

## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion and analysis should be read in conjunction with the Company's Interim Consolidated Financial Statements and the related notes for the three and six months ended June 30, 2017 in Item 1. Financial Statements of the Company's 2016 Annual Report on Form 10-K, and other information in this report. Except where otherwise indicated, all financial information reflected herein is expressed in Canadian dollars.

For purposes of this report, all references herein to "CP," "the Company," "we," "our" and "us" refer to CPRL, CPRL and its subsidiaries, CPRL and one or more of its subsidiaries, or one or more of CPRL's subsidiaries, as the context may require.

### Available Information

CP makes available on or through its website [www.cpr.ca](http://www.cpr.ca) free of charge, its annual reports on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K and all amendments to those reports as soon as reasonably practicable after such reports are filed with or furnished to the Securities and Exchange Commission ("SEC"). Also, filings made pursuant to Section 16 of the Securities Exchange Act of 1934 ("Exchange Act") with the SEC by our executive officers, directors and other reporting persons with respect to the Company's Common Shares are made available free of charge, through our website. Our website also contains charters for our Board of Directors and each of its committees, our corporate governance guidelines and our Code of Business Ethics. SEC filings made by CP are also accessible through the SEC's website at [www.sec.gov](http://www.sec.gov). The information on our website is not part of this quarterly report on Form 10-Q.

The Company has included the Chief Executive Officer ("CEO") and Chief Financial Officer ("CFO") certifications regarding the Company's public disclosure required by Section 302 of the Sarbanes-Oxley Act of 2002 as an Exhibit to this report.

### Executive Summary

#### Second Quarter of 2017 Results

- *Financial performance* - In the second quarter of 2017, CP reported Diluted earnings per share ("EPS") of \$3.27, up 52% as compared to 2016 primarily due to increased volumes and to larger foreign exchange ("FX") gains on U.S. dollar-denominated debt in 2017. Adjusted diluted EPS, which excludes, amongst other factors, these FX gains, was \$2.77 in the second quarter of 2017, an increase of 35% compared to last year.

CP's operating ratio for the second quarter improved by 330 basis points to 58.7%.

Adjusted diluted EPS is defined and reconciled in Non-GAAP Measures and discussed further in Results of Operations of this Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

- *Total revenues* - Total revenues increased by 13% in the second quarter of 2017 to \$1,643 million from \$1,450 million in the same period in 2016.
- *Operating performance* - CP's average train weight increased by 2% to 8,695 tons and terminal dwell time improved by 11% to 5.8 hours. Average train speed decreased by 3% to 23.3 miles per hour and average train length decreased by 2% to 7,138 feet, primarily as a result of CP moving proportionately more bulk and frac sand traffic compared to the same period in 2016. These metrics are discussed further in Performance Indicators of this Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

#### Recent Developments

- On July 17, 2017, CP declared a quarterly dividend of \$0.5625 per share on the outstanding Common Shares. The dividend is payable on October 30, 2017 to holders of record at the close of business on September 29, 2017.
- On May 10, 2017, CP announced a new normal course issuer bid ("NCIB") to repurchase, for cancellation, up to 4,384,062 of its Common Shares, which received Toronto Stock Exchange ("TSX") approval on May 10, 2017. As at June 30, 2017, CP had repurchased 0.7 million shares under the NCIB.
- Also on May 10, 2017, CP announced an increase to the Company's quarterly dividend to \$0.5625 per share from \$0.50 per share. The dividend is payable on July 31, 2017 to holders of record at the close of business on June 30, 2017.
- On May 16, 2017, the Government of Canada introduced the Transportation Modernization Act (Bill C-49) in Parliament. The bill proposes amendments to the Canada Transportation Act and the Railway Safety Act, among others, to (1) replace the 160 kilometre extended interswitching limit and the competitive line rate provisions with a new long-haul interswitching regime; (2) modify the existing Level of Service remedy for shippers by instructing the Canadian Transportation Agency to determine, upon receipt of a complaint, if a railway company is fulfilling its common carrier obligation to provide "adequate and suitable accommodation" of traffic, if it is satisfied that the service provided is the "highest level of service that is reasonable in the

circumstances"; (3) allow the existing Service Level Agreement arbitration remedy to include the consideration of reciprocal financial penalties; (4) increase the threshold for summary Final Offer Arbitrations from \$750,000 to \$2 million; (5) bifurcate the Volume-Related Composite Price Index component of the annual Maximum Revenue Entitlement determination for transportation of regulated grain, to encourage hopper car investment by CP and Canadian National Railway Company ("CN"); and (6) mandate the installation of locomotive voice and video recorders ("LVVRs"), with statutory permission for random access by railway companies and Transport Canada to the LVVR data in order to proactively strengthen railway safety in Canada. The bill is currently being considered by the Parliament of Canada. It is unclear when the proposed legislative amendments will be enacted into law.

## 2017 Outlook

For the full year 2017, CP expects Adjusted diluted EPS growth to be in the high single-digit percentages from full-year 2016 Adjusted diluted EPS of \$10.29, excluding the impacts of any future share repurchases and CEO transition cost recovery in 2017 of \$39 million after tax (\$51 million before tax). CP assumes that, in 2017, the Canadian-to-U.S. dollar exchange rate will be in the range of \$1.30 to \$1.35 and the average price of the West Texas Intermediate ("WTI") crude oil will be approximately U.S. \$45 to \$55 per barrel. The Company expects a normalized income tax rate of approximately 26.50% for 2017. To further enhance safety and fluidity of the network, CP also plans to invest approximately \$1.25 billion in capital programs in 2017, an increase of 6% over the \$1.18 billion spent in 2016.

Adjusted diluted EPS is defined and discussed further in Non-GAAP Measures and in Forward-Looking Information of this Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations. Although CP has provided a forward-looking non-GAAP measure, it is not practicable to provide a reconciliation to a forward-looking reported diluted EPS, the most comparable GAAP measure, due to unknown variables and uncertainty related to future results. These unknown variables may include unpredicted transactions of significant value. In past years, CP has recognized significant asset impairment charges and management transition costs related to senior executives. These or other similar, large unforeseen transactions affect diluted EPS but may be excluded from CP's Adjusted diluted EPS. Additionally, the Canadian-to-U.S. dollar exchange rate is unpredictable and can have a significant impact on CP's reported results but may be excluded from CP's Adjusted diluted EPS. In particular, CP excludes the foreign exchange impact of translating the Company's U.S. dollar denominated long-term debt from Adjusted diluted EPS. Please see Forward-Looking Information of this Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations for further discussion.

## Performance Indicators

The following table lists the key measures of the Company's operating performance:

	For the three months ended June 30			For the six months ended June 30		
	2017	2016 <sup>(1)</sup>	% Change	2017 <sup>(1)</sup>	2016 <sup>(1)</sup>	% Change
<b>Operations Performance</b>						
Gross ton-miles ("GTMs") (millions)	63,757	57,945	10	124,586	120,164	4
Train miles (thousands)	7,830	7,391	6	15,341	15,321	—
Average train weight – excluding local traffic (tons)	8,695	8,513	2	8,671	8,496	2
Average train length – excluding local traffic (feet)	7,138	7,271	(2)	7,141	7,184	(1)
Average terminal dwell (hours)	5.8	6.5	(11)	6.4	6.7	(4)
Average train speed (miles per hour, or "mph")	23.3	24.1	(3)	22.8	23.7	(4)
Fuel efficiency (U.S. gallons of locomotive fuel consumed / 1,000 GTMs)	0.979	0.979	—	0.995	0.991	—
Total employees (average)	12,173	12,341	(1)	11,911	12,387	(4)
Total employees (end of period)	12,184	11,988	2	12,184	11,988	2
Workforce (end of period)	12,239	12,033	2	12,239	12,033	2
<b>Safety Indicators</b>						
FRA personal injuries per 200,000 employee-hours	1.54	1.36	13	1.69	1.40	21
FRA train accidents per million train miles	1.18	0.74	59	1.02	0.84	21

<sup>(1)</sup> Certain figures have been revised to conform with current presentation or have been updated to reflect new information as certain operating statistics are estimated and can continue to be updated as actuals settle.

## **Operations Performance**

### **Three months ended June 30, 2017 compared to the three months ended June 30, 2016**

- A **GTM** is the movement of one ton of train weight over one mile. GTMs are calculated by multiplying total train weight by the distance the train moved. Total train weight comprises the weight of the freight cars, their contents, and any inactive locomotives. An increase in GTMs indicates additional workload. GTMs for the second quarter of 2017 were 63,757 million, an increase of 10% compared with 57,945 million in the same period of 2016. This increase was primarily due to increased volumes of Canadian grain, frac sand, Canadian coal, export potash, and crude.
- **Train miles** increased by 6% for the second quarter of 2017 compared to the same period of 2016. This reflects the impact of higher volumes partly offset by continuous improvements in train weights.
- The **average train weight** is defined as the average gross weight of CP trains, both loaded and empty. This excludes trains in short-haul service, work trains used to move CP's track equipment and materials, and the haulage of other railways' trains on CP's network. Average train weight increased by 2% for the second quarter of 2017 compared to the same period of 2016. This increase was due to continuous improvements in bulk train weights and higher bulk, frac sand, and crude volumes compared to the same period in 2016.
- The **average train length** is defined as the sum of each car length multiplied by the distance travelled, divided by train miles. Local trains are excluded from this measure. Average train length decreased by 2% for the second quarter of 2017 compared to the same period of 2016. This is a result of shipping proportionately more bulk and frac sand traffic compared to the same period in 2016.
- The **average terminal dwell** is defined as the average time a freight car resides within terminal boundaries expressed in hours. The timing starts with a train arriving in the terminal, a customer releasing the car to the Company, or a car arriving at interchange from another railway. The timing ends when the train leaves, a customer receives the car from CP, or the freight car is transferred to another railway. Freight cars are excluded if they are being stored at the terminal or used in track repairs. Average terminal dwell improved by 11% in the second quarter of 2017 compared to the same period of 2016. This favourable decrease was primarily due to continued improvements in yard operating performance.
- The **average train speed** is defined as a measure of the line-haul movement from origin to destination including terminal dwell hours. It is calculated by dividing the total train miles travelled by the total train hours operated. This calculation does not include delay time related to customer or foreign railways and excludes the time and distance travelled by: i) trains used in or around CP's yards; ii) passenger trains; and iii) trains used for repairing track. Average train speed decreased by 3% in the second quarter of 2017 compared to the same period of 2016. This unfavourable decrease was primarily due to the substantial increase in bulk volumes, particularly in the Western corridor.
- **Fuel efficiency** is defined as U.S. gallons of locomotive fuel consumed per 1,000 GTMs - freight and yard. Fuel efficiency was essentially unchanged in the second quarter of 2017 compared to the same period of 2016.

### **Six months ended June 30, 2017 compared to the six months ended June 30, 2016**

- **GTM**s for the first six months of 2017 were 124,586 million, an increase of 4% compared with 120,164 million in the same period of 2016. This increase was primarily due to increased volumes of frac sand, export potash, U.S. grain, and Canadian grain partially offset by crude.
- **Train miles** were essentially flat for the first six months of 2017 compared to the same period of 2016. This reflects the impact of higher volumes offset by continuous improvements in train weights.
- **Average train weight** increased by 2% for the first six months of 2017 compared to the same period of 2016. This increase was due to continuous improvements in bulk train weights and operating plan efficiency, as well as higher bulk and frac sand volumes compared to the same period in 2016.
- **Average train length** decreased by 1% for the first six months of 2017 from the same period of 2016. This is a result of shipping proportionately more frac sand traffic and export potash to the U.S. Pacific North West, which have shorter train lengths than average.
- **Average terminal dwell** improved by 4% in the first six months of 2017 compared to the same period of 2016. This favourable decrease was primarily due to continued improvements in yard operating performance.
- **Average train speed** decreased by 4% in the first six months of 2017 compared to the same period of 2016. This unfavourable decrease was primarily due to increased bulk volumes and harsher weather conditions in the first quarter of 2017.

- **Fuel efficiency** was essentially unchanged in the first six months of 2017 compared to the same period of 2016.

### ***Total Employees and Workforce***

An employee is defined as an individual currently engaged in full-time, part-time or seasonal employment with CP. The average number of total employees decreased by 1% and 4% in the second quarter and in the first six months of 2017, respectively, compared to the same periods of 2016. The decrease is due to improved operational efficiency.

The workforce is defined as total employees plus contractors and consultants. The Company's total workforce as at June 30, 2017, was 12,239, an increase of 541, or 5%, when compared to 11,698 as at December 31, 2016. As at June 30, 2017, the total workforce increased by 206, or 2%, compared to June 30, 2016 following a significant decrease towards the end of the second quarter of 2016.

### ***Safety Indicators***

Safety is a key priority and core strategy for CP's management, employees and Board of Directors. The Company's two main safety indicators – personal injuries and train accidents – follow strict U.S. Federal Railroad Administration ("FRA") reporting guidelines.

The FRA personal injuries per 200,000 employee-hours frequency is the number of personal injuries multiplied by 200,000 and divided by total employee hours. Personal injuries are defined as injuries that require employees to lose time away from work, modify their normal duties or obtain medical treatment beyond minor first aid. FRA employee-hours are the total hours worked, excluding vacation and sick time, by all employees, excluding contractors. The FRA personal injuries per 200,000 employee-hours frequency for CP was 1.54 in the second quarter of 2017, an increase from 1.36 in the same period of 2016. For the first six months of 2017, the FRA personal injury rate per 200,000 employee-hours for CP was 1.69, an increase from 1.40 in the same period of 2016.

The FRA train accidents per million train-miles frequency is the number of train accidents, multiplied by 1,000,000 and divided by total train miles. Train accidents included in this metric meet or exceed the FRA reporting threshold of U.S. \$10,700 (U.S. \$10,500 in 2016) in damage. The FRA train accidents per million train miles was 1.18 in the second quarter of 2017, an increase from 0.74 in the same period of 2016. For the first six months of 2017, FRA train accidents per million train miles was 1.02, an increase from 0.84 in the same period of 2016.

## Financial Highlights

The following table presents selected financial data related to the Company's financial results as of, and for the second quarter ended June 30, 2017 and the comparative figures in 2016. The financial highlights should be read in conjunction with Item 1. Financial Statements and this Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

(in millions, except per share data, percentages and ratios)	For the three months ended June 30		For the six months ended June 30	
	2017	2016	2017	2016
<b>Financial Performance</b>				
Revenues	\$ 1,643	\$ 1,450	\$ 3,246	\$ 3,041
Operating income	679	551	1,350	1,204
Adjusted operating income <sup>(1)</sup>	679	551	1,299	1,204
Net income	480	328	911	868
Adjusted income <sup>(1)</sup>	407	312	775	696
Basic EPS	3.28	2.16	6.22	5.70
Diluted EPS	3.27	2.15	6.20	5.67
Adjusted diluted EPS <sup>(1)</sup>	2.77	2.05	5.27	4.55
Dividends declared per share	0.5625	0.5000	1.0625	0.8500
Cash provided by operating activities	611	512	922	730
Free cash <sup>(1)</sup>	274	190	361	173
Operating ratio <sup>(3)</sup>	58.7%	62.0%	58.4%	60.4%
Adjusted operating ratio <sup>(3)</sup>	58.7%	62.0%	60.0%	60.4%
	<b>As at June 30, 2017</b>		<b>As at December 31, 2016</b>	
<b>Financial Position</b>				
Total assets	\$	19,537	\$	19,221
Total long-term obligations <sup>(2)</sup>		7,739		8,737
Shareholders' equity		5,333		4,626
	<b>For the twelve months ended June 30</b>			
	<b>2017</b>		<b>2016</b>	
<b>Financial Ratios</b>				
Return on invested capital ("ROIC") <sup>(1)</sup>		14.8%		14.7%
Adjusted ROIC <sup>(1)</sup>		14.7%		14.9%

<sup>(1)</sup> These measures have no standardized meanings prescribed by accounting principles generally accepted in the United States of America ("GAAP") and, therefore, may not be comparable to similar measures presented by other companies. These measures are defined and reconciled in Non-GAAP Measures of this Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

<sup>(2)</sup> Excludes deferred income taxes: \$3,648 million and \$3,571 million; and other non-financial deferred liabilities of \$872 million and \$940 million at June 30, 2017 and December 31, 2016, respectively.

<sup>(3)</sup> Operating ratio is defined as operating expenses divided by revenues, further discussed in Results of Operations of this Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

## Results of Operations

### Three months ended June 30, 2017 compared to the three months ended June 30, 2016

#### Income

Operating income was \$679 million in the second quarter of 2017, an increase of \$128 million, or 23%, from \$551 million in the same period of 2016. This increase was primarily due to:

- higher volumes;
- higher defined benefit pension plan income of \$26 million;
- efficiencies generated from improved operating performance and asset utilization;
- the favourable impact of the change in FX of \$15 million; and
- the favourable impact of changes in fuel prices of \$13 million.

This increase in operating income was partially offset by the gain on sale of surplus freight cars in 2016 of \$17 million, and an increase in stock-based compensation expense of \$16 million.

Net income was \$480 million in the second quarter of 2017, an increase of \$152 million, or 46%, from \$328 million in the same period of 2016. This increase was primarily due to higher Operating income, the favourable impact of FX translation on U.S. dollar-denominated debt, and a \$17 million deferred tax recovery associated with a provincial rate change in Saskatchewan, partially offset by higher income tax expense associated with higher pre-tax earnings.

Adjusted income, defined and reconciled in Non-GAAP Measures of this Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations, was \$407 million in the second quarter of 2017, an increase of \$95 million, or 30%, from \$312 million in the same period of 2016. This increase was primarily due to higher adjusted operating income, partially offset by higher income tax expense associated with higher pre-tax earnings.

### ***Diluted Earnings per Share***

Diluted earnings per share was \$3.27 in the second quarter of 2017, an increase of \$1.12, or 52%, from \$2.15 in the same period of 2016. Adjusted diluted EPS, defined and reconciled in Non-GAAP Measures of this Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations, was \$2.77 in the second quarter of 2017, an increase of \$0.72, or 35%, from \$2.05 in the same period of 2016. These increases were primarily due to higher Net income and Adjusted income, respectively, and lower average outstanding shares due to the Company's share repurchase program.

### ***Operating Ratio***

The Operating ratio provides the percentage of revenues used to operate the railway. A lower percentage normally indicates higher efficiency in the operation of the railway. The Company's Operating ratio was 58.7% in the second quarter of 2017, a 330 basis point improvement from 62.0% in the same period of 2016. This improvement was primarily due to:

- higher volumes;
- higher defined benefit pension plan income; and
- efficiencies generated from improved operating performance and asset utilization.

This improvement was partially offset by the gain on sale of surplus freight cars in 2016 and higher stock-based compensation expense.

### ***Return on Invested Capital (ROIC)***

ROIC is a measure of how productively the Company uses its long-term capital investments, representing critical indicators of good operating and investment decisions made by management, and is an important performance criteria in determining certain elements of the Company's long-term incentive plan. ROIC was 14.8% for the twelve months ended June 30, 2017, a 10 basis point increase compared to 14.7% for the twelve months ended June 30, 2016. The increase is due to higher operating income, partially offset by a higher invested capital base. The capital base increased due to new debt issued during the third quarter of 2015, partially offset by lower total shareholders' equity due to the Company's share repurchase program.

Adjusted ROIC was 14.7% for the twelve months ended June 30, 2017, a 20 basis point decrease compared to 14.9% for the twelve months ended June 30, 2016. This decrease was primarily due to the higher invested capital base, as discussed above. This was partially offset by higher adjusted operating income. ROIC and Adjusted ROIC are defined and reconciled in Non-GAAP Measures of this Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

### ***Six months ended June 30, 2017 compared to the six months ended June 30, 2016***

#### ***Income***

Operating income was \$1,350 million in the first six months of 2017, an increase of \$146 million, or 12%, from \$1,204 million in the same period of 2016. This increase was primarily due to:

- higher volumes;
- higher defined benefit pension plan income of \$52 million;
- management transition recovery of \$51 million associated with Mr. E. Hunter Harrison's retirement as CEO of CP; and
- efficiencies generated from improved operating performance and asset utilization.

This increase was partially offset by the gain on sale of CP's Arbutus Corridor in 2016 of \$50 million and the gain on sale of surplus freight cars in 2016 of \$17 million.

Adjusted operating income was \$1,299 million in the first six months of 2017, an increase of \$95 million, or 8%, from \$1,204 million in the same period of 2016. This increase reflects the same factors discussed above except that Adjusted operating income in 2017 excludes the management transition recovery of \$51 million.

Net income was \$911 million in the first six months of 2017, an increase of \$43 million, or 5%, from \$868 million in the same period of 2016. This increase was primarily due to higher Operating income and a recovery in deferred income taxes from a tax rate change of \$17 million. This increase was partially offset by the lower gains from changes in FX translation on U.S. dollar-denominated debt, and higher income tax expense associated with higher pre-tax earnings.

Adjusted income was \$775 million in the first six months of 2017, an increase of \$79 million, or 11%, from \$696 million in the same period of 2016. This increase was primarily due to higher adjusted operating income, partially offset by higher income tax expense associated with higher pre-tax earnings.

### ***Diluted Earnings per Share***

Diluted earnings per share was \$6.20 in the first six months of 2017, an increase of \$0.53, or 9%, from \$5.67 in the same period of 2016. Adjusted diluted EPS was \$5.27 in the first six months of 2017, an increase of \$0.72, or 16%, from \$4.55 in the same period of 2016. These increases were primarily due to higher Net income and Adjusted income, respectively, and lower average outstanding shares due to the Company's share repurchase program.

### ***Operating Ratio***

The Company's Operating ratio was 58.4% in the first six months of 2017, a 200 basis point improvement from 60.4% in the same period of 2016. This decrease was primarily due to:

- higher volumes;
- higher defined benefit pension plan income;
- the management transition recovery; and
- efficiencies generated from improved operating performance and asset utilization.

This decrease was partially offset by the gain on sale of CP's Arbutus Corridor in 2016.

Adjusted operating ratio was 60.0% in the first six months of 2017, a 40 basis point improvement from 60.4% in the same period of 2016. This improvement was primarily due to higher volumes, higher defined benefit pension plan income, and efficiencies generated from improved operating performance and asset utilization. This was partially offset by the gain on sale of CP's Arbutus Corridor in 2016.

### ***Impact of FX on Earnings***

Fluctuations in FX affect the Company's results because U.S. dollar-denominated revenues and expenses are translated into Canadian dollars. U.S. dollar-denominated revenues and expenses increase (decrease) when the Canadian dollar weakens (strengthens) in relation to the U.S. dollar. The following tables indicate the average and periodic exchange rates when converting U.S. dollars to Canadian dollars for the three and six months ended June 30, 2017 and the comparative periods in 2016.

Average exchange rates (Canadian dollar/U.S. dollar)	2017		2016	
For the three months ended – June 30	\$	1.35	\$	1.29
For the six months ended – June 30	\$	1.33	\$	1.34

Exchange rates (Canadian dollar/U.S. dollar)	2017		2016	
Beginning of year – January 1	\$	1.34	\$	1.38
Beginning of quarter – April 1	\$	1.33	\$	1.30
End of quarter – June 30	\$	1.30	\$	1.29

In the second quarter of 2017, the impact of a stronger U.S. dollar resulted in an increase in total revenues of \$33 million, an increase in total operating expenses of \$18 million and an increase in interest expense of \$4 million from the same period in 2016.

Similarly, in the first six months of 2017, the impact of a weaker U.S. dollar resulted in no change in total revenues, an increase in total operating expenses of \$2 million and no change in interest expense from the same period in 2016.

The impact of FX on total revenues and operating expenses is discussed further in Item 3. Quantitative and Qualitative Disclosures About Market Risk, in the Foreign Exchange Risk section.

### **Impact of Fuel Price on Earnings**

Fluctuations in fuel prices affect the Company's results because fuel expense constitutes a significant portion of CP's operating costs. As fuel prices fluctuate, there will be a timing impact on earnings. The following table indicates the average fuel price for the three and six months ended June 30, 2017 and the comparative periods in 2016.

Average Fuel Price (U.S. dollars per U.S. gallon)	<b>2017</b>		2016
For the three months ended – June 30	\$	<b>2.02</b>	\$ 1.82
For the six months ended – June 30	\$	<b>2.06</b>	\$ 1.64

Average fuel prices for the three and six months ended June 30, 2017 exclude the effects of a \$8 million fuel tax recovery related to prior periods. The impact of fuel price on earnings include the impacts of British Columbia (B.C.) and Alberta carbon taxes recovered and paid, on revenues and expenses, respectively.

In the second quarter of 2017, the impact of higher fuel prices resulted in an increase in total revenues of \$32 million and an increase in total operating expenses of \$19 million from the same period in 2016. The second quarter results of 2016 had been impacted by wildfires in northern Alberta, which negatively impacted fuel input costs by an estimated \$9 million without triggering a commensurate offsetting impact to benchmark fuel recovery prices.

In the first six months of 2017, the impact of higher fuel prices resulted in an increase in total revenues of \$59 million and an increase in total operating expenses of \$61 million from the same period in 2016.

### **Impact of Share Price on Earnings**

Fluctuations in the Common Share price affect the Company's operating expenses because share-based liabilities are measured at fair value. The following tables indicate the opening and closing CP Common Share Price on the Toronto Stock Exchange ("TSX") and the New York Stock Exchange for the three and six months ended June 30, 2017 and the comparative periods in 2016.

Toronto Stock Exchange (in Canadian dollars)	<b>2017</b>		2016
Opening Common Share Price, as at January 1	\$	<b>191.56</b>	\$ 176.73
Ending Common Share Price, as at March 31	\$	<b>195.35</b>	\$ 172.55
Ending Common Share Price, as at June 30	\$	<b>208.65</b>	\$ 166.33
Change in Common Share Price for the three months ended June 30	\$	<b>13.30</b>	\$ (6.22)
Change in Common Share Price for the six months ended June 30	\$	<b>17.09</b>	\$ (10.40)

  

New York Stock Exchange (in U.S. dollars)	<b>2017</b>		2016
Opening Common Share Price, as at January 1	\$	<b>142.77</b>	\$ 127.60
Ending Common Share Price, as at March 31	\$	<b>146.92</b>	\$ 132.69
Ending Common Share Price, as at June 30	\$	<b>160.81</b>	\$ 128.79
Change in Common Share Price for the three months ended June 30	\$	<b>13.89</b>	\$ (3.90)
Change in Common Share Price for the six months ended June 30	\$	<b>18.04</b>	\$ 1.19

In the second quarter of 2017, the impact of the change in Common Share price resulted in an increase in stock-based compensation expense of \$6 million compared to a decrease of \$3 million in the same period in 2016.

In the first six months of 2017, the impact of the change in Common Share price resulted in an increase in stock-based compensation expense of \$8 million compared to a decrease of \$5 million in the same period in 2016.

The impact of share price on stock-based compensation is discussed further in Item 3. Quantitative and Qualitative Disclosures About Market Risk, in the Share Price Impact on Stock-Based Compensation section.

### **Operating Revenues**

The Company's revenues are primarily derived from transporting freight. Changes in freight volumes generally contribute to corresponding changes in freight revenues and certain variable expenses, such as fuel, equipment rents and crew costs. Non-freight revenue is generated from leasing of certain assets, switching fees, contracts with passenger service operators, and logistical management services.



## 2017 vs. 2016

For the three months ended June 30	2017	2016	Total Change	% Change	FX Adjusted % Change <sup>(2)</sup>
Freight revenues (in millions) <sup>(1)</sup>	\$ 1,598	\$ 1,406	\$ 192	14	11
Non-freight revenues (in millions)	45	44	1	2	2
Total revenues (in millions)	\$ 1,643	\$ 1,450	\$ 193	13	11
Carloads (in thousands) <sup>(3)</sup>	663.6	614.0	49.6	8	N/A
Revenue ton-miles (in millions)	35,999	32,091	3,908	12	N/A
Freight revenue per carload (dollars)	\$ 2,409	\$ 2,291	\$ 118	5	3
Freight revenue per revenue ton-miles (cents)	4.44	4.38	0.06	1	(1)

<sup>(1)</sup> Freight revenues include fuel surcharge revenues of \$59 million in 2017, and \$24 million in 2016. 2017 and 2016 fuel surcharge revenues include B.C. and Alberta carbon taxes recovered.

<sup>(2)</sup> FX Adjusted % Change does not have any standardized meaning prescribed by GAAP and, therefore is unlikely to be comparable to similar measures presented by other companies. FX adjusted variance is defined and reconciled in Non-GAAP Measures of this Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

<sup>(3)</sup> Certain figures have been revised to conform with current presentation.

- **Freight revenues** were \$1,598 million in the second quarter of 2017, an increase of \$192 million, or 14%, from \$1,406 million in the same period of 2016. This increase was primarily due to higher volumes, as measured by revenue ton-miles ("RTMs"), of Canadian grain, frac sand, Canadian coal, export potash, crude, and domestic intermodal, the favourable impact of the change in FX of \$33 million and the favourable impact of higher fuel surcharge revenue of \$32 million. In the second quarter of 2016, there was an estimated \$20 million decline in revenues as a direct result of the northern Alberta wildfires.
- **RTMs** are defined as the movement of one revenue-producing ton of freight over a distance of one mile. RTMs measure the relative weight and distance of rail freight moved by the Company. RTMs for the second quarter of 2017 were 35,999 million, an increase of 12% compared with 32,091 million in the same period of 2016. This increase was primarily due to increases in Canadian grain, frac sand, Canadian coal, export potash, crude, and domestic intermodal.
- **Non-freight revenues** were \$45 million in the second quarter of 2017, an increase of \$1 million, or 2%, from \$44 million in the same period of 2016. This increase was primarily due to a revenue recovery related to prior periods.

## 2017 vs. 2016

For the six months ended June 30	2017	2016	Total Change	% Change	FX Adjusted % Change <sup>(2)</sup>
Freight revenues (in millions) <sup>(1)</sup>	\$ 3,161	\$ 2,954	\$ 207	7	7
Non-freight revenues (in millions)	85	87	(2)	(2)	(2)
Total revenues (in millions)	\$ 3,246	\$ 3,041	\$ 205	7	7
Carloads (in thousands) <sup>(3)</sup>	1,288.8	1,228.5	60.3	5	N/A
Revenue ton-miles (in millions)	70,211	66,426	3,785	6	N/A
Freight revenue per carload (dollars)	\$ 2,453	\$ 2,405	\$ 48	2	2
Freight revenue per revenue ton-miles (cents)	4.50	4.45	0.05	1	1

<sup>(1)</sup> Freight revenues include fuel surcharge revenues of \$112 million in 2017, and \$50 million in 2016. 2017 and 2016 fuel surcharge revenues include B.C. and Alberta carbon taxes recovered.

<sup>(2)</sup> FX Adjusted % Change does not have any standardized meaning prescribed by GAAP and, therefore is unlikely to be comparable to similar measures presented by other companies. FX adjusted variance is defined and reconciled in Non-GAAP Measures of this Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

<sup>(3)</sup> Certain figures have been revised to conform with current presentation.

- **Freight revenues** were \$3,161 million in the first six months of 2017, an increase of \$207 million, or 7%, from \$2,954 million in the same period of 2016. This increase was primarily due to an increase in volumes as measured by revenue ton-miles ("RTMs"), of frac sand, export potash, U.S. grain, Canadian grain, and domestic intermodal partially offset by crude and international intermodal and the favourable impact of higher fuel prices on fuel surcharge revenue of \$59 million. In the second quarter of 2016, there was an estimated \$20 million decline in revenues as a direct result of the northern Alberta wildfires.
- **RTMs** for the first six months of 2017 were 70,211 million, an increase of 6% compared with 66,426 million in the same period of 2016. This increase was primarily due to increases in frac sand, export potash, U.S. grain, Canadian grain, and domestic intermodal partially offset by crude and international intermodal.

- **Non-freight revenues** were \$85 million in the first six months of 2017, a decrease of \$2 million, or 2%, from \$87 million in the same period of 2016. This decrease was primarily due to lower leasing revenues following 2016 land sales.

### **Fuel Cost Adjustment Program**

Freight revenues include fuel surcharge revenues associated with CP's fuel cost adjustment program, which is designed to respond to fluctuations in fuel prices and help reduce exposure to changing fuel prices. The surcharge is applied to shippers through price indices, tariffs and by contract, within agreed-upon guidelines. The Company is also subject to carbon taxation systems in some jurisdictions in which it operates, the costs of which are passed on to the shipper. Freight revenues include fuel surcharge revenues of \$59 million for the second quarter of 2017 and \$24 million for the same period in 2016. The impact of higher fuel prices resulted in an increase in total revenues of \$32 million. Similarly, in the first six months of 2017, fuel surcharge revenues were \$112 million and \$50 million for the same period of 2016, an increase in total revenues of \$59 million. These figures include carbon tax recoveries.

### **Lines of Business**

In the first quarter of 2017, CP revised the grouping of revenues, and aggregated certain lines of business where:

- "Canadian Grain" and "U.S. Grain" were aggregated into the line of business "Grain";
- "Chemicals and Plastics" and "Crude" were aggregated into the line of business "Energy, Chemicals and Plastics"; and
- "Domestic Intermodal" and "International Intermodal" were aggregated into the line of business "Intermodal".

Prior period figures have been aggregated accordingly.

#### **Grain**

For the three months ended June 30	2017 vs. 2016				
	2017	2016	Total Change	% Change	FX Adjusted % Change
Freight revenues (in millions)	\$ 363	\$ 302	\$ 61	20	18
Carloads (in thousands)	111.0	98.1	12.9	13	N/A
Revenue ton-miles (in millions)	9,264	7,969	1,295	16	N/A
Freight revenue per carload (dollars)	\$ 3,273	\$ 3,081	\$ 192	6	2
Freight revenue per revenue ton-mile (cents)	3.92	3.79	0.13	3	1

Grain revenue was \$363 million in the second quarter of 2017, an increase of \$61 million, or 20%, from \$302 million in the same period of 2016. The increase in revenue is primarily due to higher shipments destined for Vancouver and Thunder Bay, and the increase in freight revenue per revenue ton-mile driven by the favourable impact of the change in FX, higher fuel surcharge revenue, and higher regulated Canadian grain rates. RTMs increased more than carloads due to the increased proportion of Canadian grain, which has a longer length of haul.

For the six months ended June 30	2017 vs. 2016				
	2017	2016	Total Change	% Change	FX Adjusted % Change
Freight revenues (in millions)	\$ 756	\$ 669	\$ 87	13	13
Carloads (in thousands)	217.6	198.6	19.0	10	N/A
Revenue ton-miles (in millions)	18,647	17,224	1,423	8	N/A
Freight revenue per carload (dollars)	\$ 3,476	\$ 3,373	\$ 103	3	3
Freight revenue per revenue ton-mile (cents)	4.06	3.89	0.17	4	4

Grain revenue was \$756 million in the first six months of 2017, an increase of \$87 million, or 13%, from \$669 million in the same period of 2016. This increase was primarily due to increased U.S. grain and Canadian grain volumes, and higher fuel surcharge revenue. Carloads increased more than RTMs due to the increased proportion of U.S. grain, which has a shorter length of haul.

Coal

2017 vs. 2016

For the three months ended June 30	2017	2016	Total Change	% Change	FX Adjusted % Change
Freight revenues (in millions)	\$ 165	\$ 149	\$ 16	11	10
Carloads (in thousands)	81.6	74.5	7.1	10	N/A
Revenue ton-miles (in millions)	6,098	5,394	704	13	N/A
Freight revenue per carload (dollars)	\$ 2,030	\$ 2,001	\$ 29	1	1
Freight revenue per revenue ton-mile (cents)	2.72	2.76	(0.04)	(1)	(2)

Coal revenue was \$165 million in the second quarter of 2017, an increase of \$16 million, or 11%, from \$149 million in the same period of 2016. This increase was primarily due to higher Canadian export volumes, higher fuel surcharge revenue, and the favourable impact of the change in FX. The decrease in freight revenue per revenue ton-mile is primarily due to the increased proportion of Canadian export coal volumes.

2017 vs. 2016

For the six months ended June 30	2017	2016	Total Change	% Change	FX Adjusted % Change
Freight revenues (in millions)	\$ 313	\$ 294	\$ 19	6	6
Carloads (in thousands)	152.0	146.7	5.3	4	N/A
Revenue ton-miles (in millions)	11,221	10,742	479	4	N/A
Freight revenue per carload (dollars)	\$ 2,061	\$ 2,001	\$ 60	3	3
Freight revenue per revenue ton-mile (cents)	2.79	2.73	0.06	2	2

Coal revenue was \$313 million in the first six months of 2017, an increase of \$19 million, or 6%, from \$294 million in the same period of 2016. This increase was primarily due to an increase in U.S. thermal coal volumes, and an increase in fuel surcharge revenue.

Potash

2017 vs. 2016

For the three months ended June 30	2017	2016	Total Change	% Change	FX Adjusted % Change
Freight revenues (in millions)	\$ 109	\$ 79	\$ 30	38	35
Carloads (in thousands)	36.9	28.4	8.5	30	N/A
Revenue ton-miles (in millions)	4,159	3,497	662	19	N/A
Freight revenue per carload (dollars)	\$ 2,946	\$ 2,800	\$ 146	5	3
Freight revenue per revenue ton-mile (cents)	2.61	2.27	0.34	15	13

Potash revenue was \$109 million in the second quarter of 2017, an increase of \$30 million, or 38%, from \$79 million in the same period of 2016. This increase was primarily due to higher export potash volumes to the U.S. Pacific North West and an increase in freight revenue per revenue ton-mile. The increase in freight revenue per revenue ton-mile was due to a reduced average length of haul, higher fuel surcharge revenue, and the favourable impact of the change in FX.

2017 vs. 2016

For the six months ended June 30	2017	2016	Total Change	% Change	FX Adjusted % Change
Freight revenues (in millions)	\$ 207	\$ 161	\$ 46	29	29
Carloads (in thousands)	68.3	55.2	13.1	24	N/A
Revenue ton-miles (in millions)	7,836	6,682	1,154	17	N/A
Freight revenue per carload (dollars)	\$ 3,031	\$ 2,928	\$ 103	4	4
Freight revenue per revenue ton-mile (cents)	2.64	2.42	0.22	9	9

Potash revenue was \$207 million in the first six months of 2017, an increase of \$46 million, or 29%, from \$161 million in the same period of 2016. As in the second quarter, this increase was primarily due to higher export potash volumes to the U.S. Pacific North

West and an increase in freight revenue per revenue ton-mile. The increase in freight revenue per revenue ton-mile was due to a reduced average length of haul and higher fuel surcharge revenue.

#### Fertilizers and Sulphur

For the three months ended June 30	2017 vs. 2016				
	2017	2016	Total Change	% Change	FX Adjusted % Change
Freight revenues (in millions)	\$ 70	\$ 73	\$ (3)	(4)	(7)
Carloads (in thousands)	15.3	14.7	0.6	4	N/A
Revenue ton-miles (in millions)	1,011	1,019	(8)	(1)	N/A
Freight revenue per carload (dollars)	\$ 4,527	\$ 4,981	\$ (454)	(9)	(12)
Freight revenue per revenue ton-mile (cents)	6.87	7.16	(0.29)	(4)	(7)

Fertilizers and sulphur revenue was \$70 million in the second quarter of 2017, a decrease of \$3 million, or 4%, from \$73 million in the same period of 2016. This decrease was primarily due to a decline in fertilizer volumes, which generate a higher freight revenue per revenue ton-mile, partially offset by higher sulphur volumes, the favourable impact of the change in FX, and higher fuel surcharge revenue. Carloads increased while RTMs decreased due to more shorter length of haul traffic.

For the six months ended June 30	2017 vs. 2016				
	2017	2016	Total Change	% Change	FX Adjusted % Change
Freight revenues (in millions)	\$ 129	\$ 154	\$ (25)	(16)	(16)
Carloads (in thousands)	29.4	30.9	(1.5)	(5)	N/A
Revenue ton-miles (in millions)	1,973	2,186	(213)	(10)	N/A
Freight revenue per carload (dollars)	\$ 4,378	\$ 4,987	\$ (609)	(12)	(12)
Freight revenue per revenue ton-mile (cents)	6.53	7.04	(0.51)	(7)	(7)

Fertilizers and sulphur revenue was \$129 million in the first six months of 2017, a decrease of \$25 million, or 16%, from \$154 million in the same period of 2016. This decrease was primarily due to lower volumes, particularly fertilizers, which generate a higher freight revenue per revenue ton-mile. This decrease was partially offset by higher fuel surcharge revenue. Carloads decreased less than RTMs due to more shorter length of haul traffic.

#### Forest Products

For the three months ended June 30	2017 vs. 2016				
	2017	2016	Total Change	% Change	FX Adjusted % Change
Freight revenues (in millions)	\$ 68	\$ 70	\$ (2)	(3)	(7)
Carloads (in thousands)	16.3	17.2	(0.9)	(5)	N/A
Revenue ton-miles (in millions)	1,131	1,245	(114)	(9)	N/A
Freight revenue per carload (dollars)	\$ 4,182	\$ 4,055	\$ 127	3	(1)
Freight revenue per revenue ton-mile (cents)	6.01	5.59	0.42	8	4

Forest products revenue was \$68 million in the second quarter of 2017, a decrease of \$2 million, or 3%, from \$70 million in the same period of 2016. This decrease was due to lower volumes, partially offset by the favourable impact of the change in FX, and higher fuel surcharge revenue. The increase in freight revenue per revenue ton-mile is due to a decrease in longer length of haul of shipments.

## 2017 vs. 2016

For the six months ended June 30	2017	2016	Total Change	% Change	FX Adjusted % Change
Freight revenues (in millions)	\$ 135	\$ 141	\$ (6)	(4)	(5)
Carloads (in thousands)	32.6	34.1	(1.5)	(4)	N/A
Revenue ton-miles (in millions)	2,233	2,402	(169)	(7)	N/A
Freight revenue per carload (dollars)	\$ 4,155	\$ 4,135	\$ 20	—	—
Freight revenue per revenue ton-mile (cents)	6.06	5.87	0.19	3	3

Forest products revenue was \$135 million in the first six months of 2017, a decrease of \$6 million, or 4%, from \$141 million in the same period of 2016. This decrease was due to lower volumes, particularly lumber, pulp and paper, partially offset by higher fuel surcharge revenue. The increase in freight revenue per revenue ton-mile is due to a decrease in longer length of haul of shipments.

*Energy, Chemicals and Plastics*

## 2017 vs. 2016

For the three months ended June 30	2017	2016	Total Change	% Change	FX Adjusted % Change
Freight revenues (in millions)	\$ 216	\$ 186	\$ 30	16	12
Carloads (in thousands)	62.7	57.0	5.7	10	N/A
Revenue ton-miles (in millions)	4,970	4,202	768	18	N/A
Freight revenue per carload (dollars)	\$ 3,431	\$ 3,264	\$ 167	5	1
Freight revenue per revenue ton-mile (cents)	4.33	4.43	(0.10)	(2)	(6)

Energy, chemicals and plastics revenue was \$216 million in the second quarter of 2017, an increase of \$30 million, or 16%, from \$186 million in the same period of 2016. This increase was primarily due to higher volumes of crude, plastics, liquefied petroleum gas ("L.P.G.") and fuel oil, the favourable impact of the change in FX, and higher fuel surcharge revenue. The decrease in freight revenue per revenue ton-mile is primarily due to volume gains in longer length of haul lanes.

## 2017 vs. 2016

For the six months ended June 30	2017	2016	Total Change	% Change	FX Adjusted % Change
Freight revenues (in millions)	\$ 443	\$ 451	\$ (8)	(2)	(1)
Carloads (in thousands)	129.3	127.7	1.6	1	N/A
Revenue ton-miles (in millions)	10,310	10,324	(14)	—	N/A
Freight revenue per carload (dollars)	\$ 3,421	\$ 3,535	\$ (114)	(3)	(3)
Freight revenue per revenue ton-mile (cents)	4.29	4.37	(0.08)	(2)	(2)

Energy, chemicals and plastics revenue was \$443 million in the first six months of 2017, a decrease of \$8 million, or 2%, from \$451 million in the same period of 2016. This decrease was primarily due to a decline in crude volumes, partially offset by increased plastics, L.P.G. and fuel oil shipments, and higher fuel surcharge revenue. The decrease in freight revenue per revenue ton-mile is primarily due to higher plastic and fuel oil volumes, which generate a lower freight revenue per revenue ton-mile.

*Metals, Minerals and Consumer Products*

## 2017 vs. 2016

For the three months ended June 30	2017	2016	Total Change	% Change	FX Adjusted % Change
Freight revenues (in millions)	\$ 190	\$ 140	\$ 50	36	31
Carloads (in thousands)	63.4	49.8	13.6	27	N/A
Revenue ton-miles (in millions)	2,922	2,089	833	40	N/A
Freight revenue per carload (dollars)	\$ 3,011	\$ 2,800	\$ 211	8	4
Freight revenue per revenue ton-mile (cents)	6.52	6.68	(0.16)	(2)	(6)

Metals, minerals and consumer products revenue was \$190 million in the second quarter of 2017, an increase of \$50 million, or 36%, from \$140 million in the same period of 2016. This increase was primarily due to higher frac sand, aggregates and steel

volumes, the favourable impact of the change in FX, and higher fuel surcharge revenue. The decrease in freight revenue per revenue ton-mile is primarily due to higher volumes of frac sand, which generate a lower freight revenue per revenue ton-mile. RTMs increased more than carloads due to an increased length of haul for frac sand traffic.

For the six months ended June 30	2017 vs. 2016				
	2017	2016	Total Change	% Change	FX Adjusted % Change
Freight revenues (in millions)	\$ 360	\$ 273	\$ 87	32	32
Carloads (in thousands)	122.9	94.6	28.3	30	N/A
Revenue ton-miles (in millions)	5,482	3,896	1,586	41	N/A
Freight revenue per carload (dollars)	\$ 2,934	\$ 2,884	\$ 50	2	2
Freight revenue per revenue ton-mile (cents)	6.57	7.00	(0.43)	(6)	(6)

Metals, minerals and consumer products revenue was \$360 million in the first six months of 2017, an increase of \$87 million, or 32%, from \$273 million in the same period of 2016. As in the second quarter, this increase was primarily due to higher frac sand, aggregates and steel volumes, and higher fuel surcharge revenue. The decrease in freight revenue per revenue ton-mile is primarily due to higher volumes of frac sand, which generate a lower freight revenue per revenue ton-mile. RTMs increased more than carloads due to an increased length of haul for frac sand traffic.

#### Automotive

For the three months ended June 30	2017 vs. 2016				
	2017	2016	Total Change	% Change	FX Adjusted % Change
Freight revenues (in millions)	\$ 79	\$ 93	\$ (14)	(15)	(19)
Carloads (in thousands)	27.8	35.4	(7.6)	(21)	N/A
Revenue ton-miles (in millions)	360	495	(135)	(27)	N/A
Freight revenue per carload (dollars)	\$ 2,831	\$ 2,629	\$ 202	8	4
Freight revenue per revenue ton-mile (cents)	21.82	18.79	3.03	16	12

Automotive revenue was \$79 million in the second quarter of 2017, a decrease of \$14 million, or 15%, from \$93 million in the same period of 2016. This decrease was primarily due to a decline in volume, partially offset by the favourable impact of the change in FX and higher fuel surcharge revenue. The increase in freight revenue per revenue ton-mile was primarily due to a decrease in traffic with lower freight rates.

For the six months ended June 30	2017 vs. 2016				
	2017	2016	Total Change	% Change	FX Adjusted % Change
Freight revenues (in millions)	\$ 155	\$ 184	\$ (29)	(16)	(16)
Carloads (in thousands)	54.9	68.3	(13.4)	(20)	N/A
Revenue ton-miles (in millions)	700	912	(212)	(23)	N/A
Freight revenue per carload (dollars)	\$ 2,812	\$ 2,689	\$ 123	5	5
Freight revenue per revenue ton-mile (cents)	22.05	20.15	1.90	9	9

Automotive revenue was \$155 million in the first six months of 2017, a decrease of \$29 million, or 16%, from \$184 million in the same period of 2016. As in the second quarter, this decrease was primarily due to a decline in volume, partially offset by higher fuel surcharge revenue. The increase in freight revenue per revenue ton-mile was primarily due to a decrease in traffic with lower freight rates.

## Intermodal

2017 vs. 2016

For the three months ended June 30	2017	2016	Total Change	% Change	FX Adjusted % Change
Freight revenues (in millions)	\$ 338	\$ 314	\$ 24	8	7
Carloads (in thousands)	248.6	238.9	9.7	4	N/A
Revenue ton-miles (in millions)	6,084	6,181	(97)	(2)	N/A
Freight revenue per carload (dollars)	\$ 1,362	\$ 1,316	\$ 46	3	2
Freight revenue per revenue ton-mile (cents)	5.56	5.09	0.47	9	8

Intermodal revenue was \$338 million in the second quarter of 2017, an increase of \$24 million, or 8%, from \$314 million in the same period of 2016. This increase was primarily due to higher domestic traffic, higher fuel surcharge revenue, and the favourable impact of the change in FX. This increase was partially offset by a decline in international volumes associated with the loss of a contract. Freight revenue per revenue ton-mile increased due to more revenue generating moves of empty customer containers.

2017 vs. 2016

For the six months ended June 30	2017	2016	Total Change	% Change	FX Adjusted % Change
Freight revenues (in millions)	\$ 663	\$ 627	\$ 36	6	6
Carloads (in thousands)	481.8	472.4	9.4	2	N/A
Revenue ton-miles (in millions)	11,809	12,058	(249)	(2)	N/A
Freight revenue per carload (dollars)	\$ 1,376	\$ 1,327	\$ 49	4	4
Freight revenue per revenue ton-mile (cents)	5.61	5.20	0.41	8	8

Intermodal revenue was \$663 million in the first six months of 2017, an increase of \$36 million, or 6%, from \$627 million in the same period of 2016. This increase was primarily due to higher domestic traffic and higher fuel surcharge revenue, partially offset by a decline in international volumes associated with the loss of a contract. Freight revenue per revenue ton-mile increased due to more revenue generating moves of empty customer containers.

## Operating Expenses

2017 vs. 2016

For the three months ended June 30 (in millions)	2017	2016	Total Change	% Change	FX Adjusted % Change <sup>(1)</sup>
Compensation and benefits	\$ 277	\$ 284	\$ (7)	(2)	(4)
Fuel	160	131	29	22	19
Materials	48	38	10	26	23
Equipment rents	37	44	(7)	(16)	(18)
Depreciation and amortization	165	161	4	2	1
Purchased services and other	277	241	36	15	13
<b>Total operating expenses</b>	<b>\$ 964</b>	<b>\$ 899</b>	<b>\$ 65</b>	<b>7</b>	<b>5</b>

<sup>(1)</sup> FX Adjusted % Change does not have any standardized meaning prescribed by GAAP and, therefore is unlikely to be comparable to similar measures presented by other companies. FX adjusted variance is defined and reconciled in Non-GAAP Measures of this Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

Operating expenses were \$964 million in the second quarter of 2017, an increase of \$65 million, or 7%, from \$899 million in the same period of 2016. This increase was primarily due to:

- higher volume variable expenses;
- the unfavourable impact of increases in fuel price of \$19 million;
- the unfavourable impact of the change in FX of \$18 million;
- the gain on sale of surplus freight cars in 2016 of \$17 million; and
- higher stock based compensation expense of \$16 million.

This increase was partially offset by higher defined benefit pension plan income of \$26 million and efficiencies generated from improved operating performance and asset utilization.

2017 vs. 2016

For the six months ended June 30 (in millions)	2017	2016	Total Change	% Change	FX Adjusted % Change <sup>(1)</sup>
Compensation and benefits	\$ 510	\$ 613	\$ (103)	(17)	(17)
Fuel	330	256	74	29	28
Materials	97	94	3	3	3
Equipment rents	73	89	(16)	(18)	(18)
Depreciation and amortization	331	323	8	2	2
Purchased services and other	555	462	93	20	20
<b>Total operating expenses</b>	<b>\$ 1,896</b>	<b>\$ 1,837</b>	<b>\$ 59</b>	<b>3</b>	<b>3</b>

<sup>(1)</sup> FX Adjusted % Change does not have any standardized meaning prescribed by GAAP and, therefore is unlikely to be comparable to similar measures presented by other companies. FX adjusted variance is defined and reconciled in Non-GAAP Measures of this Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

Operating expenses were \$1,896 million in the first six months of 2017, an increase of \$59 million, or 3%, from \$1,837 million in the same period of 2016. This increase was primarily due to:

- the unfavourable impact of increases in fuel price of \$61 million;
- the gain on sale of CP's Arbutus Corridor in 2016 of \$50 million;
- higher volume variable expenses;
- the gain on sale of surplus freight cars in 2016 of \$17 million; and
- the impact of wage and benefit inflation of approximately 3%.

This increase was partially offset by:

- higher defined benefit pension plan income of \$52 million;
- management transition recovery of \$51 million associated with Mr. E. Hunter Harrison's retirement as CEO of CP; and
- efficiencies generated from improved operating performance and asset utilization.

#### *Compensation and Benefits*

Compensation and benefits expense includes employee wages, salaries, fringe benefits and stock-based compensation. Compensation and benefits expense was \$277 million in the second quarter of 2017, a decrease of \$7 million, or 2%, from \$284 million in the same period of 2016. This decrease was primarily due to:

- higher defined benefit pension plan income of \$26 million;
- a lower average number of employees due to operational efficiencies; and
- lower incentive based compensation.

This decrease was partially offset by:

- higher stock-based compensation of \$16 million driven primarily by the change in stock price;
- higher volume variable expenses as a result of an increase in workload as measured in GTMs;
- wage and benefit inflation of approximately 3%; and
- the unfavourable impact of the change in FX of \$5 million.

Compensation and benefits expense was \$510 million in the first six months of 2017, a decrease of \$103 million, or 17%, from \$613 million in the same period of 2016. This decrease was primarily due to:

- higher defined benefit pension plan income of \$52 million;
- management transition recoveries of \$51 million associated with Mr. E. Hunter Harrison's retirement of CEO of CP;
- a lower average number employees due to operational efficiencies; and
- lower incentive based compensation.

This decrease was partially offset by:

- wage and benefit inflation of approximately 3%;
- higher stock-based compensation expense of \$14 million, exclusive of management transition recoveries; and
- higher volume variable expenses as a result of an increase in workload as measured in GTMs.



## Fuel

Fuel expense consists mainly of fuel used by locomotives and includes provincial, state and federal fuel taxes. Fuel expense was \$160 million in the second quarter of 2017, an increase of \$29 million, or 22%, from \$131 million in the same period of 2016. This increase was primarily due to:

- the unfavourable impact of \$19 million from higher fuel prices;
- an increase in workload, as measured by GTMs; and
- the unfavorable impact of the change in FX of \$4 million.

This increase was partially offset by an \$8 million fuel tax recovery related to prior periods.

Fuel expense was \$330 million in the first six months of 2017, an increase of \$74 million, or 29%, from \$256 million in the same period of 2016. This increase was primarily due to the unfavourable impact of \$61 million from higher fuel prices and an increase in workload, as measured by GTMs. This increase was partially offset by an \$8 million fuel tax recovery related to prior periods.

## Materials

Materials expense includes the cost of material used for track, locomotive, freight car and building maintenance and software sustainment. Materials expense was \$48 million in the second quarter of 2017, an increase of \$10 million, or 26%, from \$38 million in the same period of 2016. This increase was primarily due to higher locomotive and track maintenance activities.

Materials expense was \$97 million in the first six months of 2017, an increase of \$3 million or 3%, from \$94 million in the same period of 2016. This increase was due to higher locomotive and track maintenance activities, partially offset by lower freight car repair costs.

## Equipment Rents

Equipment rents expense includes the cost associated with using other railways' freight cars, intermodal equipment, and locomotives, net of rental income received from other railways for the use of CP's equipment. Equipment rents expense was \$37 million in the second quarter of 2017, a decrease of \$7 million, or 16%, from \$44 million in the same period of 2016. Equipment rents expense was \$73 million in the first six months of 2017, a decrease of \$16 million, or 18%, from \$89 million in the same period of 2016. These decreases were primarily due to an increase in income from other railroads' use of CP's equipment and the purchase and return of leased freight cars reducing rental expense.

## Depreciation and Amortization

Depreciation and amortization expense represents the charge associated with the use of track and roadway, buildings, rolling stock, information systems and other depreciable assets. Depreciation and amortization expense was \$165 million in the second quarter of 2017, an increase of \$4 million, or 2%, from \$161 million in the same period of 2016. This increase was primarily due to a higher depreciable asset base and an unfavourable impact of the change in FX of \$2 million.

Depreciation and amortization expense was \$331 million in the first six months of 2017, an increase of \$8 million, or 2%, from \$323 million in the same period of 2016. This increase was primarily due to a higher depreciable asset base.

## Purchased Services and Other

For the three months ended June 30 (in millions)	2017 vs. 2016			
	2017	2016 <sup>(1)</sup>	Total Change	% Change
Support and facilities	\$ 69	\$ 68	\$ 1	1
Track and operations	69	65	4	6
Intermodal	48	44	4	9
Equipment	44	39	5	13
Casualty	15	14	1	7
Property taxes	32	29	3	10
Other	1	(16)	17	(106)
Land sales	(1)	(2)	1	(50)
<b>Total Purchased services and other</b>	<b>\$ 277</b>	<b>\$ 241</b>	<b>\$ 36</b>	<b>15</b>

<sup>(1)</sup> Certain comparative figures have been revised to conform with current presentation.

Purchased services and other expense encompasses a wide range of third-party costs, including expenses for joint facilities, personal injuries and damage, environmental remediation, property and other taxes, contractor and consulting fees, insurance, and gains on land sales. Purchased services and other expense was \$277 million in the second quarter of 2017, an increase of \$36 million, or 15%, from \$241 million in the same period of 2016. This increase was primarily due to:

- the gain on sale of surplus freight cars in 2016 of \$17 million, reported in Other;
- the unfavourable impact of the change in FX of \$5 million;
- higher engineering costs for dismantling and third party snow removal, reported in Track and Operations;
- higher locomotive maintenance, reported in Equipment; and
- higher intermodal expenses related to pickup and delivery and equipment handling services, reported in Intermodal.

For the six months ended June 30 (in millions)	2017 vs. 2016			
	2017	2016 <sup>(1)</sup>	Total Change	% Change
Support and facilities	\$ 136	\$ 138	\$ (2)	(1)
Track and operations	135	130	5	4
Intermodal	95	88	7	8
Equipment	85	83	2	2
Casualty	35	34	1	3
Property taxes	64	59	5	8
Other	8	(15)	23	(153)
Land sales	(3)	(55)	52	(95)
<b>Total Purchased services and other</b>	<b>\$ 555</b>	<b>\$ 462</b>	<b>\$ 93</b>	<b>20</b>

<sup>(1)</sup> Certain comparative figures have been revised to conform with current presentation.

Purchased services and other expense was \$555 million in the first six months of 2017, an increase of \$93 million, or 20%, from \$462 million in the same period of 2016. This increase was primarily due to:

- lower gains on land sales of \$52 million;
- the gain on sale of surplus freight cars in 2016 of \$17 million, reported in Other;
- higher intermodal expenses related to pickup and delivery and equipment handling services, reported in Intermodal;
- higher third-party snow removal services, reported in Track and Operations;
- higher property tax rates; and
- a charge related to certain assets held for sale, reported in Other.

As part of optimizing its assets, the Company may identify and dispose of property used or formerly used in operating activities. The Company includes as part of operating expenses the gains and losses that arise on disposal of such long-lived assets. The following disposals have impacted Purchased services and other during the comparative periods:

- in the second quarter of 2016, the Company disposed of 1,000 surplus freight cars that had reached or were nearing the end of their useful life, in a non-monetary exchange for new freight cars. The Company recognized a gain on sale of \$17 million from the transaction and the sale did not impact cash from investing activities; and
- in the first quarter of 2016, the Company completed the sale of CP's Arbutus Corridor to the City of Vancouver for gross proceeds of \$55 million and a gain on sale of \$50 million. The agreement allows the Company to share in future proceeds on the eventual development and/or sale of certain parcels of the Arbutus Corridor.

### **Other Income Statement Items**

#### *Other Income and Charges*

Other income and charges consists of gains and losses from the change in FX on long-term debt and working capital, various costs related to financing activities, shareholder costs, equity income and other non-operating expenditures. Other income and charges was a gain of \$61 million in the second quarter of 2017, compared to a gain of \$9 million in the same period of 2016, a change of \$52 million, or 578%. This change was primarily due to higher FX translation gains on U.S. dollar-denominated debt during the second quarter of 2017, compared to the same period of 2016, and a \$10 million insurance recovery of legal costs. These favourable changes were partially offset by a \$13 million charge on the settlement and roll of the forward starting swaps during the second quarter of 2017. These items are discussed further in Non-GAAP Measures of this Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

Other income and charges was a gain of \$89 million in the first six months of 2017, compared to a gain of \$190 million in the same period of 2016, a change of \$101 million, or 53%. This change was primarily due to a reduced favourable impact of FX translation of \$95 million on U.S. dollar-denominated debt in the first six months of 2017, compared to a favourable FX impact of \$199 million in the same period of 2016.

### *Net Interest Expense*

Net interest expense includes interest on long-term debt and capital leases. Net interest expense was \$122 million in the second quarter of 2017, an increase of \$7 million, or 6%, from \$115 million in the same period of 2016. This increase was primarily due to the unfavourable impact from the change in FX of \$4 million and lower capitalized interest.

Net interest expense was \$242 million in the first six months of 2017, an increase of \$3 million, or 1%, from \$239 million in the same period of 2016. This increase was primarily due to lower capitalized interest compared to the same period in 2016.

### *Income Tax Expense*

Income tax expense was \$138 million in the second quarter of 2017, an increase of \$21 million, or 18%, from \$117 million in the same period of 2016. This increase was due to higher taxable earnings partially offset by a lower effective tax rate in 2017.

Income tax expense was \$286 million in the first six months of 2017, a decrease of \$1 million from \$287 million in the same period of 2016. This decrease was due to a lower effective tax rate in 2017 partially offset by higher taxable earnings.

During the three months ended June 30, 2017, the Saskatchewan provincial corporate income tax rate was enacted and resulted in a \$17 million income tax recovery on the revaluation of deferred income tax balances as at January 1, 2017. This resulted in a decrease to the effective tax rate for the second quarter and first six months of 2017.

The effective tax rate in the second quarter of 2017, including discrete items was 22.31%, compared with 26.40% in the same period of 2016. The effective tax rate in the second quarter of 2017, excluding discrete items, was 26.50% compared to 26.93% in 2016.

The effective tax rate in the first six months of 2017, including discrete items was 23.90%, compared with 24.86% in the same period of 2016. The effective tax rate in the first six months of 2017, excluding discrete items, was 26.50% compared to 27.25% in 2016.

The Company expects an annualized effective tax rate in 2017 of approximately 26.50%. The Company's 2017 outlook for its annualized effective income tax rate is based on certain assumptions about events and developments that may or may not materialize or that may be offset entirely or partially by new events and developments. This is discussed further in Item 1A. Risk Factors of CP's 2016 Annual Report on Form 10-K.

### **Liquidity and Capital Resources**

The Company believes adequate amounts of Cash and cash equivalents are available in the normal course of business to provide for ongoing operations, including the obligations identified in the Contractual Commitments section of this Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations. The Company is not aware of any trends or expected fluctuations in the Company's liquidity that would create any deficiencies. The Company's primary sources of liquidity include its Cash and cash equivalents, its bilateral letters of credit facility, and its revolving credit facility.

As at June 30, 2017, the Company had \$238 million of Cash and cash equivalents, U.S. \$2.0 billion available under its revolving credit facility and up to \$289 million available under its letters of credit (December 31, 2016 - \$164 million of Cash and cash equivalents, U.S. \$2.0 billion available under its revolving credit facility and up to \$280 million available under its letters of credit).

As at June 30, 2017, the Company's U.S. \$2.0 billion revolving credit facility, which includes a U.S. \$1.0 billion five-year portion and U.S. \$1.0 billion one-year plus one-year term-out portion, was undrawn (December 31, 2016 - undrawn). Effective June 23, 2017, the maturity date on the U.S. \$1.0 billion one-year plus one-year term-out portion was extended to June 27, 2019, and the maturity date on the U.S. \$1.0 billion five-year portion was extended to June 28, 2022. The Company did not draw from its revolving credit facility during the three and six months ended June 30, 2017. The revolving credit facility agreement requires the Company not to exceed a maximum debt to earnings before interest, tax, depreciation, and amortization ratio. As at June 30, 2017, the Company was in compliance with the threshold stipulated in this financial covenant.

The Company has a commercial paper program that enables it to issue commercial paper up to a maximum aggregate principal amount of U.S. \$1.0 billion in the form of unsecured promissory notes. The commercial paper is backed by the U.S. \$1.0 billion one-year plus one-year term-out portion of the revolving credit facility. At June 30, 2017, total commercial paper borrowings were \$nil (December 31, 2016 - \$nil).

As at June 30, 2017, under its bilateral letters of credit facility, the Company had letters of credit drawn of \$311 million from a total available amount of \$600 million. This compares to letters of credit drawn of \$320 million from a total available amount of \$600 million as at December 31, 2016. Under the bilateral letters of credit facility, the Company has the option to post collateral in the form of Cash or cash equivalents, equal at least to the face value of the letters of credit issued. Collateral provided may include highly liquid investments purchased three months or less from maturity and is stated at cost, which approximates market value. As at June 30, 2017, the Company had posted \$30 million in collateral on its bilateral letters of credit facility (December 31, 2016 - \$nil).

The following discussion of operating, investing and financing activities describes the Company's indicators of liquidity and capital resources.

### ***Operating Activities***

Cash provided by operating activities was \$611 million in the second quarter of 2017, an increase of \$99 million compared to \$512 million in the same period of 2016. This increase was primarily due to higher cash generating income in the second quarter of 2017 compared to the same period in 2016, partially offset by higher cash taxes paid in the period.

Cash provided by operating activities was \$922 million in the first six months of 2017, an increase of \$192 million from \$730 million in the same period of 2016. This increase was primarily due to higher cash generating income and improvements in non-cash working capital.

### ***Investing Activities***

Cash used in investing activities was \$333 million in the second quarter of 2017, an increase of \$12 million compared to \$321 million in the same period of 2016. This increase was primarily due to higher additions to properties compared to the same period in 2016.

Cash used in investing activities was \$555 million in the first six months of 2017, an increase of \$16 million from \$539 million in the same period of 2016. This increase was primarily due to lower proceeds from the sale of properties and other assets, partially offset by lower additions to properties during the first six months of 2017.

### ***Financing Activities***

Cash used in financing activities was \$237 million in the second quarter of 2017, a decrease of \$432 million from \$669 million in the same period of 2016. Cash used in financing activities was \$287 million in the first six months of 2017, a decrease of \$444 million from \$731 million in the same period of 2016. These decreases were primarily due to lower repurchases of CP common shares, partially offset by increased dividends paid in 2017 and the net issuance of commercial paper during the first six months of 2016.

### ***Interest Coverage Ratio***

For the twelve months ended June 30, 2017, the Company's interest coverage ratio was 5.6, compared with 5.5 for the twelve months ended June 30, 2016. This increase was primarily due to a year over year increase in Earnings before interest and taxes ("EBIT"), slightly offset by an increase in Net interest expense.

Excluding significant items from EBIT, Adjusted interest coverage ratio was 5.6 for the twelve months ended June 30, 2017, unchanged from the twelve months ended June 30, 2016. Interest coverage ratio, Adjusted interest coverage ratio, and EBIT are defined and reconciled in Non-GAAP Measures of this Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

### ***Credit Measures***

Credit ratings provide information relating to the Company's financing costs, liquidity and operations and affect the Company's ability to obtain short-term and long-term financing and/or the cost of such financing.

A mid-investment grade credit rating is an important measure in assessing the Company's ability to maintain access to public financing and to minimize the cost of capital. It also affects the ability of the Company to engage in certain collateralized business activities on a cost-effective basis.

Credit ratings and outlooks are based on the rating agencies' methodologies and can change from time to time to reflect their views of CP. Their views are affected by numerous factors including, but not limited to, the Company's financial position and liquidity along with external factors beyond the Company's control.

As at June 30, 2017, CP's credit ratings from Standard & Poor's Rating Services ("Standard & Poor's"), Moody's Investor Service ("Moody's"), and Dominion Bond Rating Service Limited ("DBRS") remain unchanged from December 31, 2016. However, during the second quarter of 2017, Moody's changed the outlook on CP's Senior unsecured debt to stable from negative.

Credit ratings as at June 30, 2017<sup>(1)</sup>

Long-term debt			Outlook
<b>Standard &amp; Poor's</b>			
Long-term corporate credit	<b>BBB+</b>		stable
Senior secured debt	<b>A</b>		stable
Senior unsecured debt	<b>BBB+</b>		stable
<b>Moody's</b>			
Senior unsecured debt	<b>Baa1</b>		stable
<b>DBRS</b>			
Unsecured debentures	<b>BBB</b>		stable
Medium-term notes	<b>BBB</b>		stable
<b>\$1 billion Commercial paper program</b>			
<b>Standard &amp; Poor's</b>	<b>A-2</b>		N/A
<b>Moody's</b>	<b>P-2</b>		N/A
<b>DBRS</b>	<b>R-2 (middle)</b>		N/A

<sup>(1)</sup> Credit ratings are not recommendations to purchase, hold or sell securities and do not address the market price or suitability of a specific security for a particular investor. Credit ratings are based on the rating agencies' methodologies and may be subject to revision or withdrawal at any time by the rating agencies.

The Adjusted net debt to Adjusted earnings before interest, tax, depreciation and amortization ("EBITDA") ratio for the twelve months ended June 30, 2017 and June 30, 2016 was 2.7 and 2.9, respectively. This decrease was primarily due to lower adjusted net debt for the twelve months ended June 30, 2017 as a result of the repayment of commercial paper outstanding as at June 30, 2016 and a higher cash and cash equivalents balance as at June 30, 2017 compared to June 30, 2016. Adjusted net debt to Adjusted EBITDA ratio is defined and reconciled in Non-GAAP Measures of this Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations. Over the long term, CP targets an Adjusted net debt to Adjusted EBITDA ratio of 2.0 to 2.5.

#### Free Cash

CP generated positive Free cash of \$274 million in the second quarter of 2017, an increase of \$84 million from positive Free cash of \$190 million in the same period of 2016. For the first six months of 2017, CP generated positive Free cash of \$361 million, an increase of \$188 million from positive Free cash of \$173 million in the same period of 2016. These increases were primarily due to an increase in cash provided by operating activities slightly offset by an increase in cash used in investing activities compared to the same period of 2016.

Free cash is affected by seasonal fluctuations and by other factors including the size of the Company's additions to properties. Capital additions were \$346 million in the second quarter of 2017, \$16 million lower than in the same period of 2016. In the first six months of 2017, capital additions were \$576 million, \$32 million lower than in the same period of 2016. Free cash is defined and reconciled in the Non-GAAP Measures section of this Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations. The definition of Free cash has been revised to exclude the deduction of dividends paid. As a result of this change, Free cash was increased by \$53 million and \$107 million for the three and six months ended June 30, 2016, respectively.

#### Share Capital

At July 18, 2017, the latest practicable date, there were 146,084,032 Common Shares and no preferred shares issued and outstanding, which consists of 14,768 holders of record of the Company's Common Shares. In addition, CP has a Management Stock Option Incentive Plan ("MSOIP"), under which key officers and employees are granted options to purchase CP Common Shares. Each option granted can be exercised for one Common Share. At July 18, 2017, 1.6 million options were outstanding under the Company's MSOIP and stand-alone option agreements entered into with Mr. Keith Creel. There are 1.5 million options available to be issued by the Company's MSOIP in the future.

CP has a Director's Stock Option Plan ("DSOP"), under which directors are granted options to purchase CP Common Shares. There are no outstanding options under the DSOP, which has 0.3 million options available to be issued in the future.

#### Non-GAAP Measures

The Company presents non-GAAP measures and cash flow information to provide a basis for evaluating underlying earnings and liquidity trends in the Company's business that can be compared with the results of operations in prior periods. In addition, these

non-GAAP measures facilitate a multi-period assessment of long-term profitability allowing management and other external users of the Company's consolidated financial information to compare profitability on a long-term basis, including assessing future profitability, with that of the Company's peers.

These non-GAAP measures have no standardized meaning and are not defined by GAAP and, therefore, may not be comparable to similar measures presented by other companies. The presentation of these non-GAAP measures is not intended to be considered in isolation from, as a substitute for, or as superior to, the financial information presented in accordance with GAAP.

### Adjusted Performance Measures

The Company uses Adjusted income, Adjusted diluted earnings per share, Adjusted operating income and Adjusted operating ratio to evaluate the Company's operating performance and for planning and forecasting future business operations and future profitability. These non-GAAP measures are presented in Financial Highlights and discussed further in other sections of this Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations. These non-GAAP measures provide meaningful supplemental information regarding operating results because they exclude certain significant items that are not considered indicative of future financial trends either by nature or amount. As a result, these items are excluded for management assessment of operational performance, allocation of resources and preparation of annual budgets. These significant items may include, but are not limited to, restructuring and asset impairment charges, individually significant gains and losses from sales of assets, and certain items outside the control of management. These items may not be non-recurring. However, excluding these significant items from GAAP results allows for a consistent understanding of the Company's consolidated financial performance when performing a multi-period assessment including assessing the likelihood of future results. Accordingly, these non-GAAP financial measures may provide insight to investors and other external users of the Company's consolidated financial information.

In 2017, there were five significant items included in Net income as follows:

- in the second quarter, a deferred tax recovery of \$17 million as a result of the change in the Saskatchewan provincial corporate income tax rate that favourably impacted Diluted EPS by 12 cents;
- in the second quarter, a charge on hedge roll and de-designation of \$13 million (\$10 million after deferred tax) that unfavourably impacted Diluted EPS by 7 cents;
- in the second quarter, an insurance recovery of a legal settlement of \$10 million (\$7 million after current tax) that favourably impacted Diluted EPS by 5 cents;
- in the first quarter, a management transition recovery of \$51 million related to the retirement of Mr. E. Hunter Harrison as CEO of CP (\$39 million after deferred tax) that favourably impacted Diluted EPS by 27 cents; and
- during the course of the year, a net non-cash gain of \$95 million (\$83 million after deferred tax) due to FX translation of the Company's U.S. dollar-denominated debt as follows:
  - in the second quarter, a \$67 million gain (\$59 million after deferred tax) that favourably impacted Diluted EPS by 40 cents; and
  - in the first quarter, a \$28 million gain (\$24 million after deferred tax) that favourably impacted Diluted EPS by 16 cents.

In 2016, there were two significant items included in Net income as follows:

- in the third quarter, a \$25 million expense (\$18 million after current tax) related to a legal settlement that unfavourably impacted Diluted EPS by 12 cents; and
- during the course of the year, a net non-cash gain of \$79 million (\$68 million after deferred tax) due to FX translation of the Company's U.S. dollar-denominated debt as follows:
  - in the fourth quarter, a \$74 million loss (\$64 million after deferred tax) that unfavourably impacted Diluted EPS by 43 cents;
  - in the third quarter, a \$46 million loss (\$40 million after deferred tax) that unfavourably impacted Diluted EPS by 27 cents;
  - in the second quarter, an \$18 million gain (\$16 million after deferred tax) that favourably impacted Diluted EPS by 10 cents; and
  - in the first quarter, a \$181 million gain (\$156 million after deferred tax) that favourably impacted Diluted EPS by \$1.01.

In the six months ended December 31, 2015, there were three significant items included in Net income as follows:

- in the third quarter, a \$68 million gain (\$42 million after current tax) related to the sale of Delaware & Hudson South ("D&H South") that favourably impacted Diluted EPS by 26 cents;
- in the third quarter, a \$47 million charge (\$35 million after deferred tax) related to the early redemption premium on notes that unfavourably impacted Diluted EPS by 22 cents; and
- during the six months ended December 31, 2015, a net non-cash loss of \$243 million (\$211 million after deferred tax) due to FX translation of the Company's U.S. dollar-denominated debt as follows:
  - in the fourth quarter, a \$115 million loss (\$100 million after deferred tax) that unfavourably impacted Diluted EPS by 64 cents; and
  - in the third quarter, a \$128 million loss (\$111 million after deferred tax) that unfavourably impacted Diluted EPS by 69 cents.

## Reconciliation of GAAP Performance Measures to Non-GAAP Performance Measures

The following tables reconcile the most directly comparable measures presented in accordance with GAAP to the non-GAAP measures presented in Financial Highlights and discussed further in other sections of this Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations for the three and six months ended June 30, 2017 and 2016:

Adjusted income is calculated as Net income reported on a GAAP basis less significant items.

(in millions)	For the three months ended June 30		For the six months ended June 30	
	2017	2016	2017	2016
<b>Net income as reported</b>	<b>\$ 480</b>	<b>\$ 328</b>	<b>\$ 911</b>	<b>\$ 868</b>
Less significant items (pretax):				
Management transition recovery	—	—	51	—
Impact of FX translation on U.S. dollar-denominated debt	67	18	95	199
Charge on hedge roll and de-designation	(13)	—	(13)	—
Insurance recovery of legal settlement	10	—	10	—
Income tax rate change	17	—	17	—
Tax effect of adjustments <sup>(1)</sup>	8	2	24	27
<b>Adjusted income</b>	<b>\$ 407</b>	<b>\$ 312</b>	<b>\$ 775</b>	<b>\$ 696</b>

<sup>(1)</sup> The tax effect of adjustments was calculated as the pretax effect of the adjustments multiplied by the effective tax rate for each of the above items for the periods presented.

Adjusted diluted earnings per share is calculated using Adjusted income, as defined above, divided by the weighted-average diluted shares outstanding during the period as determined in accordance with GAAP.

	For the three months ended June 30		For the six months ended June 30	
	2017	2016	2017	2016
<b>Diluted earnings per share as reported</b>	<b>\$ 3.27</b>	<b>\$ 2.15</b>	<b>\$ 6.20</b>	<b>\$ 5.67</b>
Less significant items:				
Management transition recovery	—	—	0.35	—
Impact of FX translation on U.S. dollar-denominated debt	0.46	0.11	0.65	1.30
Charge on hedge roll and de-designation	(0.09)	—	(0.09)	—
Insurance recovery of legal settlement	0.06	—	0.06	—
Income tax rate change	0.12	—	0.12	—
Tax effect of adjustments <sup>(1)</sup>	0.05	0.01	0.16	0.18
<b>Adjusted diluted earnings per share</b>	<b>\$ 2.77</b>	<b>\$ 2.05</b>	<b>\$ 5.27</b>	<b>\$ 4.55</b>

<sup>(1)</sup> The tax effect of adjustments was calculated as the pretax effect of the adjustments multiplied by the effective tax rate for each of the above items for the periods presented.

Adjusted operating income is calculated as Operating income reported on a GAAP basis less significant items.

	For the three months ended June 30		For the six months ended June 30	
	2017	2016	2017	2016
<b>Operating income as reported</b>	<b>\$ 679</b>	<b>\$ 551</b>	<b>\$ 1,350</b>	<b>\$ 1,204</b>
Less significant item:				
Management transition recovery	—	—	51	—
<b>Adjusted operating income</b>	<b>\$ 679</b>	<b>\$ 551</b>	<b>\$ 1,299</b>	<b>\$ 1,204</b>

Adjusted operating ratio excludes those significant items that are reported within Operating income.

	For the three months ended June 30		For the six months ended June 30	
	2017	2016	2017	2016
<b>Operating ratio as reported</b>	<b>58.7 %</b>	62.0%	<b>58.4 %</b>	60.4%
Less significant item:				
Management transition recovery	— %	—%	(1.6)%	—%
<b>Adjusted operating ratio</b>	<b>58.7 %</b>	62.0%	<b>60.0 %</b>	60.4%

### ROIC and Adjusted ROIC

ROIC is calculated as Operating income less Other income and charges, tax effected at the Company's annualized effective tax rate, on a rolling twelve-month basis, divided by the sum of Total shareholders' equity, Long-term debt, Long-term debt maturing within one year and Short-term borrowing, as presented in the Company's Consolidated Financial Statements, averaged between the beginning and ending balance over a rolling twelve-month period. Adjusted ROIC excludes significant items reported in Operating income and Other income and charges in the Company's Consolidated Financial Statements, as these significant items are not considered indicative of future financial trends either by nature or amount. ROIC and Adjusted ROIC are all-encompassing performance measures that measure how productively the Company uses its long-term capital investments, representing critical indicators of good operating and investment decisions made by management and are important performance criteria in determining certain elements of the Company's long-term incentive plan. ROIC and Adjusted ROIC are presented in Financial Highlights and discussed further in Results of Operations of this Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

### Calculation of ROIC and Adjusted ROIC

(in millions, except for percentages)	For the twelve months ended June 30	
	2017	2016
Operating income	\$ 2,724	\$ 2,634
Less:		
Other income and charges	56	77
Tax <sup>(1)</sup>	671	709
	\$ 1,997	\$ 1,848
Average of total shareholders' equity, long-term debt, long-term debt maturing within one year and short-term borrowing	13,514	12,612
<b>ROIC</b>	<b>14.8%</b>	14.7%

<sup>(1)</sup> Tax was calculated at the annualized effective tax rate of 25.14% for 2017 and 27.73% for 2016 for each of the above items for the periods presented.



For the twelve months  
ended June 30

(in millions, except for percentages)	2017	2016
Operating income	\$ 2,724	\$ 2,634
Less significant items:		
Management transition recovery	51	—
Gain on sale of D&H South	—	68
Adjusted operating income	2,673	2,566
Less:		
Other income and charges	56	77
Add significant items (pretax):		
Charge on hedge roll and de-designation	13	—
Legal settlement charge	25	—
Insurance recovery of legal settlement	(10)	—
Impact of FX translation on U.S. dollar-denominated debt	25	44
Early redemption premium on notes	—	47
Less:		
Tax <sup>(1)</sup>	690	705
	\$ 1,980	\$ 1,875
Average of total shareholders' equity, long-term debt, long-term debt maturing within one year and short-term borrowing	13,514	12,612
<b>Adjusted ROIC</b>	<b>14.7%</b>	<b>14.9%</b>

<sup>(1)</sup> Tax was calculated at the adjusted annualized effective tax rate of 25.85% for 2017 and 27.31% for 2016 for each of the above items for the periods presented.

### Free Cash

Free cash is calculated as Cash provided by operating activities, less Cash used in investing activities, adjusted for changes in cash and cash equivalents balances resulting from FX fluctuations. Free cash is a measure that management considers to be an indicator of liquidity. Free cash is useful to investors and other external users of the consolidated financial statements as it assists with the evaluation of the Company's ability to generate cash from its operations without incurring additional external financing. Positive Free cash indicates the amount of cash available for reinvestment in the business, or cash that can be returned to investors through dividends, stock repurchase programs, debt retirements or a combination of these. Conversely, negative Free cash indicates the amount of cash that must be raised from investors through new debt or equity issues, reduction in available cash balances or a combination of these. Free cash should be considered in addition to, rather than as a substitute for, Cash provided by operating activities. Free cash is presented in Financial Highlights and discussed further in Liquidity and Capital Resources of this Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

### Reconciliation of Cash Provided by Operating Activities to Free Cash

(in millions)	For the three months ended June 30		For the six months ended June 30	
	2017	2016	2017	2016
<b>Cash provided by operating activities</b>	<b>\$ 611</b>	<b>\$ 512</b>	<b>\$ 922</b>	<b>\$ 730</b>
Cash used in investing activities	(333)	(321)	(555)	(539)
Effect of foreign currency fluctuations on U.S. dollar-denominated cash and cash equivalents	(4)	(1)	(6)	(18)
<b>Free cash<sup>(1)</sup></b>	<b>\$ 274</b>	<b>\$ 190</b>	<b>\$ 361</b>	<b>\$ 173</b>

<sup>(1)</sup> The definition of Free cash has been revised to exclude the deduction of dividends paid. As a result of this change, Free cash was increased by \$53 million and \$107 million for the three and six months ended June 30, 2016, respectively.

### FX Adjusted Variance

FX adjusted variance allows certain financial results to be viewed without the impact of fluctuations in foreign currency exchange rates, thereby facilitating period-to-period comparisons in the analysis of trends in business performance. Financial result variances at constant currency are obtained by translating the comparable period of the prior year results denominated in U.S. dollars at the foreign exchange rates of the current period. FX adjusted variances are discussed in Operating Revenues and Operating Expenses of this Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

(in millions)	For the three months ended June 30				
	Reported 2017	Reported 2016	Variance due to FX	FX Adjusted 2016	FX Adjusted % Change
Freight revenues	\$ 1,598	\$ 1,406	\$ 33	\$ 1,439	11
Non-freight revenues	45	44	—	44	2
<b>Total revenues</b>	<b>1,643</b>	<b>1,450</b>	<b>33</b>	<b>1,483</b>	<b>11</b>
Compensation and benefits	277	284	5	289	(4)
Fuel	160	131	4	135	19
Materials	48	38	1	39	23
Equipment rents	37	44	1	45	(18)
Depreciation and amortization	165	161	2	163	1
Purchased services and other	277	241	5	246	13
<b>Total operating expenses</b>	<b>964</b>	<b>899</b>	<b>18</b>	<b>917</b>	<b>5</b>
<b>Operating income</b>	<b>\$ 679</b>	<b>\$ 551</b>	<b>\$ 15</b>	<b>\$ 566</b>	<b>20</b>

(in millions)	For the six months ended June 30				
	Reported 2017	Reported 2016	Variance due to FX	FX Adjusted 2016	FX Adjusted % Change
Freight revenues	\$ 3,161	\$ 2,954	\$ —	\$ 2,954	7
Non-freight revenues	85	87	—	87	(2)
<b>Total revenues</b>	<b>3,246</b>	<b>3,041</b>	<b>—</b>	<b>3,041</b>	<b>7</b>
Compensation and benefits	510	613	1	614	(17)
Fuel	330	256	1	257	28
Materials	97	94	—	94	3
Equipment rents	73	89	—	89	(18)
Depreciation and amortization	331	323	—	323	2
Purchased services and other	555	462	—	462	20
<b>Total operating expenses</b>	<b>1,896</b>	<b>1,837</b>	<b>2</b>	<b>1,839</b>	<b>3</b>
<b>Operating income</b>	<b>\$ 1,350</b>	<b>\$ 1,204</b>	<b>\$ (2)</b>	<b>\$ 1,202</b>	<b>12</b>

#### **Reconciliation of Net Income to EBIT, Adjusted EBIT and Adjusted EBITDA**

EBIT is calculated as Operating income, less Other income and charges. Adjusted EBIT excludes significant items reported in Operating income and Other income and charges. Adjusted EBITDA is calculated as Adjusted EBIT plus Depreciation and amortization, net periodic pension and other benefit cost other than current service costs, and operating lease expense.

(in millions)	For the twelve months ended June 30	
	2017	2016
<b>Net income as reported</b>	\$ 1,642	\$ 1,510
Add:		
Net interest expense	474	464
Income tax expense	552	583
<b>EBIT</b>	<b>2,668</b>	<b>2,557</b>
Less significant items (pretax):		
Charge on hedge roll and de-designation	(13)	—
Management transition recovery	51	—
Legal settlement charge	(25)	—
Insurance recovery of legal settlement	10	—
Gain on sale of D&H South	—	68
Impact of FX translation on U.S. dollar-denominated debt	(25)	(44)
Early redemption premium on notes	—	(47)
<b>Adjusted EBIT</b>	<b>2,670</b>	<b>2,580</b>
Less:		
Net periodic pension and other benefit cost other than current service costs	216	115
Operating lease expense	(103)	(111)
Depreciation and amortization	(648)	(627)
<b>Adjusted EBITDA</b>	<b>\$ 3,205</b>	<b>\$ 3,203</b>

### Interest Coverage Ratio

Interest coverage ratio is measured, on a rolling twelve-month basis, as EBIT divided by Net interest expense. This ratio provides investors, analysts, and lenders with useful information on how the Company's debt servicing capabilities have changed, period over period and in comparison to the Company's peers. Interest coverage ratio is discussed further in Liquidity and Capital Resources of this Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

Adjusted interest coverage ratio is calculated as Adjusted EBIT divided by Net interest expense. By excluding significant items which affect EBIT, Adjusted interest coverage ratio assists management in comparing the Company's performance over various reporting periods on a consistent basis. Adjusted interest coverage ratio is discussed further in Liquidity and Capital Resources of this Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

### Calculation of Interest Coverage Ratio and Adjusted Interest Coverage Ratio

(in millions, except for ratios)	For the twelve months ended June 30	
	2017	2016
EBIT	\$ 2,668	\$ 2,557
Adjusted EBIT	2,670	2,580
Net interest expense	474	464
<b>Interest coverage ratio</b>	<b>5.6</b>	<b>5.5</b>
<b>Adjusted interest coverage ratio</b>	<b>5.6</b>	<b>5.6</b>

### Adjusted Net Debt to Adjusted EBITDA Ratio

Adjusted net debt is defined as Long-term debt, Long-term debt maturing within one year and Short-term borrowing as reported on the Company's Consolidated Balance Sheets adjusted for pension plans deficit, the net present value of operating leases, which is discounted by the Company's effective interest rate for each of the periods presented, and Cash and cash equivalents. Adjusted net debt to adjusted EBITDA ratio is calculated as Adjusted net debt divided by Adjusted EBITDA.

The Adjusted net debt to adjusted EBITDA ratio is one of the key metrics used by credit rating agencies in assessing the Company's financial capacities and constraints and determining the credit rating of the Company. By excluding the impact of certain items that are not considered by management in developing a minimum threshold, Adjusted net debt to Adjusted EBITDA ratio provides a metric that management uses to evaluate the Company's financial discipline with respect to capital markets credit sensitivities from

management's perspective and communicates it publicly with investors, analysts and credit rating agencies. Adjusted net debt to Adjusted EBITDA ratio is discussed further in Liquidity and Capital Resources of this Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

### Reconciliation of Long-term Debt to Adjusted Net Debt

(in millions)	2017	2016
<b>Long-term debt including long term debt maturing within one year as at June 30</b>	<b>\$ 8,422</b>	<b>\$ 8,581</b>
Less:		
Pension plans in deficit	(269)	(290)
Net present value of operating leases <sup>(1)</sup>	(300)	(354)
Cash and cash equivalents	238	92
<b>Adjusted net debt as at June 30</b>	<b>\$ 8,753</b>	<b>\$ 9,133</b>

<sup>(1)</sup> Operating leases were discounted at the Company's effective interest rate for each of the periods presented.

### Calculation of Adjusted Net Debt to Adjusted EBITDA Ratio

(in millions, except for ratios)	2017	2016
Adjusted net debt as at June 30	\$ 8,753	\$ 9,133
Adjusted EBITDA for the twelve months ended June 30	3,205	3,203
<b>Adjusted net debt to Adjusted EBITDA ratio</b>	<b>2.7</b>	<b>2.9</b>

### Off-Balance Sheet Arrangements

#### Guarantees

At June 30, 2017, the Company had residual value guarantees on operating lease commitments of \$21 million, compared to \$19 million at December 31, 2016. The maximum amount that could be payable under these and all of the Company's other guarantees cannot be reasonably estimated due to the nature of certain guarantees. All or a portion of amounts paid under certain guarantees could be recoverable from other parties or through insurance. As at June 30, 2017, the fair value of these guarantees recognized as a liability was \$14 million, compared to \$5 million at December 31, 2016.

#### Contractual Commitments

The accompanying table indicates the Company's obligations and commitments to make future payments for contracts, such as debt, capital lease and commercial arrangements, as at June 30, 2017.

Payments due by period (in millions)	Total	2017	2018 & 2019	2020 & 2021	2022 & beyond
<b>Contractual commitments</b>					
Interest on long-term debt and capital lease	\$ 11,891	\$ 238	\$ 862	\$ 779	\$ 10,012
Long-term debt	8,350	10	1,231	429	6,680
Capital leases	164	8	9	11	136
Operating lease <sup>(1)</sup>	388	37	122	83	146
Supplier purchase	2,108	282	1,067	177	582
Other long-term liabilities <sup>(2)</sup>	488	37	108	102	241
<b>Total contractual commitments</b>	<b>\$ 23,389</b>	<b>\$ 612</b>	<b>\$ 3,399</b>	<b>\$ 1,581</b>	<b>\$ 17,797</b>

<sup>(1)</sup> Residual value guarantees on certain leased equipment with a maximum exposure of \$21 million are not included in the minimum payments shown above. Where management believes that CP will be required to make payments under these residual value guarantees, the fair value of these guarantees as at June 30, 2017 of \$8 million has been recognized as a liability.

<sup>(2)</sup> Includes expected cash payments for restructuring, environmental remediation, post-retirement benefits, workers' compensation benefits, long-term disability benefits, pension benefit payments for the Company's non-registered supplemental pension plan and certain other long-term liabilities. Projected payments for post-retirement benefits, workers' compensation benefits and long-term disability benefits include the anticipated payments for years 2017 to 2026. Pension contributions for the Company's registered pension plans are not included due to the volatility in calculating them. Pension payments are discussed further in Critical Accounting Estimates of this Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

#### Certain Other Financial Commitments

In addition to the financial commitments mentioned previously in Off-Balance Sheet Arrangements and Contractual Commitments of this Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations, the Company is party to certain other financial commitments discussed below.

## Letters of Credit

Letters of credit are obtained mainly to provide security to third parties under the terms of various agreements, including the supplemental pension plan. CP is liable for these contractual amounts in the case of non-performance under these agreements. Letters of credit are accommodated through a revolving credit facility and the Company's bilateral letter of credit facilities.

## Capital Commitments

The Company remains committed to maintaining the current high level of plant quality and renewing the franchise. As part of this commitment, CP has entered into contracts with suppliers to make various capital purchases related to track programs. Payments for these commitments are due in 2017 through 2020. These expenditures are expected to be financed by cash generated from operations or by issuing new debt.

The accompanying table indicates the Company's commitments to make future payments for letters of credit and capital expenditures as at June 30, 2017.

Payments due by period (in millions)	Total	2017	2018 & 2019	2020 & 2021	2022 & beyond
<b>Certain other financial commitments</b>					
Letters of credit	\$ 311	\$ 311	\$ —	\$ —	\$ —
Capital commitments	300	240	47	13	—
<b>Total certain other financial commitments</b>	<b>\$ 611</b>	<b>\$ 551</b>	<b>\$ 47</b>	<b>\$ 13</b>	<b>\$ —</b>

## Critical Accounting Estimates

To prepare consolidated financial statements that conform with GAAP, the Company is required to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reported periods. Using the most current information available, the Company reviews estimates on an ongoing basis, including those related to environmental liabilities, pensions and other benefits, property, plant and equipment, deferred income taxes, and legal and personal injury liabilities.

The development, selection and disclosure of these estimates, and this MD&A, have been reviewed by the Board of Directors' Audit Committee, which is composed entirely of independent directors.

## Pensions and Other Benefits

### Pension Liabilities and Pension Assets

The Company included pension benefit liabilities of \$259 million in "Pension and other benefit liabilities" (\$263 million as at December 31, 2016) and \$10 million (\$10 million as at December 31, 2016) in "Accounts payable and accrued liabilities" on the Company's Interim Consolidated Balance Sheets at June 30, 2017. The Company also included post-retirement benefits accruals of \$382 million (\$383 million as at December 31, 2016) in "Pension and other benefit liabilities" and \$21 million (\$21 million as at December 31, 2016) in "Accounts payable and accrued liabilities" on the Company's Interim Consolidated Balance Sheets at June 30, 2017.

The Company included pension benefit assets of \$1,261 million in "Pension assets" on the Company's Interim Consolidated Balance Sheets at June 30, 2017, compared to \$1,070 million as at December 31, 2016.

### Pension Plan Contributions

The Company made contributions of \$12 million to the defined benefit pension plans in the second quarter of 2017, compared with \$14 million in the same period of 2016. In the first six months of 2017, the Company made contributions of \$24 million to the defined benefit pension plans, compared with \$34 million in the same period of 2016. The Company's main Canadian defined benefit pension plan accounts for 96% of CP's pension obligation and can produce significant volatility in pension funding requirements, given the pension fund's size, the many factors that drive the pension plan's funded status, and Canadian statutory pension funding requirements. The Company made voluntary prepayments of \$600 million in 2011, \$650 million in 2010 and \$500 million in 2009 to the Company's main Canadian defined benefit pension plan. CP has applied \$1,281 million of these voluntary prepayments to reduce its pension funding requirements in 2012–2016, leaving \$469 million of the voluntary prepayments still available at June 30, 2017 to reduce CP's pension funding requirements in the remainder of 2017 and future years. CP continues to have significant flexibility with respect to the rate at which the remaining voluntary prepayments are applied to reduce future years' pension contribution requirements, which allows CP to manage the volatility of future pension funding requirements. At this time, CP estimates it will apply \$42 million of the remaining voluntary prepayments against its 2017 pension funding requirements.

CP estimates its aggregate pension contributions, including its defined benefit and defined contribution plans, to be in the range of \$50 million to \$60 million in 2017, and in the range of \$50 million to \$100 million per year from 2018 to 2020. These estimates reflect the Company's current intentions with respect to the rate at which CP will apply the remaining voluntary prepayments against contribution requirements in the next few years.

Future pension contributions will be highly dependent on the Company's actual experience with such variables as investment returns, interest rate fluctuations and demographic changes, on the rate at which previous years' voluntary prepayments are applied against pension contribution requirements, and on any changes in the regulatory environment. CP will continue to make contributions to the pension plans that, at a minimum, meet pension legislative requirements.

**Property, Plant and Equipment**

The Company follows the group depreciation method under which a single depreciation rate is applied to the total cost in a particular class of property, despite differences in the service life or salvage value of individual properties within the same class. CP performs depreciation studies of each property asset class approximately every three years to update depreciation rates. The studies are conducted by third-party specialists and analyzed and reviewed by the Company's management. Depreciation studies for U.S. assets are reviewed and approved by the Surface Transportation Board ("STB"). Depreciation studies for Canadian assets are provided to the Canadian Transportation Agency (the "Agency"), but the Agency does not approve depreciation rates. In determining appropriate depreciation rates, management is required to make judgements and assumptions about a variety of key factors that are subject to future variability due to inherent uncertainties. These include the following:

Key Assumptions	Assessments
<ul style="list-style-type: none"> <li>• Whole and remaining asset lives</li> </ul>	<ul style="list-style-type: none"> <li>• Statistical analysis of historical retirement patterns;</li> <li>• Evaluation of management strategy and its impact on operations and the future use of specific property assets;</li> <li>• Assessment of technological advances;</li> <li>• Engineering estimates of changes in current operations and analysis of historic, current and projected future usage;</li> <li>• Additional factors considered for track assets: density of traffic and whether rail is new or has been relaid in a subsequent position;</li> <li>• Assessment of policies and practices for the management of assets including maintenance; and</li> <li>• Comparison with industry data.</li> </ul>
<ul style="list-style-type: none"> <li>• Salvage values</li> </ul>	<ul style="list-style-type: none"> <li>• Analysis of historical, current and estimated future salvage values.</li> </ul>

CP depreciates the cost of properties, net of salvage, on a straight-line basis over the estimated useful life of the class of property. When depreciable property is retired or otherwise disposed of in the normal course of business, the book value, less net salvage proceeds, is charged to accumulated depreciation and if different than the assumptions under the depreciation study could potentially result in adjusted depreciation expense over a period of years. For certain asset classes, the historical cost of the asset is separately recorded in the Company's property records. This amount is retired from the property records upon retirement of the asset. For assets for which the historical cost cannot be separately identified the amount of the gross book value to be retired is estimated using either an indexation methodology, whereby the current replacement cost of the asset is indexed to the estimated year of installation for the asset, or a first-in, first-out approach, or statistical analysis is used to determine the age of the retired asset. CP uses indices that closely correlate to the principal costs of the assets.

There are a number of estimates inherent in the depreciation and retirement processes and as it is not possible to precisely estimate each of these variables until a group of property is completely retired, CP regularly monitors the estimated service lives of assets and the associated accumulated depreciation for each asset class to ensure depreciation rates are appropriate. If the recorded amounts of accumulated depreciation are greater or less than the amounts indicated by the depreciation studies then the excess or deficit is amortized as a component of depreciation expense over the remaining service lives of the applicable asset classes.

For the sale or retirement of larger groups of depreciable assets that are unusual and were not considered in the Company's depreciation studies, CP records a gain or loss for the difference between net proceeds and net book value of the assets sold or retired. The accumulated depreciation to be retired includes asset specific accumulated depreciation, when known, and an appropriate portion of the accumulated depreciation recorded for the relevant asset class as a whole, calculated using a cost-based allocation.

Revisions to the estimated useful lives and net salvage projections constitute a change in accounting estimate and are addressed prospectively by amending depreciation rates. It is anticipated that there will be changes in the estimates of weighted average useful lives and net salvage for each property asset class as assets are acquired, used and retired. Substantial changes in either the useful lives of properties or the salvage assumptions could result in significant changes to depreciation expense. For example, if the estimated average life of track assets, including rail, ties, ballast and other track material, increased (or decreased) by one year, annual depreciation expense would decrease (or increase) by approximately \$6 million.

### ***Deferred Income Taxes***

A deferred income tax expense of \$24 million was included in "Income tax expense" for the second quarter of 2017 compared to \$90 million for the same period of 2016. For the first six months of 2017, deferred income tax expense of \$91 million was included in "Income tax expense" compared to \$183 million the same period of 2016.

The decrease in deferred income tax expense for the three and six months ended June 30, 2017 was primarily due to a change in the estimated timing of recognition of certain temporary differences that correspondingly increased current tax expense and the deferred income tax recovery of \$17 million in the quarter on the revaluation of the deferred income tax balances as at January 1, 2017 for the decrease to the Saskatchewan provincial corporate income tax rate.

At June 30, 2017, deferred income tax liabilities of \$3,648 million were recorded as a long-term liability and are composed largely of temporary differences related to accounting for properties, compared to \$3,571 million as at December 31, 2016.

### ***Legal and Personal Injury Liabilities***

Provisions for incidents, claims and litigation charged to income, which were included in "Purchased services and other expense", amounted to \$20 million in the second quarter of 2017 compared with \$13 million for the same period of 2016. For the first six months of 2017, these provisions amounted to \$39 million compared with \$33 million for the same period of 2016.

### ***Forward-Looking Information***

This MD&A and Quarterly Report on Form 10-Q contains certain forward-looking statements within the meaning of the United States Private Securities Litigation Reform Act of 1995 and other relevant securities legislation. These forward-looking statements include, but are not limited to, statements concerning the Company's operations, anticipated financial performance, business prospects and strategies, including statements concerning the anticipation that cash flow from operations and various sources of financing will be sufficient to meet debt repayments and obligations in the foreseeable future and concerning anticipated capital programs, statements regarding future payments including income taxes and pension contributions, and capital expenditures. Forward-looking information typically contains statements with words such as "financial expectations", "key assumptions", "anticipate", "believe", "expect", "plan", "will", "outlook", "should" or similar words suggesting future outcomes. To the extent that CP has provided guidance using non-GAAP financial measures, the Company may not be able to provide a reconciliation to a GAAP measure, due to unknown variables and uncertainty related to future results as described above under the heading "2017 Outlook" of this Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

Readers are cautioned not to place undue reliance on forward-looking information because it is possible that CP will not achieve predictions, forecasts, projections and other forms of forward-looking information. Current economic conditions render assumptions, although reasonable when made, subject to greater uncertainty. In addition, except as required by law, CP undertakes no obligation to update publicly or otherwise revise any forward-looking information, whether as a result of new information, future events or otherwise.

By its nature, forward-looking information involves numerous assumptions, inherent risks and uncertainties, including but not limited to the following factors: changes in business strategies; general North American and global economic, credit and business conditions; risks in agricultural production such as weather conditions and insect populations; the availability and price of energy commodities; the effects of competition and pricing pressures; industry capacity; shifts in market demand; inflation; changes in laws and regulations, including regulation of rates; changes in taxes and tax rates; potential increases in maintenance and operating costs; uncertainties of investigations, proceedings or other types of claims and litigation; labour disputes; risks and liabilities arising from derailments; transportation of dangerous goods; timing of completion of capital and maintenance projects; currency and interest rate fluctuations; effects of changes in market conditions on the financial position of pension plans and investments; and various events that could disrupt operations, including severe weather, droughts, floods, avalanches and earthquakes as well as security threats and the governmental response to them, and technological changes.

There are more specific factors that could cause actual results to differ materially from those described in the forward-looking statements contained in this MD&A. These more specific factors are identified and discussed in Item 1A. Risk Factors of CP's 2016 Annual Report on Form 10-K. Other risks are detailed from time to time in reports filed by CP with securities regulators in Canada and the United States.

### **ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

There have been no material changes to market risk during the three and six months ended June 30, 2017 from the information provided in Item 7A. Quantitative and Qualitative Disclosure about Market Risk of CP's 2016 Annual Report on Form 10-K other than foreign exchange risk and share price impact on stock-based compensation discussed below:

#### **Foreign Exchange Risk**

Although CP conducts business primarily in Canada, a significant portion of its revenues, expenses, assets and liabilities including debt are denominated in U.S. dollars. The value of the Canadian dollar is affected by a number of domestic and international factors, including, without limitation, economic performance, and Canadian, U.S. and international monetary policies. Consequently, the Company's results are affected by fluctuations in the exchange rate between these currencies. On an annualized basis, a \$0.01 weakening (or strengthening) of the Canadian dollar positively (or negatively) impacts Total revenues by approximately \$26 million and negatively (or positively) impacts Operating expenses by approximately \$13 million.

CP uses U.S. dollar-denominated debt to hedge its net investment in U.S. operations. As at June 30, 2017, the net investment in U.S. operations is less than the total U.S. denominated debt. Consequently, FX translation on the Company's undesignated U.S. dollar-denominated long-term debt causes additional impacts on earnings in Other income and charges. For further information, please refer to Item 8. Financial Statements and Supplementary Data, Note 17 Financial Instruments, in CP's 2016 Annual Report on Form 10-K.

To manage this exposure to fluctuations in exchange rates between Canadian and U.S. dollars, CP may sell or purchase U.S. dollar forwards at fixed rates in future periods. In addition, changes in the exchange rate between the Canadian dollar and other currencies (including the U.S. dollar) make the goods transported by the Company more or less competitive in the world marketplace and may in turn positively or negatively affect revenues.

#### **Share Price Impact on Stock-Based Compensation**

For every \$1.00 change in share price, stock-based compensation expense has a corresponding change of approximately \$0.3 million to \$0.5 million based on information available at June 30, 2017. This excludes the impact of changes in share price relative to the S&P/TSX 60 Index, the S&P/TSX Capped Industrial Index, the S&P 1500 Road and Rail Index, and to Class I railways, which may trigger different performance share unit payouts. Share based compensation may also be impacted by non-market performance conditions.



## **ITEM 4. CONTROLS AND PROCEDURES**

### **Evaluation of Disclosure Controls and Procedures**

As of June 30, 2017, an evaluation was carried out under the supervision of and with the participation of CP's management, including its CEO and CFO, of the effectiveness of the design and operation of the Company's disclosure controls and procedures as defined in Rules 13a-15(e) and 15d-15(e) of the Exchange Act. Based on that evaluation, the CEO and CFO concluded that these disclosure controls and procedures were effective as of June 30, 2017, to ensure that information required to be disclosed by the Company in reports that it files or submits under the Exchange Act is (i) recorded, processed, summarized and reported within the time periods specified by the SEC rules and forms and (ii) accumulated and communicated to the Company's management, including the CEO and CFO, as appropriate, to allow timely decisions regarding required disclosure.

### **Changes in Internal Control over Financial Reporting**

During the second quarter of 2017, the Company has not identified any changes in internal control over financial reporting that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.