# FINANCIAL SUMMARY 

## FY2014

(April 1, 2013 through March 31, 2014)

English translation from the original Japanese-language document

## TOYOTA MOTOR CORPORATION

# FY2014 Consolidated Financial Results 

(Consolidated financial information has been prepared in accordance with U.S. generally accepted accounting principles) English translation from the original Japanese-language document

May 8, 2014

Company name
Stock exchanges on which the shares are listed
Code number
URL
Representative
Contact person

Date of the ordinary general shareholders' meeting
Payment date of cash dividends
Filing date of financial statements
Supplemental materials prepared for financial results
Earnings announcement for financial results

## Toyota Motor Corporation

Tokyo, Nagoya, Sapporo and Fukuoka Stock Exchanges in Japan
7203
: http://www.toyota.co.jp
: Akio Toyoda, President
: Hiroshi Nishida, Project General Manager, Accounting Division Tel. (0565)28-2121
: June 17, 2014
: June 18, 2014
: June 24, 2014
: yes
: yes
(Amounts are rounded to the nearest million yen for consolidated results)

1. Consolidated Results for FY2014 (April 1, 2013 through March 31, 2014)


Note: Comprehensive income FY2014 2,892,501 million yen (49.5 \%), FY2013 1,934,156 million yen ( 466.0 \%)

|  | Net income attributable to Toyota Motor Corporation per share - Basic | Net income attributable to Toyota Motor Corporation per share - Diluted | Ratio of net income attributable to Toyota Motor Corporation to Toyota Motor Corporation shareholders' equity | Ratio of income before income taxes and equity in earnings of affiliated companies to total assets | Ratio of operating income to net revenues |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Yen | Yen | \% | \% | \% |
| FY2014 | 575.30 | 574.92 | 13.7 | 6.3 | 8.9 |
| FY2013 | 303.82 | 303.78 | 8.5 | 4.2 | 6.0 |


| Reference: Equity in earnings of affiliated companies | FY2014 | 318,376 million yen, | FY2013 | 231,519 million yen |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |

(2) Consolidated financial position

|  | Total assets | Shareholders' equity | Toyota Motor Corporation shareholders' equity | Ratio of <br> Toyota Motor Corporation shareholders' equity | Toyota Motor Corporation shareholders' equity per share |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Million yen | Million yen | Million yen | \% | Yen |
| FY2014 | 41,437,473 | 15,218,987 | 14,469,148 | 34.9 | 4,564.74 |
| FY2013 | 35,483,317 | 12,772,856 | 12,148,035 | 34.2 | 3,835.30 |

(3) Consolidated cash flows

|  | From operating activities | From investing activities | From financing activities | Cash and cash equivalents <br> at end of year |
| :--- | ---: | ---: | ---: | ---: |
|  | Million yen | Million yen | Million yen |  |
| FY2014 | $3,646,035$ | $-4,336,248$ | 919,480 | $4,041,170$ |
| FY2013 | $2,451,316$ | $-3,027,312$ | 477,242 | $1,718,297$ |

## 2. Cash dividends

|  | Annual cash dividends per share |  |  |  |  | Total amount of cash dividends (annual) | Dividends payout ratio (consolidated) | Ratio of total amount of dividends to Toyota Motor Corporation shareholders' equity (consolidated) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | End of first quarter | End of second quarter | End of third quarter | Year-end | Annual |  |  |  |
|  | Yen | Yen | Yen | Yen | Yen | Million Yen | \% | \% |
| FY2013 | - | 30.00 | - | 60.00 | 90.00 | 285,050 | 29.6 | 2.5 |
| FY2014 | - | 65.00 | - | 100.00 | 165.00 | 522,960 | 28.7 | 3.9 |
| FY2015 (forecast) | - | - | - | - | - |  | - |  |

## 3. Forecast of consolidated results for FY2015 (April 1, 2014 through March 31, 2015)

|  | Net revenues |  | Operating income |  | Income before income taxes and equity in earnings of affiliated companies |  | Net income attributable to Toyota Motor Corporation |  | Net income attributable to Toyota Motor Corporation per share - Basic |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Million yen | \% | Million yen | \% | Million yen | \% | Million yen | \% | Yen |
| Annual | 25,700,000 | 0.0 | 2,300,000 | 0.3 | 2,390,000 | -2.1 | 1,780,000 | -2.4 | 561.56 |

## Notes

(1) Changes in significant subsidiaries during FY2014
(Changes in specified subsidiaries that caused a change in the scope of consolidation): none
(2) Changes in accounting principles, procedures, and disclosures during FY2014
(i) Changes by a newly issued accounting pronouncement: yes
(ii) Changes other than (2)-(i) above: none

Note : For more details, please see page 15 "(6) Summary of Significant Accounting Policies".
(3) Number of shares issued and outstanding (common stock)
(i) Number of shares issued and outstanding at the end of each fiscal year (including treasury stock) : FY2014 3,447,997,492 shares, FY2013 3,447,997,492 shares
(ii) Number of treasury stock at the end of each fiscal year: FY2014 278,231,473 shares,

FY2013 280,568,824 shares
(iii) Average number of shares issued and outstanding in each fiscal year: FY2014 3,168,989, 173 shares,

FY2013 3,166,908,832 shares

Reference : Overview of the Unconsolidated Financial Results

## FY2014 Unconsolidated Financial Results

(Unconsolidated financial information has been prepared in accordance with Japan generally accepted accounting principles)
English translation from the original Japanese-language document
(Amounts less than one million yen are omitted for unconsolidated results)

1. Unconsolidated results for FY2014 (April 1, 2013 through March 31, 2014)
(1) Unconsolidated financial results
(\% of change from previous year)

|  | Net revenues |  | Operating income |  | Ordinary income |  | Net income |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Million yen | \% | Million yen | \% | Million yen | \% | Million yen | \% |
| FY2014 | 11,042,163 | 13.2 | 1,269,004 | 424.1 | 1,838,450 | 114.7 | 1,416,810 | 103.1 |
| FY2013 | 9,755,964 | 18.4 | 242,133 | - | 856,185 | - | 697,760 | - |


|  | Net income per share <br> - Basic |  |  |
| :--- | ---: | ---: | :---: |
|  | Yen | Net income per share |  |
|  | - Diluted |  |  |

(2) Unconsolidated financial position

|  | Total assets | Net assets | Equity ratio | Net assets per share |
| ---: | ---: | ---: | ---: | ---: |
|  | Million yen | Million yen | Yen |  |
| FY2014 | $13,609,725$ | $8,920,439$ | 65.5 | $2,812.17$ |
| FY2013 | $11,234,794$ | $7,446,372$ | 66.2 |  |

Reference: Equity at the end of FY2014: 8,913,916 million yen, Equity at the end of FY2013: $7,436,846$ million yen

## 2. Forecast of unconsolidated results for FY2015 (April 1, 2014 through March 31, 2015)

|  | Net revenues |  | Operating income |  | Ordinary income |  | Net income |  | Net income per share - Basic |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Million yen | \% | Million yen | \% | Million yen | \% | Million yen | \% | Yen |
| Annual | 10,500,000 | -4.9 | 1,000,000 | -21.2 | 1,730,000 | -5.9 | 1,390,000 | -1.9 | 438.52 |

## Information Regarding the Audit Procedures

At the time of disclosure of this report, the procedures for audit of financial statements, pursuant to the "Financial Instruments and Exchange Act" of Japan, have not been completed.

## Cautionary Statement with Respect to Forward-Looking Statements, and Other Information

This report contains forward-looking statements that reflect Toyota's plans and expectations. These forward-looking statements are not guarantees of future performance and involve known and unknown risks, uncertainties and other factors that may cause Toyota's actual results, performance, achievements or financial position to be materially different from any future results, performance, achievements or financial position expressed or implied by these forward-looking statements. These factors include, but are not limited to: (i) changes in economic conditions and market demand affecting, and the competitive environment in, the automotive markets in Japan, North America, Europe, Asia and other markets in which Toyota operates; (ii) fluctuations in currency exchange rates, particularly with respect to the value of the Japanese yen, the U.S. dollar, the euro, the Australian dollar, the Russian ruble, the Canadian dollar and the British pound, and interest rates fluctuations; (iii) changes in funding environment in financial markets and increased competition in the financial services industry; (iv) Toyota's ability to market and distribute effectively; (v) Toyota's ability to realize production efficiencies and to implement capital expenditures at the levels and times planned by management; (vi) changes in the laws, regulations and government policies in the markets in which Toyota operates that affect Toyota's automotive operations, particularly laws, regulations and government policies relating to vehicle safety including remedial measures such as recalls, trade, environmental protection, vehicle emissions and vehicle fuel economy, as well as changes in laws, regulations and government policies that affect Toyota's other operations, including the outcome of current and future litigation and other legal proceedings, government proceedings and investigations; (vii) political and economic instability in the markets in which Toyota operates; (viii) Toyota's ability to timely develop and achieve market acceptance of new products that meet customer demand; (ix) any damage to Toyota's brand image; (x) Toyota's reliance on various suppliers for the provision of supplies; (xi) increases in prices of raw materials; (xii) Toyota's reliance on various digital and information technologies; (xiii) fuel shortages or interruptions in electricity, transportation systems, labor strikes, work stoppages or other interruptions to, or difficulties in, the employment of labor in the major markets where Toyota purchases materials, components and supplies for the production of its products or where its products are produced, distributed or sold; and (xiv) the impact of natural calamities including the negative effect on Toyota's vehicle production and sales.

A discussion of these and other factors which may affect Toyota's actual results, performance, achievements or financial position is contained in Toyota's annual report on Form 20-F, which is on file with the United States Securities and Exchange Commission.

Consolidated financial information in this report is prepared in accordance with U.S. generally accepted accounting principles.

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## 1. Financial Results and Position

## (1) Consolidated Financial Results for FY2014

Financial Results
Reviewing FY2014 (April 1, 2013 through March 31, 2014), the U.S. economy has seen ongoing gradual recovery mainly due to increasing personal consumption and the European economy has shown signs of recovery. Meanwhile, the economies in emerging countries have shown signs of weakness in some areas. The Japanese economy gradually recovered due to increasing personal consumption and last-minute demand spurred by the increase of the consumption tax.

For the automobile industry, markets have progressed in a steady manner, especially in the U.S., although some markets in emerging countries have slowed down. Efforts toward building a low-carbon society and improvements in safety, such as the technical development of eco-cars and automated-driving, were promoted worldwide.

Under these conditions, consolidated vehicle sales in Japan and overseas increased by 245 thousand units, or $2.8 \%$, to 9,116 thousand units in FY2014 compared with FY2013 (April 1, 2012 through March 31, 2013), marking a record high. Vehicle sales in Japan increased by 86 thousand units, or $3.8 \%$, to 2,365 thousand units in FY2014 compared with FY2013, primarily as a result of the active introduction of new products and the efforts of dealers nationwide. Toyota and Lexus brands' market share excluding mini-vehicles was $46.7 \%$, and market share (including Daihatsu and Hino brands) including mini-vehicles remained at a high level of $42.2 \%$ following FY2013. Meanwhile, overseas vehicle sales increased by 159 thousand units, or $2.4 \%$, to 6,751 thousand units in FY2014 compared with FY2013, because of sales expansion in North America, Europe and other regions.

As for the results of operations, net revenues increased by $3,627.7$ billion yen, or $16.4 \%$, to $25,691.9$ billion yen in FY2014 compared with FY2013, and operating income increased by 971.2 billion yen, or $73.5 \%$, to $2,292.1$ billion yen in FY2014 compared with FY2013. Among the factors contributing to an increase in operating income were the effects of changes in exchange rates of 900.0 billion yen, cost reduction efforts of 290.0 billion yen, marketing efforts of 180.0 billion yen, and other factors of 81.2 billion yen. On the other hand, the factor contributing to a decrease in operating income was the increase in expenses and others of 480.0 billion yen. Income before income taxes and equity in earnings of affiliated companies increased by $1,037.4$ billion yen, or $73.9 \%$, to $2,441.0$ billion yen in FY2014 compared with FY2013. Net income attributable to Toyota Motor Corporation increased by 860.9 billion yen, or $89.5 \%$, to 1,823.1 billion yen in FY2014 compared with FY2013.

## Segment Operating Results

(i) Automotive:

Net revenues for the automotive operations increased by $3,362.3$ billion yen, or $16.5 \%$, to $23,781.4$ billion yen in FY2014 compared with FY2013, and operating income increased by 994.0 billion yen, or $105.2 \%$, to $1,938.7$ billion yen in FY2014 compared with FY2013. The increase in operating income was mainly due to effects of changes in exchange rates and cost reduction efforts.
(ii) Financial services:

Net revenues for the financial services operations increased by 250.3 billion yen, or $21.4 \%$, to $1,421.0$ billion yen in FY2014 compared with FY2013. However, operating income decreased by 20.9 billion yen, or $6.6 \%$, to 294.8 billion yen in FY2014 compared with FY2013. The decrease in operating income was mainly due to the recording of valuation losses on interest rate swaps stated at fair value in sales finance subsidiaries.
(iii) All other:

Net revenues for all other businesses increased by 84.8 billion yen, or $8.0 \%$, to $1,151.2$ billion yen in FY2014 compared with FY2013, and operating income increased by 10.6 billion yen, or 19.9\%, to 64.2 billion yen in FY2014 compared with FY2013.

## Geographic Information

(i) Japan:

Net revenues in Japan increased by 1,476.4 billion yen, or 11.5\%, to 14,297.4 billion yen in FY2014 compared with FY2013, and operating income increased by 933.8 billion yen, or $162.0 \%$, to $1,510.1$ billion yen in FY2014 compared with FY2013. The increase in operating income was mainly due to effects of changes in exchange rates and cost reduction efforts.
(ii) North America:

Net revenues in North America increased by 1,832.6 billion yen, or 29.2\%, to $8,117.0$ billion yen in FY2014 compared with FY2013, and operating income increased by 104.1 billion yen, or $46.9 \%$, to 326.0 billion yen in FY2014 compared with FY2013. The increase in operating income was mainly due to cost reduction efforts and increases in both production volume and vehicle unit sales.
(iii) Europe:

Net revenues in Europe increased by 641.8 billion yen, or $30.8 \%$, to $2,724.9$ billion yen in FY2014 compared with FY2013, and operating income increased by 31.7 billion yen, or $120.0 \%$, to 58.2 billion yen in FY2014 compared with FY2013. The increase in operating income was mainly due to increases in both production volume and vehicle unit sales and cost reduction efforts.
(iv) Asia:

Net revenues in Asia increased by 492.1 billion yen, or $11.2 \%$, to $4,877.6$ billion yen in FY2014 compared with FY2013, and operating income increased by 19.6 billion yen, or $5.2 \%$, to 395.7 billion yen in FY2014 compared with FY2013. The increase in operating income was mainly due to cost reduction efforts and effects of changes in exchange rates.
(v) Other (Central and South America, Oceania, Africa and the Middle East):

Net revenues in other regions increased by 242.3 billion yen, or $11.6 \%$, to $2,336.6$ billion yen in FY2014 compared with FY2013. However, operating income decreased by 91.1 billion yen, or $68.2 \%$, to 42.5 billion yen in FY2014 compared with FY2013. The decrease in operating income was mainly due to the increase in expenses and others.

## (2) Consolidated Financial Position for FY2014

Cash flows from operating activities resulted in an increase in cash by $3,646.0$ billion yen in FY2014. Net cash provided by operating activities increased by $1,194.7$ billion yen from $2,451.3$ billion yen in FY2013. Cash flows from investing activities resulted in a decrease in cash by $4,336.2$ billion yen in FY2014. Net cash used in investing activities increased by 1,308.9 billion yen from 3,027.3 billion yen in FY2013. Cash flows from financing activities resulted in an increase in cash by 919.4 billion yen in FY2014. Net cash provided by financing activities increased by 442.2 billion yen from 477.2 billion yen in FY2013. After taking into account the effect of changes in exchange rates, cash and cash equivalents increased by 322.8 billion yen, or $18.8 \%$, to $2,041.1$ billion yen at the end of FY2014 compared with the end of FY2013.

Regarding the consolidated cash flows by segment for FY2014, in non-financial services business, net cash provided by operating activities was $3,244.2$ billion yen, net cash used in investing activities was $2,512.6$ billion yen and net cash used in financing activities was 475.5 billion yen. Meanwhile, in the financial services business, net cash provided by operating activities was 469.2 billion yen, net cash used in investing activities was $1,910.9$ billion yen and net cash provided by financing activities was $1,414.8$ billion yen.
(3) Basic Policy on the Distribution of Profits and the Distribution of Profits for FY2014

Toyota Motor Corporation ("TMC") deems the benefit of its shareholders as one of its priority management policies, and it is working to improve corporate structure towards the realization of sustainable growth in order to enhance its corporate value.

TMC will strive to continue to pay stable dividends with a consolidated dividend payout ratio of $30 \%$ while giving due consideration to factors such as business results for each term, investment plans and its cash reserves.

In order to successfully compete in this highly competitive industry, TMC plans to utilize its internal funds for the early commercialization of technologies for the next-generation environment and safety, giving priority to customer safety and sense of security.

Considering these factors, with respect to the dividends for FY2014, TMC plans to propose a year-end dividend of 100 yen per share, and an annual dividend of 165 yen per share, combined with the interim dividend of 65 yen per share.

TMC pays dividends twice a year - an interim dividend and a year-end dividend - and in order to secure an opportunity to directly seek shareholders' opinions, TMC will treat payments of year-end dividends as a matter to be resolved at the 110th Ordinary General Shareholders' Meeting, even though TMC's articles of incorporation stipulate that retained earnings can be distributed as dividends pursuant to the resolution of the board of directors. In FY2014, TMC did not repurchase its own shares, excluding shares constituting less than one unit that were purchased by TMC upon request.

## (4) Forecast of Consolidated Financial Results for FY2015

As for our future business environment, the world economy is expected to benefit from ongoing moderate recovery in the U.S. and a gradual move toward recovery in Europe, meanwhile, some emerging countries show signs of uncertainty. The Japanese economy is expected to remain on a recovery trend, backed by an improved environment for exports and the effects of various policy measures. Due attention should be paid, however, to downside risks mainly from the continuing uncertainty of overseas economies, especially in emerging countries, and the downturn in consumption following a surge in last-minute demand spurred by the consumption tax increase in Japan. The automotive market is expected to see expansion mainly in the U.S.; however, amid the change in market structure, as seen in the expansion and diversification of demand for eco-cars backed by rising environmental consciousness and rapid advances in information and communication technology, fierce competition exists on a global scale.

Under these circumstances, the current forecast of consolidated financial results for the next fiscal year ending March 31, 2015 is set forth below. This forecast assumes average exchange rates through the fiscal year of 100 yen per US $\$ 1$ and 140 yen per 1 euro.

Forecast of consolidated results for FY2015

Net revenues
Operating income
Income before income taxes and equity in earnings of affiliated companies
Net income attributable to Toyota Motor Corporation
$25,700.0$ billion yen (an increase of $0.0 \%$ compared with FY2014) $2,300.0$ billion yen (an increase of $0.3 \%$ compared with FY2014)
$2,390.0$ billion yen (a decrease of $2.1 \%$ compared with FY2014)

1,780.0 billion yen (a decrease of $2.4 \%$ compared with FY2014)

These forward-looking statements are not guarantees of future performance and involve known and unknown risks, uncertainties and other factors that may cause Toyota's actual results, performance, achievements or financial position to be materially different from any future results, performance, achievements or financial position expressed or implied by these forward-looking statements. These factors include, but are not limited to: (i) changes in economic conditions and market demand affecting, and the competitive environment in, the automotive markets in Japan, North America, Europe, Asia and other markets in which Toyota operates; (ii) fluctuations in currency exchange rates, particularly with respect to the value of the Japanese yen, the U.S. dollar, the euro, the Australian dollar, the Russian ruble, the Canadian dollar and the British pound, and interest rates fluctuations; (iii) changes in funding environment in financial markets and increased competition in the financial services industry; (iv) Toyota's ability to market and distribute effectively; (v) Toyota's ability to realize production efficiencies and to implement capital expenditures at the levels and times planned by management; (vi) changes in the laws, regulations and government policies in the markets in which Toyota operates that affect Toyota's automotive operations, particularly laws, regulations and government policies relating to vehicle safety including remedial measures such as recalls, trade, environmental protection, vehicle emissions and vehicle fuel economy, as well as changes in laws, regulations and government policies that affect Toyota's other operations, including the outcome of current and future litigation and other legal proceedings, government proceedings and investigations; (vii) political and economic instability in the markets in which Toyota operates; (viii) Toyota's ability to timely develop and achieve market acceptance of new products that meet customer demand; (ix) any damage to Toyota's brand image; (x) Toyota's reliance on various suppliers for the provision of supplies; (xi) increases in prices of raw materials; (xii) Toyota's reliance on various digital and information technologies; (xiii) fuel shortages or interruptions in electricity, transportation systems, labor strikes, work stoppages or other interruptions to, or difficulties in, the employment of labor in the major markets where Toyota purchases materials, components and supplies for the production of its products or where its products are produced, distributed or sold; and (xiv) the impact of natural calamities including the negative effect on Toyota's vehicle production and sales.

A discussion of these and other factors which may affect Toyota's actual results, performance, achievements or financial position is contained in Toyota's annual report on Form 20-F, which is on file with the United States Securities and Exchange Commission.

## 2. Management Policy

(1) Toyota's Basic Management Policy
"Management Policy" has been omitted, as there were no significant changes from the matters disclosed in the "Financial Summary" for the fiscal year ended March 31, 2012 (released on May 9, 2012).

The aforementioned information is available on the following Web sites.
Toyota Web site:
http://www.toyota.co.jp
Tokyo Stock Exchange Group, Inc. Web site (listed company information page):
http://www.tse.or.jp/english/listing/index.html
(2) Medium- and Long-term Management Strategy

Toyota group is progressing steadily toward the realization of the Toyota Global Vision by strengthening competitiveness and realizing innovations in order to achieve sustainable growth. Toyota group as a whole will continue to make greater efforts to address the following:

First, we will further pursue the manufacture of "ever-better cars" based on the "Toyota New Global Architecture," a new framework for fundamentally reconsidering work procedures, in order to launch attractive products globally in a timely and efficient manner. For the Toyota brand, we intend to provide customers with attractive products such as next-generation eco-cars in developed countries, and establish a sustainable business base by reinforcing product competitiveness through the development of vehicles matched to various markets in emerging countries. For the Lexus brand, we intend to establish a global premium brand from Japan that is unbound by preconceptions.

Second, we intend to implement innovative activities to lead the future. In the automotive business, we plan to work toward the creation of values such as new lifestyles, and to foray into new fields with a venture spirit in the area of new businesses.

Third, we intend to promote activities to solidify our foundations in order to strengthen our competitiveness. We intend to improve our base for manufacturing "ever-better cars" through quality improvement, as well as through cost-reduction activities toward building a robust business base that will be little affected by changes in foreign exchange rates or the number of units manufactured or sold, the further promotion of human resource development for the enhancement of our global competitiveness, and business innovations using IT.

Based on these efforts, Toyota will contribute to realize "enriching lives of communities" through providing "ever-better cars" that exceed customer expectations. This is expected to encourage more customers to purchase Toyota cars and thereby lead to the establishment of a stable business base. By perpetuating this positive cycle, we will aim to realize sustainable growth and enhance corporate value. In addition, through full observance of corporate ethics such as compliance with applicable laws and regulations, Toyota will fulfill its social responsibilities by carrying out its Corporate Social Responsibility (CSR).

## 3. Consolidated Production and Sales

(1) Production

| Business segment |  | FY2013 <br> (April 1, 2012 through <br> March 31, 2013) | FY2014 (April 1, 2013 through | Increase (Decrease) |
| :---: | :---: | :---: | :---: | :---: |
| Automotive | Japan | 4,276,482 | 4,344,892 | 68,410 |
|  | North America | 1,676,689 | 1,759,439 | 82,750 |
|  | Europe | 368,930 | 506,556 | 137,626 |
|  | Asia | 1,923,390 | 1,938,155 | 14,765 |
|  | Other | 452,963 | 483,123 | 30,160 |
|  | Total | 8,698,454 | 9,032,165 | 333,711 |
| Other | Housing | 5,612 | 6,033 | 421 |

Note: 1 Production in "Automotive" indicates production units of vehicles (new).
2 "Other" in "Automotive" consists of Central and South America, Oceania and Africa.
(2) Sales (by destination)
(Units)

| Business segment |  | FY2013 <br> (April 1, 2012 through | FY2014 <br> (April 1, 2013 through | Increase (Decrease) |
| :---: | :---: | :---: | :---: | :---: |
| Automotive | Japan | 2,278,796 | 2,365,410 | 86,614 |
|  | North America | 2,468,804 | 2,529,398 | 60,594 |
|  | Europe | 799,085 | 844,003 | 44,918 |
|  | Asia | 1,683,578 | 1,608,355 | $(75,223)$ |
|  | Other | 1,640,401 | 1,768,867 | 128,466 |
|  | Total | 8,870,664 | 9,116,033 | 245,369 |
| Other | Housing | 5,878 | 6,270 | 392 |

Note: 1 Sales in "Automotive" indicates sales units of vehicles (new).
2 "Other" in "Automotive" consists of Central and South America, Oceania, Africa and the Middle East, etc.

## 4. Breakdown of Consolidated Net Revenues

(Yen in millions)

| Business segment |  | FY2013 <br> (April 1, 2012 through March 31, 2013) | FY2014 (April 1, 2013 through March 31 2014) | Increase (Decrease) |
| :---: | :---: | :---: | :---: | :---: |
| Automotive | Vehicles | 17,446,473 | 20,353,340 | 2,906,867 |
|  | Parts \& components for overseas production | 356,756 | 431,760 | 75,004 |
|  | Parts | 1,577,690 | 1,843,478 | 265,788 |
|  | Other | 997,843 | 1,105,277 | 107,434 |
|  | Total | 20,378,762 | 23,733,855 | 3,355,093 |
| Financial services | - | 1,150,042 | 1,379,267 | 229,225 |
| Other | Housing | 149,097 | 157,581 | 8,484 |
|  | Telecommunications | 48,444 | 49,648 | 1,204 |
|  | Other | 337,847 | 371,560 | 33,713 |
|  | Total | 535,388 | 578,789 | 43,401 |
| Total |  | 22,064,192 | 25,691,911 | 3,627,719 |

Note: The amounts represent net revenues from external customers.

## 5. Consolidated Financial Statements

(1) Consolidated Balance Sheets

|  | $\begin{gathered} \text { FY2013 } \\ \text { (March 31, 2013) } \end{gathered}$ | FY2014 (March 31, 2014) | Increase (Decrease) |
| :---: | :---: | :---: | :---: |
| Assets |  |  |  |
| Current assets: |  |  |  |
| Cash and cash equivalents | 1,718,297 | 2,041,170 | 322,873 |
| Time deposits | 106,700 | 180,207 | 73,507 |
| Marketable securities | 1,445,663 | 2,046,877 | 601,214 |
| Trade accounts and notes receivable, less allowance for doubtful accounts of $¥ 15,875$ million at March 31, 2013 and $¥ 18,780$ million at March 31, 2014 | 1,971,659 | 2,036,232 | 64,573 |
| Finance receivables, net | 5,117,660 | 5,628,934 | 511,274 |
| Other receivables | 432,693 | 351,182 | $(81,511)$ |
| Inventories | 1,715,786 | 1,894,704 | 178,918 |
| Deferred income taxes | 749,398 | 866,386 | 116,988 |
| Prepaid expenses and other current assets | 527,034 | 672,014 | 144,980 |
| Total current assets | 13,784,890 | 15,717,706 | 1,932,816 |
| Noncurrent finance receivables, net | 6,943,766 | 8,102,294 | 1,158,528 |
| Investments and other assets: |  |  |  |
| Marketable securities and other securities investments | 5,176,582 | 6,765,043 | 1,588,461 |
| Affiliated companies | 2,103,283 | 2,429,778 | 326,495 |
| Employees receivables | 53,741 | 44,966 | $(8,775)$ |
| Other | 569,816 | 736,388 | 166,572 |
| Total investments and other assets | 7,903,422 | 9,976,175 | 2,072,753 |
| Property, plant and equipment: |  |  |  |
| Land | 1,303,611 | 1,314,040 | 10,429 |
| Buildings | 3,874,279 | 4,073,335 | 199,056 |
| Machinery and equipment | 9,716,180 | 10,381,285 | 665,105 |
| Vehicles and equipment on operating leases | 3,038,011 | 3,709,560 | 671,549 |
| Construction in progress | 291,539 | 286,571 | $(4,968)$ |
| Total property, plant and equipment, at cost | 18,223,620 | 19,764,791 | 1,541,171 |
| Less - Accumulated depreciation | $(11,372,381)$ | $(12,123,493)$ | $(751,112)$ |
| Total property, plant and equipment, net | 6,851,239 | 7,641,298 | 790,059 |
| Total assets | 35,483,317 | 41,437,473 | 5,954,156 |
|  |  |  |  |

TOYOTA MOTOR CORPORATION

|  |  |  | (Yen in millions) |
| :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { FY2013 } \\ \text { (March 31, 2013) } \end{gathered}$ | $\begin{gathered} \text { FY2014 } \\ \text { (March 31, 2014) } \end{gathered}$ | Increase (Decrease) |
| Liabilities |  |  |  |
| Current liabilities: |  |  |  |
| Short-term borrowings | 4,089,528 | 4,830,820 | 741,292 |
| Current portion of long-term debt | 2,704,428 | 2,949,663 | 245,235 |
| Accounts payable | 2,113,778 | 2,213,218 | 99,440 |
| Other payables | 721,065 | 845,426 | 124,361 |
| Accrued expenses | 2,185,537 | 2,313,160 | 127,623 |
| Income taxes payable | 156,266 | 594,829 | 438,563 |
| Other current liabilities | 941,918 | 933,569 | $(8,349)$ |
| Total current liabilities | 12,912,520 | 14,680,685 | 1,768,165 |
| Long-term liabilities: |  |  |  |
| Long-term debt | 7,337,824 | 8,546,910 | 1,209,086 |
| Accrued pension and severance costs | 766,112 | 767,618 | 1,506 |
| Deferred income taxes | 1,385,927 | 1,811,846 | 425,919 |
| Other long-term liabilities | 308,078 | 411,427 | 103,349 |
| Total long-term liabilities | 9,797,941 | 11,537,801 | 1,739,860 |
| Total liabilities | 22,710,461 | 26,218,486 | 3,508,025 |
| Shareholders' equity |  |  |  |
| Toyota Motor Corporation shareholders' equity: |  |  |  |
| Common stock, no par value, authorized: 10,000,000,000 shares at March 31, 2013 and March 31, 2014 issued: $3,447,997,492$ shares at March 31, 2013 and March 31, 2014 | 397,050 | 397,050 | - |
| Additional paid-in capital | 551,040 | 551,308 | 268 |
| Retained earnings | 12,689,206 | 14,116,295 | 1,427,089 |
| Accumulated other comprehensive income (loss) | $(356,123)$ | 528,161 | 884,284 |
| Treasury stock, at cost, 280,568,824 shares at March 31, 2013 and 278,231,473 shares at March 31, 2014 | $(1,133,138)$ | $(1,123,666)$ | 9,472 |
| Total Toyota Motor Corporation shareholders' equity | 12,148,035 | 14,469,148 | 2,321,113 |
| Noncontrolling interests | 624,821 | 749,839 | 125,018 |
| Total shareholders' equity | 12,772,856 | 15,218,987 | 2,446,131 |
| Commitments and contingencies |  |  |  |
| Total liabilities and shareholders' equity | 35,483,317 | 41,437,473 | 5,954,156 |
|  |  |  |  |

(2) Consolidated Statements of Income and Consolidated Statements of Comprehensive Income

Consolidated Statements of Income

|  | FY2013 <br> (For the year ended March 31, 2013) | FY2014 <br> (For the year ended March 31, 2014) | Increase (Decrease) |
| :---: | :---: | :---: | :---: |
| Net revenues: |  |  |  |
| Sales of products | 20,914,150 | 24,312,644 | 3,398,494 |
| Financing operations | 1,150,042 | 1,379,267 | 229,225 |
| Total net revenues | 22,064,192 | 25,691,911 | 3,627,719 |
| Costs and expenses: |  |  |  |
| Cost of products sold | 18,010,569 | 19,988,245 | 1,977,676 |
| Cost of financing operations | 630,426 | 812,894 | 182,468 |
| Selling, general and administrative | 2,102,309 | 2,598,660 | 496,351 |
| Total costs and expenses | 20,743,304 | 23,399,799 | 2,656,495 |
| Operating income | 1,320,888 | 2,292,112 | 971,224 |
| Other income (expense): |  |  |  |
| Interest and dividend income | 98,673 | 115,410 | 16,737 |
| Interest expense | $(22,967)$ | $(19,630)$ | 3,337 |
| Foreign exchange gain, net | 5,551 | 50,260 | 44,709 |
| Other income, net | 1,504 | 2,928 | 1,424 |
| Total other income (expense) | 82,761 | 148,968 | 66,207 |
| Income before income taxes and equity in earnings of affiliated companies | 1,403,649 | 2,441,080 | 1,037,431 |
| Provision for income taxes | 551,686 | 767,808 | 216,122 |
| Equity in earnings of affiliated companies | 231,519 | 318,376 | 86,857 |
| Net income | 1,083,482 | 1,991,648 | 908,166 |
| Less: Net income attributable to noncontrolling interests | $(121,319)$ | $(168,529)$ | $(47,210)$ |
| Net income attributable to Toyota Motor Corporation | 962,163 | 1,823,119 | 860,956 |

(Yen)

| Net income attributable to |  |  |  |
| :--- | ---: | ---: | ---: |
| Toyota Motor Corporation per share |  |  |  |
| Basic | 303.82 | 575.30 | 271.48 |
| Diluted | 303.78 | 574.92 | 271.14 |

Consolidated Statements of Comprehensive Income

|  |  |  | (en in millions) |
| :---: | :---: | :---: | :---: |
|  | FY2013 <br> (For the year ended March 31, 2013) | FY2014 <br> (For the year ended March 31, 2014) | Increase (Decrease) |
| Net income | 1,083,482 | 1,991,648 | 908,166 |
| Other comprehensive income (loss), net of tax |  |  |  |
| Foreign currency translation adjustments | 461,754 | 301,889 | $(159,865)$ |
| Unrealized gains (losses) on securities | 374,209 | 499,560 | 125,351 |
| Pension liability adjustments | 14,711 | 99,404 | 84,693 |
| Total other comprehensive income (loss) | 850,674 | 900,853 | 50,179 |
| Comprehensive income | 1,934,156 | 2,892,501 | 958,345 |
| Less: Comprehensive income attributable to noncontrolling interests | $(149,283)$ | $(185,098)$ | $(35,815)$ |
| Comprehensive income attributable to Toyota Motor Corporation | 1,784,873 | 2,707,403 | 922,530 |

## (3) Consolidated Statements of Shareholders' Equity

|  | FY2013 (For the year ended March 31, 2013) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Common stock | Additional paid-in capital | Retained earnings | Accumulated other comprehensive income (loss) | Treasury stock, at cost | Total Toyota Motor Corporation shareholders' equity | Noncontrolling interests | Total shareholders' equity |
| Balances at March 31, 2012 | 397,050 | 550,650 | 11,917,074 | $(1,178,833)$ | (1,135,680) | 10,550,261 | 516,217 | 11,066,478 |
| Equity transaction with noncontrolling interests and other |  | 675 |  |  |  | 675 | 4,961 | 5,636 |
| Comprehensive income: |  |  |  |  |  |  |  |  |
| Net income |  |  | 962,163 |  |  | 962,163 | 121,319 | 1,083,482 |
| Other comprehensive income (loss) |  |  |  |  |  |  |  |  |
| Foreign currency translation adjustments |  |  |  | 434,638 |  | 434,638 | 27,116 | 461,754 |
| Unrealized gains (losses) on securities |  |  |  | 368,507 |  | 368,507 | 5,702 | 374,209 |
| Pension liability adjustments |  |  |  | 19,565 |  | 19,565 | $(4,854)$ | 14,711 |
| Total comprehensive income |  |  |  |  |  | 1,784,873 | 149,283 | 1,934,156 |
| Dividends paid to Toyota Motor Corporation shareholders |  |  | $(190,008)$ |  |  | $(190,008)$ |  | $(190,008)$ |
| Dividends paid to noncontrolling interests |  |  |  |  |  |  | $(45,640)$ | $(45,640)$ |
| Repurchase and reissuance of treasury stock |  | (285) | (23) |  | 2,542 | 2,234 |  | 2,234 |
| Balances at March 31, 2013 | 397,050 | 551,040 | 12,689,206 | $(356,123)$ | $(1,133,138)$ | 12,148,035 | 624,821 | 12,772,856 |
|  |  |  |  |  |  |  |  |  |


|  | FY2014 (For the year ended March 31, 2014) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Common stock | Additional paid-in capital | Retained earnings | ```Accumulated other comprehensive income (loss)``` | Treasury stock, at cost | Total Toyota Motor Corporation shareholders' equity | Noncontrolling interests | Total shareholders' equity |
| Balances at March 31, 2013 | 397,050 | 551,040 | 12,689,206 | $(356,123)$ | $(1,133,138)$ | 12,148,035 | 624,821 | 12,772,856 |
| Equity transaction with noncontrolling interests and other |  | 528 |  |  |  | 528 | 2,985 | 3,513 |
| Comprehensive income: |  |  |  |  |  |  |  |  |
| Net income |  |  | 1,823,119 |  |  | 1,823,119 | 168,529 | 1,991,648 |
| Other comprehensive income (loss) |  |  |  |  |  |  |  |  |
| Foreign currency translation adjustments |  |  |  | 296,942 |  | 296,942 | 4,947 | 301,889 |
| Unrealized gains (losses) on securities |  |  |  | 493,750 |  | 493,750 | 5,810 | 499,560 |
| Pension liability adjustments |  |  |  | 93,592 |  | 93,592 | 5,812 | 99,404 |
| Total comprehensive income |  |  |  |  |  | 2,707,403 | 185,098 | 2,892,501 |
| Dividends paid to Toyota Motor Corporation shareholders |  |  | $(396,030)$ |  |  | $(396,030)$ |  | $(396,030)$ |
| Dividends paid to noncontrolling interests |  |  |  |  |  |  | $(63,065)$ | $(63,065)$ |
| Repurchase and reissuance of treasury stock |  | (260) |  |  | 9,472 | 9,212 |  | 9,212 |
| Balances at March 31, 2014 | 397,050 | 551,308 | 14,116,295 | 528,161 | $(1,123,666)$ | 14,469,148 | 749,839 | 15,218,987 |
|  |  |  |  |  |  |  |  |  |

(4) Consolidated Statements of Cash Flows
(Yen in millions

|  | FY2013 <br> (For the year ended March 31, 2013) | FY2014 <br> (For the year ended March 31, 2014) |
| :---: | :---: | :---: |
| Cash flows from operating activities: |  |  |
| Net income | 1,083,482 | 1,991,648 |
| Adjustments to reconcile net income to net cash provided by operating activities |  |  |
| Depreciation | 1,105,109 | 1,250,853 |
| Provision for doubtful accounts and credit losses | 27,367 | 49,718 |
| Pension and severance costs, less payments | $(20,429)$ | 20,654 |
| Losses on disposal of fixed assets | 32,221 | 28,657 |
| Unrealized losses on available-for-sale securities, net | 2,104 | 6,197 |
| Deferred income taxes | 160,008 | $(56,279)$ |
| Equity in earnings of affiliated companies | $(231,519)$ | $(318,376)$ |
| Changes in operating assets and liabilities, and other | 292,973 | 672,963 |
| Net cash provided by operating activities | 2,451,316 | 3,646,035 |
| Cash flows from investing activities: |  |  |
| Additions to finance receivables | $(10,004,928)$ | $(11,953,064)$ |
| Collection of and proceeds from sales of finance receivables | 9,102,856 | 11,025,353 |
| Additions to fixed assets excluding equipment leased to others | $(854,561)$ | $(970,021)$ |
| Additions to equipment leased to others | $(1,119,591)$ | $(1,708,670)$ |
| Proceeds from sales of fixed assets excluding equipment leased to others | 39,191 | 39,191 |
| Proceeds from sales of equipment leased to others | 533,441 | 744,339 |
| Purchases of marketable securities and security investments | $(3,412,423)$ | $(4,738,278)$ |
| Proceeds from sales of and maturity of marketable securities and security investments | 2,669,091 | 3,319,327 |
| Payment for additional investments in affiliated companies, net of cash acquired | 16,216 | 6,603 |
| Changes in investments and other assets, and other | 3,396 | $(101,028)$ |
| Net cash used in investing activities | $(3,027,312)$ | $(4,336,248)$ |
| Cash flows from financing activities: |  |  |
| Proceeds from issuance of long-term debt | 3,191,223 | 3,890,310 |
| Payments of long-term debt | $(2,682,136)$ | $(2,988,923)$ |
| Increase in short-term borrowings | 201,261 | 467,976 |
| Dividends paid to Toyota Motor Corporation shareholders | $(190,008)$ | $(396,030)$ |
| Dividends paid to noncontrolling interests | $(45,640)$ | $(63,065)$ |
| Reissuance (repurchase) of treasury stock | 2,542 | 9,212 |
| Net cash provided by financing activities | 477,242 | 919,480 |
| Effect of exchange rate changes on cash and cash equivalents | 137,851 | 93,606 |
| Net increase in cash and cash equivalents | 39,097 | 322,873 |
| Cash and cash equivalents at beginning of year | 1,679,200 | 1,718,297 |
| Cash and cash equivalents at end of year | 1,718,297 | 2,041,170 |
|  |  |  |

Note: In the Consolidated Statements of Cash Flows, cash and cash equivalents include cash on hand, bank deposits that can be withdrawn at any time and short-term investments that can be converted into cash at any time and carry minimal risk of change in value.

## (5) Going Concern Assumption

None
(6) Summary of Significant Accounting Policies
"Summary of Significant Accounting Policies" has been omitted, as there were no significant changes from the most recent Securities Report (filed on June 24, 2013). Changes in accounting principles, procedures, and disclosures for consolidated financial statements by newly issued accounting pronouncements are set forth below.

In December 2011, the Financial Accounting Standards Board ("FASB") issued updated guidance of disclosures about offsetting assets and liabilities. This guidance requires additional disclosures about gross and net information for assets and liabilities including financial instruments eligible for offset in the balance sheets. The parent company and its consolidated subsidiaries ("Toyota") adopted this guidance from the fiscal year ended March 31, 2014. The adoption of this guidance did not have a material impact on Toyota's consolidated financial statements.

In February 2013, FASB issued updated guidance on the presentation of items reclassified out of accumulated other comprehensive income. This guidance requires to present, either in a single note or parenthetically on the face of the financial statements, the effect of significant amounts reclassified out of each component of accumulated other comprehensive income based on its source. Toyota adopted this guidance from the fiscal year ended March 31, 2014. The adoption of this guidance did not have a material impact on Toyota's consolidated financial statements.

In July 2013, FASB issued updated guidance which permits the Fed Funds Effective Swap Rate (or Overnight Index Swap Rate) to be used as a benchmark interest rate for hedge accounting purposes. This guidance also removes the restriction on using different benchmark rates for similar hedges. Toyota adopted this guidance for qualifying new or redesignated hedging relationships entered into on or after July 17, 2013. The adoption of this guidance did not have a material impact on Toyota's consolidated financial statements.

## (7) Segment Information

## (i) Segment Operating Results and Assets

FY2013 (As of and for the year ended March 31, 2013)


FY2014 (As of and for the year ended March 31, 2014)

|  |  |  | (Yen in millions) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Automotive | Financial Services | All Other | Inter-segment Elimination and/or Unallocated Amount | Consolidated |
| Net revenues: <br> Sales to external customers <br> Inter-segment sales and transfers | $\begin{array}{r} 23,733,855 \\ 47,549 \end{array}$ | $\begin{array}{r} 1,379,267 \\ 41,780 \end{array}$ | $\begin{aligned} & 578,789 \\ & 572,491 \end{aligned}$ | $\begin{array}{r} - \\ (661,820) \end{array}$ | $25,691,911$ |
| Total | 23,781,404 | 1,421,047 | 1,151,280 | $(661,820)$ | 25,691,911 |
| Operating expenses | 21,842,626 | 1,126,156 | 1,087,010 | $(655,993)$ | 23,399,799 |
| Operating income | 1,938,778 | 294,891 | 64,270 | $(5,827)$ | 2,292,112 |
| Assets | 14,275,376 | 18,943,587 | 1,597,297 | 6,621,213 | 41,437,473 |
| Investment in equity method investees | 2,343,217 | 7,129 | 9,418 | 69,812 | 2,429,576 |
| Depreciation expenses | 789,266 | 437,896 | 23,691 | - | 1,250,853 |
| Capital expenditure | 1,044,510 | 1,624,944 | 39,930 | $(30,693)$ | 2,678,691 |

Note: Unallocated corporate assets included under "Inter-segment Elimination and/or Unallocated Amount" for FY2013 and FY2014 are 5,599,970 million yen and $7,659,617$ million yen, respectively, and consist primarily of funds such as cash and cash equivalents, marketable securities and portion of security investments held by TMC.
(ii) Consolidated Financial Statements as Classified into Non-Financial Services Business and Financial Services Business

Consolidated Balance Sheets as Classified into Non-Financial Services Business and Financial Services Business

|  | $\begin{gathered} \text { FY2013 } \\ \text { (March 31, 2013) } \end{gathered}$ | FY2014 <br> (March 31, 2014) | Increase (Decrease) |
| :---: | :---: | :---: | :---: |
| Assets |  |  |  |
| (Non-financial services) |  |  |  |
| Current assets: |  |  |  |
| Cash and cash equivalents | 1,107,409 | 1,411,860 | 304,451 |
| Marketable securities | 1,204,447 | 1,770,142 | 565,695 |
| Trade accounts and notes receivable, less allowance for doubtful accounts | 2,033,831 | 2,102,495 | 68,664 |
| Inventories | 1,715,634 | 1,894,536 | 178,902 |
| Prepaid expenses and other current assets | 1,597,514 | 1,689,497 | 91,983 |
| Total current assets | 7,658,835 | 8,868,530 | 1,209,695 |
| Investments and other assets | 7,462,767 | 9,524,349 | 2,061,582 |
| Property, plant and equipment | 4,741,357 | 4,886,194 | 144,837 |
| Total assets | 19,862,959 | 23,279,073 | 3,416,114 |
| (Financial services) |  |  |  |
| Current assets: |  |  |  |
| Cash and cash equivalents | 610,888 | 629,310 | 18,422 |
| Marketable securities | 241,216 | 276,735 | 35,519 |
| Finance receivables, net | 5,117,660 | 5,628,934 | 511,274 |
| Prepaid expenses and other current assets | 693,036 | 903,022 | 209,986 |
| Total current assets | 6,662,800 | 7,438,001 | 775,201 |
| Noncurrent finance receivables, net | 6,943,766 | 8,102,294 | 1,158,528 |
| Investments and other assets | 515,025 | 648,188 | 133,163 |
| Property, plant and equipment | 2,109,882 | 2,755,104 | 645,222 |
| Total assets | 16,231,473 | 18,943,587 | 2,712,114 |
| (Elimination) |  |  |  |
| Elimination of assets | $(611,115)$ | $(785,187)$ | $(174,072)$ |
| (Consolidated) |  |  |  |
| Total assets | 35,483,317 | 41,437,473 | 5,954,156 |

Note: Assets in the non-financial services include unallocated corporate assets

|  | $\begin{gathered} \text { FY2013 } \\ \text { (March 31, 2013) } \\ \hline \end{gathered}$ | FY2014 (March 31, 2014) | Increase (Decrease) |
| :---: | :---: | :---: | :---: |
| Liabilities (Non-financial services) |  |  |  |
|  |  |  |  |
| Current liabilities: |  |  |  |
| Short-term borrowings | 576,685 | 587,809 | 11,124 |
| Current portion of long-term debt | 185,582 | 131,215 | $(54,367)$ |
| Accounts payable | 2,092,722 | 2,180,190 | 87,468 |
| Accrued expenses | 2,092,102 | 2,218,495 | 126,393 |
| Income taxes payable | 140,935 | 583,115 | 442,180 |
| Other current liabilities | 1,186,870 | 1,283,730 | 96,860 |
| Total current liabilities | 6,274,896 | 6,984,554 | 709,658 |
| Long-term liabilities: |  |  |  |
| Long-term debt | 521,428 | 526,498 | 5,070 |
| Accrued pension and severance costs | 754,360 | 756,229 | 1,869 |
| Other long-term liabilities | 969,668 | 1,506,806 | 537,138 |
| Total long-term liabilities | 2,245,456 | 2,789,533 | 544,077 |
| Total liabilities | 8,520,352 | 9,774,087 | 1,253,735 |
| (Financial services) |  |  |  |
| Current liabilities: |  |  |  |
| Short-term borrowings | 3,861,699 | 4,610,449 | 748,750 |
| Current portion of long-term debt | 2,538,249 | 2,834,445 | 296,196 |
| Accounts payable | 37,655 | 45,687 | 8,032 |
| Accrued expenses | 105,901 | 108,953 | 3,052 |
| Income taxes payable | 15,331 | 11,714 | $(3,617)$ |
| Other current liabilities | 632,025 | 685,278 | 53,253 |
| Total current liabilities | 7,190,860 | 8,296,526 | 1,105,666 |
| Long-term liabilities: |  |  |  |
| Long-term debt | 6,876,849 | 8,084,565 | 1,207,716 |
| Accrued pension and severance costs | 11,752 | 11,389 | (363) |
| Other long-term liabilities | 724,337 | 840,218 | 115,881 |
| Total long-term liabilities | 7,612,938 | 8,936,172 | 1,323,234 |
| Total liabilities | 14,803,798 | 17,232,698 | 2,428,900 |
| (Elimination) Elimination of liabilities | $(613,689)$ | $(788,299)$ | $(174,610)$ |
| (Consolidated) Total liabilities | 22,710,461 | 26,218,486 | 3,508,025 |
|  |  |  |  |
| Shareholders' equity |  |  |  |
| (Consolidated) |  |  |  |
| Total Toyota Motor Corporation shareholders' equity | 12,148,035 | 14,469,148 | 2,321,113 |
| (Consolidated) Noncontrolling interests | 624,821 | 749,839 | 125,018 |
| (Consolidated) Total shareholders' equity | 12,772,856 | 15,218,987 | 2,446,131 |
| (Consolidated) Total liabilities and shareholders' equity | 35,483,317 | 41,437,473 | 5,954,156 |

Consolidated Statements of Income as Classified into Non-Financial Services Business and Financial Services Business

|  | FY2013 <br> (For the year ended March 31, 2013) | FY2014 <br> (For the year ended March 31, 2014) | Increase (Decrease) |
| :---: | :---: | :---: | :---: |
| (Non-financial services) |  |  |  |
| Net revenues | 20,943,634 | 24,343,613 | 3,399,979 |
| Costs and expenses: | 19,934,253 | 22,338,957 | 2,404,704 |
| Cost of revenues | 18,034,256 | 20,004,553 | 1,970,297 |
| Selling, general and administrative | 1,899,997 | 2,334,404 | 434,407 |
| Operating income | 1,009,381 | 2,004,656 | 995,275 |
| Other income (expense), net | 79,837 | 140,067 | 60,230 |
| Income before income taxes and equity in earnings of affiliated companies | 1,089,218 | 2,144,723 | 1,055,505 |
| Provision for income taxes | 436,223 | 669,173 | 232,950 |
| Equity in earnings of affiliated companies | 230,078 | 316,612 | 86,534 |
| Net income | 883,073 | 1,792,162 | 909,089 |
| Less: Net income attributable to noncontrolling interests | $(119,359)$ | $(164,709)$ | $(45,350)$ |
| Net income attributable to Toyota Motor Corporation | 763,714 | 1,627,453 | 863,739 |
| (Financial services) |  |  |  |
| Net revenues | 1,170,670 | 1,421,047 | 250,377 |
| Costs and expenses: | 854,850 | 1,126,156 | 271,306 |
| Cost of revenues | 633,306 | 840,905 | 207,599 |
| Selling, general and administrative | 221,544 | 285,251 | 63,707 |
| Operating income | 315,820 | 294,891 | $(20,929)$ |
| Other income (expense), net | (970) | 1,451 | 2,421 |
| Income before income taxes and equity in earnings of affiliated companies | 314,850 | 296,342 | $(18,508)$ |
| Provision for income taxes | 116,033 | 98,589 | $(17,444)$ |
| Equity in earnings of affiliated companies | 1,441 | 1,764 | 323 |
| Net income | 200,258 | 199,517 | (741) |
| Less: Net income attributable to noncontrolling interests | $(1,961)$ | $(3,819)$ | $(1,858)$ |
| Net income attributable to Toyota Motor Corporation | 198,297 | 195,698 | $(2,599)$ |
| (Elimination) |  |  |  |
| Elimination of net income attributable to Toyota Motor Corporation | 152 | (32) | (184) |
| (Consolidated) |  |  |  |
| Net income attributable to Toyota Motor Corporation | 962,163 | 1,823,119 | 860,956 |

## Consolidated Statements of Cash Flows as Classified into Non-Financial Services Business and Financial Services Business

(Yen in millions)

|  | FY2013 <br> (For the year ended March 31, 2013) | FY2014 <br> (For the year ended March 31, 2014) |
| :---: | :---: | :---: |
| (Non-financial services) |  |  |
| Cash flows from operating activities: |  |  |
| Net income | 883,073 | 1,792,162 |
| Adjustments to reconcile net income to net cash provided by operating activities |  |  |
| Depreciation | 768,581 | 812,957 |
| Provision for doubtful accounts | 1,745 | 3,405 |
| Pension and severance costs, less payments | $(23,514)$ | 21,842 |
| Losses on disposal of fixed assets | 32,005 | 27,925 |
| Unrealized losses on available-for-sale securities, net | 2,104 | 560 |
| Deferred income taxes | 89,834 | $(108,318)$ |
| Equity in earnings of affiliated companies | $(230,078)$ | $(316,612)$ |
| Changes in operating assets and liabilities, and other | 472,514 | 1,010,360 |
| Net cash provided by operating activities | 1,996,264 | 3,244,281 |
| Cash flows from investing activities: |  |  |
| Additions to fixed assets excluding equipment leased to others | $(839,756)$ | $(956,232)$ |
| Additions to equipment leased to others | $(129,070)$ | $(97,515)$ |
| Proceeds from sales of fixed assets excluding equipment leased to others | 38,051 | 38,311 |
| Proceeds from sales of equipment leased to others | 68,571 | 35,995 |
| Purchases of marketable securities and security investments | $(2,980,821)$ | $(4,227,802)$ |
| Proceeds from sales of and maturity of marketable securities and security investments | 2,285,566 | 2,813,373 |
| Payment for additional investments in affiliated companies, net of cash acquired | 16,216 | 6,603 |
| Changes in investments and other assets, and other | 17,206 | $(125,353)$ |
| Net cash used in investing activities | $(1,524,037)$ | $(2,512,620)$ |
| Cash flows from financing activities: |  |  |
| Proceeds from issuance of long-term debt | 182,114 | 121,723 |
| Payments of long-term debt | $(328,380)$ | $(169,233)$ |
| Increase (decrease) in short-term borrowings | $(162,782)$ | 21,808 |
| Dividends paid to Toyota Motor Corporation shareholders | $(190,008)$ | $(396,030)$ |
| Dividends paid to noncontrolling interests | $(45,640)$ | $(63,065)$ |
| Reissuance (repurchase) of treasury stock | 2,542 | 9,212 |
| Net cash used in financing activities | $(542,154)$ | $(475,585)$ |
| Effect of exchange rate changes on cash and cash equivalents | 72,700 | 48,375 |
| Net increase in cash and cash equivalents | 2,773 | 304,451 |
| Cash and cash equivalents at beginning of year | 1,104,636 | 1,107,409 |
| Cash and cash equivalents at end of year | 1,107,409 | 1,411,860 |


|  | FY2013 <br> (For the year ended March 31, 2013) | FY2014 <br> (For the year ended March 31, 2014) |
| :---: | :---: | :---: |
| (Financial services) |  |  |
| Cash flows from operating activities: |  |  |
| Net income | 200,258 | 199,517 |
| Adjustments to reconcile net income to net cash provided by operating activities |  |  |
| Depreciation | 336,528 | 437,896 |
| Provision for doubtful accounts and credit losses | 25,622 | 46,313 |
| Pension and severance costs, less payments | 3,085 | $(1,188)$ |
| Losses on disposal of fixed assets | 216 | 732 |
| Unrealized losses on available-for-sale securities, net | - | 5,636 |
| Deferred income taxes | 70,743 | 51,995 |
| Equity in earnings of affiliated companies | $(1,441)$ | $(1,764)$ |
| Changes in operating assets and liabilities, and other | 32,066 | $(269,875)$ |
| Net cash provided by operating activities | 667,077 | 469,262 |
| Cash flows from investing activities: |  |  |
| Additions to finance receivables | $(16,877,678)$ | $(20,598,521)$ |
| Collection of and proceeds from sales of finance receivables | 15,784,681 | 19,612,456 |
| Additions to fixed assets excluding equipment leased to others | $(14,805)$ | $(13,789)$ |
| Additions to equipment leased to others | $(990,521)$ | $(1,611,155)$ |
| Proceeds from sales of fixed assets excluding equipment leased to others | 1,140 | 880 |
| Proceeds from sales of equipment leased to others | 464,870 | 708,344 |
| Purchases of marketable securities and security investments | $(431,602)$ | $(510,476)$ |
| Proceeds from sales of and maturity of marketable securities and security investments | 383,525 | 505,954 |
| Changes in investments and other assets, and other | $(77,848)$ | $(4,607)$ |
| Net cash used in investing activities | $(1,758,238)$ | $(1,910,914)$ |
| Cash flows from financing activities: |  |  |
| Proceeds from issuance of long-term debt | 3,089,484 | 3,780,228 |
| Payments of long-term debt | $(2,415,566)$ | $(2,831,116)$ |
| Increase in short-term borrowings | 388,416 | 465,731 |
| Net cash provided by financing activities | 1,062,334 | 1,414,843 |
| Effect of exchange rate changes on cash and cash equivalents | 65,151 | 45,231 |
| Net increase in cash and cash equivalents | 36,324 | 18,422 |
| Cash and cash equivalents at beginning of year | 574,564 | 610,888 |
| Cash and cash equivalents at end of year | 610,888 | 629,310 |


| (Consolidated) |  |  |
| :--- | ---: | ---: |
| Effect of exchange rate changes on cash and cash equivalents | 137,851 | 93,606 |
| Net increase in cash and cash equivalents | 39,097 | 322,873 |
| Cash and cash equivalents at beginning of year | $1,679,200$ | $1,718,297$ |
| Cash and cash equivalents at end of year | $1,718,297$ | $2,041,170$ |
|  |  |  |

Note: In the Consolidated Statements of Cash Flows, cash and cash equivalents include cash on hand, bank deposits that can be withdrawn at any time and short-term investments that can be converted into cash at any time and carry minimal risk of change in value.

TOYOTA MOTOR CORPORATION FY2014 Financial Summary (Consolidated financial information has been prepared in accordance with U.S. generally accepted accounting principles)

## (iii) Geographic Information

FY2013 (As of and for the year ended March 31, 2013)

$\quad$| (Yen in millions) |
| :---: |

FY2014 (As of and for the year ended March 31, 2014)
(Yen in millions)

|  | Japan | North America | Europe | Asia | Other | Inter-segment Elimination and/or Unallocated Amount | Consolidated |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net revenues: |  |  |  |  |  |  |  |
| Sales to external customers | 8,532,875 | 7,938,615 | 2,614,070 | 4,475,382 | 2,130,969 | - | 25,691,911 |
| Inter-segment sales and transfers | 5,764,595 | 178,484 | 110,889 | 402,290 | 205,672 | $(6,661,930)$ | - |
| Total | 14,297,470 | 8,117,099 | 2,724,959 | 4,877,672 | 2,336,641 | $(6,661,930)$ | 25,691,911 |
| Operating expenses | 12,787,305 | 7,791,047 | 2,666,731 | 4,481,935 | 2,294,073 | $(6,621,292)$ | 23,399,799 |
| Operating income | 1,510,165 | 326,052 | 58,228 | 395,737 | 42,568 | $(40,638)$ | 2,292,112 |
| Assets | 13,231,184 | 13,720,958 | 2,576,806 | 4,013,429 | 2,731,695 | 5,163,401 | 41,437,473 |

Note: 1.Unallocated corporate assets included under "Inter-segment Elimination and/or Unallocated Amount" for FY2013 and FY2014 are 5,599,970 million yen and $7,659,617$ million yen, respectively, and consist primarily of funds such as cash and cash equivalents, marketable securities and portion of security investments held by TMC.
2."Other" consists of Central and South America, Oceania, Africa and the Middle East.

## (iv) Overseas Sales

FY2013 (For the year ended March 31, 2013)
(Yen in millions)

|  | North America | Europe | Asia | Other | Total |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Overseas sales | $6,790,453$ | $1,901,118$ | $3,940,175$ | $3,929,775$ | $16,561,521$ |
| Consolidated sales | - | - | - | - | $22,064,192$ |
| Ratio of overseas sales | $\%$ | $\%$ | $\%$ | $\%$ | $\%$ |
| to consolidated sales | 30.8 | 8.6 | 17.9 | 17.8 | 75.1 |

FY2014 (For the year ended March 31, 2014)

|  | North America | (Yen in millions) |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | :---: | :---: |
| Overseas sales | $7,919,832$ | $2,495,829$ | $4,252,632$ | Other | Total |  |  |
| Consolidated sales | - | - | - | $-616,944$ | $19,285,237$ |  |  |
| Ratio of overseas sales | $\%$ | $\%$ | $\%$ | - | $25,691,911$ |  |  |
| to consolidated sales | 30.8 | 9.7 | 16.6 | $\%$ | $\%$ |  |  |

Note: "Other" consists of Central and South America, Oceania, Africa and the Middle East, etc.
(8) Significant Subsequent Events

None

## 6. Unconsolidated Financial Statements

(1) Balance Sheets

|  | $\begin{gathered} \text { FY2013 } \\ \text { (March 31, 2013) } \end{gathered}$ | $\begin{gathered} \text { FY2014 } \\ \text { (March 31, 2014) } \end{gathered}$ |
| :---: | :---: | :---: |
| Assets |  |  |
| Current assets |  |  |
| Cash and deposits | 116,338 | 435,824 |
| Trade accounts receivable | 943,100 | 955,591 |
| Marketable securities | 1,283,074 | 1,973,735 |
| Finished goods | 153,710 | 150,694 |
| Work in process | 75,865 | 85,451 |
| Raw materials and supplies | 94,046 | 96,980 |
| Short-term loans | 590,702 | 543,165 |
| Deferred tax assets | 409,157 | 468,216 |
| Others | 535,817 | 522,196 |
| Less: allowance for doubtful accounts | $(1,200)$ | $(8,200)$ |
| Total current assets | 4,200,612 | 5,223,654 |
| Fixed assets |  |  |
| Property, plant and equipment |  |  |
| Buildings, net | 359,978 | 346,983 |
| Structures, net | 39,386 | 39,929 |
| Machinery and equipment, net | 157,647 | 164,554 |
| Vehicle and delivery equipment, net | 16,055 | 17,087 |
| Tools, furniture and fixtures, net | 59,084 | 69,041 |
| Land | 400,979 | 400,912 |
| Construction in progress | 77,086 | 74,570 |
| Total property, plant and equipment | 1,110,218 | 1,113,079 |
| Investments and other assets |  |  |
| Investments in securities | 3,646,313 | 5,010,199 |
| Investments in subsidiaries and affiliates | 1,997,683 | 2,001,419 |
| Long-term loans | 165,041 | 137,232 |
| Others | 136,525 | 146,038 |
| Less: allowance for doubtful accounts | $(21,600)$ | $(21,900)$ |
| Total investments and other assets | 5,923,964 | 7,272,990 |
| Total fixed assets | 7,034,182 | 8,386,070 |
| Total assets | 11,234,794 | 13,609,725 |

TOYOTA MOTOR CORPORATION
FY2014 Financial Summary (Unconsolidated financial information has been prepared in accordance with Japan generally accepted accounting principles)

|  | $\begin{gathered} \text { FY2013 } \\ \text { (March 31, 2013) } \end{gathered}$ | FY2014 (March 31, 2014) |
| :---: | :---: | :---: |
| Liabilities |  |  |
| Current liabilities |  |  |
| Trade notes payable | 38 | 36 |
| Electronically recorded obligations-operating | 253,421 | 257,336 |
| Trade accounts payable | 657,344 | 668,740 |
| Short-term borrowings | 20,000 | 20,000 |
| Current portion of long-term borrowings | 5,703 | - |
| Current portion of bonds | 120,000 | 60,000 |
| Other payables | 341,517 | 366,620 |
| Income taxes payable | 9,993 | 446,291 |
| Accrued expenses | 934,724 | 1,081,268 |
| Deposits received | 641,141 | 660,416 |
| Others | 60,820 | 35,252 |
| Total current liabilities | 3,044,704 | 3,595,962 |
| Long-term liabilities |  |  |
| Bonds | 340,000 | 340,000 |
| Allowance for retirement benefits | 277,999 | 283,155 |
| Deferred tax liabilities | 114,276 | 335,246 |
| Others | 11,441 | 134,921 |
| Total long-term liabilities | 743,717 | 1,093,323 |
| Total liabilities | 3,788,422 | 4,689,285 |
| Net assets |  |  |
| Shareholders' equity |  |  |
| Common stock | 397,049 | 397,049 |
| Capital surplus |  |  |
| Capital reserve | 416,970 | 416,970 |
| Other capital surplus | - | 1,622 |
| Total capital surplus | 416,970 | 418,592 |
| Retained earnings |  |  |
| Legal reserve | 99,454 | 99,454 |
| Other retained earnings |  |  |
| Reserve for special depreciation | 1,627 | 1,240 |
| Reserve for reduction of acquisition cost of fixed assets | 9,633 | 10,714 |
| General reserve | 6,340,926 | 6,340,926 |
| Retained earnings carried forward | 655,963 | 1,676,049 |
| Total retained earnings | 7,107,604 | 8,128,385 |
| Less: treasury stock | $(1,149,599)$ | $(1,140,127)$ |
| Total shareholders' equity | 6,772,026 | 7,803,900 |
| Valuation and translation adjustments |  |  |
| Net unrealized gains on other securities | 664,820 | 1,110,016 |
| Total valuation and translation adjustments | 664,820 | 1,110,016 |
| Stock acquisition rights | 9,525 | 6,522 |
| Total net assets | 7,446,372 | 8,920,439 |
| Total liabilities and net assets | 11,234,794 | 13,609,725 |

(2) Statements of Income

|  | FY2013 <br> (April 1, 2012 through <br> March 31, 2013) | FY2014 (April 1, 2013 through March 31, 2014) |
| :---: | :---: | :---: |
| Net revenues | 9,755,964 | 11,042,163 |
| Cost of sales | 8,459,467 | 8,637,970 |
| Gross profit | 1,296,497 | 2,404,193 |
| Selling, general and administrative expenses | 1,054,364 | 1,135,188 |
| Operating income | 242,133 | 1,269,004 |
| Non-operating income |  |  |
| Interest income | 28,175 | 25,315 |
| Dividend income | 511,139 | 556,561 |
| Others | 122,867 | 167,983 |
| Total non-operating income | 662,182 | 749,859 |
| Non-operating expenses |  |  |
| Interest expenses | 9,618 | 8,129 |
| Others | 38,511 | 172,283 |
| Total non-operating expenses | 48,130 | 180,413 |
| Ordinary income | 856,185 | 1,838,450 |
| Income before income taxes | 856,185 | 1,838,450 |
| Income taxes - current | 69,000 | 492,100 |
| Income taxes - deferred | 89,424 | $(70,459)$ |
| Total income taxes | 158,424 | 421,640 |
| Net income | 697,760 | 1,416,810 |

TOYOTA MOTOR CORPORATION FY2014 Financial Summary (Unconsolidated financial information has been prepared in accordance with Japan generally accepted accounting principles)
(3) Changes in Net Assets

FY2013 (April 1, 2012 through March 31, 2013)

|  | Shareholders' equity |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Common <br> stock | Capital surplus |  |  | Retained earnings |  |  |  |
|  |  | Capital <br> reserve | Other capital surplus | Total capital surplus | Legal reserve | Other retained earnings |  |  |
|  |  |  |  |  |  | Reserve for special depreciation | Reserve for reduction of acquisition cost of fixed assets | General reserve |
| Balance at the beginning of current period | 397,049 | 416,970 | - | 416,970 | 99,454 | 885 | 9,641 | 6,340,926 |
| Changes of items during the period |  |  |  |  |  |  |  |  |
| Appropriation to reserve for special depreciation |  |  |  |  |  | 1,117 |  |  |
| Reversal of reserve for special depreciation |  |  |  |  |  | (374) |  |  |
| Appropriation to reserve for reduction of acquisition cost of fixed assets |  |  |  |  |  |  | 11 |  |
| Reversal of reserve for reduction of acquisition cost of fixed assets |  |  |  |  |  |  | (19) |  |
| Dividends paid |  |  |  |  |  |  |  |  |
| Net income |  |  |  |  |  |  |  |  |
| Repurchase of treasury stock |  |  |  |  |  |  |  |  |
| Reissuance of treasury stock |  |  |  |  |  |  |  |  |
| Net changes of items other than shareholders' equity |  |  |  |  |  |  |  |  |
| Total changes of items during the period | - | - | - | - | - | 742 | (8) | - |
| Balance at the end of current period | 397,049 | 416,970 | - | 416,970 | 99,454 | 1,627 | 9,633 | 6,340,926 |



TOYOTA MOTOR CORPORATION FY2014 Financial Summary (Unconsolidated financial information has been prepared in accordance with Japan generally accepted accounting principles)

FY2014 (April 1, 2013 through March 31, 2014)

|  | Shareholders' equity |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Common stock | Capital surplus |  |  | Retained earnings |  |  |  |
|  |  | Capital <br> reserve | Other capital surplus | Total capital surplus | Legal <br> reserve | Other retained earnings |  |  |
|  |  |  |  |  |  | Reserve for special depreciation | Reserve for reduction of acquisition cost of fixed assets | General reserve |
| Balance at the beginning of current period | 397,049 | 416,970 | - | 416,970 | 99,454 | 1,627 | 9,633 | 6,340,926 |
| Changes of items during the period |  |  |  |  |  |  |  |  |
| Appropriation to reserve for special depreciation |  |  |  |  |  | 88 |  |  |
| Reversal of reserve for special depreciation |  |  |  |  |  | (475) |  |  |
| Appropriation to reserve for reduction of acquisition cost of fixed assets |  |  |  |  |  |  | 1,172 |  |
| Reversal of reserve for reduction of acquisition cost of fixed assets |  |  |  |  |  |  | (91) |  |
| Dividends paid |  |  |  |  |  |  |  |  |
| Net income |  |  |  |  |  |  |  |  |
| Repurchase of treasury stock |  |  |  |  |  |  |  |  |
| Reissuance of treasury stock |  |  | 1,622 | 1,622 |  |  |  |  |
| Net changes of items other than shareholders' equity |  |  |  |  |  |  |  |  |
| Total changes of items during the period | - | - | 1,622 | 1,622 | - | (387) | 1,080 | - |
| Balance at the end of current period | 397,049 | 416,970 | 1,622 | 418,592 | 99,454 | 1,240 | 10,714 | 6,340,926 |


| (Yen in millions) |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Shareholders' equity |  |  |  | Valuation and translation adjustments |  | Stock acquisition rights | Total net assets |
|  | Retained earnings |  | Treasury stock | Total shareholders' equity | Net unrealized gains on other securities | Total valuation and translation adjustments |  |  |
|  | Other retained earnings | Total retained earnings |  |  |  |  |  |  |
|  | Retained earnings carried forward |  |  |  |  |  |  |  |
| Balance at the beginning of current period | 655,963 | 7,107,604 | $(1,149,599)$ | 6,772,026 | 664,820 | 664,820 | 9,525 | 7,446,372 |
| Changes of items during the period |  |  |  |  |  |  |  |  |
| Appropriation to reserve for special depreciation | (88) |  |  |  |  |  |  |  |
| Reversal of reserve for special depreciation | 475 |  |  |  |  |  |  |  |
| Appropriation to reserve for reduction of acquisition cost of fixed assets | $(1,172)$ |  |  |  |  |  |  |  |
| Reversal of reserve for reduction of acquisition cost of fixed assets | 91 |  |  |  |  |  |  |  |
| Dividends paid | $(396,029)$ | $(396,029)$ |  | $(396,029)$ |  |  |  | $(396,029)$ |
| Net income | 1,416,810 | 1,416,810 |  | 1,416,810 |  |  |  | 1,416,810 |
| Repurchase of treasury stock |  |  | (321) | (321) |  |  |  | (321) |
| Reissuance of treasury stock |  |  | 9,793 | 11,415 |  |  |  | 11,415 |
| Net changes of items other than shareholders' equity |  |  |  |  | 445,195 | 445,195 | $(3,003)$ | 442,192 |
| Total changes of items during the period | 1,020,086 | 1,020,780 | 9,471 | 1,031,874 | 445,195 | 445,195 | $(3,003)$ | 1,474,067 |
| Balance at the end of current period | 1,676,049 | 8,128,385 | $(1,140,127)$ | 7,803,900 | 1,110,016 | 1,110,016 | 6,522 | 8,920,439 |

(4) Going Concern Assumption

None

Supplemental Material for Financial Results for FY2014 (Consolidated)
<U.S. GAAP >

|  | FY2013 |  |  |  |  | FY2014 |  |  |  |  | FY2015 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} 1 \mathrm{Q} \\ (2012 / 4-6) \end{gathered}$ | $\begin{gathered} 2 \mathrm{Q} \\ (2012 / 7-9) \\ \hline \end{gathered}$ | $\begin{gathered} 3 Q \\ (2012 / 10-12) \\ \hline \end{gathered}$ | $\begin{gathered} 4 \mathrm{Q} \\ (2013 / 1-3) \end{gathered}$ | 12 months <br> ('12/4-13/3) | $\begin{gathered} 1 Q \\ (2013 / 4-6) \end{gathered}$ | $\begin{gathered} 2 \mathrm{Q} \\ (2013 / 7-9) \end{gathered}$ | $\begin{gathered} 3 Q \\ (2013 / 10-12) \\ \hline \end{gathered}$ | $\begin{gathered} 4 \mathrm{Q} \\ (2014 / 1-3) \end{gathered}$ | 12 months ('13/4-14/3) | 12 months ('14/4-'15/3) |
| Vehicle Production (thousands of units) | 2,236 | 2,164 | 2,028 | 2,271 | 8,698 | 2,254 | 2,201 | 2,233 | 2,344 | 9,032 |  |
| (Japan) <br> - including Daihatsu \& Hino [Daihatsu \& Hino] | $\left[\begin{array}{c} 1,105 \\ {[ } \end{array}\right]$ | $\left.\begin{array}{c} 1,100 \\ 225 \end{array}\right]$ | $\left[\begin{array}{c} 946 \\ {[ } \end{array}\right]$ | $\left.\begin{array}{r} 1,126 \\ 243 \end{array}\right]$ | $\left[\begin{array}{c} 4,276 \\ {[ } \end{array}\right.$ | $\left.\begin{array}{c} 1,059 \\ 230] \end{array}\right]$ | $\left.\begin{array}{c} 1,083 \\ 230] \end{array}\right]$ | $\left[\begin{array}{c} 1,032 \\ {[ } \end{array}\right.$ | $\begin{gathered} 1,171 \\ 267] \end{gathered}$ | $\left[\begin{array}{c} 4,345 \\ {[ } \end{array}\right]$ |  |
| (Overseas) - including Daihatsu \& Hino [Daihatsu \& Hino] | $\left[\begin{array}{r} 1,131 \\ {[ } \end{array}\right]\left[\begin{array}{r} 1 \end{array}\right]$ | 1,064 <br> $59]$ | $\left[\begin{array}{c} 1,082 \\ {[ } \end{array}\right]$ | 1,145 <br> $61]$ | $\left[\begin{array}{c} 4,422 \\ {[ } \end{array}\right.$ | 1,195 67 ] | $1,118$ <br> 67 ] | $\left[\begin{array}{c} 1,201 \\ {[ } \end{array}\right.$ | 1,173 <br> 92 ] | $\left.\left[\begin{array}{c} 4,687 \\ {[ } \end{array}\right] 318\right]\left[\begin{array}{c}  \\ {[ } \end{array}\right]$ |  |
| North America | 451 | 391 | 398 | 437 | 1,677 | 484 | 406 | 434 | 435 | 1,759 |  |
| Europe | 102 | 78 | 87 | 102 | 368 | 108 | 131 | 132 | 135 | 506 |  |
| Asia | 470 | 478 | 488 | 488 | 1,924 | 474 | 462 | 510 | 493 | 1,939 |  |
| Central and South America | 44 | 48 | 57 | 55 | 205 | 64 | 61 | 63 | 54 | 242 |  |
| Oceania | 24 | 30 | 23 | 23 | 100 | 27 | 32 | 25 | 19 | 103 |  |
| Africa | 40 | 39 | 29 | 40 | 148 | 38 | 26 | 37 | 37 | 138 |  |
| Vehicle Sales (thousands of units) | 2,269 | 2,247 | 2,113 | 2,241 | 8,871 | 2,232 | 2,235 | 2,317 | 2,332 | 9,116 | 9,100 |
| (Japan) <br> - including Daihatsu \& Hino <br> [Daihatsu \& Hino] | $\left[\begin{array}{c} 577 \\ {[ } \\ 191] \end{array}\right]$ | $\begin{aligned} & 615 \\ & 175 \end{aligned}$ | $\left[\begin{array}{c} 476 \\ {[ } \end{array}\right]$ | $\begin{aligned} & 611 \\ & 193 \end{aligned}$ | $\left[\begin{array}{c} 2,279 \\ {[ } \end{array}\right]\left[\begin{array}{c} 697 \end{array}\right][$ | $\left.\begin{array}{cc} 526 \\ {[ } & 167 \end{array}\right]\left[\begin{array}{c} {[ } \end{array}\right.$ | $\begin{aligned} & 575 \\ & 168 \end{aligned}$ | $\left[\begin{array}{c} 540 \\ {[ } \end{array}\right]$ | $\begin{aligned} & 724 \\ & 2361 \end{aligned}$ | $\left[\begin{array}{c} 2,365 \\ {[ } \end{array}\right]$ | $\left[\begin{array}{c} 2,210 \\ {[ } \end{array}\right]$ |
| (Overseas) <br> - including Daihatsu \& Hino <br> [Daihatsu \& Hino] | 1,692 <br> 75 ] | $1,632$ <br> $75]$ | $\left[\begin{array}{c} 1,637 \\ {[ } \end{array}\right.$ | $\begin{array}{r} 1,630 \\ 74 \end{array}$ | $\left[\begin{array}{r} 6,592 \\ {[ } \end{array}\right]$ | $\begin{array}{r} 1,706 \\ {[ } \end{array}$ | 1,660 78 ] | $\left[\begin{array}{c} 1,777 \\ {[ } \end{array}\right.$ | 1,608 <br> 83 ] | $\left[\begin{array}{r} 6,751 \\ {[ } \end{array}\right]$ | $\left[\begin{array}{r} 6,890 \\ {[ } \end{array}\right]$ |
| North America | 663 | 598 | 604 | 603 | 2,469 | 689 | 609 | 664 | 567 | 2,529 | 2,620 |
| Europe | 209 | 203 | 191 | 196 | 799 | 193 | 214 | 223 | 214 | 844 | 850 |
| Asia | 418 | 421 | 428 | 416 | 1,684 | 394 | 385 | 422 | 408 | 1,609 | 1,630 |
| Central and South America | 86 | 100 | 87 | 92 | 364 | 106 | 105 | 112 | 91 | 413 | 430 |
| Oceania | 67 | 63 | 70 | 71 | 271 | 60 | 68 | 64 | 66 | 259 | 250 |
| Africa | 62 | 68 | 62 | 67 | 259 | 67 | 65 | 71 | 64 | 267 | 280 |
| Middle East | 186 | 177 | 194 | 183 | 741 | 196 | 212 | 219 | 197 | 824 | 830 |
| Other | 1 | 2 | 1 | 2 | 5 | 1 | 2 | 2 | 1 | 6 |  |
| Total Retail Unit Sales (thousands of units) [Toyota, Daihatsu and Hino] | 2,485 | 2,431 | 2,345 | 2,430 | 9,692 | 2,480 | 2,501 | 2,568 | 2,583 | 10,133 | 10,250 |
| Housing Sales (units) | 930 | 1,494 | 1,485 | 1,969 | 5,878 | 988 | 1,677 | 1,335 | 2,270 | 6,270 | 6,300 |

## Supplemental Material for Financial Results for FY2014 (Consolidated)

<U.S. GAAP >


## Supplemental Material for Financial Results for FY2014 (Consolidated)

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|  | FY2013 |  |  |  | 12 months <br> ('12/4-'13/3) | FY2014 |  |  |  | 12 months('13/4-'14/3) | FY2015 <br> Forecast <br> 12 months <br> $(' 14 / 4-15 / 3)$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} 1 Q \\ (2012 / 4-6) \\ \hline \end{gathered}$ | $\begin{gathered} 2 \mathrm{Q} \\ (2012 / 7-9) \end{gathered}$ | $\begin{gathered} 3 Q \\ (2012 / 10-12) \end{gathered}$ | $\begin{gathered} 4 \mathrm{Q} \\ (2013 / 1-3) \\ \hline \end{gathered}$ |  | $\begin{gathered} 1 \mathrm{Q} \\ (2013 / 4-6) \\ \hline \end{gathered}$ | $\begin{gathered} 2 \mathrm{Q} \\ (2013 / 7-9) \end{gathered}$ | $\begin{array}{\|c} 3 Q \\ (2013 / 10-12) \\ \hline \end{array}$ | $\begin{gathered} 4 Q \\ (2014 / 1-3) \\ \hline \end{gathered}$ |  |  |
| R\&D Expenses (billions of yen) | 197.4 | 210.0 | 198.6 | 201.4 | 807.4 | 244.1 | 232.8 | 226.6 | 206.8 | 910.5 | 960.0 |
| Depreciation Expenses (billions of yen) | 167.7 | 175.9 | 182.3 | 201.3 | 727.3 | 175.5 | 193.2 | 197.8 | 209.3 | 775.9 | 810.0 |
| Geographic Information |  |  |  |  |  |  |  |  |  |  |  |
| Japan | 95.8 | 105.8 | 109.1 | 118.9 | 429.8 | 88.0 | 105.4 | 111.3 | 117.7 | 422.5 | 430.0 |
| North America | 36.1 | 35.8 | 36.3 | 41.3 | 149.6 | 40.9 | 41.3 | 39.0 | 41.8 | 163.2 | 170.0 |
| Europe | 12.6 | 11.7 | 11.5 | 11.7 | 47.7 | 14.3 | 14.2 | 13.9 | 12.1 | 54.7 | 60.0 |
| Asia | 14.9 | 14.2 | 15.8 | 17.8 | 62.8 | 21.0 | 20.8 | 23.4 | 28.0 | 93.2 | 110.0 |
| Other | 8.1 | 8.2 | 9.4 | 11.4 | 37.4 | 11.1 | 11.3 | 10.0 | 9.5 | 42.0 | 40.0 |
| Capital Expenditures (billions of yen) | 139.6 | 179.6 | 211.5 | 321.8 | 852.7 | 203.0 | 224.2 | 212.2 | 361.1 | 1,000.7 | 1,020.0 |
| Geographic Information |  |  |  |  |  |  |  |  |  |  |  |
| Japan | 64.7 | 93.1 | 92.5 | 151.7 | 402.2 | 86.6 | 106.5 | 104.7 | 180.2 | 478.2 | 500.0 |
| North America | 31.0 | 28.3 | 32.8 | 78.9 | 171.2 | 46.1 | 39.0 | 18.9 | 69.0 | 173.0 | 220.0 |
| Europe | 7.1 | 10.9 | 10.7 | 17.4 | 46.2 | 8.8 | 8.6 | 10.5 | 18.6 | 46.6 | 50.0 |
| Asia | 24.1 | 38.7 | 65.1 | 57.3 | 185.3 | 46.9 | 60.8 | 61.9 | 66.9 | 236.6 | 160.0 |
| Other | 12.4 | 8.5 | 10.2 | 16.3 | 47.5 | 14.5 | 9.1 | 16.1 | 26.1 | 66.0 | 90.0 |
| Total Liquid Assets (billions of yen) | 5,087.7 | 5,093.7 | 5,378.6 | 5,883.1 | 5,883.1 | 6,471.9 | 6,944.7 | 7,272.6 | 7,661.9 | 7,661.9 |  |
| Total Assets (billions of yen) | 30,029.7 | 30,100.6 | 32,157.0 | 35,483.3 | 35,483.3 | 37,168.2 | 38,246.7 | 40,518.1 | 41,437.4 | 41,437.4 |  |
| Toyota Motor Corporation Shareholders' Equity (billions of yen) | 10,510.2 | 10,738.8 | 11,261.7 | 12,148.0 | 12,148.0 | 12,897.5 | 13,370.0 | 14,210.0 | 14,469.1 | 14,469.1 |  |
| Return on Equity (\%) | 11.0 | 9.7 | 3.6 | 10.7 | 8.5 | 18.0 | 13.4 | 15.2 | 8.3 | 13.7 |  |
| Return on Asset (\%) | 3.8 | 3.4 | 1.3 | 3.7 | 2.9 | 6.2 | 4.7 | 5.3 | 2.9 | 4.7 |  |
| Number of Consolidated Subsidiaries (including Variable Interest Entities) |  |  |  |  | 540 |  |  | - |  | 542 |  |
| No. of Affil. Accounted for Under the Equity Method |  |  | - | $0$ | 56 |  | , | , | , | 54 |  |


| Analysis of Consolidated Net Income for FY2014 <br> (Note 2) <br> (billions of yen, approximately) | 4Q <br> $(2014 / 1-3)$ | 12 months <br> $(' 13 / 4-14 / 3)$ |
| :--- | ---: | ---: |
| Marketing Efforts | 40.0 | 180.0 |
| Effects of Changes in Exchange Rates | 100.0 | 900.0 |
| Cost Reduction Efforts <br> From Engineering | 80.0 | 290.0 |
| From Manufacturing and Logistics | 70.0 | 240.0 |
| Increases in Expenses, etc. | 10.0 | 50.0 |
| Other | -300.0 | -480.0 |
| (Changes in Operating Income) | 13.8 | 81.2 |
| Non-operating Income | -66.2 | 971.2 |
| Equity in Earnings of Affiliated Companies | 20.8 | 86.9 |
| Income Taxes, Net Income Attributable to <br> Noncontrolling Interests | 21.4 | -263.3 |
| (Changes in Net Income) | (Note 2) | -16.9 |

(*1) Toyota recorded a $\$ 1.2$ billion charge against earnings in the fiscal year ended March 31, 2014, for costs relating to the agreement with the U.S. Attorney's Office for the Southern District of New York.
(*2) Toyota recorded a $\$ 1.1$ billion charge against earnings in the fiscal year ended March 31, 2013,
to cover the costs relating to the economic loss settlement.

## Supplemental Material for Financial Results for FY2014 (Unconsolidated)

## < Japan GAAP >

|  | FY2013 |  |  |  | $\begin{array}{\|l\|} \hline 12 \text { months } \\ (' 12 / 4-13 / 3) \\ \hline \end{array}$ | FY2014 |  |  |  | $\begin{array}{\|c} 12 \text { months } \\ (13 / 4-14 / 3) \\ \hline \end{array}$ | FY2015 <br> Forecast 12 months ('14/4-'15/3) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} 1 Q \\ (2012 / 4-6) \end{gathered}$ | $\begin{gathered} 2 \mathrm{Q} \\ (2012 / 7-9) \end{gathered}$ | $\begin{gathered} 3 \mathrm{Q} \\ (2012 / 10-12) \end{gathered}$ | $\begin{gathered} 4 \mathrm{Q} \\ (2013 / 1-3) \end{gathered}$ |  | $\begin{gathered} 1 Q \\ (2013 / 4-6) \end{gathered}$ | $\begin{gathered} 2 \mathrm{Q} \\ (2013 / 7-9) \end{gathered}$ | $\begin{gathered} 3 \mathrm{Q} \\ (2013 / 10-12) \end{gathered}$ | $\begin{gathered} 4 \mathrm{Q} \\ (2014 / 1-3) \end{gathered}$ |  |  |
| Toyota \& Lexus brand |  |  |  |  |  |  |  |  |  |  |  |
| Domestic Vehicle Production (thousands of units) | 862 | 875 | 749 | 883 | 3,369 | 829 | 854 | 791 | 904 | 3,378 | 3,200 |
| Overseas Vehicle Production (thousands of units) | 1,371 | 1,270 | 1,217 | 1,337 | 5,195 | 1,412 | 1,326 | 1,460 | 1,370 | 5,568 | 5,950 |
| Domestic Vehicle Retail Sales (thousands of units) | 383 | 430 | 346 | 453 | 1,612 | 353 | 404 | 374 | 517 | 1,648 | 1,450 |
| Exports Vehicle Sales (thousands of units) | 523 | 465 | 459 | 476 | 1,923 | 500 | 463 | 461 | 430 | 1,854 | 1,750 |
| North America | 200 | 167 | 176 | 166 | 709 | 198 | 179 | 183 | 160 | 720 | 670 |
| Europe | 88 | 79 | 67 | 88 | 322 | 70 | 60 | 61 | 73 | 264 | 260 |
| Asia | 55 | 58 | 38 | 44 | 195 | 52 | 52 | 54 | 49 | 207 | 220 |
| Central and South America | 26 | 21 | 20 | 23 | 90 | 22 | 23 | 18 | 16 | 79 | 50 |
| Oceania | 43 | 43 | 46 | 42 | 174 | 39 | 47 | 41 | 34 | 161 | 140 |
| Africa | 17 | 16 | 16 | 18 | 67 | 20 | 17 | 17 | 14 | 68 | 80 |
| Middle East | 93 | 80 | 95 | 94 | 362 | 98 | 84 | 85 | 83 | 350 | 330 |
| Other | 1 | 1 | 1 | 1 | 4 | 1 | 1 | 2 | 1 | 5 |  |
| Net Revenues (billions of yen) | 2,480.8 | 2,398.4 | 2,242.8 | 2,633.9 | 9,755.9 | 2,693.0 | 2,716.6 | 2,779.4 | 2,853.0 | 11,042.1 | 10,500.0 |
| Domestic | 882.1 | 956.5 | 785.3 | 972.1 | 3,596.1 | 845.7 | 942.0 | 889.7 | 1,111.6 | 3,789.1 |  |
| Exports | 1,598.7 | 1,441.8 | 1,457.4 | 1,661.7 | 6,159.7 | 1,847.2 | 1,774.6 | 1,889.6 | 1,741.4 | 7,252.9 |  |
| Operating Income (billions of yen) (Operating Income Ratio) (\%) | $\begin{array}{r} 18.8 \\ \left(\begin{array}{r} 18.8 \end{array}\right) \\ \hline \end{array}$ | $\begin{gathered} \hline 48.8 \\ \left(\begin{array}{r} 2.0 \end{array}\right) \\ \hline \end{gathered}$ | $\left.\begin{array}{\|c\|} \hline-46.2 \\ ( \\ ( \end{array}-2.1\right)$ | $\begin{array}{\|r\|} \hline \end{array} \begin{array}{r} 220.6 \\ ( \\ ( \end{array}$ | $\begin{array}{\|r\|} \hline \end{array} \begin{array}{r} 242.1 \\ ( \\ \hline \end{array}$ | $\begin{gathered} 342.6 \\ \left(\begin{array}{rl}  & 12.7 \end{array}\right) \\ \hline \end{gathered}$ | $\begin{array}{r} 304.2 \\ \left(\begin{array}{r} 11.2 \end{array}\right) \\ \hline \end{array}$ | $\begin{array}{r} 274.4 \\ \left(\begin{array}{r} \hline \end{array}\right) \\ \hline \end{array}$ | $\begin{gathered} 347.6 \\ \left(\begin{array}{c} 12.2 \end{array}\right) \\ \hline \end{gathered}$ | $\begin{array}{\|c\|} \hline 1,269.0 \\ \left(\begin{array}{r} 11.5 \end{array}\right) \\ \hline \end{array}$ | $\begin{array}{\|r\|} \hline 1,000.0 \\ ( \\ \hline \end{array}$ |
| Ordinary Income (billions of yen) (Ordinary Income Ratio) (\%) | $\begin{array}{r} 241.5 \\ \left(\begin{array}{r} \hline \end{array}\right) \\ \hline \end{array}$ | $\begin{array}{r} 164.0 \\ \left(\begin{array}{r} 16.8 \end{array}\right) \\ \hline \end{array}$ | $\begin{array}{r} \hline 212.6 \\ \left(\begin{array}{r} \hline \end{array}\right) \\ \hline \end{array}$ | $\left.\begin{array}{\|r\|} \hline 237.9 \\ ( \\ ( \end{array}\right)$ | $\begin{array}{\|r\|} \hline 856.1 \\ ( \\ ( \\ \hline \end{array}$ | $\left.\begin{array}{\|c\|} \hline 634.0 \\ ( \\ (23.5 \end{array}\right)$ | $\begin{array}{r\|} \hline 477.1 \\ ( \\ \hline \end{array}$ | $\begin{gathered} 500.0 \\ \left(\begin{array}{c} 18.0 \end{array}\right) \\ \hline \end{gathered}$ | $\begin{array}{\|r\|} \hline 227.1 \\ ( \\ \hline \end{array}$ | $\begin{array}{\|c\|} \hline 1,838.4 \\ \left(\begin{array}{c} 16.6 \end{array}\right) \\ \hline \end{array}$ | $\begin{array}{\|c\|} \hline 1,730.0 \\ \left(\begin{array}{rl}  & 16.5 \end{array}\right. \\ \hline \end{array}$ |
| Net Income (billions of yen) (Net Income Ratio) (\%) | $\begin{array}{r} 188.8 \\ \left(\begin{array}{r} 7.6 \end{array}\right) \\ \hline \end{array}$ | $\begin{array}{r} 127.9 \\ \left(\begin{array}{r} 123 \end{array}\right) \\ \hline \end{array}$ | $\left.\begin{array}{r} \hline 200.8 \\ \left(\begin{array}{r}  \\ ( \end{array}\right) .0 \end{array}\right)$ | $\begin{array}{\|r\|} \hline \\ \left(\begin{array}{r} 180.0 \\ ( \end{array}\right. \\ \hline \end{array}$ | $\begin{array}{r} 697.7 \\ \left(\begin{array}{r}  \\ (7.2 \end{array}\right) \\ \hline \end{array}$ | $\begin{gathered} \hline 482.7 \\ \left(\begin{array}{r} 17.9 \end{array}\right) \\ \hline \end{gathered}$ | $\begin{array}{r} 372.9 \\ \left(\begin{array}{r} 13.7 \end{array}\right) \\ \hline \end{array}$ | $\begin{gathered} 437.8 \\ \left(\begin{array}{c} 15.8 \end{array}\right) \\ \hline \end{gathered}$ | $\begin{array}{r} 123.3 \\ \left(\begin{array}{r} 4.3 \end{array}\right) \\ \hline \end{array}$ | $\begin{gathered} 1,416.8 \\ \left(\begin{array}{r} 12.8 \end{array}\right) \\ \hline \end{gathered}$ | $\begin{array}{\|c\|} \hline 1,390.0 \\ \left(\begin{array}{l} 13.2 \end{array}\right) \\ \hline \end{array}$ |
| R\&D Expenses (billions of yen) | 175.6 | 180.0 | 175.0 | 180.0 | 710.9 | 210.3 | 206.7 | 197.0 | 181.9 | 796.1 | 840.0 |
| Depreciation Expenses (billions of yen) | 43.1 | 49.5 | 47.6 | 42.0 | 182.3 | 44.5 | 41.1 | 41.3 | 41.1 | 168.1 | 170.0 |
| Capital Expenditures (billions of yen) | 27.7 | 38.3 | 47.0 | 57.8 | 170.8 | 36.2 | 38.4 | 37.4 | 67.2 | 179.3 | 220.0 |


| Analysis of Unconsolidated Net Income for FY2014 (billions of yen, approximately) | $\begin{gathered} 4 \mathrm{Q} \\ (2014 / 1-3) \\ \hline \end{gathered}$ | 12 months <br> ('13/4-'14/3) |
| :---: | :---: | :---: |
| Marketing Efforts | 0.0 | 145.0 |
| Effects of Changes in Exchange Rates | 110.0 | 900.0 |
| Cost Reduction Efforts | 60.0 | 170.0 |
| From Engineering | 60.0 | 155.0 |
| From Manufacturing and Logistics | 0.0 | 15.0 |
| Increases in Expenses, etc. | -45.0 | -190.0 |
| Other | 2.0 | 1.8 |
| (Changes in Operating Income) | 127.0 | 1,026.8 |
| Non-operating Income | -137.8 | -44.6 |
| Income Taxes, etc. | -45.9 | -263.2 |
| (Changes in Net Income) | -56.7 | 719.0 |

## Cautionary Statement with Respect to Forward-Looking Statements <br> This report contains forward-looking statements that reflect Toyota's plans and expectations.

These forward-looking statements are not guarantees of future performance and involve known and unknown risks, uncertainties and other factors that may cause Toyota's actual results, performance, achievements or financial position to be materially different from any future results, performance, achievements or financial position expressed or implied by these forward-looking statements. These factors include, but are not limited to: (i) changes in economic conditions and market demand affecting, and the competitive environment in, the automotive markets in Japan, North America, Europe, Asia and other markets in which Toyota operates; (ii) fluctuations in currency exchange rates, particularly with respect to the value of the Japanese yen, the U.S. dollar, the euro, the Australian dollar, the Russian ruble, the Canadian dollar and the British pound and interest rates fluctuations; (iii) changes in funding environment in financial markets and increased competition in the financial services industry; (iv) Toyota s ability to market and distribute effectively; (v) Toyota s ability to realize production efficiencies and to implement capital expenditures at the levels and times planned by management; (vi) changes in the laws, regulations and government policies in the markets in which Toyota operates that affect Toyota $s$ automotive operations, particularly laws, regulations and government policies relating to vehicle safety including remedial measures such as recalls, trade, environmental protection, vehicle, emissions and vehicle fuel economy, as well as changes in laws, regulations and government policies that affect Toyota's other operations, including the outcome of current and future litigation and other legal proceedings, government proceedings and investigations; (vii) political and economic instability in the markets in which Toyota operates; (viii) Toyota's ability to timely develop and achieve market acceptance of new products that meet customer demand; (ix) any damage to Toyota's brand image; ( x ) Toyota' s reliance on various suppliers for the provision of supplies; (xi) increases in prices of raw materials; (xii) Toyota s reliance on various digital and information technologies; (xiil) fuel shortages or interruptions in electricity, transportation systems, labor strikes, work stoppages or other interruptions to, for the proluction its produt or whe its prods (xiv) the impat of natur
 A discussion of the and other factors which may affect Toyota's actual results, s, performance, achievements or financial position is contained in Toyota's annual report on Form 20-F which is on file with the United States Securities and Exchange Commission.
(Note 1) Shows the number of employees as of the end of each period (excluding loan employees from Toyota
and its consolidated subsidiaries ("Toyota") to outside Toyota and including loan employees from outside Toyota to Toyota)
(Note 2) Shows "Net income attributable to Toyota Motor Corporation"
(Note 3) 2Q= Interim Dividend, 4Q= Year-end Dividend, FY= Annual Dividend
(Note 4) Figures for depreciation expenses and capital expenditures do not include vehicles in operating lease
(Note 5) Excludes financial subsidiaries

