878 1,584 -139 -1 1,845 36,371 0.58 Q1 2020 -108 -1,676 -469 3,642 3,924 31,059 36,371 01 2020 99,428 61,573 22,189 3,909 2,772 36,371 13 63,044	Q2 2020 36,371 -3,418 173 474 86 2,222 407 -110 -2,093 34,112 0.58 Q2 2020 -76 -3,726 -441 3,887 3,614 30,853 34,112 Q2 2020 93,103 58,243 21,064 3,592 2,665 34,112 58,980	Q3 2020 34,112 -4,407 ,155 1,104 4,331 -94 98 -428 35,059 0.56 Q3 2020 -47 -4,906 -350 4,164 3,818 32,379 35,059 03 2020 97,232 64,013 21,613 3,779 685 35,059 12 62,161	24 2020 35,059 -5,529 337 648 -497 2,055 -321 -93 -1,904 29,755 0.51 Q4 2020 -205 -2,756 -255 3,514 3,562 25,895 29,755 04 2020 88,634 58,344 22,134 42,134 637 29,755 9 58,870	Year 2020 33,050 -14,560 747 3,104 5,504 4,277 319 -106 -2,9755 0.51
CHANGE IN NET DEBT SEK M Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments Tax paid on income Acquisitions and divestments Dividend Actuarial gain/loss on post-employment benefit obligations Change to lease liabilities Exchange rate differences, etc. Net debt at end of period Net debt/Equity NET DEBT SEK M Interest-bearing assets Cash and cash equivalents Derivative financial instruments, net Pension provisions Lease liabilities Interest-bearing liabilities Total CAPITAL EMPLOYED AND FINANCING SEK M Capital employed - of which goodwill - of which other intangible assets and PPE - of which right-of-use assets - of which investments in associates Net debt Non-controlling interests Equity attributable to the Parent company's shareholders DATA PER SHARE SEK Earnings per share before and after dilution	Q1 2019 29,246 3,711 -1,171 161 703 1,357 - 179 -127 1,039 35,100 0.64 Q1 2019 -168 -414 43 3,105 3,776 28,758 35,100 01 2019 90,227 55,731 19,911 3,805 2,510 35,100 10 55,117	Q2 2019 35,100 -3,636 1233 942 964 3,888 2100 0.71 111 140 37,620 0.70 Q2 2019 -144 -355 -127 3,324 3,694 31,228 37,620 02 2019 91,334 56,179 20,386 3,765 2,534 3,762 6 6 53,708	2019 37,620 -4,401 1811 577 1,425 - 289 -51 1,203 36,843 0.64 2019 -113 3,746 29,944 36,843 03 2019 94,796 59,134 21,296 3,746 2,643 36,843 8 57,946	Q4 2019 36,8435,235 261 1,651 1,018316 47 -1,218 33,050 0.56 Q4 2019 -100 -442 -53 3,346 3,739 26,560 33,050 Q4 2019 92,204 57,662 21,191 3,731 2,595 33,050 11 59,143	Year 2019 29,246 3,711 -14,442 726 3,872 4,764 3,888 362 -242 1,165 33,050 0.56	Q1 2020 33,050 -1,206 83 878 1,584 - 139 -1 1,845 36,371 0.58 Q1 2020 -108 -1,676 -469 3,642 31,059 36,371 01 2020 99,428 61,573 22,189 3,909 2,772 36,371 13 63,044 Q1	Q2 2020 36,371 -3,418 173 474 86 2,222 0.58 Q2 2020 -76 -3,726 -441 3,853 34,112 Q2 2020 93,103 38,243 21,064 3,592 2,665 34,112 12 58,980	Q3 2020 34,112 -4,407 155 1,104 4,331 - 94 98 -428 35,059 0.56 Q3 2020 -47 -4,906 -350 4,164 3,818 32,379 35,059 03 2020 97,232 64,013 21,613 3,779 685 35,059 12 62,161	24 2020 35,059 5,529 337 648 -497 2,055 -321 -1,904 29,755 0.51 Q4 2020 -205 -2,756 -255 3,514 25,895 29,755 04 2020 88,634 58,344 22,134 3,513 637 29,755 9 58,870	Year 2020 33,05014,560 747 3,104 5,504 4,277 3,106 -2,580 29,755 0.51
CHANGE IN NET DEBT SEK M Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments Tax paid on income Acquisitions and divestments Dividend Actuarial gain/loss on post-employment benefit obligations Change to lease liabilities Exchange rate differences, etc. Net debt at end of period Net debt/Equity NET DEBT SEK M Interest-bearing assets Cash and cash equivalents Derivative financial instruments, net Pension provisions Lease liabilities Interest-bearing liabilities Total CAPITAL EMPLOYED AND FINANCING SEK M Capital employed - of which goodwill - of which other intangible assets and PPE - of which right-of-use assets - of which investments in associates Net debt Non-controlling interests Equity attributable to the Parent company's shareholders DATA PER SHARE SEK	Q1 2019 29,246 3,711 -1,171 161 703 1,357 -179 -127 1,039 35,100 0.64 Q1 2019 -168 -414 43 3,105 3,776 28,758 35,100 01 2019 90,227 55,731 19,911 3,805 2,510 35,100 10 55,117	Q2 2019 35,100 -3,636 123 942 964 3,888 210 -111 140 37,620 0.70 Q2 2019 -144 -355 -127 3,324 3,694 31,228 37,620 91,334 56,179 20,386 3,705 2,534 37,620 653,708	Q3 2019 37,620 -4,401 181 577 1,425 -289 -51 1,203 36,843 0.64 Q3 2019 -113 -459 8 3,717 3,746 29,944 36,843 03 2019 94,796 59,134 21,296 3,746 2,643 36,843 8 57,946	Q4 2019 36,843 -5,235 2611 1,651 1,018 -316 47 -1,218 33,050 0.56 Q4 2019 -100 -442 -53 3,346 3,739 26,560 33,050 04 2019 92,204 57,662 21,191 3,731 2,595 33,050 11 59,143	Year 2019 29,246 3,711 -14,442 726 3,872 4,764 3,888 362 -242 1,165 33,050 0.56	Q1 2020 33,050 -1,206 833 878 1,584 -139 -1 1,845 36,371 0.58 Q1 2020 -108 -1,676 -469 3,642 3,924 31,059 36,371 01 2020 99,428 61,573 22,189 3,909 2,772 36,371 13 63,044	Q2 2020 36,371 -3,418 173 474 86 2,222 407 -110 -2,093 34,112 0.58 Q2 2020 -76 -3,726 -441 3,887 3,614 30,853 34,112 Q2 2020 93,103 58,243 21,064 3,592 2,665 34,112 58,980	Q3 2020 34,112 -4,407 ,155 1,104 4,331 -94 98 -428 35,059 0.56 Q3 2020 -47 -4,906 -350 4,164 3,818 32,379 35,059 03 2020 97,232 64,013 21,613 3,779 685 35,059 12 62,161	24 2020 35,059 -5,529 337 648 -497 2,055 -321 -93 -1,904 29,755 0.51 Q4 2020 -205 -2,756 -255 3,514 3,562 25,895 29,755 04 2020 88,634 58,344 22,134 42,134 637 29,755 9 58,870	Year 2020 33,050 -14,560 747 3,104 5,504 4,277 319 -106 -2,9755 0.51
CHANGE IN NET DEBT SEK M Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments Tax paid on income Acquisitions and divestments Dividend Actuarial gain/loss on post-employment benefit obligations Change to lease liabilities Exchange rate differences, etc. Net debt at end of period Net debt/Equity NET DEBT SEK M Interest-bearing assets Cash and cash equivalents Derivative financial instruments, net Pension provisions Lease liabilities Interest-bearing liabilities Total CAPITAL EMPLOYED AND FINANCING SEK M Capital employed - of which goodwill - of which other intangible assets and PPE - of which right-of-use assets Net debt Non-controlling interests Equity attributable to the Parent company's shareholders DATA PER SHARE SEK Earnings per share before and after dilution Earnings per share before and after dilution Earnings per share before and after dilution	Q1 2019 29,246 3,711 -1,171 161 703 1,357 -179 -127 1,039 35,100 0.64 Q1 2019 90,227 55,731 19,911 3,805 2,510 35,100 10 55,117 Q1 2019 2.000	Q2 2019 35,100 -3,636 123 942 964 3,888 210 -111 140 37,620 0.70 Q2 2019 -144 -355 -127 3,324 3,694 31,228 37,620 02 2019 91,334 56,179 20,386 3,705 2,534 37,620 6 53,708	2019 37,620 -4,401 1811 577 1,425 - 289 -51 1,203 36,843 0.64 Q3 2019 94,796 59,134 21,296 3,746 29,944 36,843 8 57,946 Q3 2019 2.43	Q4 2019 36,8435,235 261 1,651 1,018316 47 -1,218 33,050 Q4 2019 -100 -442 -53 3,346 3,739 26,560 33,050 Q4 2019 92,204 57,662 21,191 3,731 2,595 33,050 11 59,143	Year 2019 29,246 3,711 -14,442 726 3,872 4,764 3,888 362 -242 1,165 33,050 0.56	Q1 2020 33,050 -1,206 83 878 1,584 - 139 -1 1,845 36,371 0.58 Q1 2020 -108 -1,676 -469 3,642 3,924 31,059 36,371 01 2020 99,428 61,573 22,189 3,909 2,772 36,371 13 63,044 Q1 2020 1.68	Q2 2020 36,371 -3,418 173 474 86 2,222 -4,093 34,112 0.58 Q2 2020 -76 -3,726 -441 30,853 34,112 02 2020 93,103 58,243 21,064 3,592 2,665 34,112 12 58,980 Q2 2020 1.26	Q3 2020 34,112 -4,407 155 1,104 4,331 - 94 98 -428 35,059 0.56 Q3 2020 -47 -4,906 -350 4,164 4,818 32,379 35,059 03 2020 97,232 64,013 21,613 3,779 685 35,059 12 62,161 Q3 2020 3.99	Q4 2020 35,059 -5,529 337 -648 -497 2,005 -321 -93 -1,904 29,755 0.51 Q4 2020 88,634 3,562 25,895 29,755 04 2020 88,634 3,513 637 29,755 9 58,870 Q4 2020 1.32	Year 2020 33,050 -14,560 747 3,104 5,504 4,277 3,106 -2,580 29,755 0.51

¹⁾ Items affecting comparability consist of restructuring costs and revaluation of previously owned shares in associates.

Reporting by division

Q4 and 31 Dec							Glo	bal	Entr	ance				
	EM	IEA	Ame	ricas	Asia P	acific	Techno	ologies	Syst	ems	Oth	er	То	tal
SEK M	2019	2020	2019	2020	2019	2020	2019	2020	2019	2020	2019	2020	2019	2020
Sales, external	5,404	5,159	5,877	4,530	2,449	2,199	4,349	3,515	6,866	7,894	-	-	24,946	23,298
Sales, internal	121	83	23	36	227	219	28	30	27	33	-425	-400	-	-
Sales	5,525	5,242	5,900	4,567	2,676	2,418	4,377	3,545	6,893	7,927	-425	-400	24,946	23,298
Organic growth	1%	-1%	5%	-4%	-10%	-5%	2%	-17%	0%	-1%	-	-	1%	-5%
Acquisitions and divestments	-2%	0%	4%	-10%	4%	1%	14%	5%	0%	23%	-	-	3%	5%
Exchange-rate effects	2%	-4%	5%	-9%	3%	-6%	6%	-7%	4%	-7%	-	-	4%	-7%
Share of earnings in associates	-	-	-	-	2	-5	5	9	37	3	-	-	44	8
Operating income (EBIT) excl.														
items affecting comparability	884	670	1,182	915	220	199	800	582	1,125	1,251	-163	-142	4,047	3,475
Operating margin (EBIT) excl.														
items affecting comparability	16.0%	12.8%	20.0%	20.0%	8.2%	8.2%	18.3%	16.4%	16.3%	15.8%	-	-	16.2%	14.9%
Restructuring costs	-185	-448	-	-51	-6	-303	-4	-195	-116	-220	-	-150	-312	-1,366
Revaluation previously owned shares in associates	-	-	-	-	-	-	-	-	-	-1	-	-	-	-1
Operating income (EBIT)	699	223	1,182	864	214	-104	795	387	1,009	1,030	-163	-292	3,735	2,108
Operating margin (EBIT)	12.6%	4.2%	20.0%	18.9%	8.0%	-4.3%	18.2%	10.9%	14.6%	13.0%	-	-	15.0%	9.0%
Capital employed	18,659	16,849	19,678	13,201	9,053	8,191	22,329	21,044	23,024	30,231	-539	-883	92,204	88,634
- of which goodwill	11,121	10,475	14,105	10,444	4,168	3,884	15,459	14,881	12,809	18,660	-	-	57,662	58,344
- of which other intangible assets and														
property, plant and equipment	4,092	3 485	4,423	2 713	2,469	2,375	5,632	5,100	4,451	8,362	124	99	21,191	22,134
- of which right-of-use assets	990	998	499	387	260	264	463	457	1,499	1,390	19	17	3,731	3,513
- of which investments in associates	1	1	-	-	637	589	23	28	1,935	20	-	-	2,595	637
Return on capital employed														
excluding items affecting comparability	18.0%	14.8%	23.6%	26.7%	9.7%	9.1%	14.1%	10.5%	18.6%	15.8%	-	-	17.1%	14.8%
Operating income (EBIT)	699	223	1,182	864	214	-104	795	387	1,009	1,030	-163	-292	3,735	2,108
Restructuring costs	185	448		51	6	303	4	195	116	220	-	150	312	1,366
Revaluation previously owned shares in associates	-	-	-	-	-	-	-	-	-	1	-	-	-	1
Depreciation and amortization	219	235	152	110	97	86	236	238	209	334	9	9	922	1,012
Net capital expenditure	-145	-109	-87	-47	-73	-45	-130	-77	-113	-117	22	-44	-525	-439
Amortization of lease liabilities	-76	-78	-43	-34	-27	-29	-36	-35	-129	-140	-3	-3	-316	-319
Change in working capital	848	650	409	634	-70	96	215	361	-7	22	-31	47	1,364	1,811
Operating cash flow by division	1,729	1,368	1,612	1,578	147	307	1,084	1,069	1,086	1,350	-167	-134	5,492	5,540
Non-cash items											-24	178	-24	178
Interest paid and received											-233	-189	-233	-189
Operating cash flow													5,235	5,529

Q1-Q4 and 31 Dec						Global Entrance Technologies Systems								
		MEA	Am	nericas	Asia I	Pacific	Techno	ologies	Syst	ems	Oth	er	To	tal
SEK M	2019	2020	2019	2020	2019	2020	2019	2020	2019	2020	2019	2020	2019	2020
Sales, external	20,707	18,563	23,082	18,907	9,477	7,916	15,321	14,054	25,442	28,210	-	-	94,029	87,649
Sales, internal	438	418	90	107	1,213	926	102	105	110	113	-1,953	-1,668	-	-
Sales	21,144	18,982	23,172	19,013	10,689	8,841	15,423	14,158	25,553	28,323	-1,953	-1,668	94,029	87,649
Organic growth	2%	-8%	7%	-7%	-1%	-16%	5%	-15%	2%	-2%	-	-	3%	-8%
Acquisitions and divestments	0%	-1%	2%	-9%	5%	1%	16%	10%	1%	15%	-	-	3%	4%
Exchange-rate effects	3%	-1%	8%	-2%	3%	-2%	8%	-3%	5%	-2%	-	-	6%	-3%
Share of earnings in associates	-	-	-	-	17	9	5	9	124	239	-	-	147	257
Operating income (EBIT) excl.														
items affecting comparability	3,396	2,263	4,673	3,698	879	396	2,890	2,023	3,652	4,083	-570	-547	14,920	11,916
Operating margin (EBIT) excl.														
items affecting comparability	16.1%	11.9%	20.2%	19.4%	8.2%	4.5%	18.7%	14.3%	14.3%	14.4%	-	-	15.9%	13.6%
Restructuring costs	-185	-448	-	-51	-6	-303	-4	-195	-116	-220	-	-150	-312	-1,366
Revaluation previously owned shares in associates	-	-	-	-	-	-	-	-	-	1,909	-	-	-	1,909
Operating income (EBIT)	3,211	1,815	4,673	3,647	873	93	2,885	1,828	3,535	5,772	-570	-697	14,608	12,458
Operating margin (EBIT)	15.2%	9.6%	20.2%	19.2%	8.2%	1.1%	18.7%	12.9%	13.8%	20.4%	-	-	15.5%	14.2%
Capital employed	18,659	16,849	19,678	13,201	9,053	8,191	22,329	21,044	23,024	30,231	-539	-883	92,204	88,634
- of which goodwill	11,121	10,475	14,105	10,444	4,168	3,884	15,459	14,881	12,809	18,660	-	-	57,662	58,344
- of which other intangible assets and														
property, plant and equipment	4,092	3,485	4,423	2,713	2,469	2,375	5,632	5,100	4,451	8,362	124	99	21,191	22,134
- of which right-of-use assets	990	998	499	387	260	264	463	457	1,499	1,390	19	17	3,731	3,513
- of which investments in associates	1	1	-	-	637	589	23	28	1,935	20	-	-	2,595	637
Return on capital employed														
excluding items affecting comparability	18.4%	12.2%	23.6%	21.6%	10.3%	4.4%	14.0%	9.3%	16.2%	14.8%	-	-	17.0%	13.0%
Operating income (EBIT)	3,211	1,815	4,673	3,647	873	93	2,885	1,828	3,535	5,772	-570	-697	14,608	12,458
Restructuring costs	185	448	-,	51	6	303	4	195	116	220	-	150	312	1,366
Revaluation previously owned shares in associates		-	_		-					-1,909	_		-	-1,909
Depreciation and amortization	813	925	569	471	381	355	793	917	794	1,078	36	30	3,387	
Net capital expenditure	-454	-407	-348	-267	-220	-192	-366	-430	-276	-330	3	-47	-1,662	
Amortization of lease liabilities	-295	-318	-149	-132	-100	-108	-129	-144	-477	-559	-9	-14	-1,159	
Change in working capital	53	476	517	1.067	-319	311	-5	144	-38	702	-61	-94	148	
Operating cash flow by division	3,515	2,939	5,263	4,837	622	762	3,183	2,509	3,655	4,974	-602	-673	15,635	15,349
Non-cash items											-324	-95	-324	-95
Interest paid and received											-869	-694	-869	
Operating cash flow											003	551		14,560
Average number of employees	11,373	10,281	9,360	8,787	11,016	9,892	5,594	6,374	11,313	12,883	336	254	48,992	48,471

Financial information - Notes

NOTE 1 DISAGGREGATION OF REVENUE

Sales by continent Q4							Glo	bal	Entra	nce				
	EM	EA	Amei	ricas	Asia P	acific	Techno	logies	Syste	ems	Oth	er	Tot	tal
SEK M	2019	2020	2019	2020	2019	2020	2019	2020	2019	2020	2019	2020	2019	2020
Europe	4,825	4,697	10	20	114	118	1,037	1,026	3,339	3,841	-165	-188	9,160	9,514
North America	155	96	5,416	4,112	221	213	2,098	1,658	3,019	3,477	-167	-141	10,742	9,415
Central- and South America	28	18	434	406	20	13	212	150	17	16	-14	-11	697	592
Africa	220	196	9	8	4	4	129	95	13	17	-7	-5	367	315
Asia	270	216	29	19	1,725	1,471	698	427	378	333	-46	-36	3,054	2,429
Oceania	26	19	2	2	592	599	203	190	128	245	-25	-20	926	1,034
Total	5,525	5,242	5,900	4,567	2,676	2,418	4,377	3,545	6,893	7,927	-425	-400	24,946	23,298

Sales by continent Q1-Q4	EM	EA	Americas		Asia Pacific		Global Technologies		Entrance Systems		Other		Total	
SEK M	2019	2020	2019	2020	2019	2020	2019	2020	2019	2020	2019	2020	2019	2020
Europe	18,435	16,881	43	64	552	506	3,863	3,759	11,937	12,126	-733	-751	34,097	32,584
North America	593	426	21,358	17,354	1,082	797	7,657	6,795	11,650	14,160	-850	-593	41,490	38,939
Central- and South America	102	64	1,629	1,436	52	43	562	424	83	60	-37	-41	2,392	1,986
Africa	827	665	26	40	15	15	410	386	54	56	-24	-23	1,308	1,139
Asia	1,053	835	110	109	6,633	5,155	2,471	2,070	1,333	1,126	-177	-146	11,422	9,149
Oceania	134	111	7	10	2,355	2,326	459	724	495	794	-132	-113	3,319	3,852
Total	21,144	18,982	23,172	19,013	10,689	8,841	15,423	14,158	25,553	28,323	-1,953	-1,668	94,029	87,649

Sales by product group Q4							Glo	bal	Entra	nce				
	EM	EA	Ame	ricas	Asia P	acific	Techno	logies	Syste	ems	Oth	er	Tot	tal
SEK M	2019	2020	2019	2020	2019	2020	2019	2020	2019	2020	2019	2020	2019	2020
Mechanical locks, lock systems and fittings	2,590	2,488	2,191	1,929	1,294	1,161	84	65	2	2	-172	-132	5,990	5,512
Electromechanical and electronic locks	1,813	1,767	1,414	1,200	586	580	4,240	3,471	199	195	-199	-211	8,053	7,002
Security doors and hardware	971	844	2,250	1,430	792	657	53	8	-	566	-26	-21	4,040	3,484
Entrance automation	151	143	45	8	4	20	-	-	6,692	7,164	-28	-36	6,864	7,299
Total	5,525	5,242	5,900	4,567	2,676	2,418	4,377	3,545	6,893	7,927	-425	-400	24,946	23,298

Sales by product group Q1-Q4							Glo	bal	Entra	ance				
	EM	EA	Ame	ricas	Asia P	acific	Techno	ologies	Syst	ems	Oth	ner	Tot	tal
SEK M	2019	2020	2019	2020	2019	2020	2019	2020	2019	2020	2019	2020	2019	2020
Mechanical locks, lock systems and fittings	10,232	9,012	8,734	7,892	5,035	4,357	186	291	8	7	-710	-638	23,486	20,921
Electromechanical and electronic locks	6,727	6,335	5,339	4,860	2,492	1,916	15,089	13,844	747	738	-1,018	-800	29,376	26,892
Security doors and hardware	3,678	3,131	8,985	6,224	3,143	2,497	147	24	-	2,364	-104	-101	15,849	14,139
Entrance automation	508	504	114	38	18	70	-	-	24,798	25,214	-121	-129	25,318	25,697
Total	21,144	18,982	23,172	19,013	10,689	8,841	15,423	14,158	25,553	28,323	-1,953	-1,668	94,029	87,649

NOTE 2 BUSINESS COMBINATIONS					whereof
	Q	4	Q1	-Q4	agta record
SEK M	2019	2020	2019	2020	2020
Purchase prices					
Cash paid for acquisitions during the year	944	516	3,564	8,058	6,054
Holdbacks and deferred considerations for acquisitions during the year	64	-219	255	318	45
Fair value of previously owned shares in associates	-	0	-	3,752	3,752
Adjustment of purchase prices for acquisitions in prior years	-1	-21	-7	5	-
Total	1,008	276	3,813	12,134	9,850
Acquired assets and liabilities at fair value					
Intangible assets	444	2,486	1,296	3,281	2,691
Property, plant and equipment and right-of-use assets	209	48	417	929	608
Other non-current assets	14	44	95	135	121
Inventories	56	-28	208	646	472
Current receivables and investments	328	76	681	1,062	895
Cash and cash equivalents	58	66	120	2,239	2,149
Non-current liabilities	-119	-525	-503	-1,357	-883
Current liabilities	-246	-152	-1,186	-1,223	-918
Total	743	2,015	1,128	5,713	5,135
Goodwill	265	-1,739	2,685	6,421	4,715
Change in cash and cash equivalents due to acquisitions					
Cash paid for acquisitions during the year	944	516	3,564	8,058	6,054
Cash and cash equivalents in acquired subsidiaries	-58	-66	-120	-2,239	-2,149
Paid considerations for acquisitions in prior years	37	4	459	418	
<u>Total</u>	924	454	3,903	6,238	3,905

Fair value adjustments of acquired net assets from acquisitions made in previous periods are included in the above table.

Financial information - Notes

NOTE 3 FAIR VALUE AND CARRYING AMOUNT ON FINANCIAL ASSETS AND LIABILITIES

31 December 2020			at fair value		
	Carrying	Fair			
SEK M	amount	value	Level 1	Level 2	Level 3
Financial assets					
Financial assets at amortized cost	16,674	16,674			
Financial assets at fair value through profit and loss	6	6			
Derivatives - hedge accounting	187	187		187	
Derivatives - held for trading	240	240		240	
Financial liabilities					
Financial liabilities at amortized cost	32,922	33,480			
Financial liabilities at fair value through profit and loss	944	944			944
Lease liabilities	3,562	3,562			
Derivatives - hedge accounting	0	0		0	
Derivatives - held for trading	171	171		171	

31 December 2019		_	Financial instruments at fair value			
	Carrying	Fair				
SEK M	amount	value	Level 1	Level 2	Level 3	
Financial assets						
Loans and other receivables	16,296	16,296				
Financial assets at fair value through profit and loss	6	6				
Available-for-sale financial assets	94	94		94		
Derivative instruments - hedge accounting	108	108		108		
Financial liabilities						
Financial liabilities at amortized cost	34,468	34,722				
Financial liabilities at fair value through profit and loss	1,366	1,366			1,366	
Lease liabilities	3,739	3,739				
Derivatives - hedge accounting	6	6		6		
Derivatives - held for trading	143	143		143		

Definitions of financial performance measures

Organic growth

Change in sales for comparable units after adjustments for acquisitions and exchange rate effects.

Operating margin (EBITDA)

Operating income before depreciation and amortization as a percentage of sales.

Operating margin (EBITA)

Operating income before amortization of intangible assets recognized in business combinations, as a percentage of sales.

Operating margin (EBIT)

Operating income as a percentage of sales.

Profit margin (EBT)

Income before tax as a percentage of sales.

Operating cash flow

Cash Flow from operating activities excluding restructuring payments and tax paid on income minus net capital expenditure and repayment of lease liabilities.

Net capital expenditure

Investments in, less disposals of, intangible assets and property, plant and equipment.

Depreciation and amortization

Depreciation and amortization of intangible assets, property, plant and equipment and right-of-use assets.

Net debt

Interest-bearing liabilities less interest-bearing assets. See the table on net debt for detailed information.

Capital employed

Total assets less interest-bearing assets and non-interestbearing liabilities including deferred tax liability.

Equity ratio

Shareholders' equity as a percentage of total assets.

Interest coverage ratio

Income before tax plus net interest divided by net interest.

Return on shareholders' equity

Net income attributable to parent company's shareholders as a percentage of average parent company's shareholders equity

Return on capital employed

Income before tax plus net interest as a percentage of average capital employed excluding restructuring reserves.

Earnings per share after tax and dilution

Net income excluding non-controlling interests divided by weighted average number of outstanding shares after any potential dilution.