# FINANCIAL SUMMARY

## FY2011

(April 1, 2010 through March 31, 2011)

English translation from the original Japanese-language document

**TOYOTA MOTOR CORPORATION** 

#### **FY2011 Consolidated Financial Results**



(Consolidated financial information has been prepared in accordance with accounting principles generally accepted in the United States of America)

English translation from the original Japanese-language document

May 11, 2011

Company name

Stock exchanges on which the shares are listed

Code number

URL

Representative

Contact person

Date of the ordinary general shareholders' meeting

Payment date of cash dividends Filing date of financial statements

Supplemental materials prepared for financial results

Earnings announcement for financial results

: Toyota Motor Corporation

: Tokyo, Osaka, Nagoya, Sapporo and Fukuoka Stock Exchanges in Japan

: 7203

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Tel. (0565)28-2121

: June 17, 2011

: June 20, 2011

: June 24, 2011

: yes

: yes

(Amounts are rounded to the nearest million yen for consolidated results)

#### 1. Consolidated Results for FY2011 (April 1, 2010 through March 31, 2011)

(1) Consolidated fi	I) Consolidated financial results (%							rious year)
	Net revenues		Operating incom	e	Income before income taxes and equity in earnings of affiliated companies  Net income attribut Toyota Motor Corp			
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
FY2011	18,993,688	0.2	468,279	217.4	563,290	93.3	408,183	94.9
FY2010	18.950.973	-7.7	147.516	_	291,468	_	209.456	

(Note) Comprehensive income: FY2011 110,297 million yen ( -76.6 %), FY2010 470,402 million yen ( - %)

	Net income attributable to Toyota Motor Corporation per share - Basic	Net income attributable to Toyota Motor Corporation per share - Diluted	Ratio of net income attributable to Toyota Motor Corporation to Toyota Motor Corporation shareholders' equity	Ratio of income before income taxes and equity in earnings of affiliated companies to total assets	Ratio of operating income to net revenues
	Yen	Yen	%	%	%
FY2011	130.17	130.16	3.9	1.9	2.5
FY2010	66.79	66.79	2.1	1.0	0.8

Reference: Equity in earnings of affiliated companies: FY2011 215,016 million yen, FY2010 45,408 million yen

(2) Consolidated financial position

	L) Consolidated in					
		Total assets	Shareholders' equity	Toyota Motor Corporation	Ratio of Toyota Motor Corporation	Toyota Motor Corporation Shareholders' equity
				shareholders' equity	shareholders' equity	per share
ſ		Million yen	Million yen	Million yen	%	Yen
	FY2011	29,818,166	10,920,024	10,332,371	34.7	3,295.08
	FY2010	30,349,287	10,930,443	10,359,723	34.1	3,303.49

(3) Consolidated cash flows

(o) conconduced o	4011 110110			
	From operating activities	From investing activities	From financing activities	Cash and cash equivalents at end of year
	Million yen	Million yen	Million yen	Million yen
FY2011	2,024,009	-2,116,344	434,327	2,080,709
FY2010	2.558.530	-2.850.184	-277.982	1,865,746

#### 2. Cash dividends

	Annual cash dividends per share					Ratio of total amount		
	End of first quarter	End of second quarter	End of third quarter	Year-end	Annual	Total amount of cash dividends (annual)	Dividends payout ratio (consolidated)	of dividends to Toyota Motor Corporation shareholders' equity (consolidated)
	Yen	Yen	Yen	Yen	Yen	Million Yen	%	%
FY2010	_	20.00	_	25.00	45.00	141,120	67.4	1.4
FY2011	_	20.00	_	30.00	50.00	156,791	38.4	1.5
FY2012 (forecast)	_	_	_	_	_		_	

### 3. Forecast of consolidated results for FY2012 (April 1, 2011 through March 31, 2012)

Due to the impact of the Great East Japan Earthquake, a reasonable forecast for FY2012 cannot be made at this point. The forecast for FY2012 will be disclosed as soon as it becomes available.

#### 4. Others

(1) Changes in significant subsidiaries during FY2011

(Changes in specified subsidiaries that caused a change in the scope of consolidation): none

(2) Changes in accounting principles, procedures, and disclosures during FY2011

(i) Changes by a newly issued accounting pronouncement: yes

(ii) Changes other than (2)-(i) above: none

Note: For more details, please see page 13 "(6) Summary of Significant Accounting Policies".

(3) Number of shares issued and outstanding (common stock)

- (i) Number of shares issued and outstanding at the end of each fiscal year (including treasury stock): FY2011 3,447,997,492 shares, FY2010 3,447,997,492 shares
- (ii) Number of treasury stock at the end of each fiscal year: FY2011 312,298,805 shares, FY2010 312,002,149 shares
- (iii) Average number of shares issued and outstanding in each fiscal year: FY2011 3,135,880,538 shares, FY2010 3,135,986,228 shares

#### Reference: Overview of the Unconsolidated Financial Results

#### **FY2011 Unconsolidated Financial Results**

(Unconsolidated financial information has been prepared in accordance with accounting principles generally accepted in Japan)

English translation from the original Japanese-language document

(Amounts less than one million yen are omitted for unconsolidated results)

#### 1. Unconsolidated results for FY2011 (April 1, 2010 through March 31, 2011)

1) Unconsolidated financial results							(% of change from pre	vious year)
	Net revenues		Operating income	9	Ordinary incom	e	Net income	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
FY2011	8,242,830	-4.1	-480,938	_	-47,012	l —	52,764	101.5
FY2010	8,597,872	-7.3	-328,061	_	-77,120		26,188	-53.8

	Net income per share - Basic	Net income per share - Diluted
	Yen	Yen
FY2011	16.83	16.83
FY2010	8.35	8.35

(2) Unconsolidated financial position

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	Total assets	Net assets	Equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
FY2011	9,593,164	6,538,399	68.0	2,081.64
FY2010	10,350,776	6,637,692	64.0	2,113.70

Reference: Equity at the end of FY2011: 6,527,392 million yen, Equity at the end of FY2010: 6,628,542 million yen

### Information Regarding the Audit Procedures

At the time of disclosure of this report, the procedures for audit of financial statements, pursuant to the "Financial Instruments and Exchange Act" of Japan, have not been completed.

#### Cautionary Statement with Respect to Forward-Looking Statements, and Other Information

This report contains forward-looking statements that reflect Toyota's forecasts for consolidated and unconsolidated results. These forward-looking statements are not guarantees of future performance and involve known and unknown risks, uncertainties and other factors that may cause Toyota's actual results, performance, achievements or financial position to be materially different from any future results, performance, achievements or financial position expressed or implied by these forward-looking statements. These factors include: (i) changes in economic conditions and market demand affecting, and the competitive environment in, the automotive markets in Japan, North America, Europe, Asia and other markets in which Toyota operates; (ii) fluctuations in currency exchange rates, particularly with respect to the value of the Japanese yen, the U.S. dollar, the Euro, the Australian dollar, the Canadian dollar and the British pound; (iii) changes in funding environment in financial markets; (iv) Toyota's ability to realize production efficiencies and to implement capital expenditures at the levels and times planned by management; (v) changes in the laws, regulations and government policies in the markets in which Toyota operates that affect Toyota's automotive operations, particularly laws, regulations and government policies relating to vehicle safety including remedial measures such as recalls, trade, environmental protection, vehicle emissions and vehicle fuel economy, as well as changes in laws, regulations and government policies that affect Toyota's other operations, including the outcome of current and future litigation and other legal proceedings, government proceedings and investigations; (vi) political instability in the markets in which Toyota operates; (vii) Toyota's ability to timely develop and achieve market acceptance of new products that meet customer demand; (viii) any damage to Toyota's brand image; (xi) fuel shortages or interruptions in transportation strikes, work stoppages or other interruption

A discussion of these and other factors which may affect Toyota's actual results, performance, achievements or financial position is contained in Toyota's annual report on Form 20-F, which is on file with the United States Securities and Exchange Commission.

Consolidated financial information in this report is prepared in accordance with accounting principles generally accepted in the United States of America. Certain prior year amounts have been reclassified to conform to the presentations for the year ended March 31, 2011.

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#### 1. Business Results

### (1) Consolidated Financial Results for FY2011

#### Financial Results

Reviewing FY2011, the world economy is improving mainly due to the effect of the expansion of domestic demands and exports in emerging countries especially in Asia, and the economic stimulus measures undertaken by various countries. Although the Japanese economy has gained momentum from improved corporate revenues and rallies in exports and production, it is still facing dire challenges linked to the persistently low employment figures and to the weakened economic activity resulting from the impact of the Great East Japan Earthquake.

For automobile industry, market has expanded especially in emerging countries such as China, and technological development and new product launches have been accelerated, caused by increase of customers' demands for the compact cars and low-price cars, and growth of worldwide environmental consciousness.

Under these conditions, consolidated vehicle sales in Japan and overseas increased by 71 thousand units, or 1.0%, to 7,308 thousand units in FY2011 compared with FY2010 (April 1, 2009 through March 31, 2010). Vehicle sales in Japan decreased by 250 thousand units, or 11.5%, to 1,913 thousand units in FY2011 compared with FY2010 under the declined market in Japan. However, with the efforts of dealers nationwide, Toyota and Lexus brands' market share excluding mini-vehicles was 47.3%, and market share (including Daihatsu and Hino brands) including mini-vehicles was 43.7%, each remained at a high level following FY2010. Meanwhile, overseas vehicle sales increased by 321 thousand units, or 6.3%, to 5,395 thousand units in FY2011 compared with FY2010, because of the sales expansion in Asia and other regions.

As for the results of operations, net revenues increased by 42.7 billion yen, or 0.2%, to 18,993.6 billion yen in FY2011 compared with FY2010, and operating income increased by 320.7 billion yen, or 217.4%, to 468.2 billion yen in FY2011 compared with FY2010. Among the factors contributing to an increase in operating income were the effects of marketing efforts of 490.0 billion yen and cost reduction efforts of 180.0 billion yen. On the other hand, factors resulting in a decrease in operating income primarily included the effects of changes in exchange rates of 290.0 billion yen, an increase in expense of 30.0 billion yen, and other factors of 29.3 billion yen. Income before income taxes and equity in earnings of affiliated companies increased by 271.8 billion yen, or 93.3%, to 563.2 billion yen in FY2011 compared with FY2010. Net income attributable to Toyota Motor Corporation increased by 198.7 billion yen, or 94.9%, to 408.1 billion yen in FY2011 compared with FY2010.

### Segment Operating Results

#### (i) Automotive:

Net revenues for the automotive operations increased by 139.9 billion yen, or 0.8%, to 17,337.3 billion yen in FY2011 compared with FY2010, and operating income increased by 172.3 billion yen to 86.0 billion yen in FY2011 compared with FY2010. The increase in operating income was mainly due to cost reduction efforts and increases in both production volume and vehicle unit sales, despite the effects of changes in exchange rates.

#### (ii) Financial services:

Net revenues for the financial services operations decreased by 53.2 billion yen, or 4.3%, to 1,192.2 billion yen in FY2011 compared with FY2010. However, operating income increased by 111.3 billion yen, or 45.1%, to 358.2 billion yen in FY2011 compared with FY2010. The increase in operating income was mainly due to a decrease in the provision for credit losses in sales finance subsidiaries.

#### (iii) All other:

Net revenues for all other businesses increased by 24.6 billion yen, or 2.6%, to 972.2 billion yen in FY2011 compared with FY2010, and operating income increased by 44.1 billion yen to 35.2 billion yen in FY2011 compared with FY2010.

### Geographic Information

### (i) Japan:

Net revenues in Japan decreased by 234.1 billion yen, or 2.1%, to 10,986.2 billion yen in FY2011 compared with FY2010, and operating loss increased by 137.2 billion yen to 362.4 billion yen in FY2011 compared with FY2010. The increase in operating loss was mainly due to the effects of changes in exchange rates and decreases in both production volume and vehicle unit sales, despite cost reduction efforts.

### (ii) North America:

Net revenues in North America decreased by 241.4 billion yen, or 4.3%, to 5,429.1 billion yen in FY2011 compared with FY2010. However, operating income increased by 254.1 billion yen, or 297.1%, to 339.5 billion yen in FY2011 compared with FY2010. The increase in operating income was mainly due to a decrease in the provision for credit losses in sales finance subsidiaries, an increase in production volume and cost reduction efforts.

#### (iii) Europe:

Net revenues in Europe decreased by 165.6 billion yen, or 7.7%, to 1,981.4 billion yen in FY2011 compared with FY2010. However, operating income increased by 46.1 billion yen to 13.1 billion yen in FY2011 compared with FY2010. The increase in operating income was mainly due to a decrease in expenses, despite decreases in both production volume and vehicle unit sales.

#### (iv) Asia:

Net revenues in Asia increased by 719.2 billion yen, or 27.1%, to 3,374.6 billion yen in FY2011 compared with FY2010, and operating income increased by 109.4 billion yen, or 53.8%, to 313.0 billion yen in FY2011 compared with FY2010. The increase in operating income was mainly due to increases in both production volume and vehicle unit sales.

#### (v) Other (Central and South America, Oceania and Africa):

Net revenues in other regions increased by 135.3 billion yen, or 8.1%, to 1,809.1 billion yen in FY2011 compared with FY2010, and operating income increased by 44.6 billion yen, or 38.6%, to 160.1 billion yen in FY2011 compared with FY2010. The increase in operating income was mainly due to increases in both production volume and vehicle unit sales.

### (2) Consolidated Financial Position for FY2011

Cash flows from operating activities resulted in an increase in cash by 2,024.0 billion yen in FY2011. Net cash provided by operating activities decreased by 534.5 billion yen from 2,558.5 billion yen in FY2010. Cash flows from investing activities resulted in a decrease in cash by 2,116.3 billion yen in FY2011. Net cash used in investing activities decreased by 733.8 billion yen from 2,850.1 billion yen in FY2010. Cash flows from financing activities resulted in an increase in cash by 434.3 billion yen in FY2011. Net cash provided by financing activities increased by 712.2 billion yen compared with 277.9 billion yen net cash used in financing activities in FY2010. After taking into account the effect of changes in exchange rates, cash and cash equivalents increased by 215.0 billion yen, or 11.5%, to 2,080.7 billion yen at the end of FY2011 compared with the end of FY2010.

### (3) Basic Policy on the Distribution of Profits and the Distribution of Profits for FY2011

Toyota Motor Corporation ("TMC") deems the benefit of its shareholders as one of its priority management policies, and it is working to improve corporate structure towards the realization of sustainable growth in order to enhance its corporate value.

TMC will strive to continue to pay stable dividends while giving due consideration to factors such as business results for each term, investment plans and its cash reserves.

In order to successfully compete in this highly competitive industry, TMC plans to utilize its internal funds for the early commercialization of technologies for the next-generation environment and safety, giving priority to customer safety and sense of security.

Considering these factors, with respect to the dividends for FY2011, TMC plans to propose a year-end dividend of 30 yen per share, and an annual dividend of 50 yen per share, combined with the interim dividend of 20 yen per share.

TMC pays dividends twice a year – an interim dividend and a year-end dividend –, and in order to secure an opportunity to directly seek shareholders' opinions, TMC will treat payments of year-end dividends as a matter to be resolved at the 107th Ordinary General Shareholders' Meeting, even though TMC's articles of incorporation stipulate that retained earnings can be distributed as dividends pursuant to the resolution of the board of directors.

In FY2011, TMC did not repurchase its own shares, excluding shares constituting less than one unit that were purchased by TMC upon request.

Going forward, in view of the uncertain condition of the global economy, TMC will not repurchase its own shares for the time being to prioritize securing its cash reserves.

### 2. Management Policy

### (1) Toyota's Basic Management Policy

"Management Policy" has been omitted, as there were no significant changes from the matters disclosed in the "Financial Summary" for the fiscal year ended March 31, 2007 (released on May 9, 2007).

The aforementioned information is available on the following Web sites.

Toyota Web site:

http://www.toyota.co.jp

Tokyo Stock Exchange Group, Inc. Web site (listed company search page):

http://www.tse.or.jp/listing/compsearch/index.html (Japanese only)

### (2) Medium- and Long-term Management Strategy

The Toyota Group as a whole will make an even greater effort to address the following in order to realize two of Toyota's enduring wishes: "to be a company customers choose" and "to bring smiles to every customer who chooses Toyota."

First, in product development, we intend to proceed with substantial improvement in design and perceived quality and the establishment of organization by which products launched at a certain region will be developed based on the customer needs of such region. For "Eco-Cars", we will make all-around efforts to expand our product line-up of hybrid vehicles and develop next-generation eco-cars such as plug-in hybrid vehicles, electric vehicles and fuel cell vehicles, along with the high-efficiency gasoline engine.

Second, as for "emerging markets" with strong promise for future growth, we intend to reinforce core models for local production such as IMV and newly developed compact vehicles, while launching more hybrid vehicles. Through these efforts, we will build a well-balanced business structure that impartially allocates resources to both developed countries and emerging countries.

(\*) IMV is an abbreviation for Innovative International Multi-purpose Vehicle, which refers to sport-utility vehicles (SUVs), pickup trucks, and other multi-purpose vehicles that is produced overseas for markets worldwide.

Third, to quickly reflect feedback from our customers around the world in our R&D, production and sales operations, we will build a structure wherein decisions can be made regionally, in areas closest to the customers.

Fourth, we will further reinforce three basic functions: quality improvement, cost reduction, and human resource development.

Based on these efforts, Toyota will contribute to realize "enriching lives of communities" through manufacturing "good automobiles" that is accepted by customers and society. This will encourage more customers to well-purchase Toyota cars and thereby lead to the establishment of a stable business base. By perpetuating this good cycle, we will aim to realize "sustainable growth" and enhance corporate value. And, through full observance of corporate ethics such as compliance with applicable laws and regulations, Toyota will fulfill its social responsibilities by carrying out its Corporate Social Responsibility (CSR).

#### 3. Consolidated Production and Sales

### (1) Production

(Units)

Business segment		FY2010 (April 1, 2009 through March 31, 2010)	FY2011 (April 1, 2010 through March 31, 2011)	Increase (Decrease)
	Japan	3,956,996	3,721,351	(235,645)
	North America	1,041,833	1,338,294	296,461
	Europe	432,626	371,528	(61,098)
Automotive	Asia	1,021,019	1,343,719	322,700
	Other	356,966	394,829	37,863
	Total	6,809,440	7,169,721	360,281
Other	Housing	4,727	5,014	287

### (2) Sales (by destination)

(Units)

				(0:::10)
Business	segment	FY2010 (April 1, 2009 through March 31, 2010)	FY2011 (April 1, 2010 through March 31, 2011)	Increase (Decrease)
	Japan	2,162,418	1,913,117	(249,301)
	North America	2,097,374	2,031,249	(66,125)
	Europe	858,390	795,534	(62,856)
Automotive	Asia	979,651	1,255,016	275,365
	Other	1,139,329	1,313,123	173,794
	Total	7,237,162	7,308,039	70,877
Other	Housing	5,281	5,157	(124)

Note: 1 Production in "Automotive" indicates production units of vehicles (new).

<sup>2 &</sup>quot;Other" in "Automotive" consists of Central and South America, Oceania and Africa.

Note: 1 Sales in "Automotive" indicates sales units of vehicles (new).

<sup>2 &</sup>quot;Other" in "Automotive" consists of Central and South America, Oceania, Africa and the Middle East, etc.

### 4. Breakdown of Consolidated Net Revenues

(Amount: million yen)

		(7 title ditt. 11 milet 1 yen)		
Business segment		FY2010 (April 1, 2009 through March 31, 2010)	FY2011 (April 1, 2010 through March 31, 2011)	Increase (Decrease)
	Vehicles	14,309,595	14,507,479	197,884
Automotive	Parts & components for overseas production	355,273	335,366	(19,907)
Automotive	Parts	1,543,941	1,553,497	9,556
	Other	978,499	926,411	(52,088)
	Total	17,187,308	17,322,753	135,445
Financial services	-	1,226,244	1,173,168	(53,076)
	Housing	136,673	132,003	(4,670)
	Telecommunications	44,288	45,477	1,189
Other	Other	356,460	320,287	(36,173)
	Total	537,421	497,767	(39,654)
Total		18,950,973	18,993,688	42,715

Note: The amounts represent net revenues from external customers.

### 5. Consolidated Financial Statements

## (1) Consolidated Balance Sheets

(Amount: million ven)

			(Amount: million yen)
	FY2010 (As of March 31, 2010)	FY2011 (As of March 31, 2011)	Increase (Decrease)
Assets			
Current assets:			
Cash and cash equivalents	1,865,746	2,080,709	214,963
Time deposits	392,724	203,874	(188,850)
Marketable securities	1,793,165	1,225,435	(567,730)
Trade accounts and notes receivable, less allowance for doubtful accounts of ¥13,735 million as of March 31, 2010 and ¥11,856 million as of March 31, 2011	1,886,273	1, <del>44</del> 9,151	(437,122)
Finance receivables, net	4,209,496	4,136,805	(72,691)
Other receivables	360,379	306,201	(54,178)
Inventories	1,422,373	1,304,242	(118,131)
Deferred income taxes	632,164	605,884	(26,280)
Prepaid expenses and other current assets	511,284	517,454	6,170
Total current assets	13,073,604	11,829,755	(1,243,849)
Noncurrent finance receivables, net	5,630,680	5,556,746	(73,934)
Investments and other assets:			
Marketable securities and other securities investments	2,256,279	3,571,187	1,314,908
Affiliated companies	1,879,320	1,827,331	(51,989)
Employees receivables	67,506	62,158	(5,348)
Other	730,997	661,829	(69,168)
Total investments and other assets	4,934,102	6,122,505	1,188,403
Property, plant and equipment:			
Land	1,261,349	1,237,620	(23,729)
Buildings	3,693,972	3,635,605	(58,367)
Machinery and equipment	9,298,967	8,947,350	(351,617)
Vehicles and equipment on operating leases	2,613,248	2,491,946	(121,302)
Construction in progress	226,212	298,828	72,616
Total property, plant and equipment, at cost	17,093,748	16,611,349	(482,399)
Less – Accumulated depreciation	(10,382,847)	(10,302,189)	80,658
Total property, plant and equipment, net	6,710,901	6,309,160	(401,741)
Total assets	30,349,287	29,818,166	(531,121)

(Amount: million ven)

			(Amount: million yen)
	FY2010 (As of March 31, 2010)	FY2011 (As of March 31, 2011)	Increase (Decrease)
Liabilities			
Current liabilities:			
Short-term borrowings	3,279,673	3,179,009	(100,664)
Current portion of long-term debt	2,218,324	2,772,827	554,503
Accounts payable	1,956,505	1,503,072	(453,433)
Other payables	572,450	579,326	6,876
Accrued expenses	1,735,930	1,773,233	37,303
Income taxes payable	153,387	112,801	(40,586)
Other current liabilities	769,945	870,722	100,777
Total current liabilities	10,686,214	10,790,990	104,776
Long-term liabilities:			
Long-term debt	7,015,409	6,449,220	(566,189)
Accrued pension and severance costs	678,677	668,022	(10,655)
Deferred income taxes	813,221	810,127	(3,094)
Other long-term liabilities	225,323	179,783	(45,540)
Total long-term liabilities	8,732,630	8,107,152	(625,478)
Total liabilities	19,418,844	18,898,142	(520,702)
Shareholders' equity			
Toyota Motor Corporation shareholders' equity:			
Common stock, no par value,	397,050	397,050	_
authorized: 10,000,000,000 shares as of March 31, 2010 and March 31, 2011 issued: 3,447,997,492 shares			
as of March 31, 2010 and March 31, 2011			
Additional paid-in capital	501,331	505,760	4,429
Retained earnings	11,568,602	11,835,665	267,063
Accumulated other comprehensive income (loss)	(846,835)	(1,144,721)	(297,886)
Treasury stock, at cost, 312,002,149 shares as of March 31, 2010 and 312,298,805 shares as of March 31, 2011	(1,260,425)	(1,261,383)	(958)
Total Toyota Motor Corporation shareholders' equity	10,359,723	10,332,371	(27,352)
Noncontrolling interest	570,720	587,653	16,933
Total shareholders' equity	10,930,443	10,920,024	(10,419)
Commitments and contingencies			
Total liabilities and shareholders' equity	30,349,287	29,818,166	(531,121)

### (2) Consolidated Statements of Income

(Amount: million yen)

			(Amount: million yen)
	FY2010 (For the year ended March 31, 2010)	FY2011 (For the year ended March 31, 2011)	Increase (Decrease)
Net revenues:			
Sales of products	17,724,729	17,820,520	95,791
Financing operations	1,226,244	1,173,168	(53,076)
Total net revenues	18,950,973	18,993,688	42,715
Costs and expenses:			
Cost of products sold	15,971,496	15,985,783	14,287
Cost of financing operations	712,301	629,543	(82,758)
Selling, general and administrative	2,119,660	1,910,083	(209,577)
Total costs and expenses	18,803,457	18,525,409	(278,048)
Operating income	147,516	468,279	320,763
Other income (expense):			_
Interest and dividend income	78,224	90,771	12,547
Interest expense	(33,409)	(29,318)	4,091
Foreign exchange gain, net	68,251	14,305	(53,946)
Other income, net	30,886	19,253	(11,633)
Total other income (expense)	143,952	95,011	(48,941)
Income before income taxes and equity in earnings of affiliated companies	291,468	563,290	271,822
Provision for income taxes	92,664	312,821	220,157
Equity in earnings of affiliated companies	45,408	215,016	169,608
Net income	244,212	465,485	221,273
Less: Net income attributable to the noncontrolling interest	(34,756)	(57,302)	(22,546)
Net income attributable to Toyota Motor Corporation	209,456	408,183	198,727

(Amount: yen)

Net income attributable to Toyota Motor Corporation per share			
Basic	66.79	130.17	63.38
Diluted	66.79	130.16	63.37

## (3) Consolidated Statements of Shareholders' Equity

(Amount: million yen)

		FY2010 (For the year ended March 31, 2010)							
	Common	Additional paid-in capital	Retained earnings	Accumulated other comprehensive income (loss)	Treasury stock, at cost	Total Toyota Motor Corporation shareholders' equity	Noncontrolling interest	Total shareholders' equity	
Balances at March 31, 2009	397,050	501,211	11,531,622	(1,107,781)	(1,260,895)	10,061,207	539,530	10,600,737	
Equity transaction with noncontrolling interests and other		(2,116)				(2,116)	(2,748)	(4,864)	
Issuance during the year		2,236				2,236		2,236	
Comprehensive income:									
Net income		,	209,456			209,456	34,756	244,212	
Other comprehensive income									
Foreign currency translation adjustments				9,894		9,894	5,721	15,615	
Unrealized gains on securities, net of reclassification adjustments				176,407		176,407	4,095	180,502	
Pension liability adjustments				74,645		74,645	98	74,743	
Total comprehensive income						470,402	44,670	515,072	
Dividends paid to Toyota Motor Corporation shareholders			(172,476)			(172,476)		(172,476)	
Dividends paid to noncontrolling interests							(10,732)	(10,732)	
Purchase and reissuance of common stock					470	470		470	
Balances at March 31, 2010	397,050	501,331	11,568,602	(846,835)	(1,260,425)	10,359,723	570,720	10,930,443	

(Amount: million yen)

							(An	nount: million yen
				FY2011 (For the ye	ear ended Mar	ch 31, 2011)		
	Common stock	Additional paid-in capital	Retained earnings	Accumulated other comprehensive income (loss)	Treasury stock, at cost	Total Toyota Motor Corporation shareholders' equity	Noncontrolling interest	Total shareholders' equity
Balances at March 31, 2010	397,050	501,331	11,568,602	(846,835)	(1,260,425)	10,359,723	570,720	10,930,443
Equity transaction with noncontrolling interests and other		2,310				2,310	5,183	7,493
Issuance during the year		2,119				2,119		2,119
Comprehensive income:								
Net income			408,183			408,183	57,302	465,485
Other comprehensive income (loss)								
Foreign currency translation adjustments				(287,613)		(287,613)	(11,965)	(299,578)
Unrealized losses on securities, net of reclassification adjustments				(26,058)		(26,058)	(1,599)	(27,657)
Pension liability adjustments				15,785		15,785	(4,331)	11,454
Total comprehensive income						110,297	39,407	149,704
Dividends paid to Toyota Motor Corporation shareholders			(141,120)			(141,120)		(141,120)
Dividends paid to noncontrolling interests							(27,657)	(27,657)
Purchase and reissuance of common stock					(958)	(958)		(958)
Balances at March 31, 2011	397,050	505,760	11,835,665	(1,144,721)	(1,261,383)	10,332,371	587,653	10,920,024

### (4) Consolidated Statements of Cash Flows

(Amount: million yen)

Provision for doubtful accounts and credit losses Pension and severance costs, less payments Losses on disposal of fixed assets Unrealized losses on available-for-sale securities, net Deferred income taxes Equity in earnings of affiliated companies Changes in operating assets and liabilities, and other Net cash provided by operating activities  Cash flows from investing activities: Additions to finance receivables Collection of and proceeds from sales of finance receivables  100,775 4,140 (23,414 1,254 (24,68) (24,58) (25,537 (25,			(Amount: million yen)
Cash flows from operating activities:         March 31, 2010)         March 31, 2011)           Net income         244,212         465,485           Adjustments to reconcile net income to net cash provided by operating activities         1,414,569         1,175,573           Perpreciation         1,414,569         1,175,573           Pension and severance costs, less payments         1,00,775         4,140           Losses on disposal of fixed assets         46,937         36,214           Unrealized losses on available-for-sale securities, net         2,486         7,915           Deferred income taxes         25,537         85,710           Equity in earnings of affiliated companies         (45,408)         (215,016           Changes in operating assets and liabilities, and other         768,168         487,402           Net cash provided by operating activities         2,558,530         2,024,009           Cash flows from investing activities:         (7,806,201)         (8,438,785)           Additions to finance receivables         (7,806,201)         (8,438,785)           Collection of and proceeds from sales of finance receivables         7,517,968         8,003,940		FY2010	FY2011
Cash flows from operating activities:  Net income  Adjustments to reconcile net income to net cash provided by operating activities  Depreciation  Provision for doubtful accounts and credit losses  Pension and severance costs, less payments  Losses on disposal of fixed assets  Unrealized losses on available-for-sale securities, net  Deferred income taxes  Equity in earnings of affiliated companies  Changes in operating assets and liabilities, and other  Net cash provided by operating activities:  Additions to finance receivables  Collection of and proceeds from sales of finance receivables  Adjustments 244,212  465,485  244,212  465,485  244,212  465,485  244,212  465,485  46,989  1,175,573  4,140  23,414  46,937  46,937  4,140  23,414  46,937  36,214  47,915  4,915  4,915  4,915  4,915  4,916  4,917  4,140  4,917  4,140  4,917  4,140  4,918  4,917  4,918  4,917  4,918  4,917  4,918  4,917  4,918  4,917  4,918  4,918  4,917  4,918  4			
Net income  Adjustments to reconcile net income to net cash provided by operating activities  Depreciation  Provision for doubtful accounts and credit losses  Pension and severance costs, less payments  Losses on disposal of fixed assets  Unrealized losses on available-for-sale securities, net  Deferred income taxes  Equity in earnings of affiliated companies  Changes in operating assets and liabilities, and other  Net cash provided by operating activities:  Additions to finance receivables  Collection of and proceeds from sales of finance receivables  Additions to finance receivables  Collection of and proceeds from sales of finance receivables  Additions to finance receivables  Collection of and proceeds from sales of finance receivables  Additions to finance receivables  Cash flows from investing activities:  Additions to finance receivables  Collection of and proceeds from sales of finance receivables  Collection of and proceeds from sales of finance receivables  Additions to finance receivables  Collection of and proceeds from sales of finance receivables  Additions to finance receivables  Collection of and proceeds from sales of finance receivables  Additions to finance receivables  Collection of and proceeds from sales of finance receivables  Collection of and proceeds from sales of finance receivables	•	March 31, 2010)	March 31, 2011)
Net income  Adjustments to reconcile net income to net cash provided by operating activities  Depreciation  Provision for doubtful accounts and credit losses  Pension and severance costs, less payments  Losses on disposal of fixed assets  Unrealized losses on available-for-sale securities, net  Deferred income taxes  Equity in earnings of affiliated companies  Changes in operating assets and liabilities, and other  Net cash provided by operating activities:  Additions to finance receivables  Collection of and proceeds from sales of finance receivables  Additions to finance receivables  Collection of and proceeds from sales of finance receivables  Additions to finance receivables  Collection of and proceeds from sales of finance receivables  Additions to finance receivables  Cash flows from investing activities:  Additions to finance receivables  Collection of and proceeds from sales of finance receivables  Collection of and proceeds from sales of finance receivables  Additions to finance receivables  Collection of and proceeds from sales of finance receivables  Additions to finance receivables  Collection of and proceeds from sales of finance receivables  Additions to finance receivables  Collection of and proceeds from sales of finance receivables  Collection of and proceeds from sales of finance receivables	Cash flows from operating activities:		
Adjustments to reconcile net income to net cash provided by operating activities  Depreciation  Provision for doubtful accounts and credit losses  Pension and severance costs, less payments  Losses on disposal of fixed assets  Unrealized losses on available-for-sale securities, net  Deferred income taxes  Equity in earnings of affiliated companies  Changes in operating assets and liabilities, and other  Net cash provided by operating activities:  Additions to finance receivables  Collection of and proceeds from sales of finance receivables  Additions to finance receivables  Deferred income taxes  (7,806,201)  (8,438,785)  (8,438,785)	• -	244.212	465,485
provided by operating activities  Depreciation  Provision for doubtful accounts and credit losses  Pension and severance costs, less payments  Losses on disposal of fixed assets  Unrealized losses on available-for-sale securities, net  Deferred income taxes  Equity in earnings of affiliated companies  Changes in operating assets and liabilities, and other  Net cash provided by operating activities  Additions to finance receivables  Collection of and proceeds from sales of finance receivables  1,414,569  1,175,573  4,140  23,414  46,937  36,214  46,937  2,486  7,915  2,486  7,915  (45,408)  (215,016  487,402  768,168  487,402  (7,806,201)  (8,438,785  Collection of and proceeds from sales of finance receivables  7,517,968  8,003,940		,	,
Provision for doubtful accounts and credit losses Pension and severance costs, less payments Losses on disposal of fixed assets Unrealized losses on available-for-sale securities, net Deferred income taxes Equity in earnings of affiliated companies Changes in operating assets and liabilities, and other Net cash provided by operating activities  Additions to finance receivables Collection of and proceeds from sales of finance receivables  100,775 4,140 (23,414 (23,41) (24,68 (24,68 (24,68 (24,68) (24,68) (24,58) (24,58) (24,58) (24,58) (24,58) (24,58) (24,58) (24,58) (24,58) (24,58) (24,58) (24,58) (24,58) (24,58) (24,58) (24,58) (24,58) (24,58) (24,58) (			
Pension and severance costs, less payments Losses on disposal of fixed assets Unrealized losses on available-for-sale securities, net Deferred income taxes Equity in earnings of affiliated companies Changes in operating assets and liabilities, and other Net cash provided by operating activities  Cash flows from investing activities: Additions to finance receivables Collection of and proceeds from sales of finance receivables  1,254 46,937 36,214 2,486 7,915 2,486 7,915 2,5537 85,710 2,486 7,915 2,5537 85,710 2,558,530 2,024,009 (215,016 2,558,530 2,024,009 (8,438,785 7,517,968 8,003,940	Depreciation	1,414,569	1,175,573
Losses on disposal of fixed assets Unrealized losses on available-for-sale securities, net Deferred income taxes Equity in earnings of affiliated companies Changes in operating assets and liabilities, and other Net cash provided by operating activities Cash flows from investing activities: Additions to finance receivables Collection of and proceeds from sales of finance receivables  46,937 2,486 7,915 2,486 7,915 2,5537 85,710 2,486 7,915 2,558,730 2,024,008 (215,016 2,558,530 2,024,009 2,024,009 2,758,530 2,024,009 2,758,785 2,7517,968 8,003,940	Provision for doubtful accounts and credit losses	100,775	4,140
Unrealized losses on available-for-sale securities, net  Deferred income taxes  Equity in earnings of affiliated companies  Changes in operating assets and liabilities, and other  Net cash provided by operating activities  Cash flows from investing activities:  Additions to finance receivables  Collection of and proceeds from sales of finance receivables  2,486  7,915  85,710  (45,408)  (215,016  487,402  2,558,530  2,024,009  (7,806,201)  (8,438,785  8,003,940	Pension and severance costs, less payments	1,254	(23,414)
Deferred income taxes Equity in earnings of affiliated companies Changes in operating assets and liabilities, and other Net cash provided by operating activities  Cash flows from investing activities: Additions to finance receivables Collection of and proceeds from sales of finance receivables  25,537 85,710 (45,408) (215,016 2,558,530 2,024,009 (7,806,201) (8,438,785 7,517,968 8,003,940	Losses on disposal of fixed assets	46,937	36,214
Equity in earnings of affiliated companies  Changes in operating assets and liabilities, and other  Net cash provided by operating activities  Cash flows from investing activities:  Additions to finance receivables  Collection of and proceeds from sales of finance receivables  (45,408)  (215,016  487,402  2,558,530  2,024,009  (7,806,201)  (8,438,785  7,517,968  8,003,940	Unrealized losses on available-for-sale securities, net	2,486	7,915
Changes in operating assets and liabilities, and other 768,168 487,402  Net cash provided by operating activities 2,558,530 2,024,009  Cash flows from investing activities:  Additions to finance receivables (7,806,201) (8,438,785)  Collection of and proceeds from sales of finance receivables 7,517,968 8,003,940	Deferred income taxes	25,537	85,710
Net cash provided by operating activities 2,558,530 2,024,009  Cash flows from investing activities:  Additions to finance receivables (7,806,201) (8,438,785)  Collection of and proceeds from sales of finance receivables 7,517,968 8,003,940	Equity in earnings of affiliated companies	(45,408)	(215,016)
Cash flows from investing activities:  Additions to finance receivables  Collection of and proceeds from sales of finance receivables  (7,806,201)  (8,438,785)  7,517,968  8,003,940	Changes in operating assets and liabilities, and other	768,168	487,402
Additions to finance receivables (7,806,201) (8,438,785) Collection of and proceeds from sales of finance receivables 7,517,968 8,003,940	Net cash provided by operating activities	2,558,530	2,024,009
Additions to finance receivables (7,806,201) (8,438,785) Collection of and proceeds from sales of finance receivables 7,517,968 8,003,940	Cash flows from investing activities:		
Collection of and proceeds from sales of finance receivables 7,517,968 8,003,940	- 1	(7.806.201)	(8.438.785)
		, , , ,	, , ,
	Additions to fixed assets excluding equipment leased to others	(604,536)	(629,326)
	<b>5</b> , .	, , ,	(1,061,865)
Proceeds from sales of fived assets excluding equipment	Proceeds from sales of fixed assets excluding equipment	, ,	51,342
Proceeds from sales of equipment leased to others 465,092 486,695	Proceeds from sales of equipment leased to others	465,092	486,695
Purchases of marketable securities and security investments (2,412,182) (4,421,807	Purchases of marketable securities and security investments	(2,412,182)	(4,421,807)
security investments	security investments	1,108,741	3,716,156
Payment for additional investments in affiliated companies, net of cash acquired (1,020)		(1,020)	(299)
Changes in investments and other assets, and other (337,454) 177,605	Changes in investments and other assets, and other	(337,454)	177,605
Net cash used in investing activities (2,850,184) (2,116,344	Net cash used in investing activities	(2,850,184)	(2,116,344)
Cash flows from financing activities:	Cash flows from financing activities:		
Proceeds from issuance of long-term debt 3,178,310 2,931,436	Proceeds from issuance of long-term debt	3,178,310	2,931,436
Payments of long-term debt (2,938,202) (2,489,632	Payments of long-term debt	(2,938,202)	(2,489,632)
Increase (decrease) in short-term borrowings (335,363) 162,260	Increase (decrease) in short-term borrowings	(335,363)	162,260
Dividends paid (172,476) (141,120	Dividends paid	(172,476)	(141,120)
Purchase of common stock, and other (10,251) (28,617	Purchase of common stock, and other	(10,251)	(28,617)
Net cash provided by (used in) financing activities (277,982) 434,327	Net cash provided by (used in) financing activities	(277,982)	434,327
	Effect of exchange rate changes on cash and cash equivalents		(127,029)
	-	· · · · · ·	214,963
	Cash and cash equivalents at beginning of year		1,865,746
Cash and cash equivalents at end of year 1,865,746 2,080,709	Cash and cash equivalents at end of year	1,865,746	2,080,709

Note: In the Consolidated Statements of Cash Flows, cash and cash equivalents include cash on hand, bank deposits that can be withdrawn at any time and short-term investments that can be converted into cash at any time and carry minimal risk of change in value.

### (5) Events and Conditions which Indicate there could be Substantial Doubt about Going Concern Assumption

None

### (6) Summary of Significant Accounting Policies

"Summary of Significant Accounting Policies" has been omitted, as there were no significant changes from the most recent Securities Report (filed on June 25, 2010). Changes in accounting principles, procedures, and disclosures for consolidated financial statements by newly issued accounting pronouncements are set forth below.

In June 2009, the Financial Accounting Standards Board ("FASB") issued updated guidance of accounting for and disclosure of transfers and servicing. This guidance eliminates the concept of a qualifying special-purpose entity, changes the requirements for derecognizing financial assets, and requires additional disclosures about transfers of financial assets. Toyota and its consolidated subsidiaries ("Toyota") adopted this guidance from the fiscal year begun after November 15, 2009. The adoption of this guidance did not have a material impact on Toyota's consolidated financial statements.

In June 2009, FASB issued updated guidance of accounting for and disclosure of consolidation. This guidance changes how a company determines when a variable interest entity should be consolidated. Toyota adopted this guidance from the fiscal year begun after November 15, 2009. The adoption of this guidance did not have a material impact on Toyota's consolidated financial statements.

In July 2010, FASB issued updated disclosure guidance on receivables. This guidance requires additional disclosures about the credit quality of financing receivables and the allowance for credit losses. Toyota adopted this guidance from the fiscal year ended March 31, 2011. The adoption of this guidance did not have a material impact on Toyota's consolidated financial statements.

### (7) Segment Information

### (i) Segment Operating Results and Assets

FY2010 (As of and for the year ended March 31, 2010)

(Amount: million yen)

	Automotive	Financial Services	All Other	Inter-segment Elimination and/or Unallocated Amount	Consolidated
Net revenues:					
Sales to external customers	17,187,308	1,226,244	537,421	_	18,950,973
Inter-segment sales and transfers	10,120	19,163	410,194	(439,477)	
Total	17,197,428	1,245,407	947,615	(439,477)	18,950,973
Operating expenses	17,283,798	998,480	956,475	(435,296)	18,803,457
Operating income (loss)	(86,370)	246,927	(8,860)	(4,181)	147,516
Assets	12,359,404	13,274,953	1,119,635	3,595,295	30,349,287
Investment in equity method investees	1,692,702	129,745	_	44,993	1,867,440
Depreciation expenses	1,018,935	348,820	46,814	_	1,414,569
Capital expenditure	616,216	774,102	21,751	25,532	1,437,601

### FY2011 (As of and for the year ended March 31, 2011)

(Amount: million yen)

	Automotive	Financial Services	All Other	Inter-segment Elimination and/or Unallocated Amount	Consolidated
Net revenues:					
Sales to external customers	17,322,753	1,173,168	497,767	_	18,993,688
Inter-segment sales and transfers	14,567	19,037	474,485	(508,089)	_
Total	17,337,320	1,192,205	972,252	(508,089)	18,993,688
Operating expenses	17,251,347	833,925	937,010	(496,873)	18,525,409
Operating income	85,973	358,280	35,242	(11,216)	468,279
Assets	11,341,558	13,365,394	1,146,720	3,964,494	29,818,166
Investment in equity method investees	1,784,539	3,519	3,045	26,885	1,817,988
Depreciation expenses	819,075	330,865	25,633	_	1,175,573
Capital expenditure	691,867	991,330	21,058	(13,064)	1,691,191

Note: Unallocated corporate assets included under "Inter-segment Elimination and/or Unallocated Amount" for FY2010 and FY2011 are 4,205,402 million yen and 4,613,672 million yen, respectively, and consist primarily of funds such as cash and cash equivalents, marketable securities and portion of security investments held by TMC.

### (ii) Geographic Information

### FY2010 (As of and for the year ended March 31, 2010)

(Amount: million yen)

	Japan	North America	Europe	Asia	Other	Inter-segment Elimination and/or Unallocated Amount	Consolidated
Net revenues:							
Sales to external customers	7,314,813	5,583,228	2,082,671	2,431,648	1,538,613	_	18,950,973
Inter-segment sales and transfers	3,905,490	87,298	64,378	223,679	135,248	(4,416,093)	_
Total	11,220,303	5,670,526	2,147,049	2,655,327	1,673,861	(4,416,093)	18,950,973
Operating expenses	11,445,545	5,585,036	2,180,004	2,451,800	1,558,287	(4,417,215)	18,803,457
Operating income (loss)	(225,242)	85,490	(32,955)	203,527	115,574	1,122	147,516
Assets	12,465,677	10,223,903	2,060,962	1,925,126	1,803,703	1,869,916	30,349,287

### FY2011 (As of and for the year ended March 31, 2011)

(Amount: million yen)

	Japan	North America	Europe	Asia	Other	Inter-segment Elimination and/or Unallocated Amount	Consolidated
Net revenues:							
Sales to external customers	6,966,929	5,327,809	1,920,416	3,138,112	1,640,422	_	18,993,688
Inter-segment sales and transfers	4,019,317	101,327	61,081	236,422	168,694	(4,586,841)	_
Total	10,986,246	5,429,136	1,981,497	3,374,534	1,809,116	(4,586,841)	18,993,688
Operating expenses	11,348,642	5,089,633	1,968,349	3,061,557	1,648,987	(4,591,759)	18,525,409
Operating income (loss)	(362,396)	339,503	13,148	312,977	160,129	4,918	468,279
Assets	11,285,864	9,910,828	1,931,231	2,138,499	2,044,379	2,507,365	29,818,166

Note: 1.Unallocated corporate assets included under "Inter-segment Elimination and/or Unallocated Amount" for FY2010 and FY2011 are 4,205,402 million yen and 4,613,672 million yen, respectively, and consist primarily of funds such as cash and cash equivalents, marketable securities and portion of security investments held by TMC.

<sup>2. &</sup>quot;Other" consists of Central and South America, Oceania and Africa.

### (iii) Overseas Sales

### FY2010 (For the year ended March 31, 2010)

(Amount: million yen)

	North America	Europe	Asia	Other	Total
Overseas sales	5,718,381	2,023,280	2,641,471	2,838,671	13,221,803
Consolidated sales	_	_	_	_	18,950,973
Ratio of overseas sales	%	%	%	%	%
to consolidated sales	30.2	10.7	13.9	15.0	69.8

### FY2011 (For the year ended March 31, 2011)

(Amount: million yen)

	North America	Europe	Asia	Other	Total
Overseas sales	5,398,278	1,793,932	3,280,384	3,196,114	13,668,708
Consolidated sales	_	<u> </u>	_	_	18,993,688
Ratio of overseas sales	%	%	%	%	%
to consolidated sales	28.4	9.5	17.3	16.8	72.0

Note: "Other" consists of Central and South America, Oceania, Africa and the Middle East, etc.

#### 6. Unconsolidated Financial Statements

#### (1) Balance Sheets

(Amount: million yen) FY2010 FY2011 (As of March 31, 2010) (As of March 31, 2011) **Assets** Current assets 40,926 Cash and deposits 43,181 Trade accounts receivable 1,108,417 596,450 Marketable securities 2,177,316 1,302,090 120,817 56,182 Finished goods 72,720 72,062 Work in process Raw materials and supplies 59,653 100,037 5,255 Income taxes receivable 20,112 Short-term loans 383,137 298,794 Deferred tax assets 318,318 369,359 546,986 287,622 Others Less: allowance for doubtful accounts (1,700)(900)Total current assets 4,834,106 3,142,738 Fixed assets Property, plant and equipment Buildings, net 412,666 380,605 46,802 43,237 Structures, net 291,059 Machinery and equipment, net 229,189 18,948 18,328 Vehicle and delivery equipment, net Tools, furniture and fixtures, net 76,076 65,233 Land 399,664 379,990 Construction in progress 93,159 83,873 1,338,377 1,200,458 Total property, plant and equipment Investments and other assets Investments in securities 1,529,014 2,721,813 1,889,205 Investments in subsidiaries and affiliates 1,911,791 Long-term loans 460,362 322,276 Deferred tax assets 128,684 197,245 Others 170,239 141,025 Less: allowance for doubtful accounts (21,800)(21,600)Total investments and other assets 4,178,292 5,249,966 Total fixed assets 5,516,670 6,450,425 Total assets 10,350,776 9,593,164

(Amount: million yen)

		(Amount: million yen)
	FY2010 (As of March 31, 2010)	FY2011 (As of March 31, 2011)
Liabilities		
Current liabilities		
Trade notes payable	894	674
Trade accounts payable	1,023,947	390,907
Short-term borrowings	-	10,000
Current portion of long-term borrowings	150,000	163,800
Current portion of bonds	50,000	_
Other payables	297,681	308,458
Accrued expenses	634,221	741,604
Deposits received	352,914	449,748
Others	25,540	29,845
Total current liabilities	2,535,200	2,095,039
Long-term liabilities		
Bonds	530,000	530,000
Long-term borrowings	363,185	145,147
Allowance for retirement benefits	270,635	269,541
Others	14,063	15,037
Total long-term liabilities	1,177,884	959,725
Total liabilities	3,713,084	3,054,765
Net assets		
Shareholders' equity		
Common stock	397,049	397,049
Capital surplus		
Capital reserve	416,970	416,970
Other capital surplus	1,132	1,132
Total capital surplus	418,103	418,103
Retained earnings	·	
Legal reserve	99,454	99,454
Other retained earnings		
Reserve for losses on overseas investments	12	_
Reserve for special depreciation	1,791	1,194
Reserve for reduction of acquisition cost of fixed assets	8,462	8,956
General reserve	6,340,926	6,340,926
Retained earnings carried forward	405,130	316,890
Total retained earnings	6,855,777	6,767,422
Less: treasury stock	(1,278,708)	(1,279,668)
Total shareholders' equity	6,392,222	6,302,907
Valuation and translation adjustments		
Net unrealized gains on other securities	236,133	224,485
Deferred hedge gains or losses	186	· _
Total valuation and translation adjustments	236,319	224,485
Stock acquisition rights	9,149	11,006
Total net assets	6,637,692	6,538,399
Total liabilities and net assets	10,350,776	9,593,164
. Star habilities and not assets	10,000,770	3,030,104

## (2) Statements of Income

(Amount:	million	ven)

(Amount: milli						
	FY2010 (April 1, 2009 through March 31, 2010)	FY2011 (April 1, 2010 through March 31, 2011)				
Net revenues	8,597,872	8,242,830				
Cost of sales	7,866,781	7,601,036				
Gross profit	731,090	641,794				
Selling, general and administrative expenses	1,059,151	1,122,733				
Operating loss	(328,061)	(480,938)				
Non-operating income						
Interest income	40,326	31,262				
Dividend income	242,562	331,293				
Others	111,856	160,760				
Total non-operating income	394,745	523,316				
Non-operating expenses						
Interest expenses	14,839	15,138				
Others	128,966	74,251				
Total non-operating expenses	143,805	89,390				
Ordinary loss	(77,120)	(47,012)				
Loss before income taxes	(77,120)	(47,012)				
Income taxes – current	(3,600)	16,500				
Income taxes – deferred	(99,708)	(116,277)				
Total income taxes	(103,308)	(99,777)				
Net income	26,188	52,764				

## (3) Changes in Net Assets

(Amount:	million	ven)

		(Amount: million yen)
	FY2010 (April 1, 2009 through March 31, 2010)	FY2011 (April 1, 2010 through March 31, 2011)
Shareholders' equity		
Common stock		
Balance at the end of previous period	397,049	397,049
Balance at the end of current period	397,049	397,049
Capital surplus		
Capital reserve		
Balance at the end of previous period	416,970	416,970
Balance at the end of current period	416,970	416,970
Other capital surplus		
Balance at the end of previous period	1,287	1,132
Changes of items during the period		
Reissuance of common stock	(155)	_
Total changes of items during the period	(155)	_
Balance at the end of current period	1,132	1,132
Total capital surplus		
Balance at the end of previous period	418,258	418,103
Changes of items during the period		
Reissuance of common stock	(155)	_
Total changes of items during the period	(155)	-
Balance at the end of current period	418,103	418,103
Retained earnings		
Legal reserve		
Balance at the end of previous period	99,454	99,454
Balance at the end of current period	99,454	99,454
Other retained earnings		
Reserve for losses on overseas investments		
Balance at the end of previous period	25	12
Changes of items during the period		
Reversal of reserve for losses on overseas investments	(12)	(12)
Total changes of items during the period	(12)	(12)
Balance at the end of current period	12	-
Reserve for special depreciation		
Balance at the end of previous period	2,573	1,791
Changes of items during the period		
Appropriation to reserve for special depreciation	379	188
Reversal of reserve for special depreciation	(1,160)	(786)
Total changes of items during the period	(781)	(597)
Balance at the end of current period	1,791	1,194

(Amount: million yen)

		(Amount: million yen)
	FY2010 (April 1, 2009 through March 31, 2010)	FY2011 (April 1, 2010 through March 31, 2011)
Reserve for reduction of acquisition cost of fixed assets		
Balance at the end of previous period	8,451	8,462
Changes of items during the period		
Appropriation to reserve for reduction of acquisition cost of fixed assets	30	516
Reversal of reserve for reduction of acquisition cost of fixed assets	(19)	(21)
Total changes of items during the period	11	494
Balance at the end of current period	8,462	8,956
General reserve		
Balance at the end of previous period	6,340,926	6,340,926
Balance at the end of current period	6,340,926	6,340,926
Retained earnings carried forward		
Balance at the end of previous period	550,634	405,130
Changes of items during the period	·	
Reversal of reserve for losses on overseas investments	12	12
Appropriation to reserve for special depreciation	(379)	(188)
Reversal of reserve for special depreciation	1,160	786
Appropriation to reserve for reduction of acquisition cost of fixed assets	(30)	(516)
Reversal of reserve for reduction of acquisition cost of fixed assets	19	21
Dividends paid	(172,476)	(141,119)
Net income	26,188	52,764
Total changes of items during the period	(145,504)	(88,239)
Balance at the end of current period	405,130	316,890
Total retained earnings		
Balance at the end of previous period	7,002,065	6,855,777
Changes of items during the period		
Reversal of reserve for losses on overseas investments	-	_
Appropriation to reserve for special depreciation	-	_
Reversal of reserve for special depreciation Appropriation to reserve for reduction of acquisition cost of fixed assets	_	_
Reversal of reserve for reduction of acquisition cost of fixed assets	_	_
Dividends paid	(172,476)	(141,119)
Net income	26,188	52,764
Total changes of items during the period	(146,287)	(88,355)
Balance at the end of current period	6,855,777	6,767,422
Treasury stock		
Balance at the end of previous period	(1,279,189)	(1,278,708)
Changes of items during the period		
Purchase of common stock	(165)	(960)
Reissuance of common stock	646	<u> </u>
Total changes of items during the period	481	(960)
Balance at the end of current period	(1,278,708)	(1,279,668)

(Amount: million yen)

FY2010			(Amount: million yen)
Balance at the end of previous period   6,538,184   6,392,222		(April 1, 2009 through	(April 1, 2010 through
Changes of items during the period   (172,476)   (141,119)   Net income   26,188   52,764   Purchase of common stock   (165)   (960)   (145,1961)	Total shareholders' equity	,	· · · · · · · · · · · · · · · · · · ·
Dividends paid   (172,476) (141,119)   Net income   26,188   52,764   Purchase of common stock   (165) (960)   Reissuance of common stock   491   —	Balance at the end of previous period	6,538,184	6,392,222
Net income         26,188         52,764           Purchase of common stock         (165)         (960)           Reissuance of common stock         491         —           Total changes of items during the period         (145,961)         (89,315)           Balance at the end of current period         6,392,222         6,302,907           Valuation and translation adjustments         Valuation and translation adjustments           Net unrealized gains on other securities         3106,158         236,133           Changes of items other than shareholders' equity         106,158         236,133           Net changes of items other than shareholders' equity         129,974         (11,648)           Total changes of items during the period         236,133         224,485           Deferred hedge gains or losses         Balance at the end of previous period         517         186           Changes of items during the period         331)         (186)           Net changes of items during the period         331)         (186)           Total valuation and translation adjustments         348         348           Balance at the end of orurent period         106,676         236,319           Changes of items during the period         106,676         236,319           Changes of items other than sharehol	Changes of items during the period		
Purchase of common stock Reissuance of tems during the period Reit changes of items other than shareholders' equity Reit changes of items during the period Reit changes of ite	,	(172,476)	(141,119)
Reissuance of common stock	Net income	26,188	52,764
Total changes of items during the period (145,961) (89,315) Balance at the end of current period (5,392,222 (5,302,907) Valuation and translation adjustments (84 turnealized gains on other securities (84 the end of previous period (106,158 (236,133) (11,848) (11,8	Purchase of common stock	(165)	(960)
Balance at the end of current period Valuation and translation adjustments Net unrealized gains on other securities Balance at the end of previous period Changes of items during the period Net changes of items during the period Balance at the end of previous period Changes of items during the period Deferred hedge gains or losses Balance at the end of previous period Changes of items during the period Net	Reissuance of common stock	<b>4</b> 91	_
Valuation and translation adjustments Net unrealized gains on other securities Balance at the end of previous period Changes of items during the period Net changes of items during the period Balance at the end of current period Balance at the end of current period Changes of items during the period Balance at the end of current period Changes of items during the period Otal changes of items during the period Salance at the end of previous period Changes of items during the period Net changes of items during the period Net changes of items other than shareholders' equity Total changes of items other than shareholders' equity Total valuation and translation adjustments Balance at the end of previous period Net changes of items during the period Sock acquisition rights Balance at the end of current period Net changes of items during the period Otal reas softer than shareholders' equity Total changes of items during the period Otal reas general the end of current period Otal reas general the end of current period Otal reas general the end of previous period Otal reas general the end of previous period Otal reas general gene	Total changes of items during the period	(145,961)	(89,315)
Net unrealized gains on other securities   Balance at the end of previous period   106,158   236,133   Changes of items other than shareholders' equity   129,974   (11,648)   Total changes of items other than shareholders' equity   129,974   (11,648)   Balance at the end of current period   236,133   224,485   Deferred hedge gains or losses   Balance at the end of previous period   517   186   Changes of items during the period   331)   (186)   Total changes of items during the period   331)   (186)   Total changes of items during the period   331)   (186)   Total changes of items during the period   186   —   Total valuation and translation adjustments   Balance at the end of previous period   106,676   239,319   Changes of items during the period   106,676   239,319   Changes of items during the period   129,643   (11,834)   Total changes of items during the period   129,643   (11,834)   Total changes of items during the period   129,643   (11,834)   Total changes of items during the period   236,319   224,485   Stock acquisition rights   Balance at the end of current period   236,319   224,485   Stock acquisition rights   Balance at the end of previous period   7,055   9,149   Changes of items during the period   2,093   1,857   Total changes of items during the period   2,093   1,857   Total changes of items during the period   2,093   1,857   Total changes of items during the period   3,149   11,006   Total net assets   Balance at the end of previous period   6,651,917   6,637,692   Changes of items during the period   6,651,917   6,637,692   Changes of items during the period   6,651,917   6,637,692   Changes of items during the period   2,093   1,857   Changes of items during the period   3,149   1,006   Changes of items during the period   6,651,917   6,637,692	Balance at the end of current period	6,392,222	6,302,907
Balance at the end of previous period         106,158         236,133           Changes of items during the period         129,974         (11,648)           Net changes of items during the period         129,974         (11,648)           Balance at the end of current period         236,133         224,485           Deferred hedge gains or losses         Balance at the end of previous period         517         186           Changes of items during the period         517         186           Changes of items during the period         (331)         (186)           Net changes of items during the period         (331)         (186)           Balance at the end of current period         186         —           Total valuation and translation adjustments         318         236,319           Balance at the end of previous period         106,676         236,319           Changes of items during the period         129,643         (11,834)           Net changes of items other than shareholders' equity         129,643         (11,834)           Total changes of items during the period         236,319         224,485           Stock acquisition rights         31,49         31,487           Balance at the end of previous period         7,055         9,149           Changes of items during the perio	Valuation and translation adjustments		
Changes of items during the period Net changes of items other than shareholders' equity Total changes of items during the period Balance at the end of current period Deferred hedge gains or losses Balance at the end of previous period Net changes of items during the period Ralance at the end of current period Balance at the end of current period Total valuation and translation adjustments Balance at the end of previous period Net changes of items during the period Dividends paid Net changes of items during the period Dividends paid Net income Ralance at the end of previous period Olividends paid Net income Ralance at the end of previous period Ralance at the end of current period Ralance	Net unrealized gains on other securities		
Net changes of items other than shareholders' equity         129,974         (11,648)           Total changes of items during the period         129,974         (11,648)           Balance at the end of current period         236,133         224,485           Deferred hedge gains or losses         3         186           Balance at the end of previous period         517         186           Changes of items during the period         (331)         (186)           Net changes of items during the period         186         —           Total changes of items during the period         186         —           Total valuation and translation adjustments         3         106,676         236,319           Balance at the end of previous period         106,676         236,319         (11,834)           Changes of items during the period         129,643         (11,834)           Balance at the end of current period         236,319         224,485           Stock acquisition rights         3         224,485           Stock acquisition rights         3         7,055         9,149           Changes of items during the period         7,055         9,149         1,06           Net changes of items during the period         2,093         1,857           Total changes of items du	Balance at the end of previous period	106,158	236,133
Total changes of items during the period         129,974         (11,648)           Balance at the end of current period         236,133         224,485           Deferred hedge gains or losses         Balance at the end of previous period         517         186           Changes of items during the period         517         186         186           Changes of items during the period         (331)         (186)            Total changes of items during the period         186             Total valuation and translation adjustments         186             Balance at the end of previous period         106,676         236,319            Changes of items during the period         129,643         (11,834)         (11,834)           Balance at the end of previous period         129,643         (11,834)         (11,834)         224,485           Stock acquisition rights         Balance at the end of current period         7,055         9,149         224,485           Stock acquisition rights         Balance at the end of previous period         7,055         9,149         1,857           Total changes of items during the period         2,093         1,857         1,857           Total changes of items during the period         9,149	Changes of items during the period		
Balance at the end of current period  Deferred hedge gains or losses  Balance at the end of previous period  Changes of items during the period  Net changes of items during the period  Net changes of items during the period  Net changes of items during the period  Total changes of items during the period  Balance at the end of current period  Total valuation and translation adjustments  Balance at the end of previous period  Changes of items during the period  Net changes of items during the period  Polyage of items during the period  Net changes of items during the period  Total changes of items during the period  Polyage of items during the period  Net changes of items during the period  Polyage of items during the period  Net changes of items during the period  Polyage of items du	Net changes of items other than shareholders' equity	129,974	(11,648)
Deferred hedge gains or losses Balance at the end of previous period Changes of items during the period Net changes of items during the period Balance at the end of current period Total changes of items during the period Balance at the end of previous period Total valuation and translation adjustments Balance at the end of previous period Net changes of items during the period Total changes of items during the period Net changes of items during the period Total changes of items during the period Dividends poid Total changes of items other than shareholders' equity Total changes of items other than shareholders' equity Total changes of items during the period Net changes of items during the period Net changes of items during the period Dividends poid Total net assets Balance at the end of previous period Changes of items during the period Total net assets Balance at the end of previous period Changes of items during the period Dividends paid (172,476) Net income 26,188 52,764 Purchase of common stock (165) (960) Reissuance of items other than shareholders' equity 131,736 (9,977)	Total changes of items during the period	129,974	(11,648)
Balance at the end of previous period Changes of items during the period Net changes of items other than shareholders' equity Total changes of items during the period Balance at the end of current period Changes of items during the period Balance at the end of previous period Changes of items during the period Net changes of items during the period Net changes of items other than shareholders' equity Total changes of items during the period Net changes of items during the period Net changes of items during the period Net changes of items during the period Total changes of items during the period Net changes of items during the period Total changes of items other than shareholders' equity Balance at the end of previous period Changes of items during the period Net changes of items other than shareholders' equity Total changes of items other than shareholders' equity Total changes of items other than shareholders' equity Palance at the end of previous period Total net assets Balance at th	Balance at the end of current period	236,133	224,485
Changes of items during the period Net changes of items other than shareholders' equity Total changes of items during the period Balance at the end of current period Total valuation and translation adjustments Balance at the end of previous period Net changes of items during the period Ralance at the end of current period Ralance at the end of previous period Changes of items during the period Ralance at the end of previous period Net changes of items other than shareholders' equity Total changes of items other than shareholders' equity Total changes of items other than shareholders' equity Total changes of items other than shareholders' equity Ralance at the end of current period Ralance at the end of previous period Ralance at the end of	Deferred hedge gains or losses		
Net changes of items other than shareholders' equity         (331)         (186)           Total changes of items during the period         (331)         (186)           Balance at the end of current period         186         —           Total valuation and translation adjustments         106,676         236,319           Balance at the end of previous period         109,676         236,319           Changes of items during the period         129,643         (11,834)           Balance at the end of current period         236,319         224,485           Stock acquisition rights         31,495         31,495           Balance at the end of previous period         7,055         9,149           Changes of items during the period         2,093         1,857           Total changes of items during the period         2,093         1,857           Balance at the end of current period         9,149         11,006           Total net assets         31,857         6,637,692           Balance at the end of previous period         6,651,917         6,637,692           Changes of items during the period         101,006         1,706         1,706           Dividends paid         (172,476)         (141,119)         1,706           Net income         26,188         52,764 <td>Balance at the end of previous period</td> <td>517</td> <td>186</td>	Balance at the end of previous period	517	186
Total changes of items during the period  Balance at the end of current period  Total valuation and translation adjustments  Balance at the end of previous period  Changes of items during the period  Net changes of items other than shareholders' equity  Total changes of items during the period  Balance at the end of current period  Total changes of items during the period  Ret changes of items during the period  Balance at the end of current period  Changes of items during the period  Ret changes of items during the period  Net changes of items during the period  Net changes of items other than shareholders' equity  Total changes of items during the period  Ret changes of items other than shareholders' equity  Total changes of items other than shareholders' equity  Total changes of items during the period  Relance at the end of previous period  Changes of items during the period  Total net assets  Balance at the end of previous period  Changes of items during the period  Dividends paid  (172,476)  (141,119)  Net income  26,188  52,764  Purchase of common stock  (165)  (960)  Reissuance of common stock  Net changes of items other than shareholders' equity  131,736  (9,977)	Changes of items during the period		
Balance at the end of current period         186         —           Total valuation and translation adjustments         Balance at the end of previous period         106,676         236,319           Changes of items during the period         129,643         (11,834)           Net changes of items during the period         129,643         (11,834)           Balance at the end of current period         236,319         224,485           Stock acquisition rights         Balance at the end of previous period         7,055         9,149           Changes of items during the period         7,055         9,149           Net changes of items other than shareholders' equity         2,093         1,857           Total changes of items during the period         2,093         1,857           Balance at the end of current period         9,149         11,006           Total net assets         8         8           Balance at the end of previous period         6,651,917         6,637,692           Changes of items during the period         6,651,917         6,637,692           Dividends paid         (172,476)         (141,119)           Net income         26,188         52,764           Purchase of common stock         (165)         (960)           Reissuance of common stock tother than shareho	Net changes of items other than shareholders' equity	(331)	(186)
Total valuation and translation adjustments Balance at the end of previous period Changes of items during the period Net changes of items during the period 129,643 Total changes of items during the period Balance at the end of current period 236,319 Stock acquisition rights Balance at the end of previous period Changes of items during the period Net changes of items during the period 12,093 1,857 Total changes of items during the period 2,093 1,857 Balance at the end of current period 2,093 1,857 Balance at the end of previous period 6,651,917 6,637,692 Changes of items during the period Dividends paid (172,476) Net income 26,188 52,764 Purchase of common stock Reissuance of common stock 491 — Net changes of items other than shareholders' equity 131,736 (9,977)	Total changes of items during the period	(331)	(186)
Balance at the end of previous period Changes of items during the period Net changes of items other than shareholders' equity Total changes of items during the period Balance at the end of current period Stock acquisition rights Balance at the end of previous period Changes of items during the period Net changes of items during the period Total changes of items during the period Balance at the end of current period Total net assets Balance at the end of previous period Dividends paid Question (172,476) Purchase of common stock Reissuance of common stock Net changes of items other than shareholders' equity 131,736 Question (118,34) 129,643 Question (118,34) 224,485 Question (129,643 Question (118,34) Question (1	Balance at the end of current period	186	
Changes of items during the period Net changes of items other than shareholders' equity Total changes of items during the period Balance at the end of current period Balance at the end of previous period Changes of items during the period Net changes of items during the period Ralance at the end of current period Net changes of items during the period Net changes of items during the period Ralance at the end of current period Total net assets Balance at the end of previous period Changes of items during the period Dividends paid Net income Purchase of common stock Reissuance of common stock Net changes of items other than shareholders' equity	Total valuation and translation adjustments		
Net changes of items other than shareholders' equity  Total changes of items during the period  Balance at the end of current period  Stock acquisition rights  Balance at the end of previous period  Changes of items during the period  Net changes of items other than shareholders' equity  Total changes of items during the period  Net changes of items during the period  Ret changes of items during the period  Net changes of items other than shareholders' equity  Total changes of items during the period  Balance at the end of current period  Total net assets  Balance at the end of previous period  Changes of items during the period  Dividends paid  (172,476)  Net income  Purchase of common stock  Reissuance of common stock  Net changes of items other than shareholders' equity  129,643  (111,834)  129,643  (111,834)  129,643  (112,643)  (236,319  224,485  9,149  1,857  6,637,692  6,651,917  6,637,692  (141,119)  6,637,692  (141,119)  16,637,692  172,476)  172,476)  173,786  173,736  173,736	Balance at the end of previous period	106,676	236,319
Total changes of items during the period  Balance at the end of current period  Stock acquisition rights  Balance at the end of previous period  Changes of items during the period  Net changes of items other than shareholders' equity  Total changes of items during the period  Net changes of items during the period  Relance at the end of current period  Total net assets  Balance at the end of previous period  Changes of items during the period  Total net assets  Balance at the end of previous period  Changes of items during the period  Dividends paid  (172,476)  Net income  Purchase of common stock  Reissuance of common stock  Reissuance of items other than shareholders' equity  129,643  (11,834)  224,485  S,031  (20,93)  1,857  6,637,692  6,651,917  6,637,692  (141,119)  6,637,692  (141,119)  6,637,692  (141,119)  16,637,692  (141,119)  172,476)  173,766  (141,119)  174,776	Changes of items during the period		
Balance at the end of current period  Stock acquisition rights  Balance at the end of previous period Changes of items during the period Net changes of items other than shareholders' equity Total changes of items during the period  Balance at the end of current period  Total net assets  Balance at the end of previous period  Changes of items during the period  Total net assets  Balance at the end of previous period  Changes of items during the period  Dividends paid  Net income  Purchase of common stock  Reissuance of common stock  Reissuance of items other than shareholders' equity  131,736  224,485  224,485  224,485  824,485  8,149  1,857  6,637,92  6,637,692  (141,119)  6,637,692  (141,119)  6,637,692  (141,119)  6,637,692  (141,119)  6,637,692  (141,179)  131,736  (9,977)	Net changes of items other than shareholders' equity	129,643	(11,834)
Stock acquisition rights Balance at the end of previous period Changes of items during the period Net changes of items other than shareholders' equity Total changes of items during the period Balance at the end of current period Total net assets Balance at the end of previous period Changes of items during the period Dividends paid Net income Purchase of common stock Reissuance of items other than shareholders' equity  Stock acquisition rights 7,055 9,149 7,093 1,857 2,093 1,857 8,197 6,637,692 11,006 6,651,917 6,637,692 (141,119) 6,637,692 (172,476) (141,119) 6,637,692 (165) (960) 7,055 1,857	Total changes of items during the period	129,643	(11,834)
Balance at the end of previous period Changes of items during the period Net changes of items other than shareholders' equity Total changes of items during the period  Balance at the end of current period Total net assets Balance at the end of previous period Changes of items during the period  Dividends paid  Net income Purchase of common stock Reissuance of common stock Net changes of items other than shareholders' equity  7,055 9,149  7,055 9,149  6,637  6,637  6,637  6,637,692  (172,476) (141,119)  (172,476) (141,119)  (165) (960)  (960)  Reissuance of common stock 131,736 (9,977)	Balance at the end of current period	236,319	224,485
Changes of items during the period Net changes of items other than shareholders' equity  Total changes of items during the period  Balance at the end of current period  Total net assets  Balance at the end of previous period  Changes of items during the period  Dividends paid  Net income  Purchase of common stock  Reissuance of common stock  Net changes of items other than shareholders' equity  Changes of items during the period  1,857  2,093  1,857  6,637,692  6,651,917  6,637,692  (141,119)  (141,119)  (141,119)  (165)  (960)  (960)  (9677)	Stock acquisition rights		
Net changes of items other than shareholders' equity  Total changes of items during the period  Balance at the end of current period  Total net assets  Balance at the end of previous period  Changes of items during the period  Dividends paid  Net income  Purchase of common stock  Reissuance of common stock  Reissuance of items other than shareholders' equity  1,857  2,093  1,857  6,637,692  6,651,917  6,637,692  (141,119)  (172,476)  (141,119)  (141,119)  (165)  (960)  (960)	Balance at the end of previous period	7,055	9,149
Total changes of items during the period  2,093  1,857  Balance at the end of current period  7 total net assets  Balance at the end of previous period  Changes of items during the period  Dividends paid  Net income  Purchase of common stock  Reissuance of common stock  Reissuance of items other than shareholders' equity  1,857  1,857  6,637,692  6,651,917  6,637,692  (172,476)  (172,476)  (141,119)  (141,119)  (165)  (960)  (960)  (9977)	Changes of items during the period		
Balance at the end of current period 9,149 11,006  Total net assets  Balance at the end of previous period 6,651,917 6,637,692  Changes of items during the period  Dividends paid (172,476) (141,119)  Net income 26,188 52,764  Purchase of common stock (165) (960)  Reissuance of common stock 491 —  Net changes of items other than shareholders' equity 131,736 (9,977)	Net changes of items other than shareholders' equity	2,093	1,857
Total net assets  Balance at the end of previous period 6,651,917 6,637,692  Changes of items during the period  Dividends paid (172,476) (141,119)  Net income 26,188 52,764  Purchase of common stock (165) (960)  Reissuance of common stock 491 —  Net changes of items other than shareholders' equity 131,736 (9,977)	Total changes of items during the period	2,093	1,857
Balance at the end of previous period       6,637,692         Changes of items during the period       (172,476)       (141,119)         Dividends paid       (26,188       52,764         Purchase of common stock       (165)       (960)         Reissuance of common stock       491       —         Net changes of items other than shareholders' equity       131,736       (9,977)	Balance at the end of current period	9,149	11,006
Changes of items during the period         (172,476)         (141,119)           Dividends paid         (26,188)         52,764           Net income         26,188         52,764           Purchase of common stock         (165)         (960)           Reissuance of common stock         491         —           Net changes of items other than shareholders' equity         131,736         (9,977)	Total net assets		
Dividends paid       (172,476)       (141,119)         Net income       26,188       52,764         Purchase of common stock       (165)       (960)         Reissuance of common stock       491       —         Net changes of items other than shareholders' equity       131,736       (9,977)	Balance at the end of previous period	6,651,917	6,637,692
Net income         26,188         52,764           Purchase of common stock         (165)         (960)           Reissuance of common stock         491         —           Net changes of items other than shareholders' equity         131,736         (9,977)	Changes of items during the period		
Purchase of common stock (165) (960) Reissuance of common stock 491 — Net changes of items other than shareholders' equity 131,736 (9,977)	Dividends paid		
Reissuance of common stock  Net changes of items other than shareholders' equity  491  — (9,977)			
Net changes of items other than shareholders' equity 131,736 (9,977)		` '	(960)
			_
Total changes of items during the period (14,224) (99,292)		131,736	
	Total changes of items during the period	<b>■</b>	
Balance at the end of current period 6,637,692 6,538,399			

(Unconsolidated financial information has been prepared in accordance with accounting principles generally accepted in Japan)

(4) Events and Conditions which Indicate there could be Substantial Doubt about Going Concern Assumption

None

## Supplemental Material for Financial Results for FY2011 (Consolidated)

## < U.S. GAAP >

	FY2010					FY2011	1	1	1	1
	1Q (2009/4-6)	2Q (2009/7-9)	3Q (2009/10-12)	4Q (2010/1-3)	12 months ('09/4-'10/3)	1Q (2010/4-6)	2Q (2010/7-9)	3Q (2010/10-12)	4Q (2011/1-3)	12 months ('10/4-'11/3)
Vehicle Production (thousands of units)	1,319	1,635	1,921	1,933	6,809	1,793	1,853	1,803	1,720	7,169
(Japan) - including Daihatsu & Hino	761	947	1,119	1,129	3,956	970	1,024	924	803	3,721
[Daihatsu]	[ 159]	[ 159]	[ 175]	[ 180]	[ 673]	[ 165]	[ 167]	[ 154]	[ 133]	[ 619]
[Hino]	[ 13]	[ 18]	[ 23]	[ 23]	[ 77]	[ 24]	[ 26]	[ 26]	[ 23]	[ 99]
(Overseas) - including Daihatsu & Hino	558	688	802	804	2,853	823	829	879	917	3,448
[Daihatsu]	[ 25]	[ 26]	[ 33]	[ 33]	[ 117]	[ 40]	[ 37]	[ 48]	[ 45]	[ 170]
[Hino]	[ — ]	[ — ]	[ - ]	[ — ]	[ — ]	[ 2]	[ 3]	[ 2]	[ 2]	[ 9]
North America	201	251	304	286	1,042	343	327	323	345	1,338
Europe	93	113	112	115	433	83	82	100	107	372
Asia	192	236	288	305	1,021	299	326	353	366	1,344
Central and South America	34	37	40	34	146	39	37	39	32	148
Oceania	19	25	30	32	106	31	30	27	25	113
Africa	19	26	28	32	105	28	27	37	42	133
Vehicle Sales (thousands of units)	1,401	1,729	2,065	2,042	7,237	1,820	1,895	1,802	1,791	7,308
(Japan) - including Daihatsu & Hino	407	496	583	677	2,163	500	586	403	425	1,913
[Daihatsu]	[ 127]	[ 136]	[ 133]	[ 172]	[ 569]	[ 137]	[ 153]	[ 110]	[ 128]	[ 528]
[Hino]	[ 5]	[ 7]	[ 7]	[ 10]	[ 28]	[ 6]	[ 7]	[ 8]	[ 8]	[ 29]
(Overseas) - including Daihatsu & Hino	994	1,233	1,482	1,365	5,074	1,320	1,309	1,399	1,366	5,395
[Daihatsu]	[ 31]	[ 33]	[ 39]	[ 38]	[ 140]	[ 44]	[ 39]	[ 45]	[ 42]	[ 170]
[Hino]	[ 13]	[ 11]	[ 14]	[ 17]	[ 56]	[ 19]	[ 20]	[ 19]	[ 20]	[ 79]
North America	387	518	642	551	2,098	526	515	507	483	2,031
Europe	213	222	220	203	858	187	181	208	220	796
Asia	194	227	277	280	979	285	289	335	345	1,255
Central and South America	44	52	66	68	231	69	75	76	60	281
Oceania	51	60	73	67	251	62	54	70	61	248
Africa	36	44	51	54	184	49	46	57	58	209
Middle East	68	108	151	140	466	140	148	145	137	569
Other	1	2	2	2	7	2	1	1	2	6
Total Retail Unit Sales (thousands of units) [Toyota, Daihatsu and Hino]	1,796	2,081	2,167	2,093	8,139	2,072	2,166	2,086	2,099	8,423
Housing Sales (units)	774	1,285	1,427	1,795	5,281	866	1,333	1,356	1,602	5,157

## **Supplemental Material for Financial Results for FY2011 (Consolidated)**

< U.S. GAAP >

	FY2010					FY2011					
	1Q (2009/4-6)	2Q (2009/7-9)	3Q (2009/10-12)	4Q (2010/1-3)	12 months ('09/4-'10/3)	1Q (2010/4-6)	2Q (2010/7-9)	3Q (2010/10-12)	4Q (2011/1-3)	12 months ('10/4-'11/3)	
Foreign Exchange Rates											
Yen to US Dollar Rate	97	94	90	91	93	92	86	83	82	86	
Yen to Euro Rate	133	134	133	125	131	117	111	112	113	113	
Market Share (Japan)											
Toyota (excluding Mini-Vehicles) (%)	46.3	46.0	50.7	49.1	48.2	50.1	46.1	48.9	44.6	47.3	
Toyota, Daihatsu and Hino (including Mini-Vehicles) (%)	42.8	43.1	46.1	44.8	44.3	45.2	43.3	44.6	41.9	43.7	
Number of Employees	324,222	322,650	321,274	320,590	320,590	319,910	318,001	317,734	317,716	317,716	(Not
Net Revenues (billions of yen)	3,836.0	4,541.6	5,292.9	5,280.4	18,950.9	4,871.8	4,806.7	4,673.1	4,642.0	18,993.6	
Geographic Information											
Japan	2,181.8	2,656.3	3,093.8	3,288.3	11,220.3	2,806.6	2,919.6	2,686.1	2,573.9	10,986.2	-
North America	1.175.2	1.419.1	1,622.7	1,453.5	5,670.5	1,483.6	1,337.6	1,333.3	1,274.5	5.429.1	-
Europe	515.1	564.3	561.0	506.7	2,147.0	459.8	465.3	524.2	532.1	1,981.4	-
Asia	494.1	589.8	762.5	809.0	2,655.4	834.9	794.2	835.1	910.5	3,374.6	-
Other	343.3	389.7	494.0	446.8	1,673.8	453.7	408.0	489.7	457.7	1,809.1	-
Elimination	-873.5	-1,077.6	-1,241.1	-1,223.9	-4,416.1	-1,166.8	-1,118.0	-1.195.3	-1.106.7	-4,586.8	-
Business Segment	-673.5	-1,077.0	-1,241.1	-1,223.9	-4,410.1	-1,100.0	-1,116.0	-1,195.5	-1,100.7	-4,300.0	
Automotive	3,413.0	4,108.3	4.861.1	4,815.0	17,197.4	4,467.8	4,395.8	4.255.1	4,218.5	17,337.3	-
Financial Services	320.1	312.0	307.2	306.2	1,245.4	307.6	296.3	297.5	290.8	1,192.2	-
All Other	204.1	225.1	226.2		947.6	212.9	233.5	238.0	287.8	972.2	-
				292.2				<b></b>		<b></b>	-
Elimination	-101.2	-103.8	-101.6	-133.0	-439.5	-116.5	-118.9	-117.5	-155.1	-508.1	-
Operating Income (billions of yen)  (Operating Income Ratio) (%)	-194.9 ( -5.1)	58.0 ( 1.3)	189.1 ( 3.6)	95.3 ( 1.8)	147.5 ( 0.8)	211.6 ( 4.3)	111.5 ( 2.3)	99.0	46.1 ( 1.0)	468.2 ( 2.5)	
Geographic Information	( -3.1)	( 1.5)	( 3.0)	( 1.0)	( 0.0)	( 4.5)	( 2.5)	( 2.1)	( 1.0)	( 2.5)	1
Japan	-212.0	-45.6	33.9	-1.5	-225.2	-27.5	-24.5	-122.4	-188.0	-362.4	
North America	-3.7	30.5	79.7	-21.2	85.4	109.7	36.1	105.2	88.4	339.5	-
Europe	-20.4	1.7	-21.3	7.0	-33.0	-6.8	-2.1	2.2	19.8	13.1	-
Asia	26.9	38.5	67.1	71.0	203.6	90.2	74.0	68.6	80.2	313.0	-
Other	17.4	23.3	39.4	35.5	115.5	41.0	31.9	44.3	42.9	160.1	-
Elimination	-3.1	9.6	-9.7	4.5	1.2	5.0	-3.9	1.1	2.8	4.9	-
Business Segment	-3.1	3.0	-3.1	4.5	1.2	3.0	-0.0	1.1	2.0	4.5	
Automotive	-239.1	-21.3	124.5	49.6	-86.3	96.7	33.0	-27.5	-16.2	86.0	
Financial Services	49.6	74.8	80.6	41.9	246.9	115.1	68.6	116.4	58.1	358.2	-
All Other	-4.6	5.0	-14.4	5.1	-8.9	4.0	10.7	13.4	7.1	35.2	-
Elimination	-0.8	-0.5	-1.6	-1.3	-4.2	-4.2	-0.8	-3.3	-2.9	-11.2	-
ncome before Income Taxes (billions of yen)	-138.5	75.5	224.9	129.5	291.4	263.0	129.1	129.6	41.5	563.2	-
(Income before Income Taxes Ratio) (%)											
Equity in Earnings of Affiliated Companies (billions of yen)	3.6	-59.1	58.4	42.5	45.4	70.0	63.8	46.9	34.3	215.0	
Net Income (billions of yen)	-77.8	21.8	153.2	112.2	209.4	190.4	98.7	93.6	25.4	408.1	(Not
(Net Income Ratio) (%)	( -2.0)	( 0.5)	( 2.9)	( 2.1)	( 1.1)	( 3.9)	( 2.1)	( 2.0)	( 0.5)	( 2.1)	,
Shareholder Return											i
Cash Dividends (billions of yen)	_	62.7	_	78.4	141.1	_	62.7	_	94.1	156.8	(Not
Cash Dividends per Share (yen)	_	20	_	25	45	_	20	_	30	50	-
Payout Ratio (%)	_	_	_	29.5	67.4	_	21.7	_	79.1	38.4	
Value of Shares Repurchased (billions of yen)	_	_	_	_	_	_	_	_	_	_	
Number of Shares Canceled (thousands)	_	_	_	_	_	_	_	_	_	_	
Number of Outstanding Shares	3,447,997	3,447,997	3,447,997	3,447,997	3,447,997	3,447,997	3,447,997	3,447,997	3,447,997	3,447,997	1

## **Supplemental Material for Financial Results for FY2011 (Consolidated)**

## < U.S. GAAP >

		FY2010				-	FY2011					
		1Q (2009/4-6)	2Q (2009/7-9)	3Q (2009/10-12)	4Q (2010/1-3)	12 months ('09/4-'10/3)	1Q (2010/4-6)	2Q (2010/7-9)	3Q (2010/10-12)	4Q (2011/1-3)	12 months ('10/4-'11/3)	
R&D	Expenses (billions of yen)	204.8	194.2	189.6	136.7	725.3	182.9	187.6	179.1	180.7	730.3	
	eciation Expenses ons of yen)	233.8	256.1	266.7	275.3	1,032.0	197.5	202.0	204.8	208.0	812.3	(Note 4)
	Seographic Information											
	Japan	149.7	161.0	162.1	193.3	666.1	115.1	127.9	131.1	133.2	507.3	
	North America	42.9	50.4	50.6	35.2	179.1	41.5	35.5	34.3	34.4	145.7	
	Europe	17.6	20.0	28.5	19.6	85.7	16.6	15.4	15.6	15.5	63.1	
	Asia	15.3	15.9	16.4	16.3	64.0	15.2	14.6	15.8	15.2	60.8	
	Other	8.3	8.8	9.1	10.9	37.1	9.1	8.6	8.0	9.7	35.4	
Capit	al Expenditures (billions of yen)	141.8	114.4	123.4	199.3	579.0	92.6	147.0	138.7	263.9	642.3	(Note 4)
G	Geographic Information											
	Japan	98.6	78.4	80.6	135.5	393.3	44.5	89.4	62.5	143.2	339.6	
	North America	25.3	19.3	23.6	21.7	89.9	20.7	25.2	31.5	65.2	142.6	
	Europe	6.2	4.3	4.1	15.4	30.0	4.9	3.2	4.5	19.4	32.0	
	Asia	7.8	7.2	10.0	16.3	41.3	15.4	19.9	27.8	14.7	77.8	
	Other	3.9	5.2	5.1	10.4	24.5	7.1	9.3	12.4	21.4	50.3	
Total	Liquid Assets (billions of yen)	3,503.3	4,066.9	4,396.9	4,656.3	4,656.3	5,044.6	5,104.3	4,976.5	4,943.4	4,943.4	(Note 5)
Total	Assets (billions of yen)	29,404.5	28,538.8	29,552.5	30,349.2	30,349.2	29,781.5	29,437.7	29,234.3	29,818.1	29,818.1	
	ta Motor Corporation eholders' Equity (billions of yen)	10,066.2	9,973.7	10,133.1	10,359.7	10,359.7	10,186.0	10,223.4	10,229.9	10,332.3	10,332.3	
Retu	rn on Equity (%)	-3.1	0.9	6.1	4.4	2.1	7.4	3.9	3.7	1.0	3.9	(Note 2)
Retu	rn on Asset (%)	-1.1	0.3	2.1	1.5	0.7	2.5	1.3	1.3	0.3	1.4	(Note 2)
Numb	per of Consolidated Subsidiaries					522					511	
	of Affil. Accounted nder the Equity Method					56					56	

Analysis of Consolidated Net Income for FY2011 (Note 2)		40 "
(hillians of you approximately)	4Q	12 months
(billions of yen, approximately)	(2011/1-3)	('10/4-'11/3)
Marketing Efforts	-80.0	490.0
Effects of Changes in Exchange Rates	-70.0	-290.0
Cost Reduction Efforts	60.0	180.0
From Engineering	55.0	120.0
From Manufacturing and Logistics	5.0	60.0
Increases in Expenses, etc.	40.0	-30.0
Other	0.8	-29.3
(Changes in Operating Income)	-49.2	320.7
Non-operating Income	-38.8	-48.9
Equity in Earnings of Affiliated Companies	-8.2	169.6
Income Taxes , Net Income Attributable to the Noncontrolling Interest	9.4	-242.7
(Changes in Net Income) (Note 2)	-86.8	198.7

## Supplemental Material for Financial Results for FY2011(Unconsolidated)

### < Japan GAAP >

	_	FY2010					FY2011					1
		1Q (2009/4-6)	2Q (2009/7-9)	3Q (2009/10-12)	4Q (2010/1-3)	12 months	1Q (2010/4-6)	2Q (2010/7-9)	3Q (2010/10-12)	4Q (2011/1-3)	12 months	
Toyo	ota & Lexus brand	(2009/4-6)	(2009/1-9)	(2009/10-12)	(2010/1-3)	(09/4-10/3)	(2010/4-0)	(2010/1-9)	(2010/10-12)	(2011/1-3)	(10/4-11/3)	1
	Domestic Vehicle Production (thousands of units)	589	770	921	926	3,206	781	831	744	648	3,004	
	Overseas Vehicle Production (thousands of units)	785	996	1,144	1,146	4,071	1,032	1,041	1,121	1,144	4,338	
	Domestic Vehicle Retail Sales (thousands of units)	272	373	409	481	1,535	373	431	282	321	1,407	(Note
	Exports Vehicle Sales (thousands of units)	307	417	477	443	1,644	424	420	458	396	1,698	
	North America	131	182	206	171	690	159	163	159	119	600	1
	Europe	58	68	60	68	254	74	69	85	101	329	
	Asia	31	34	46	49	160	38	38	59	47	182	1
	Central and South America	5	12	16	19	52	20	22	22	17	81	
	Oceania	34	40	43	42	159	40	41	43	34	158	
	Africa	10	16	19	15	60	18	18	21	14	71	
	Middle East	36	64	86	77	263	73	68	68	63	272	
	Other	2	1	1	2	6	2	1	1	1	5	
Housing Sales (units)		673	982	1,205	1,323	4,183	854	1,095			1,949	(Note
Net F	Revenues (billions of yen)	1,628.7	2,027.9	2,439.9	2,501.3	8,597.8	2,136.4	2,220.0	2,039.2	1,847.2	8,242.8	1
	Domestic	658.4	776.1	989.7	1,098.9	3,523.1	804.6	932.9	670.3	651.4	3,059.2	
	Exports	970.3	1,251.7	1,450.3	1,402.3	5,074.6	1,331.7	1,287.2	1,368.8	1,195.8	5,183.5	
Operating Income (billions of yen)		-181.8	-83.9	-20.2	-42.1	-328.0	-63.8	-85.6	-134.1	-197.4	-480.9	1
(Operating Income Ratio) (%)		( -11.2 )	( -4.1 )	( -0.8 )	( -1.7 )	( -3.8 )	( -3.0 )	( -3.9 )	( -6.6 )	( -10.7 )	( -5.8 )	,
Ordinary Income (billions of yen)		12.4	-58.7	23.1	-53.9	-77.1	163.1	27.7	-77.4	-160.4	-47.0	Ī
(Ordinary Income Ratio) (%)		( 0.8 )	( -2.9 )	( 0.9 )	( -2.2 )	( -0.9 )	( 7.6)	( 1.2 )	( -3.8 )	( -8.7 )	( -0.6 )	,
Net Income (billions of yen)		5.9	-24.7	24.7	20.2	26.1	180.3	20.7	-38.0	-110.3	52.7	
(N	let Income Ratio) (%)	( 0.4 )	( -1.2 )	( 1.0 )	( 8.0	( 0.3)	( 8.4)	( 0.9 )	( -1.9 )	( -6.0 )	( 0.6)	4
R&D Expenses (billions of yen)		176.0	164.7	161.3	105.6	607.6	159.7	164.4	156.0	155.8	635.9	]
Depreciation Expenses (billions of yen)		70.0	74.0	74.9	77.3	296.2	51.9	55.9	56.4	58.2	222.4	
Capital Expenditures (billions of yen)		29.9	23.0	34.3	59.1	146.3	15.2	30.0	23.4	63.9	132.5	

Analysis of the consultation of Not Income for TV0044			
Analysis of Unconsolidated Net Income for FY2011	4Q	12 months	
(billions of yen, approximately)	(2011/1-3)	('10/4-'11/3)	
Marketing Efforts	-120.0	130.0	
Effects of Changes in Exchange Rates	-90.0	-330.0	
Cost Reduction Efforts	30.0	100.0	
From Engineering	30.0	80.0	
From Manufacturing and Logistics	0.0	20.0	
Increases in Expenses, etc.	20.0	-50.0	
Other	4.7	-2.9	
(Changes in Operating Income)	-155.3	-152.9	
Non-operating Income	48.8	183.0	
Income Taxes, etc.	-24.0	-3.5	
(Changes in Net Income)	-130.5	26.6	

<sup>(</sup>Note 1) Shows the number of employees as of the end of each period (excluding loan employees from Toyota and its consolidated subsidiaries ("Toyota") to outside Toyota and including loan employees from outside Toyota to Toyota)

<sup>(</sup>Note 2) Shows "Net income attributable to Toyota Motor Corporation"

<sup>(</sup>Note 3) 2Q= Interim Dividend, 4Q= Year-end Dividend, FY= Annual Dividend

<sup>(</sup>Note 4) Figures for depreciation expenses and capital expenditures do not include vehicles in operating lease

<sup>(</sup>Note 5) Excludes financial subsidiaries

<sup>(</sup>Note 6) Shows vehicle retail sales beginning with this period (FY2011) (including results of the previous year)

<sup>(</sup>Note 7) Toyota Housing Corporation succeeded Toyota Motor Corporation's housing business as of October 1, 2010