## **Annual Report**

For the year ended 31 December 2012



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## **Annual Report**

for the year ended 31 December 2012

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#### **Forward-Looking Statement**

Section 21E of the US Securities Exchange Act of 1934 and Section 27A of the US Securities Act of 1933 with respect to certain of the Bank of Ireland Group's (the Group) plans and its current goals and expectations relating to its future financial condition and performance, the markets in which it operates, and its future capital requirements. These forward looking statements can be identified by the fact that they do not relate only to historical or current facts. Generally, but not always, words such as 'may,' 'could,' 'should,' 'will,' 'expect,' 'intend,' 'estimate,' 'anticipate,' 'assume,' 'believe,' 'plan,' 'seek,' 'continue,' 'target,' 'goal,' 'would', or their negative variations or similar expressions identify forward looking statements. Examples of forward looking statements include among others, statements enancing the Group's near term and longer term future capital requirements and Examples of forward looking statements include anong others, statements regarding the Group's near term and longer term future capital requirements and ratios, level of ownership by the Irish Government, loan to deposit ratios, expected Impairment charges, the level of the Group's assets, the Group's financial position, future income, business strategy, projected costs, margins, future payment of dividends, the implementation of changes in respect of certain of the Group's pension schemes, estimates of capital expenditures, discussions with Irish, UK, Europeon and other servicing on a long and objective for future operations.

Such forward looking statements are inherently subject to risks and uncertainties, and hence actual results may differ materially from those expressed or implied by such forward looking statements. Such risks and uncertainties include, but are not

- concerns on sovereign debt and financial uncertainties in the EU and in member countries and the potential effects of those uncertainties on the
- general economic conditions in Ireland, the United Kingdom and the other markets in which the Group operates; the ability of the Group to generate additional liquidity and capital as
- conducted by the Central Bank and any further capital assessments undertaken by regulators;
- property market conditions in Ireland and the UK; the potential exposure of the Group to various types of market risks, such as
- the financial support package from the EU / IMF; the availability of customer deposits to fund the Group's loan portfolio; the outcome of the Group's participation in the ELG scheme;

- the performance and volatility of international capital markets; the effects of the Irish Government's stockholding in the Group (through the •
- NPRFC) and possible increases in the level of such stockholding; the impact of further downgrades in the Group's and the Irish Government's
- changes in the Irish banking system; changes in applicable laws, regulations and taxes in jurisdictions in which the Group operates particularly banking regulation and personal insolvency laws

- by the exercise by regulators of powers of regulation and oversight; the outcome of any legal claims brought against the Group by third parties; development and implementation of the Group's strategy, including the Group's deleveraging plan, competition for customer deposits and the Group's ability to achieve estimated net interest margin increases and cost

Analyses of asset quality and impairment in addition to liquidity and funding is set out in the Risk Management Report. Investors should read 'Principal Risks and Uncertainties' in this document beginning on page 43)

Nothing in this document should be considered to be a forecast of future profitability or financial position and none of the information in this document is or is intended to be a profit forecast or profit estimate. Any forward looking statements speak only as at the date they are made. The Group does not undertake to release publicly any revision to these forward looking statements to reflect events, circumstances or unanticipated events occurring after the date the proof. The product build be proved concert the date they are difficult discovered the second. hereof. The reader should however, consult any additional disclosures that the Group has made or may make in documents filed or submitted or may file or submit to the US Securities and Exchange Commission.

Tony Joyce Head of Group Investor Relations

Dan Loughrey Head of Group Communications Tel: +353 76 623 4770

## **Business Review** Performance Summary Chairman's Review

Contents

Group Chief Executive's Review 6 **Operating and Financial Review** 9 **Risk Management Report** 42

Page

2

2

4

98

Governance

| Corporate Governance Statement          | 98  |
|---|-----|
| Report of the Directors                 | 109 |
| Schedule to the Report of the Directors | 111 |
| Court of Directors                      | 115 |
| Remuneration Report                     | 123 |
| Corporate Responsibility                | 135 |

#### **Financial Statements**

| Statement of Directors' Responsibilities | 137 |
|--|-----|
| Independent Auditors' Report             | 138 |
| Consolidated Financial Statements        | 140 |
| Bank Financial Statements                | 269 |

#### **Other Information**

| Group exposures to selected countries    | 311 |
|--|-----|
| Supplementary Asset Quality Disclosures  | 320 |
| Consolidated average balance sheet       |     |
| and interest rates                       | 346 |
| Consolidated income statement (€, \$, £) | 347 |
| Consolidated Balance Sheet (€, \$, £)    | 348 |
| Other Disclosures                        | 349 |
| Stockholder Information                  | 351 |

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## **Business Review**

## Performance Summary

|   | Year ended<br>31 December 2012<br>€m | Year ended<br>31 December 2011⁵<br>€m |
|---|--------------------------------------|---------------------------------------|
| Group performance on an underlying <sup>1</sup> basis   |                                      |                                       |
| Operating income (net of insurance claims)  | 1,880                                | 2,058                                 |
| Operating expenses  | (1,638)                              | (1,645)                               |
| Operating profit before impairment charges on financial assets                                  |                                      |                                       |
| and gain / (loss) on sale of assets to NAMA   | 242                                  | 413                                   |
| Impairment charges on loans and advances to customers   | (1,724)                              | (1,939)                               |
| Impairment charges on available for sale (AFS) financial assets                                 | (45)                                 | (21)                                  |
| Impairment charges on assets sold to NAMA   | -                                    | (44)                                  |
| Gain / (loss) on sale of assets to NAMA   | (1)                                  | 33                                    |
| Share of results of associates and joint ventures (after tax)                                   | 41                                   | 39                                    |
| Underlying <sup>1</sup> loss before tax   | (1,487)                              | (1,519)                               |
| Total non-core items  | (679)                                | 1,329                                 |
| Loss before tax   | (2,166)                              | (190)                                 |
| Group performance (underlying <sup>1</sup> )  |                                      |                                       |
| Net interest margin <sup>2</sup>  | 1.25%                                | 1.33%                                 |
| Basic loss per share (€ cent)<br>Underlying loss per share (€ cent)                             | (6.7)<br>(4.7)                       | (0.7) (9.6)                           |
| Divisional performance <sup>3</sup>   |                                      |                                       |
| Underlying <sup>1</sup> operating profit / (loss) before impairment charges on financial assets |                                      |                                       |
| and gain / (loss) on sale of assets to NAMA (€ million)   |                                      |                                       |
| Retail Ireland  | 159                                  | 285                                   |
| Bank of Ireland Life  | 97                                   | 26                                    |
| Retail UK   | 26                                   | 106                                   |
| Retail UK (Stg£ million equivalent)   | 18                                   | 94                                    |
| Corporate and Treasury  | 507                                  | 599                                   |
| Group Centre  | (529)                                | (572)                                 |
| Other reconciling items <sup>4</sup>  | (18)                                 | (31)                                  |
| Underlying <sup>1</sup> operating profit before impairment charges on financial assets          |                                      |                                       |
| and gain / (loss) on sale to NAMA   | 242                                  | 413                                   |
| Impairment charges on loans and advances to customers (€ million)                               |                                      |                                       |
| Residential mortgages   | 462                                  | 469                                   |
| Non-property SME and corporate  | 413                                  | 497                                   |
| Property and construction   | 797                                  | 893                                   |
| Consumer  | 52                                   | 80                                    |
| Impairment charges on loans and advances to customers   | 1.724                                | 1.939                                 |

Underlying excludes non-core items which are those items that the Group believes obscure the underlying performance trends in the business. The Group has treated the following items as non-core: loss on deleveraging of financial assets, (charges) / gains arising on the movement in credit spreads on the Group's own debt and deposits accounted for at 'fair value through profit or loss', cost of restructuring programmes, (loss) / profit on disposal / liquidation of business activities, gain on Contingent Capital Note, gain on liability management exercises, gross-up for policyholder tax in the Life business and investment return on treasury stock held for policyholders. See page 18 for further information.

The net interest margin is stated before government guarantee fees.

3 For more details on the performance of each division see pages 29 to 38.

4

This relates to segmentations on certain inter-segment transactions, which is eliminated at a Group level. The impact of amendments to defined benefit pension schemes of €2 million is shown in operating expenses whereas previously it had been shown within non-core items.

#### Performance Summary

| Balance sheet and funding metrics                                   | 31 December 2012<br>€bn | 31 December 2011<br>€bn |
|---|-------------------------|-------------------------|
| Stockholders' equity  | 8.6                     | 10.2                    |
| Total assets  | 148                     | 155                     |
| Total loans and advances to customers (after impairment provisions) | 93                      | 102 <sup>1</sup>        |
| Total customer deposits   | 75                      | 71                      |
| Loan to deposit ratio   | 123%                    | 144%                    |
| Wholesale funding   | 39                      | 51                      |
| Wholesale funding > 1 year to maturity                              | 27                      | 28                      |
| Wholesale funding < 1 year to maturity                              | 12                      | 23                      |
| Drawings from Monetary Authorities (net)                            | 15                      | 22                      |
| Capital   |                         |                         |
| Core tier 1 ratio (PCAR / EBA) <sup>2</sup>                         | 14.4%                   | 14.3%                   |
| Total capital ratio   | 15.3%                   | 14.7%                   |
| Risk weighted assets (€bn)  | 56.5                    | 67.1                    |

On the balance sheet on page 142, these amounts are presented on separate lines being Loans and advances to customers and Assets classified as held for sale. 1 2 Core tier 1 (PCAR / EBA) is calculated in line with methodology used for the 2011 PCAR and EBA stress test. As stated in the Financial Measures Programme 'The Central Bank applied capital requirement rules and a definition of Core tier 1 capital as prescribed by the Capital Requirements Directive, which is the prevailing regulatory standard in the EU. To increase conservatism, the Central Bank has included all supervisory deductions, including 50:50 deductions'.



## Chairman's Review

In this my first report as Chairman, I reflect on a year where despite considerable external volatility in both European and International markets, the Group has made steady progress, and is building momentum towards, its strategic priority of achieving sustainable profitability.

The economic headwinds in our major markets of Ireland and the United Kingdom have affected the level of growth in both countries. In Ireland, which is particularly dependent on exports, according to the latest forecasts the economy has grown modestly which is a good performance, in a general European context. There are also welcome signs that the contraction in domestic demand which Ireland has experienced may be coming to an end, although the painful legacies of that adjustment will be with us for some time. The UK has seen a mixed year with GDP contracting in the first half, growth in the third quarter and a slight contraction in the final quarter.

The Group is strongly supportive of economic recovery. I am particularly pleased to record the on-going contribution that we are making to key components of that recovery, through the continued provision of advice and finance to the mortgage and SME sectors in Ireland. In both cases, we exceeded the respective targets that we set for 2012. We also affirmed our objective of having a strong network of viable branches throughout Ireland, investing substantially in branches to better meet customer requirements and also achieve operating efficiencies. We are also investing in developing our mobile and online distribution channels, to complement the extensive footprint offered by our branch network. Last year was also a year of significant progress in our UK business including in particular a deepening of our Partnership relationship with the UK Post Office strengthening the Partnership's product offering to an increasing customer base.

The latter half of 2012 saw some marked improvement in financial market conditions, for a number of sovereigns, including Ireland, which took the opportunity to issue new debt and increase the tenor of financing. It also presented welcome opportunities for Bank of Ireland to diversify its funding mix, through the successful issue of Irish Mortgage Asset Backed Securities and Tier 2 subordinated debt. The continued improvement in sentiment towards the Group was also marked by the successful sale in January 2013 of the State's investment in the Bank's Contingent Capital instrument.

It has been a clear objective of the Group to reduce the risk to the State of any support for Bank of Ireland and reward and repay any investments in Bank of Ireland. The restructuring of our Group, elimination of the Eligible Liabilities Guarantee (ELG), cash returns provided to the State and repayments to date of investments, are clear evidence of our resolve to meet this objective.

We also continue to plan for the implementation of new prudential and regulatory frameworks for Banking, including the proximate implementation of Basel III requirements. While these measures are designed to enhance the stability and solvency of Banking systems, they will also inevitably increase costs and the costs of Banking going forward.

The progress which the Group has made during 2012 would not have occurred without the continued support of our customers, whom I would like to thank for their loyalty and confidence in entrusting us with meeting their banking needs. We will continue to work hard to meet your needs efficiently, empathetically and on a mutually beneficial, commercially sensible basis, aimed at having enduring relationships with you.

These accomplishments would not have been possible without the dedication and expertise of employees, to whom I wish to extend my thanks. Since my appointment I have noted the unswerving commitment of our employees to customers and to the Group and this gives me great confidence about the future success and prosperity of the Group.

Annual Report - year ended 31 December 2012

I would like to thank my predecessor, Pat Molloy, for undertaking the role of Chairman over the past number of years, during such exceptional circumstances. I would also like to thank my fellow Directors for their contribution, support and counsel and I look forward to their contributions in the years ahead. I would like to acknowledge the particular contribution of Jerome Kennedy, board member and Chairman of the Group Audit Committee, who retired from the board in April 2012.

I am conscious of the trust which has been invested in us, by our stockholders -I wish to discharge that trust in full. The year ahead is set to be a year of further challenge, but I am confident that the momentum and progress that has been made will be built upon, and will translate into, lasting value for our stockholders.

Archie Kane Chairman 1 March 2013



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## Group Chief Executive's Review

Bank of Ireland has made good progress against our strategic objectives as we enhance our core franchises and rebuild profitability within a restructured, robust balance sheet, in what was another challenging year for the Group. Actions we have taken began to have a positive financial impact in the second half of 2012 giving us good momentum coming into 2013.

#### Capital

Our capital position has remained robust. As at 31 December 2012, the Group's Core tier 1 capital ratio (PCAR / EBA basis) was 14.4% and broadly unchanged from the ratio of 14.3% at 31 December 2011, primarily reflecting actions taken to reduce Risk Weighted Assets (RWAs) offsetting the loss incurred in the year. Our total capital ratio at 31 December 2012 of 15.3% represented an improvement from the ratio of 14.7% at 31 December 2011, partially due to our successful issuance of €250 million 10 year Tier 2 capital in December 2012.

The €10.6 billion reduction in RWAs during the year, to €56.5 billion at 31 December 2012, primarily arose from our actions to dispose of certain loan assets and rundown certain portfolios outside Ireland in order to bring the Group's balance sheet to a more appropriate, sustainable level.

We are awaiting the authorities' finalisation of Basel III requirements which will impact on the Group's regulatory capital measurement and regulatory capital ratios. As a result, any estimates of the impact of Basel III are preliminary and the impact may be mitigated, over the Basel III phase in period, by both earnings and management actions. Nevertheless, our current assumption is that the Common equity tier 1 (CET 1) minimum regulatory requirement under Basel III will be 10% for Bank of Ireland and, on a phased basis, the Group would expect to maintain a buffer above this regulatory requirement. In addition, based on our current interpretation of the draft Basel III regulations, the Group's pro forma CET 1 ratio, including the 2009 Preference stock (which will continue to be considered as

CET 1 until 31 December 2017), is estimated at 8.5% as at 31 December 2012, on a 'fully loaded' basis.

#### Funding

Despite extremely competitive deposit markets, particularly in the first half of 2012, our successful focus on reducing deposit pay rates, the strength of our brand franchises and distribution enabled us to increase the Group's deposit volumes by €4.7 billion in 2012 to €75.2 billion at 31 December 2012. In addition, in November 2012, we successfully issued €1 billion of Irish Mortgage Asset Backed Securities.

We have taken a number of actions including deleveraging the Group's balance sheet, repositioning assets within the Group, increasing deposit volumes at less expensive rates and accessing longer term funding markets. At 31 December 2012 these actions resulted in a decrease in the Group's loan to deposit ratio to 123% (2011: 144%), increased the proportion of wholesale funding with a maturity of greater than 1 year to 68% (2011: 55%) and materially reduced the Group's utilisation of Monetary Authority Funding to €15.4 billion. Of this Monetary Authority Funding, €4.4 billion related to NAMA Bonds and €3.1 billion related to the Government guaranteed IBRC repo entered into in June 2012, which was redeemed on a no profit, no loss basis in February 2013. All current Monetary Authority Funding utilisation is through the ECB's Long Term Refinancing Operations (LTRO).

## Focused on key levers to rebuild profitability

#### Operating income

Total operating income for the year ended 31 December 2012 of  $\in$ 1,880 million was 9% lower than the prior year. The reduction in operating income arose from both a  $\in$ 10 billion (7%) reduction in the Group's average interest earning assets and a reduction in the net interest margin (before ELG costs) from 1.33% to 1.25%, partially offset by a 14% reduction in ELG fees. The lower net interest margin reflected the relatively high cost of customer deposits, particularly in the first half of the year, and the continuing negative impact of historically low official interest rates on earnings from certain of the Group's assets.

Re-building the net interest margin is one of the Group's key priorities. Prior to and during 2012, the Group took a number of actions, including the re-pricing of assets and liabilities, to improve the net interest margin. The benefits from these actions began to manifest themselves in an improvement in the Group's net interest margin to 1.34% in the second half of 2012.

The Group is fully prepared for the announced expiry of the ELG scheme at the end of March 2013 and this should have a materially positive impact on the Group's operating income. ELG costs reduced by €61 million to €388 million for the year ended 31 December 2012 through the implementation of actions to reduce the quantum of deposits covered by the ELG scheme. As a result of these actions, total liabilities covered by the ELG scheme were €26 billion at the end of 2012, compared to €42 billion at 31 December 2011.

#### Cost of operations

Total operating expenses reduced marginally to €1,638 million for the year ended 31 December 2012, compared to €1,645 million the previous year, primarily driven by sustained efforts to reduce costs and deliver efficiencies and despite a significant increase in regulatory costs and the adverse impact of currency exchange translations. In May 2012, the Group recommenced its voluntary redundancy programmes and by the year end the number of people employed in the Group had reduced by c.9% with most of the departures taking place in the last guarter of 2012. The redundancy programmes are continuing in 2013. We are continuing to make appropriate investments to improve our customer propositions and to generate operating efficiencies.

**Business Review** 

**Business Review** 

Persistently low bond yields and increased regulatory constraints on investment allocation choices have resulted in an increase in the deficits in the Group sponsored Defined Benefit Pension schemes. A process of engagement has commenced with employees, scheme members, trustees and trade unions on the options available to mitigate these deficits.

#### Credit Management

The economic environment in our principal markets of Ireland and the UK remains difficult. The credit environment remained challenging in 2012, despite some signs of stabilisation in the Irish domestic economy as reflected in modest GDP growth, a levelling off in unemployment levels, some improvement in measurements of consumer sentiment, a stabilisation of house prices in the main urban areas and an increase in commercial real estate transactions driven by overseas investors.

Reflecting this stabilisation, and a range of initiatives we have been taking, there was a reduction in the pace of increase in defaulted loans from the first half of the year to the second half of the year. Impairment charges on loans and advances to customers, available for sale assets and assets sold to NAMA fell from  $\notin$ 2,004 million for the year ended 31 December 2011 to a still elevated  $\notin$ 1,769 million for the year ended 31 December 2012.

Our international Corporate Banking, unsecured Consumer and UK Mortgage books have continued to perform relatively well. We are seeing some signs of stabilisation in the prime segments of the Irish Commercial Real Estate market, however, other markets in Ireland and in Northern Ireland remain subdued. A similar trend is evident in the Commercial Real Estate sector in Great Britain, with London continuing to enjoy some growth while other regions have remained weak.

Based on the latest available statistics published by the Council of Mortgage Lenders in the UK and by the Central Bank of Ireland, the levels of default arrears in our UK and Irish Mortgage books are below industry averages roughly a third lower than the rest of the sector for our Irish owner occupier mortgages. The pace of formation of arrears (both default and early arrears) in our Irish mortgage books reduced steadily from the first quarter of 2012. This reflected some slight improvement in overall economic conditions and both the wide range of actions we have been taking and support we are providing to our mortgage customers who are engaging with us.

A key focus for the Group is working with challenged SME and Mortgage borrowers in Ireland, implementing enhanced processes and solutions to help bring businesses to viability and mortgage customers to sustainable repayment arrangements. We have made considerable progress with these objectives and programmes. €1.4 billion of the SME loan book was benefitting from formal forbearance arrangements at 31 December 2012, while approximately 15,600 of Bank of Ireland's mortgage accounts were receiving formal forbearance solutions. In addition a significant number (c.2,000) of mortgage customers in early arrears and default categories had informal over pay arrangements in place to deal with their arrears on an acceptable basis for the customer and for the Bank. While making good progress on the management of arrears with customers, we are continuing to develop our capabilities to manage our Irish Mortgage risks.

#### **Our Customers**

We have continued to be focussed on nurturing and developing the Group's core franchises, while working to restructure and strengthen the Group's balance sheet, ensuring we can appropriately fund ourselves, reduce costs and improve efficiencies and manage our credit risks.

In Ireland, the Group has been investing to ensure we have a strong, viable branch network and to further enhance our ebanking and mobile phone banking propositions and our payment systems. We have grown our market shares in the consumer and business banking sectors, meeting our publically disclosed lending targets for mortgages and SMEs, deepened a number of Corporate relationships and won a number of important new Corporate relationships. Our international acquisition finance business has continued to do well, providing an important source of profits for the Group. In the UK we have been very pleased to strengthen, on a mutually beneficial basis, our very important relationship with our UK Post Office Partner during 2012, with the partnership continuing to see strong growth in the numbers of customers to whom it is providing products and services.

Relationship with the Irish State

The Group has received support and investment from the Irish taxpayers. We are grateful for this. The State's gross cash investment in the Bank is  $\in$ 4.8 billion. In the period January 2009 to 1 March 2013 the State has received cash of c. $\in$ 3.8 billion in payments for its support, returns on its investments and repayment of investments. In addition the State holds  $\in$ 1.8 billion in preference shares in the Bank and a 15% equity shareholding in the Bank.

Investment in our Irish businesses and providing products and services to an increasing number of Irish consumers and businesses is vital for our strategic objectives and to enable us achieve sustainable returns for the Group's shareholders. The Irish State is an important customer for the Group and we hold significant investments in Irish Government bonds. We were pleased to have been able to facilitate the State through the IBRC repo transaction entered into in 2012 and terminated in February 2013.

#### My Colleagues

My colleagues throughout our Group have remained resilient, committed and focussed with professionalism on our shared objectives for the Group and for the Group's customers, despite the many challenges we have faced. I am very grateful to my colleagues for this.



#### Group Chief Executive's Review

#### Outlook

While the economic environment has improved somewhat in recent months it still remains difficult and the Group continues to face many challenges. However, we are starting to see some of the benefits flowing from the focus we have had over the past four years on our strategic objectives aimed at enhancing our core franchises and rebuilding profitability within a restructured, robust balance sheet. My colleagues and I must, and will, continue to keep this focus during 2013 as we strive to reward our shareholders for their patience and their confidence in the Group.

Richie Boucher 1 March 2013



## Operating and Financial Review

| Index                           | Page |
|---------------------------------|------|
| Basis of Preparation            | 10   |
| Overview and Market Environment | 10   |
| Group Income Statement          | 11   |
| Group Balance Sheet             | 20   |
| Capital                         | 26   |
| Divisional Performance          | 29   |



#### **Basis of Presentation**

This Operating and Financial Review is presented on an underlying basis. For an explanation of underlying see page 18.

Percentages presented throughout this document are calculated on the absolute

underlying figures and so may differ from the percentage variances calculated on the rounded numbers presented.

References to 'the State' throughout this document should be taken to refer to the Republic of Ireland, its Government and, where and if relevant, Government departments, agencies and local Government bodies.

#### **Overview and Market Environment**

#### **Global and Eurozone Economy**

The pace of growth in the global economy is estimated to have slowed in 2012 to 3.2% (compared to 3.9% in 2011 and 5.1% in 2010). The IMF is forecasting slightly higher growth of 3.5% in 2013<sup>1</sup>. Over the course of 2012, markets have been volatile and risk aversion has been a recurring feature reflecting concerns about sovereign debt dynamics in the eurozone and weak global economic activity, notably in Europe, with both the UK and the eurozone contracting. The ECB has responded by easing monetary policy, reducing the main refinancing rate and continuing to provide longer term funding to the banking sector in an effort to promote stability in the market. The ECB also announced that it could, in certain circumstances, buy bonds of eurozone countries in Troika programmes. The program, called Outright Monetary Transactions (OMT), has reassured markets of ECB support for programme countries and helped to reduce tensions in euro sovereign debt markets. European Governments agreed further support measures for Greece in addition to Spain's banking sector and have also agreed to set up a banking regulator. Modest economic growth continued in the US, where GDP is estimated to have grown by 2.2% in 2012<sup>2</sup> outpacing activity in both the eurozone and UK. That pace of growth has not been sufficient to significantly strengthen the recovery in the jobs market prompting the Federal Reserve to ease monetary policy further by announcing additional asset purchases and implementing new commitments to keep the Federal Funds rate low while unemployment stays above 6.5%.

#### Irish Economy<sup>3</sup>

The Irish recovery has been slow, uneven and dependent on exports. Real GDP rose by 1.4% in 2011, the first full year of growth since 2007 and a modest rise in GDP of 0.8%<sup>4</sup> is forecast for 2012 as Irish consumer demand remained subdued during the year due to high unemployment, while exports growth has been dampened by the difficult external environment. The labour market remains weak as employment is still falling but the pace of decline is now much slower and unemployment appears to have stabilised.

There appears to be signs of stabilisation in the residential property market. Mortgage lending has improved, albeit from a low base, and the value of mortgage drawdowns in Q4 2012 was up 56.3%<sup>5</sup> on the same period in 2011 while residential property prices may have reached a bottom, as prices were flat in the second half of 2012. Government finances are improving and the fiscal targets under the EU / IMF programme are being met. The 2013 Budget estimated that the General Government Deficit in 2012 would be 8.2%<sup>6</sup>, more than achieving the target of 8.6%7, however better than expected tax returns in December 2012 means the final deficit for 2012 may now be lower than 8%. The 2013 Budget target is a deficit of 7.5% of GDP. The NTMA has successfully reentered the bond market and over the twelve months to January 2013 raised €12.2 billion<sup>8</sup> in new and exchange bonds.

#### UK Economy<sup>9</sup>

Economic activity was very volatile in the UK in 2012, contracting in the first half of the year before rebounding strongly in the third quarter (real GDP expanding by 1.0%, boosted somewhat by unusual factors including the Olympics) but turned negative once again in Q4 with GDP contracting by 0.3%. In response to the slowdown in the UK economy during 2012, the Bank of England increased asset purchases and introduced new credit and liquidity schemes.

Unemployment in the UK has fallen despite the weakness of economic activity. Mortgage lending has remained broadly stable during 2012, improving slightly in the last months of the year, but at c.£9-10 billion per month which is about half the level recorded in a more normal economic and credit environment<sup>10</sup>. The UK property sector has been in an uneven recovery since 2009 and uncertainty remains around the pace and scale of future performance. Average house prices fell by 1% in the year to December 2012 although, the three month moving average has been positive in every month of Q4 following eight consecutive months of declines prior to that, suggesting that the housing market was picking up into the end of 201211.

IMF World Economic Outlook update. Januarv 2013

- Bureau of Economic Analysis
- All data in this section, unless stated, is Central Statistics Office (CSO)
- Reuters Consensus Poll, January 2013
- Irish Banking Federation, Mortgage Market Profile, Quarter 4, 2012
- Budget 2013
- Budget 2012
- www.ntma.ie
- All data in this section, unless stated, is Office for National Statistics 10
- Bank of England, Trends in Lending, January 2013
- 11 Nationwide House Price Index, December 2012

#### **Group Income Statement**

#### Summary Consolidated Income Statement on an Underlying<sup>1</sup> Basis

|  | Table           | Year ended<br>31 December<br>2012<br>€m | Year ended<br>31 December<br>2011²<br>€m | Change<br>% |
|--|-----------------|---|--|-------------|
| Net interest income (before Government guarantee fees)                   | 1               | 1,746                                   | 1,983                                    | (12%)       |
| Government guarantee fees  |                 | (388)                                   | (449)                                    | 14%         |
| Net other income   | 2               | 522                                     | 524                                      | -           |
| Operating income (net of insurance claims)                               |                 | 1,880                                   | 2,058                                    | (9%)        |
| Operating expenses   | 3               | (1,638)                                 | (1,645)                                  | -           |
| Operating profit before impairment charges on financial assets           |                 |   |  |             |
| and (loss) / gain on sale of assets to NAMA                              |                 | 242                                     | 413                                      | (41%)       |
| Impairment charges on loans and advances to customers                    | 4               | (1,724)                                 | (1,939)                                  | 11%         |
| Impairment charges on available for sale (AFS) financial assets          | 5               | (45)                                    | (21)                                     | -           |
| Impairment charges on assets sold to NAMA                                |                 | -                                       | (44)                                     | -           |
| (Loss) / gain on sale of assets to NAMA                                  |                 | (1)                                     | 33                                       | -           |
| Share of results of associates and joint ventures (after tax)            |                 | 41                                      | 39                                       | 5%          |
| Underlying <sup>1</sup> loss before tax                                  |                 | (1,487)                                 | (1,519)                                  | 2%          |
| Non-core items   | 6               | (679)                                   | 1,329                                    |             |
| - Loss on deleveraging of financial assets                               | 7               | (326)                                   | (565)                                    |             |
| - (Charges) / gains arising on the movement in the Group's credit spread | ds <sup>3</sup> | (297)                                   | 56                                       |             |
| - Cost of restructuring programmes                                       |                 | (150)                                   | 3  |             |
| - Gain on liability management exercises                                 |                 | 69                                      | 1,789                                    |             |
| - Other non-core items   |                 | 25                                      | 46                                       |             |
| Loss before tax  |                 | (2,166)                                 | (190)                                    |             |
| Tax credit   |                 | 337                                     | 230                                      |             |
| (Loss) / profit for the period   |                 | (1,829)                                 | 40                                       |             |
| (Loss) / profit attributable to stockholders                             |                 | (1,824)                                 | 45                                       |             |
| Loss attributable to non-controlling interests                           |                 | (5)                                     | (5)                                      |             |
| (Loss) / profit for the period   |                 | (1,829)                                 | 40                                       |             |

<sup>1</sup> Underlying excludes non-core items which are those items that the Group believes obscure the underlying performance trends in the business. See page 18 for further information.

<sup>2</sup> The impact of amendments to defined benefit pension schemes of €2 million is shown in operating expenses whereas previously it had been shown within non-core items.
 <sup>3</sup> This relates to (charges) / gains arising on the movement in the spreads on the Group's own debt and deposits accounted for at 'fair value through profit or loss'.

#### Operating income (net of insurance claims)

#### Net interest income

| TABLE 1<br>Net interest income / Net interest margin   | Year ended<br>31 December<br>2012<br>€m | Year ended<br>31 December<br>2011<br>€m | Change<br>% |
|--|---|---|-------------|
| Net interest income (before Government guarantee fees) | 1,746                                   | 1,983                                   | (12%)       |
| IFRS income classifications <sup>1</sup>               | (87)                                    | (102)                                   | 15%         |
| Net interest income (before Government guarantee fees) |   |   |             |
| after IFRS income classifications                      | 1,659                                   | 1,881                                   | (12%)       |
| Average interest earning assets (€bn) <sup>2</sup>     | 132                                     | 142                                     | (7%)        |
| Net interest margin                                    | 1.25%                                   | 1.33%                                   | (8bps)      |

The period on period changes in 'net interest income' and 'net other income' are affected by certain IFRS income classifications. Under IFRS, certain assets and liabilities can be designated at 'fair value through profit or loss' (FVTPL). Where the Group has designated liabilities at 'fair value through profit or loss', the total fair value movements on these liabilities, including interest expense, are reported in 'net other income'. However, the interest income on any assets which are funded by these liabilities is reported in the 'net interest income'. In addition, assets are purchased and debt is raised in a variety of currencies and the resulting foreign exchange and interest risk is economically managed using derivative instruments – the cost of which is reported in 'net other income'. To enable a better understanding of underlying business trends, the impact of these IFRS income classifications is shown in the table above.

<sup>2</sup> For the year ended 31 December 2011, average interest earning assets of €142 billion include loans and advances to customers before average specific impairment provisions of €4.6 billion.

#### Net interest income (before Government guarantee fees) after IFRS income classifications of €1,659 million for the year ended 31 December 2012 has

for the year ended 31 December 2012 has decreased by €222 million or 12% compared to the previous year.

The reduction in net interest income is driven by a €10 billion or a 7% reduction in the Group's average interest earning assets and a net reduction of 8 basis points in the average net interest margin. The reduction in average interest earning assets is due to balance sheet deleveraging, loan repayments and impairment provisions partly offset by new lending. The net reduction of 8 basis points in net interest margin reflects the relatively high cost of customer deposits and the continued negative impact of historically low official interest rates.

The Group has taken a number of actions during 2012 to rebuild its net interest margin, including:

- reducing the pay rate on customer deposits in the Irish domestic market while substantially maintaining deposit volumes;
- increasing the standard variable rate on existing UK mortgages by 150 basis points and increasing the standard variable rate on existing Irish mortgages by 50 basis points;
- repricing relevant loan portfolios in Ireland to incorporate a liquidity charge that references the actual cost of funds; and

 obtaining higher margins on new lending, albeit demand for new lending remains muted.

As a result, the Group has seen an improvement in its net interest margin during the second half of 2012 to 1.34%.

The net interest margin (after the cost of Government guarantee fees) reduced to 0.96% in the year ended 31 December 2012 compared to 1.01% in the previous year.

**Government guarantee fees** of  $\leq 388$ million for the year ended 31 December 2012 are  $\leq 61$  million lower than the previous year. Total liabilities covered by the ELG reduced from  $\leq 42$  billion at 31 December 2011 to  $\leq 26$  billion at 31 December 2012, reflecting the withdrawal of Bank of Ireland (UK) plc and the Group's Isle of Man subsidiary from the scheme, the sale of non ELG covered deposits and the repayment of ELG covered wholesale funding. On 26 February 2013 the Minister for Finance announced that the Eligible Liabilities Guarantee (ELG) Scheme will be withdrawn from midnight 28 March 2013 from all participating banks. The Group has prepared for and is ready for the

Other Information

#### Government guarantee fees (continued)

withdrawal. Significant progress has already been made to date by the Group on disengaging from the ELG Scheme, and ELG covered liabilities have reduced by 80% from €136 billion in September 2008 to less than €28 billion. The vast

majority (c.98%) of Bank of Ireland personal and business customers will not be impacted by the withdrawal of the ELG Scheme, and their deposits will continue to be guaranteed under the existing statutory Deposit Guarantee Scheme

(DGS) - a guarantee which covers eligible deposits of all banks regulated by the Central Bank of Ireland. Depositors with BOI (UK) plc are unaffected as this subsidiary came out of the ELG Scheme in 2012.

#### Net other income

| TABLE 2 Net other income                           | Year ended<br>31 December<br>2012<br>€m | Year ended<br>31 December<br>2011<br>€m | Change<br>€m |
|--|---|---|--------------|
| Net other income                                   | 522                                     | 524                                     | (2)          |
| IFRS income classifications <sup>1</sup>           | 87                                      | 102                                     | (15)         |
| Net other income after IFRS income classifications | 609                                     | 626                                     | (17)         |

The period on period changes in 'net interest income' and 'net other income' are affected by certain IFRS income classifications. Under IFRS, certain assets and liabilities can be designated at 'fair value through profit or loss' (FVTPL). Where the Group has designated liabilities at 'fair value through profit or loss', the total fair value movements on these liabilities, including interest expense, are reported in 'net other income'. However, the interest income on any assets which are funded by these liabilities is reported in the 'net interest income'. In addition, assets are purchased and debt is raised in a variety of currencies and the resulting foreign exchange and interest rate risk is economically managed using derivative instruments - the cost of which is reported in 'net other income'. To enable a better understanding of underlying business trends, the impact of these IFRS income classifications is shown in the table above.

| Net other income after IFRS income classifications                     | Year ended<br>31 December<br>2012<br>€m | Year ended<br>31 December<br>2011<br>€m | Change<br>€m |
|--|---|---|--------------|
| Other income from Retail Banking and Corporate and Treasury businesses | 476                                     | 524                                     | (48)         |
| Other income from Bank of Ireland Life                                 | 133                                     | 169                                     | (36)         |
| Business income  | 609                                     | 693                                     | (84)         |
| Other items (see below)  | -                                       | (67)                                    | 67           |
| Net other Income after IFRS income classifications                     | 609                                     | 626                                     | (17)         |
| Other Items:   |   |   |              |
| Transfer from available for sale reserve on asset disposal             | 60                                      | (28)                                    | 88           |
| Investment variance - Bank of Ireland Life                             | 21                                      | (28)                                    | 49           |
| Economic assumption changes - Bank of Ireland Life                     | (3)                                     | (19)                                    | 16           |
| Change in valuation of international investment properties             | 1                                       | (12)                                    | 13           |
| European property investment provision                                 | -                                       | (13)                                    | 13           |
| Fair value movements on derivatives hedging the Group's balance sheet  | (57)                                    | (5)                                     | (52)         |
| BoISS and FCE Corporation  | -                                       | 31                                      | (31)         |
| Fair value movement on Contingent Capital Note embedded derivative     | (22)                                    | (7)                                     | (15)         |
| NAMA related adjustments   | -                                       | 14                                      | (14)         |
|  | -                                       | (67)                                    | 67           |



#### Net other income (continued)

Net other income, after IFRS income classifications, for the year ended 31 December 2012 decreased by €17 million compared to the previous year.

Other income from Banking businesses of €476 million for the year ended 31 December 2012 decreased by €48 million compared to the previous year. The decrease in other income primarily reflects:

- lower levels of net other income associated with lower levels of new business and lower activity levels during the year ended 31 December 2012 when compared to the year ended 31 December 2011; and
- higher commission payments following the extension and strengthening of the financial services relationship with the UK Post Office in the second half of 2012.

Other income in Bank of Ireland Life of €133 million decreased by €36 million from the previous year reflecting a change in the mix of new business sales. Customers continue to invest in and switch to low risk funds, predominantly invested in deposit based products resulting in a higher proportion of Bank of Ireland Life's income being recognised in Net interest income for the year ended 31 December 2012 (€38 million) compared to the previous year (€5 million). Other items within Net other income, after IFRS income classifications, amount to nil for the year ended 31 December 2012, compared to a net charge of €67 million in the previous year, reflecting:

- a positive movement of €88 million relating to transfers from the available for sale reserve on asset disposals, reflecting a gain of €60 million for the year ended 31 December 2012 following the Group's participation in Irish sovereign exchanges during 2012 compared to a charge of €28 million in the previous year;
- a positive movement of €49 million in the investment variance in Bank of Ireland Life, reflecting a gain of €21 million in the year ended 31 December 2012 compared to a charge of €28 million in the previous year;
- a positive movement of €16 million in economic assumption changes and interest rate movements in Bank of Ireland Life due to a charge of €3 million for the year ended 31 December 2012 compared to a charge of €19 million for the previous year;
- a positive movement of €13 million due to gains of €1 million on international investment properties in the year ended 31 December 2012 compared to a charge of €12 million for the previous year;

- a positive movement of €13 million reflecting a provision on a European investment property for the year ended 31 December 2011 which did not reoccur in 2012;
- a negative movement of €52 million reflecting the accounting impact of fair value movements in derivatives that economically hedge the Group's balance sheet;
- a reduction of €31 million in fees and commissions arising in BoISS and FCE Corporation in the year ended 31 December 2011, businesses which were no longer held by the Group in the year ended 31 December 2012;
- a negative movement of €15 million reflecting the accounting impact of fair value movements on the Contingent Capital Note embedded derivative; and
- a gain of €14 million in the year ended 31 December 2011 arising from a positive fair value movement on a NAMA related derivative which did not reoccur in 2012.

#### Operating expenses

| TABLE 3 Operating expenses             | Year ended<br>31 December<br>2012<br>€m | Year ended<br>31 December<br>2011¹<br>€m | Change<br>% |
|--|---|--|-------------|
| Staff costs (excluding pension costs)  | 771                                     | 772                                      | -           |
| Pension costs                          | 59                                      | 88                                       | 33%         |
| Financial Services Compensation Scheme | 30                                      | -  | -           |
| Other costs                            | 778                                     | 785                                      | 1%          |
| Operating expenses                     | 1,638                                   | 1,645                                    | -           |
|  |   |  | Change      |
| Staff numbers at period end            | 12,016                                  | 13,234                                   | (1,218)     |
| Average staff numbers                  | 13,091                                  | 13,671                                   | (580)       |

The impact of amendments to defined benefit pension schemes of €2 million is shown in operating expenses where as previously it had been shown within non-core items.

**Operating expenses** of €1,638 million for the year ended 31 December 2012 are €7 million lower than the previous year.

During 2012 the Group continued its focus on its strategy to reduce operating expenses and deliver efficiencies, however the savings achieved have been partly offset by the impact of an additional charge in respect of the UK Financial Services Compensation Scheme (FSCS) and the adverse impact of exchange rate movements.

In May 2012 the Group recommenced its voluntary redundancy programmes. These programmes have led to a reduction in staff numbers of 1,218 or 9% since December 2011. The programmes will continue in 2013 and a restructuring charge of  $\notin$ 150 million has been included within non-core items in the year ended 31 December 2012.

Staff costs (excluding pension costs) of €771 million for the year ended 31 December 2012 were €1 million lower than the previous year. The impact of lower average staff numbers, including the reduction as a result of business disposals, has been partly offset by the adverse impact of exchange rate movements in 2012 together with the significant investments made by the Group in programmes to support customers in financial difficulty.

Pension costs of €59 million for the year ended 31 December 2012 were €29 million lower than the previous year. During 2012 the trustees of the Bank of Ireland Staff Pensions Fund (BSPF) agreed to recover the 2011 and 2012 Irish pension levies from the relevant ROI members. As a result, the current year net charge of €59 million reflects a recovery of €20 million in respect of the 2011 pension levy.

The operating expenses for 2012 include a charge of €30 million in respect of the **UK Financial Services Compensation Scheme (FSCS)**. This charge relates to a levy by the FSCS for costs incurred in respect of actions taken in 2008 to protect and / or compensate depositors in failing UK banks. The charge has been allocated between current FSCS members, including Bank of Ireland (UK) plc, based on deposit volumes at dates on or before 31 December 2012. Other costs of €778 million for the year ended 31 December 2012 were €7 million lower than the previous year. This reflects efficiencies achieved through investment in customer service and technology initiatives and the implementation of initiatives to consolidate, standardise and simplify the Group's operations, partly offset by the cost of investments aimed at further improvement in efficiencies and customer service over time. This includes the extension and strengthening of the financial services relationship with the UK Post Office as well as targeted investments in the future branch model, online and mobile channels.

**Business Review** 



#### Impairment charges on loans and advances to customers

#### TABLE 4

| IABLE 4 Impairment charges on loans and advances to customers | Year ended<br>31 December<br>2012<br>€m | Year ended<br>31 December<br>2011<br>€m | Change<br>% |
|---|---|---|-------------|
| Residential mortgages   | 462                                     | 469                                     | (1%)        |
| - Retail Ireland  | 418                                     | 444                                     | (6%)        |
| - Retail UK   | 44                                      | 25                                      | 76%         |
| Non-property SME and corporate                                | 413                                     | 497                                     | (17%)       |
| - Republic of Ireland SME                                     | 223                                     | 281                                     | (21%)       |
| - UK SME  | 53                                      | 74                                      | (28%)       |
| - Corporate   | 137                                     | 142                                     | (4%)        |
| Property and construction                                     | 797                                     | 893                                     | (11%)       |
| - Investment  | 437                                     | 593                                     | (26%)       |
| - Land and development  | 360                                     | 300                                     | 20%         |
| Consumer  | 52                                      | 80                                      | (35%)       |
| Total impairment charges on loans and advances to customers   | 1,724                                   | 1,939                                   | (11%)       |

#### Impairment charges on loans and advances to customers of $\leq$ 1,724 million for the year ended 31 December 2012 were $\leq$ 215 million or 11% lower than the previous year.

The impairment charge on **Residential mortgages** of  $\notin$ 462 million for the year ended 31 December 2012 has decreased by  $\notin$ 7 million from  $\notin$ 469 million in the previous year.

The impairment charge on the Retail Ireland mortgage portfolio of €418 million for the year ended 31 December 2012 has decreased by €26 million from €444 million in the previous year. While the volume of default arrears (based on loan volumes 90 days or more past due) has continued to increase, the pace of default arrears formation has reduced since the first quarter of 2012. The impairment charge for the six months ended 31 December 2012 amounted to €127 million compared with a charge of €291 million for the six months ended 30 June 2012 and a charge of €304 million for the six months ended 31 December 2011. In addition to the reduction in formation of arrears, the Group has continued to

formally restructure a significant number of customer mortgages on a sustainable basis.

In 2012, the annual rate of decline in Residential property prices slowed to 4.5% as reflected in the CSO Index (2011 annual rate of decline was 16.7%), its lowest rate in over four years, with residential property prices in Dublin, particularly Dublin house prices, being the key driver of this improvement. The CSO Index for December 2012 reported that national residential prices were 50% below peak, largely the same as June 2012, with residential prices in Dublin 56% below peak, while properties outside of Dublin were 47% below peak.

Owner occupied default arrears (based on loan volumes 90 days or more past due) were 9.88% at 31 December 2012 as compared with 9.22% at 30 June 2012 and 7.40% at 31 December 2011. The volume of default arrears in the Owner occupied segment has continued to increase, primarily reflecting the continued impact of the general economic downturn in Ireland and affordability issues including falling disposable incomes and sustained high unemployment levels. However, the pace of Owner occupied default arrears formation (based on loan volumes 90 days or more past due) has been reducing since the first quarter of 2012 reflecting a stabilisation in unemployment levels and the restructure of customer mortgages on a sustainable basis. A similar trend is evident in the less than 90 days past due arrears. The level of Owner occupied default arrears for the Group remains materially below the industry average as published on a quarterly basis by the Central Bank of Ireland.

Buy to let default arrears (based on loan volumes 90 days or more past due) were 23.36% at 31 December 2012 compared to 20.77% at 30 June 2012 and 16.81% at 31 December 2011. The volume of default arrears in the Buy to let segment has continued to increase primarily reflecting the continued impact on borrowers of rising repayments as interest only periods come to an end and customers move to fully amortising loans. As part of the Group's Mortgage Arrears Resolution Strategies, the Group continues to work with Buy to let customers, particularly those with interest only periods that are

#### Impairment charges on loans and advances to customers (continued)

coming to an end, to restructure customer mortgages prior to them moving to fully amortising. The pace of Buy to let arrears formation (based on loan volumes 90 days or more past due) has reduced since the first quarter of 2012, and the level of Buy to let default arrears for the Group remains below the industry average as published on a quarterly basis by the Central Bank of Ireland.

The impairment charge on the Retail UK mortgage portfolio of  $\notin$ 44 million for the year ended 31 December 2012 has increased by  $\notin$ 19 million from  $\notin$ 25 million in the previous year.

Default arrears (number of cases 3+ payments past due) and the associated impairment charge on Retail UK mortgages (particularly in the Standard and Self certified segments) increased marginally in the second six months of the year ended 31 December 2012, albeit from a low base. The level of default arrears for the Group at 1.53% at 31 December 2012 remains below the industry average as published by the Council of Mortgage Lenders.

The impairment charge on the **Non property SME and corporate** loan portfolio of  $\notin$ 413 million for the year ended 31 December 2012 has decreased by  $\notin$ 84 million from  $\notin$ 497 million in the previous year.

Republic of Ireland SME impairment charges of €223 million for the year ended 31 December 2012 have decreased by €58 million from €281 million in the previous year. The impairment charge for the six months ended 31 December 2012 amounted to €100 million compared with a charge of €123 million for the six months ended 30 June 2012 and a charge of €140 million for the six months ended 31 December 2011. The reduction in Republic of Ireland SME impairment charges reflect some early indicators of improvement in certain elements of the SME sector (e.g. strong export performance, lower increase in business insolvencies, and some improvement in

the levels of consumer sentiment), however, the sector is fragile and challenges remain. As a result, the level of Republic of Ireland SME impairment charges continues to be at an elevated level, particularly for those sectors correlated with consumer spending.

Impairment charges on the UK SME portfolio reduced to €53 million for the year ended 31 December 2012 compared to €74 million in the previous year, albeit UK economic conditions remain subdued.

The Group's corporate banking portfolios remain broadly stable, with impairment charges on the Corporate portfolios reduced to €137 million for the year ended 31 December 2012 compared to €142 million in the previous year. The domestic Irish Corporate portfolio continues to be impacted by more challenging domestic demand and market conditions, albeit the pace of migration of new cases into our challenged portfolios has reduced. Our international corporate banking portfolios continue to perform satisfactorily reflecting their exposure to global, rather than exclusively Irish, economic indicators.

The impairment charge on the **Property** and construction loan portfolio of  $\notin$ 797 million for the year ended 31 December 2012 decreased by  $\notin$ 96 million compared to  $\notin$ 893 million in the previous year.

The impairment charge on the Investment property element of the Property and construction portfolio was €437 million for year ended 31 December 2012 compared to €593 million in the previous year. In December 2011, the Irish Government introduced a range of initiatives and policies which addressed a number of areas of market uncertainty. Following this, there have been continued signs of increased activity levels in central business district areas during 2012, with increasing interest from international institutional investors entering the market. As a result, prime investment yields are showing some signs of stabilisation. Outside of prime, central locations, markets remain subdued.

The Irish market has experienced a significant fall in asset values, with Irish commercial property capital values down 67%<sup>1</sup> from peak, reflecting continued low levels of activity and illiquidity in property markets. In addition, a challenging Retail sector for much of 2012, as evidenced by increased retail tenant defaults and vacancy levels, has contributed to continued elevated impairment charges on our Investment property portfolio.

**Operating and Financial Review** 

UK commercial property values are down 33%<sup>2</sup> from peak. Conditions in the UK market remained challenging throughout 2012, and the market has become increasingly segmented, with properties in central London continuing to deliver strong returns, however, across the rest of the UK markets have remained weak. The UK retail sector also remains under pressure with a number of high profile tenant failures during 2012.

The impairment charge on the Land and development element of the Property and construction portfolio was €360 million for the year ended 31 December 2012 compared to €300 million for the previous year reflecting the continued challenging conditions in this sector, highly illiquid markets, and deteriorating individual borrower circumstances.

The impairment charge of €52 million on **Consumer** loans for the year ended 31 December 2012 is €28 million lower compared to the impairment charge of €80 million in the previous year. Consumer loans have continued to reduce reflecting accelerated repayments and subdued demand for new loans and other credit facilities. Default arrears and impairment charges were better than expected in both the Republic of Ireland and the UK.

Further analysis and commentary on the changes in the loan portfolios, asset quality and impairment is set out in the Asset Quality and Impairment section of the Risk Management Report.

Source: Investment Property Databank Ltd (IPD)
 Source: IPD



Other Information

#### Impairment charge on available for sale (AFS) financial assets

The **impairment charge on available for sale (AFS) financial assets** of  $\leq$ 45 million for the year ended 31 December 2012 included a charge of  $\leq$ 40 million relating to the NAMA subordinated bonds following NAMA's updated outlook for its long term performance. The charge of  $\leq$ 21 million in the previous year was due primarily to a charge of  $\leq$ 16 million reflecting the liability management exercise announced by Irish Life and Permanent in respect of their subordinated bonds.

#### TABLE 5

| Impairment charges on available for sale (AFS) financial assets | Year ended<br>31 December 2012<br>€m | Year ended<br>31 December 2011<br>€m |
|---|--------------------------------------|--------------------------------------|
| NAMA subordinated bonds   | 40                                   | -                                    |
| Irish Life and Permanent plc subordinated bonds                 | -                                    | 16                                   |
| Other   | 5                                    | 5                                    |
| Impairment charges on available for sale (AFS) financial assets | 45                                   | 21                                   |

#### Non-core items

Underlying performance excludes non-core items which are those items that the Group believes obscure from the underlying performance trends in the business. The Group has treated the following items as non-core in the year ended 31 December 2012:

#### TABLE 6

| Non-core items   | Year ended<br>31 December<br>2012<br>€m | Year ended<br>31 December<br>2011<br>€m | Change<br>€m |
|--|---|---|--------------|
| Loss on deleveraging of financial assets                                 | (326)                                   | (565)                                   | 239          |
| (Charges) / gains arising on the movement in the Group's credit spreads1 | (297)                                   | 56                                      | (353)        |
| Cost of restructuring programmes   | (150)                                   | 3                                       | (153)        |
| (Loss) / profit on disposal / liquidation of business activities         | (69)                                    | 34                                      | (103)        |
| Gain on Contingent Capital Note  | 79                                      | -                                       | 79           |
| Gain on liability management exercises                                   | 69                                      | 1,789                                   | (1,720)      |
| Gross-up for policyholder tax in the Life business                       | 16                                      | 10                                      | 6            |
| Investment return on treasury stock held for policyholders               | (1)                                     | 2                                       | (3)          |
| Total non-core items   | (679)                                   | 1,329                                   | (2,008)      |

<sup>1</sup> This relates to (charges) / gains arising on the movement in the spreads on the Group's own debt and deposits accounted for at 'fair value through profit or loss'.



#### Non-core items (continued)

#### Loss on deleveraging of financial assets

During 2012 the Group completed its 2011 to 2013 divestment target of  $\in 10$  billion of international loans under the 2011 PCAR. This included the sale of Burdale loans of  $\in 0.7$  billion which were disposed as part of the sale of that business.

An analysis of the divestments completed during the year ended 31 December 2012 (which includes the sale of loan portfolios to third parties together with managed re-financing decisions taken by the Group) is set out below:

| TABLE 7<br>Year ended 31 December 2012 | Consideration<br>received<br>(net of costs)<br>€m | Carrying<br>value of assets<br>derecognised<br>€m | Total loss<br>on deleveraging<br>€m |
|--|---|---|-------------------------------------|
| Corporate and Treasury division        |   |   |                                     |
| Project Finance loan portfolios        | 817   | 989   | (172)                               |
| Other international loans              | 568   | 599   | (31)                                |
| Retail UK division                     |   |   |                                     |
| UK Mortgage loan portfolio             | 514   | 635   | (121)                               |
| UK Investment property loans           | 82  | 84  | (2)                                 |
| Total                                  | 1,981   | 2,307   | (326)                               |

## (Charges) / gains arising on the movement in the Group's credit spreads

A charge of  $\notin$ 297 million was recognised during the year ended 31 December 2012 arising from reductions in credit spreads relating to the Group's own debt and deposits accounted for at 'fair value through profit or loss'. These liabilities consist of certain subordinated debt, certain structured senior debt and tracker deposits. A gain of  $\notin$ 56 million was recognised in the previous year as the relevant credit spreads increased in that year. These charges and gains do not impact the Group's regulatory capital.

#### Cost of restructuring programmes

In May 2012, the Group announced that it had recommenced a series of programmes and initiatives to reduce the number of people employed by the Group, primarily in areas affected by business change and lower activity levels. The Group recognised a charge of €150 million in relation to restructuring programmes at 31 December 2012. The Group recognised a gain of €3 million in the previous year reflecting the release of restructuring provisions in that year.

## (Loss) / profit on disposal / liquidation of business activities

The loss on disposal of business activities of  $\notin$ 69 million in the year ended 31 December 2012 primarily reflects a loss of  $\notin$ 14 million which arose on the sale of Burdale and a loss of  $\notin$ 56 million which arose on the recycling of foreign exchange reserves on the liquidation of a number of legal entities with a sterling reporting currency within the Group.

As part of the Group's focus on simplifying its corporate structure the Group is winding up a number of wholly owned dormant and non-trading subsidiary companies. In accordance with accounting standards, the cumulative unrealised foreign exchange gains and losses are required to be realised on disposal and recycled through the income statement.

The profit on disposal of business activities of €34 million in the previous year primarily reflects the sale of BIAM, the sale of BoISS and the sale of FCE Corporation, partly offset by a charge relating to the impairment of the goodwill in Burdale following the announcement of the sale of this business to Wells Fargo International Banking Corporation. Further information is set out in note 18.

#### Gain on Contingent Capital Note

The Group recognised a gain of €79 million during the year ended 31 December 2012, reflecting a decrease in the carrying value on the remeasurement of the Contingent Capital Note as a result of a fall in the expected future coupon payments on this instrument. This gain will not recur or reverse as the State sold its entire holding in the instrument to a diverse group of international institutional investors on 9 January 2013, thereby fixing all future cash coupon payments on the notes at 10% per annum.

#### Gain on liability management exercises

A gain of €69 million on liability management exercises was recognised in the year ended 31 December 2012 reflecting the repurchase of certain Group debt securities. Gains of €1,789 million were recognised in the year ended 31 December 2011, reflecting the successful completion in July 2011 of a Debt for Equity Exchange (including a cash offer) together with other liability management exercises completed by the Group during the year ended 31 December 2011. Further information is set out in note 8.



#### Non-core items (continued)

## Gross-up for policyholder tax in the Life business

Accounting standards require that the income statement be grossed up in respect of the total tax payable by Bank of Ireland Life, comprising both policyholder and stockholder tax. The tax gross-up relating to policyholder tax is included within non-core items.

## Investment return on treasury stock held for policyholders

Under accounting standards, the Group income statement excludes the impact of the change in value of Bank of Ireland stock held by Bank of Ireland Life for policyholders. There was a  $\in 1$  million loss in the year ended 31 December 2012 compared to a  $\notin 2$  million gain in the previous year. Units of stock held by Bank of Ireland Life for policyholders at 31 December 2012 were 24 million units (31 December 2011: 23 million units).

#### Taxation

The taxation credit for the Group was €337 million for the year ended 31 December 2012 compared to a taxation credit of €230 million in the previous year. Excluding the impact of non-core items, the effective tax rate for the year ended 31 December 2012 is 17% (taxation credit) which is higher than the comparable rate for the previous year of 11% (taxation credit). The effective tax rate is influenced by changes in the geographic mix of profits and losses and the impact on deferred tax of the reduction in the UK corporation tax rate to 23% with effect from 1 April 2013.

#### **Group Balance Sheet**

The following tables show the composition of the Group's balance sheet including the key sources of the Group's funding and liquidity.

#### Summary Consolidated Balance Sheet

| Summary Consolidated Balance Sheet                            | Table | 31 December<br>2012<br>€bn | 31 December<br>2011<br>€bn | Change<br>% |
|---|-------|----------------------------|----------------------------|-------------|
| Loans and advances to customers (after impairment provisions) |       | 93                         | 102 <sup>1</sup>           | (9%)        |
| Liquid assets   | 8     | 33                         | 31                         | 6%          |
| Other assets  | 13    | 22                         | 22                         | -           |
| Total assets  |       | 148                        | 155                        | (5%)        |
| Customer deposits   | 9     | 75                         | 71                         | 6%          |
| Wholesale funding   | 10    | 39                         | 51                         | (24%)       |
| Subordinated liabilities                                      | 11    | 2                          | 1                          | -           |
| Other liabilities   | 13    | 23                         | 22                         | 5%          |
| Total liabilities   |       | 139                        | 145                        | (4%)        |
| Stockholders' equity  | 12    | 9                          | 10                         | (10%)       |
| Total liabilities and stockholders' equity                    |       | 148                        | 155                        | (5%)        |
| Loan to deposit ratio   |       | 123%                       | 144%                       |             |
| Core tier 1 ratio (PCAR / EBA) <sup>2</sup>                   |       | 14.4%                      | 14.3%                      |             |

On the balance sheet on page 142, these amounts are presented on separate lines being Loans and advances to customers and Assets classified as held for sale.
 Core tier 1 (PCAR / EBA) is calculated in line with methodology used for the 2011 PCAR and EBA stress test. As stated in the Financial Measures Programme 'The Central Bank applied capital requirement rules and a definition of Core tier 1 capital as prescribed by the Capital Requirements Directive, which is the prevailing regulatory standard in the EU. To increase conservatism, the Central Bank has included all supervisory deductions, including 50:50 deductions'.

#### Loans and advances to customers

The Group's **loan and advances to customers (after impairment provisions)** of €92.6 billion have decreased by 9% since 31 December 2011. Excluding the impact of foreign exchange, loans and advances to customers have decreased by €10.0 billion or 10% during 2012.

The key drivers of the decrease include net loan repayments and loan book sales in particular the UK mortgage and international Corporate portfolios, partly offset by the impact of foreign exchange rate movements. During 2012, the Group completed its target of €10 billion divestments at a weighted average discount of 8%.

Loan redemptions and repayments in the Group's loan portfolios remain in line with the Group's expectation and the Group expects to reduce the size of its loan book to c. €90 billion by December 2013.

The composition of the Group's loans and advances to customers by portfolio and by division at 31 December 2012 was broadly consistent with 31 December 2011. The stock of impairment provisions on loans and advances to customers of €7.5 billion has increased by €1.1 billion since 31 December 2011.

Further analysis and commentary on changes in the loan portfolios, asset quality and impairment is set out in the Asset Quality and Impairment section of the Risk Management Report. See page 42 to 97.

#### Liquid assets

| TABLE 8                                    |                         |                         |
|--|-------------------------|-------------------------|
| Liquid assets                              | 31 December 2012<br>€bn | 31 December 2011<br>€bn |
| Cash at banks                              | 9                       | 8                       |
| - Irish Bank Resolution Corporation (IBRC) | 3                       | -                       |
| - Other                                    | 6                       | 8                       |
| Cash and balances at Central Banks         | 9                       | 8                       |
| - Bank of England                          | 8                       | 7                       |
| - Other                                    | 1                       | 1                       |
| Government bonds                           | 6                       | 5                       |
| NAMA senior bonds                          | 4                       | 5                       |
| Covered bonds                              | 3                       | 3                       |
| Senior bank bonds and other                | 2                       | 2                       |
|  | 33                      | 31                      |

The Group's portfolio of liquid assets of €33.2 billion has increased by €1.9 billion since 31 December 2011. The increase is primarily due to the Group's participation in the IBRC repo transaction of €3.1 billion which it entered into in June 2012. There was also a net incremental investment of €1.5 billion in Irish sovereign and government guaranteed senior bank bonds funded by the long term refinancing operation (LTRO) of the ECB in February 2012. These additions were partly offset by redemptions of NAMA senior bonds, the sale and maturity of covered bonds. and reductions in collateral required to be placed with derivative counterparties.

Of the €33 billion of liquid assets, €8.2 billion relates to Bank of Ireland (UK) plc. During 2012, regulatory approval was granted for the sale of businesses and specific tranches of loans from other Group entities to Bank of Ireland (UK) plc. As a result, loans totalling €5.8 billion were sold from other Group entities to Bank of Ireland (UK) plc during the year, leading to a reduction in the liquid assets held by the Bank of Ireland (UK) plc in excess of regulatory liquidity requirements. At 31 December 2012, Bank of Ireland (UK) plc had a portfolio of liquid assets that was €3.1 billion in excess of regulatory liquidity requirements.

As set out in note 62, the IBRC repo transaction was terminated by the Group on a no gain / no loss basis effective on 13 February 2013.

Further analysis of the Group's sovereign and other bonds is set out on pages 311 to 319.



#### Customer deposits

| TABLE 9                           |                         |                         |
|-----------------------------------|-------------------------|-------------------------|
| Customer deposits                 | 31 December 2012<br>€bn | 31 December 2011<br>€bn |
| Retail Ireland                    | 35                      | 36                      |
| - Deposits                        | 24                      | 25                      |
| - Current account credit balances | 11                      | 11                      |
| Retail UK                         | 30                      | 27                      |
| Retail UK (Stg£bn equivalent)     | 25                      | 22                      |
| - UK Post Office                  | 19                      | 16                      |
| - Other Retail UK                 | 6                       | 6                       |
| Corporate and Treasury            | 10                      | 8                       |
| Total customer deposits           | 75                      | 71                      |
| Loan to deposit ratio             | 123%                    | 144%                    |
| Deposits covered by ELG scheme    | 21                      | 26                      |

Group customer deposits of €75.2 billion have increased by €4.7 billion since 31 December 2011. On a constant currency basis, the Group's customer deposits have increased by €4.0 billion since 31 December 2011. The Group's loan to deposit ratio was 123% at 31 December 2012 as compared with 144% at 31 December 2011 which is ahead of the Group's targets.

During 2012, a key objective for the Group was to disengage from the Irish Government guarantee scheme (ELG scheme) and further progress was made on this during the year.

During 2012, the Group reduced the volume of customer deposits that were covered by the ELG scheme to €21 billion or 28% of the Group's total customer deposits at 31 December 2012 from €26 billion or 37% at 31 December 2011. Bank of Ireland (UK) plc withdrew from the ELG scheme on 1 April 2012 for all new deposits and the Group's Isle of Man subsidiary withdrew from the scheme with effect from 10 August 2012. There was no adverse impact on deposit volumes following these decisions.

On 26 February 2013 the Minister for Finance announced that the Eligible Liabilities Guarantee (ELG) Scheme will be withdrawn from midnight 28 March 2013 from all participating banks. The Group has prepared for and is ready for the withdrawal. The vast majority (c.98%) of Bank of Ireland personal and business customers will not be impacted by the withdrawal of the ELG Scheme, and their deposits will continue to be guaranteed under the existing statutory Deposit Guarantee Scheme (DGS) - a guarantee which covers eligible deposits of all banks regulated by the Central Bank of Ireland. At 31 December 2012, €22 billion of the Group's customer deposits are guaranteed under the Deposit Guarantee Scheme (31 December 2011: €22 billion). Depositors with BOI (UK) plc are unaffected as this subsidiary came out of the ELG Scheme in 2012. At 31 December 2012, €24 billion of the Bank of Ireland (UK) plc customer deposits are guaranteed under the UK Financial Services Compensation Scheme (FSCS) (31 December 2011: €21 billion).

During 2012 the Group successfully executed a pricing strategy to reduce the cost of and extend the maturity of its deposits, particularly in Ireland, while substantially maintaining deposit volumes. Current account credit balances are in line with the previous year.

Through its strategic partnership with the UK Post Office, the Group's retail deposit gathering activities in the UK continue to exceed expectations and balances amounted to £18.5 billion at 31 December 2012, representing an increase of £2.4 billion since 31 December 2011. Deposits in the Group's other UK businesses performed well and remain broadly in line with 31 December 2011.

Annual Report - year ended 31 December 2012

In line with the Group's strategy of reducing the price paid for deposits, the Corporate and Treasury division has also significantly reduced the average price it pays for customer deposits. During 2012, deposits balances increased to €10.5 billion. The book primarily comprises a stable base of corporate, SME and structured retail customer deposits, which has proven resilient.

The Group continues to focus on maintaining a granular deposit book with the top twenty depositors representing less than 5% of Group customer deposits at 31 December 2012 (31 December 2011: 2%).

Customer deposits at 31 December 2012 of  $\in$ 75.2 billion (31 December 2011:  $\in$ 70.5 billion) do not include  $\in$ 2.5 billion (31 December 2011:  $\in$ 2.2 billion) of savings and investment products sold by Bank of Ireland Life. These products have a fixed term (typically of five years) and consequently are an additional stable source of retail funding for the Group.

# **Business Review**

| TABLE 10                                 |    | 31 December 2012 |      | 31 December 2011 |      |
|--|----|------------------|------|------------------|------|
| Wholesale funding sources                | €b | n                | %    | €bn              | %    |
| Secured funding                          | 3  | 1                | 79%  | 40               | 78%  |
| - Monetary Authority (gross) other       | 1  | 2                | 31%  | 23               | 45%  |
| - Monetary Authority (gross) IBRC        |    | 3                | 8%   | -                | -    |
| - Covered bonds                          |    | 7                | 18%  | 6                | 12%  |
| - Securitisations                        |    | 4                | 10%  | 4                | 8%   |
| - Private market repo                    |    | 5                | 12%  | 7                | 14%  |
| Unsecured funding                        |    | 8                | 21%  | 11               | 22%  |
| - Senior debt                            |    | 6                | 16%  | 9                | 18%  |
| - Bank deposits                          |    | 2                | 5%   | 2                | 4%   |
| Total Wholesale funding                  | 3  | 9                | 100% | 51               | 100% |
|  |    |                  |      |                  |      |
| Wholesale funding > 1 year to maturity   | 2  | 7                | 68%  | 28               | 55%  |
| Drawings from Monetary Authorities (net) | 1  | 5                | -    | 22               | -    |
| Wholesale funding covered by ELG scheme  |    | 5                | -    | 16               | -    |

Wholesale funding of €39.3 billion has decreased by €11.4 billion (net) since 31 December 2011 reflecting continued deleveraging of loans and advances to customers, increased deposit volumes across the Group and the sale of assets from other Group entities to Bank of Ireland (UK) plc, leading to a reduction in the liquid assets held by Bank of Ireland (UK) plc in excess of regulatory liquidity requirements. At 31 December 2012, €27 billion or 68% of wholesale funding had a term to maturity of greater than one year (31 December 2011: €28 billion or 55%). This includes the Group's participation in the ECB's December 2011 and February 2012 three year LTROs.

During 2012, following stockholder approval, the Group executed a 364 day repo transaction with the State and IBRC for an amount of €3.1 billion. This transaction increased the Group's holding of liquid assets and the Group's funding from Monetary Authorities. See note 55 for more detail. Other funding from Monetary Authorities (gross) of €12.3 billion has decreased by €10.2 billion since 31 December 2011 and includes €4.4 billion of funding related to NAMA senior bonds and €1.5 billion of a net incremental investment in Irish sovereign and government guaranteed senior bank bonds as part of the Group's participation in the December 2011 and February 2012 three year LTROs.

In November 2012, the Group accessed public term debt markets for the first time since October 2010 with a  $\in$ 1 billion threeyear Irish Asset Covered Security (ACS) transaction. In December 2012 the Group became a member of Eurex Repo, accessing  $\in$ 0.7 billion of liquidity from this platform as at 31 December 2012.

During 2012, the Group repaid €2.7 billion of senior unsecured debt. As the Group continues to meet ongoing deleveraging targets, the Group's requirement for new issuance during 2013 is likely to be significantly lower than scheduled redemptions of secured and unsecured debt.

During 2012, the Group issued and retained Government guaranteed Own-Use Bonds (OUB's) which are eligible for ECB monetary policy operations. While none were in issue at 31 December 2012, the Group has approval to issue up to  $\notin$ 9.5 billion of OUB's up to March 2013 if required.

As set out in note 62, the IBRC repo transaction was terminated by the Group on a no gain / no loss basis effective on 13 February 2013, reducing wholesale funding by €3.1 billion.



#### Subordinated liabilities

| TABLE 11                          |                        |                        |
|-----------------------------------|------------------------|------------------------|
| Subordinated liabilities          | 31 December 2012<br>€m | 31 December 2011<br>€m |
| Contingent Capital Note           | 986                    | 1,009                  |
| €250 million 10% Fixed Rate Notes | 250                    | -                      |
| Other                             | 471                    | 417                    |
| Total                             | 1,707                  | 1,426                  |

The Group's subordinated liabilities have increased from €1,426 million to €1,707 million during 2012 primarily due to the issue of a new 10% subordinated bond in December 2012 with a maturity of 10 years.

On 9 January 2013, the State sold its entire holding in the Contingent Capital Note to a diverse group of international institutional investors.

#### Stockholders' equity

#### TABLE 12

| Movements in Stockholders' Equity                             | Year ended<br>31 December 2012<br>€m | Year ended<br>31 December 2011<br>€m |
|---|--------------------------------------|--------------------------------------|
| Stockholders' equity at beginning of period                   | 10,202                               | 7,351                                |
| Movements:  |                                      |                                      |
| (Loss) / profit attributable to stockholders                  | (1,824)                              | 45                                   |
| Dividends on preference stock                                 | (196)                                | (222)                                |
| Pension fund obligations                                      | (789)                                | (117)                                |
| Available for sale (AFS) reserve movements                    | 875                                  | 103                                  |
| Cash flow hedge reserve movement                              | 148                                  | 314                                  |
| Foreign exchange movements                                    | 136                                  | 180                                  |
| Purchase of non-controlling interest in Midasgrange (note 57) | 39                                   | -                                    |
| 2011 Capital Raising - Net new equity capital issued          | -                                    | 2,557                                |
| Other movements   | -                                    | (9)                                  |
| Stockholders' equity at end of period                         | 8,591                                | 10,202                               |

**Stockholders' equity** decreased from €10,202 million at 31 December 2011 to €8,591 million at 31 December 2012.

The loss attributable to stockholders of €1,824 million for the year ended 31 December 2012 compares to the profit attributable to stockholders of €45 million in the previous year.

On 20 February 2012, the Group paid a dividend of €188.3 million on the 2009 Preference Stock held by the National Pension Reserve Fund Commission and dividends of €2.3 million and £1.2 million on its euro and sterling Preference Stock respectively. On 20 August 2012, the Group paid dividends of €2.3 million and £1.2 million on its euro and sterling Preference Stock respectively. The movement in retirement benefit obligations is primarily driven by a reduction in the discount rate from 5.3% to 3.9%. The market value of pension scheme assets increased by 13.4% during 2012.

The AFS reserve movement during 2012 is primarily due to a tightening of credit spreads, particularly on the portfolio of Irish Government bonds.

The cash flow hedge reserve movement primarily reflects the impact of changes in interest rates on the mark to market value of cash flow hedge accounted derivatives. Over time, the reserve will flow through the income statement in line with the underlying hedged instruments. Foreign exchange movements relate primarily to the impact from the translation of the Group's net investments in foreign operations arising primarily from a strengthening of sterling against the euro during 2012 and the recycling of foreign exchange reserves of €56 million on the liquidation of a number of legal entities with a sterling reporting currency within the Group.

There was no new equity capital issued during 2012.

The net new equity capital issued of €2,557 million during 2011 formed part of the additional equity capital requirement of the Group following the 2011 PCAR.



#### Other assets and other liabilities

| TABLE 13                           |                         |                         |
|------------------------------------|-------------------------|-------------------------|
| Other assets and other liabilities | 31 December 2012<br>€bn | 31 December 2011<br>€bn |
| Other assets                       | 22.3                    | 21.9                    |
| - Bank of Ireland Life assets      | 13.2                    | 12.0                    |
| - Derivative financial instruments | 5.8                     | 6.4                     |
| - Deferred tax asset               | 1.7                     | 1.4                     |
| - Other assets                     | 1.6                     | 2.1                     |
| Other liabilities                  | 23.3                    | 22.1                    |
| - Bank of Ireland Life liabilities | 13.2                    | 12.0                    |
| - Derivative financial instruments | 5.3                     | 6.0                     |
| - Pension deficit                  | 1.2                     | 0.4                     |
| - Other liabilities                | 3.6                     | 3.7                     |

At 31 December 2012, Bank of Ireland Life assets and liabilities were  $\in$ 13.2 billion, an increase of  $\in$ 1.2 billion since 31 December 2011, primarily due to positive investment returns on policyholder managed funds in the year.

Other assets, at 31 December 2012, include derivative financial instruments with a positive fair value of €5.8 billion compared to a positive fair value of €6.4 billion at 31 December 2011. Other liabilities, at 31 December 2012, include derivative financial instruments with a negative fair value of €5.3 billion compared to a negative fair value of €6.0 billion at 31 December 2011. The movement in the fair value of derivative assets and derivative liabilities is due to the impact of the movement in foreign exchange rates (particularly the euro / sterling exchange rate) and interest rates during 2012.

At 31 December 2012, the deferred tax asset was €1.7 billion, an increase of €0.3 billion since 31 December 2011. The increase in the year ended 31 December 2012 is primarily due to the tax effect of further losses in both Ireland and the UK and the increase in the pension deficit from €0.4 billion to €1.2 billion. The deferred tax asset of €1.7 billion at 31 December 2012 includes an amount of €1.5 billion in respect of operating losses which are available to relieve future profits from tax. Under current Irish and UK tax legislation there is no time restriction on the utilisation of trading losses and based on its estimates of future taxable income, the Group has concluded that it is probable that sufficient taxable profits will be generated to recover this deferred tax asset and it has been recognised in full.

At 31 December 2012, the pension deficit was  $\in 1.2$  billion, an increase of  $\in 0.8$  billion from 31 December 2011. The primary driver of this increase was a reduction in the discount rate to 3.9% at 31 December 2012 from 5.3% at 31 December 2011 which increased the deficit by  $\notin 1.2$  billion. The reduction in the discount rate is due to the significant fall in yields on highquality (AA-rated) corporate bonds since 31 December 2011. This was partly offset by higher scheme assets of  $\notin 0.6$  billion.

#### Capital

#### Regulatory capital and key capital ratios

|   | 31 December 2012<br>€m | 31 December 2011<br>€m |
|---|------------------------|------------------------|
| Capital Base                                      |                        |                        |
| Total equity                                      | 8,604                  | 10,252                 |
| Regulatory adjustments                            | (120)                  | (146)                  |
| - Retirement benefit obligations                  | 1,154                  | 414                    |
| - Intangible assets and goodwill                  | (362)                  | (380)                  |
| - Cash flow hedge reserve                         | (227)                  | (79)                   |
| - Dividend expected on 2009 Preference Stock      | (162)                  | (162)                  |
| - Available for sale reserve                      | (150)                  | 725                    |
| - Capital contribution on Contingent Capital Note | (116)                  | (116)                  |
| - Own credit spread adjustment (net of tax)       | (112)                  | (372)                  |
| - Pension supplementary contributions             | (54)                   | (117)                  |
| - Other adjustments                               | (91)                   | (59)                   |
| Regulatory deductions                             | (364)                  | (498)                  |
| - Expected loss deduction                         | (242)                  | (366)                  |
| - Securitisation deduction                        | (75)                   | (85)                   |
| - Deduction for unconsolidated investments        | (47)                   | (47)                   |
| Core tier 1 capital (PCAR / EBA) <sup>1</sup>     | 8,120                  | 9,608                  |
| Tier 1 hybrid debt                                | 93                     | 92                     |
| Total tier 1 capital                              | 8,213                  | 9,700                  |
| Tier 2  |                        |                        |
| Tier 2 dated debt                                 | 1,208                  | 1,172                  |
| Tier 2 undated debt                               | 96                     | 94                     |
| Regulatory deductions                             | (364)                  | (498)                  |
| - Expected loss deduction                         | (242)                  | (366)                  |
| - Securitisation deduction                        | (75)                   | (85)                   |
| - Deduction for unconsolidated investments        | (47)                   | (47)                   |
| Standardised IBNR provisions                      | 78                     | 111                    |
| Other adjustments                                 | 114                    | 61                     |
| Total Tier 2 capital                              | 1,132                  | 940                    |
| Total Tier 1 and Tier 2 capital                   | 9,345                  | 10,640                 |
| Regulatory deductions                             |                        |                        |
| - Life and pension business <sup>2</sup>          | (694)                  | (748)                  |
| Total Capital                                     | 8,651                  | 9,892                  |

<sup>1</sup> Core tier 1 (PCAR / EBA) is calculated in line with methodology used for the 2011 PCAR and EBA stress test. As stated in the Financial Measures Programme 'The Central Bank applied capital requirement rules and a definition of Core tier 1 capital as prescribed by the Capital Requirements Directive, which is the prevailing regulatory standard in the EU. To increase conservatism, the Central Bank has included all supervisory deductions, including 50:50 deductions'.

<sup>2</sup> With effect from 1 January 2013 the deduction for the Group's participation in its Life and pension business will be deducted 50:50 from Core tier 1 (PCAR / EBA) and Tier 2 capital in accordance with the Capital Requirements Directive resulting in a 0.6% decrease in the Core tier 1 (PCAR / EBA) ratio.



#### Capital (continued)

| Risk Weighted Assets (RWA) - Basel II | 31 December 2012<br>€bn | 31 December 2011<br>€bn |
|---------------------------------------|-------------------------|-------------------------|
| Credit risk                           | 51.9                    | 61.5                    |
| Market risk                           | 1.0                     | 1.1                     |
| Operational risk                      | 3.6                     | 4.5                     |
| Total RWA                             | 56.5                    | 67.1                    |

|                                       | 31 December 2012 |          | 31 December 2011 |     |          |
|---------------------------------------|------------------|----------|------------------|-----|----------|
| Key Capital Ratios                    | €bn              | % of RWA | _                | €bn | % of RWA |
| Core tier 1 (PCAR / EBA) <sup>1</sup> | 8.1              | 14.4%    |                  | 9.6 | 14.3%    |
| Tier 1                                | 8.2              | 14.5%    |                  | 9.7 | 14.4%    |
| Total capital                         | 8.7              | 15.3%    |                  | 9.9 | 14.7%    |

<sup>1</sup> Core tier 1 (PCAR / EBA) is calculated in line with methodology used for the 2011 PCAR and EBA stress test. As stated in the Financial Measures Programme 'The Central Bank applied capital requirement rules and a definition of Core tier 1 capital as prescribed by the Capital Requirements Directive, which is the prevailing regulatory standard in the EU. To increase conservatism, the Central Bank has included all supervisory deductions, including 50:50 deductions'.

Risk Weighted Assets (RWA) at 31 December 2012 are €10.6 billion lower than 31 December 2011 primarily due to a reduction in the quantum of loans and advances to customers due to deleveraging, loan repayments, the impact of a higher level of impaired loans at 31 December 2012 as compared to 31 December 2011 and a reduction in operational risk RWA.

The **Core tier 1 (PCAR / EBA) ratio** at 31 December 2012 of 14.4% compares to 14.3% at 31 December 2011 primarily driven by lower RWA partly offset by losses in the year ended 31 December 2012.

The **Tier 1 ratio** at 31 December 2012 of 14.5% compares to 14.4% at 31 December 2011 driven by lower RWA partly offset by losses in the year ended 31 December 2012.

The **Total capital ratio** at 31 December 2012 of 15.3% compares to 14.7% at 31 December 2011 driven by lower RWA, subordinated debt issuance ( $\notin$ 250 million issued in December 2012) and a lower expected loss deduction partly offset by losses in the year ended 31 December 2012 and the amortisation of dated debt.

The Group issued a Contingent Capital Note with a nominal value of €1 billion and maturity of five years to the State in July 2011. This Tier 2 classified note would convert into Bank of Ireland ordinary stock on a breach of the Core tier 1 or Common equity tier 1 trigger ratio of 8.25% or on a 'Non-Viability event' as determined by the Central Bank of Ireland. At 31 December 2012, the Core tier 1 ratio of the Group as calculated under the methodology set out in the Contingent Capital Note was 14.4%. In January 2013, the State sold 100% of its holding of the Contingent Capital Note at a price of 101% of its par value plus accrued interest to a diverse group of international institutional investors thereby fixing all future cash coupon payments on the notes at 10% per annum.



#### Capital (continued)

#### Basel III

The current assumption is that the Common equity tier 1 (CET 1) regulatory requirement under Basel III will be 10% for Bank of Ireland and, on a phased basis, the Group would expect to maintain a buffer above this regulatory requirement. In addition, based on our current interpretation of the draft Basel III regulations, the Group's pro forma CET 1 ratio, including the 2009 Preference Shares (which will continue to be considered as CET 1 until 31 December 2017), is estimated at 8.5% as at 31 December 2012 on a 'fully loaded' basis.

**Business Review** 





#### **Divisional Performance**

#### Divisional Performance - on an Underlying Basis

Divisional performance is presented on an underlying basis, which is the measure of profit or loss used to measure the performance of the divisions and the measure of profit or loss disclosed for each division under IFRS (see note 1).

| Income statement - underlying (loss) / profit before tax | Table | Year ended<br>31 December<br>2012<br>€m | Year ended<br>31 December<br>2011²<br>€m | Change<br>% |
|--|-------|---|--|-------------|
| Retail Ireland   |       | (984)                                   | (1,017)                                  | 3%          |
| Bank of Ireland Life                                     |       | 97                                      | 26                                       | -           |
| Retail UK  |       | (366)                                   | (324)                                    | (13%)       |
| Corporate and Treasury                                   |       | 351                                     | 386                                      | (9%)        |
| Group Centre   |       | (567)                                   | (559)                                    | (1%)        |
| Other reconciling items <sup>1</sup>                     |       | (18)                                    | (31)                                     | 42%         |
| Underlying loss before tax                               |       | (1,487)                                 | (1,519)                                  | 2%          |
| Non-core items   | 6     | (679)                                   | 1,329                                    |             |
| Loss before tax  |       | (2,166)                                 | (190)                                    |             |

<sup>1</sup> This relates to segmental income on certain inter-segment transactions, which is eliminated at a Group level.

<sup>2</sup> The impact of amendments to defined benefit pension schemes of €2 million is shown in operating expenses whereas previously it had been shown within non-core items.

#### **Retail Ireland**

Retail Ireland incorporates the Group's Branch Network, Mortgage Business, Consumer Banking, Business Banking and Private Banking activities in the Republic of Ireland and is built on a broad distribution platform and a comprehensive suite of retail and business products and services.

Retail Ireland reported an **underlying loss before tax** of  $\notin$ 984 million for the year ended 31 December 2012 compared to  $\notin$ 1,017 million for the previous year.

| Retail Ireland:<br>Income statement   | Year ended<br>31 December<br>2012<br>€m | Year ended<br>31 December<br>2011<br>€m | Change<br>% |
|---|---|---|-------------|
| Net interest income   | 665                                     | 849                                     | (22%)       |
| Net other income  | 330                                     | 297                                     | 11%         |
| Operating income  | 995                                     | 1,146                                   | (13%)       |
| Operating expenses  | (836)                                   | (861)                                   | 3%          |
| Operating profit before<br>impairment charges on<br>financial assets and gain<br>on sale of assets<br>to NAMA | 159                                     | 285                                     | (44%)       |
| Impairment charges on<br>Ioans and advances to<br>customers   | (1,149)                                 | (1,297)                                 | 11%         |
| Impairment charges on assets sold to NAMA   | -                                       | (9)                                     | _           |
| Gain on sale of assets to NAMA  | 5                                       | 1                                       | -           |
| Share of results of associates<br>and joint ventures (after tax)  | 1                                       | 3                                       | -           |
| Underlying loss before tax  | (984)                                   | (1,017)                                 | 3%          |
| Loans and advances to customers (€br  | n) 41                                   | 45                                      |             |
| Customer deposits (€bn)   | 35                                      | 36                                      |             |

Loans and advances to customers (after impairment provisions) of  $\in$ 41 billion at 31 December 2012 have decreased by  $\in$ 4 billion since 31 December 2011. This decrease is primarily a result of loan repayments and subdued demand for new lending across all sectors, together with increased impairment provisions.

Customer deposits of €35 billion at 31 December 2012 have decreased by €1 billion since 31 December 2011. During 2012 the Group successfully executed a pricing strategy to reduce the cost of its deposits while substantially maintaining deposit volumes. Current account credit balances of €11 billion at 31 December 2012 are in line with the previous year.

Net interest income of €665 million for the year ended 31 December 2012 was €184 million or 22% lower than the previous year. This decrease is driven by the relatively high cost of customer deposits and other funding sources, together with the continued negative impact of historically low official interest rates and lower average loan volumes. These factors have been partly offset by higher lending margins on new lending, albeit demand for new lending remains muted, and by repricing relevant loan portfolios to incorporate a liquidity charge that references the actual cost of funds.

Net other income of  $\notin$ 330 million for the year ended 31 December 2012 was  $\notin$ 33 million or 11% higher than the previous year. This is primarily due to the impact of gains of  $\notin$ 1 million on investment properties compared to charges of  $\notin$ 12 million in the previous year and the impact of a provision of  $\notin$ 13 million in the previous year relating to a court hearing in connection with a European property investment, together with an increase in retail banking fees and commissions in 2012. This was partly offset by the loss of income which resulted from the sale of FCE Corporation in August 2011.

Operating expenses of €836 million for the year ended 31 December 2012 are €25 million or 3% lower than the previous year. The impacts of lower staff numbers, lower infrastructure costs and the sale of FCE Corporation in August 2011 were partly offset by investments in a programme to provide support for customers in mortgage arrears. Staff numbers have reduced from 4,965 at 31 December 2011 to 4,297 at 31 December 2012.

The share of results of associates and joint ventures (after tax) gave rise to a gain of  $\in$ 1 million for the year ended 31 December 2012 compared to a gain of  $\in$ 3 million in the previous year.

**Business Review** 

#### Retail Ireland (continued)

| Impairment charges on loans and advances to customers | Year ended<br>31 December<br>2012<br>€m | Year ended<br>31 December<br>2011<br>€m | Change<br>% |
|---|---|---|-------------|
| Residential mortgages                                 | 418                                     | 444                                     | (6%)        |
| Non-property SME and corporate                        | 223                                     | 281                                     | (21%)       |
| Property and construction                             | 479                                     | 520                                     | (8%)        |
| Consumer  | 29                                      | 52                                      | (44%)       |
| Impairment charges on loans and advances to customers | 1,149                                   | 1,297                                   | (11%)       |

**Impairment charges on loans and advances to customers** of €1,149 million for the year ended 31 December 2012 were €148 million or 11% lower compared to the previous year.

Further analysis and commentary on changes in the loan portfolios, asset quality and impairment is set out in the Asset Quality and Impairment section.





#### Bank of Ireland Life

Bank of Ireland Life comprises the life assurer, New Ireland Assurance Company plc (NIAC) (which distributes protection, investment and pension products to the Irish market, through independent brokers, its Financial Advisors (direct sales force)) and the business unit which distributes NIAC's products through the Group's branch network.

**Operating profit** of €79 million for the year ended 31 December 2012 was €6 million or 8% higher than the previous year, primarily due to lower operating expenses.

| Bank of Ireland Life:<br>Income statement<br>(IFRS performance) | Year ended<br>31 December<br>2012<br>€m | Year ended<br>31 December<br>2011<br>€m | Change<br>% |
|---|---|---|-------------|
| Net interest income   | 38                                      | 5                                       | -           |
| Net other income  | 133                                     | 169                                     | (21%)       |
| Operating income  | 171                                     | 174                                     | (2%)        |
| Operating expenses  | (92)                                    | (101)                                   | 9%          |
| Operating profit  | 79                                      | 73                                      | 8%          |
| Investment variance   | 21                                      | (28)                                    | -           |
| Economic assumption changes                                     | (3)                                     | (19)                                    | 84%         |
| Underlying profit before tax                                    | 97                                      | 26                                      | -           |

**Operating income** of  $\in$ 171 million for the year ended 31 December 2012 is  $\in$ 3 million or 2% lower than the previous year, primarily as a result of a lower risk discount rate in 2012, offset by the benefit of higher new business volumes and improved persistency and mortality experience. Customers continue to invest in and switch to low risk funds, predominantly invested in deposit based products, resulting in a higher mix of income in interest income.

Bank of Ireland Life has performed well during the year ended 31 December 2012, with sales growing by 4% compared to a market which decreased by 5% over the same period. Market share continues to grow in a challenging environment and had grown to 24% by 31 December 2012. Annual premium equivalent (APE) sales for the year ended 31 December 2012 were 4% higher than the previous year. Higher sales volumes were achieved in regular premium pension products and single premium life products. Bank channel sales were particularly strong over the period. Experience variances on existing business were positive over the period as actual mortality and morbidity experience compared favourably to that assumed. Persistency experience improved on the prior year and continues to trend towards long term assumptions.

Operating expenses of €92 million for the year ended 31 December 2012 are €9 million or 9% lower than the previous year, reflecting efficiencies achieved through investment in customer service and technology initiatives together with lower staff numbers, and a lower property impairment in respect of NIAC's owner occupied property.

The **underlying profit before tax f**or the year ended 31 December 2012 has benefited from a positive investment variance.

Annual Report - year ended 31 December 2012

During the year ended 31 December 2012, investment funds outperformed the unit growth assumption to give rise to a positive investment variance of  $\notin$ 21 million. This compares to a negative investment variance of  $\notin$ 28 million in the previous year following a fall in investment markets in that year.

The impact of economic assumption changes and interest rate movements (including changes in the value of sovereign bonds and lower interest rates) gave rise to a net charge of €3 million for the year ended 31 December 2012, compared to a net charge of €19 million for the previous year. As yields fell the value of Government bonds increased during the year ended 31 December 2012. Risk free rates also reduced over the same period. As a result, the discount rate applied to future cash flows was reduced from 7.0% at 31 December 2011 to 6.6% at 31 December 2012 and the future growth rate on unit linked assets was reduced from 4.75% at 31 December 2011 to 4.15% at 31 December 2012.



morbidity experience compared

The alternative method of presenting the performance of the Life business is on an Embedded Value basis. This method is widely used in the life assurance industry.

Under this approach, operating profit for the year ended 31 December 2012 of €81 million was €9 million or 13% higher than the previous year. New business profits of €23 million for the year ended 31 December 2012 were in line with the previous year. Existing business profits of €70 million were €10 million higher than the previous year. Experience variances on existing business were positive over the period as actual mortality and

favourably to that assumed. Persistency experience improved compared to the previous year and continues to trend towards long term assumptions.

The key assumptions used in the Embedded Value methodology are consistent with those used under the IFRS methodology, being a discount rate of 6.6% (31 December 2011: 7.0%), future growth rate on unit linked assets of 4.15% (31 December 2011: 4.75%) and the rate of tax to be levied on shareholders profits of 12.5% (31 December 2011: 12.5%).

The underlying profit before tax, on an embedded value basis, of €110 million for the year ended 31 December 2012 compares to an underlying loss before tax of €25 million for the previous year.

### **Embedded Value Performance**

| Bank of Ireland Life: Income Statement<br>(Embedded value performance) | Year ended<br>31 December<br>2012<br>€m | Year ended<br>31 December<br>2011<br>€m | Change<br>% |
|--|---|---|-------------|
| New Business profits   | 23                                      | 23                                      | -           |
| Existing business profits  | 70                                      | 60                                      | 17%         |
| Expected return  | 70                                      | 73                                      | (4%)        |
| Experience variance  | 2                                       | (8)                                     | -           |
| Assumption changes   | (2)                                     | (5)                                     | 60%         |
| Inter company payments   | (12)                                    | (11)                                    | (9%)        |
| Operating profit   | 81                                      | 72                                      | 13%         |
| Investment variance  | 42                                      | (65)                                    | -           |
| Economic assumption changes  | (13)                                    | (32)                                    | 59%         |
| Underlying profit / (loss) before tax                                  | 110                                     | (25)                                    | -           |



**Financial Statements** 

Other Information

# Retail UK (Sterling)

The Retail UK Division incorporates the financial services relationship and foreign exchange joint venture with the UK Post Office, the UK residential mortgage business, the Group's branch network in Northern Ireland and the Group's business banking business in Great Britain and Northern Ireland. The Retail UK division includes the activities of Bank of Ireland (UK) plc, a wholly owned UK licensed banking subsidiary that commenced trading on 1 November 2010.

Retail UK reported an **underlying loss before tax** of £300 million for the year ended 31 December 2012 compared to £279 million in the previous year.

| Retail UK:<br>Income statement  | Year ended<br>31 December<br>2012<br>£m | Year ended<br>31 December<br>2011<br>£m | Change<br>% |
|---|---|---|-------------|
| Net interest income   | 298                                     | 319                                     | (7%)        |
| Net other income  | 32                                      | 103                                     | (69%)       |
| Operating income  | 330                                     | 422                                     | (22%)       |
| Operating expenses  | (312)                                   | (328)                                   | 5%          |
| Operating profit before<br>impairment charges on<br>financial assets and loss |   |   |             |
| on sale of assets to NAMA   | 18                                      | 94                                      | (81%)       |
| Impairment charges on loans   |   |   |             |
| and advances to customers   | (342)                                   | (375)                                   | 9%          |
| Impairment charge on available  |   |   |             |
| for sale (AFS) financial assets   | (1)                                     | -                                       | -           |
| Impairment charge on assets sold to NAMA                                      | -                                       | (23)                                    | -           |
| Loss on sale of assets to NAMA  | (7)                                     | (6)                                     | (17%)       |
| Share of results of associates and  |   |   |             |
| joint ventures (after tax)  | 32                                      | 31                                      | 3%          |
| Underlying loss before tax  | (300)                                   | (279)                                   | (8%)        |
| Underlying loss before tax  |   |   |             |
| (€m equivalent)   | (366)                                   | (324)                                   | (13%)       |
| Loans and advances to customers (£  | on) 32                                  | 36 <sup>1</sup>                         |             |
|   |   | 22                                      |             |

Loans and advances to customers (after impairment provisions) of £32 billion have decreased by £4 billion since 31 December 2011. This decrease is primarily a result of loan repayments exceeding new lending coupled with the sale during 2012 of a £0.5 billion portfolio of residential mortgages. **Customer deposits** of £25 billion have increased by £3 billion since 31 December 2011 driven by a growth in deposits originated under the UK Post Office brand.

**Net interest income** of £298 million for the year ended 31 December 2012 is

£21 million or 7% lower than the previous year. The decrease is primarily due to a 14% reduction in average lending volumes and high deposit and other funding costs, partly offset by increased asset pricing, primarily on residential mortgages where the standard variable rate was increased by 150 basis points in two phases during 2012.

Net other income of £32 million for the year ended 31 December 2012 is £71 million lower than the previous year. Commissions payable to the UK Post Office and to the Group's provider of ISA savings products were £21 million higher than the previous year, reflecting a combination of a 19% increase in average deposit volumes originated under the Post Office brand and revised commission arrangements for all products agreed with UK Post Office as part of the extension and strengthening of the overall financial services relationship.

Transaction related fees and commissions and foreign exchange income decreased during the year reflecting lower levels of fee generating current account activity and lower transactional activity in other products. Net other income for the year ended 31 December 2011 also included the benefit of certain gains amounting to £22 million (including NAMA related adjustments) which did not re-occur in 2012.

**Operating expenses** of £312 million for the year ended 31 December 2012 are £16 million lower than the previous year. Reductions in staff and infrastructure costs have been partly offset by investment in the relationship with the UK Post Office and higher regulatory costs.

The share of results of associates and joint ventures (after tax) of  $\pounds$ 32 million, which relates to First Rate Exchange Services Limited (FRES), the foreign exchange joint venture with the UK Post Office, is  $\pounds$ 1 million higher than the previous year. The Group's share of income from FRES has been maintained despite a continued decline in the overall UK travel market.

# Retail UK (Sterling) (continued)

| Impairment charges on loans and advances to customers | Year ended<br>31 December<br>2012<br>£m | Year ended<br>31 December<br>2011<br>£m | Change<br>% |
|---|---|---|-------------|
| Residential mortgages                                 | 35                                      | 22                                      | 59%         |
| Non-property SME and corporate                        | 43                                      | 64                                      | (33%)       |
| Property and construction                             | 246                                     | 265                                     | (7%)        |
| Consumer  | 18                                      | 24                                      | (25%)       |
| Impairment charges on loans and advances to customers | 342                                     | 375                                     | (9%)        |

**Impairment charges on loans and advances to customers** of £342 million for the year ended 31 December 2012 were £33 million or 9% lower than the previous year.

Further analysis and commentary on changes in the loan portfolios, asset quality and impairment is set out in the Asset Quality and Impairment section.



### Corporate and Treasury

The Corporate and Treasury Division comprises Corporate Banking, Global Markets and IBI Corporate Finance. During the year ended 31 December 2012, the Group has divested of certain project finance loan portfolios, the Burdale business and certain other international loans, all of which formed part of the Corporate Banking business.

| Corporate and Treasury:<br>Income statement                                   | Year ended<br>31 December<br>2012<br>€m | Year ended<br>31 December<br>2011<br>€m | Change<br>% |
|---|---|---|-------------|
| Net interest income   | 633                                     | 742                                     | (15%)       |
| Net other income  | 57                                      | 44                                      | 30%         |
| Operating income  | 690                                     | 786                                     | (12%)       |
| Operating expenses  | (183)                                   | (187)                                   | 2%          |
| Operating profit before<br>impairment charges on<br>financial assets and loss |   |   |             |
| on sale of assets to NAMA   | 507                                     | 599                                     | (15%)       |
| Impairment charges on loans and advances to customers                         | (153)                                   | (207)                                   | 26%         |
| Impairment charge on available<br>for sale (AFS) financial assets             | (4)                                     | (21)                                    | 81%         |
| Impairment charges on assets sold to NAMA                                     | -                                       | (9)                                     | -           |
| Gain on sale of assets to NAMA  | 1                                       | 24                                      | (96%)       |
| Underlying profit before tax  | 351                                     | 386                                     | (9%)        |
| Loans and advances to customers (€b<br>Customer deposits (€bn)                | on) 12<br>10                            | 14 <sup>1</sup><br>8                    |             |
| <sup>1</sup> Includes Assets classified as held for sa                        | ale.                                    |   |             |

Corporate and Treasury reported an **underlying profit before tax** of  $\epsilon$ 351 million for the year ended 31 December 2012 compared to  $\epsilon$ 386 million in the previous year.

Loans and advances to customers (after impairment provisions) of  $\in$ 12 billion at 31 December 2012 were  $\notin$ 2 billion lower than the previous year, primarily as a result of loan book sales together with net loan repayments.

Customer deposits at 31 December 2012 were €2 billion higher than the previous year. In line with the Group's strategy of reducing the price paid for deposits, the Corporate and Treasury division has also significantly reduced the average price it pays for customer deposits. The book primarily comprises a stable base of corporate, SME and structured retail customer deposits, which has proven resilient.

The change in 'Net interest income' and 'Net other income' is impacted by IFRS income classifications between the two income categories (see pages 12 to 14).

| Net interest income                                     | Year ended<br>31 December<br>2012<br>€m | Year ended<br>31 December<br>2011<br>€m | Change<br>% |
|---|---|---|-------------|
| Net interest income                                     | 633                                     | 742                                     | (15%)       |
| IFRS income classifications                             | (87)                                    | (102)                                   | 15%         |
| Net interest income (after IFRS income classifications) | 546                                     | 640                                     | (15%)       |

### Net interest income (after IFRS

classifications) of €546 million for the year ended 31 December 2012 has decreased by €94 million or 15% compared to the previous year. This decrease is primarily as a result of a reduction in average loan volumes due to both deleveraging and loan repayments and a reduction in the size of the liquid asset portfolio due to lower requirements to hold liquid assets as the Group increases the term of its wholesale funding profile. These factors are partly offset by improved margins on the corporate loan books as term facilities at historic lower margins are replaced by facilities reflecting current market pricing and a higher yield on the liquid asset portfolio.

# Corporate and Treasury (continued)

| Net Other Income                                     | Year ended<br>31 December<br>2012<br>€m | Year ended<br>31 December<br>2011<br>€m | Change<br>% |
|--|---|---|-------------|
| Net other income                                     | 57                                      | 44                                      | 30%         |
| IFRS income classifications                          | 87                                      | 102                                     | (15%)       |
| Net other income (after IFRS income classifications) | 144                                     | 146                                     | (1%)        |

### Net other income (after IFRS

classifications) of €144 million for the year ended 31 December 2012 has decreased by €2 million or 1% compared to the previous year. This decrease is driven primarily by lower upfront fees in Corporate Banking, lower fee income on the termination of loans (the higher income in the prior year arose from the Group's deleveraging initiatives) and the loss of income from BoISS following its disposal in 2011, partly offset by higher transfers from the available for sale reserve on asset disposals in the year ended 31 December 2012.

**Operating expenses** of €183 million for the year ended 31 December 2012 have

decreased by €4 million or 2% compared to the previous year. The decrease is primarily due to lower costs following the sale of BoISS during 2011 and the Burdale business in 2012, as well as the benefits from continued tight management of all other costs, offset by the impact of some costs recoveries in 2011 which did not reoccur in 2012.

| Impairment charges on loans and advances to customers       | Year ended<br>31 December<br>2012<br>€m | Year ended<br>31 December<br>2011<br>€m | Change<br>% |
|---|---|---|-------------|
| Non-property SME and Corporate                              | 137                                     | 142                                     | (4%)        |
| Property and construction                                   | 16                                      | 65                                      | (75%)       |
| Total impairment charges on loans and advances to customers | 153                                     | 207                                     | (26%)       |

Impairment charges on loans and advances to customers of €153 million for the year ended 31 December 2012 have decreased by €54 million or 26% compared to the previous year.

Further analysis and commentary on changes in the loan portfolios, asset

quality and impairment is set out in the Asset Quality and Impairment section.

The **impairment charge on available for sale (AFS) financial assets** of  $\notin$ 4 million for the year ended 31 December 2012 has decreased by  $\notin$ 17 million or 81% compared to the previous year, due primarily to an impairment charge of €16 million in 2011 which the Group incurred on subordinated debt issued by Irish Life and Permanent plc.



### Group Centre

Group Centre incorporates income and costs which are not specific to other divisions, including capital management activities, Government guarantee fees and unallocated group support costs.

Group Centre reported an **underlying loss before tax** of €567 million for the year ended 31 December 2012 compared to €559 million for the year ended 31 December 2011.

| Group Centre:<br>Income statement | Year ended<br>31 December<br>2012<br>€m | Year ended<br>31 December<br>2011¹<br>€m | Change<br>% |
|-----------------------------------|---|--|-------------|
| Government guarantee fees         | (388)                                   | (449)                                    | 14%         |
| Other income                      | 4                                       | (7)                                      | -           |
| Net operating expense             | (384)                                   | (456)                                    | 16%         |
| Operating expenses                | (145)                                   | (116)                                    | (25%)       |
| Impairment charge on available    |   |  |             |
| for sale financial assets (AFS)   | (40)                                    | -  | -           |
| Gain on sale of assets to NAMA    | 2                                       | 13                                       | (85%)       |
| Underlying loss before tax        | (567)                                   | (559)                                    | (1%)        |

The impact of the amendments to defined benefit pension schemes of  $\in 2$  million is shown in operating expenses whereas previously it had been shown within non-core items.

Net operating expense was a charge of €384 million for the year ended 31 December 2012 compared to a charge of €456 million for the previous year. The decreased charge of €72 million in the year is driven primarily by:

- lower Government guarantee fees of €388 million for the year ended 31
   December 2012 compared to €449
   million for the previous year, primarily due to a reduction in total liabilities covered by the ELG from €42 billion at 31 December 2011 to €26 billion at 31
   December 2012, reflecting the withdrawal of Bank of Ireland (UK) plc and the Group's Isle of Man subsidiary from the scheme, the sale of non ELG covered deposits and the repayment of ELG covered wholesale funding;
- lower interest expense on subordinated debt securities following the liability management exercises completed during 2011;

- favourable trading gains on the exchange of the Group's holding of Irish Government bonds in respect of a 4% Treasury bond 2014 for a new 4.5% Treasury bond maturing in 2015 and in respect of a 5% Treasury bond 2013 and a 4% Treasury bond 2014 for a new 5.5% Treasury bond maturing in 2017; partly offset by:
- charges associated with hedging the Group's structural balance sheet given the movement in exchange rates together with hedge ineffectiveness.

Operating expenses of €145 million for the year ended 31 December 2012 are €29 million higher than the previous year. Operating expenses for 2012 include a charge of €30 million in respect of the UK Financial Services Compensation Scheme (FSCS). This charge relates to a levy by the FSCS for costs incurred in respect of actions taken in 2008 to protect and / or compensate depositors in failing UK banks. The charge has been allocated between current FSCS members, including Bank of Ireland (UK) plc, based on deposit volumes at dates on or before 31 December 2012.

Increases in other regulatory and compliance costs have been partly offset by efficiencies achieved through investment in customer service and technology initiatives and the implementation of initiatives to consolidate, standardise and simplify the Group's operations.

During 2012 the Group and the trustees of the Bank of Ireland Staff Pensions Fund (BSPF) agreed to recover the 2011 and 2012 Irish pension levies from the relevant ROI members. Operating expenses in the current year reflects the recovery of the 2011 pension levy.

An **impairment charge on available** for sale (AFS) financial assets of  $\notin$ 40 million for the year ended 31 December 2012 relates to the NAMA subordinated bonds following NAMA's updated outlook for its long term performance.



Governance

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Income Statement - Operating Segments

| Profit<br>/ (loss)<br>before<br>taxation  | (984)          | 97                   | (366)     | 351                    | (567)        | (18)                    | (1,487)                         | (326)                  | (297)   | (150)                              | 10.97                            | (eo)                              | 69                                       | 16   | (1)  | (2,166)     |
|---|----------------|----------------------|-----------|------------------------|--------------|-------------------------|---------------------------------|------------------------|---|------------------------------------|----------------------------------|-----------------------------------|--|--|--|-------------|
| Loss on<br>disposal /<br>liquidation<br>of<br>business<br>activities  |                |                      | ·         | ·                      |              |                         |                                 |                        |   |                                    | 09)                              | (eo)                              | •  | ,  |  | (69)        |
| Share of<br>results of<br>associates<br>and joint<br>ventures<br>(after tax)  | ÷              | 1                    | 40        | 1                      | 1            |                         | 41                              |                        |   |                                    |                                  |                                   | •  |  |  | 41          |
| Loss on<br>deleveraging   |                | ı                    | ı         | ı                      | ı            | •                       |                                 | (326)                  |   | I                                  |                                  |                                   | •  |  |  | (326)       |
| Loss on<br>sale of<br>assets<br>to NAMA 6   | Ð              |                      | (6)       | -                      | 2            |                         | (1)                             |                        |   | ı                                  |                                  |                                   | •  |  |  | (1)         |
| Impairment<br>charge on<br>available<br>for sale<br>assets<br>€m  |                | ·                    | (1)       | (4)                    | (40)         | •                       | (45)                            | ı                      |   | I                                  |                                  |                                   | •  | ,  |  | (45)        |
| Impairment Inpairment charge on charge on advances to customers €m  | (1,149)        | 1                    | (422)     | (153)                  | 1            |                         | (1,724)                         |                        |   |                                    |                                  |                                   | •  |  |  | (1,724)     |
| Operating<br>profit / (loss)<br>before<br>impairment<br>charges on<br>financial<br>assets<br>and loss on<br>sale to<br>NAMA<br>€m | 159            | 97                   | 26        | 507                    | (529)        | (18)                    | 242                             | I                      | (297)   | (150)                              |                                  | - 62                              | 69                                       | 16   | (1)  | (42)        |
| Operating<br>expenses<br>€m   | (836)          | (32)                 | (382)     | (183)                  | (145)        |                         | (1,638)                         | ı                      |   | (150)                              |                                  |                                   | 1  |  |  | (1,788)     |
| Total<br>operating<br>income<br>net of<br>insurance<br>claims   | 995            | 189                  | 408       | 690                    | (384)        | (18)                    | 1,880                           | •                      | (297)   | •                                  |                                  | ' 6 <u>/</u>                      | 69                                       | 16   | (1)  | 1,746       |
| Insurance<br>contract<br>liabilities<br>and claims<br>paid<br>€m  |                | (1,720)              | ı         | ı                      | (2)          |                         | (1,725)                         |                        |   | ı                                  |                                  |                                   | 1  |  |  | (1,725)     |
| Total<br>operating<br>income  | <u> 995</u>    | 1,909                | 408       | 069                    | (379)        | (18)                    | 3,605                           | •                      | (297)   |                                    |                                  | ' 6 <u>/</u>                      | 69                                       | 16   | (1)  | 3,471       |
| Other<br>income<br>€m   | 330            | 725                  | 40        | 57                     | (42)         | (19)                    | 1,091                           | ı                      | (297)   | I                                  |                                  |                                   | 69                                       | 16   | (1)  | 878         |
| Insurance<br>net<br>premium<br>income   |                | 1,146                | 1         | 1                      | 10           | 1                       | 1,156                           | ı                      | 1   | ı                                  |                                  |                                   |  |  |  | 1,156       |
| In<br>Net Interest princome   | 665            | 38                   | 368       | 633                    | (347)        | -                       | 1,358                           |                        |   |                                    |                                  | - 62                              |  | '  | 1  | 1,437       |
| Year ended<br>31 December 2012  | Retail Ireland | Bank of Ireland Life | Retail UK | Corporate and Treasury | Group Centre | Other reconciling items | Group - underlying <sup>1</sup> | - Loss on deleveraging | <ul> <li>Charges arising on the movement<br/>in the Group's credit spreads<sup>2</sup></li> </ul> | - Cost of restructuring programmes | - Loss on disposal / liquidation | - Gain on Contingent Canital Note | - Gain on liability management exercises | <ul> <li>Gross-up for policyholder tax<br/>in the Life business</li> </ul> | <ul> <li>Investment return on treasury stock<br/>held for policyholders</li> </ul> | Group total |

<sup>1</sup> Underlying performance excludes the impact of non-core items (see page 18). <sup>2</sup> This relates to charges arising on the movement in credit spreads on the Group's own debt and deposits accounted for at fair value through profit or loss.

| Income Statement - Operating Segments |                                       |  |
|---------------------------------------|---------------------------------------|--|
|                                       | Income Statement - Operating Segments |  |

|  |                              |                                |                            |               | Insurance<br>contract<br>liabilities<br>and claims<br>paid | Total<br>operating<br>income<br>net of<br>insurance<br>claims |                 | Operating<br>profit / (loss)<br>before<br>impairment<br>charges on<br>financial<br>assets and<br>gain on<br>sale to<br>NAMA |   | Impairment<br>charge on<br>available<br>for sale<br>assets | Impairment<br>charge on<br>assets held<br>for sale<br>to NAMA | Gain on<br>sale of<br>assets<br>to NAMA | Loss on<br>deleveraging | Share of<br>Share of<br>results of<br>associates<br>and joint<br>ventures<br>(after tax) | Gain on<br>disposal<br>of<br>business<br>activities | Profit<br>/ (loss)<br>before<br>taxation |
|--|------------------------------|--------------------------------|----------------------------|---------------|--|---|-----------------|---|---|--|---|---|-------------------------|--|---|--|
| St December zum  | elli<br>849                  | י <del>ק</del>                 | 297                        | -un<br>1.146  | - <del>-</del>   |   | elli<br>(861)   | 285   | (1.297)   | י <del>و</del>   | (6)   |   | י <del>ק</del> ו        | 39   | יק  | (1.017)                                  |
| Bank of Ireland Life   | 2                            | 916                            | (99)                       | 855           | (728)  | 127   | (101)           | 26  |   |  |   |   |                         | ) 1  |   | 26                                       |
| Retail UK  | 367                          | I                              | 119                        | 486           | I  | 486   | (380)           | 106   | (435)   | 1  | (26)  | (2)                                     | I                       | 36   | ı   | (324)                                    |
| Corporate and Treasury   | 742                          | I                              | 44                         | 786           | ı  | 786   | (187)           | 599   | (207)   | (21)   | (6)   | 24                                      | I                       | I  | I   | 386                                      |
| Group Centre   | (420)                        | 13                             | (27)                       | (434)         | (22)   | (456)   | (116)           | (572)   |   |  |   | 13                                      |                         |  | 1   | (559)                                    |
| Other reconciling items  | (6)                          |                                | (22)                       | (31)          |  | (31)  |                 | (31)  | ı   |  |   |   | ı                       | 1  | ı   | (31)                                     |
| Group - underlying <sup>2</sup>  | 1,534                        | 929                            | 345                        | 2,808         | (750)  | 2,058   | (1,645)         | 413   | (1,939)   | (21)   | (44)  | 33                                      |                         | 39   |   | (1,519)                                  |
|  |                              |                                |                            |               |  |   |                 |   |   |  |   |   |                         |  |   |  |
| - Loss on deleveraging   | •                            |                                | ı                          | ı             |  |   | I               | I   | ı   | I  |   | ı                                       | (565)                   |  | ı   | (565)                                    |
| - Charges arising on the movement  |                              |                                |                            |               |  |   |                 |   |   |  |   |   |                         |  |   |  |
| in the Group's credit spreads <sup>3</sup>   | •                            | ı                              | 56                         | 56            |  | 56  |                 | 56  | I   |  |   | •                                       | I                       |  | I   | 56                                       |
| - Cost of restructuring programmes   | 1                            |                                | ı                          | '             |  |   | З               | З   | I   |  |   |   |                         |  | ı   | c  |
| - Gain on disposal of  |                              |                                |                            |               |  |   |                 |   |   |  |   |   |                         |  |   |  |
| business activities  |                              |                                |                            | '             |  |   | '               |   | ı   |  |   |   |                         |  | 34  | 34                                       |
| - Gain on liability management exercises   | ı                            | ı                              | 1,789                      | 1,789         | ı  | 1,789   |                 | 1,789   |   |  | 1   | 1                                       | 1                       | 1  | I   | 1,789                                    |
| - Gross-up for policyholder tax  |                              |                                |                            |               |  |   |                 |   |   |  |   |   |                         |  |   |  |
| in the Life business   |                              | ·                              | 10                         | 10            |  | 10  | ·               | 10  | I   |  |   |   | I                       | 1  | ı   | 10                                       |
| - Investment return on treasury stock  |                              |                                |                            |               |  |   |                 |   |   |  |   |   |                         |  |   |  |
| held for policyholders   | '                            | '                              | 2                          | 2             | •  | 2   | •               | 5   |   | •  |   | •                                       |                         |  |   | 2  |
|  |                              |                                |                            |               |  |   |                 |   |   |  |   |   |                         |  |   |  |
| Group total  | 1,534                        | 929                            | 2,202                      | 4,665         | (750)  | 3,915   | (1,642)         | 2,273   | (1,939)   | (21)   | (44)  | 33                                      | (565)                   | 39   | 34  | (190)                                    |
|  |                              |                                |                            |               |  |   |                 |   |   |  |   |   |                         |  |   |  |
| <sup>1</sup> The impact of the amendments to defined benefit pension schemes of €2 million is shown in operating expenses<br><sup>2</sup> Underhing performance excludes the impact of non-core items (see page 18). | benefit pens<br>ct of non-cc | sion schemes<br>are items (see | of €2 million<br>page 18). | is shown in c | perating expen.  |   | eviously it had | l been shown wi   | whereas previously it had been shown within non-core items. | ß.   |   |   |                         |  |   |  |
|  | ment in crec                 | dit spreads or                 | 1 the Group's              | own debt an   | d deposits acco  | ounted for at fa  | ir value throug | h profit or loss.   |   |  |   |   |                         |  |   |  |

# **Risk Management Report**

### Index Page 1 Principal Risks and Uncertainties 43 2 **Risk Management Framework** 49 2.1 Risk Identity, Appetite and Strategy 49 2.2 **Risk Governance** 50 2.3 Risk Identification, Measurement and Reporting 53 З 55 Management of Key Group Risks 3.1 Credit Risk 55 3.2 Liquidity Risk 78 3.3 Market Risk 86 3.4 Life Insurance Risk 90 3.5 **Regulatory Risk** 91 Operational Risk 3.6 92 3.7 Business and Strategic Risk 93 3.8 Pension Risk 94 3.9 **Reputation Risk** 95

### 4 Capital Management

96





# 1 Principal Risks and Uncertainties

Given the challenging conditions that remain in financial markets, ongoing concerns over sovereign debt levels, particularly of certain eurozone countries, and the continuing weakness of the economies in which the Group operates, the precise nature of all the risks and uncertainties it faces cannot be predicted and many of these risks are outside the Group's control.

The Group regards the following risks and uncertainties to be particularly important in the next twelve months. Any of these risks could have a material impact on the Group's results, financial condition and prospects. These risks should not be regarded as a complete and comprehensive statement of all potential risks and uncertainties; some risks are not yet known and some that are not considered material could later turn out to be material.

incomes from fiscal measures, as well

as the high level of private sector debt

environment could depress demand for

Group's impaired loans and impairment

financial products and increase the

Inherent risks arising from macroeconomic conditions in the Group's main markets, particularly in Ireland and the UK

combined with the resulting

deterioration in the business

provisions.

Reduced growth prospects of Ireland's trading partners could prolong the ongoing downturn in economic conditions which could further adversely impact the Group's results, financial condition and prospects.

Downward pressure on firms' profitability and household disposable

Concerns regarding European sovereign debt

These concerns continue due to the focus in international debt markets on the level of fiscal deficits, requirement for support of the banking system, evolving sovereign debt levels of EU member states, political instability and the potential impact of these on the individual EU member state economies. During the first half of 2012, the contagion effect arising from severe sovereign debt issues gave rise to increased speculation regarding the overall stability of the eurozone including the potential for a country exit from the system and available mechanisms within the single currency area to deal appropriately with the specific circumstances of individual member states.

There is no certainty that the new, tighter budgetary rules to enforce economic discipline and deepen economic integration outlined in the Fiscal Stability Treaty, or any mechanisms available or to be made available within the eurozone, will resolve the current instability in financial markets, the adverse market sentiment, political instability or weak macro-economic conditions.

In addition to Ireland, the Group's

businesses are subject to inherent risks

arising from general and sector specific

economic conditions in other countries

to which the Group has an exposure,

particularly in the UK.

### Downgrades to the Irish sovereign or the Group's credit ratings or outlook

The Irish sovereign credit ratings and outlook are set out on page 82. Downgrades of the sovereign would be likely to delay a return to consistent normal market funding for the State and may impair the Group's access to private sector funding, trigger additional collateral requirements and weaken the financial position of the Group.

Downgrades could also adversely impact the funding received from Irish Government bonds used as collateral for the purposes of accessing the liquidity provision operations offered by Monetary Authorities or secured borrowing from wholesale markets and the value of Irish Government bonds held by the Group's life assurance business to meet its liabilities.

The Group's credit ratings and outlook are set out on page 82. Downgrades in the credit ratings of the Group could have a negative impact on the volume and pricing of its private sector funding and its financial position, further limit the Group's access to the capital and funding markets, trigger material collateral requirements or associated obligations in other secured funding arrangements or derivative contracts, make ineligible or lower the liquidity value of pledged securities and weaken the Group's competitive position in certain markets.

The availability of deposits is often dependent on credit ratings and further downgrades for the Group could lead to withdrawals of corporate and / or retail deposits which could result in deterioration in the Group's funding and liquidity position.

### Lack of liquidity to fund the Group's business activities

The Group relies on customer deposits to fund a considerable portion of its loan portfolio. Loss of customer confidence in the Group's business or in banking businesses generally, among other things, could result in unexpectedly high levels of customer deposit withdrawals, which could have a material adverse effect on the Group's results, financial condition and prospects.

An escalation in concerns regarding the stability of the eurozone could materially adversely impact the Group by increasing its costs of funding, triggering withdrawals of deposits, reducing its access to the wholesale funding markets and / or increasing its usage of funding from Monetary Authorities, which could materially adversely impact the Group's results, financial condition and prospects.

The Group is currently receiving funding from Monetary Authorities and any disruption to access could increase the Group's funding and liquidity risks. The Central Bank of Ireland prescribes regulatory liquidity ratios for Irish domestic financial institutions. Compliance with these ratios can be adversely impacted by a range of factors, including the term of borrowings, the split between unsecured and secured funding and the mix of liquidity facilities provided by Monetary Authorities.

Deterioration in the credit quality of the Group's borrowers and counterparties, as well as increased difficulties in relation to the recoverability of loans and other amounts due from such borrowers and counterparties

Exposures originated and managed in Ireland and the UK represent a substantial majority of the Group's credit risk. The Group has exposures to Residential mortgages, SME and corporate customers in different sectors and investors in commercial property and residential property. Economic conditions may deteriorate further in the Group's main markets, which may lead to, amongst other things, further declines in values of collateral and investments, persistently high unemployment levels, weakened consumer and corporate spending, declining corporate profitability, declining equity markets and bond markets and a further increase in corporate insolvencies. This may give rise to further deterioration in the credit quality of Group's borrowers and counterparties and increased difficulties in relation to the recoverability of loans and other amounts due from such borrowers and counterparties, resulting in further significant increases in the Group's impaired loans and impairment provisions.

Continuing uncertainty in the global and eurozone economies could result in further downgrades and deterioration in the credit quality of the Group's Irish and eurozone sovereign and banking exposures.

### Personal Insolvency Act 2012

The introduction of the Personal Insolvency Act which was signed into law in Ireland provides for judicial and non-judicial resolution options for consumers deemed under the provisions of the Act to have unsustainable indebtedness levels. Its provisions are expected to commence in the course of 2013. The Act amends existing bankruptcy provisions by reducing the timescale for discharge from bankruptcy from twelve years to a three year period. The Act also introduces several non-judicial resolution options to debt resolution as an alternative to bankruptcy.

Annual Report - year ended 31 December 2012

There is a risk that following the introduction of the regime, unintended behavioural changes of borrowers could arise.



**Business Review** 

Governance

Risks associated with the Irish banking system and the regulatory environment in the jurisdictions in which the Group carries out its principal activities, primarily in Ireland and the UK

### Irish and UK Banking System

The exercise of powers under existing legislation, in particular the Credit Institutions (Stabilisation) Act 2010 (the effective period of which has been extended to 31 December 2014) and the Central Bank and Credit Institutions (Resolution) Act 2011, the introduction of new government policies or the amendment of existing policies in Ireland or the UK (including supervision, regulation, capital levels and structure), or the introduction of new regulatory obligations by the Group's regulators, could have an adverse impact on the Group's results, financial condition and prospects.

### Basel III / CRD IV

CRD IV will implement Basel III rules in the EU. The legislation is currently in draft form with consideration of the final proposals now expected in H1 2013. The rules are expected to be implemented on a phased basis commencing in 2014 and currently planned to complete by 2019. In the absence of final legislation, and with significant items remaining under discussion, it is difficult to assess the full impact on the Group of the revised rules at this time. However, in line with other financial institutions, the impact on the Group's capital ratios, in the absence of mitigating actions, could be material.

### **Regulatory Obligations**

The Group is subject to extensive regulation and oversight. Regulatory obligations are increasing and there are instances where regulatory sanctions and fines are increasing globally. Where breaches occur, a sanction or fine requiring public disclosure may be imposed by a regulator, which could adversely impact market sentiment and consequently adversely impact Group results, financial conditions and prospects. The impact of the proposed EU banking union is not yet clear. It is envisaged that the ECB will discharge a direct supervisory role with respect to certain eurozone banks, with the right to scrutinise other banks in the eurozone area. Were the ECB to increase the level of regulatory obligations and / or impose more stringent sanctions and fines, this could adversely impact the Group's results, financial conditions and prospects.

### Bank of Ireland (UK) plc

Bank of Ireland (UK) plc is the Group's licensed banking subsidiary in the UK. It comprises the financial services relationship with the UK Post Office, its branch business in Northern Ireland, certain assets from its former intermediary sourced mortgage business, and other parts of its UK business banking operations. Bank of Ireland (UK) plc is regulated by the FSA, however as a result of the planned changes to the UK regulatory framework it is anticipated that it will in future be regulated by both the Prudential Regulation Authority and the Financial Conduct Authority, which are expected to replace the FSA during 2013. Bank of Ireland (UK) plc could be subject to future structural and nonstructural reforms currently under consideration by the UK government to promote financial stability and competition and to protect UK retail depositors. Further, Bank of Ireland (UK) plc could be subject to special resolution regime powers under the UK Banking Act 2009.

### **Banking Inquiry**

The government has commissioned and received three preliminary reports into the factors which contributed to the Irish banking crisis. A further inquiry, such as by a committee of the Oireachtas, may result. The scope of such further inquiry (if any), its costs and potential implications for the Group are currently unknown.

### **EU Restructuring Plan**

On 20 December 2011 the European Commission approved the revised 2011 EU Restructuring Plan prepared by the Group. This revised 2011 EU Restructuring Plan included the additional deleveraging of assets, extension of the New Ireland divestment period by twelve months, together with the deferral of the market opening measures by twelve months and the expansion and extension of other behavioural measures already agreed in the Approved 2010 EU Restructuring Plan.

The Group could be subject to a variety of risks as a result of implementing this EU Restructuring Plan including the risk that the Group will lose existing customers, deposits and other assets through the sale of businesses and potentially suffer damage to other parts of the Group's business arising from implementing the EU Restructuring Plan regarding the divestment and behavioural commitments. In addition, if the Group fails to comply with commitments contained in the EU Restructuring Plan or if the Group materially deviates from the EU Restructuring Plan or needs additional State aid not foreseen in the Commission's decision approving the EU Restructuring Plan, the Commission may reopen the State aid control procedure and / or open a new procedure and reassess the aid measures in their entirety, which may result in an adverse outcome for the Group.

### Other

The Government, through the NPRFC and through the Relationship Framework could exert a significant level of influence over the Group. The NPRFC could exercise its voting rights in a manner which is not aligned with the interests of the Group or its other stockholders. As previously disclosed, the Group has also given certain undertakings to the Minister for



Finance (the Undertakings) in respect of its lending, corporate governance and remuneration. Actions on foot of the NPRFC Investment and the Undertakings could require the Group to implement operational policies that could adversely affect the Group's results, financial condition and prospects.

### Market risks such as changes in interest rates, interest rate spreads (or bases) and foreign exchange rates

A range of market risks are inherent to the Group's business including, inter alia, the interest rate risks that arise from the presence of non-interest related assets and liabilities on the balance sheet, the exposure of Group earnings to basis risk and the exposure of the Group's net worth and its principal capital ratios to exchange rate movements. Whist the Group engages in a range of hedging strategies, the Group remains potentially exposed to adverse movements in interest rates, interest rate bases (the differential between variable interest rates), cross currency basis (primarily the cost of borrowing in euro to fund assets in sterling) and exchange rates.

The persistence of exceptionally low interest rates for an extended period into the future could adversely affect the Group's financial condition and

prospects through, among other things, the compression of net interest margin, the low absolute level of yields at which certain liabilities are invested together with the rate at which pension liabilities are discounted.

Significant changes including centralised clearing are underway in derivatives markets which may give rise to risks in respect of the Group's derivative portfolio.

Capital adequacy and its effective management, which is critical to the Group's ability to operate its businesses and to pursue its strategy

The Group's business and financial condition would be affected if the Group was insufficiently capitalised. This could be caused by a materially worse than expected financial performance (including, for example, reductions in earnings as a result of impairment charges and increases in risk weighted assets).

The minimum regulatory requirements imposed on the Group, the manner in which the existing regulatory capital is calculated, the instruments that qualify as regulatory capital and the capital tier to which those instruments are allocated, could be subject to change in the future.

A number of regulatory initiatives have recently been proposed or enacted which are significantly altering the Group's capital requirements. These initiatives include Capital Requirements Directives (CRD II, III, IV), Basel III and Solvency II. The Group could be subject to increased capital requirements following the results of ongoing stress tests.

The availability of skilled management and the continued services of key members of its management team, both at its head office and at each of its business units

Failure by the Group to staff its operations appropriately, or the loss of one or more key senior executives and failure to replace them in a satisfactory and timely manner may have a material adverse impact on the Group's results, financial condition and prospects.

In addition, if the Group fails to attract and appropriately train, motivate and retain highly skilled and qualified people, its businesses may also be negatively impacted. Restrictions imposed on remuneration by Government, tax or regulatory authorities or other factors outside the Group's control in relation to the retention and recruitment of key executives and highly skilled and qualified people may also adversely impact on the Group's ability to retain such staff. The Group is also subject to restrictions on remuneration arising from the implementation of Irish legislation and the European Banking Authority (EBA) remuneration guidelines.



### Adverse change to tax rates, legislation and practice in the various jurisdictions in which the Group operates

Potential further contributions to the Group's pension schemes if the value of pension fund assets is not sufficient to cover

Due to adverse market conditions

deficits still exist in all Defined Benefit

fluctuations, interest rate and inflation

Legislative changes were made to the

Irish Pensions Act (1990) in June 2012

introducing a revised statutory funding

risks, a level of volatility associated

with pension funding also remains.

impacting the value of liabilities,

schemes. As the pension funds

continue to be subject to market

In accordance with applicable accounting rules, the Group has recognised deferred tax assets on losses available to relieve future profits to the extent that it is probable that such losses will be utilised. Failure to demonstrate convincing evidence of the availability of future taxable profits, changes in tax legislation or government policy may reduce the recoverable amount of the deferred tax assets currently recognised in the

potential obligations

The Group's pension funds are subject

to market fluctuations and changes in

the value of underlying assets, as well

and changes to actuarial assumptions.

These fluctuations could impact on the

value of the schemes' asset portfolios

and result in returns on the pension

expected increase in the estimated

value of the schemes' liabilities.

funds being less than expected and / or result in there being a greater than

as to interest rate risk, mortality risk

financial statements, and result in a material adverse impact on the Group's results, financial condition and prospects.

The taxation charge accounts for amounts due to fiscal authorities in the various territories in which the Group operates and includes estimates based on a judgement of the application of law and practice in certain cases to determine the quantification of any liabilities arising. In arriving at such estimates, management assesses the relative merits and risks of tax treatments assumed, taking into account statutory, judicial and regulatory guidance and, where appropriate, external advice.

standard for Republic of Ireland

schemes. The Group is currently

The introduction of these new

impact on the Group's financial

condition and prospects.

assessing the new requirements which

are to be implemented by June 2013.

requirements could have an adverse

Other changes in tax rates, legislation and practice could also adversely impact the results, financial condition and prospects of the Group.

### Failure in the Group's processes, operational systems, technology or infrastructure, or those of third parties

Operational risks are inherent in the Group's businesses, including as a result of potentially inadequate or failed internal processes (including financial reporting and risk monitoring processes), information technology or equipment failures or the failure of external systems and controls including those of the Group's suppliers or counterparties, or from people related or external events, such as cyber-crime or the risk of fraud and other criminal acts carried out against the Group.

The Group processes and monitors on a daily basis a large number of transactions, some of which are highly complex, across different products and services, in diverse markets and currencies and subject to a number of different legal and regulatory regimes. The Group faces the risk that cyberattacks may adversely affect the Group's ability to process these transactions or provide services.

The Group also faces the risk of operational disruption, failure and termination or capacity constraints of any third parties that facilitate the Group's business activities.

If one or more of these events occurs, it could potentially jeopardise the confidentiality, integrity and availability of the Group's computer systems and networks, or otherwise cause interruptions or malfunctions in the Group's, as well as its clients' or third parties', operations.

The occurrence of one or more of the above, or any weakness in the Group's internal control structures and procedures, could result in a material adverse impact on the Group's results, financial condition and prospects, as well as reputational damage which could exacerbate such adverse impact, and could give rise to regulatory penalties.



### Litigation and regulatory proceedings

Disputes, legal proceedings and regulatory investigations in which the Group may be involved are subject to many uncertainties, and their outcomes are often difficult to predict, particularly in the earlier stages of a case or investigation. Adverse judgments in litigation or regulatory proceedings involving the Group or other financial institutions could result in restrictions or limitations to the Group's operations or result in a material adverse impact on the Group's results, financial condition and prospects, together with its reputation.

### Reputation risk is inherent in the Group's business

Negative public or industry opinion can result from the actual or perceived manner in which the Group conducts its business, actual or perceived practices in the banking industry or from issues arising in the external environment. Such activities could, potentially, include remuneration practices, necessary commercial decisions that impact on customers, the availability of credit, the treatment of customers in difficulties, the occurrence of cybercrime, allegations of overcharging and mis-selling or mispricing of financial products, noncompliance with legal or regulatory requirements, inadequate or failed internal processes or systems or issues arising from human error. Negative publicity may adversely impact the Group's ability to have a positive relationship with key stakeholders, including regulatory authorities, and / or to keep and attract customers, the loss of which may adversely impact the Group's business, financial condition and prospects.



Governance

# 2 Risk Management Framework

The Group follows an integrated approach to risk management to ensure that all material classes of risk are taken into consideration and that the Group's overall business strategy practices are aligned within its risk and capital management strategies. This integrated approach is set out in the Group Risk Framework, which is approved by the Court of Directors (the Court). It identifies the Group's formal governance process around risk, the framework for setting Risk Appetite and the approach to risk identification, assessment, measurement, management and reporting.

# 2.1 Risk Identity, Appetite and Strategy

The Group's risk identity, appetite and strategy are set by the Court.

### **Risk Identity**

The Group's risk identity is to be the leading Irish retail, commercial and corporate bank committed to long-term relationships with its customers. The Group's core franchise is in Ireland with income and risk diversification through a meaningful presence in the UK and selected international activities where the Group has proven competencies. The Group will pursue an appropriate return for the risks taken and capital deployed while operating within prudent Court-approved risk parameters to have and maintain a robust, standalone financial position.

### **Risk Appetite**

Risk appetite defines the amount and nature of risk the Group is prepared to accept in pursuit of its financial objectives. It is defined in qualitative terms as well as quantitatively through a series of high level limits and targets covering areas such as credit risk, market risk, funding and liquidity risk and capital measures. These high level limits and targets are cascaded where appropriate into more granular limits and targets across portfolios and business units. Risk appetite guides the Group in its risk taking and related business activities, having regard to the maintenance of financial stability, solvency and the protection of the Group's core franchises and growth platforms. The Group has defined measures to track its profile against the most significant risks that it assumes. Each of these measures has a defined target level or limit, as appropriate, and actual performance is tracked against these target levels or limits. As such, risk appetite represents a boundary condition to the Group's strategy.

The statement includes specific credit limits on sectoral and single name exposures among other qualitative and quantitative risk parameters and it also provides for the implementation of a hierarchy of sectoral credit limits. The Group risk appetite statement is set and approved by the Court. It is reviewed at least annually in light of changing business and economic conditions.

### **Risk Strategy**

The Group's risk strategy is to protect the Group's balance sheet while supporting the Group in re-building its profitability. The Group seeks to accomplish this by:

 defining Risk Identity and Risk Appetite as the boundary condition for the Group's Strategic Plan and annual Operating Plan / Budget;

- defining the risk principles upon which risks may be accepted;
- ensuring that all material risks are correctly identified, assessed, measured, managed and reported;
- ensuring that capital and funding considerations shape the approach to risk selection / management in the Group;
- allocating clear roles and responsibilities / accountability for the control of risk within the Group;
- avoiding undue risk concentrations;
- engendering a prudent and balanced risk management culture;
- ensuring that the basis of remuneration for key decision makers is consistent with EBA guidelines, as appropriate; and
- ensuring that the Group's risk management structures remain appropriate to its risk profile and take account of lessons learnt and emerging internal and external factors.

### 2.2 Risk Governance

Risk in the Group is controlled within the Risk Governance Framework which incorporates both the Court of Directors, risk committees appointed by the Court of Directors (e.g. Court Risk Committee, Group Audit Committee), and also the Group Risk Policy Committee and its appointed committees (e.g. Group Credit Committee, Asset & Liability Committee etc.).

The Risk Governance Framework is supported by the Group's management body, with risk responsibilities extending throughout the organisation based on a three lines of defence approach.

**First line of defence:** Primary responsibility and accountability for risk management lies with line management in individual businesses and relevant Group functions. They are responsible for the identification and management of risk at business unit / Group function level including the implementation of appropriate controls and reporting to the Group in respect of all major risk events.

### Second line of defence: Central risk

management functions are responsible for maintaining independent risk oversight of the first line of defence and ensuring that a risk control framework is in place. They formulate risk policy and strategy, and provide independent oversight and analysis and centralised risk reporting.

Third line of defence: Group Internal Audit provides independent, reasonable, risk based assurance to key internal (Court, Group and subsidiary audit committees, senior management, staff) and external (regulators, external auditors, customers) stakeholders on the effectiveness and sustainability of the Group's internal control environment and culture. Group Internal Audit carries out a range of risk based assignments on an annual basis across all key Group businesses and functions (including outsourcing providers) with ratings assigned as appropriate. Findings are communicated to senior management with timely remediation plans agreed and progress monitored.

The organisational structure for risk management is designed to facilitate reporting and escalation of risk concerns from business units, Group functions and Group Internal Audit upwards to Group Risk Policy Committee (GRPC), the Court Risk Committee (CRC), the Group Audit Committee (GAC) and the Court of Directors, and conveying approved risk management policies and decisions to business units.

### **Risk Governance Framework**

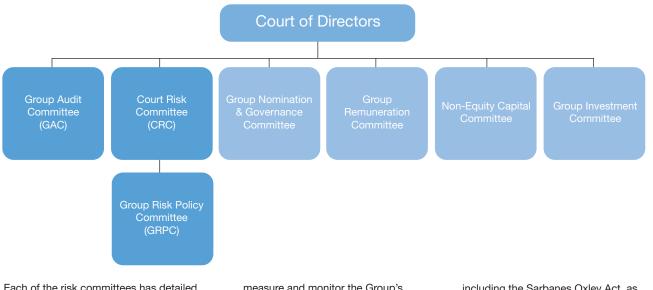
The Court of Directors is responsible for ensuring that an appropriate system of internal control is maintained and for reviewing its effectiveness.

The identification, assessment and reporting of risk in the Group is controlled through risk committees appointed by the Court of Directors and also the Group Risk Policy Committee (appointed by the Court Risk Committee) and its appointed committees.

### Risk Management Report

# **Business Review**





Each of the risk committees has detailed terms of reference, approved by the Court or their parent committee, setting out their respective roles and responsibilities. In summary, the following are the key responsibilities of the Group's risk committees.

The Court, comprising the Governor. ten non-executive Directors and two executive Directors, is responsible for approving high level policy and strategic direction in relation to the nature and scale of risk that the Group is prepared to assume to achieve its strategic objectives. It approves the Group Risk Framework which identifies the Group's formal governance process around risk and the approach to risk identification, analysis, measurement, management and reporting. It regularly reviews reports on the size and composition of key risks facing the Group as well as the minutes of direct committees. The Court approves the Group's Risk Appetite Statement (incorporating Risk Identity and high level risk limits and targets), thereby defining the amount and nature of risk the Group is prepared to accept in pursuit of its financial objectives, and forming a boundary condition to strategy. It has reserved authority to review and approve a number of key risk policies. The Court also approves the Group ICAAP Report which is a process to ensure that the Court and senior management adequately identify,

measure and monitor the Group's risks and that adequate capital is held in relation to the Group's risk profile.

- The Court Risk Committee (CRC) ٠ comprises non-executive Directors and its primary responsibilities are to make recommendations to the Court on risk issues where the Court has reserved authority, to maintain oversight of the Group's risk profile, including adherence to Group risk principles, policies and standards, and to approve material risk policies within delegated discretion. It also ensures risks are properly identified and assessed, that risks are properly controlled and managed and that strategy is informed by and aligned with the Group's risk appetite. The committee met nine times during 2012.
- The Group Audit Committee (GAC) comprises non-executive Directors. In close liaison with the CRC, it reviews the appropriateness and completeness of the system of internal control, reviews the manner and framework in which management ensures and monitors the adequacy of the nature, extent and effectiveness of internal control systems, including accounting control systems, and thereby maintains an effective system of internal control. It assists the Court in meeting obligations under relevant Stock Exchange Listing Rules, and under applicable laws and regulations,

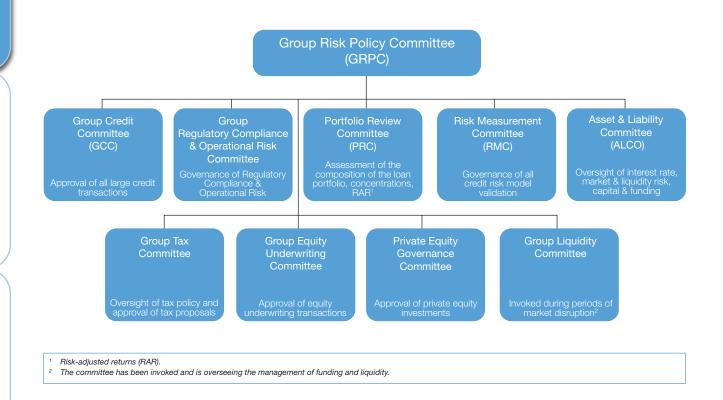
including the Sarbanes Oxley Act, as well as other regulatory requirements, e.g. Pillar III Disclosures, and monitors the integrity of the financial statements. The committee met eight times during 2012.

The Group Risk Policy Committee (GRPC) is the most senior management risk committee and reports to the CRC. It is chaired by the Chief Credit & Market Risk Officer (CCMRO) and its membership comprises members of the Group executive team and Group wide divisional and control function executives. It met twenty three times during 2012. The GRPC is responsible for managing all risk types across the Group, including monitoring and reviewing the Group's risk profile and compliance with risk appetite and other approved policy limits, approving risk policies and actions within discretion delegated from the CRC. The GRPC reviews and makes recommendations on all risk matters where the Court and the CRC has reserved authority. The CRC oversees the decisions of the GRPC through a review of the GRPC minutes. The GRPC delegates specific responsibility for oversight of the major classes of risk (including credit, market, funding and liquidity, operational, regulatory and tax) to committees that are accountable to it. The relevant committees are set out in the following diagram.



### **Risk Management Report**

### 2.2 Risk Governance (continued)



### Management Oversight of Risk

Consistent with the Three Lines of Defence approach to risk management, Business Units and relevant Group functions are the first line of defence and are accountable for the risks in their business unit / Group function and are responsible for the identification and management of those risks.

Central risk and Group management functions are responsible for establishing a risk control framework and for risk oversight. These are referred to as 'Risk Owners'.

Risk Owners are responsible for ensuring that:

 a policy or a process is in place for the risks assigned to them;

- exposure to the risk is correctly identified, assessed according to the Group's materiality criteria, and reported;
- identified risk events are appropriately managed or escalated.

There are two key functions in the Group responsible for managing different aspects of risk - the Credit & Market Risk function and Group Governance Risk function.

 Credit & Market Risk is responsible for the independent oversight and underwriting of credit risk and the monitoring of market risk within the Group as well as for the centralised management of certain challenged portfolios. It assists the Court in the

Annual Report - year ended 31 December 2012

setting of risk appetite for the Group and the formulation of credit and market risk policies. It is also responsible for integrated risk reporting within the Group.

 Group Governance Risk is responsible for the management of regulatory compliance and operational risk, Group Legal Services and the Group Secretariat.



**Business Review** 

Governance

Financial Statements

# 2.3 Risk Identification, Measurement and Reporting

### **Risk Identification**

Risks facing the Group are identified and assessed annually through the Group's Risk Identification Process.

Arising out of the Risk Identification Process, the identified risks are aggregated and ten key risk types identified which could have a material impact on its earnings, capital adequacy and on its ability to trade in the future. These ten key risk types form the basis on which risk is managed and reported in the Group.

A risk owner is assigned to each key risk type and appropriate policies and / or processes put in place and a formalised measurement and management process defined and implemented.

Business and strategic risk is the volatility of the Group's projected outcomes (including income, net worth or reputation), associated with damage to the franchise or operational economics of the business and reflected in the income or net worth of the Group. Typically business risk occurs in a one year timeframe and relates to volatilities in earnings caused by changes in the competitive environment, new market entrants and / or the introduction of new products or inflexibility in the cost base. Strategic risk generally relates to a longer timeframe and pertains to volatilities in earnings arising from failure to develop or execute an appropriate strategy.

**Credit risk** is the risk of loss resulting from a counterparty being unable to meet its contractual obligations to the Group in respect of loans or other financial transactions. This risk includes concentration risk and country risk.

Life insurance risk is the volatility in the amount and timing of claims caused by unexpected changes in mortality, morbidity, persistency and longevity.

Liquidity risk is the risk that the Group will experience difficulty in financing its assets and / or meeting its contractual payment obligations as they fall due, or will only be able to do so at substantially above the prevailing market cost of funds.

Market risk is the risk of loss arising from movements in interest rates, foreign exchange rates or other market prices. Market risk arises from the structure of the balance sheet, the Group's business mix and discretionary risk taking.

**Model risk** is the risk of loss resulting from the Group's suite of models (credit, market, liquidity and operational) inaccurately measuring the risk of the Group's exposures, resulting in the Group mispricing deals, holding insufficient or too much capital (economic and / or regulatory) and being subject to financial, regulatory and / or market censure.

**Operational risk** is the risk of loss arising from inadequate or failed internal processes, people and systems or from external events. It includes legal and contractual risk which is the risk of loss due to litigation arising from errors, omissions and acts by the Group in the conduct of its business.

**Pension risk** is the risk that the assets in the Group's defined benefit pension schemes are inadequate or fail to generate returns that are sufficient to meet the schemes' liabilities.

**Regulatory risk** is the risk of failure to meet new or existing regulatory and / or legislative requirements and deadlines or to embed requirements into processes. It also includes the risk to the Group's capital, liquidity and profitability from the impact of future legislative and regulatory changes.

**Reputation risk** is the risk to earnings arising from an adverse perception of the Group's image on the part of customers, suppliers, counterparties, shareholders, investors or regulatory authorities.

In addition to, and separate from, the Group's Risk Identification Process, a review of the top five risks facing the Group is carried out on a semi-annual basis. This review facilitates a senior management assessment of any new or emerging macro threats to the Group, independent of the risk management and reporting structures that apply to the ten key risk types. Members of the Group Executive Committee (GEC) and the GRPC identify and rank the top five risks facing the Group for consideration by the CRC and the Court. The following criteria are used to identify and assess the top five risks:

- the severity of the risk in terms of materiality and the length of time it would take the Group to recover;
- the likelihood of the risk occurring; and
- the impact of the risk, taking mitigants and likelihood into account.

### **Risk Measurement**

The ten identified key risk types are actively analysed and measured in line with the formalised policies and management processes in place for each risk type.

For credit, market, liquidity, operational and life insurance risk, risk models are used to measure, manage and report on these respective risk types. Risk concentrations, in particular for credit and liquidity / funding risk, could lead to increased volatility in the Group's expected financial outcomes. Risk limits and diversification, together with regular review processes, are in place to manage such risk concentrations. Additionally, the Group's calculation of Economic Capital takes into consideration the extent to which credit concentration risk exists in respect of single name, sector and geography.

At a Group level, common measures and approaches for risk aggregation and measurement have also been adopted, in order to inform operational and strategic plans and to steer the business within the boundaries of its Risk Appetite. These include one-year or multi-year forecasting / stress testing and a capital allocation



### 2.3 Risk Identification, Measurement and Reporting (continued)

framework which incorporates economic capital modelling and risk adjusted return analysis.

The Group uses a suite of risk measurement models and systems to support decision-making processes at transaction and portfolio levels, e.g. approving a loan facility to a borrower.

The common measure of return on risk used by the Group is Risk Adjusted Return on Capital (RAROC). RAROC provides a uniform measure of performance measurement that the Group utilises to analyse the economic profitability of businesses with different sources of risk and different capital requirements.

Forecasting and stress testing are risk management tools used by the Group to inform potential risk outcomes under different scenarios and mitigating actions.

The Group conducts solvency stress tests in order to assess the impacts of adverse scenarios on the Group's impairment charges on financial assets, deleveraging losses, earnings, capital adequacy, liquidity and financial prospects. The results of solvency stress tests are used to assess the Group's resilience to adverse scenarios and to aid the identification of potential areas of vulnerability. The tests are applied to the existing risk exposures of the Group and also consider changing business volumes as envisaged in the Group's business plans and strategies. Macroeconomic scenarios of different levels of severity are combined with assumptions on volume changes and margin development. Impacts are measured in terms of potential impairment charges on financial assets, earnings, capital adequacy, liquidity and financial prospects.

Solvency stress test results are presented to the GRPC, the CRC and the Court.

The Group also performs other scenario analyses and stress tests to measure exposure to liquidity risk, operational and market risk to inform management and limit setting of individual risks.

### **Risk Reporting**

The key risk types identified under the Group's Risk Identification Process are assessed and their status is reported guarterly by the CCMRO in the Court Risk Report which is reviewed by the GRPC, the CRC and the Court. The content of the report includes an analysis of and commentary on all key risk types as set out on page 53. It also addresses governance and control issues and compliance with risk appetite. Regular updates on emerging risks, risk surveys and relevant international economic or monetary reports are also considered. In addition, the GRPC and the Court consider more frequent formal updates on the key areas of credit and liquidity risk and capital management. The reports also provide data on the external economic environment and management's view of the implications of this environment on the Group's risk profile. The Court Risk Report forms the top of a reporting hierarchy with more detailed risk information being considered by divisional level management.

The CRC also receives risk information through its review of the GRPC minutes and through investigations carried out into specific risk matters.

# **Business Review**

# 3 Management of Key Group Risks

### 3.1 Credit Risk

### Key points:

- Total loans and advances to customers reduced from €108 billion in 2011 to €100 billion with deleveraging initiatives contributing to this reduction.
- Although the Irish economy has begun to stabilise, challenging conditions remain, impacting on the asset quality of the Group's loans and advances to customers.
- The pace of arrears formation in the Group's Irish mortgage book has reduced, and the Group has continued to formally restructure a significant number of customer mortgages on a sustainable basis.
- Focus on the active management of loans continues, with the segregation of certain 'at risk' portfolios and the realignment of specialist resources to manage those assets.
- The Group's international corporate, unsecured consumer and UK mortgage books have continued to perform well.
- The commercial property sector continues to be characterised by low levels of activity, illiquid markets and continued pressure in the Rol and UK retail sectors where downward pressure on rents, some high profile administrations, and weaker consumer spending and sentiment are negatively impacting trading conditions, yields and collateral values.
- Total impairment charges on loans and advances to customers reduced from €1,939 million at 31 December 2011 to €1,724 million at 31 December 2012.

The information below forms an integral part of the audited financial statements as described in the Basis of preparation on page 149.

### **Credit Risk Definition**

Credit Risk is the risk of loss resulting from a counterparty being unable to meet its contractual obligations to the Group in respect of loans or other financial transactions. The manner in which the Group's exposure to credit risk arises, its policies and processes for managing it and the methods used to measure and monitor it are set out below.

### How Credit Risk arises

Credit risk arises from loans and advances to customers. It also arises from the financial transactions the Group enters into with financial institutions, sovereigns and state institutions. It comprises both drawn exposures and exposures the Group has committed to extend. While the Group could potentially suffer loss to an amount equivalent to its undrawn commitments, the Group does not expect to incur losses to that extent as most consumer related commitments can be cancelled by the Group and nonconsumer related commitments are entered into subject to the customer continuing to achieve specific credit standards.

The Group is also exposed to credit risk from its derivatives, available for sale financial assets, other financial assets and from its reinsurance activities in New Ireland Assurance Company.

### **Credit related commitments**

The Group manages credit related commitments that are not reflected as loans and advances on the balance sheet on the same basis as loans for credit approval and management. These include:

- guarantees and standby letters of credit;
- performance or similar bonds and guarantees;
- documentary and commercial letters of credit;
- commitments; and
- letters of offer.

Further information on the Group's exposures is set out in note 45.

# Counterparty credit risk arising from derivatives

Credit risk exposure arising from derivative instruments is managed as part of the overall lending limits with customers and financial institutions. Credit risk exposure on derivative transactions is calculated using the current value of the contract (on a mark to market basis) and an estimate of the maximum cost of rewriting the contract in the event of counterparty default. The credit process also limits gross derivative positions.

The Group has executed standard internationally recognised documents such as International Swaps and Derivative Association (ISDA) agreements and Credit Support Annexes (CSAs) with its principal interbank derivative counterparties. The purpose of a CSA is to limit the potential cost of replacing derivative contracts at market prices in the event of default by the counterparty. A very high proportion of the Group's interbank derivatives book is covered by CSAs and is hence collateralised, primarily through cash.



Other Information

Governance

# Credit Risk (continued)

### **Country Risk**

The Group is exposed to country risk. Exposures are managed in line with approved policy and country maximum exposure limits.

Country risk in Bank of Ireland is governed by the Group Country Risk Policy which is approved by the Court. Limits are set and monitored for countries and for sovereign obligors in accordance with this policy. Further information is set out on page 57.

### Settlement Risk

Settlement risk arises in any situation where a payment in cash, securities or equities is made in expectation of a corresponding receipt in cash, securities or equities. Appropriate policies exist and settlement limits are monitored.

### **Credit Concentration Risk**

Credit concentration risk is the risk of loss due to exposures to a single entity or group of entities engaged in similar activities and having similar economic characteristics that would cause their ability to meet contractual obligations to be similarly affected by changes in economic or other conditions. Undue concentrations could lead to increased volatility in the Group's impairment charges on financial assets, earnings, capital requirements and financial prospects. Management of risk concentrations is an integral part of the Group's approach to risk management. Target levels and, where appropriate, limits are defined by the Court for each credit category. In addition, monetary risk limits are set by the GRPC or its appointed committees and, where necessary, approved by the Court. These target levels and, where appropriate, limits, are informed by the Group's Risk Appetite Statement. Single name concentrations are also subject to limits. As the Group reduces the overall size of its balance sheet, concentration risk may increase in relative terms.

### **Credit Policy**

The core values and principles governing the provision of credit are contained in Group Credit Policy which is approved by the Court. Individual business unit credit policies define in greater detail the credit approach appropriate to the units concerned. These policies take account of the Group's Risk Appetite Statement, applicable sectoral credit limits, the lessons learned from the Group's recent loss history, the markets in which the business units operate and the products which they provide. In a number of cases business unit policies are supplemented by sectoral credit policies.

Each staff member involved in developing banking relationships and / or in assessing or managing credit has a responsibility to ensure compliance with these policies. There are procedures for the approval and monitoring of exceptions to policy.

### Lending authorisation

The Group's credit risk management systems operate through a hierarchy of lending authorities which are related to internal loan ratings. All exposures above certain levels require approval by the Group Credit Committee (GCC). Other exposures are approved according to a system of tiered individual authorities which reflect credit competence, proven judgment and experience. Material lending proposals are referred to credit units for independent assessment / approval or formulation of a recommendation and subsequent adjudication by the applicable approval authority.

### **Credit Reporting / Monitoring**

It is the Group's policy to ensure that adequate up to date credit management information is available to support the credit management of individual account relationships and the overall loan portfolio.

Annual Report - year ended 31 December 2012

Credit risk at a Group, divisional and significant operating unit / product type level is reported on a monthly basis to senior management. This monthly reporting includes information and detailed commentary on loan book growth, quality of the loan book (credit grade and probability of default (PD) profiles and risk weighted assets) and loan impairment provisions including individual large impaired exposures. Changes in sectoral and single name concentrations are tracked on a quarterly basis highlighting changes to risk concentration in the Group's loan book. A report on any exceptions to credit policy is presented to and reviewed by the GRPC on a monthly basis. The Group allocates significant resources to ensure ongoing monitoring and compliance with approved risk limits.

The Portfolio Review Committee (PRC) considers and recommends to the GRPC, on a quarterly basis, credit concentration reports which track changes in sectoral and single name concentrations measured under agreed parameters. Credit risk including compliance with key credit risk limits is reported monthly in the Court Risk Report. Statistics on credit policy exceptions are also included on a quarterly basis. This report is presented to and discussed by the GRPC, the CRC and the Court.

In addition other reports are submitted to senior management and the Court as required.

Group Credit Review (GCR) is an independent function within Group Internal Audit. Its reviews cover lending units in each division and incorporate an examination of adherence to credit policies and procedures across the various portfolios. GCR also addresses the timeliness of the annual review process and the quality of credit assessment in each portfolio.

### Large Exposures

The Group's Risk Appetite Statement, credit concentration policy and regulatory guidelines set out the maximum exposure limits to a customer or a group of connected customers. The policy and regulatory guidelines cover both bank and non-bank counterparties.

The Group's Risk Appetite Statement specifies a range of exposure limits for credit concentration risk. The Group also monitors single customer exposure against regulatory guidelines.

At 31 December 2012, the Group's top 50 non-bank potential exposures (including off balance sheet and undrawn exposures) amounted to  $\notin$ 7.1 billion (31 December 2011:  $\notin$ 7.4 billion).

### **Credit Risk Mitigation**

An assessment of the borrower's ability to service and repay the proposed level of debt (principal repayment source) is undertaken for credit requests and is a key element in the Group's approach to mitigating risk. In addition, the Group mitigates credit risk through the adoption of both proactive preventative measures (e.g. controls and limits) and the development and implementation of strategies to assess and reduce the impact of particular risks, should these materialise including hedging, securitisation and the taking of collateral (which acts as a secondary repayment source).

### **Controls and limits**

The Group imposes risk control limits and guide points to mitigate significant concentration risk. These limits and guide points are informed by the Group's Risk Appetite Statement which is approved annually by the Court.

The GRPC approves country maximum exposure limits based on the Group's country risk rating models which are supported by external ratings.

Maximum exposure limits for lending to banks are also approved by the GRPC for each rating category based on credit risk modelling techniques combined with expert judgement.

### Risk transfer and financing strategies

The objective of risk mitigation / transfer is to limit the risk impact to acceptable (quantitative and qualitative) levels. Where the risk review process indicates the possible emergence of undue risk concentrations, appropriate risk transfer and mitigation options are explored and recommended to the Portfolio Review Committee.

### Collateral

Credit risk mitigation includes the requirement to obtain collateral, depending on the nature of the product and local market practice, as set out in the Group's policies and procedures. The nature and level of collateral required depends on a number of factors including, but not limited to, the amount of the exposure, the type of facility made available, the term of the facility, the amount of the borrower's own cash input and an evaluation of the level of risk or probability of default. The Group takes collateral as a secondary source, which can be called upon if the borrower is unable or unwilling to service and repay debt as originally assessed.

Various types of collateral are accepted, including property, securities, cash, guarantees and insurance, grouped broadly as follows:

- financial collateral (lien over deposits, shares, etc.);
- residential and commercial real estate;
- physical collateral (plant and machinery, stock, etc.); and
- other collateral (debtors, guarantees, insurance, etc.).

The Group's requirements around completion, valuation and management requirements for collateral are set out in appropriate Group or business unit policies and procedures. The extent to which collateral and other credit enhancements mitigate credit risk in respect of the Group's Residential mortgage portfolio is set out in tables 3c on pages 325, 326 and 337.

### **Credit Risk Assessment**

The Group's approach to the management of credit risk is focussed on a detailed credit analysis at origination followed by early intervention and active management of accounts where creditworthiness has deteriorated.

The Credit & Market Risk function has responsibility for the independent oversight of credit and market risk and overall risk reporting to the GRPC, the CRC and the Court on (a) developments in these risks and (b) compliance with specific risk limits. It is led by the CCMRO who reports directly to the Group Chief Executive.

The function provides independent oversight and management of the Group's credit risk strategy, credit risk management information and credit risk underwriting as well as strategic oversight and management of certain challenged portfolios.

### Response to Challenged Credit Environment

A range of initiatives were put in place to deal with the effects of the continued deterioration in the credit environment and decline in asset quality in recent years including enhanced collections and recoveries processes, expansion of specialist work-out teams to ensure early intervention in vulnerable cases, intensive review cycles for 'at risk' exposures and the management of excess positions, support from central teams in managing 'at risk' portfolios at a business unit level, modified and tighter lending criteria for specific sectors, a reduction in certain individual bank exposures and the revised Risk Appetite Framework and Statement.

The segregation of certain challenged portfolios and the realignment of resources to manage these assets allows the remaining portfolio managers to focus on the loan book classified as 'acceptable quality' or better and to work closely with those customers.



### Group Forbearance Strategies

Forbearance occurs when a borrower is granted a temporary or permanent concession or agreed change to a loan ('forbearance measure'), for reasons relating to the actual or apparent financial stress or distress of that borrower. If the concession or agreed change to a loan granted to a borrower is not related to the actual or apparent financial stress or distress of that borrower, forbearance has not occurred. A loan which has an active 'forbearance measure' is a 'forborne loan'. The Group definition of forbearance is consistent with the Central Bank of Ireland regulatory definition of forbearance.

A range of forbearance strategies are used by the Group for customers in arrears or facing potential arrears on contracted loan repayments, in order to arrange, where viable or possible, sustainable short term or longer term repayment solutions as appropriate. The nature and type of the forbearance solutions implemented may include, but is not necessarily limited to, one or more of the following:

- adjustment or non-enforcement of covenants: an arrangement whereby the Group agrees to either waive an actual or expected covenant breach for an agreed period, or adjust the covenant(s) to reflect the changed circumstances of the borrower;
- facilities in breach of terms placed on demand: an arrangement whereby the Group places a facility in breach of its contractual terms on a demand basis as permitted under the facility agreement rather than enforcing, and pending a more long term resolution;
- reduced payments (full interest): an arrangement where the borrower pays the full interest on the principal balance, on a temporary / short term or longer term basis, with the principal balance unchanged, rather than repaying some of the principal as required under the original facility agreement;
- reduced payment (greater than full interest) incorporating some principal repayments: a temporary / short term or medium term arrangement where the borrower pays the full interest due

plus an element of principal due on the basis that principal payments will increase in the future;

- capitalisation of arrears: an arrangement whereby arrears are added to the principal balance, effectively clearing the arrears, with either the repayments or the original term of the loan adjusted accordingly to accommodate the increased principal balance; and
- term extension: an arrangement where the original term of the loan is extended and all interest is fully serviced.

The forbearance strategies adopted by the Group seek to maximise recoveries, and minimise losses arising from nonrepayment of debt, while providing suitable and sustainable restructure options that are supportive of customers in challenged circumstances. The Group has an operating infrastructure in place to assess, and where appropriate, implement sustainable repayment arrangements for customers on a case-by-case basis.

During the year ended 31 December 2012, the Group refined its approach to forbearance through the development, approval, and implementation of Group, and individual Business Unit, Forbearance Policies. These policies outline the core principles and parameters underpinning the Group's forbearance approach, with individual Business Unit policies defining in greater detail the forbearance strategies appropriate to the unit concerned.

Forbearance requests are assessed on a case-by-case basis taking due consideration of the individual circumstances and risk profile of the borrower to ensure, where possible, the most suitable and sustainable repayment arrangement is put in place. Forbearance alone is not necessarily an indicator of impairment but will always be a trigger event for the Group to undertake an assessment of the customer's financial circumstances and ability to repay. This assessment to determine if impairment has occurred and a specific provision is required will always take place prior to any decision to grant a concession to the customer. Where a loan is subject to forbearance and no specific provision is required, the loan is reported as forborne. However, where a specific provision is required the loan is reported as impaired. Where appropriate, and in accordance with the Group's credit risk management structure, forbearance assessments are referred to credit units for independent assessment prior to approval by the relevant approval authority. Forborne loans are reviewed in line with the Group's credit management processes which includes monitoring borrower compliance with the revised terms and conditions of the forbearance arrangement. Borrowers must satisfactorily demonstrate compliance with the terms and conditions as agreed with the Group for a period of time as part of the forbearance arrangement in order to be subsequently classified as non-forborne.

The information below is additional disclosure and it does not form an integral part of the audited financial statements as described in the Basis of preparation on page 149.

Further detail on forbearance strategies and the loans and advances to customers (excluding Residential mortgages) that are subject to forbearance measures at 31 December 2012 is set out on pages 343 to 345.

Further detail on the Group's Residential Mortgage forbearance strategies and Residential mortgage loans that are subject to forbearance measures at 31 December 2012 is set out on pages 328 to 332 and 340 to 341.



Other Information

The information below forms an integral part of the audited financial statements as described in the Basis of preparation on page 149.

### **Credit Risk Measurement**

All credit transactions are assessed at origination for credit quality and the borrower is assigned a credit grade based on a predefined credit rating scale. The risk, and consequently the credit grade, is reassessed periodically as part of the transaction review process. The use of internal credit rating models and scoring tools, which measure the degree of risk inherent in lending to specific counterparties, is central to the credit risk assessment and ongoing management processes within the Group. Details of these internal credit rating models are outlined in Section 3.1.5 Credit Risk Methodologies on page 72.

### Loan Loss Provisioning

Through its ongoing credit review processes, the Group seeks early identification of deteriorating loans with a view to taking corrective action to prevent the loan becoming impaired. Typically, loans that are at risk of impairment are managed by dedicated specialist units / debt collection teams focussed on working out loans.

The identification of loans for assessment as impaired is driven by the Group's credit risk rating systems. It is the Group's policy to provide for impairment promptly and consistently across the loan book. For those loans that become impaired, the focus is to minimise the loss that the Group will incur from such impairment. This may involve implementing forbearance solutions, entering into restructuring arrangements or action to enforce security.

Other factors taken into consideration in estimating provisions include domestic and international economic climates, changes in portfolio risk profile and the effect of any external factors such as legal or competition requirements. Whilst provisioning is an ongoing process, all business units formally review and confirm the appropriateness of their provisioning methodologies and the adequacy of their impairment provisions on a half yearly basis. Their conclusions are reviewed by the Credit & Market Risk function and the GRPC.

Under delegated authority from the Court, the Group's provisioning methodology is approved by the GRPC on a half yearly basis, details of which are set out in Credit Risk Methodologies on page 74.

The quantum of the Group's impairment charge, impaired loan balances and

provisions is also reviewed by the GRPC half yearly, in advance of providing a recommendation to the Group Audit Committee.

An analysis of the Group's impairment provisions at 31 December 2012 is set out in note 28.

# Methodologies for valuation of collateral

Where cash flows arising from the realisation of collateral held are included in impairment assessments, management typically rely on valuations or business appraisals from independent external professionals. However, in the case of property assets (both investment property and development), in particular in Ireland, where restricted market liquidity continues to be a feature of the market, the Group uses estimated cash flows based on valuations from the most appropriate source available for the asset in question. Details of these valuation methodologies are set out in Credit Risk Methodologies on page 74.



## 3.1.1 Book Profile - Loans and advances to customers

Loans and advances to customers are shown in the tables on pages 60 and 65 to 71. The 2011 comparative tables include loans held for sale.

### Geographical and industry analysis of loans and advances to customers

The following table gives the geographical and industry breakdown of total loans (before impairment provisions).

| 31 December 2012<br>Geographical / industry analysis | ROI<br>€m | UK<br>€m | US<br>€m | ROW<br>€m | Total<br>€m |
|--|-----------|----------|----------|-----------|-------------|
| Personal   | 29,150    | 28,880   | -        | -         | 58,030      |
| - Residential mortgages                              | 27,485    | 27,543   | -        | -         | 55,028      |
| - Other consumer lending                             | 1,665     | 1,337    | -        | -         | 3,002       |
| Property & Construction                              | 9,877     | 9,285    | -        | -         | 19,162      |
| - Investment   | 7,814     | 7,747    | -        | -         | 15,561      |
| - Land and Development                               | 2,063     | 1,538    | -        | -         | 3,601       |
| Business & other services                            | 6,771     | 3,280    | 173      | 31        | 10,255      |
| Distribution   | 3,289     | 264      | -        | -         | 3,553       |
| Manufacturing  | 3,094     | 539      | 386      | 86        | 4,105       |
| Transport  | 1,532     | 61       | -        | -         | 1,593       |
| Financial  | 787       | 161      | 8        | -         | 956         |
| Agriculture  | 1,492     | 246      | -        | -         | 1,738       |
| Energy   | 684       | 89       | -        | -         | 773         |
| Total  | 56,676    | 42,805   | 567      | 117       | 100,165     |

| 31 December 2011<br>Geographical / industry analysis | ROI<br>€m | UK<br>€m | US<br>€m | ROW<br>€m | Total<br>€m |
|--|-----------|----------|----------|-----------|-------------|
| Personal   | 29,847    | 30,957   | -        | -         | 60,804      |
| - Residential mortgages                              | 27,854    | 29,636   | -        | -         | 57,490      |
| - Other consumer lending                             | 1,993     | 1,321    | -        | -         | 3,314       |
| Property & Construction                              | 10,381    | 10,199   | -        | -         | 20,580      |
| - Investment   | 8,231     | 8,633    | -        | -         | 16,864      |
| - Land and Development                               | 2,150     | 1,566    | -        | -         | 3,716       |
| Business & other services                            | 9,193     | 3,526    | 260      | 63        | 13,042      |
| Distribution   | 3,469     | 480      | 111      | -         | 4,060       |
| Manufacturing  | 3,160     | 684      | 379      | 71        | 4,294       |
| Transport  | 1,186     | 83       | 115      | -         | 1,384       |
| Financial  | 906       | 232      | 11       | 19        | 1,168       |
| Agriculture  | 1,628     | 205      | -        | -         | 1,833       |
| Energy   | 838       | 99       | -        | -         | 937         |
| Total  | 60,608    | 46,465   | 876      | 153       | 108,102     |

The geographical breakdown is primarily based on the location of the business unit where the asset is booked.

The Group's primary markets are Ireland and the UK and exposures originated and managed in these countries represent a material concentration of credit risk. Similarly, the Group exhibits a material concentration in Residential mortgages and in the Property and construction sector. The Group's Residential mortgage portfolio is widely diversified by individual borrower and amounted to 55% of total loans at 31 December 2012 (31 December 2011: 53%). 50% of Residential mortgages related to Ireland and 50% related to the UK at 31 December 2012. The Group has previously announced its withdrawal from the intermediary sourced mortgage market in the UK. At 31 December 2012, the Group's UK Residential mortgage book amounted to £22.5 billion (31 December 2011: £25 billion) (before impairment provisions).

The Property and construction sector accounted for 19% or €19 billion of total loans at 31 December 2012 (31 December 2011: 19% or €21 billion). This book consists primarily of investment loans.

# Impairment charges on loans and advances to customers

| Impairment Charge by nature of impairment provision | Year ended<br>31 December 2012<br>€m | Year ended<br>31 December 2011<br>€m |
|---|--------------------------------------|--------------------------------------|
| Specific charge individually assessed               | 1,672                                | 1,294                                |
| Specific charge collectively assessed               | 355                                  | 453                                  |
| Incurred but not reported                           | (303)                                | 192                                  |
| Total Impairment charge                             | 1,724                                | 1,939                                |

The information below is additional disclosure and it does not form an integral part of the audited financial statements as described in the Basis of preparation on page 149.

Incurred but not reported (IBNR) impairment provisions reduced by  $\notin 0.3$ billion from  $\notin 1.0$  billion at 31 December 2011 to  $\notin 0.7$  billion at 31 December 2012.

In the year ended 31 December 2012, IBNR provisions related to the Property and construction portfolio reduced by  $\in$ 87 million and the Non-property SME and corporate reduced by  $\in$ 81 million primarily as a result of a reduction in the volume of loans in both the 'lower quality but not past due nor impaired' and 'past due but not impaired'.

In addition, the IBNR provisions in the year ended 31 December 2012 related to the Retail Ireland mortgage portfolio reduced by €127 million primarily as a result of a reduction in the volume of Retail Ireland mortgage loans 'past due but not impaired', from €1.4 billion to €1.0 billion.

The decline in the IBNR provisions in the year was offset by an increase in both the individual and collective specific

provisions as a result of an increase in the volume of loans classified as 'impaired' in the Retail Ireland mortgage, Property and construction and Non-property SME and corporate portfolios.



### Impairment charges on loans and advances to customers (continued)

The information below forms an integral part of the audited financial statements as described in the Basis of preparation on page 149.

| Impairment charges on loans and advances to customers       | Year ended<br>31 December<br>2012<br>€m | Year ended<br>31 December<br>2011<br>€m | Change<br>% |
|---|---|---|-------------|
| Residential mortgages                                       | 462                                     | 469                                     | (1%)        |
| - Retail Ireland  | 418                                     | 444                                     | (6%)        |
| - Retail UK   | 44                                      | 25                                      | 76%         |
| Non-property SME and corporate                              | 413                                     | 497                                     | (17%)       |
| - Republic of Ireland SME                                   | 223                                     | 281                                     | (21%)       |
| - UK SME  | 53                                      | 74                                      | (28%)       |
| - Corporate   | 137                                     | 142                                     | (4%)        |
| Property and construction                                   | 797                                     | 893                                     | (11%)       |
| - Investment  | 437                                     | 593                                     | (26%)       |
| - Land and development                                      | 360                                     | 300                                     | 20%         |
| Consumer  | 52                                      | 80                                      | (35%)       |
| Total impairment charges on loans and advances to customers | 1,724                                   | 1,939                                   | (11%)       |

The information below is additional disclosure and it does not form an integral part of the audited financial statements as described in the Basis of preparation on page 149.

Impairment charges on loans and advances to customers of  $\in$ 1,724 million for the year ended 31 December 2012 were  $\in$ 215 million or 11% lower than the previous year.

The impairment charge on **Residential mortgages** of  $\notin$ 462 million for the year ended 31 December 2012 has decreased by  $\notin$ 7 million from  $\notin$ 469 million in the previous year.

The impairment charge on the Retail Ireland mortgage portfolio of €418 million for the year ended 31 December 2012 has decreased by €26 million from €444 million in the previous year. While the volume of default arrears (based on loan volumes 90 days or more past due) has continued to increase, the pace of default arrears formation has reduced since the first guarter of 2012. The impairment charge for the six months ended 31 December 2012 amounted to €127 million compared with a charge of €291 million for the six months ended 30 June 2012 and a charge of €304 million for the six months ended 31 December 2011. In addition to the reduction in formation of arrears, the Group has continued to formally restructure a significant number of customer mortgages on a sustainable basis.

In 2012, the annual rate of decline in Residential property prices slowed to 4.5% according to the CSO Index (2011 annual rate of decline was 16.7%), its lowest rate in over four years, with residential property prices in Dublin, particularly Dublin house prices, being the key driver of this improvement. The CSO Index for December 2012 reported that national residential prices were 50% below peak, largely the same as June 2012, with residential prices in Dublin 56% below peak, while properties outside of Dublin were 47% below peak.

Owner occupied default arrears (based on loan volumes 90 days or more past due) were 9.88% at 31 December 2012 as compared with 9.22% at 30 June 2012 and 7.40% at 31 December 2011. The volume of default arrears in the Owner occupied segment has continued to increase, primarily reflecting the continued impact of the general economic downturn in Ireland and affordability issues including falling disposable incomes and sustained high unemployment levels. However, the pace of Owner occupied default arrears formation (based on loan volumes 90 days or more past due) has been reducing since the first quarter of 2012 reflecting a stabilisation in unemployment levels and

the restructure of customer mortgages on a sustainable basis. A similar trend is evident in the less than 90 days past due arrears. The level of Owner occupied default arrears for the Group remains materially below the industry average as published on a quarterly basis by the Central Bank of Ireland.

Buy to let default arrears (based on loan volumes 90 days or more past due) were 23.36% at 31 December 2012 compared to 20.77% at 30 June 2012 and 16.81% at 31 December 2011. The volume of default arrears in the Buy to let segment has continued to increase primarily reflecting the continued impact on borrowers of rising repayments as interest only periods come to an end and customers move to fully amortising loans. As part of the Group's Mortgage Arrears Resolution Strategies, the Group continues to work with Buy to let customers, particularly those with interest only periods that are coming to an end, to restructure customer mortgages prior to them moving to fully amortising. The pace of Buy to let arrears formation (based on loan volumes 90 days or more past due) has reduced since the first quarter of 2012, and the level of Buy to let default arrears for the Group remains below the industry average as published



**Business Review** 

**Business Review** 

Governance

# Impairment charges on loans and advances to customers (continued)

on a quarterly basis by the Central Bank of Ireland.

The impairment charge on the Retail UK mortgage portfolio of €44 million for the year ended 31 December 2012 has increased by €19 million from €25 million in the previous year.

Default arrears (number of cases 3+ payments past due) and the associated impairment charge on Retail UK mortgages (particularly in the Standard and Self certified segments) increased marginally in the second six months of the year ended 31 December 2012, albeit from a low base. The level of default arrears for the Group at 1.53% at 31 December 2012 remains below the industry average as published by the Council of Mortgage Lenders.

The impairment charge on the **Non property SME and corporate** loan portfolio of  $\notin$ 413 million for the year ended 31 December 2012 has decreased by  $\notin$ 84 million from  $\notin$ 497 million in the previous year.

Republic of Ireland SME impairment charges of €223 million for the year ended 31 December 2012 have decreased by €58 million from €281 million in the previous year. The impairment charge for the six months ended 31 December 2012 amounted to €100 million compared with a charge of €123 million for the six months ended 30 June 2012 and a charge of €140 million for the six months ended 31 December 2011. The reduction in Republic of Ireland SME impairment charges reflect some early indicators of improvement in certain elements of the SME sector (e.g. strong export performance, lower increase in business insolvencies, and some improvement in the levels of consumer sentiment), however, the sector is fragile and challenges remain. As a result, the level of Republic of Ireland SME impairment

charges continues to be at an elevated level, particularly for those sectors correlated with consumer spending.

Impairment charges on the UK SME portfolio reduced to €53 million for the year ended 31 December 2012 compared to €74 million in the previous year, albeit UK economic conditions remain subdued.

The Group's corporate banking portfolios remain broadly stable, with impairment charges on the Corporate portfolios reduced to €137 million for the year ended 31 December 2012 compared to €142 million in the previous year. The domestic Irish Corporate portfolio continues to be impacted by more challenging domestic demand and market conditions, albeit the pace of migration of new cases into our challenged portfolios has reduced. Our international corporate banking portfolios continue to perform satisfactorily reflecting their exposure to global, rather than exclusively Irish economic indicators.

The impairment charge on the **Property** and construction loan portfolio of  $\notin$ 797 million for the year ended 31 December 2012 decreased by  $\notin$ 96 million compared to  $\notin$ 893 million in the previous year.

The impairment charge on the Investment property element of the Property and construction portfolio was €437 million for year ended 31 December 2012 compared to €593 million in the previous year. In December 2011, the Irish Government introduced a range of initiatives and policies which addressed a number of areas of market uncertainty. Following this, there have been continued signs of increased activity levels in central business district areas during 2012, with increasing interest from international institutional investors entering the market. As a result, prime investment yields are showing some signs of stabilisation. Outside of prime, central locations, markets remain subdued.

The Irish market has experienced a significant fall in asset values, with Irish commercial property capital values down 67%<sup>1</sup> from peak, reflecting continued low levels of activity and illiquidity in property markets. In addition, a challenging Retail sector for much of 2012, as evidenced by increased retail tenant defaults and vacancy levels, has contributed to continued elevated impairment charges on our Investment property portfolio.

UK commercial property values are down 33%<sup>2</sup> from peak. Conditions in the UK market remained challenging throughout 2012, and the market has become increasingly segmented, with properties in central London continuing to deliver strong returns, however, across the rest of the UK, markets have remained weak. The UK retail sector also remains under pressure with a number of high profile tenant failures during 2012.

The impairment charge on the Land and development element of the Property and construction portfolio was €360 million for the year ended 31 December 2012 compared to €300 million for the previous year reflecting the continued challenging conditions in this sector, highly illiquid markets, and deteriorating individual borrower circumstances.

The impairment charge of €52 million on **Consumer** loans for the year ended 31 December 2012 is €28 million lower compared to the impairment charge of €80 million in the previous year. Consumer loans have continued to reduce reflecting accelerated repayments and subdued demand for new loans and other credit facilities. Default arrears and impairment charges were better than expected in both the Republic of Ireland and the UK.

Further analysis and commentary on the changes in the loan portfolios, asset quality and impairment is set out in the Asset Quality and Impairment section.

<sup>1</sup> Source: Investment Property Databank Ltd (IPD)

<sup>2</sup> Source: IPD



### 3.1.2 Asset Quality - Loans and advances to customers

The information below forms an integral part of the audited financial statements as described in the Basis of preparation on page 149.

The Group classifies loans and advances to customers as 'neither past due nor impaired', 'past due but not impaired' and 'impaired' in line with the requirements of IFRS 7.

The Group applies internal ratings to loans based on an assessment of the credit quality of the customer, as part of its credit risk management system. A thirteen point credit grade rating scale is used for more complex, individually managed loans, including wholesale, corporate and business lending. A seven point credit grade rating scale is used for standard products (including mortgages, personal and small business loans). Both credit scales have a defined relationship with the Group's Probability of Default (PD) scale.

### 'Neither past due nor impaired' ratings are summarised as set out below:

Mappings to external rating agencies are indicative only, as additional factors such as collateral will be taken into account by the Group in assigning a credit grade to a counterparty.

high quality ratings apply to loans to customers, strong corporate and business counterparties and consumer banking borrowers (including Residential mortgages) with whom the Group has an excellent repayment experience. High quality ratings are derived from grades 1 to 4 on the thirteen point grade scale, grades 1 and 2 on the seven point grade scale and ratings equivalent to AAA, AA+, AA, AA-, A+, A, A- and BBB+ and BBB for the external major rating agencies;

- satisfactory quality ratings apply to good quality loans that are performing as expected, including loans to small and medium sized enterprises, leveraged entities and more recently established businesses. Satisfactory quality ratings also include some element of the Group's retail portfolios. Satisfactory quality ratings are derived from grades 5 to 7 on the thirteen point grade scale, grade 3 on the seven point grade scale and external ratings equivalent to BBB-, BB+, BB and BB-. In addition, satisfactory quality ratings can also apply to certain temporary and permanent mortgage restructuring arrangements that are neither past due nor impaired;
- acceptable quality ratings apply to loans to customers with increased risk profiles that are subject to closer monitoring and scrutiny by lenders with the objective of managing risk and moving accounts to an improved rating category. Acceptable quality ratings are derived from grades 8 and 9 on the thirteen point grade scale, grade 4 outstandings within the seven point scale and external ratings equivalent to B+. In addition, acceptable quality ratings can also apply to certain temporary mortgage restructuring arrangements that are neither past due nor impaired; and
- the lower quality but neither past due nor impaired rating applies to those loans that are neither in arrears nor impaired but where the Group requires a work down or work out of the relationship unless an early reduction

in risk is achievable. Lower quality ratings are derived from outstandings within rating grades 10 and 11 on the thirteen point grade scale and grade 5 on the seven point grade scale and external ratings equivalent to B or below.

# 'Past due but not impaired' loans are defined as follows:

 loans where repayment of interest and / or principal are overdue by at least one day but which are not impaired.

### 'Impaired' loans are defined as follows:

 loans with a specific impairment provision attaching to them together with loans (excluding Residential mortgages) which are greater than 90 days in arrears.

### 'Defaulted' loans are defined as follows:

 impaired loans together with Residential mortgages which are greater than 90 days in arrears.



# Asset Quality - Loans and advances to customers (continued)

| Loans and advances to customers                 | 31 De   | ecember 2012 | 31 December 2011 |      |
|---|---------|--------------|------------------|------|
| Book composition (before impairment provisions) | €m      | %            | €m               | %    |
| Residential mortgages                           | 55,028  | 55%          | 57,490           | 53%  |
| - Retail Ireland                                | 27,485  | 27%          | 27,854           | 26%  |
| - Retail UK                                     | 27,543  | 28%          | 29,636           | 27%  |
| Non-property SME and corporate                  | 22,973  | 23%          | 26,718           | 25%  |
| - Republic of Ireland SME                       | 10,733  | 11%          | 11,497           | 11%  |
| - UK SME  | 3,524   | 3%           | 3,662            | 3%   |
| - Corporate                                     | 8,716   | 9%           | 11,559           | 11%  |
| Property and construction                       | 19,162  | 19%          | 20,580           | 19%  |
| - Investment                                    | 15,561  | 15%          | 16,864           | 16%  |
| - Land and development                          | 3,601   | 4%           | 3,716            | 3%   |
| Consumer  | 3,002   | 3%           | 3,314            | 3%   |
| Total loans and advances to customers           | 100,165 | 100%         | 108,102          | 100% |

The Group's loans and advances to customers before impairment provisions at 31 December 2012 were  $\in$ 100.2 billion compared to  $\in$ 108.1 billion at 31 December 2011. Residential mortgages accounted for 55% of total loans and advances to customers at 31 December 2012, broadly unchanged from 53% at 31 December 2011. The other loan portfolios accounted for

broadly equivalent proportions of the loan book at 31 December 2012 and at 31 December 2011.



### Asset Quality - Loans and advances to customers (continued)

### Risk profile of loans and advances to customers

The tables and analysis below summarise the Group's loans and advances to customers over the following categories: 'neither past due nor impaired', 'past due but not impaired' and 'impaired'. Exposures are before provisions for impairment.

| 31 December 2012<br>Risk profile of loans and advances<br>to customers (before impairment provisions) | Residential<br>mortgages<br>€m | Non-property<br>SME<br>and corporate<br>€m | Property and<br>construction<br>€m | Consumer<br>€m | Total loans<br>and<br>advances<br>to customers<br>€m | Total loans<br>and<br>advances<br>to customers<br>% |
|---|--------------------------------|--|------------------------------------|----------------|--|---|
| High quality  | 46,820                         | 4,332                                      | 926                                | 2,076          | 54,154   | 54%   |
| Satisfactory quality  | 445                            | 8,742                                      | 3,652                              | 485            | 13,324   | 14%   |
| Acceptable quality  | 1,194                          | 3,929                                      | 3,149                              | 27             | 8,299  | 8%  |
| Lower quality but not past due nor impaired   | -                              | 1,321                                      | 2,070                              | -              | 3,391  | 3%  |
| Neither past due nor impaired   | 48,459                         | 18,324                                     | 9,797                              | 2,588          | 79,168   | 79%   |
| Past due but not impaired   | 3,723                          | 291  | 556                                | 133            | 4,703  | 5%  |
| Impaired  | 2,846                          | 4,358                                      | 8,809                              | 281            | 16,294   | 16%   |
| Total   | 55,028                         | 22,973                                     | 19,162                             | 3,002          | 100,165  | 100%  |

| 31 December 2011<br>Risk profile of loans and advances<br>to customers including held for sale<br>(before impairment provisions) | Residential<br>mortgages<br>€m | Non-property<br>SME<br>and corporate<br>€m | Property and<br>construction<br>€m | Consumer<br>€m | Total loans<br>and<br>advances<br>to customers<br>€m | Total loans<br>and<br>advances<br>to customers<br>% |
|--|--------------------------------|--|------------------------------------|----------------|--|---|
| High quality   | 49,924                         | 5,530                                      | 836                                | 2,154          | 58,444   | 54%   |
| Satisfactory quality   | 564                            | 10,329                                     | 4,526                              | 619            | 16,038   | 15%   |
| Acceptable quality   | 1,008                          | 4,446                                      | 3,961                              | 45             | 9,460  | 9%  |
| Lower quality but not past due nor impaired  | -                              | 1,940                                      | 2,592                              | -              | 4,532  | 4%  |
| Neither past due nor impaired  | 51,496                         | 22,245                                     | 11,915                             | 2,818          | 88,474   | 82%   |
| Past due but not impaired  | 4,520                          | 430  | 1,042                              | 158            | 6,150  | 6%  |
| Impaired   | 1,474                          | 4,043                                      | 7,623                              | 338            | 13,478   | 12%   |
| Total  | 57,490                         | 26,718                                     | 20,580                             | 3,314          | 108,102  | 100%  |

The information below is additional disclosure and it does not form an integral part of the audited financial statements as described in the Basis of preparation on page 149.

Loans and advances to customers classified as 'neither past due nor impaired' amounted to €79.2 billion or 79% of the Group's loan book at 31 December 2012 compared to €88.5 billion or 82% at 31 December 2011. Asset disposals as part of the Group's deleveraging initiatives contributed significantly to the reduction in loans and advances to customers classified as 'neither past due nor impaired'. The 'past due but not impaired' category amounted to  $\notin$ 4.7 billion or 5% of loans and advances to customers at 31 December 2012 compared to  $\notin$ 6.2 billion or 6% at 31 December 2011.

'Impaired' loans increased to €16.3 billion or 16% of loans and advances to customers at 31 December 2012 from €13.5 billion or 12% of loans and advances to customers at 31 December 2011, an increase of four percentage points. The increase is primarily driven by continued deterioration in the Residential mortgages and Investment property sectors.



# **Business Review**

Governance

# Asset Quality - Loans and advances to customers (continued)

The information below forms an integral part of the audited financial statements as described in the Basis of preparation on page 149.

### 'Past due and / or impaired'

The tables below provide an aged analysis of loans and advances to customers 'past due and / or impaired' by asset classification. Amounts arising from operational and / or timing issues that are outside the control of customers are generally excluded.

| 31 December 2012<br>Loans and advances to customers<br>- past due and / or impaired | Residential<br>mortgages<br>€m | Non-<br>property<br>SME and<br>corporate<br>€m | Property and<br>construction<br>€m | Consumer<br>€m | Total<br>€m |
|---|--------------------------------|--|------------------------------------|----------------|-------------|
| Past due up to 30 days  | 810                            | 193  | 197                                | 71             | 1,271       |
| Past due 31 - 60 days   | 1,049                          | 69   | 230                                | 42             | 1,390       |
| Past due 61 - 90 days   | 456                            | 29   | 129                                | 20             | 634         |
|   | 2,315                          | 291  | 556                                | 133            | 3,295       |
| Past due more than 90 days but not impaired   | 1,408                          | -  | -                                  | -              | 1,408       |
| Impaired  | 2,846                          | 4,358  | 8,809                              | 281            | 16,294      |
| Defaulted loans   | 4,254                          | 4,358  | 8,809                              | 281            | 17,702      |
| Total past due and / or impaired loans  | 6,569                          | 4,649  | 9,365                              | 414            | 20,997      |

| 31 December 2011<br>Loans and advances to customers including<br>held for sale - past due and / or impaired | Residential<br>mortgages<br>€m | Non-<br>property<br>SME and<br>corporate<br>€m | Property and<br>construction<br>€m | Consumer<br>€m | Total<br>€m |
|---|--------------------------------|--|------------------------------------|----------------|-------------|
| Past due up to 30 days  | 1,384                          | 273  | 479                                | 82             | 2,218       |
| Past due 31 - 60 days   | 741                            | 84   | 416                                | 54             | 1,295       |
| Past due 61 - 90 days   | 431                            | 73   | 147                                | 22             | 673         |
|   | 2,556                          | 430  | 1,042                              | 158            | 4,186       |
| Past due more than 90 days but not impaired   | 1,964                          | -  | -                                  | -              | 1,964       |
| Impaired  | 1,474                          | 4,043  | 7,623                              | 338            | 13,478      |
| Defaulted loans   | 3,438                          | 4,043  | 7,623                              | 338            | 15,442      |
| Total past due and / or impaired loans  | 5,994                          | 4,473  | 8,665                              | 496            | 19,628      |

The information below is additional disclosure and it does not form an integral part of the audited financial statements as described in the Basis of preparation on page 149.

Loans and advances to customers classified as 'past due and / or impaired' amounted to  $\notin$ 21.0 billion or 21% of the Group's loan book at 31 December 2012 compared to  $\notin$ 19.6 billion or 18% at 31 December 2011.

Residential mortgages classified as 'past due and / or impaired' increased by  $\notin 0.6$ billion from  $\notin 6.0$  billion at 31 December 2011 to  $\notin 6.6$  billion at 31 December 2012 reflecting the increased volume of Irish residential mortgage defaulted loans classified as 'impaired'. Residential mortgage loans past due but not impaired decreased from €2.6 billion at 31 December 2011 to €2.3 billion at 31 December 2012.

Property and construction loans classified as 'past due and / or impaired' were  $\notin 9.4$ billion at 31 December 2012 ( $\notin 8.7$  billion at 31 December 2011) an increase of  $\notin 0.7$ billion reflecting the impact of continued low levels of activity, illiquid property markets and challenging retail sector market conditions, on the Investment property element of the Property and construction book. The volume of Non-property SME and corporate loans that are 'past due and / or impaired' has remained broadly stable at  $\in$ 4.6 billion at 31 December 2012 ( $\in$ 4.5 billion at 31 December 2011).

Consumer loans that are 'past due and / or impaired' are  $\notin$ 414 million at 31 December 2012 compared to  $\notin$ 496 million at 31 December 2011, reflecting the overall reduction in consumer loans due to accelerated repayments and subdued demands for new loans and other credit facilities.

# Asset Quality - Loans and advances to customers (continued)

The information below forms an integral part of the audited financial statements as described in the Basis of preparation on page 149.

| 31 December 2012<br>Loans and advances to customers<br>Composition and impairment | Advances<br>(pre-impairment)<br>€m | Defaulted<br>Ioans<br>€m | Defaulted<br>loans as<br>% of<br>advances<br>% | Impairment<br>provisions<br>€m | Impairment<br>provisions<br>as % of<br>defaulted loans<br>% |
|---|------------------------------------|--------------------------|--|--------------------------------|---|
| Residential Mortgages   | 55,028                             | 4,254                    | 7.7%   | 1,594                          | 37%   |
| - Retail Ireland  | 27,485                             | 3,610                    | 13.1%  | 1,452                          | 40%   |
| - Retail UK   | 27,543                             | 644                      | 2.3%   | 142                            | 22%   |
| Non-property SME and corporate  | 22,973                             | 4,358                    | 19.0%  | 1,836                          | 42%   |
| - Republic of Ireland   | 10,733                             | 2,845                    | 26.5%  | 1,213                          | 43%   |
| - UK SME  | 3,524                              | 632                      | 17.9%  | 234                            | 37%   |
| - Corporate   | 8,716                              | 881                      | 10.1%  | 389                            | 44%   |
| Property & construction   | 19,162                             | 8,809                    | 46.0%  | 3,876                          | 44%   |
| - Investment property   | 15,561                             | 5,585                    | 35.9%  | 1,931                          | 35%   |
| - Land and development  | 3,601                              | 3,224                    | 89.5%  | 1,945                          | 60%   |
| Consumer  | 3,002                              | 281                      | 9.4%   | 238                            | 85%   |
| Total loans and advances to customers   | 100,165                            | 17,702                   | 17.7%  | 7,544                          | 43%   |

| 31 December 2011<br>Loans and advances to customers<br>including held for sale<br>Composition and impairment | Advances<br>(pre-impairment)<br>€m | Defaulted<br>Ioans<br>€m | Defaulted<br>loans as<br>% of<br>advances<br>% | Impairment<br>provisions<br>€m | Impairment<br>provisions<br>as % of<br>defaulted loans<br>% |
|--|------------------------------------|--------------------------|--|--------------------------------|---|
| Residential Mortgages  | 57,490                             | 3,438                    | 6.0%   | 1,159                          | 34%   |
| - Retail Ireland   | 27,854                             | 2,709                    | 9.7%   | 1,026                          | 38%   |
| - Retail UK  | 29,636                             | 729                      | 2.5%   | 133                            | 18%   |
| Non-property SME and corporate   | 26,718                             | 4,043                    | 15.1%  | 1,723                          | 43%   |
| - Republic of Ireland  | 11,497                             | 2,335                    | 20.3%  | 1,088                          | 47%   |
| - UK SME   | 3,662                              | 605                      | 16.5%  | 217                            | 36%   |
| - Corporate  | 11,559                             | 1,103                    | 9.5%   | 418                            | 38%   |
| Property & construction  | 20,580                             | 7,623                    | 37.0%  | 3,205                          | 42%   |
| - Investment property  | 16,864                             | 4,553                    | 27.0%  | 1,562                          | 34%   |
| - Land and development   | 3,716                              | 3,070                    | 82.6%  | 1,643                          | 54%   |
| Consumer   | 3,314                              | 338                      | 10.2%  | 278                            | 82%   |
| Total loans and advances to customers  | 108,102                            | 15,442                   | 14.3%  | 6,365                          | 41%   |

| Impairment Provision by nature of impairment provision | 31 December 2012<br>€m | 31 December 2011<br>€m |
|--|------------------------|------------------------|
| Specific provisions individually assessed              | 5,658                  | 4,321                  |
| Specific provisions collectively assessed              | 1,183                  | 1,045                  |
| Incurred but not reported                              | 703                    | 999                    |
| Total Impairment provision                             | 7,544                  | 6,365                  |



## Asset Quality - Loans and advances to customers (continued)

The information below is additional disclosure and it does not form an integral part of the audited financial statements as described in the Basis of preparation on page 149.

#### Loans and advances to customers reduced by 7% or €7.9 billion, from

€108.1 billion at 31 December 2011 to €100.2 billion at 31 December 2012 due to deleveraging initiatives undertaken by the Group, muted demand for new lending and actions taken by customers to reduce their levels of debt.

Defaulted loans increased from €15.4 billion or 14.3% of Loans and advances to customers at 31 December 2011 to €16.9 billion or 16.2% at 30 June 2012 and to €17.7 billion or 17.7% at 31 December 2012, with the pace of increase slowing in the second six months of 2012. The loan book continued to be impacted by the general economic downturn in Ireland, resulting in high levels of unemployment, lower disposable incomes, and a heightened level of business insolvencies, allied with illiquid property markets.

The stock of impairment provisions increased from €6.4 billion at 31 December 2011 to €7.5 billion at 31 December 2012, while impairment provisions as a percentage of defaulted loans ('defaulted book cover') also increased from 41% at 31 December 2011 to 43% at 31 December 2012.

Total Residential mortgages defaulted loans increased to €4.3 billion or 7.7% of the loan book at 31 December 2012 from €3.4 billion or 6.0% of the loan book at 31 December 2011, reflecting increased default arrears (based on loan volumes 90 days or more past due), in the Irish mortgage book, in both the Owner occupied and Buy to let segments. The increase in default arrears reflects the continued impact of the general economic downturn in Ireland and affordability issues including falling disposable incomes and sustained high unemployment levels.

The Retail UK Residential mortgage book is broadly stable, with increase in coverage ratios reflective of decreased UK Residential mortgage defaulted loans in an environment of relatively stable house prices.

Further additional disclosures on the Retail Ireland and Retail UK Residential mortgages is set out in the Supplementary Asset Quality Disclosures section on page 320.

#### Non-property SME and corporate

defaulted loans increased to €4.4 billion or 19.0% of the loan book at 31 December 2012 from €4.0 billion or 15.1% of the loan book at 31 December 2011. Despite some early signs of improvement for certain elements of the SME sector, our customers continue to face difficult trading conditions given the general pressure in the Irish SME sector from the continued challenging economic conditions in Ireland which is particularly impacting those sectors correlated with consumer spending. Our international corporate banking portfolios continue to perform satisfactorily.

Defaulted loans in the Property and construction portfolio increased from €7.6 billion or 37.0% of the portfolio at 31 December 2011 to €8.8 billion or 46.0% of the portfolio at 31 December 2012.

In the Investment property sector. defaulted loans increased from €4.6 billion at 31 December 2011 to €5.6 billion at 31 December 2012 reflecting continued low levels of activity and illiquidity in property markets, in both Ireland and the UK. In addition, a challenging retail sector for much of 2012, as evidenced by increased retail tenant defaults and vacancy levels, has contributed to elevated impairment on our Investment property portfolio.

Land and development defaulted loans increased to €3.2 billion or 89.5% of the portfolio at 31 December 2012 from €3.1 billion or 82.6% of the portfolio at 31 December 2011, reflecting the significant challenges faced by this sector and the very illiquid markets.

Consumer defaulted loans amounted to €281 million or 9.4% of the loan portfolio at 31 December 2012 (31 December 2011: defaulted loans of €338 million or 10.2% of the loan portfolio). Consumer loans have reduced significantly reflecting accelerated repayments and subdued demand for new loans and other credit facilities.

## 3.1.3 Asset Quality - Segmental Analysis

The information below forms an integral part of the audited financial statements as described in the Basis of preparation on page 149.

#### 31 December 2012

| Risk profile of loans and advances to customers<br>Total before impairment provisions | Retail Ireland<br>€m | Retail UK<br>€m | Corporate<br>and Treasury<br>€m | Total<br>Group<br>€m |
|---|----------------------|-----------------|---------------------------------|----------------------|
| High Quality  | 24,080               | 27,715          | 2,359                           | 54,154               |
| Satisfactory Quality  | 5,329                | 3,217           | 4,778                           | 13,324               |
| Acceptable Quality  | 3,624                | 2,200           | 2,475                           | 8,299                |
| Lower quality but not past due or impaired  | 1,485                | 1,281           | 625                             | 3,391                |
| Neither past due nor impaired   | 34,518               | 34,413          | 10,237                          | 79,168               |
| Past due but not impaired   | 2,597                | 2,074           | 32                              | 4,703                |
| Impaired  | 10,023               | 4,734           | 1,537                           | 16,294               |
| Past due but not impaired and impaired  | 12,620               | 6,808           | 1,569                           | 20,997               |
| Total   | 47,138               | 41,221          | 11,806                          | 100,165              |

| 31 December 2011<br>Risk profile of loans and advances to customers<br>including held for sale<br>Total before impairment provisions | Retail Ireland<br>€m | Retail UK<br>€m | Corporate<br>and Treasury<br>€m | Total<br>Group<br>€m |
|--|----------------------|-----------------|---------------------------------|----------------------|
| High Quality   | 25,627               | 29,569          | 3,248                           | 58,444               |
| Satisfactory Quality   | 6,107                | 4,081           | 5,850                           | 16,038               |
| Acceptable Quality   | 4,074                | 2,790           | 2,596                           | 9,460                |
| Lower quality but not past due or impaired   | 2,268                | 1,422           | 842                             | 4,532                |
| Neither past due nor impaired  | 38,076               | 37,862          | 12,536                          | 88,474               |
| Past due but not impaired  | 3,439                | 2,440           | 271                             | 6,150                |
| Impaired   | 7,754                | 3,994           | 1,730                           | 13,478               |
| Past due but not impaired and impaired   | 11,193               | 6,434           | 2,001                           | 19,628               |
| Total  | 49,269               | 44,296          | 14,537                          | 108,102              |

# Asset Quality - Segmental Analysis (continued)

The table below provides an aged analysis of loans and advances to customers 'past due and / or impaired' by division:

| 31 December 2012<br>Loans and advances to customers<br>which are past due and / or impaired | Retail Ireland<br>€m | Retail UK<br>€m | Corporate<br>and Treasury<br>€m | Total<br>Group<br>€m |
|---|----------------------|-----------------|---------------------------------|----------------------|
| Past due up to 30 days  | 885                  | 379             | 7                               | 1,271                |
| Past due up to 31 - 60 days   | 419                  | 953             | 18                              | 1,390                |
| Past due up to 61 - 90 days   | 259                  | 368             | 7                               | 634                  |
|   | 1,563                | 1,700           | 32                              | 3,295                |
| Past due more than 90 days  | 1,034                | 374             | -                               | 1,408                |
| Impaired  | 10,023               | 4,734           | 1,537                           | 16,294               |
| Defaulted loans   | 11,057               | 5,108           | 1,537                           | 17,702               |
| Total past due and / or impaired loans  | 12,620               | 6,808           | 1,569                           | 20,997               |

| 31 December 2011<br>Loans and advances to customers including<br>held for sale which are past due and / or impaired | Retail Ireland<br>€m | Retail UK<br>€m | Corporate<br>and Treasury<br>€m | Total<br>Group<br>€m |
|---|----------------------|-----------------|---------------------------------|----------------------|
| Past due up to 30 days  | 1,094                | 912             | 212                             | 2,218                |
| Past due up to 31 - 60 days   | 614                  | 674             | 7                               | 1,295                |
| Past due up to 61 - 90 days   | 370                  | 251             | 52                              | 673                  |
|   | 2,078                | 1,837           | 271                             | 4,186                |
| Past due more than 90 days  | 1,361                | 603             | -                               | 1,964                |
| Impaired  | 7,754                | 3,994           | 1,730                           | 13,478               |
| Defaulted loans   | 9,115                | 4,597           | 1,730                           | 15,442               |
| Total past due and / or impaired loans  | 11,193               | 6,434           | 2,001                           | 19,628               |

#### Repossessed collateral

At 31 December 2012, the Group had collateral held as security, as follows:

| Repossessed collateral  | 31 December 2012<br>€m | 31 December 2011<br>€m |
|-------------------------|------------------------|------------------------|
| Residential properties; |                        |                        |
| Ireland                 | 17                     | 19                     |
| UK and other            | 45                     | 36                     |
|                         | 62                     | 55                     |
| Other                   | 7                      | 15                     |
| Total                   | 69                     | 70                     |



### 3.1.4 Asset Quality - Other Financial Instruments

#### Asset quality: Other financial instruments

Other financial instruments include trading securities, derivative financial instruments, other financial instruments at fair value through profit or loss (excluding equity instruments), loans and advances to banks, available for sale financial assets (excluding equity instruments), NAMA senior bonds, interest receivable and any reinsurance assets. The table below sets out the Group's exposure to Other financial instruments based on the gross amount before provisions for impairment.

Other financial instruments are rated using external ratings attributed to external agencies or are assigned an internal rating based on the Group's internal models, or a combination of both. Mappings to external ratings agencies in the table below are therefore indicative only.

| Asset quality:<br>Other financial instruments with ratings equivalent to: | 31 Decen<br>€m | nber 2012<br>% | 31 Decem<br>€m | ber 2011<br>% |
|---|----------------|----------------|----------------|---------------|
| AAA to AA+  | 4,135          | 11%            | 7,005          | 21%           |
| AA to A-  | 12,659         | 36%            | 14,213         | 42%           |
| BBB+ to BBB-  | 17,213         | 48%            | 11,310         | 33%           |
| BB+ to BB-  | 952            | 3%             | 646            | 2%            |
| B+ to B-  | 245            | 1%             | 521            | 2%            |
| Lower than B-   | 309            | 1%             | 163            | -             |
| Total   | 35,513         | 100%           | 33,858         | 100%          |

Other financial instruments at 31 December 2012 amounted to €35.5 billion, an increase of €1.7 billion as compared with €33.9 billion at 31 December 2011. This increase primarily reflects a higher level of available for sale financial assets (AFS) and loans and advances to banks.

The increase in the amount of financial instruments with a credit rating of BBB+ to BBB- primarily reflects both the Group's repo transaction with IBRC of €3.1 billion and the impact of the downgrade of certain AFS covered bonds from AAA to AA+ during 2012.

### 3.1.5 Credit Risk Methodologies

#### **Internal Credit Rating Models**

The use of internal credit rating models and scoring tools, which measure the degree of risk inherent in lending to specific counterparties, is central to the credit risk assessment and ongoing management processes within the Group. The primary model measures used are:

- Probability of Default (PD): the probability of a given counterparty defaulting on any of its borrowings from the Group within the next twelve months;
- Exposure at Default (EAD): the exposure the Group has to a defaulting borrower at the time of default;

- Loss Given Default (LGD): the loss incurred (after the realisation of any collateral) on a specific transaction should the borrower default, expressed as a percentage of EAD; and
- Maturity: the contractual or estimated time period until an exposure is fully repaid or cancelled.

These measures are used to calculate expected loss and are fully embedded in, and form an essential component of, the Group's operational and strategic credit risk management and credit pricing practices. For the Group's retail consumer and smaller business portfolios, which are characterised by a large volume of customers with smaller individual exposures, the credit risk assessment is grounded on application and behavioural scoring tools. For larger commercial and corporate customers, the risk assessment is underpinned by statistical risk rating models which incorporate quantitative information from the customer (e.g. financial accounts) together with a qualitative assessment of non-financial risk factors such as management quality and market / trading outlook. Other financial assets are assigned an internal rating supported by external ratings of the major rating agencies.



# Credit Risk Methodologies (continued)

The credit risk rating systems employed within the Group use statistical analysis combined, where appropriate, with external data and the judgement of professional lenders.

An independent unit annually validates internal credit risk models from a performance and compliance perspective. This unit provides reports to the Risk Measurement Committee (RMC).

Risk modelling is also applied at a portfolio level in the Group's credit businesses to guide economic capital allocation and strategic portfolio management.

The measures to calculate credit risk referred to above are used to calculate expected loss. A different basis is used to derive the amount of incurred credit losses for financial reporting purposes. For financial reporting purposes, impairment allowances are recognised only with respect to losses that have been incurred at the balance sheet date based on objective evidence of impairment.

#### **Regulatory Approval of Approaches**

The Bank of Ireland Group has regulatory approval to use its internal credit models in the calculation of its capital requirements. As at 31 December 2012, 76% of credit risk weighted assets (excluding non-credit obligations) were calculated using internal credit models. This approval covers the adoption of the Foundation IRB approach for non-retail exposures and the Retail IRB approach for retail exposures.

# The Structure of Internal Rating Systems

The Group divides its internal rating systems into non-retail and retail approaches. Both approaches differentiate Probability of Default estimates into eleven grades in addition to the category of default. For both non-retail and retail internal rating systems, default is defined based on the likelihood of nonpayment indicators that vary between borrower types. In all cases, exposures 90 days or more past due are considered to be in default.

#### PD Calculation

The Group produces estimates of PD on either or both of the following bases:

- Through-the-Cycle (TtC) estimates are estimates of default over an entire economic cycle, averaged to a twelve month basis. These are in effect averaged expectations of PD for a borrower over the economic cycle.
- Cyclical estimates are estimates of default applicable to the next immediate twelve months. These cyclical estimates partially capture the economic cycle in that they typically rise in an economic downturn and decline in an economic upturn but not necessarily to the same degree as default rates change in the economy.

#### Non-Retail Internal Rating Systems

The Group has adopted the Foundation IRB approach for certain of its non-retail exposures. Under this approach, the Group calculates its own estimates for probability of default and uses supervisory estimates of loss given default, typically 45%, and credit conversion factors. To calculate probability of default, the Group assesses the credit quality of borrowers and other counterparties using criteria particular to the type of borrower under consideration. In the case of financial institutions, external credit agency ratings provide a significant challenge within the Group's ratings approach. For exposures other than financial institutions, external ratings, when available for borrowers, play a role in the independent validation of internal estimates.

#### **Retail Internal Rating Systems**

The Group has adopted the Retail IRB approach for its retail exposures. Under this approach, the Group calculates its own estimates for probability of default, loss given default and credit conversion factors. External ratings do not play a role within the Group's retail internal rating systems, however, external credit bureau data does play a significant role in assessing UK retail borrowers. To calculate loss given default and credit conversion factors, the Group assesses the nature of the transaction and

underlying collateral. Both loss given default and credit conversion factors estimates are calibrated to produce estimates of behaviour characteristic of an economic downturn.

#### Other uses of Internal Estimates

Internal estimates play an essential role in risk management and decision making processes, the credit approval functions, the internal capital allocation function and the corporate governance functions of the Group. The specific uses of internal estimates differ from portfolio to portfolio, and for retail and non-retail approaches, but typically include:

- Internal Reporting
- Credit Management
- Calculation of risk adjusted return on capital (RAROC)
- Credit Decisioning / Automated Credit
   Decisioning
- Borrower Credit Approval
- Internal Capital Allocation between businesses of the Group

For non-retail exposures, through the cycle PD estimates are used to calculate internal economic capital. For other purposes, the cyclical PD estimates typically are used. Both estimates feature within internal management reporting.

# Control Mechanisms for Rating Systems

The control mechanisms for rating systems are set out in the Group's model risk policy. Model risk is one of the ten key risk types identified by the Group, the governance of which is outlined in the Group's Risk Framework. A subcommittee of the Group Risk Policy Committee (GRPC), the Risk Measurement Committee (RMC), approves all risk rating models, model developments, model implementations and all associated policies. The Group mitigates model risk as follows:

 Model Development Standards: the Group adopts centralised standards and methodologies over the operation and development of models. The Group has specific policies on



## Credit Risk Methodologies (continued)

documentation, data quality and management, conservatism and validation. This mitigates model risk at model inception.

- Model Governance: the Group adopts a uniform approach to the governance of all model related activities. This ensures the appropriate involvement of stakeholders, ensuring that responsibilities and accountabilities are clear.
- Model Performance Monitoring: all models are subject to testing on a quarterly basis. The findings are reported to, and appropriate actions, where necessary, approved by RMC.
- Independent Validation: All models are subject to in-depth analysis at least annually. This analysis is carried out by a dedicated unit (the Independent Control Unit – ICU). It is independent of credit origination and management functions.

In addition, Group Internal Audit regularly reviews the risk control framework including policies and standards to ensure that these are being adhered to, meet industry good practices and are compliant with regulatory requirements. The ICU function is independently audited on an annual basis.

Where models are found to be inadequate, they are remediated on a timely basis or are replaced.

#### Methodology for loan loss provisioning

All credit exposures, either individually or collectively, are regularly reviewed for objective evidence of impairment. Where such evidence of impairment exists, the exposure is measured for an impairment provision. The criteria used to determine if there is objective evidence of impairment include:

- delinquency in contractual payments of principal or interest;
- cash flow difficulties;
- breach of loan covenants or conditions;
- deterioration of the borrower's competitive position;

- deterioration in the value of collateral;
- external rating downgrade below an acceptable level; or
- initiation of bankruptcy proceedings.

At 31 December 2012, each of the following portfolio specific events requires the completion of an impairment assessment to determine whether a loss event has occurred at the balance sheet date that may lead to recognition of impairment losses:

#### Residential mortgages

- loan asset has fallen 90 days past due;
- a forbearance measure has been requested by a borrower and formally assessed;
- notification of, or intended application for, bankruptcy proceedings, debt settlement or personal insolvency arrangement or similar; or
- offer of voluntary sale at possible shortfall or voluntary surrender of property security.

#### Non-property SME and Corporate

- loan asset has fallen 90 days past due
- a forbearance measure has been requested by a borrower and formally assessed;
- internal credit risk rating, or external credit rating, has been downgraded below a certain level;
- financial statements or financial assessment indicates inability of the borrower to meet debt service obligations and / or a negative net assets position;
- borrower has ceased trading; or
- initiation of bankruptcy / insolvency proceedings.

#### Property and construction

- loan asset has fallen 90 days past due;
- a forbearance measure has been requested by a borrower and formally assessed;
- internal credit risk rating, or external credit rating, has been downgraded below a certain level;
- financial statements or financial

assessment indicates inability of the borrower to meet debt service obligations and/ or a negative net assets position;

- initiation of bankruptcy / insolvency proceedings;
- a fall in the assessed current value of security such that the loan to value ratio is greater than or equal to 120%;
- a fall in net rent such that it is inadequate to cover interest with little / no other income to support debt service capacity (Investment property exposures only); or
- a fall in the assessed gross development value such that sale proceeds are no longer expected to fully repay debt (Development exposures only).

#### Consumer

- loan asset has fallen 90 days past due; or
- a forbearance measure has been requested by a borrower and formally assessed.

Where objective evidence of impairment exists, as a result of one or more past events, the Group is required to estimate the recoverable amount of the exposure or group of exposures.

For financial reporting purposes, loans on the balance sheet that become impaired are written down to their estimated recoverable amount. The amount of this write down is taken as an impairment charge in the income statement.

Loans with a specific impairment provision attaching to them together with loans (excluding Residential mortgages) which are more than 90 days in arrears are included as impaired loans. The Group's impairment provisioning methodologies are compliant with IFRS. International Accounting Standard (IAS) 39 requires that there is objective evidence of impairment and that the loss has been incurred. The standard does not permit the recognition of expected losses, no matter how likely these expected losses may appear.

Other Information

# **Business Review**

# Credit Risk Methodologies (continued)

#### Methodology for Individually Assessing Impairment

An individual impairment assessment is performed for any exposure for which there is objective evidence of impairment and where the exposure is above an agreed threshold. For Residential mortgage, Non-property SME & Corporate and Property & construction exposures, a de-minimis total customer exposure level of €1 million applies for the mandatory completion of a discounted cash flow analysis for the assessment of impairment. The carrying amount of the exposure net of the estimated recoverable amount (and thus the specific provision required) is calculated using a discounted cashflow analysis. This calculates the estimated recoverable amount as the present value of the estimated future cash flows, discounted at the exposure's original effective interest rate (or the current effective interest rate for variable rate exposures). The estimated future cash flows include forecasted principal and interest payments (not necessarily contractual amounts due) including cash flows, if any, from the realisation of collateral / security held, less realisation costs.

A significant element of the Group's credit exposures are assessed for impairment on an individual basis. An analysis of the Group's impairment provisions and impairment charge by nature of impairment provision is set out in the tables on pages 61 and 68.

#### Methodology for Collectively Assessing Impairment

Where exposures fall below the threshold for individual assessment of impairment by way of discounted cash flow analysis, such exposures are subject to individual lender assessment to assess for impairment (which may involve the completion of a discounted cash flow analysis to quantify the specific provision amount), or are automatically included for collective impairment provisioning. For collective impairment provisioning, exposures with similar credit risk characteristics (e.g. portfolio of consumer

personal loans) are pooled together and a provision is calculated by estimating the future cash flows of a group of exposures. In pooling exposures based on similar credit risk characteristics, consideration is given to features including: asset type; industry; past due status; collateral type; and forbearance status. The provision estimation considers the expected contractual cash flows of the exposures in a portfolio and the historical loss experience for exposures with credit risk characteristics similar to those in the portfolio being assessed. Assumptions and parameters used to create the portfolio provision, which are based on historical experience (i.e. amount and timing of cash flows / loss given default), are regularly compared against current experience in the loan book and current market conditions.

For example, Retail Ireland Residential mortgage customer exposures less than €1 million are provisioned for impairment on a collective basis. These mortgage exposures are pooled based on similar credit risk characteristics such as: asset type; geographical location; origination channel; and forbearance status. The Retail Ireland Residential mortgage collective specific provisioning model has been revised, in the current year, to include forborne and non-forborne loan pool segmentations.

The provisioning model assumptions and parameters use historical loan loss experience adjusted where appropriate for current conditions and current observable data. Some of the key factors used in the calculation of the portfolio specific provision for the Irish Residential mortgage portfolio include assumptions in relation to: residential property price peak to trough; forced sale discount; and time to sale. While the factors and assumptions underpinning the collective provisioning model have been updated for our most recent observed experience, there have been no material changes compared to 31 December 2011. At 31 December 2012, the assumption adopted by the Group in respect of the expected average decline in the value of Irish residential properties is 55% from their peak in 2007 (55% at 31 December 2011).

The Group's critical accounting estimates and judgments on pages 172 and 173, includes sensitivity analysis disclosure on some of the key judgmental areas, including Residential mortgages, in the estimation of impairment charges.

Where there is objective evidence of impairment on a collective basis, this is reported as a specific provision ('collective specific') in line with individually assessed loans. An analysis of the Group's impairment provisions and impairment charge by nature of impairment provision is set out on pages 61 and 68.

Methodology for establishing incurred but not reported (IBNR) provisions

Impairment provisions are also recognised for losses not specifically identified but which, experience and observable data indicate, are present in the portfolio / group of exposures at the date of assessment. These are described as incurred but not reported provisions. Statistical models are used to determine the appropriate level of IBNR provisions for a portfolio / group of exposures with similar credit risk characteristics (e.g. asset type, geographical location, forbearance status etc.). These models estimate latent losses taking into account three observed and / or estimated factors:

- loss emergence rates (based on historic grade migration experience or probability of default);
- the emergence period (historic experience, adjusted to reflect the current conditions and the credit management model); and
- loss given default rates (loss and recovery rates using historical loan loss experience, adjusted where appropriate to reflect current observable data).

Account performance is reviewed periodically to confirm that the credit grade or probability of default assigned remains appropriate and to determine if



## Credit Risk Methodologies (continued)

impairment has arisen. For consumer and smaller ticket commercial exposures, the review is largely based on account behaviour and is highly automated. Where there are loan arrears, excesses, dormancy, etc. the account is downgraded to reflect the higher underlying risk. For larger commercial loans the relationship manager reassesses the risk at least annually (more frequently if circumstances or grade require) and reaffirms or amends the grade (credit and PD grade) in light of new information or changes (e.g. up to date financials or changed market outlook). Grade migration and adjusted PD grades are analysed for inclusion in the loss model. Recent data sets are used in order to capture current trends rather than averaging over a period which might include earlier and less stressed points in the credit cycle.

The emergence period is calculated using historical loan loss experience. Given the current economic environment the emergence periods are reviewed to reflect the more intensive credit management model in place, where all vulnerable portfolios are reviewed on a shortened cycle. The range of emergence periods is typically three to nine months. The loss given default (LGD) is calculated using historical loan loss experience and is adjusted where appropriate to apply management's credit expertise to reflect current observable data (including an assessment of the deterioration in the property sector, discounted collateral values, rising unemployment and reduced repayment prospects, etc).

While loss emergence rates have been assessed in light of the Group's most recent grade migration experience and current probability of default grades, back testing of emergence periods and LGD factors against current experience in the loan book has not resulted in any material changes in these factors compared to 31 December 2011. Increasing the emergence period or LGD factors in the IBNR model would give rise to an increase in the level of IBNR provisions for a portfolio. The Group's critical accounting estimates and judgements on page 172 includes sensitivity analysis disclosure on some of the key judgemental areas in the estimation of IBNR provisions.

# Methodologies for valuation of collateral

Retail Ireland mortgage loan book property values are determined by reference to the original or latest property valuations held indexed to the Residential Property Price Index published by the Central Statistics Office (CSO). This index provides the relevant index to be applied to original market values in the period after January 2005. For Retail Ireland mortgages originated prior to January 2005, the Permanent TSB / ESRI House price index is utilised. Retail UK mortgage loan book property values are determined by reference to the original or latest property valuations held indexed to the Nationwide UK house price index. In relation to commercial property, where cash flows arising from the realisation of collateral held are included in impairment assessments, management may rely on valuations or business appraisals from independent external professionals. However, in the case of property assets (both investment property and development), in particular in Ireland, where restricted market liquidity continues to be a feature of the market, the Group uses estimated cash flows based on valuations from the most appropriate source available for the asset in question. These valuation methodologies include formal written valuations from independent external professionals, desktop valuations informed by consultations with external valuers, local market knowledge made available by relevant bank management and / or residual value methodologies.

Formal written valuations from
 independent external professionals:
 Up to date, independent, professional valuations in writing are sought in
 circumstances where there continues
 to be sufficient transactional evidence
 and market liquidity to support an
 expert objective view. These

circumstances are more likely to exist in markets outside Ireland and / or where land and development property assets are at or near practical completion. External qualified firms with appropriate knowledge of the particular market are commissioned to provide formal written valuations, including an assessment of the timeline for disposal.

- Desktop valuations informed by consultations with external valuers: Given the significant dislocation experienced in property markets, the requirements for sufficient transactional evidence and market liquidity to support a formal written expert view are not always met. Whilst less formal than written valuations, verbal consultations with external valuers familiar with local market conditions provide general information on market developments, trends and outlook. These consultations are used to benchmark asset values and the potential timeline for realisation and form the basis for the estimation of the recoverable amount to be used for impairment provisioning.
- Local market knowledge made available by relevant bank management: Local market knowledge made available by relevant bank management occurs typically where sufficient transactional evidence supports this approach. In relation to development land, estimated valuations of undeveloped sites may be expressed on a 'per plot' basis if there is suitable zoning / planning in place, whereas unzoned rural land may be assumed to have only agricultural value.
- Residual value methodologies: Residual value methodologies are used to estimate the current value of a site or part-completed development based on a detailed appraisal that assesses the costs (building, funding and other costs) and receipts (forecast sales and / or lettings) associated with bringing a development to completion.

# Business Review

## Credit Risk Methodologies (continued)

This approach looks at the cost of developing the asset and assessing the expected cash flows from completing the development to determine the residual value to the Group. The type, size and location of the property asset and its development potential and marketability are key factors in this assessment process. The Group may look to some of the other valuation methodologies outlined earlier e.g. residual value methodologies may look to formal professional valuations, verbal consultations with external professionals or local market knowledge made available by relevant bank management, in determining the appropriate inputs to this analysis.

The appropriate methodology applied depends in part on the options available to management to maximise recovery which are driven by the particular circumstances of the loan and underlying collateral, e.g. the degree of liquidity and recent transactional evidence in the relevant market segment, the type, size and location of the property asset and its development potential and marketability.

In all cases where the valuation methodologies outlined for property collateral are used, the initial recommendation of the realisable value and the timeline for realisation are arrived at by specialist work-out units. These estimated valuations are subject to review, challenge and, potentially, revision by experienced independent credit professionals in underwriting units within the Credit & Market Risk function and are ultimately approved in line with delegated authority upon the recommendation of the credit underwriting unit. At all approval levels, the impairment provision and the underlying valuation methodology is reviewed and challenged for appropriateness, adequacy and consistency.

The Group operates a tiered approval framework for impairment provisions, depending on the exposure or impairment provision amount, which are approved by various delegated authorities up to Credit Committee level.

Property and construction loans are the principal asset class where one or more valuation methods as described above are applied. Property and construction loans total €19 billion or 19% of total loans at 31 December 2012 (before impairment provisions) (31 December 2011: €21 billion or 19% of total loans).

After applying one or more of the above methodologies, resulting valuations for impaired land and development assets within the Property and construction portfolio show a wide range of discounts (typically between 50% and 95% in Ireland) to the estimated peak market values for the underlying property collateral assets. Key influencing factors as to the level of discount include the type of property asset (with undeveloped land incurring a relatively high discount), the status of zoning and planning and the location in terms of both jurisdiction / region and proximate environment, e.g. whether city centre, suburban, provincial town or rural.

#### Impaired loans review

Irrespective of the valuation methodology applied, it is Group policy to review impaired loans above agreed thresholds quarterly, with the review including a reassessment of the recovery strategy, the continued appropriateness of the valuation methodology and the adequacy of the impairment provision.

Where information is obtained between reviews that impact expected cash flows (e.g. evidence of comparable transactions emerging, changes in local market conditions, etc.), an immediate review and assessment of the required impairment provision is undertaken.

An impaired loan is restored to unimpaired status when the contractual amount of principal and interest is deemed to be fully collectible. Typically, a loan is deemed to be fully collectible based on an updated assessment by the Group of the borrower's financial circumstances. The assessment includes a demonstration of the customer's ability to make payments on the original / revised terms and conditions as may be agreed with the Group as part of a sustainable forbearance arrangement.

If a restructured loan is removed from unimpaired status, its specific provision (either individual or collective) will be released. However, the loan would be included in a pool of exposures on which an IBNR provision is determined.



### 3.2 Liquidity Risk

The information below is additional disclosure and it does not form an integral part of the audited financial statements as described in the Basis of preparation on page 149.

#### Key points

- Deleveraging of the Group's loan book continued with the loan to deposit ratio reducing to 123% from 144% at 31 December 2011 and 175% in December 2010.
- The Group has grown its customer deposits to €75 billion while actively bringing down pay rates in all markets.
- The safe and measured disengagement from the Eligible Liabilities Guarantee (ELG) scheme has been a core strategic priority of the Group. The Group has prepared for, and is ready for, the withdrawal of the ELG on 28 March 2013.
- The Group was successful in issuing c.€1 billion of euro fixed rate covered bonds with a three year maturity. This was the first benchmark size euro denominated public issue based on Irish mortgage collateral from an Irish institution since late 2009. This transaction represented an important step in the Group's strategy to return to a more sustainable and normalised funding position with a reduced usage of monetary authority borrowings.
- The Group has decreased funding from Monetary Authorities to €15 billion (€12 billion net, excluding the IBRC transaction).
- Following the announcement by the Irish Government in early February 2013 that it would liquidate the Irish Banking Resolution Corporation (IBRC), the Group's IBRC repo transaction was terminated by the Group on a no gain / no loss basis effective on 13 February 2013. The Group's wholesale funding was reduced on 13 February 2013 to reflect the cancellation of the funding required for the IBRC transaction resulting in no net impact on the Group's liquidity position.

The information below forms an integral part of the audited financial statements as described in the Basis of preparation on page 149

#### **Definition of Liquidity Risk**

Liquidity risk is the risk that the Group will experience difficulty in financing its assets and / or meeting its contractual payment obligations as they fall due, or will only be able to do so at substantially above the prevailing market cost of funds. Liquidity risk arises from differences in timing between cash inflows and outflows. Cash inflows are driven, among other things, by the maturity structure of loans and investments held by the Group, while cash outflows are driven, inter alia, by the term of the debt issued by the Group and the outflows from deposit accounts held for customers. Liquidity risk can increase due to the unexpected lengthening of maturities or non-repayment of assets, a sudden withdrawal of deposits or the inability to refinance maturing debt. These factors are often associated with times of distress or adverse events such as a credit rating downgrade(s) or economic or financial turmoil.

#### Liquidity Risk Management

The Group's exposure to liquidity risk is governed by the Group's Risk Appetite Statement and associated limits and the Group's funding and liquidity policy, both of which are approved by the Court on the recommendation of the GRPC and CRC. The objective of the policy is to ensure that the Group can meet its obligations, including deposit withdrawals and funding commitments, as they fall due. The operation of this policy is delegated to the Group's Asset and Liability Committee (ALCO). Liquidity management within the Group focuses on the overall balance sheet structure together with the control, within prudent limits, of risk arising from the mismatch of maturities of assets and liabilities and the risks arising from undrawn commitments and other contingent liabilities. Liquidity management consists of two main activities:

- Tactical liquidity management focuses on monitoring current and expected daily cash flows to ensure that the Group's liquidity needs can be met. This takes account of the Group's access to unsecured funding (customer deposits and wholesale funding) and the liquidity characteristics of a portfolio of highly marketable assets and a portfolio of contingent assets that can be readily converted into funding to cover unforeseen cash outflows; and
- Structural liquidity management focuses on assessing an optimal balance sheet structure taking account of the expected maturity

profile of assets and liabilities and the Group's debt issuance strategy. The Group is required to comply with the liquidity requirements of the Central Bank of Ireland and also with the requirements of local regulators in those jurisdictions where such requirements apply to the Group. The Central Bank requires that banks have sufficient resources (cash inflows and marketable assets) to cover 100% of expected cash outflows in the 0 to 8 day time horizon and 90% of expected cash outflows in the 9 day to 30 day time horizon.

#### Stress testing and scenario analysis

The Group performs stress testing and scenario analysis to evaluate the impact of stresses on its liquidity position. These stress tests incorporate Group specific risks and systemic risks and are run at different levels of possible, even if unlikely, severity. Tactical actions and strategies available to mitigate the stress scenarios are evaluated as to their appropriateness. Stress test results are reported to ALCO, the GRPC, the CRC and the Court.

#### Liquidity Risk Measurement

The Group's cash flow and liquidity reporting processes provide management with daily liquidity risk information by

# Liquidity Risk (continued)

designated cash flow categories. These processes capture the cash flows from both on balance sheet and off balance sheet transactions. The tables below summarise the maturity profile of the Group's financial assets and liabilities, excluding those arising from insurance and participating investment contracts at 31 December 2012 and 31 December 2011 based on the remaining contractual maturity period at the balance sheet date (discounted) and the totals agree to the balance sheet on page 142. NAMA senior bonds have been included in the table based on their ultimate expected maturity. Unit linked investment liabilities and unit linked insurance liabilities with a carrying value of €5,256 million and €7,988 million respectively (31 December 2011: €4,954 million and €7,037 million respectively) are excluded from this analysis as their repayment is linked directly to the financial assets backing these contracts. The Group measures liquidity risk by adjusting the contractual cash flows on retail deposit books to reflect their inherent stability.

Customer accounts include a number of term accounts that contain access features. These allow the customer to access a portion or all of their deposits notwithstanding that this withdrawal could result in financial penalty being paid by the customer. For such accounts, the portion subject to the potential early access has been classified in the 'demand' category in the table below.

The information below is additional disclosure and it does not form an integral part of the audited financial statements as described in the Basis of preparation on page 149.

#### Basel III / CRD IV

The Basel III framework is a comprehensive set of reform measures, developed by the Basel Committee on Banking Supervision, to strengthen the regulation, supervision and risk management of the banking sector. When implemented, these regulations would have significant implications for the Group from a liquidity perspective. The significant impacts for liquidity reporting are as follows:

 Liquidity coverage ratio – The liquidity coverage ratio (LCR) will require banks to have sufficient high-quality liquid assets to withstand a 30-day stressed funding scenario that is specified by supervisors. The ratio is proposed to come into effect from January 2015 with a phased implementation to 2019. 60% of target would be required in January 2015.

- Net stable funding ratio The net stable funding ratio (NSFR) is a longerterm structural ratio designed to address liquidity mismatches. It provides incentives for banks to use stable sources of funding. The ratio is proposed to come into effect from January 2018.
- The regulations introducing the Basel III liquidity requirements have not yet been finalised. In the interim the Group is targeting to be in compliance with the ratios by the implementation dates and is reporting its progress in this regard to the CBI under the Advanced Monitoring Framework which replaced the PLAR requirements from September 2012.

The information below forms an integral part of the audited financial statements as described in the Basis of preparation on page 149

#### Risk Management Report

# Liquidity Risk (continued)

| 31 December 2012<br>Maturities of financial assets and liabilities       | Demand<br>€m | Up to 3<br>months<br>€m | 3-12<br>months<br>€m | 1-5<br>years<br>€m | Over 5<br>years<br>€m | Total<br>€m |
|--|--------------|-------------------------|----------------------|--------------------|-----------------------|-------------|
| Assets   |              |                         |                      |                    |                       |             |
| Cash and balances at central banks                                       | 8,472        | -                       | -                    | -                  | -                     | 8,472       |
| Trading securities   | -            | -                       | 35                   | 39                 | 69                    | 143         |
| Derivative financial instruments   | 713          | 150                     | 274                  | 2,454              | 2,256                 | 5,847       |
| Other financial assets at fair value through profit or loss <sup>1</sup> | 737          | 98                      | 87                   | 355                | 1,878                 | 3,155       |
| Loans and advances to banks  | 2,134        | 3,988                   | 3,329                | 7                  | 48                    | 9,506       |
| Available for sale financial assets <sup>1</sup>                         | -            | 435                     | 945                  | 7,657              | 2,002                 | 11,039      |
| NAMA senior bonds  | -            | -                       | 667                  | 1,880              | 1,881                 | 4,428       |
| Loans and advances to customers  |              |                         |                      |                    |                       |             |
| (before impairment provisions)   | 6,240        | 7,631                   | 7,344                | 24,783             | 54,167                | 100,165     |
| Total  | 18,296       | 12,302                  | 12,681               | 37,175             | 62,301                | 142,755     |
| Liabilities  |              |                         |                      |                    |                       |             |
| Deposits from banks  | 467          | 3,494                   | 452                  | 2,759              | -                     | 7,172       |
| Drawings from Monetary Authorities (gross) other                         | -            | -                       | -                    | 12,300             | -                     | 12,300      |
| Drawings from Monetary Authorities (gross) IBRC                          | -            | 3,060                   | -                    | -                  | -                     | 3,060       |
| Customer accounts  | 46,906       | 20,475                  | 5,187                | 2,521              | 81                    | 75,170      |
| Derivative financial instruments   | 559          | 110                     | 278                  | 1,885              | 2,442                 | 5,274       |
| Debt securities in issue   | -            | 528                     | 4,513                | 8,078              | 3,694                 | 16,813      |
| Subordinated liabilities   | -            | -                       | -                    | 1,051              | 656                   | 1,707       |
| Total  | 47,932       | 27,667                  | 10,430               | 28,594             | 6,873                 | 121,496     |

<sup>1</sup> excluding equity shares which have no contractual maturity.

| 31 December 2011<br>Maturities of financial assets and liabilities       | Demand<br>€m | Up to 3<br>months<br>€m | 3-12<br>months<br>€m | 1-5<br>years<br>€m | Over 5<br>years<br>€m | Total<br>€m |
|--|--------------|-------------------------|----------------------|--------------------|-----------------------|-------------|
| Assets   |              |                         |                      |                    |                       |             |
| Cash and balances at central banks                                       | 8,181        | -                       | -                    | -                  | -                     | 8,181       |
| Trading securities   | -            | -                       | 4                    | -                  | 2                     | 6           |
| Derivative financial instruments   | 735          | 271                     | 207                  | 2,602              | 2,547                 | 6,362       |
| Other financial assets at fair value through profit or loss <sup>1</sup> | 968          | 25                      | 76                   | 489                | 1,438                 | 2,996       |
| Loans and advances to banks  | 2,809        | 4,807                   | 237                  | 1                  | 205                   | 8,059       |
| Available for sale financial assets <sup>1</sup>                         | -            | 1,264                   | 675                  | 6,113              | 2,096                 | 10,148      |
| NAMA senior bonds  | -            | -                       | -                    | -                  | 5,016                 | 5,016       |
| Loans and advances to customers including held for sale                  |              |                         |                      |                    |                       |             |
| (before impairment provisions)   | 6,283        | 7,702                   | 7,104                | 28,210             | 58,803                | 108,102     |
| Total  | 18,976       | 14,069                  | 8,303                | 37,415             | 70,107                | 148,870     |
| Liabilities  |              |                         |                      |                    |                       |             |
| Deposits from banks  | 115          | 4,010                   | 906                  | 3,895              | 78                    | 9,004       |
| Drawings from Monetary Authorities (gross)                               | 430          | 14,600                  | -                    | 7,500              | -                     | 22,530      |
| Customer accounts  | 48,368       | 18,223                  | 2,331                | 1,371              | 213                   | 70,506      |
| Derivative financial instruments   | 614          | 224                     | 419                  | 2,033              | 2,728                 | 6,018       |
| Debt securities in issue   | -            | 2,006                   | 719                  | 12,391             | 4,007                 | 19,123      |
| Subordinated liabilities   | -            | -                       | -                    | 1,069              | 358                   | 1,427       |
| Total  | 49,527       | 39,063                  | 4,375                | 28,259             | 7,384                 | 128,608     |
|  |              |                         |                      |                    |                       |             |

<sup>1</sup> excluding equity shares which have no contractual maturity.

# Liquidity Risk (continued)

The information below is additional disclosure and it does not form an integral part of the audited financial statements as described in the Basis of preparation on page 149.

#### Liquidity Risk Mitigation

#### Wholesale Funding diversification

While liquidity conditions are constrained at present, the Group in the normal course aims to maintain funding diversification, minimise concentrations across funding sources and control the level of short term wholesale sources of funds.

The credit market backdrop for Irish debt has improved, supported in part by investors' search for yield, although cost remains elevated. The Group successfully accessed the public wholesale markets in late 2012 in both secured and subordinated format with a €1 billion three year Asset Covered Security and €250 million 10 year Lower tier 2 issue.

#### **Customer Deposits**

The Group's customer deposit strategy is focussed on growing high quality stable deposits at acceptable pricing by leveraging the Group's extensive retail and corporate customer franchise in Ireland and by accessing the UK retail market through Bank of Ireland (UK) plc and particularly the Group's strategic partnership with the UK Post Office. The Irish retail deposit base has declined marginally over 2012. The continued success of the partnership with the UK Post Office has delivered a deposit base of Stg£18.5 billion at 31 December 2012 which has exceeded the Group's targets. In addition, the positive market sentiment shown towards the Group has aided retention and growth of banking customer relationships in the Corporate and Treasury Division, in Ireland, the UK and internationally.

The Group continues to focus on the growth of retail deposits and relationshipbased corporate deposits which arise from the Group's broader lending and treasury risk management activities with a view to further reducing its dependence on wholesale funding and further reducing its customer loan to deposit ratio.

During 2012, the Group reduced the volume of customer deposits that were covered by the ELG scheme to  $\in$ 21 billion or 28% of the Group's total customer deposits at 31 December 2012 from  $\in$ 26 billion or 37% at 31 December 2011.

Included within deposits is €1 billion relating to sale and repurchase agreements with financial institutions who do not hold a banking licence.

On a constant currency basis the Group's customer deposits at 31 December 2012 grew by €4.0 billion when compared to the Group's customer deposits at 31 December 2011.

The Minister for Finance announced the withdrawal of the Eligible Liabilities Guarantee effective from midnight 28 March 2013, in late February 2013. The majority of personal and business customer deposits will continue to be guaranteed under the existing statutory Deposit Guarantee Scheme.

The information below forms an integral part of the audited financial statements as described in the Basis of preparation on page 149.

| Customer deposits                 | 31 December 2012<br>€bn | 31 December 2011<br>€bn |
|-----------------------------------|-------------------------|-------------------------|
| Retail Ireland                    | 35                      | 36                      |
| - Deposits                        | 24                      | 25                      |
| - Current account credit balances | 11                      | 11                      |
| Retail UK                         | 30                      | 27                      |
| Retail UK (Stg£bn equivalent)     | 25                      | 22                      |
| - UK Post Office                  | 19                      | 16                      |
| - Other Retail UK                 | 6                       | 6                       |
| Corporate and Treasury            | 10                      | 8                       |
| Total customer deposits           | 75                      | 71                      |
| Loan to deposit ratio             | 123%                    | 144%                    |



#### Funding and Liquidity Position

The information below is additional disclosure and it does not form an integral part of the audited financial statements as described in the Basis of preparation on page 149.

#### Funding and Liquidity Position

The Group's credit ratings of BB+/Ba2/BBB/BBB for Standard & Poor's, Moody's, Fitch and DBRS respectively have remained stable during 2012. The Group's Fitch credit rating Outlook was revised to Stable from Negative following the revision of the Irish Sovereign Outlook to Stable in November 2012.

| Ireland - Senior debt | 31 December 2012             | 31 December 2011         |
|-----------------------|------------------------------|--------------------------|
| Standard & Poor's     | BBB+ (Negative) <sup>1</sup> | BBB+ (Negative)          |
| Moody's               | Ba1 (Negative)               | Ba1 (Negative)           |
| Fitch                 | BBB+ (Stable)                | BBB+ (Negative)          |
| DBRS                  | A (Low) (Negative trend)     | A (Low) (Negative trend) |

| BOI - Senior debt | 31 December 2012            | 31 December 2011            |
|-------------------|-----------------------------|-----------------------------|
| Standard & Poor's | BB+ (Negative)              | BB+ (Negative)              |
| Moody's           | Ba2 (Negative)              | Ba2 (Negative)              |
| Fitch             | BBB (Stable)                | BBB (Negative)              |
| DBRS              | BBB (High) (Negative trend) | BBB (High) (Negative trend) |

Subsequent to year end Standard & Poor's has upgraded the Irish Sovereign Outlook from Negative to Stable on 11 February 2013

#### Funding Position

The Group has access to the liquidity operations offered by Monetary Authorities using its pool of contingent collateral. The Group has decreased its usage of liquidity facilities made available by Monetary Authorities by asset deleveraging, growing customer deposits and the use of collateralised market term funding. The Group's funding from Monetary Authorities further decreased to €12 billion (net and excluding the IBRC repo transaction) from €22 billion (net) at 31 December 2011. As described in note 55(e), the Group participates in the ELG scheme, which guarantees certain liabilities of Irish financial institutions. The scheme is being withdrawn effective 28 March 2013. Any existing or future qualifying liabilities (i.e. those opened from 11 January 2010 up to and including 28 March 2013) will continue to be covered until maturity / end of notice period up to a limit of 5 years.

A key priority of the Group is to continue to reduce its usage of Monetary Authorities as market conditions improve and the Group's wholesale funding requirement reduces.



# Funding and Liquidity Position (continued)

The information below forms an integral part of the audited financial statements as described in the Basis of preparation on page 149.

| Summary Consolidated Balance Sheet                            | 31 December<br>2012<br>€bn | 31 December<br>2011<br>€bn | Change<br>% |
|---|----------------------------|----------------------------|-------------|
| Loans and advances to customers (after impairment provisions) | 93                         | 102 <sup>1</sup>           | (9%)        |
| Liquid assets   | 33                         | 31                         | 6%          |
| Other assets  | 22                         | 22                         | -           |
| Total assets  | 148                        | 155                        | (5%)        |
| Customer deposits<br>Wholesale funding                        | 75 39                      | 71<br>51                   | 6%          |
| Subordinated liabilities                                      | 2                          | 1                          | -           |
| Other liabilities   | 23                         | 22                         | 5%          |
| Total liabilities   | 139                        | 145                        | (4%)        |
| Stockholders' equity  | 9                          | 10                         | (10%)       |
| Total liabilities and stockholders' equity                    | 148                        | 155                        | (5%)        |
| Loan to deposit ratio   | 123%                       | 144%                       |             |

On the balance sheet on page 142, these amounts are presented on separate lines being Loans and advances to customers and Assets classified as held for sale.

The information below is additional disclosure and it does not form an integral part of the audited financial statements as described in the Basis of preparation on page 149.

#### Deleveraging

The 2011 PCAR incorporates a deleveraging plan (PLAR) which anticipates a loan to deposit ratio of less than 122.5% for the Group by 31 December 2013. This plan included the proposed divestments of c.€10 billion of the non-core loan portfolios by 31 December 2013. As reported on 28 June 2012, the Group has achieved this divestment target. For further information see notes 16 and 18. The Group's loans and advances to customers (after impairment provisions) at 31 December 2012 of €93 billion reflects a decrease of 9% when compared to the Group's loans and advances to customers of €102 billion at 31 December 2011 and a reduction of 34% from the peak reported level of €144 billion at 30 September 2008. The Group's loan to deposit ratio was 123% at 31 December 2012 down from 144% at 31 December 2011, and 175% at 31 December 2010.

## Funding and Liquidity Position (continued)

The information below forms an integral part of the audited financial statements as described in the Basis of preparation on page 149.

|  |     | cember 2012 | 31 December 2011 |      |
|--|-----|-------------|------------------|------|
| Wholesale funding sources                | €bn | %           | €bn              | %    |
| Secured funding                          | 31  | 79%         | 40               | 78%  |
| - Monetary Authority (gross) other       | 12  | 31%         | 23               | 45%  |
| - Monetary Authority (gross) IBRC        | 3   | 8%          | -                | -    |
| - Covered bonds                          | 7   | 18%         | 6                | 12%  |
| - Securitisations                        | 4   | 10%         | 4                | 8%   |
| - Private market repo                    | 5   | 12%         | 7                | 14%  |
| Unsecured funding                        | 8   | 21%         | 11               | 22%  |
| - Senior debt                            | 6   | 16%         | 9                | 18%  |
| - Bank deposits                          | 2   | 5%          | 2                | 4%   |
| Total Wholesale funding                  | 39  | 100%        | 51               | 100% |
|  |     |             |                  |      |
| Wholesale funding > 1 year to maturity   | 27  | 68%         | 28               | 55%  |
| Wholesale funding < 1 year to maturity   | 12  | 32%         | 23               | 45%  |
| Drawings from Monetary Authorities (net) | 15  | -           | 22               | -    |

| Wholesale funding maturity analysis | 31 Dece<br>€bn | mber 2012<br>% | 31 Dece<br>€bn | mber 2011<br>% |
|-------------------------------------|----------------|----------------|----------------|----------------|
| Less than 3 months                  | 7              | 19%            | 21             | 41%            |
| 3 months to one year                | 5              | 13%            | 2              | 4%             |
| One to five years                   | 23             | 59%            | 24             | 47%            |
| More than five years                | 4              | 9%             | 4              | 8%             |
| Wholesale funding                   | 39             | 100%           | 51             | 100%           |

The information below is additional disclosure and it does not form an integral part of the audited financial statements as described in the Basis of preparation on page 149.

Wholesale funding of €39.3 billion has decreased by €11.4 billion (net) since 31 December 2011 reflecting continued deleveraging of loans and advances to customers, increased deposit volumes across the Group and the sale of assets from other Group entities to Bank of Ireland (UK) plc leading to a reduction in the liquid assets held by Bank of Ireland (UK) plc in excess of regulatory liquidity requirements. At 31 December 2012, €27 billion or 68% of wholesale funding had a term to maturity of greater than one year (31 December 2011: €28 billion or 55%). This includes the Group's participation in the ECB's December 2011 and February 2012 three year LTROs.

During 2012, following stockholder approval, the Group executed a 364 day

repo transaction with the state and IBRC for an amount of €3.1 billion. This transaction increased the Group's holding of liquid assets and the Group's funding from Monetary Authorities. See note 55 for more detail.

Other funding from Monetary Authorities (gross) of €12.3 billion has decreased by €10.2 billion since 31 December 2011 and includes €4.4 billion of funding related to NAMA senior bonds and €1.5 billion of a net incremental investment in Irish sovereign and government guaranteed senior bank bonds as part of the Group's participation in the December 2011 and February 2012 three year LTROs.

In November 2012, the Group accessed public term debt markets for the first time

since October 2010 with a  $\leq 1$  billion threeyear Irish Asset Covered Security (ACS) transaction. In December 2012 the Group became a member of Eurex Repo, accessing  $\leq 0.7$  billion of liquidity from this platform as at 31 December 2012.

During 2012, the Group repaid €2.7 billion of senior unsecured debt. As the Group continues to meet ongoing deleveraging targets, the Group's requirement for new issuance during 2013 is likely to be significantly lower than scheduled redemptions of secured and unsecured debt.

During 2012, the Group issued and retained Government guaranteed Own-Use Bonds (OUB's) which are eligible for ECB monetary policy operations. While

# Funding and Liquidity Position (continued)

none were in issue at 31 December 2012, the Group has approval to issue up to €9.5 billion of OUB's up to March 2013 if required.

As set out in note 62, the IBRC repo transaction was terminated by the Group on a no gain / no loss basis effective on 13 February 2013, reducing wholesale funding by  $\notin$ 3.1 billion.

#### Liquidity Risk Reporting

The Group's liquidity risk appetite is defined by the Court of Directors to ensure that funding and liquidity are managed in a prudent manner. The Court monitors adherence to the liquidity risk appetite through the quarterly Court Risk Report. An annual review process is in place to enable the Court to assess the adequacy of the Group's liquidity risk management process.

Through this process, management advises the Court of any significant changes in the Group's liquidity or funding position. Management receive daily, weekly and monthly funding and liquidity reports which are monitored daily against the Group's risk appetite statement. It is the responsibility of ALCO to ensure that the measuring, monitoring and reporting of funding and liquidity is adequately performed and complies with the governance framework. On a quarterly basis, the Court and the CRC receive the results of liquidity stress tests which estimate the potential impact on Group liquidity in a range of scenarios. The Court is also advised in the monthly CEO Report of emerging developments in the area of funding and liquidity in the markets in which the Group operates.



#### 3.3 Market Risk

#### **Key Points:**

- The requirement to fund a material part of the Group's sterling balance sheet from euro creates a structural exposure to the cost of hedging this currency mismatch which is known as cross currency basis. The Group actively hedges this exposure to secure the funding of the sterling balance sheet and smooth the exposure to cross currency basis.
- The multiplicity of re-pricing conventions for variable rate assets, liabilities and derivatives creates an exposure to changes in the differential between these rates known as reset basis risk. The Group employs selective hedging to reduce its exposure to reset basis risk.
- Discretionary risk taking remained relatively low in 2012, reflected in low levels of Value at Risk (VaR).
- Changes in the operation of over-the-counter (OTC) derivatives will take effect in 2013 as a consequence of a number of regulatory initiatives (including the European Market Infrastructure Regulation (EMIR)). The Group continues to devote substantial effort and resources to ensure it is in a position to comply fully with these new arrangements and obligations.

The information below forms an integral part of the audited financial statements as described in the Basis of preparation on page 149.

### Market Risk in the Group

#### **Definition of Market Risk**

Market risk is the risk of loss arising from movements in interest rates, foreign exchange (fx) rates or other market prices.

Market risk arises naturally through customer lending and deposit-taking, the servicing of customer fx and other customer risk management needs, wholesale funding and investment in securities for liquid asset purposes.

It is Group policy to eliminate market risk as far as practicable, subject to a relatively conservative permission to take discretionary risk. Nonetheless. certain structural market risks remain and, in some cases, are difficult to eliminate fully. These structural risks arise inter alia from the presence of non-interest related assets and liabilities on the balance sheet, the multiplicity of pricing conventions for variable rate assets, liabilities and derivatives, the multi-currency mix of assets and liabilities and the requirement in the Group's case to fund sterling assets out of euro. In addition, the Group bears economic exposure to changes in the value of its assets and liabilities arising from credit spread movements.

# Risk Management, Measurement and Reporting

The management of market risk in the Group is governed by the Group's Risk Appetite Statement and by the Group Policy on Market Risk, both of which are approved by the Court. Market risk limits and other controls are set by the Group's Asset and Liability Committee (ALCO) which has primary responsibility for the oversight of market risk.

Interest rate risk arising on customer lending and term deposit-taking is centralised by way of internal hedging transactions with Bank of Ireland Global Markets (BoIGM). Risk also arises on the books of BoIGM through wholesale funding, investment in securities for liquid asset purposes, the creation of certain savings products (mainly equity-linked) and through servicing the fx and interestrate risk management needs of corporate and business customers.

These risks are, as far as practicable, eliminated by BoIGM through hedging transactions with external markets or – in the case of a small quantum of the risks concerned – are run as short-term discretionary risk positions subject to policy and limits. Discretionary risk-taking is confined to interest rate risk, fx risk and a small element of traded credit risk. The Group does not seek to generate a material proportion of its earnings through discretionary risk taking and it has a low tolerance for earnings volatility arising from this activity which is reflected in policy, limits and other controls applied. Discretionary risk is discussed further below.

Similarly, market risks in the Group's life assurance business, New Ireland Assurance Company plc (NIAC), are eliminated as far as practicable. Certain residual risks are inherent in this business, notably exposure to credit spreads on assets held in the non-unit linked book and indirect exposure to equity markets through changes in the discounted value of fees applied to equity assets held by policy holders in insurance contracts. For further details see page 89.

The activities set out above involve, in many instances, transactions in a range of derivative instruments. The Group makes extensive use of derivatives to hedge its balance sheet, service its customer needs and – to a much lesser extent – to assume discretionary risk.



## Market Risk in the Group (continued)

The Group's participation in derivatives markets is subject to policy approved by the GRPC. The Group makes a clear distinction between derivatives which must be transacted on a perfectly hedged basis, and those whose risks can be managed within broader interest rate or foreign exchange books. Since these books can be structured to assume some degree of discretionary market risk, derivative positions held within them will not necessarily be exactly hedged. Discretionary market risk can only be assumed in clearly defined categories of derivatives which are traded in wellestablished liquid markets, supported by industry standard conventions and documentation and valued in accordance with generally accepted methods.

#### Structural and Other Economic Risks

Notwithstanding the overriding objective of running minimal levels of market risk, certain structural market risks remain and are managed centrally as part of the Group's asset and liability management process. In addition, certain economic risks are inherent in the Group's balance sheet, notably exposure to changes in credit spreads.

#### Structural interest rate risk

Structural interest rate risk arises from the existence of non-interest bearing liabilities and assets on the balance sheet. The principal non-interest bearing liabilities are

equity and non-interest bearing current accounts; the principal assets are expected recoveries on impaired loans, a proportion of which the Group treats as an offset to non-interest bearing liabilities. It is Group policy to invest its net noninterest bearing liabilities (or free funds) in a portfolio of swaps with an average life of 3.5 years and a maximum life of 7 years. This has the effect of mitigating the impact of the interest rate cycle on net interest margin.

#### Basis risk

The requirement to fund a material part of the Group's sterling balance sheet from euros creates a structural exposure to the cost of hedging this currency mismatch which is known as cross currency basis. The Group actively hedges this exposure to secure the funding of the sterling balance sheet and smooth the exposure to cross currency basis.

The multiplicity of re-pricing conventions for variable rate assets, liabilities and derivatives creates an exposure to changes in the differential between these rates known as reset basis risk. In the Group's case, the principal rates used for product and derivative re-pricing are 1, 3 and 6 month Euribor and sterling Libor, the ECB Refinancing Rate and the Bank of England Base Rate. Changes in the level of systemic stress in financial markets and the policy actions of central banks can bring about sustained changes in the differential, or basis, between these different floating rate indices and this, in turn, can have an adverse impact on the Group's net interest margin. The Group employs selective hedging to reduce its exposure to reset basis risk.

Structural foreign exchange risk The Group defines structural foreign exchange risk to be the exposure of its key capital ratios to changes in exchange rates. Changes in exchange rates can increase or decrease the overall euroequivalent level of Risk Weighted Assets. It is Group policy to manage structural foreign exchange risk by ensuring that the currency composition of its Risk Weighted Assets and its structural net asset position by currency are broadly similar. This is designed to minimise the impact of the exchange rate movements on the principal capital ratios.

At 31 December 2012, the Group's structural net asset positions in sterling and US dollar are set out in the table below. This represents the Group's net investment in subsidiaries, associates and branches, the functional currencies of which are currencies other than euro.

Reflecting a range of initiatives, the Group has reduced its structural net asset positions in sterling and US dollar, as set out in the table below:

| Structural FX position         | 31 December 2012<br>€m | 31 December 2011<br>€m |
|--------------------------------|------------------------|------------------------|
| Sterling – net asset position  | 2,833                  | 3,992                  |
| US dollar – net asset position | 430                    | 877                    |
| Total structural FX position   | 3,263                  | 4,869                  |

The information below is additional disclosure and it does not form an integral part of the audited financial statements as described in the Basis of preparation on page 149.

A 10% strengthening in both sterling and US dollar against the euro would have resulted in a decrease in the Group's Core tier 1 (PCAR / EBA) ratio of 4 basis points as at December 2012.



#### Market Risk in the Group (continued)

The information below forms an integral part of the audited financial statements as described in the Basis of preparation on page 149.

# Credit spread risk on available for sale assets

In common with all banks, the Group bears economic exposure to changes in credit spreads on its assets and liabilities. Securities purchased as liquid assets are held at fair value on the balance sheet with movements in fair value (other than changes due to impairments) recognised in the reserves. At 31 December 2012, the Group held €11.1 billion in securities classified as available for sale financial assets (31 December 2011: €10.3 billion). Available for sale financial assets include both floating rate securities and fixed rate securities swapped to a floating rate. A one basis point increase in the average spread to Euribor or Libor of the book at 31 December 2012 would have reduced its value by €4 million (31 December 2011: €3.4 million).

#### **Discretionary market risk**

Discretionary market risk is any risk that is voluntarily assumed in anticipation of a gain from favourable movements in financial markets. Discretionary risk can be taken by leaving naturally arising customer risk un-hedged for a period or by taking proprietary positions in the market.

Discretionary market risk is subject to strict controls which set out the markets and instruments in which risk can be assumed, the types of positions which can be taken and the limits which must be complied with. BolGM's discretionary market risk is predominantly interest rate risk and fx risk taken in derivative markets. The Group also uses credit derivatives, on a limited basis, within its trading book to take exposure to specific and general credit spread movements.

The Group employs a Value at Risk (VaR) approach to measure, and set limits on, discretionary market risk. This applies to risk taken in the Banking Book (naturally arising risk that is left un-hedged) or risk that is pro-actively assumed in the Trading Book. The Group measures VaR for a 1 day horizon at the 99% level of statistical confidence. This means that, for a given set of market risk positions on a given day, the Group believes there is no more than a 1% chance of a gain or loss in excess of the VaR number over the following day.

The Group recognises that VaR is subject to certain inherent limitations and therefore VaR limits are supplemented by a range of controls that include position limits and loss tolerances. In addition, scenario based stress tests and long run historic simulations are used to assess and manage discretionary market risk.

The Group's peak, average and end-ofyear one-day VaR is shown in the table below for interest rate and fx risk. In the case of interest rate risk, this distinguishes between overall interest rate risk (Trading plus Banking Book) and interest rate risk in the Trading Book.

The Group's peak, average and end of period, 1 day VaR in the year ended 31 December 2012 and in the year ended 31 December 2011 are set out in the following table:

| Value at risk                  | Year ended<br>31 December 2012<br>€m | Year ended<br>31 December 2011<br>€m |
|--------------------------------|--------------------------------------|--------------------------------------|
| Overall Interest Rate VaR      |                                      |                                      |
| Peak                           | 1.9                                  | 3.6                                  |
| Average                        | 0.8                                  | 1.5                                  |
| End period                     | 0.2                                  | 0.9                                  |
| Trading Book Interest Rate VaR |                                      |                                      |
| Peak                           | 1.8                                  | 1.9                                  |
| Average                        | 0.7                                  | 0.8                                  |
| End period                     | 0.2                                  | 0.3                                  |
| Foreign Exchange VaR           |                                      |                                      |
| Peak                           | 0.9                                  | 1.1                                  |
| Average                        | 0.4                                  | 0.5                                  |
| End period                     | 0.3                                  | 0.2                                  |



**Business Review** 

# Market Risk in the Group (continued)

#### Market Risk in New Ireland Assurance Company plc

Life insurance risk is discussed in the section immediately to follow. The market risks inherent in life assurance are set out below.

Under IFRS, insurance contracts are accounted for on a discounted cash flow (DCF) basis. This means that the earnings of New Ireland Assurance Company (NIAC) are potentially exposed to any difference between the discounted value of its liabilities and the market value of its assets, in addition to changes in the discounted value of certain projected future income streams.

NIAC is exposed to market risk on its nonunit linked book to the extent that the cash flow profile of the liabilities in this book differs from that of the portfolio of matching assets. At 31 December 2012, these assets consisted of €813 million in Eurozone sovereign bonds (31 December 2011: €805 million) and €178 million in non-sovereigns securities (31 December 2011: €13 million). NIAC manages this risk so as to minimise the sensitivity of its capital to changes in interest rates through a policy of close asset / liability matching. Because there is not an exact correspondence between IFRS earnings and changes in regulatory capital, the sensitivity of NIAC's earnings to interest rate changes is somewhat higher than the sensitivity of its capital position. The impact on earnings of a parallel 50 basis points shift in yield curves, holding spread relationships constant, is €9 million negative for an upward shift and €7 million positive for a downward shift. (31 December 2011: €6 million negative and €7 million positive, respectively).

The non-unit linked book is also exposed to changes in credit spreads, which can involve changes in the general level of bond yields with respect to swap rates and changes in relative spreads on different asset classes. At 31 December 2012, a 50 basis points widening of all bond yields with respect to swap rates applied to the non-linked book would have had an impact on earnings of €17 million negative, while a 50 basis points tightening would have had a positive impact of €23 million. (31 December 2011: €16 million negative and €12 million positive respectively).

New Ireland's earnings are indirectly exposed to changes in equity markets. This arises because a management fee is charged on the value of some €3 billion of equities held for policyholders in insurance contracts. As equity markets move up and down, this gives rise to a change in the current and discounted future stream of equity-related fees which is reflected in NIAC's earnings. Every 1% fall in equity markets applied to positions at 31 December 2012, would have reduced NIAC's earnings by €1 million (31 December 2011: €1.2 million reduction). Every 1% increase would have had an equal and opposite impact.

#### 3.4 Life Insurance Risk

The information below is additional disclosure and it does not form an integral part of the audited financial statements as described in the Basis of preparation on page 149.

#### Key Points:

- The insurance market in Ireland remains challenging but with opportunities for the larger companies in the market.
- Persistency rates continue to improve towards the long term average assumptions and management of persistency remains a key focus.
- On a wider scale, the outlook for economic growth and the normalisation of eurozone bond markets are two key factors for the insurance market in general.

The information below forms an integral part of the audited financial statements as described in the Basis of preparation on page 149.

#### Definition

Life insurance risk is defined as the volatility in the amount and timing of claims caused by an unexpected change in mortality, longevity, persistency or morbidity. Mortality risk is the risk that the claim payments incurred by the business due to deaths of assured lives within the portfolio are greater than expected. Longevity risk is the risk that claim payments incurred by the business due to the rates of survival within the portfolio of annuitants within the portfolio are greater than expected. Morbidity risk, primarily critical illness risk, is the risk that claim payments incurred by the business due to critical illness events are greater than expected. Persistency or lapse risk is the risk that customers lapse their policies earlier than expected resulting in a loss of future anticipated fees.

#### **Risk management**

Life insurance risk is underwritten and managed by NIAC, a wholly owned subsidiary of the Group. The management of insurance risk is the responsibility of the Board of NIAC. Responsibilities delegated by the Board to the Reinsurance Committee include completing a review of the reinsurance arrangements at least annually and reporting on this review to the Board Risk Committee. This includes a review of the panel of reinsurers that may be used and the optimal structure of its reinsurance arrangements. The Reinsurance Committee comprises senior members of the management team with actuarial and underwriting expertise.

#### **Risk measurement**

The amount at risk on each life insurance policy is the difference between the sum assured payable on the insured event and the reserve held. Risk experience is monitored monthly. Actual claims experience is compared to the underlying risk assumptions. Risk profits and losses are reported to senior management and reflected in new business pricing and new product design.

Insurance related market risk is outlined and quantified in the market risk section on page 86.

#### **Risk mitigation**

NIAC mitigates the potential impact of insurance risk through a number of measures. These include reinsurance, underwriting, contract design and diversification.

#### **Risk reporting**

An update on the status of life insurance risk is included in the Court Risk Report which is presented to the GRPC, the CRC and the Court on a quarterly basis.

#### **Future developments**

Solvency II is the new supervisory regime that had been expected to apply to assurers in the EU from 2014. Its implementation is, however, expected to be delayed beyond this date. It is designed to facilitate the development of a single market in insurance services in the EU, whilst at the same time securing an adequate level of consumer protection.



#### Risk Management Report

#### 3.5 Regulatory Risk

The information below is additional disclosure and it does not form an integral part of the audited financial statements as described in the Basis of preparation on page 149.

#### **Key Points:**

- The regulatory environment remained challenging during 2012, as policymakers and regulators continued to strengthen regulation and supervision in response to the events of 2007 / 2008 and subsequent economic and financial stress with consequent workload implications.
- Key focus during the year was ensuring compliance with a multiplicity of regulatory requirements emanating from the Central Bank of Ireland and the FSA in the UK.
- The heavy regulatory and compliance agenda is expected to continue in 2013 and beyond with strong Group focus on continuing compliance with regulatory obligations.
- On 4 October 2012, the Central Bank of Ireland reprimanded the Group and imposed a monetary penalty of €120,000 in relation to breaches of Section 31(3) of the Asset Covered Securities Act 2001 and Regulation 16 of the European Communities (Licensing and Supervision of Credit Institutions) Regulations 1992. The integrity of the Covered Asset Pool was not impacted in any way and the Central Bank has confirmed that the matter is now closed.
- CRD IV will implement Basel III rules in the EU. The legislation is currently in draft form with consideration of the final proposals now expected in H1 2013. The rules are expected to be implemented on a phased basis commencing in 2014 and currently planned to complete by 2019. In the absence of final legislation, and in line with other financial institutions, the impact on the Group's capital ratios, in the absence of mitigating actions, is expected to be material.

#### Definition

Regulatory risk is the risk of failure to meet new or existing regulatory and / or legislative requirements and deadlines or to embed requirements into processes. It also includes the risk to the Group's capital, liquidity and profitability from the impact of future legislative and regulatory changes. It arises from a failure to comply with the laws, regulations or codes applicable to the financial services industry in the jurisdictions within which the Group operates. Non-compliance has adverse reputational and financial implications and may lead to fines, public reprimands, enforced suspension of operations or, in extreme cases, withdrawal of authorisation to operate.

# Risk management, measurement and reporting

The Group manages regulatory risk under a regulatory risk overall framework. This is implemented by accountable executives, monitored primarily by the Group Regulatory Compliance and Operational Risk Committee (GRCORC), and within the overall Group risk governance structure outlined on page 50 and supported by the Group Regulatory Compliance and Operational Risk (GRCOR) function. The effective management of regulatory risk is primarily the responsibility of business management.

As detailed in the Group's risk appetite statement, the Group adopts a zerotolerance to regulatory risk, however acknowledges that instances may occur as a consequence of being in business. The Group has therefore established a formal approach to ensure the identification, assessment, monitoring, management and reporting of these instances. The Group also undertakes risk based regulatory and compliance monitoring, and annual monitoring plans are in place and reviewed regularly to reflect changes or emerging risks. Business Unit regulatory compliance reports are analysed and reviewed at Divisional and Group levels. The current status of regulatory risk is reported to senior executives and Court members through the Court Risk Report on a quarterly basis.

#### **Risk mitigation**

Risk mitigants include the early identification, appropriate assessment and measurement and reporting of risks, however the primary risk mitigants for regulatory risk are the appropriate controls in place throughout the business. A robust mandatory training programme to support the Group's strong compliance culture is in place.



#### 3.6 Operational Risk

#### **Key Points:**

- The Group has continued to implement various enhancements to its Operational Risk Management Framework including organisational, process and competency initiatives designed to ensure the Group's Risk Framework remains appropriate.
- Regulatory bodies within all relevant jurisdictions have increased their focus on Operational Risk in 2012. The Group continues to constructively engage with supervisors and is committed to meeting its regulatory obligations including adopting the latest 'Principles for the Sound Management of Operational Risk' issued by the Basel Committee on Banking Supervision in June 2011.

#### Definition

The Group faces operational risks in the normal pursuit of its business objectives. Operational Risk is defined as the risk of loss resulting from inadequate or failed internal processes and systems, or from external events. As such, operational risk encompasses a very broad range of sources of potential financial loss which the Group actively seeks to mitigate, transfer and control including for instance, business continuity, fraud, outsourcing and technology risks.

#### **Risk management**

The primary goals of operational risk management and assurance are ensuring the sustainability of the Group's operations and the protection of its reputation; by controlling, mitigating or transferring the risk of financial losses. By its nature, operational risk cannot be fully eliminated, however the Group has established a formal approach to the management of operational risk in the form of an 'Operational Risk Management Framework' which defines the Group's approach to identifying, assessing, managing, monitoring and reporting the operational risks which may impact the achievement of the Group's business objectives. It consists of inter alia:

- formulation and dissemination of a Group Operational Risk policy;
- establishment of organisational structures for the oversight, monitoring and management of operational risk throughout the Group;
- embedding the operational risk management process and standards in business and support units throughout the Group; and

 maintaining competencies of relevant staff in the operational risk management process and awareness of potential exposures.

#### **Operational risk policy**

The Group's exposure to operational risk is governed by policy formulated by the Group Regulatory Compliance and Operational Risk Committee (GRCORC) and approved by the CRC within the overall Group risk governance structure outlined on page 50.

#### **Risk mitigation and transfer**

In addition to business unit risk mitigation initiatives, the Group implements specific policies and risk mitigation measures for key operational risks, including financial crime, data protection and privacy, outsourcing and business continuity risks. This strategy is further supported by risk transfer mechanisms such as the Group's insurance programme, whereby selected risks are reinsured externally.

The Group holds Pillar I regulatory capital to cover the potential financial impact of operational risk events, and has adopted the Standardised Approach (TSA) to determine its capital requirement.

#### **Operational risk events**

An operational risk event is any circumstance where as a result of an operational risk materialising, the Group has, or could have made a gross, financial loss. A standard reporting threshold is used across the Group for recording such events and for standard inputs to COREP reporting to the Central Bank of Ireland. Every business unit within the Group submits detailed operational risk event information. This information includes the gross loss amount, direct and indirect recoveries and causes and remediation initiatives.

#### **Risk reporting**

The Court receives a quarterly operational risk update via the Court Risk Report. In addition, there is an annual challenge and review process in place to enable the Court to consider the adequacy of Groupwide operational risk management processes and whether residual risks remain within the Group's Risk Appetite.

The Head of the GRCOR function reports to the GRCORC on the status of operational risk in the Group, including the status of the top operational risks across the Group and the progress of associated risk mitigation initiatives, significant loss events and the nature, scale and frequency of overall losses.

<u>Business Review</u>

Governance

92

## 3.7 Business and Strategic Risk

#### **Key Points:**

- Macroeconomic conditions remain challenging and impact the pace of recovery in the Group's performance.
- The outlook for official interest rates is for rates to remain lower for longer impacting the Group's margin.
- The Group remains exposed to residual risk from eurozone economies and the potential for a prolonged period of low or no economic growth.
- The Group is reducing its usage of Monetary Authority funding.

#### Definition

Business risk is the volatility of the Group's projected outcomes (e.g. income, net worth or reputation), associated with damage to the franchise or operational economics of a Group's business and reflected in the income or net worth of the Group. It includes volatilities caused by changes in the competitive environment, new market entrants, new products or failure to develop and execute a strategy or anticipate or mitigate a related risk. Typically business risk occurs in a one year time-frame and relates to volatilities in earnings caused by changes in the competitive environment, new market entrants and / or the introduction of new products or inflexibility in the cost base. Strategic risk relates generally to a longer timeframe and pertains to volatilities in earnings arising from a failure to develop or execute an appropriate strategy.

# Risk management, measurement and reporting

The Group reviews business and strategic risk as part of the annual risk identification process. The risk is managed on a divisional basis, and measured quarterly, with a scorecard addressing moves in key indicators around income diversification, margin trends, customer advocacy, direct and indirect costs and staff turnover. Input from the Group's divisions is collated by Risk Strategy, Analysis & Reporting, who liaise with Group Finance to provide an overall Group context and assess the impact of changes in the environment on the Group's business plan. An update is provided quarterly in the Court Risk Report.

#### **Risk mitigation**

The Group mitigates Business Risk through business planning methods, such as the diversification of revenue streams, cost base management and oversight of business plans. At an operational level, the Group's annual budget process sets expectation at a business unit level for volumes and margins. The tracking of actual volumes and margins against budgeted levels is a key financial management process in the mitigation of business risk. In the case of Strategic Risk, this risk is mitigated through update to the Court on industry developments, and the Group's EU Restructuring Plan commitments. The Group's EU Restructuring Plan commitments are monitored by an EC appointed Monitoring Trustee with updates on progress provided by Group Strategy Development to the Project Steering Committee comprising primarily members of the Group executive and the Court through the CEO Report.



#### 3.8 Pension Risk

#### Key point:

The Group carried out an extensive review of its pension schemes to address the pension deficit in 2010, and implemented a
series of benefit reductions to reduce the underlying deficit. Due to adverse market conditions impacting the value of liabilities,
deficits still exist in all Defined Benefit (DB) schemes. As the pension funds continue to be subject to market fluctuations, and
interest rate and inflation risks, a level of volatility associated with pension funding also remains. Therefore, as a result of the
current financial market difficulties and recent changes to both pension and accounting regulations, a further review of the
Group's pension schemes has been initiated.

#### Definition

Pension risk is the risk that the assets in the Group's defined benefit pension schemes fail to generate returns that are sufficient to meet the schemes' liabilities and the Group, as sponsor, would elect to or may have to make up the shortfall, or a significant part of it.

# Risk management, measurement and reporting

The Group maintains a number of defined benefit pension schemes for past and current employees. The Group's net IAS 19 pension deficit at 31 December 2012 was €1.2 billion (31 December 2011: €0.4 billion). The investment policy pursued to meet the schemes' estimated future liabilities is a matter for the Trustees and the schemes' Investment Committees. The Group, as sponsor, is afforded an opportunity to communicate its views on investment strategy to the Trustees and receives regular updates including scenario analysis of pension risk.

The Court receives quarterly updates on pension risk through the Court Risk Report. In addition, there is an annual review of pension risk to ensure that the Court is satisfied with the processes in place to manage the risk and that residual risk is within the Group's risk appetite.

#### **Risk mitigation**

In order to mitigate pension risk, a new scheme was introduced in 2006 for all new entrants which adjusted terms for new members (see note 44). In 2010, the Group carried out an extensive pensions review in order to address the pension deficit by a combination of benefits restructuring and additional employer contributions over a period of time. However a deficit still exists and as the pension funds are subject to market fluctuations, and interest rate and inflation risks, a level of volatility associated with pension funding also remains. As a result of the current financial market difficulties and recent changes to both pension and accounting regulations, a further review of the Group's pension schemes has therefore been initiated.

<u>Business Review</u>

## 3.9 Reputation Risk

#### Key point:

• The reputation of the Group continues to be adversely impacted by the ongoing financial crisis. Within this context, the actions and achievements of the Group over the past twelve months, most notably completion of the targeted €10 billion in Ioan disposals, the Group's ability to generate and maintain customer deposits, issuing covered bonds and Tier 2 capital, refinancing of the Contingent Convertible Capital note, and meeting the targets for new and increased lending to the Irish mortgage and SME markets, has succeeded in enhancing the Group's reputation.

#### Definition

Reputation risk is defined as the risk of loss / volatility of earnings arising from adverse perception of the Group's image on part of customers, suppliers, investors, counterparties, shareholders and regulators. This risk typically materialises through a loss of business in the areas affected. The Group uses business and management processes to manage this risk.

# Risk management, measurement and reporting

Group Communications is the primary function responsible for managing reputation risk. It includes all external and internal communications, government relations and corporate responsibility, helping to reinforce the Group's reputation with its employees, customers, government, general public and the wider community. Reputation risk indicators are tracked on an ongoing basis. These indicators include external market conditions and risk events which may have the potential to impact reputation.

The Group reviews reputation risk as part of the annual risk identification process. Quarterly updates are reported to the GRPC, the CRC and the Court as part of the Court Risk Report. In addition there is an annual review of reputation risk to ensure that the Court is comfortable with the processes in place to manage reputation risk and that residual risk is within the Group's risk appetite.

#### **Risk mitigation**

A wide range of processes and structures are used to identify, assess and mitigate the potential risk to the Group's reputation. Managing the Group in a manner that ensures that the potential impact on the Group's reputation is taken into account in decision making is paramount in mitigating against reputation risk.



#### **Risk Management Report**

#### 4 Capital Management

#### **Key Points:**

The Group remained strongly capitalised throughout 2012.

- The Core tier 1 (PCAR / EBA) ratio at 31 December 2012 of 14.4% compares to 14.3% at 31 December 2011 primarily driven by lower Risk Weighted Assets (RWAs) partly offset by losses in the year ended 31 December 2012.
- RWAs of €56.5 billion at 31 December 2012 are €10.6 billion lower than 31 December 2011 (€67.1 billion) due primarily to a reduction in the quantum of loans and advances to customers and the impact of a higher level of impaired loans at 31 December 2012 as compared to 31 December 2011.
- In December 2012, the Group launched a highly successful €0.25 billion ten year Lower tier 2 capital issuance. The bond carried a coupon of 10%.
- In January 2013 the State sold 100% of its holding of the €1 billion 10% Convertible Contingent Capital tier 2 Notes due 2016 (the 'Notes') in Bank of Ireland at a price of 101% of their par value plus accrued interest. The coupon and the conversion features of the Notes remain unchanged. A diverse group of international institutional investors agreed to purchase the Notes.
- CRD IV which implements Basel III rules in the EU is currently in draft legislation form, with final consideration expected in H1 2013. The rules are expected to be implemented on a phased basis commencing in 2014 and currently planned to complete by 2019 and could have a significant impact on the Group's capital position.

The information below forms an integral part of the audited financial statements as described in the Basis of preparation on page 149.

# Capital Management Objectives and Policies

The objectives of the Group's capital management policy are to ensure that the Group has sufficient capital to cover the risks of its business and support its strategy and at all times to comply with regulatory capital requirements. It seeks to minimise refinancing risk by managing the maturity profile of non-equity capital whilst the currency mix of capital is managed to ensure that the sensitivity of capital ratios to currency movements is minimised. The capital adequacy requirements set by the Central Bank of Ireland are used by the Group as the basis for its capital management. These requirements set a floor under which capital levels must not fall. The Group seeks to maintain sufficient capital to ensure that even under difficult conditions these requirements are met.

The information below is additional disclosure and it does not form an integral part of the audited financial statements as described in the Basis of preparation on page 149.

The EU Capital Requirements Directive (CRD I) came into force on 1 January 2007 and is divided into three sections commonly referred to as Pillars. Pillar I introduced the Internal Ratings Based Approach (IRBA) which permits banks to use their own internal rating systems to calculate their capital requirements for credit risk. Use of IRBA is subject to regulatory approval. Where credit portfolios are not subject to IRBA, the calculation of the minimum capital requirements is subject to the Standardised Approach. Pillar II of the CRD deals with the regulatory response to the first pillar whereby banks undertake an Internal Capital Adequacy Assessment Process (ICAAP) which is then subject to supervisory review. Pillar III of the CRD (Market Discipline) involves the disclosure of a range of qualitative and quantitative information relating to capital and risk. The CRD also introduced a requirement to calculate capital requirements, and to set capital aside, with respect to operational risk. In assessing capital adequacy the Group is also required to set capital aside for market risk. The Group considers other methodologies of capital metrics used by rating agencies. Separately it also calculates economic capital based on its own internal models. The Group stress

tests the capital held to ensure that under difficult conditions, it continues to comply with regulatory minimum ratios.

#### Basel III

The Basel III framework is a comprehensive set of reform measures, developed by the Basel Committee on Banking Supervision, to strengthen the regulation, supervision and risk management of the banking sector. Final rules were issued by the Committee in December 2010 (revised July 2011).On July 20 2011, the European Commission issued its legislative proposals on a revision of the Capital Requirements Directive (CRD), which seeks primarily to apply the Basel III framework in the EU. These proposals have recast the contents of the CRD into a revised CRD and a new Capital Requirements Regulation (CRR) which are commonly referred to as the CRR / CRD IV proposals. When implemented, these regulations would have significant implications for the Group from both a capital and liquidity perspective.

As the CRR / CRD IV proposals have not yet been finalised and the date for implementation is not yet known, clarification is awaited from regulatory authorities on a number of technical and other factors which could materially impact the Group. Consequently, there remains uncertainty over the final impact of these regulations on the Group.

# **Business Review**

# Capital Management (continued)

From a capital perspective, the transitional arrangements currently proposed for implemention are as follows:

- national implementation of increased capital requirements are assumed to begin on 1 January 2014;
- there will be a five year phase-in period for new deductions and regulatory adjustments to Common equity tier 1 capital assumed to commence on 1 January 2014;
- the de-recognition of non-qualifying non-common Tier 1 and Tier 2 capital instruments is expected be phased in over 10 years from 1 January 2014;
- State-aid instruments are expected to qualify 100% as Common equity tier 1 capital until 31 December 2017, subject to certain conditions
- requirements for changes to minimum capital ratios, including capital conservation and countercyclical buffers, as well as additional requirements for globally and domestically systemically important banks, are expected to be phased in from 2014 to 2019.

The significant categories of new capital deductions and regulatory adjustments are expected to be phased-in over the five year period from 1 January 2014 include:

- pensions deficit add back;
- significant investments in nonconsolidated financial institutions;
- expected loss net of provisions;
- deferred tax assets not relating to temporary differences; and
- unrealised losses on available-for-sale securities.

The proposed significant changes to risk weighted assets (RWA) include:

- credit valuation adjustment;
- financial institutions correlation factor;
- securitisations; and
- SME reduction factor.

#### **Regulatory Initiatives**

In October 2012 Bank of Ireland exceeded the required 9% Core tier 1 ratio including the sovereign buffer as stated in the EBA December 2011 Recommendation. The Group's Core tier 1 ratio at 30 June 2012, for the purpose of the EBA Capital Exercise, of 13.8% was €3 billion or 4.8% in excess of the 9% Core tier 1 capital requirement. The Group's Core tier 1 ratio was calculated using the methodology set out in the EBA December 2011 Recommendation and reflected the exceptional and temporary capital buffer against sovereign debt exposures based on market prices as at the end of September 2011. As noted by the Central Bank of Ireland the results showed that the Group did not require any additional capital.

The information below forms an integral part of the audited financial statements as described in the Basis of preparation on page 149.

#### **Capital resources**

The following table sets out the Group's capital resources.

| Group capital resources                  | 31 December 2012<br>€m | 31 December 2011<br>€m |
|--|------------------------|------------------------|
| Equity (including other equity reserves) | 8,566                  | 10,177                 |
| Non-cumulative preference stock          | 25                     | 25                     |
| Non-controlling interests – equity       | 13                     | 50                     |
| Undated subordinated loan capital        | 165                    | 162                    |
| Dated subordinated loan capital          | 1,542                  | 1,264                  |
| Total capital resources                  | 10,311                 | 11,678                 |

The information below is additional disclosure and it does not form an integral part of the audited financial statements as described in the Basis of preparation on page 149.

In the year ended 31 December 2012 the Group's total capital resources decreased by  $\in$ 1.4 billion to  $\in$ 10.3 billion due primarily to:

- the loss after tax arising during the year ended 31 December 2012 driven by impairment charges on loans and advances to customers;
- the payment of €0.2 billion in dividends for the State's preference shares, partly offset by;
- the issuance of €0.25 billion Lower tier 2 subordinated debt in December 2012.



# Governance Corporate Governance Statement

The Court of Directors (the Court) is accountable to stockholders for the overall direction and control of the Group. It is committed to high standards of governance designed to protect the interests of stockholders and all other stakeholders while promoting the highest standards of integrity, transparency and accountability.

The Court's role is to provide leadership of the Group within the boundaries of Risk Appetite and a framework of prudent and effective controls which enable risk to be identified, assessed, measured and controlled. The Court sets the Group's strategic aims, ensuring that the necessary financial and human resources are in place for the Group to meet its objectives and review management performance.

The Court's oversight of risk and control is facilitated through delegation of certain responsibilities to Committees of the Court, the principal Committees being the Group Audit Committee (GAC), the Court Risk Committee (CRC), the Nomination and Governance Committee and the Group Remuneration Committee. Details of these Committees are set out on pages 101 to 106 and 123.

A key objective of the Group's governance framework is to ensure compliance with applicable legal and regulatory requirements. The Group is subject to the Central Bank of Ireland's Corporate Governance Code for Credit Institutions and Insurance Undertakings (the CBI Irish Code which is available on www.centralbank.ie). The Governor and Company of the Bank of Ireland (the Bank) is subject to the additional requirements of Appendix 1 of the CBI Irish Code for major institutions. It is also subject to the UK

Corporate Governance Code 2010 and the Irish Corporate Governance Annex (the 'UK Code' published by the Financial Reporting Council in the UK). The UK Code, as updated in September 2012, will apply to the Bank for the financial year ended 31 December 2013 and its implications for the Bank have been considered. The Directors believe that the Group complied with the CBI Irish Code and the UK Code throughout 2012, otherwise than as set out below, and this report describes how the Bank applies the main and supporting principles of the UK Code. Specifically, the Group has complied with the provisions of the UK Code throughout the year ended 31 December 2012, except in the case of Tom Considine's membership of the GAC and Joe Walsh's membership of the Group Remuneration Committee and the fact that Tom Considine and Joe Walsh are not required to put themselves up for reelection on an annual basis - see comments on independence on page 100. This report also covers the disclosure requirements set out in the Irish Corporate Governance Annex, which supplement the requirements of the UK Code with additional corporate governance provisions.

In 2012 the Group completed a programme to ensure full and ongoing compliance with the Fitness and Probity standards (the Standards) introduced by the Central Bank of Ireland on 1 December 2011. The Standards apply to persons performing a prescribed 'controlled function' or 'pre-approval controlled function' in a Regulated Financial Service Provider. The Standards are based on requirements of competence, capability, honesty, integrity and financial prudence. The Group believes it has robust governance arrangements, which include a clear organisational structure with well defined, transparent and consistent lines of responsibility, effective processes to identify, manage, monitor and report the risks to which it is or might be exposed, adequate internal control mechanisms, including sound administrative and accounting procedures, IT systems and controls. The system of governance is subject to regular internal review.



Governance

**Business Review** 

# **Business Review**

# The Court of Directors

#### **Board Size and Composition**

At close of business on 31 December 2012, the Court comprised thirteen Directors: the Governor, who was independent on appointment, two executive Directors and ten non-executive Directors, six of whom are independent non-executive Directors.

Board renewal and restructuring continued in 2012 with the following changes to the composition of the Court: two independent non-executive Directors, Kent Atkinson and Patrick Haren, were appointed to the Court on 20 January 2012; Andrew Keating was appointed Group Chief Financial Officer and an executive Director of the Court on 1 February 2012; two non-executive Directors, Wilbur L Ross Jr and Prem Watsa, joined the Court on 20 June 2012; Archie Kane was appointed to the Court on 20 June 2012 and appointed Governor on 29 June 2012, following the retirement of Pat Molloy as a Director and Governor on that date.

In accordance with the UK Code which requires the annual re-election of all directors of the Bank and subject to the Bank's Bye-Laws, all Directors retired at the Annual General Court (AGC) held on 24 April 2012, with the exception of Tom Considine and Joe Walsh, who were nominated to the Court by the Minister for Finance. Jerome Kennedy retired from the Court at the conclusion of the AGC. The following Directors, being eligible, offered themselves for election at the AGC and were elected: Kent Atkinson, Patrick Butler, Patrick Haren, Andrew Keating and Patrick Mulvihill. The following Directors offered themselves for re-election and were re-elected: Pat Molloy, Richie Boucher, Patrick Kennedy and Patrick O'Sullivan.

Biographical details, including each Director's background and experience, are set out on pages 115 to 121.

The composition of the Court is reviewed by the Nomination and Governance Committee and the Court to ensure that there is an appropriate mix of skills and experience. This includes an assessment of the skills profile of the Court and succession for key roles to ensure a comprehensive understanding of the Group's activities and the risks associated with them. The Court regards its current size and composition as sufficient to provide the broad range of skills and experience necessary to govern the business effectively, while enabling full and constructive participation by all Directors; it also ensures that the principal Court Committees are appropriately resourced. The Group ensures that individual Directors of the Court have sufficient time to dedicate to their duties, having regard to the limits on the number of directorships held by any individual Director as set out in the CBI Irish Code. Under the terms of the CBI Irish Code, where one of the directorships held is in a

major institution, the number of directorships of credit institutions and insurance undertakings held by a director shall not exceed three and is limited to five directorships in total. Confirmation of directorships was sought from each Director in 2012. This review indicated that, except in the case of one Director. the Directors were within the limits set out in the CBI Irish Code. In the one case, the Central Bank of Ireland granted a derogation from the requirements contained in paragraph 7.7 and 7.8 of the CBI Irish Code (relating to restrictions on the number of directorships held in other financial and non-financial institutions)

The Court held thirteen scheduled and five unscheduled meetings during the year ended 31 December 2012.

Agendas and papers are circulated prior to each meeting to provide the Directors with relevant information to enable them to discharge fully their duties. The Group Secretary provides dedicated support for Directors on any matter relevant to the business on which they require advice separately from or additional to that available in the normal Court process.



#### Role of the Court

The Court has the following schedule of matters specifically reserved for its decision, which is reviewed and updated regularly:

- the determination of strategy;
- determination of risk appetite;
- reviewing and agreeing company values with management;
- overseeing the management of the business, including control systems and risk management;
- overseeing corporate governance and succession planning;
- approving material acquisitions and disposals;
- approving capital expenditure (in excess of €40 million);
- approving guarantees entered into by the Group, other than in the normal course of business;
- approving changes in Group pension schemes; and
- the technical approval of equity underwriting sums of greater than €250 million for Rights Issues or Initial Public Offerings, noting that the Bank is not engaged in this type of business.

The Court is responsible for approving high-level policy and strategic direction in relation to the nature and scale of risk that the Group is prepared to assume to achieve its strategic objectives. The Court ensures that an appropriate system of internal control is maintained and reviews its effectiveness. Specifically, the Court:

- sets the Group's Risk Appetite incorporating high level risk limits;
- approves the Group Risk Framework, incorporating Risk Strategy, the Group's Credit Policy and policies governing Market and Liquidity Risk;
- approves the stress testing and capital plans under the Group's Internal Capital Adequacy Assessment Process (ICAAP); and
- approves other high-level risk limits as required by Credit, Capital, Liquidity and Market Risk policies.

The Court receives regular updates on the Group's risk environment and exposure to the Group's material risk types through a Court Risk Report reviewed quarterly (and monthly for Liquidity, Credit and Capital).

The Court is also responsible for endorsing the appointment of individuals who may have a material impact on the risk profile of the Group and monitoring on an ongoing basis their appropriateness for the role. The removal from office of the head of a 'control function', as defined in the CBI Irish Code, is also subject to Court approval.

At its meetings in 2012, the Court considered and determined the implementation of Group Strategy in the context of Government support for the Group. The following are amongst matters which received significant Court focus during 2012:

- the evolving capital and liquidity position throughout 2012;
- the financial performance of the Group;
- the performance of the Group's individual businesses and in particular its UK subsidiary Bank of Ireland (UK) plc;
- the cost reduction programme;
- deleveraging, sale of businesses and non-core loan portfolios;
- significant investments designed to improve the customer experience of dealing with the Group and to enhance efficiency;
- the Mortgage Arrears Resolution Strategy (MARS);
- IT disaster recovery and contingency arrangements;
- the securities repurchase transaction between the Bank and the Irish Bank Resolution Corporation;
- developments in the regulatory and corporate governance environment; and
- the pensions deficit.

The Court received updates from the Group's principal businesses on the execution of their business strategy and considered reports from each of the principal Court Committees. Details of the number of scheduled meetings of the Court and its Committees and attendance by individual Directors are set out on page 108. The terms of reference of the Committees are reviewed annually by the relevant Committees and by the Court and are available on the Group's website (www.bankofireland.com) or by request to the Group Secretary. The Chairman and the non-executive Directors meet without the Executive Directors present, at least once annually, to discuss a range of business matters.

The Bank has in place Directors' and Officers' liability insurance in respect of legal actions against its Directors; however this insurance cover does not extend to fraudulent or dishonest behaviour.

**Governor and Group Chief Executive** 

The respective roles of the Governor, who is Chairman of the Court, and the Group Chief Executive, which are separate, are set out in writing and have been agreed by the Court. The Governor oversees the operation and effectiveness of the Court. He also ensures that there is effective communication with stockholders and promotes compliance with the highest standards of corporate governance. The Governor commits a substantial amount of time to the Group and his role has priority over any other business commitment.

The Group Chief Executive is responsible for execution of agreed strategy, holds delegated authority from the Court for the day to day management of the business and has ultimate executive responsibility for the Group's operations, compliance and performance. The Group Chief Executive's contract must be reviewed at least every five years and was last reviewed in 2010.

#### **Board Balance and Independence**

The Court has considered the principles relating to independence contained in the CBI Irish Code and the UK Code. The Governor was considered independent on appointment. The Court has determined that each current non-executive Director,

# **Business Review**

## The Court of Directors (continued)

with the exception of Tom Considine, Joe Walsh, Wilbur L Ross Jr and Prem Watsa, is independent within the meaning of the CBI Irish Code and the UK Code. Tom Considine and Joe Walsh were nominated by the Minister for Finance under the terms of the Credit Institutions (Financial Support) Scheme, 2008 and are not required to stand for election or regular reelection by stockholders. Wilbur L Ross Jr and Prem Watsa represent significant shareholders in the Bank. These Directors are not, therefore, considered independent by reference to the terms of the CBI Irish Code and the UK Code. The Court values and benefits from their judgement and the quality of their contribution to the deliberations of the Court and, in the case of Tom Considine and Joe Walsh, its Committees, Each of the Governor, Deputy Governor and all of the non-executive Directors bring independent challenge and judgement to the deliberations of the Court through their character, objectivity and integrity and all are considered independent of management in accordance with the criteria set out in the NYSE Corporate Governance Standards.

# Credit Institutions (Stabilisation) Act 2010

The Credit Institutions (Stabilisation) Act 2010 (the Stabilisation Act) has given the Minister for Finance, extensive powers regarding the affairs, assets and liabilities of certain covered financial institutions in Ireland, including the Bank. The period of effectiveness of the Stabilisation Act has been extended, by resolution of both houses of the Oireachtas (Irish Parliament), for a period of 24 months, from 31 December 2012 to 31 December 2014. Section 48 of the Stabilisation Act imposes a duty on the Directors of the Bank to align the activities of the Bank and the duties and responsibilities of the Directors, officers and employees of the Bank with the public interest and the other purposes of the Stabilisation Act (as set out in Section 4 of the Stabilisation Act). This duty is owed by the Directors to the Minister, on behalf of the State, and takes priority over any other duty of the

Directors. The statutory framework for a resolution regime dealing with failing credit institutions comprised in the Central Bank and Credit Institutions (Resolution) Act, 2011 ('Resolution Act') will apply to all authorised credit institutions in the State, including the Bank, once the Stabilisation Act expires.

For further information on the Stabilisation Act, please see note 55.

#### Appointments to the Court and role of Nomination and Governance Committee

The Group Nomination and Governance Committee is chaired by the Governor and its composition is fully compliant with the CBI Irish Code and the UK Code. Biographical details, including each member's background and experience, are set out on pages 115 to 121. The Committee is responsible for leading the process for succession to the position of Group Chief Executive and positions on the Court and overseeing the selection process for key subsidiary Board nonexecutive appointments and renewals. The Committee, with the support of the Group Secretary, monitors developments in corporate governance, assesses the implications of such developments for the Group and advises the Court accordingly. It is also charged with overseeing the Group's Corporate Responsibility Programme.

In addition to reviewing the size and composition of the Court, the Committee is also responsible for reviewing the balance on the Court and its principal Committees and recommending the appointment of any new Directors to the Court. The Committee regularly reviews succession plans for the Court in the context of the Group's strategy and the skills, knowledge and experience of current Directors and makes appropriate recommendations to the Court. The Court is responsible for the appointment of Directors (with the exception of the two Government nominated Directors). Prior to the appointment of a Director, the Committee approves a job specification,

assesses the time commitment involved and identifies the skills and experience required for the role, having regard to the formal assessment of the skills profile of the Court and succession planning. The recruitment process for non-executive Directors is supported by an experienced third party professional search firm which develops an appropriate pool of candidates and provides independent assessments of the candidates. The Group then works with that firm to shortlist candidates, conduct interviews / meetings, (including meetings with members of the Committee) and complete comprehensive due diligence. This includes satisfying itself as to the candidates' independence, fitness and probity, and assessing and documenting its consideration of possible conflicts of interests. A recommendation is then made to the Court. Appointments will not proceed where conflicts emerge which are significant to the overall work of the Board. The processes described above were followed in the selection and appointment of Archie Kane, Kent Atkinson and Patrick Haren to the Court in 2012. The external search process was not employed in relation to Wilbur L Ross Jr and Prem Watsa who were appointed to the Court as representatives of significant shareholders. The Nomination and Governance Committee considered fully the independence, fitness, probity and potential conflicts of interest of Wilbur L Ross Jr and Prem Watsa. A similar selection process to that described above, including the use of an external search firm, was conducted by Group HR and the Group Chief Executive in the selection of Andrew Keating for recommendation to the Court for the combined role of Group Chief Financial Officer and Director.

The Court benefits from the diverse range of skills, knowledge and experience acquired by the non-executive Directors as Directors of other companies, both national and international, or as leaders in the public and private sectors. The effectiveness of the Court depends on ensuring the right balance of Directors with banking or financial services



experience and broader commercial experience. Collectively, the Court possesses skills and experience in a wide range of areas relevant to banking and business, including the following: financial services (including retail, corporate and insurance), strategy development, finance, risk management, economics, investor relations, corporate finance, mergers and acquisitions, human resources, marketing and customer relations. Directors also receive ongoing professional development (see 'Induction and Professional Development' below). Directors bring their individual knowledge, skills and experience to bear in discussions on the major challenges facing the Group.

All newly appointed Directors are provided with a comprehensive letter of appointment detailing their responsibilities as Directors, the terms of their appointments and the expected time commitment for the role. A copy of the standard terms and conditions of appointment of non-executive Directors can be inspected during normal business hours by contacting the Group Secretary.

Directors are required to devote adequate time to the business of the Group, which includes attendance at regular meetings and briefings, preparation time for meetings and visits to business units. In addition, non-executive Directors (with the exception of Wilbur L Ross Jr and Prem Watsa) are normally required to sit on at least one Committee of the Court, which involves the commitment of additional time. Certain non-executive Directors, such as the Deputy Governor and Committee Chairmen, are required to allocate additional time in fulfilling those roles.

#### Induction and Professional Development

On appointment, all non-executive Directors receive a comprehensive induction programme designed to familiarise them with the Group's operations, management and governance structures, including the functioning of the Court and the role of the key committees. New non-executive Directors undertake significant induction in relation to risk and business matters, including visits to or presentations by Group businesses and briefings with senior management.

On an ongoing basis, briefings appropriate to the business of the Group are provided to all non-executive Directors.

In order to ensure that the Directors continue to further their understanding of the issues facing the Group, Directors are provided with professional development sessions and briefings on a range of technical matters tailored to their particular requirements. During the year ended 31 December 2012, amongst the modules attended by Directors were Regulatory Updates, Operational Risk Assessment, Financial Crime Prevention and Regulatory and Economic Capital Allocation. Directors are also offered the option of attending suitable external educational courses, events or conferences designed to provide an overview of current issues of relevance to Directors.

The Directors have access to the advice and services of the Group Secretary, who is responsible for advising the Court on all governance issues and for ensuring that the Directors are provided with relevant information on a timely basis to enable them to consider issues for decision and to discharge their oversight responsibilities. The Directors also have access to the advice of the Group Legal Adviser and to independent professional advice, at the Group's expense, if and when required. Committees of the Court have similar access and are provided with sufficient resources to undertake their duties

Directors are aware that, should they have any material concern about the overall corporate governance of the Group, it should be reported without delay to the Court and, should their concerns not be satisfactorily addressed within five business days, the Directors should report the concern to the Central Bank of Ireland.

#### **Performance Evaluation**

There is a formal process in place for annual evaluation of the Court's own performance and that of its principal Committees and of individual Directors. The Court evaluates its own performance annually and also reviews the conclusions of the Group Nomination and Governance Committee in relation to the performance of individual Directors standing for election or re-election. The objective of these evaluations is to review past performance and identify any scope for improvement and, in the case of the individual evaluations, to determine whether each Director continues to contribute effectively and to demonstrate commitment to the role.

The Court and individual Director performance evaluation processes involve completion of questionnaires by Directors, one to one discussions between the Governor and each Director and presentation of the overall findings to the Court for its consideration and action as required. The evaluation process seeks to establish whether each individual contributed effectively and demonstrated commitment to the role and whether the Court as a whole is effective in discharging its responsibilities.

The evaluation covers areas such as:

- strategy setting;
- board process and performance;
- board composition and competence;
- board Information; and
- risks and controls.

As part of the overall performance evaluation process, each Director completes an assessment questionnaire and meets individually with the Senior Independent Director, to appraise the Governor's performance. The Senior Independent Director presents the results of these assessments for discussion with the Directors, without the Governor being present. He then meets the Governor to present him with the Court's conclusions on his effectiveness. The Senior Independent Director also meets individual Directors on such other occasions as are deemed appropriate.

Other Information

An external evaluation of the Board was conducted in 2011 which concluded that 'Board performance exceeded benchmarks on 45 dimensions out of 50, including critical areas such as knowledge, challenge and dissent'. The CBI Irish Code requires an external review of the Board at least once every three years. The next external Board review is scheduled for 2013.

#### **Re-election of Directors**

Non-executive Directors are normally appointed for an initial three year term, with an expectation of a further term of three years, assuming satisfactory performance. A non-executive Director is not normally expected to serve any longer than two terms. All Directors are subject to annual re-election by stockholders (other than Tom Considine and Joe Walsh, who were nominated to the Court by the Minister for Finance). In the case of Tom Considine and Joe Walsh, the requirement to stand for election and regular reelection is dispensed with for as long as the National Pension Reserve Fund Commission's investment in the Bank remains in place.

The Court plans for its own renewal with the assistance of the Nomination and Governance Committee - refer to the section above headed 'Appointments to the Court and role of Nomination and Governance Committee.'

In respect of executive Directors, no service contract exists between the Bank and any Director which provides for a notice period from the Group of greater than one year. None of the non-executive Directors has a contract of service with the Group.

#### Remuneration

The Remuneration Report, incorporating the responsibilities of the Group Remuneration Committee, is set out on pages 123 to 134.

A statement confirming that remuneration consultants appointed by the Group Remuneration Committee have no other remuneration consultancy connections with the Group is available on the Group's website (www.bankofireland.com) or by request to the Group Secretary.

#### Directors' Loans

The Companies Acts, IAS 24 and a condition imposed on the Bank's licence by the Central Bank of Ireland in August 2009 require the disclosure in the Annual Report of information on transactions between the Bank and its Directors and their connected persons. The amount of outstanding loans to Directors (and relevant loans to connected persons) is set out on pages 251 to 258.

A condition imposed on the Bank's licence by the Central Bank of Ireland in May 2010 requires the Bank to maintain a register of loans to Directors and relevant loans to their connected persons, which is updated quarterly and is available for inspection by shareholders on request for a period of one week following quarterly updates. The Group's process for ensuring compliance with the Central Bank of Ireland's Code of Practice on Lending to Related Parties has been in place since 1 January 2011. This includes the establishment of a Related Party Lending Committee of the Court, which is authorised to review and approve lending to Related Parties as defined in this Code.

#### Accountability and Audit

The Report of the Directors, including a going concern statement, is set out on pages 109 to 110. The Corporate Governance Statement forms part of the Report of the Directors.

#### Internal Controls

The Directors acknowledge their overall responsibility for the Group's systems of internal control and for reviewing their effectiveness. Such systems are designed to control, rather than eliminate, the risk of failure to achieve business objectives and can provide reasonable, but not absolute, assurance against material misstatement or loss. Such losses could arise because of the nature of the Group's business in undertaking a wide range of financial services that inherently involves varying degrees of risk. The Court has obligations as a non-US registrant under US securities laws and regulations, including the requirement to comply, where applicable, with the Sarbanes-Oxley Act of 2002 (SOx). The Group has put in place a comprehensive framework to document and test its internal control structures and procedures in line with the requirements of Section 404 of SOx, which requires, among other things, certification by management regarding the effectiveness of internal controls over financial reporting. The Group's overall control systems include:

- a clearly defined organisation structure with defined authority limits and reporting mechanisms to higher levels of management and to the Court, which support the maintenance of a strong control environment;
- Court and Management Committees with responsibility for core policy areas;
- a comprehensive set of policies and procedures relating to financial controls, asset and liability management (including interest rate, foreign currency and liquidity risk), operational risk and credit risk management (further details are given in the Risk Management Report on pages 42 to 97); such procedures include the annual preparation of detailed operational budgets for the following year and projections for subsequent years;
- monthly reporting by business units which enables progress against business objectives to be monitored, trends to be evaluated and variances to be acted upon by the Court and relevant subsidiary Boards;
- regular meetings, prior to each Court or relevant subsidiary Board, of the senior management teams, where the Executive Directors and other senior executives responsible for running the Group's businesses, amongst other matters, review performance and explore strategic and operational issues;

- reconciliation of data, consolidated into the Group's financial statements, to the underlying financial systems. A review of the consolidated data is undertaken by management to ensure that the financial position and results of the Group are appropriately reflected, through compliance with approved accounting policies and the appropriate accounting for nonroutine transactions; and
- a Code of Conduct setting out the standards of behaviour expected of all Directors, officers and employees. This covers arrangements, should the need arise, for the independent investigation and follow up of any concerns raised by staff regarding matters of financial and non-financial reporting.

The Group operates a comprehensive internal control framework over financial reporting with documented procedures and guidelines to support the preparation of the consolidated financial statements.

The main features are as follows:

- a comprehensive set of accounting policies relating to the preparation of the annual and interim financial statements in line with International Financial Reporting Standards as adopted by the European Union and as issued by the IASB;
- a Group Internal Audit function with responsibility for review and assessment of the Group's internal control framework, to provide independent, reasonable, risk based assurance to management and the Group Audit Committee (GAC) on the design and operating effectiveness of the Group's internal control framework:
- a SOx compliance framework incorporating the design and test of specific controls over key financial processes to confirm that the Group's SOx controls are appropriate to mitigate the financial reporting risks;
- a robust control process is followed as part of interim and annual financial statements preparation, involving the

appropriate level of management review and attestation of the significant account line items, and where judgements and estimates are made they are independently reviewed to ensure that they are reasonable and appropriate. This ensures that the consolidated financial information required for the interim and annual financial statements is presented fairly and disclosed appropriately;

- the Annual Report, Form 20-F and Interim Report are also subject to detailed review and approval through a structured governance process involving senior and executive finance personnel;
- summary and detailed papers are prepared for review and approval by the GAC covering all significant judgmental and technical accounting issues together with any significant presentation and disclosure matters; and
- user access to the financial reporting system is restricted to those individuals that require it for their assigned roles and responsibilities.

The Directors confirm that the Court, through its Committees, has reviewed the effectiveness of the Group's systems of internal control for the year ended 31 December 2012. This review involved consideration of the reports of the internal audit and the risk management functions, (including operational risk, regulatory risk and compliance) and establishing that appropriate action is being taken by management to address issues highlighted. In addition, any reports of the external auditors which contain details of any material control issues identified arising from their work are reviewed by the GAC, if they arise. After each meeting of the GAC, its Chairman reports to the Court on all significant issues considered by the Committee and the minutes of meetings are circulated to all members of the Court.

Following the year ended 31 December 2012, the Court reviewed the GAC's conclusions in relation to the Group's

systems of internal control and the appropriateness of the structures in place to manage and monitor them. This process involved a confirmation that a system of internal control in accordance with the Financial Reporting Council Revised Guidance on Internal Control was in place throughout the year and up to the date of the signing of these financial statements. It also involved an assessment of the ongoing process for the identification, evaluation and management of individual risks and of the roles of the various Committees and Group risk management functions and the extent to which various significant challenges facing the Group are understood and are being addressed.

#### Speak Up Policy

The Group has a Speak Up policy in place for all staff, which is in accordance with international best practice for whistle blowing arrangements and is compliant with the Sarbanes-Oxley Act. The policy encourages staff to raise concerns openly and locally. Where this is not possible or the problem has not been resolved effectively at that level, there are clear alternative senior contacts within the Group to whom the concern may be addressed. Confidential advice is available from Public Concern at Work, an independent, not-for-profit organisation, through a free phone number and a dedicated email address. In the case of concerns regarding financial reporting, fraudulent accounting or irregularities in audit work, these can be passed directly to the Chairman of the GAC, whose contact details are available from Public Concern at Work. The Chairman of the GAC is an independent non-executive Director.



Governance

**Business Review** 

# **Business Review**

## The Court of Directors (continued)

#### Group Audit Committee

At 31 December 2012, the GAC comprised five non-executive Directors. On their appointment to the Court on 20 January 2012, two independent nonexecutive Directors, Kent Atkinson and Patrick Haren, joined the GAC. Jerome Kennedy retired as a Director and Chairman of the GAC on 24 April 2012 and Kent Atkinson was appointed Chairman of the GAC with effect from that date. The Court believes that at least one, or more, members has, individually or collectively, recent and relevant financial experience. Biographical details, including each member's background and experience, are set out on pages 115 to 121. In close liaison with the CRC, which advises the Court in establishing the Group's Risk Appetite and setting standards for the Group's risk control framework, the GAC reviews the appropriateness and completeness of the system of internal control, reviews the manner and framework in which management ensures and monitors the adequacy of the nature, extent and effectiveness of internal control systems, including accounting control systems, and thereby maintains an effective system of internal control.

The GAC has responsibility for:

- monitoring the integrity of the financial statements;
- assisting the Court in meeting obligations under relevant Stock Exchange listing rules and other applicable laws and regulations including the Sarbanes-Oxley Act in the US;
- overseeing all matters relating to the relationship between the Group and the External Auditors;
- overseeing the Group Internal Audit function and its operations; and
- discharging the statutory responsibility of the Bank under Section 42 of The Companies (Auditing and Accounting) Act, 2003 and other statutes or regulations.

It reviews the procedures and processes by which non-audit services are provided by the External Auditors in order to ensure, among other things, that auditor objectivity and independence are not compromised. In this regard, a key procedural control requires that any engagement of the external auditors to provide non-audit services must be preapproved by the GAC, which also receives reports on the performance of such services.

The GAC met eight times in 2012, of which one meeting was unscheduled. Matters considered at scheduled meetings included:

- year end, interim, and Form 20-F reporting, including:
  - consideration of technical accounting and judgemental matters
  - the Going Concern assessment
  - current and forecast impairment provisions;
- the Group Impairment Policy;
- Group Internal Audit reports and findings;
- SOx and Corporate Controls review;
- the External Auditor's audit plan and external audit findings;
- the External Auditor's independence, audit fee and non-audit fee approval;
- reports from Group Regulatory Compliance and Operational Risk; and
- the Group's Pillar 3 Risk Disclosures.

An unscheduled meeting was called to consider the securities repurchase transaction between Bank of Ireland and Irish Bank Resolution Corporation Limited, and associated documentation, including a working capital review and related assurance and verification processes.

#### Court Risk Committee

At 31 December 2012, the Court Risk Committee (CRC) comprised five nonexecutive Directors. On 20 January 2012, Kent Atkinson was appointed to the Court and the CRC and on 24 April 2012 Jerome Kennedy retired from the Court and the CRC. Biographical details, including each member's background and experience, are set out on pages 115 to 121. To ensure co-ordination with the work of the GAC, the Chairman of GAC is a member of the CRC and the Chairman of the CRC is a member of the GAC. Membership is reviewed annually by the Group Nomination and Governance Committee.

The CRC makes recommendations to the Court on risk issues where the Court has reserved authority, maintains oversight of the Group's risk profile, including adherence to Group risk principles, policies and standards, and approves material risk policies within delegated discretion.

The CRC is responsible for reviewing and recommending the key risk statements, policies and frameworks that the Court has reserved authority to approve, and has a strategic role in advising on the framework / structure of the Risk Management Report in the Annual Report.

It maintains oversight of the Group's risk profile through review and consideration of the quarterly Court Risk Report and review and consideration of the minutes of the Group Risk Policy Committee (GRPC).

The CRC approves the annual risk identification process thereby ensuring that risk is properly identified and assessed and that risks are properly controlled and managed.

Ten key risk types have been identified that the Group believes could have a material impact on earnings and ability to trade in the future. With the exception of credit, liquidity and market risks where the Court has reserved authority, the CRC is responsible for approving, where applicable, the key policies in relation to the Group's other identified material risks e.g. Group Operational Risk Policy, Group Model Risk Policy, Group Reputation Risk Policy.



### The Court of Directors (continued)

#### It provides advice to the Group

Remuneration Committee, as required, to inform remuneration decisions from a risk perspective, monitors the risk elements of any due diligence appraisal of any merger or acquisition activity, considers the findings of Group Internal Audit and Group Credit Review in respect of risk management and considers the quality of the Group's external risk reporting.

It approves the terms of reference and the membership of the Group Risk Policy Committee (GRPC) annually, reviews its decisions through reports from the committee's chairman and its minutes, and reviews the findings of the annual reviews of its effectiveness.

The CRC met nine times in 2012, of which one meeting was unscheduled. In addition to the quarterly Court Risk Reports, Risk Appetite Statement, Group Risk Management Framework and Stress Testing Results, the Committee also considered, amongst other matters, the Group ICAAP Report and supporting documents, the Group Forbearance Policy, Group Credit Policy and Group Country Risk Policy as well as proposals in relation to the management of challenged assets and the Loan Modification and Resolution Strategy. The CRC considered management's assessment of risk in the Group, including management's view on the likelihood of occurrence and the mitigants available. It considered the review and challenge process, through which the Court satisfied itself in respect of the assessment of identified risk measures that do not lend themselves to being measured against readily identifiable risk metrics. The CRC received and considered updates on the implementation of measures designed to improve risk governance within the Group, including the Group's Risk Governance Structures. The quality of risk reporting and regular updates on interactions with the Regulator in relation to risk related matters were also considered by the Committee. It considered the effectiveness of the GRPC and reviewed the minutes of GRPC meetings in 2012.

The GRPC is the most senior

management risk committee and reports to the CRC. Membership comprises members of the Group Executive team and group-wide divisional and control function executives. It is responsible for managing all risk types across the Group, including monitoring and reviewing the Group's risk profile and compliance with risk appetite and other approved policy limits, and approving risk policies and actions within discretion delegated from CRC. The GRPC reviews and makes recommendations on all risk matters where the Court and the CRC has reserved authority. GRPC manages risk through review and consideration of the monthly and quarterly Court Risk Reports, considers reports from and reviews the minutes of its appointed committees, and reviews and approves business unit and sector credit policy and portfolio reviews. It approves policies and actions within the boundary parameters of Risk Appetite limits and the policies approved by the Court and CRC, taking account, as appropriate, of capital and funding considerations (e.g. Group Derivatives Policy, Group Legal Policy). All items approved by GRPC are notified to CRC through the GRPC minutes.

#### **Group Deleveraging Committee**

The Group Deleveraging Committee (GDC) was a Court-appointed Committee which monitored and oversaw the delivery of the Group's deleveraging commitments under the Group's business plan, the Central Bank of Ireland's 2011 PCAR / PLAR process and the EU / IMF Programme of Financial Support for Ireland. The GDC was chaired by a nonexecutive Director and comprised a number of the Group's executives and senior managers. The GDC met once in 2012. Representatives of the Department of Finance and Central Bank of Ireland had enhanced observer status at the GDC. The GDC was disbanded on 17 December 2012, as the Group's deleveraging commitments had been substantially met by that date.

#### Group Investment Committee (GIC)

The GIC is responsible for evaluating all material investment / divestment / capital expenditure proposals, determining those within its authority and recommending those outside its authority to the Court for its approval. It is also responsible for monitoring the implementation of such proposals and ensuring satisfactory delivery of expected benefits.

#### **Relations with Stockholders**

Communication with stockholders is given high priority. The Group seeks to provide through its Annual Report a balanced, clear assessment of the Group's performance and prospects. It also uses its website (www.bankofireland.com) to provide investors with the full text of the Annual Report and Interim Report, the Form 20-F (which is filed annually with the US Securities and Exchange Commission) and copies of presentations to analysts and investors as they are made, so that information is available to all stockholders. Annual and interim results presentations are webcast live so that all stockholders. can receive the same information at the same time. Additionally, the Investor Relations section on the Group's website is updated with all Stock Exchange releases as they are made by the Group. The Group has an active and well developed Investor Relations programme, which involves regular meetings by the Group Chief Executive, the Group Chief Financial Officer and other members of their senior executive teams and the Head of Group Investor Relations with the Group's principal institutional stockholders and with financial analysts and brokers. The Directors are kept informed on investor issues through regular reports from Group Investor Relations on the outcome of these meetings. All meetings with stockholders are conducted in such a way as to ensure that price sensitive information is not divulged. In addition, all Directors are encouraged and facilitated to hear the views of investors and analysts at first hand through their participation in conference calls following major announcements. The Court concluded that the objective of keeping Directors



## The Court of Directors (continued)

fully informed on stockholder views was achieved in the year ended 31 December 2012.

The Governor and / or the Senior Independent Director are available to stockholders if they have concerns that cannot be resolved through the normal channels. The Group's policy is to make constructive use of the Annual General Court and all stockholders are encouraged to participate. Stockholders are given the opportunity to ask questions at the Annual General Court. The Group's practice is to issue notice of the Annual General Court at least 20 working days before the meeting, in line with the requirements of the UK Code. Following the implementation in Ireland of the EU Shareholders' Rights Directive, the Bye-Laws have been amended to allow an Extraordinary General Court, other than an Extraordinary General Court called for the passing of a special resolution, to be convened by giving 14 days' notice of the meeting. At Annual General Courts, separate resolutions are proposed on each substantially separate issue and voting is conducted by way of poll. The outcome of every general meeting of the Group, including details of votes cast for, against, and abstaining, on each resolution, including proxies, are posted on the Group's website as soon as possible afterwards and released to the Irish. London and New York Stock Exchanges. It is usual for all Directors to attend all General Courts to meet Stockholders and for the Chairs of the Group Audit, Nomination and Governance and Remuneration Committees to be available to answer relevant questions. All Directors attended the Annual General Court held on 24 April 2012 and all but three Directors attended the Extraordinary General Court held on 18 June 2012. A 'Help Desk' facility is available at all General Courts to assist stockholders to resolve any specific queries that they may have.

### New York Stock Exchange (NYSE) Corporate Governance Requirements

As a non-US company listed on the NYSE, the Bank is exempt from most of the provisions of Section 303A of the NYSE corporate governance standards (NYSE Rules), which domestic US companies must follow. However, the Bank is required to provide an Annual Written Affirmation to the NYSE confirming compliance with applicable NYSE Rules and is also required to disclose any significant differences between its corporate governance practices and the requirements of the NYSE Rules applicable to US companies. As a company formed by Charter in Ireland, listed on the Irish and London Stock Exchanges and with an ADR listing on the NYSE, the Group's corporate governance practices reflect Irish law (including the provisions of the Credit Institutions (Stabilisation) Act, 2010 - see page 45), the Listing Rules of the Irish Stock Exchange and the UK Listing Authority, the CBI Irish Code and the UK Code.

Significant differences between the Group's practice and NYSE Rules arise in the following areas:

Board Committees: under NYSE Rules, listed companies must have a Nominating / Corporate Governance Committee and a Compensation Committee, both of which must be composed entirely of independent Directors. The Bank has a Nomination and Governance Committee and a Remuneration Committee, both of which are broadly similar in purpose and constitution to the Committees required by the NYSE Rules and whose terms of reference comply with the requirements of the CBI Irish Code and the UK Code. As the Group Chairman was independent on appointment, the UK Code permits him to chair the Nomination and Governance Committee and be a

member of the Group Remuneration Committee. Under NYSE Rules, listed companies must have a Board Audit Committee comprised solely of independent non-executive Directors. The GAC is composed entirely of nonexecutive Directors who are independent in accordance with NYSE Rules. However the Bank follows the UK Code recommendations, rather than the NYSE Rules, regarding the responsibilities of the Board Audit Committee, although both are broadly comparable. Joe Walsh, who is Chairman of the Group Remuneration Committee and a member of the Group Nomination and Governance Committee, and Tom Considine, who is Chairman of the CRC and a member of the GAC were nominated by the Minister for Finance under the terms of the Credit Institutions (Financial Support) Scheme, 2008, and are not considered independent by reference to the terms of the CBI Irish Code and the UK Code, but are considered independent of management in accordance with the criteria set out in the NYSE Rules. The Governor was considered independent on appointment. Otherwise, the above-mentioned Committees are composed entirely of non-executive Directors whom the Board has determined to be independent.

Corporate Governance Guidelines:
 the NYSE Rules require domestic US
 companies to adopt and disclose
 corporate governance guidelines.
 There is no equivalent requirement or
 recommendation in the CBI Irish Code
 or UK Code. The Bank complies with
 corporate governance and disclosure
 requirements set out in the CBI Irish
 Code, the UK Code and the Irish
 Corporate Governance Annex to the
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| Kent Atkinson<br>(Appointed 20 January 2012)  | 12   | ÷                  | ъ                    | ъ           | ~  | 2               | <del>،</del>                               | ÷           | I   | ı |   |                              | ı   | ı                      |   | ı                               | 2  | ~                    | ÷  | -                      |
| Richie Boucher                                | 13   | 13                 | 5                    | 5           | ı  | ı               |  | ı           | I   | ı | ı   | I                            | I   | ı                      | I   | ı                               | ı  | I                    | I  | ı                      |
| Pat Butler                                    | 13   | 13                 | Ŋ                    | ъ           | I  |                 |  | I           | 4   | 4 | ო   | ო                            | ı   |                        | ı   | ı                               | œ  | ω                    | <del>.                                    </del> | -                      |
| Tom Considine                                 | 13   | 13                 | 5                    | 5           | 7  | 7               | <b>–</b>                                   | <del></del> | ı   | ı | I   | ı                            | I   | ı                      | ı   | ı                               | ø  | ø                    | <del>.                                    </del> | -                      |
| Patrick Haren<br>(Appointed 20 January 2012)  | 12   | 12                 | വ                    | ъ           | 7  | 7               | τ-<br>-                                    | <del></del> | ı   | ı | ı   |                              | ო   | ო                      | -   | <del></del>                     | ı  | ı                    | ı  | I                      |
| Archie Kane<br>(Appointed 20 June 2012)       | ω    | ω                  | ı                    | I.          | I  | ı               |  | I           | 2   | 5 | ı   | I                            | -   | <del></del>            | ı   | ı                               | ı  | ı                    | ı  | I                      |
| Andrew Keating<br>(Appointed 1 February 2012) | 12   | 12                 | 4                    | 4           | I  | ı               |  | I           | I   | ı | I   |                              | ı.  | ı                      | I   | ı                               | I  | I                    |  | I                      |
| Jerome Kennedy<br>(Retired 24 April 2012)     | 4    | 4                  | 2                    | 2           | ო  | ო               |  | I           | I   | I | ı   | I                            | ı.  | ı                      | I   | ı                               | 2  | 2                    | ı  | I                      |
| Patrick Kennedy                               | 13   | 13                 | 5                    | 5           | ı  | ı               | ·  | ı           | ı   | ı | I   | ı                            | ю   | ო                      | -   | Ŧ                               | œ  | ø                    | <del>.                                    </del> | -                      |
| Patrick Molloy<br>(Retired 29 June 2012)      | Q    | ю                  | വ                    | വ           | ı  |                 |  | 1           | 2   | 5 | ო   | ო                            | 2   | 5                      | -   | -                               | ı  | ı                    |  | ı                      |
| Patrick Mulvihill                             | 13   | 13                 | 5                    | 5           | 7  | 7               | <del>-</del>                               | <del></del> | ı   | ı | ı   | ı                            | ı   | I                      | ı   | ı                               | œ  | 7                    | -  | -                      |
| Patrick O'Sullivan                            | 13   | 12                 | 5                    | 4           | 7  | 7               | +  | I           | 4   | 4 | ო   | ო                            | ı   | ı                      | ı   | ı                               | <del>.                                    </del> | ÷                    |  | г                      |
| Wilbur L Ross Jr<br>(Appointed 20 June 2012)  | ω    | 7                  | ı                    | ı           | I  | ı               |  | ı           | ı   | ı | ı   |                              | ı.  | ı                      | ı   | ı.                              | ı  | ı                    | ı  | I                      |
| Joe Walsh                                     | 13   | 13                 | 5                    | 5           | I  | I               |  | I           | 4   | 4 | ю   | З                            | ю   | в                      | -   | <del>ب</del>                    | ı  | I                    | ı  | I                      |
| Prem Wasta<br>(Appointed 20 June 2012)        | ω    | 7                  | ı                    | ı           | I  | ī               |  | I           | ı   | ı | ı   | I                            | ı.  | ı                      | ı   | ī                               | ı  | ·                    | ı  | I                      |
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Indicates the number of meetings held during the period the Director was a member of the Court and / or the Committee and was eligible to attend. Indicates the number of meetings attended. Column A Column B

# Report of the Directors

#### Results

For the year ended 31 December 2012 the Group made a loss before tax of  $\notin$ 2,166 million and an after tax loss of  $\notin$ 1,829 million. A loss of  $\notin$ 5 million is attributable to non-controlling interests, and a  $\notin$ 1,824 million loss is attributable to ordinary stockholders, which has been transferred to retained earnings.

#### Dividends

No dividend on ordinary stock will be paid in respect of the year ended 31 December 2012.

#### Group activities

The Group provides a range of banking and other financial services. The Chairman's Review, Group Chief Executive's Review and the Operating and Financial Review (pages 4 to 38) contain a review of the results and operations of the Group, of most recent events, and of likely future developments.

In relation to the Group's business, no contracts of significance to the Group within the meaning of LR 6.8.1(9) of the Listing Rules existed at any time during the year ended 31 December 2012.

#### Principal risks and uncertainties

Information concerning the principal risks and uncertainties facing the Group is set out in the Risk Management Report on pages 43 to 48.

#### **Capital stock**

As at 31 December 2012, the Group has 30,154,514,532 units of ordinary stock of €0.05 each of which 45,585,840 units were held in treasury stock.

#### **Takeover Bids Regulations**

The disclosures required by the European Communities (Takeover Bids (Directive 2004 / 25 / EC)) Regulations 2006 are set out in the Schedule to the Report of the Directors on pages 111 to 114.

#### Directors

The names of the members of the Court of Directors as at 31 December 2012 together with a short biographical note on each Director appear on pages 115 to 121.

At the Annual General Court (AGC) held on 24 April 2012, all Directors (with the exception of Joe Walsh and Tom Considine) retired. Jerome Kennedy did not offer himself for re-election. Kent Atkinson, Pat Butler, Patrick Haren, Andrew Keating and Patrick Mulvihill were elected and Richie Boucher, Patrick Kennedy, Patrick Molloy and Patrick O'Sullivan were re-elected on that date.

Wilbur L Ross Jr and Prem Watsa were co-opted to the Court on 20 June 2012. Archie Kane was co-opted to the Court and appointed Governor Designate on 20 June 2012. Archie Kane succeeded Patrick Molloy as Governor on 29 June 2012.

#### Remuneration

See Remuneration Report on pages 123 to 134.

#### Directors' interests

The interests of the Directors and Secretary in office at 31 December 2012 and of their spouses and minor children in the stock issued by the Bank are shown in the Remuneration Report on page 133.

#### Substantial stockholdings

There were 100,922 registered holders of the ordinary stock of the Bank at 31 December 2012. An analysis of these holdings is shown on page 351.

In accordance with LR 6.8.3 (2), details of notifications received by the Bank in respect of substantial interests in its ordinary stock are provided in the table below as at 31 December 2012 and 21 February 2013. Details of notifications of substantial interests in ordinary stock received by the Bank during the period from 31 December 2012 to 21 February 2013 are provided in the notes accompanying this table.

|   | 31 December 2012<br>% | 21 February 2013<br>% |
|---|-----------------------|-----------------------|
| National Pensions Reserve Fund Commission / Minister for Finance (NPRFC) <sup>1</sup> | 15.13                 | 15.13                 |
| Hamblin Watsa Investment Counsel Ltd  | 9.32                  | 9.32                  |
| Wilbur L Ross, Jr. WLR Recovery Fund IV, L.P.   | 9.32                  | 9.32                  |
| FMR LLC <sup>2</sup>  | 8.01                  | 7.99                  |
| The Capital Group Companies, Inc. <sup>3</sup>  | 5.00                  | 7.04                  |
| - EuroPacific Growth Fund <sup>4</sup>  | 4.90                  | 6.17                  |
| Harris Associates L.P. <sup>5</sup>   | 6.95                  | 3.97                  |
| Friedberg Global Macro Hedge Fund Limited Partnership                                 | 3.03                  | 3.03                  |

<sup>1</sup> The NPRFC has voting rights equivalent to 15.13% of all votes capable of being cast by stockholders on a poll at a General Court of the Bank. In certain circumstances, the NPRFC will have additional voting rights arising in respect of its holding of 2009 Preference Stock and pursuant to the Bank's Bye-Laws. For further information please see note 46.

<sup>2</sup> On 11 January 2013, FMR LLC notified the Bank of a disposal of voting rights, reducing its holding to 7.99%.

<sup>3</sup> Following a reorganisation, Capital Research and Management Company and Capital Group International, Inc. announced on 4 September 2012 that their holdings would be disclosed in aggregate under The Capital Group Companies, Inc. On 1 February 2013, The Capital Group Companies Inc. notified the Bank of an acquisition of voting rights increasing its holding to 6.07% and on 7 February 2013 the Bank was notified that The Capital Group Companies Inc had increased its holding of voting rights to 7.04%.

<sup>4</sup> EuroPacific Growth Fund has granted proxy voting authority to The Capital Research and Management Company, its investment adviser and consequently holds no voting rights. Notifications submitted in respect of the voting rights held by The Capital Group Companies, Inc. include EuroPacific Growth Fund's holdings. On 30 January 2013 EuroPacific Growth Fund notified the Bank separately of its stockholding of 5.17% and on 6 February 2013, the Bank received another notification from EuroPacific Growth Fund of an increase in its stockholding to 6.17%.

<sup>5</sup> Harris Associates L.P. notified the Bank of a disposal of voting rights on 11 January 2013 (to 5.89%), 15 January 2013 (to 4.88%) and 28 January 2013 (to 3.97%).



#### **Corporate Governance**

Statements by the Directors in relation to the Group's compliance with the Central Bank of Ireland's Corporate Governance Code for Credit Institutions and Insurance Undertakings, including the additional requirements of Appendix 1 applicable to major institutions, the UK Corporate Governance Code 2010 and the Irish Corporate Governance Annex of the Irish Stock Exchange are set out in the Corporate Governance Statement on pages 98 to 108. The Corporate Governance Statement forms part of the Report of the Directors.

#### Environment

The Group's environmental policy is accessible at www.bankofireland.com and details of its environmental activities are outlined in the Corporate Responsibility Report on page 136.

#### **Political donations**

Political donations are required to be disclosed under the Electoral Act 1997, as amended. The Directors, on enquiry, have satisfied themselves that there were no political donations made during the year ended 31 December 2012.

#### Branches outside the State

The Bank has established branches in the UK, France, Germany and the US.

#### **Going concern**

The Directors have considered the appropriateness of the going concern basis in preparing the financial statements for the year ended 31 December 2012 on pages 149 to 151 which forms part of the Report of the Directors.

#### Books of account

The Directors ensure that proper books and accounting records are kept at the

Bank's registered office, through the appointment of suitably qualified competent personnel, the implementation of appropriate computerised systems and the use of financial and other controls over the systems and the data.

#### Auditors

The auditors, PricewaterhouseCoopers, have indicated their willingness to continue in office in accordance with Section 160(2) of the Companies Act, 1963.

#### **Post Balance Sheet Events**

These are described in note 62 to the financial statements.

#### Archie Kane Governor

Bank of Ireland Registered Office 40 Mespil Road, Dublin 4

1 March 2013

#### Patrick O'Sullivan Deputy Governor



Bank of Ireland (S)

Governance

**Financial Statements** 

# Schedule to the Report of the Directors

#### Information required under the European Communities (Takeover Bids (Directive 2004 / 25 / EC)) Regulations 2006.

As required by these Regulations, the information contained below represents the position at 31 December 2012.

#### 1. Structure of the Bank's capital

The capital of the Bank is divided into ordinary stock, non-cumulative dollar preference stock, non-cumulative sterling preference stock and non-cumulative euro preference stock (which includes the 2009 Preference Stock).

At 31 December 2012, there was no noncumulative dollar preference stock in issue. At 31 December 2012, there were in issue 1,876,090 units of non-cumulative sterling preference stock and 3,026,598 units of non-cumulative euro preference stock. As at December 2012, there was no units of 2005 preference stock in issue. As at 31 December 2012, there were 1,837,041,304 units of 2009 Preference Stock in issue.

In November 2012, the High Court of Ireland approved a reduction in the Bank's stock premium account of €3.92 billion from €5.117 billion to €1.197 billion.

Further detail on the structure of the Bank's capital is set out in note 46 to the consolidated financial statements.

# (i) Rights and Obligations attaching to the classes of stock

#### Ordinary stock

#### **Dividend rights**

Under Irish law and under the Bye-Laws of the Bank, dividends are payable on the ordinary stock of the Bank only out of profits available for distribution. Holders of the ordinary stock of the Bank are entitled to receive such dividends as may be declared by the stockholders in General Court, provided that the dividend cannot exceed the amount recommended by the Directors. The Bank may pay stockholders such interim dividends as appear to the Directors to be justified by the profits of the Bank. No dividend on the ordinary stock may be declared unless the dividend on the dollar preference stock, the sterling preference stock, the euro preference stock (including the 2009 Preference Stock) and the 2005 Preference Stock most recently payable prior to the relevant General Court shall have been paid in cash. Any dividend which has remained unclaimed for twelve years from the date of its declaration may be forfeited and cease to remain owing by the Bank.

#### Voting rights

Voting at any General Court is by a show of hands or by poll. On a show of hands, every stockholder who is present in person or by proxy has one vote regardless of the number of units of stock held by him or her. On a poll, every stockholder who is present in person or by proxy has one vote for every unit of ordinary stock of €0.05 each, except for the voting rights of the Minister for Finance, as set out in Part 8(a) below.

A poll may be demanded by the Chairman of the meeting or by at least nine members of the Bank present in person or by proxy and entitled to vote on a poll. The necessary quorum for a General Court is ten persons present in person or by proxy and entitled to vote. All business is considered to be special business if it is transacted at an Extraordinary General Court as is all business transacted at an Annual General Court other than the declaration of a dividend, the consideration of the accounts. the balance sheet and reports of the Directors and Auditors, the election of Directors in the place of those retiring, the reappointment of the retiring Auditors, and the determination of the remuneration of the Auditors, all of which is deemed ordinary business. Special business is dealt with by way of an ordinary resolution save where a special resolution is expressly required by the Bye-Laws or the Companies Acts 1963 to 2012 in so far as they apply to the Bank from time to time (the Companies Acts). A special resolution must be passed by not less than three fourths of the votes cast by such members as being entitled so to do, vote in person or, where proxies are allowed,

by proxy at a General Court at which not less than twenty one day's notice specifying the intention to propose a resolution as a special resolution has been duly given.

Ordinary business is dealt with by way of an ordinary resolution which requires a simple majority of the votes cast by the members voting in person or by proxy at a General Court. Where an equal number of votes have been cast on any resolution the Chairman of the meeting is entitled to a second or casting vote. An Extraordinary General Court (other than an Extraordinary General Court called for the passing of a special resolution) may be called on fourteen days' notice in writing, at least, where: (i) the Bank offers the facility for stockholders to vote by electronic means accessible to all stockholders; and (ii) a special resolution reducing the period of notice to fourteen days has been passed at the immediately preceding Annual General Court or at an Extraordinary General Court held since the immediately preceding Annual General Court.

#### Liquidation rights

In the event of any surplus arising on the occasion of the liquidation of the Bank, the ordinary stockholders would be entitled to a share in that surplus pro rata to their holdings of ordinary stock.

# Renominalisation of ordinary stock - deferred stock

The Bank's ordinary stock was renominalised by Stockholders to €0.05 at the Extraordinary General Court held on 11 July 2011. Refer to note 46 for further information on the deferred stock created on the renominalisation.

The deferred stock created on the renominalisation has no voting or dividend rights and, on a return of capital on a winding up of Bank of Ireland, will have the right to receive the amount paid up thereon only after stockholders have received, in aggregate, any amounts paid up thereon plus €10 million per unit of €0.05 ordinary stock, the purpose of which is to ensure that the units of deferred stock have no economic value. The deferred stock is not transferable at any time, other than with the prior written



consent of the Directors. At the appropriate time, the Bank may redeem or repurchase the deferred stock, make an application to the High Court of Ireland for the deferred stock to be cancelled, or acquire or cancel or seek the surrender of the deferred stock (in each case for no consideration) using such other lawful means as the Directors may determine.

#### Preference stock

Any non-cumulative dollar preference stock issued will rank equivalently to the existing euro or sterling preference stock as regards entitlements to dividends.

The holders of non-cumulative sterling and euro preference stock are entitled to a fixed annual dividend, at the discretion of the Bank, in accordance with the terms and conditions relating to the issue of the particular class of preference stock. Any dividend which has remained unclaimed for twelve years from the date of its declaration may be forfeited and cease to remain owing by the Bank.

The non-cumulative sterling preference stock and the non-cumulative euro preference stock rank pari passu inter se and the right to a fixed dividend is in priority to the dividend rights of ordinary stock in the capital of the Bank. On a winding-up or other return of capital by the Bank, the non-cumulative sterling preference stockholders and the non-cumulative euro preference stockholders are entitled to receive, out of the surplus assets available for distribution to the Bank's members, an amount equal to the amount paid up on their preference stock including any preference dividend outstanding at the date of the commencement of the winding-up or other return of capital. Otherwise the preference stockholders are not entitled to any further or other right of participation in the assets of the Bank.

Bye-Law 7 enables the Directors to issue and allot new preference stock (2005 Preference Stock) which can be either redeemable or nonredeemable, and can be denominated in dollars, in euro or in sterling. Any preference stock issued

under Bye-Law 7 will rank equivalently to the existing euro and sterling preference stock as regards entitlements to dividends. Bye-Law 7 permits the substitution of all of the outstanding preferred securities in the event of the occurrence of a trigger event. A trigger event will occur when the capital adequacy requirements of the Central Bank of Ireland have been, or are expected to be, breached.

#### 2009 Preference stock

On a winding up or other return of capital of the Bank, the repayment of paid up capital (inclusive of premium) on the 2009 Preference Stock ranks pari passu with repayment of paid up nominal value (excluding premium) of the ordinary stock. The 2009 Preference Stock ranks ahead of the Ordinary Stock as regards dividends and as regards the repayment of premium on Ordinary Stock on a winding up or other return of capital of the Bank and pari passu as regards dividends with other stock or securities constituting Core tier 1 capital of the Bank (other than Ordinary Stock and other than dividends to minority interests). The 2009 Preference Stock entitles the NPRFC to receive a noncumulative cash dividend at a fixed rate of 10.25% per annum, payable annually in arrears on 20 February at the discretion of the Bank.

If a cash dividend is not paid by the Bank. the Bank shall issue units of Ordinary Stock to the NPRFC to be settled on a day determined by the Bank, in its sole discretion, provided that this must occur no later than the day on which the Bank subsequently redeems or repurchases or pays a dividend on the 2009 Preference Stock or any class of capital stock. In such circumstances the Bank is precluded from paying dividends on Ordinary Stock until payment of dividends in cash on 2009 Preference Stock resumes. The Bank will also be precluded from paying any dividend on ordinary stock where the payment of such a dividend would reduce the distributable reserves of the Bank to such an extent that the Bank would be unable to pay the next dividend due for payment on the 2009 Preference Stock.

Annual Report - year ended 31 December 2012

The 2009 Preference Stock carry the right to top-up the NPRFC's total voting rights to 25% of the total voting rights on any resolution in relation to the appointment or removal of a Director of the Bank or any resolutions to approve a change of control of the Bank (being a change in the holding of more than 50% of the voting stock of the Bank or of substantially all of the Bank's business and assets where the NPRFC's ordinary voting rights through its holding of ordinary stock fall below this level.

#### (ii) 2011 Agreements

During the year ended 31 December 2011, the NPRFC sold a portion of its holding in the Bank to a group of significant institutional investors and fund managers ('Investors'), thereby reducing its holding in the ordinary stock of the Bank from 36% to 15.13%.

In a Deed of Undertaking executed contemporaneously with that sale the Bank agreed, inter alia, that it would issue relevant securities only on a pre-emptive basis up to 29 July 2016, subject to certain specified exceptions, including any issue pursuant to existing or future authorities granted by Stockholders at an annual general court or an extraordinary general court to permit the Bank to issue relevant securities on a non pre-emptive basis.

The Bank has in a separate agreement also agreed to file at the request of the Investors one or more registration statements under the U.S. Securities Act to facilitate resale of their ordinary stock by the Investors under the U.S. Securities Act subject to customary exceptions and procedures.

The Bank also agreed to give the Investors certain limited rights in connection with the €1 billion 10% Convertible Contingent Capital tier 2 Notes due 2016 (the 'Notes') issued to the State, including in respect of the right of first refusal granted to the Investors in the event of a proposed resale of the Instrument by the State.

Governance

Financial Statements

Other Information

## Schedule to the Report of the Directors

**Business Review** 

In January 2013, the State sold 100% of its holding of the Notes in Bank of Ireland at a price of 101% of their par value plus accured interest. The coupon and the conversion features of the Notes remain unchanged. A diverse group of international institutional investors agreed to purchase the Notes.

#### (iii) Variation of class rights

The rights attached to the ordinary stock of the Bank may be varied or abrogated, either while the Bank is a going concern or during or in contemplation of a winding up, with the sanction of a resolution passed at a class meeting of the holders of the ordinary stock. Similarly, the rights, privileges, limitations or restrictions attached to the 2009 Preference Stock may be varied, altered or abrogated, either while the Bank is a going concern or during or in contemplation of a winding up, with the written consent of the holders of not less than 75% of such class of stock or with the sanction of a resolution passed at a class meeting at which the holders of 75% in nominal value of those in attendance vote in favour of the resolution.

# (iv) Percentage of the Bank's capital represented by class of stock

The ordinary stock represents 62% of the authorised capital stock and 61% of the issued capital stock. The preference stock represents 7% of the authorised capital stock and 1% of the issued capital stock, of which the 2009 Preference Stock represents 0.5% and 1% respectively. The deferred stock represents 32% of the authorised capital stock and 38% of the issued capital stock.

# 2. Restrictions on the transfer of stock in the Bank

There are no restrictions imposed by the Bank on the transfer of stock, nor are there any requirements to obtain the approval of the Bank or other stockholders for a transfer of stock, save in certain limited circumstances set out in the Bye-Laws. A copy of the Bye-Laws may be found on www.bankofireland.com or may be had on request from the Group Secretary.

# 3. Persons with a significant direct or indirect holding of stock in the Bank.

Details of significant stockholdings may be found on page 109.

# 4. Special rights with regards to the control of the Bank

Subject to the features of the 2009 Preference Stock set out above, there are no special rights with regard to control of the Bank.

#### 5. Shares relating to an employee share scheme that carry rights with regards to the control of the Bank that are not directly exercisable directly by employees.

Details of shares relating to employees may be found in Capital Stock note 46.

#### 6. Restrictions on voting rights

There are no unusual restrictions on voting rights.

#### 7. Agreements between shareholders that are known to the Bank and may result in restrictions on the transfer of securities or voting rights.

There are no arrangements between stockholders, known to the Bank, which may result in restrictions on the transfer of securities or voting rights.

#### 8. Rules of the Bank concerning the:

# (a) appointment and replacement of directors,

With the exception of those Directors nominated by the Minister for Finance, all Directors nominated between Annual General Courts are submitted to stockholders for election at the first Annual General Court following their cooption. In accordance with the UK Code (adopted by the Irish Stock Exchange and the London Stock Exchange) all Directors other than those nominated by the Minister for Finance, retire by rotation every year and, if eligible, may offer themselves for re-election, subject to satisfactory performance evaluation. Directors nominated by the Minister for Finance are not subject to retirement by rotation but may not serve as a director of the Bank for a period longer than nine years after the date of his or her appointment. In proposing the election or re-election of any individual Director to the Annual General Court, the reasons why the Court believes that the individual should be elected or re-elected are provided in the Governor's Letter to stockholders. The rights of the Minister for Finance to appoint 25% of the Directors (which includes Directors appointed under terms of the Government guarantee scheme) and to exercise 25% of the votes in respect of all nominations for the office of Director arise where the 2009 Preference Stock is held by a Government Body (being the NTMA, NPRFC, NPRF, Minister for Finance or any Minister or Department of the Government).

#### (b) amendment of the Bank's Bye-Laws

The Bank's Bye-Laws may be amended by special resolution passed at an Annual General Court or Extraordinary General Court. An Annual General Court and a Court called for the passing of a special resolution shall be called on twenty one days' notice in writing at the least. Special resolutions must be approved by not less than 75% of the votes cast by stockholders entitled to vote in person or by proxy. No business may be transacted at any General Court unless a quorum of members is present at the time when the Court proceeds to business. Ten persons present in person or by proxy and entitled to vote shall constitute a quorum.

#### 9. Powers of the Bank's Directors, including powers in relation to issuing or buying back by the Bank of its stock

Under its Bye-Laws, the business of the Bank is managed by the Directors, who exercise all powers of the Bank as are not, by the Charter, the Bank of Ireland Act 1929 (as amended) or the Bye-Laws,



required to be exercised by the Bank in General Court. The Directors may exercise all the borrowing powers of the Bank and may give security in connection therewith. These borrowing powers may be amended or restricted only by the stockholders in General Court. The members of the Bank in General Court may at any time and from time to time by resolution enlarge the capital stock of the Bank by such amount as they think proper. The approval in writing of the Minister for Finance is required before any such resolution (a 'Capital Resolution') can be tabled at an Annual General Court. Whenever the capital stock of the Bank is so enlarged, the Directors may, subject to various provisions of the Bye-Laws, issue stock to such amount not exceeding the amount of such enlargement as they think proper. All ordinary stock so issued shall rank in equal priority with existing ordinary stock.

Subject to provisions of the Companies Acts, to any rights conferred on any class of stock in the Bank and to the Bye-Laws, the Bank may purchase any of its stock of any class (including any redeemable stock) and may cancel any stock so purchased. The Bank may hold such stock as treasury stock, in accordance with Section 209 of the Companies Act, 1990 (the treasury stock) with the ability to re-issue any such treasury stock on such terms and conditions and in such manner as the Directors may from time to time

determine. The Bank shall not make market purchases of its own stock unless such purchases shall have been authorised by a special resolution passed by the members of the Bank at a General Court (a Section 215 Resolution). The 2009 Preference Stock may be repurchased at the option of the Bank, in whole or in part, at a price per unit equal to the issue price of €1.00 per unit of the 2009 Preference Stock within the first five years from the date of issue and thereafter at a price per unit of €1.25, provided in either case that the consent of the Central Bank of Ireland to the repurchase of the 2009 Preference Stock is obtained. The 2009 Preference Stock will not be capable of being repurchased if it would breach or cause a breach of the capital adequacy requirements of the Central Bank of Ireland. The 2009 Preference Stock may be repurchased from profits available for distribution or from the proceeds of any issue of stock or securities that constitute capital.

10. Significant agreements to which the Bank is a party that take effect, alter or terminate upon a change of control of the Bank following a bid and the effects of any such agreements.

Certain Group agreements may be altered or terminated upon a change of control of the Bank following a takeover. Those that may be deemed to be significant in terms of their potential impact on the business of the Group as a whole are the joint ventures between the Bank and Post Office Limited in the UK (in respect of foreign exchange and Post Office branded retail financial service products).

11. Agreements between the bank and its Directors or employees providing for compensation for loss of office or employment that occurs because of a bid.

There are no agreements between the Bank and its Directors or employees providing for compensation for loss of office or employment (whether through resignation, purported redundancy or otherwise) that occur because of a bid. There are however provisions for early maturity of employee stock schemes in the event of a change of control.



# **Business Review**

# Other Information

# Court of Directors



# Archie Kane (60)

Archie retired from Lloyds Banking Group plc, where he was Group Executive Director – Insurance and Scotland, in May 2011. Prior to that, he held a number of senior and general management positions with Lloyds Banking Group plc and TSB Bank plc. He was Chairman of the Association of British Insurers and is a member of The City UK Supervisory Board. He is a former member of the Financial Services Advisory Board - Government of Scotland, the UK Takeover Panel, the Financial Services Global Competitiveness Group and the Insurance Industry Working Group, HM Treasury.

Archie has extensive experience of the financial services industry, having spent twenty five years in various senior commercial, strategic and operational roles in Lloyds Banking Group plc and TSB Bank plc. He is a member of the Institute of Chartered Accountants of Scotland.

#### Term of Office:

Appointed to the Court in June 2012. Appointed Governor on 29 June 2012 (0.5 year).

Independent: On appointment

#### External Appointments: None

#### Committee Membership:

Chairman of the Group Nomination and Governance Committee from June 2012 (0.5 year) and member of the Group Remuneration Committee from June 2012 (0.5 year).



#### Kent Atkinson (67) Non-executive Director

Kent was Group Finance Director of Lloyds TSB Group between 1994 and 2002. Prior to that, he held a number of senior executive appointments in Retail Banking with Lloyds, including Regional Executive Director for their South East region and worked for twenty two years in South America and the Middle East with the Group.

In addition to his extensive commercial and financial executive experience in the financial services industry, Kent has significant experience as a non-executive Director across a range of international companies. He currently serves as a director of UK Asset Resolution Limited (which includes Bradford & Bingley plc and Northern Rock (Asset Management) plc), Coca-Cola Hellenic Bottling Company S.A. and Gemalto N.V. and is a former director of Standard Life plc, Telent plc (formerly Marconi plc) and Millicom International Cellular S.A. He has significant governance, risk management and financial oversight experience, including in the capacity of Senior Independent Director, Chair of Audit Committee of a number of entities, and member of Risk, Strategy and M&A, Remuneration and Nomination Committees.

#### Term of Office:

Appointed to the Court in January 2012 (1 year).

#### Independent:

Yes

#### **External Appointments:**

Member of the Board of UK Asset Resolution Limited (which includes Bradford & Bingley plc and Northern Rock (Asset Management) plc), where he is the Senior Independent Director and Chair of the Audit Committee. Member of the Board of Coca-Cola Hellenic Bottling Company S.A. where he is Senior Independent Director and Chair of the Audit Committee. Member of the Board of Gemalto N.V.

#### Committee Membership:

Member of the Group Audit Committee since January 2012 (1 year) and Chairman since April 2012. Member of the Court Risk Committee since January 2012 (1 year).



#### **Court of Directors**

# Other Information

#### Term of Office: Appointed to the Court in December 2011 (1 year).

Independent:

Yes

#### Richie Boucher (54) Group Chief Executive Officer, Executive Director



Richie was appointed Group Chief Executive Officer in 2009. He joined the Group as Chief Executive, Corporate Banking in December 2003 from Royal Bank of Scotland. He was appointed Chief Executive, Retail Financial Services Ireland in January 2006. He is a past President of the Institute of Bankers in Ireland (2008) and of the Irish Banking Federation (2006).

Richie has over thirty years' experience in all aspects of financial services. He has held a number of key senior management roles within the Bank of Ireland, Royal Bank of Scotland and Ulster Bank through which he has developed extensive leadership, strategy development, financial, people, operational and risk management skills. He is a Fellow of the Institute of Bankers.

#### Term of Office:

Appointed to the Court in October 2006 (6.5 years) and appointed Group Chief Executive Officer in February 2009 (4 years).

## Independent:

No

External Appointments: None

Committee Membership: None

## Pat Butler (52) Non-executive Director

Pat is a partner of The Resolution Group, a financial services investment firm. Prior to this he spent twenty five years with McKinsey & Co., where he was a senior director and led the firm's UK Financial Services Practice and its EMEA Retail Banking Practice. At McKinsey he advised banks, insurance companies and asset managers in the UK, US, Australia, South Africa, Middle East and several European countries – as well as a range of companies outside financial services – on issues of strategy, operations, performance improvement and organisation.

Pat brings to the Board extensive strategic experience in a broad range of industries with an international profile, and an in depth strategic and operational knowledge of the European and International Banking sector in particular. He is a Fellow of the Institute of Chartered Accountants in Ireland.

#### External Appointments: None

#### **Committee Membership:**

Member of the Group Nomination and Governance Committee since December 2011 (1 year) and member of the Court Risk Committee since December 2011 (1 year).





Tom Considine (68)

Tom is a former Secretary General of the Department of Finance and a former member of the Advisory Committee of the National Treasury Management Agency. He was also formerly a board member of the Central Bank and Financial Services Authority of Ireland and a former member of the Council of the Economic & Social Research Institute.

Tom was nominated as a director of the Bank by the Minister for Finance under the terms of the Credit Institutions (Financial Support) Act 2008 and consequently is not required to stand for election or regular re-election by stockholders. Apart from the information available in the public domain at the time of nomination, a description of the skills and expertise brought to the Board by this appointment was not provided by the Government, however, the Court notes the value and benefit gained from Tom's membership of the Court and its Committees through his judgement and quality of contribution.

Tom has extensive experience in the public service, including at the most senior level in the Department of Finance and representing Ireland at European Union level. He has experience in finance at a strategic level, financial regulation, fiscal policy and risk management. As a former Secretary General of the Department of Finance and board member of the Central Bank and Financial Services Authority he has a broad experience of the wider macroeconomic environment and related policy issues. He is a Fellow of the Association of Chartered Certified Accountants.

#### Term of Office:

Appointed to the Court in January 2009 (4 years).

#### Independent:

For the purposes of the CBI Irish Code and the UK Code – No For the purposes of the NYSE Standards – Yes

#### External Appointments:

President of the Institute of Public Administration.

#### Committee Membership:

Chairman of the Court Risk Committee since July 2009 (3.5 years) and member of the Group Audit Committee since January 2009 (4 years).



#### Patrick Haren (62) Non-executive Director

Patrick is a former CEO of the Viridian Group, having joined Northern Ireland Electricity (NIE) in 1992 as Chief Executive. He previously worked with the ESB, including as Director, New Business Investment and also served as a board member of Invest Northern Ireland for a number of years.

Patrick is an experienced Chief Executive Officer, who has gained extensive strategic, corporate development and transactional experience, having led the privatisation of NIE by IPO in 1993 and grew

the business under the new holding company Viridian through 2000 to 2007, positioning the company as the market leader in independent electricity generation and supply in competitive markets in Ireland, North and South. Patrick was appointed to the board of Bank of Ireland (UK) plc in June 2012.

#### Term of Office:

Appointed to the Court in January 2012 (1 year).

Independent:

Yes

#### External Appointments: None

#### **Committee Membership:**

Member of the Group Audit Committee since January 2012 (1 year) and member of the Group Remuneration Committee since January 2012 (1 year).



#### **Court of Directors**



# Andrew Keating (42)

Group Chief Financial Officer, Executive Director



Andrew joined the Group in 2004, prior to which he held a number of senior financial roles with Ulster Bank, having qualified as a Chartered Accountant with Arthur Andersen. Prior to his appointment as Group Chief Financial Officer, Andrew held the role of Director of Group Finance.

Andrew is an experienced financial services professional who has held a number of senior finance roles both within Bank of Ireland and Ulster Bank. He has in-depth knowledge of financial reporting and related regulatory and governance requirements. He is a Fellow of the Institute of Chartered Accountants in Ireland.

Term of Office: Appointed to the Court in February 2012 (1 year).

Independent: No

**External Appointments:** None

**Committee Membership:** None



#### Patrick Kennedy (43) Non-executive Director

Patrick is Chief Executive of Paddy Power plc since 2006. He has served as an Executive Director of Paddy Power plc since 2005 and a non-executive Director since 2004, during which time he served as Chairman of the Audit Committee. He has been a member of the Risk Committee of Paddy Power plc since 2006. Prior to joining Paddy Power plc, Patrick worked at Greencore Group plc for seven years where he was Chief Financial Officer and also held a number of senior strategic and corporate development roles. Patrick also worked with KPMG Corporate Finance in Ireland and the Netherlands and as a strategy consultant with McKinsey & Company in London, Dublin and Amsterdam.

As an experienced Chief Executive and Finance Director, Patrick brings to the Board a background in international business, management, finance, corporate transactions, strategic development and risk management through his involvement in Paddy Power plc, Elan Corporation plc (where he is Chairman of the Leadership, Development and Compensation Committee), Greencore Group plc and McKinsey & Company. He is a Fellow of the Institute of Chartered Accountants in Ireland.

#### Term of Office:

Appointed to the Court in July 2010 (2.5 years).

#### Independent:

Yes

#### **External Appointments:**

Chief Executive of Paddy Power plc since 2006. Non-executive Director of Elan Corporation plc.

#### **Committee Membership:**

Member of the Group Remuneration Committee since January 2011 (2 years) and member of the Court Risk Committee since January 2011 (2 years).





#### Patrick Mulvihill (50) Non-executive Director

Patrick spent much of his career at Goldman Sachs, from which he retired in 2006, most recently as Global Head of Operations covering all aspects of Capital Markets Operations, Asset Management Operations and Payment Operations. He previously held the roles of Co-Controller, Co-Head of Global Controller's Department, covering financial / management reporting, regulatory reporting, product accounting and payment services. He also sat on the firm's Risk, Finance and Credit Policy Committees.

Patrick has over twenty years' experience of international financial services having spent much of his career at Goldman Sachs where he held a number of senior management roles based in London and New York. As a result, he has an in depth knowledge of financial and management reporting, regulatory compliance, operational, risk and credit matters within a significant financial institution with an international focus. Patrick is a Fellow of the Institute of Chartered Accountants in Ireland.

#### Term of Office:

Appointed to the Court in December 2011 (1 year).

Independent: Yes

#### External Appointments:

Non-executive Director of Goldman Sachs Ireland Finance plc.

#### Committee Membership:

Member of the Group Audit Committee since December 2011 (1 year) and member of the Court Risk Committee since December 2011 (1 year).



#### Patrick O'Sullivan (63) Deputy Governor and Senior Independent Director, Non-executive Director

From 2007 until 2009, Patrick was Vice Chairman of Zurich Financial Services Group where he had specific responsibility for its international businesses. He previously held roles at Zurich as Group Finance Director, CEO, General Insurance and Banking, of its UKISA division and CEO Eagle Star Insurance (London). Prior experience includes positions as Chief Operating Officer, Barclays de Zoete Wedd Holdings (London); Managing Director, Financial Guaranty Insurance Company (part of GE Capital) (London & New York); Executive Director, Goldman Sachs International (London) and General Manager, Bank of America Futures (London).

Patrick has extensive international financial services experience gained over a period of more than thirty-five years through his positions with Zurich, Old Mutual plc, Man Group plc, Goldman Sachs, Bank of America, Barclays and Eagle Star. As a Fellow of the Institute of Chartered Accountants in Ireland and a former member of the International Accounting Standards Board Insurance Working Group on IFRS, he has particular insight into accounting standards and their application in the financial services industry.

#### Term of Office:

Appointed to the Court in July 2009 (3.5 years).

#### Independent:

Yes

#### **External Appointments:**

Chairman of Old Mutual plc, Chairman of UK Government Shareholder Executive. Senior Independent Director of Man Group plc.

#### Committee Membership:

Member of the Group Audit Committee since August 2009 (3.5 years). Member of the Group Nomination and Governance Committee since June 2011 (1.5 years).



#### Court of Directors

### Wilbur L Ross Jr (75) Non-executive Directo

Wilbur is Chairman and Chief Executive Officer of WL Ross & Co., LLC which he established in 2000. He previously served as an Executive Managing Director at Rothschild Inc.

Wilbur has significant international experience gained through his investment activities and serving on the boards of a number of companies operating over a range of industries. He has considerable commercial and restructuring experience having assisted in restructuring more than \$300 billion of corporate liabilities.

#### Term of Office:

Appointed to the Court in June 2012 (0.5 year).

#### Independent:

For the purposes of the CBI Irish Code and the UK Code - No For the purposes of the NYSE Standards - Yes

#### **External Appointments:**

Chairman and Chief Executive Officer of WL Ross & Co., LLC Chairman of Invesco Private Capital, Inc., Chairman of Plascar

Participacoes Industriais S.A. and International Textile Group, Inc., non-executive Director of BankUnited, Inc., ArecelorMittal, Air Lease Corporation, Sun Bancorp, Inc., Assured Guaranty Ltd., EXCO Resources, Inc., Navigator Holdings Ltd., Chairman of Brooking Economic Studies Council.

## Committee Membership:

None



Joe Walsh (69) Non-executive Directo



Joe served as Minister for Agriculture from 1992 to 1994 and from 1997 to 2004, having previously served as Minister for Food from 1987. He retired from Cabinet in September 2004.

Joe was nominated as a director of the Bank by the Minister for Finance under the terms of the Credit Institutions (Financial Support) Act 2008 and is not required to stand for election or regular re-election by stockholders. Apart from the information available in the public domain at the time of nomination, a

description of the skills and expertise brought to the Board by this appointment was not provided by the Government, however, the Court notes the value and benefit gained from Joe's membership of the Court and its Committees through his judgement and quality of contribution.

Joe has significant public service experience at local and European level, having served as both Minister for Agriculture and Minister for Food and having chaired the E.U. Council of Agriculture Ministers. These leadership roles provided experience at a strategic level and a deep understanding of the wider macro-economic, political and regulatory environment.

#### Term of Office:

Appointed to the Court in January 2009 (4 years).

#### Independent:

For the purposes of the CBI Irish Code and the UK Code - No For the purposes of the NYSE Standards - Yes

#### **External Appointments:**

Chairman of Cork Racecourse (Mallow) Limited, Horse Sport

Ireland, Irish Hunger Task Force and a director of South Western Business Process Services Limited.

#### **Committee Membership:**

Member of the Group Nomination and Governance Committee since January 2009 (4 years). Member of Group Remuneration Committee since January 2009 (4 years) and Chairman since December 2011 (1 year).



120



## Prem Watsa (62)

Prem is Chairman and Chief Executive Officer of Fairfax Financial Holdings Limited, a publicly traded financial services holding company which, through its subsidiaries, is engaged in property and casualty insurance and reinsurance and investment management. He previously worked with Confederation Life Insurance Company in Toronto, Canada and GW Asset Management.

Prem has gained considerable international experience of the financial services industry through his investment activities and range of directorship positions. He has significant insight into the strategic, commercial and operational challenges faced by companies operating in the industry.

#### Term of Office:

Appointed to the Court in June 2012 (0.5 year).

#### Independent:

For the purposes of the CBI Irish Code and the UK Code - No For the purposes of the NYSE Standards - Yes

#### **External Appointments:**

Chairman and Chief Executive Officer of Fairfax Financial Holdings Limited (Fairfax). Chairman of Northbridge Financial Corporation, Crum & Forster Holdings Corp., Odyssey Re Holdings Corp. Director of Zenith National Insurance Corp, non-executive Director of Research in Motion Ltd.

Committee Membership: None



#### Court of Directors

Senior Independent Director Patrick O'Sullivan

#### Group Audit Committee (GAC)

Kent Atkinson (Chai Tom Considine Patrick Haren Patrick Mulvihill Patrick O'Sullivan

#### Group Remuneration Committee (REM COM)

Joe Walsh (Chairman) Patrick Haren Archie Kane Patrick Kennedy

#### **Group Nomination and Governance Committee (N&G)** Archie Kane (Chairman) Pat Butler Patrick O'Sullivan

Joe Walsh

#### Court Risk Committee (CRC)

Tom Considine (Chairman) Kent Atkinson Pat Butler Patrick Kennedy Patrick Mulvihill

#### Directors who are Trustees of the Bank Staff Pensions Fund (BSPF) Tom Considine Patrick O'Sullivan

#### Group Risk Policy Committee

Vincent Mulvey (Chairman) Richie Boucher Sean Crowe Des Crowley Denis Donovan Andrew Keating Liam McLoughlin Peter Morris Senan Murphy Declan Murray Helen Nolan Mick Sweeney

#### **Group Investment Committee**

Richie Boucher (Chairman) Donal Collins (Secretary) Des Crowley Denis Donovan Andrew Keating Liam McLoughlin Peter Morris Vincent Mulvey Senan Murphy Helen Nolan Julie Sharp

### **Group Executive**

Group Chief Executive Head of Non-Core Division Chief Executive Officer, Retail (UK) Chief Executive Officer, Retail (Ireland) Head of Group Manufacturing Group Chief Financial Officer Chief Credit & Market Risk Officer Chief Governance Risk Officer Head of Group Human Resources Richie Boucher Denis Donovan Des Crowley Liam McLoughlin Senan Murphy Andrew Keating Vincent Mulvey Peter Morris Julie Sharp





# **Business Review**

Other Information

# **Remuneration Report**

The Bank of Ireland Group's commitment to attracting, retaining and motivating high calibre people is deemed fundamental to the achievement of our goals and objectives. We want to ensure we have the right people in the right roles and we recognise the importance that our shareholders place in the management of our remuneration strategy. To reflect this, we operate strong governance across the organisation on the management of remuneration.

## **Governance Structures**

The Group Remuneration Committee holds delegated responsibility for the oversight of Group-wide remuneration policy with specific reference to the Governor, Directors and senior executives across the Group, and those employees whose activities have a material impact on the Group's risk profile.

It is the Group Remuneration Committee's responsibility to consider, agree and approve a remuneration strategy that supports the Group's objectives of long term sustainability and success, sound and responsible risk management and good corporate governance. The remuneration of non-executive Directors is determined and approved by the Court. Neither the Governor nor any Director participates in decisions relating to their own remuneration.

During 2012 independent remuneration advice was received by the Bank from a number of external advisers on a range of issues relating to remuneration.

The Group Remuneration Committee met throughout 2012 and discussed the following key topics:

- Group Remuneration Committee Terms of Reference;
- Group Remuneration Policy;

- European market practice in terms of the European Banking Authority Remuneration Guidelines;
- Remuneration arrangements for Group Executive Committee appointees in 2012;
- The Governor's remuneration upon appointment;
- Performance Reviews for the Group CEO and the Group Executive Committee;
- Remuneration of the Heads of Key
   Risk Control Functions; and
- Group risk profile and implications of remuneration policies for risk and risk management.

## European Banking Authority Remuneration Guidelines

EBA Guidelines on Remuneration were published on 10 December 2010 and came into effect from 1 January 2011. They came into Irish Law in January 2011. The objective of these guidelines is to ensure that an institution's remuneration policies and practices are consistent with and promote sound and effective risk management. They apply to all institutions, which are currently covered by the Capital Requirements Directive including Bank of Ireland Group.

During 2012, the Group continued to embed the Guidelines into the performance and reward structures across the Group with the key areas of focus as follows:

#### Disclosure

The Group in 2012 complied with its annual requirements to provide disclosures relating to:

- Remuneration at Bank of Ireland
- Decision-making processes for remuneration policy
- Code staff
- Remuneration restrictions
- Link between pay and performance
- Group Remuneration Strategy
- Remuneration Expenditure

These disclosures were made as part of the Group's 2011 Pillar 3 disclosure in March 2012 which is available on the Group's website. The Group's 2012 Pillar 3 disclosures will take place during 2013.

As a 'significant institution' in an Irish banking context, the Group is required to submit additional disclosures under the EBA Remuneration data collection exercises. The Group complied with its first annual reporting requirements in 2012, submitting the following reports to the Central Bank of Ireland:

- 2010 and 2011 European Benchmarking exercise; and
- 2010 and 2011 High Earners (any earning €1 million and above) report.

# Alignment of performance and reward with risk

The Group's Risk Identity, Appetite and Strategy as set out on page 49 forms an integral element of remuneration structures, practices and frameworks.

The Group's Risk Identity, Appetite and Strategy has been cascaded, as appropriate, throughout the Group.

The Group amended its Performance Planning and Review Process for all managers and executives. These amendments included the introduction of:

- Mandatory risk goals; and
- Minimum weightings for particular key result areas.

## European Banking Authority Remuneration Guidelines (continued)

#### **Involvement of Risk Function**

The Chief Credit and Market Risk Officer attended the Group Remuneration Committee in 2012 to report on the Group's risk profile so that the Committee could consider the implications of remuneration policies for risk management within the Group.

#### Code Staff

In accordance with the Guidelines, the Group maintains a list of those employees deemed as being persons whose professional activities on behalf of the Group are deemed to have a material impact on the Group's risk profile (Code Staff).

## **Remuneration Restrictions**

The Group is currently operating under a number of remuneration restrictions, which cover all Directors, Senior Executives, Employees and Service Providers across the Group. These restrictions were contained within the 'Subscription Agreement' with the Irish Government (March 2009) and subsequently in the 'Minister's Letter' (July 2011), under which the Group gave a number of commitments and undertakings to the Minister for Finance in respect of remuneration practices. The 'Minister's Letter' was a further condition of the Transaction Agreement entered into with the Irish Government (July 2011) during the 2011 Recapitalisation of the Bank.

The Group is in compliance with the remuneration restrictions contained within both of these documents.

## Attraction, Motivation and Retention

The Group's success depends in part on the availability of skilled management and the continued services of key members of its management team, both at its head office and at each of its business units. If the Group fails to attract and appropriately train, motivate and retain highly skilled and qualified people, its businesses may be negatively impacted. Restrictions imposed on remuneration by Government, tax or regulatory authorities or other factors outside the Group's control in relation to the retention and recruitment of key executives and highly skilled and qualified people may adversely impact on the Group's ability to attract and retain such staff.

## Group Remuneration Strategy

The Group's Remuneration Strategy, which aims to support the Group's objectives of long term sustainability and success, sound and responsible risk management and good corporate governance, was reviewed in 2012. The application of this strategy is done in consideration of and in alignment with the Group's Risk Identity, Appetite and Strategy.

In addition the strategy seeks to ensure that:

- our efforts are aligned with and contribute to the long term sustainability, value creation and success of the Group;
- we have the necessary platform to attract, retain and motivate high calibre employees;

- insofar as possible, we offer a competitive remuneration package across all markets, in a cost effective manner;
- remuneration practices are simple, transparent, easy to understand and implement;
- sound and effective risk management is reflected in performance management and remuneration structures and their alignment to performance targets and governance structures;
- remuneration is applied in consideration of and in alignment with the Group's Risk Identity, Appetite and Strategy and overall risk governance framework;
- risk adjusted financial performance is an important measure when evaluating performance;

- business and individual performance measures and targets are aligned with business objectives at either a Group or local business level, ensuring alignment with business strategy, risk measures and priorities and are based on a balanced scorecard approach;
- all remuneration practices are subject to appropriate governance;
- we are compliant with all applicable regulatory remuneration requirements as they relate to the Group; and
- remuneration policies, processes, procedures, systems and controls support the fair treatment of customers and mitigate the potential for conflict between commercial and customer interests.



Other Information

**Business Review** 

Governance

## Performance Management

A robust performance management system and process, incorporating performance planning and review, remains critical and is a key pillar of the Group's EBA compliance.

The performance management system allows the Group to align individual, business unit and divisional performance to the Group's strategic objectives through an ongoing dialogue between managers and their direct team members ensuring a strong alignment to risk.

As noted earlier, in 2012 the Group's performance management system was strengthened to include a greater alignment with the Group's Risk Identity, Appetite and Strategy. This included the implementation of mandatory risk goals for all managers and executives and the inclusion of minimum weightings for particular key results areas.

Each manager's and executive's risk goals reflect the nature of their role and their seniority within the Group and have an appropriate weighting attached to them.

# The Balanced Scorecard and Key Result Areas (KRAs)

The Balanced Scorecard approach incorporated within the Group's Performance Planning and Review Process is consistent with the Guidelines. It ensures that:

- all key deliverables and accountabilities of a role are taken into account when performance is assessed. For example, financial results, risk management, impact on customers, leadership and development of people, regulatory and compliance requirements;
- a comprehensive view of an individual's performance is taken, rather than focusing on one or two key areas to the detriment of others; and
- organisational performance is continually enhanced by measuring both results and behaviours.

The Balanced Scorecard contains four Key Result Areas (KRAs), each with a minimum weighting of 10%, that apply to all executive and managers roles in the Group:

- Customer KRA
- Leadership and People Development KRA
- Financial / Revenue / Cost / Efficiency KRA
- Risk KRA (covers all areas of Risk including Credit, Regulatory and Operational Risk).

Goals set within these KRAs are linked to overall Divisional and Group Strategy, support the achievement of business unit objectives and are aligned to the Group's Risk Identity, Appetite and Strategy.

The KRAs are agreed between the manager / executive and his / her line manager at the beginning of the performance cycle. Regular informal reviews take place at times during the performance cycle. A formal end of year review occurs at the end of the performance cycle.

# Remuneration packages for Executive Directors

The total remuneration package for the Group Chief Financial Officer, Andrew Keating, was approved by the Group Remuneration Committee upon his appointment.

For the year ended 31 December 2012, the remuneration packages for executive Directors were governed by the Group's commitments under both the 'Subscription Agreement' (March 2009), and the 'Minister's Letter' (July 2011).

The key elements of the remuneration package in respect of the year ended 31 December 2012 were as follows (further detail is available in table 1 on page 127):

• Salary - Salaries are paid monthly and reviewed annually by the Group Remuneration Committee.

- Retirement Benefits The executive Directors are members of the Bank of Ireland Staff Pensions Fund, which is a contributory defined benefit scheme. In 2010, in line with the Group Pensions Review, all of the executive Directors voluntarily agreed to a series of pension benefit reductions. These included, where applicable:
  - an initial freeze on salary qualifying for pension purposes and following that freeze period, capping of any future salary increases qualifying for pension purposes;
- a freeze on increases to pensions in payment for up to three years post-retirement; and
- a cap on increases to pensions in payment following that three year period.

Other potential elements of the remuneration package for executive Directors are as follows:

- Performance-related bonus scheme
   A decision was taken by the Group
   Remuneration Committee that no
   bonuses would be paid to executive
   Directors in respect of the year ended
   31 December 2012. No bonuses have
   been paid to an executive Director
   since 2008;
- Long Term Incentive Plan (LTIP) No grants have been made under this plan since 2008. Under the LTIP, which is described in more detail in note 46 on page 233, conditional awards had previously been made to the executive Directors. There are no outstanding grants to executive Directors awaiting vesting under this scheme. Participants in the 2002 LTPSP (the predecessor to the LTIP) were entitled to receive a 30% matching award on their retained units during 2012. All participants waived this entitlement and no matching awards were made;



### Performance Management (continued)

- Executive Stock Option Scheme (ESOS) - No awards have been made under this scheme since 2008. All ESOS grants made in respect of the financial years ended 31 March 2002 to 31 March 2006 inclusive have no current economic value (for further details see note 46 on page 233). There are no outstanding grants to executive Directors awaiting vesting under this scheme;
- Employee Stock Issue Scheme There was no stock issue award under
   the Employee Stock Issue Scheme in

2012 (for further details see note 46 on page 232). The last award made under the Employee Stock Issue Scheme was in 2008;

Sharesave Scheme - In 1999, the Group established a Sharesave Scheme (SAYE Scheme) for all eligible employees. Under the SAYE Scheme the executive Directors and Group Secretary who participated were granted options over units of ordinary stock. No SAYE Scheme has been launched since the 2007 SAYE Scheme. At 31 December 2012, neither the executive Directors nor the Group Secretary held any options under the scheme (for further details see note 46 on page 232); and

Service contracts - No service
 contract exists between the Bank and
 any Director, which provides for a
 notice period from the Group of
 greater than one year.



## Performance Management (continued)

The information below forms an integral part of the audited financial statements as described in the Basis of preparation on page 149.

#### Directors' remuneration for the year ended 31 December 2012 (all figures in €000s)

| Table 1:   | Gross<br>salary<br>(1-3) | Pé<br>Fees<br>(4) | erformance<br>bonus<br>(5) | Other<br>remuneration<br>(6) | Pension<br>funding<br>contributions<br>(7) | Total 2012<br>before<br>amounts<br>waived | Amounts<br>waived<br>during the<br>year<br>(8) | Total 2012<br>(after<br>amounts<br>waived) |
|--|--------------------------|-------------------|----------------------------|------------------------------|--|---|--|--|
| Governor   |                          |                   |                            |                              |  |   |  |  |
| P Molloy   | ^*197                    |                   |                            |                              |  | 197                                       |  | 197  |
| (retired 29 June 2012)   |                          |                   |                            |                              |  |   |  |  |
| A Kane   | +209                     | +31               |                            | +22                          |  | 262                                       |  | 262  |
| (appointed Governor 29 June 2012)                                    |                          |                   |                            |                              |  |   |  |  |
| <b>D</b> 1 0   |                          |                   |                            |                              |  |   |  |  |
| Deputy Governor  | 100                      |                   |                            |                              |  | 100                                       |  | 100  |
| P O'Sullivan   | 126                      |                   |                            |                              |  | 126                                       |  | 126  |
| Executive Directors  |                          |                   |                            |                              |  |   |  |  |
| R Boucher  | 690                      |                   |                            | 34                           | 186  | 910                                       | (67)   | 843  |
| A Keating  |                          |                   |                            |                              |  |   |  |  |
| (appointed 1 February 2012)  | **358                    |                   |                            | **28                         | **32                                       | 418                                       |  | 418  |
| Non-executive Directors<br>K Atkinson<br>(appointed 20 January 2012) |                          | ***91             |                            |                              |  | 91  |  | 91   |
| P Butler   |                          | 79                |                            |                              |  | 79  |  | 79   |
| T Considine  |                          | 98                |                            |                              |  | 98  |  | 98   |
| P Haren  |                          | ***103            |                            |                              |  | 103                                       |  | 103  |
| (appointed 20 January 2012)  |                          |                   |                            |                              |  |   |  |  |
| J Kennedy  |                          | ***33             |                            |                              |  | 33  |  | 33   |
| (retired 24 April 2012)  |                          |                   |                            |                              |  |   |  |  |
| P Kennedy  |                          | 79                |                            |                              |  | 79  |  | 79   |
| P Mulvihill  |                          | 79                |                            |                              |  | 79  |  | 79   |
| W L Ross Jr<br>(appointed 20 June 2012)                              |                          | ***33             |                            |                              |  | 33  |  | 33   |
| J Walsh  |                          | 90                |                            |                              |  | 90  |  | 90   |
| P Watsa  |                          | ***33             |                            |                              |  | 33  |  | 33   |
| (appointed 20 June 2012)   |                          |                   |                            |                              |  |   |  |  |
| Totals   | 1,580                    | 749               | -                          | 84                           | 218  | 2,631                                     | (67)   | 2,564                                      |



In addition to amounts shown, P Molloy is also in receipt of a pension from the Bank of Ireland Staff Pensions Fund relating to his previous employment with the Group.
 To date of retirement as Governor.

To date of retirement as Governor.

A Kane was appointed a non-executive Director on 20 June and Governor on 29 June 2012. Please see note (1) on page 128.
 \*\* A Keating was appointed an executive Director and Group Chief Financial Officer on 1 February 2012. Please see note (3) on page 128.

\*\*\* From date of appointment or to date of retirement as a non-executive Director, as indicated.



#### Bank of Ireland (S)

284

284

#### **Remuneration Report**

#### Notes

(1) The Governor and Deputy Governor, as non-executive Officers of the Bank, are remunerated by way of non-pensionable salary.

- A Kane receives an annual non-pensionable salary of €394,000 for his role as Governor. In addition he has a consultancy arrangement with Bank of Ireland (UK) plc in respect of which he receives an annual fee of €59,000. He also receives an accommodation, utilities and car allowance of €37,000 per annum. He was paid a pro-rata equivalent amount from the date of his appointment to 31 December 2012 and these are shown in columns (1-3), (4) and (6) above.
- (2) The Chief Executive Officer, R Boucher, has, with effect from 1 May 2009, waived a portion of his salary (€67,000 for the year ended 31 December 2012). The salary shown in the table is the gross amount before that waiver.
- The voluntary waiver has been extended until 31 December 2013 for R Boucher.
- (3) A Keating receives an annual salary of €390,000 for his role as Group Chief Financial Officer. In addition he receives a car allowance of €27,500 per annum. He was paid a prorata equivalent amount from the date of his appointment to 31 December 2012 and these amounts are shown in columns (1-3), (6) and (7) above. His annual salary for pension purposes is €200,000, with the remaining balance of €190,000 of his salary being excluded for pension purposes.
- (4) Fees are paid to non-executive Directors and a basic fee of €63,000 per annum applies. Additional fees are paid to Committee Chairmen and for Committee membership. On 1 February 2009, all non-executive Directors agreed to reduce their fees by 25%. These reductions applied throughout 2012. The basic fee of €63,000 is the reduced fee.
  - In addition to the above, P Haren had been appointed as non-executive Director of Bank of Ireland (UK) plc with effect from 29 June 2012 and received a separate fee for this role (Pro-rata Stg£23,000, equivalent €28,000 for the year ended 31 December 2012).
- (5) No bonuses were awarded in respect of the year ended 31 December 2012.
- (6) The figures include car allowances and, where applicable, benefits in kind.
- (7) The amounts shown for R Boucher and A Keating relate to the Bank's pension funding contribution in respect of the pension benefit they accrued in line with their contractual entitlement during 2012. The amount shown for A Keating covers the period from date of appointment (1 February 2012).

All pension amounts at (7) above have been determined by Towers Watson, the Group's actuary, and approved by the Group Remuneration Committee.

(8) Amounts of salary waived are as set out in note (2) above.



**Business Review** 

Governance

**Financial Statements** 

Other Information

286

## Performance Management (continued)

#### Directors' remuneration for the year ended 31 December 2011 (all figures in €000s)

Table 2:

| Table 2:  | Gross<br>salary<br>(1) | Fees<br>(2) | Performance<br>bonus<br>(3) | Other<br>remuneration<br>(4) | Pension<br>funding<br>contributions<br>(5) | Total 2011<br>before<br>amounts<br>waived | Amounts<br>waived<br>during the<br>year<br>(6) | Total 2011<br>(after<br>amounts<br>waived) |
|---|------------------------|-------------|-----------------------------|------------------------------|--|---|--|--|
| Governor  |                        |             |                             |                              |  |   |  |  |
| P Molloy  | ^394                   |             |                             |                              |  | 394                                       |  | 394  |
| Deputy Governor   |                        |             |                             |                              |  |   |  |  |
| D Holt<br>(retired 15 June 2011)                            | +\$63                  | +\$51       |                             |                              |  | 114                                       |  | 114  |
| P O'Sullivan<br>(appointed Deputy Governor<br>15 June 2011) | ++68                   | 36          |                             |                              |  | 104                                       |  | 104  |
| Executive Directors   |                        |             |                             |                              |  |   |  |  |
| R Boucher   | 690                    |             |                             | 34                           | 174  | 898                                       | (67)   | 831  |
| D Crowley<br>(retired 15 June 2011)*                        | **261                  |             |                             | **51                         |  | 312                                       | **(33)   | 279  |
| D Donovan<br>(retired 15 June 2011)∻                        | **303                  |             |                             | **125                        |  | 428                                       | **(30)   | 398  |
| J O'Donovan*<br>(retired 31 December 2011)                  | **550                  |             |                             | **185                        |  | 735                                       | **(55)   | 680  |
| Non-executive Directors                                     |                        |             |                             |                              |  |   |  |  |
| P Butler<br>(appointed 23 December 2011)                    |                        | **2         |                             |                              |  | 2   |  | 2  |
| T Considine   |                        | 90          |                             |                              |  | 90  |  | 90   |
| P Haran<br>(retired 15 June 2011)                           |                        | **45        |                             |                              |  | 45  |  | 45   |
| R Hynes<br>(retired 31 December 2011)                       |                        | **98        |                             |                              |  | 98  |  | 98   |
| J Kennedy   |                        | 110         |                             |                              |  | 110                                       |  | 110  |
| HA McSharry*<br>(retired 15 June 2011)                      |                        | **47        |                             |                              |  | 47  |  | 47   |
| P Mulvihill<br>(appointed 23 December 2011)                 |                        | **2         |                             |                              |  | 2   |  | 2  |
| J Walsh   |                        | 79          |                             |                              |  | 79  |  | 79   |
| P Kennedy <sup>o</sup>                                      |                        | 78          |                             |                              |  | 78  |  | 78   |
| Totals  | 2,329                  | 638         | -                           | 395                          | 174  | 3,536                                     | (185)  | 3,351                                      |

#### Ex-gratia payments paid to former Directors / dependents

^ In addition to amounts shown, P Molloy was also in receipt of a pension from the Bank of Ireland Staff Pensions Fund relating to his previous employment with the Group. D Holt received a salary for his role as Deputy Governor. In addition he had been appointed Chairman of Bank of Ireland (UK) plc with effect from 2 March 2010 and received a

separate fee for this role (Pro-rata Stg£42,500, equivalent €50,880). He remained in his role as Chairman of Bank of Ireland (UK) plc until 29 June 2012.

+ To date of retirement as Deputy Governor.

++ From date of appointment as Deputy Governor. \*\* From date of appointment or to date of retirement as a Director, as indicated.

\* D Crowley and D Donovan retired as executive Directors of the Group on 15 June 2011, and J O'Donovan on 31 December 2011. They remained Bank of Ireland employees at 31 December 2011.

0 P Kennedy was appointed to the Group Remuneration Committee and the Court Risk Committee with effect from 11 January 2011.

HA McSharry continues her Trustee role of the Bank of Ireland Staff Pensions Fund.



286

#### **Remuneration Report**

#### Notes.

(1) The Chief Executive Officer, R Boucher, has, with effect from 1 May 2009, waived a portion of his salary (€67,000 for the year ended 31 December 2011). The salary shown in the table is the gross amount before that waiver.

The other executive Directors have waived payment of at least 10% of their salary with effect from 1 May 2009. The amounts shown in column (1) are before that waiver. The amounts waived during the year ended 31 December 2011 are D Crowley  $\in$  33,138, D Donovan  $\in$  30,250 and J O'Donovan  $\in$  55,000. Both figures for D Crowley and D Donovan were to date of retirement from the Court.

The Governor and Deputy Governor, as non-executive officers of the Bank, are remunerated by way of non-pensionable salary. In addition, D Holt received a fee for his role as Chairman of Bank of Ireland (UK) plc - see note 2 below.

(2) Fees are paid to non-executive Directors (other than the Governor and Deputy Governor) and a basic fee of €63,000 per annum applies. Additional fees are paid to Committee Chairmen and for Committee membership. On 1 February 2009, all non-executive Directors agreed to reduce their fees by 25%. These reductions applied throughout 2011. The basic fee of €63,000 is the reduced fee.

In addition to the above, D Holt had been appointed Chairman of Bank of Ireland (UK) plc with effect from 2 March 2010 and received a separate fee for this role (Pro-rata Stg£42,500, equivalent €50,880 for the year ended 31 December 2011) to date of retirement as Deputy Governor. He remained in his role as Chairman of Bank of Ireland (UK) plc until 29 June 2012.

- (3) No bonuses were awarded in respect of the year ended 31 December 2011.
- (4) The figures include car allowances and, where applicable, benefits in kind and a taxable cash allowance in lieu of pension foregone for those executive Directors whose contractual pension promise would exceed the pensions cap introduced by the Finance Act 2006. No amount is payable in respect of a taxable cash allowance in lieu of pension benefit foregone by R Boucher.
- (5) In the case of D Crowley, D Donovan and J O'Donovan, their pension benefits are currently limited to specified personal pension fund thresholds. Their future pension accrual is therefore limited to the amount by which their personal pension fund threshold is increased under legislation.

The amount shown for R Boucher relates to the Bank's pension funding contribution in respect of the pension benefit he accrued in line with his contractual entitlement during 2011.

All pension amounts at (4) and (5) have been determined by Towers Watson, the Group's actuary, and approved by the Group Remuneration Committee.

(6) Amounts of salary waived are as set out in note (1) above.



## Executive stock options held by Directors and Secretary

No awards have been made under this scheme since 2008. Options granted in 2008 matured on 3 June 2011 and did not vest, as the performance conditions were not achieved. This confirms the strong link between returns to stockholders and the remuneration of executives.

All grants made in respect of the financial years ended 31 March 2002 to 31 March 2006 inclusive have no economic value. There are no outstanding grants awaiting vesting under this scheme.

| Table 3:  | Date of<br>grant | Earliest<br>exercise<br>date | Expiry date | Exercise<br>price<br>€ | Options at<br>1 January<br>2012 | Granted in period | Exercised<br>in year | Lapsed<br>in<br>period | Market price<br>at exercise<br>date<br>€ | Options<br>at 31<br>December<br>2012 |
|-----------|------------------|------------------------------|-------------|------------------------|---------------------------------|-------------------|----------------------|------------------------|--|--------------------------------------|
| R Boucher | 26 Jul 2004      | 26 Jul 2007                  | 26 Jul 2014 | €10.76                 | 26,000                          |                   |                      |                        |  | 26,000                               |
|           | 21 Jun 2005      | 21 Jun 2008                  | 21 Jun 2015 | €12.85                 | 23,000                          |                   |                      |                        |  | 23,000                               |
|           | TOTAL            |                              |             |                        | 49,000                          |                   |                      |                        |  | 49,000                               |

#### Secretary

| H Nolan | 18 Jun 2003 | 18 Jun 2006 | 18 Jun 2013 | €10.77 | 10,000 | 10,000 |
|---------|-------------|-------------|-------------|--------|--------|--------|
|         | 26 Jul 2004 | 26 Jul 2007 | 26 Jul 2014 | €10.76 | 12,000 | 12,000 |
|         | 21 Jun 2005 | 21 Jun 2008 | 21 Jun 2015 | €12.85 | 11,000 | 11,000 |
|         | TOTAL       |             |             |        | 33,000 | 33,000 |

The above options are pre the Group's 2010 Rights Issue and 2011 Rights Issue. The Group Remuneration Committee exercised its discretion to not make any technical adjustments to these grants in 2011. No other Directors have been granted options to subscribe for units of ordinary stock of the Bank or of other Group entities. The official closing price per unit of ordinary stock at 31 December 2012 was €0.114 (31 December 2011: €0.082).



### Directors' pension benefits

Set out below are details of the change in accrued pension benefits for the Directors during the year ended 31 December 2012.

| Table 4:            | (a) Additional<br>inflation-adjusted<br>accrued<br>pension<br>in the year<br>€ | (b) Increase / (decrease)<br>in transfer value<br>€ | (c) Accrued pension<br>benefits at<br>31 December 2012<br>€ |
|---------------------|--|---|---|
| Executive Directors |  |   |   |
| R Boucher           | 7,883  | 111,899   | 315,218   |
| A Keating*          | 2,671  | 17,412  | 27,778  |

Column (a) represents the inflation-adjusted increase in each individual's accrued pension benefit during the year. Increases are shown after the opening position has been adjusted for statutory revaluation, and comprise allowance for additional pensionable service, any increases in pensionable earnings and any agreed adjustment in the individual's pension accrual. This is in line with the requirements of the Listing Rules and the related actuarial professional guidance.

Column (b) is the additional capital value, less each Director's contributions, of Column (a) which could arise if the pension were to be transferred to another pension plan on the Director leaving the Group and is calculated using factors supplied by the actuary in accordance with actuarial guidance notes ASP PEN-2, and is based on leaving service pension benefits becoming payable at normal retirement date, age 60.

Column (c) is the aggregate pension benefits payable at normal retirement age based on each Director's pensionable service with the Group at 31 December 2012.

\* A Keating was appointed on 1 February 2012 and the amount shown above in column (a) is from that date.



## Directors' interests in stock

In addition to their interests in the ordinary stock through their holding of stock options as set out above, the interests of the Directors and Secretary in office at 31 December 2012, and of their spouses and minor children, in the stocks issued by the Bank are set out below:

| Table 5:     | Units of €0.05 of ordinary stock<br>at 31 December 2012<br>beneficial | Units of €0.05 of ordinary stock<br>at 1 January 2012 or<br>at date of appointment<br>beneficial |
|--------------|---|--|
| DIRECTORS    |   |  |
| K Atkinson   | 2,000   | *2,000   |
| R Boucher    | 380,957   | 380,957  |
| P Butler     | 1,000   | ** -   |
| T Considine  | 57,500  | 57,500   |
| P Haren      | 1,000   | *1,000   |
| A Kane       | 11,074  | ÷-   |
| A Keating    | 56,014  | *56,014  |
| P Kennedy    | 254,642   | 254,642  |
| P Mulvihill  | 5,000   | 5,000  |
| P O'Sullivan | 115,000   | 115,000  |
| W L Ross Jr  | ^1,000  | *^ -   |
| J Walsh      | 123,427   | 123,427  |
| P Watsa      | +1,000  | *+_  |
| SECRETARY    |   |  |
| H Nolan      | 80,043  | 80,043   |

\* Interest in units of €0.05 of ordinary stock at date of appointment.

\*\* P Butler did not hold any units of ordinary stock at either date of appointment (23 December 2011) or 1 January 2012. Following the end of the 'close period' on 20 February 2012 he acquired 1,000 units of ordinary stock.

A Kane did not hold any units of ordinary stock at date of appointment (20 June 2012). Following the end of the 'close period' on 10 August 2012 he acquired 11,074 units of ordinary stock on 13 August 2012.

In addition to the holdings specified in the above table, W L Ross Jr had an interest in 2,933,635,858 units of ordinary stock of the Bank as at his date of appointment and as at 31 December 2012, being ordinary stock owned by W L Ross investment vehicles in which W L Ross Jr has beneficial interests.

As at 31 December 2012, investment vehicles in which W L Ross Jr is interested also held rights of first refusal in respect of any transfer or conversion of the Convertible Contingent Capital Notes 2016<sup>1</sup> (the 'CCNs') of The Governor and Company of the Bank of Ireland held by the Minister for Finance, in respect of a proportion of the CCNs equal to the proportion of units of ordinary stock purchased by these vehicles under the stock purchase agreements between the vehicles and the NPRFC, expressed as a percentage of the total issued ordinary stock of the Bank from time to time (the 'Pro-Rata Share'). On 9 January 2013, the Minister for Finance sold 100% of the CCNs to third parties and therefore these rights of first refusal no longer apply.

In addition, as at 31 December 2012, there were 1,837,041,304 units of 2009 Preference Stock in issue. The 2009 Preference Stock entitles the holder (the NPRFC) to receive a non-cumulative dividend at a fixed rate of 10.25% of the issue price comprising  $\in$ 0.01 nominal value and  $\in$ 0.99 premium per annum, payable annually at the discretion of the Bank. If a cash dividend is not paid by the Bank, the Bank shall issue units of ordinary stock (the 'Bonus Stock') to the NPRFC to be settled on a day determined by the Bank, in its sole discretion, provided that this must occur no later than the day on which the Bank subsequently redeems or repurchases or pays a dividend on the 2009 Preference Stock or any class of capital stock. Pursuant to an agreement between the Minister for Finance and investment vehicles in which W L Ross Jr is interested, the investment vehicles are entitled to purchase a proportion of units of Bonus Stock issued to a State entity equal to the proportion of urits of ordinary stock purchased by these vehicles under the stock purchase agreements between the vehicles and the NPRFC, expressed as a percentage of the total issued ordinary stock of the Bank from time to time.

+ In addition to the holdings specified in the above table, P Watsa had an interest in 2,807,463,858 units of ordinary stock of the Bank as at his date of appointment and as at 31 December 2012, being ordinary stock owned by Fairfax Financial Holdings Limited (FFHL) and related entities in which P Watsa has beneficial interests. P Watsa also had an interest in 100,000 units of ordinary stock of the Bank as at 31 December 2012, being ordinary stock owned by 1109519 Ontario Limited in which P Watsa has a beneficial interest.

As at 31 December 2012, FFHL also held a right of first refusal in respect of any transfer or conversion of the CCNs, in respect of its Pro-Rata Share of the CCNs. On 9 January 2013, the Minister for Finance sold 100% of the CCNs to third parties and therefore FFHL's right of first refusal no longer applies.

In addition, as at 31 December 2012, there were 1,837,041,304 units of 2009 Preference Stock in issue. The 2009 Preference Stock entitles the holder (the NPRFC) to receive a non-cumulative dividend at a fixed rate of 10.25% of the issue price comprising  $\in$ 0.01 nominal value and  $\in$ 0.99 premium per annum, payable annually at the discretion of the Bank. If a cash dividend is not paid by the Bank, shall issue units of ordinary stock (the 'Bonus Stock') to the NPRFC to be settled on a day determined by the Bank, in its sole discretion, provided that this must occur no later than the day on which the Bank subsequently redeems or repurchases or pays a dividend on the 2009 Preference Stock or any class of capital stock. Pursuant to an agreement between the Minister for Finance and FFHL, FFHL is entitled to purchase a proportion of units of Bonus Stock is sued to a State entity equal to the proportion of units of ordinary stock purchased by FFHL under the stock purchase agreements between FFHL and the NPRFC, expressed as a percentage of the total issued ordinary stock of the Bank from time to time.

<sup>1</sup> Please see note 40 on page 219, for further details on the Convertible Contingent Capital Notes 2016.

Other Information

## Directors' interests in stock (continued)

Apart from the interests set out above and in the previous section, the Directors and Secretary and their spouses and minor children had no other interests in the stock / securities of the Bank or its Group undertakings at 31 December 2012. There have been no changes in the stockholdings of the above Directors and Secretary between 31 December 2012 and 21 February 2013.

End of information in the Remuneration Report that forms an integral part of the audited financial statements.

### Changes in the Directorate during the year

| Table 6:                     | Executive Directors                    | Non-Executive<br>Directors             |
|------------------------------|--|--|
|                              | Executive Directors                    | Directors                              |
| Number at 31 December 2011   | 2                                      | 9                                      |
| Changes during 2012          |  |  |
| Appointments                 | A Keating (appointed 1 February 2012)  | K Atkinson (appointed 20 January 2012) |
|                              |  | P Haren (appointed 20 January 2012)    |
|                              |  | A Kane (appointed 20 June 2012)        |
|                              |  | W L Ross Jr (appointed 20 June 2012)   |
|                              |  | P Watsa (appointed 20 June 2012)       |
| Retirements                  | J O'Donovan (retired 31 December 2011) | J Kennedy (retired 24 April 2012)      |
|                              |  | P Molloy (retired 29 June 2012)        |
|                              |  | R Hynes (retired 31 December 2011)     |
| Number at 31 December 2012   | 2                                      | 11                                     |
| Average number during 2012   | 2                                      | 10                                     |
| (Average number during 2011) | (3)                                    | (8)                                    |



# Corporate Responsibility

Bank of Ireland strives to make a sustained and positive contribution to the recovery of the economy by supporting our personal and business customers and investing in the communities in which we operate. This report gives some examples of how we continue to support our customers and communities.

## Supporting our Customers

Bank of Ireland supports our current and future customers through these challenging times. Our participation in the market in Ireland, particularly in the Small and Medium Sized Enterprise (SME) and Mortgage markets is a critical component of the Bank's strategic objective to be the number one bank in Ireland, thereby supporting economic recovery. Throughout 2012 we have continued to develop a number of business initiatives to support this objective.

The National Enterprise Programme is an ongoing series of business events that we host throughout the year designed to promote our message that Bank of Ireland is open for business and has the capacity to support viable businesses. One of our most popular events in the Programme is Enterprise Week held twice a year and developed to support SMEs in their own communities and to give them a chance to showcase their businesses in our branches, network with peers, and get advice from successful entrepreneurs and business people.

Bank of Ireland's branch network is, and will continue to be, an integral part of its multi-channel approach to serve and recruit personal and business customers in Ireland. As part of our strategy to improve our distribution network for our customers, service enhancement programmes and investments in improved efficiency and infrastructure have been ongoing in our branch network throughout 2012. Many of our main branches are undergoing major refurbishment to provide our customers with the most extensive range of banking services, large customer self-service areas, private customer meeting rooms, telephone and internet access and advice centres for business customers.

Since June 2012 we are participating with the Department of Finance, Deloitte and other banks in the development of the Standard Bank Account (SBA) on a pilot basis.

## Supporting our Communities

Through Give Together, our community giving initiative, Bank of Ireland employees have been involved in raising more than €2.9 million for a wide range of good causes during 2012. In addition over 400 volunteer days have been taken to support those causes. Since our Give Together initiative commenced in 2007 our people have been involved in raising almost €20 million for over 1,500 causes.

Our Charity of the year partnership with Make A Wish has been very successful with over €450,000 raised and 70 wishes being granted to children living with lifethreatening illnesses. The partnership with Make A Wish will continue through 2013. As lead members of Business in the Community Ireland, BITCI, Bank of Ireland plays an active part in providing support to our community partners. Representatives from over 40 organisations benefitted from a very successful professional and development training day in our LearningZone facility. BITCI considered the day to be 'a fantastic example of a company providing much needed non-financial business support, particularly as so many charities have limited or no budget for professional development'.

Recognising the wealth of skills and expertise within the organisation, such as, HR, PR, Finance, IT, strategic planning, project management etc. Bank of Ireland is also piloting a Professional Skills Volunteering initiative with BITCI to transfer knowledge and experience to the community & voluntary sector for major impact. Volunteers are matched with short term professional projects which have been identified by BITCI within the community & voluntary sector.

Bank of Ireland continues to have volunteers involved in delivering the National Consumer Agency (NCA)'s Money Skills for Life programme. The programme provides free independent personal finance education to employees in their workplace.



### Supporting our Environment

Having been successfully recertified at the end of 2011 for the ISO14001 Environmental Management System in the Operations Centre in Cabinteely, we are implementing the learning from this site in other key administration buildings in the Bank's property portfolio.

Our Technology & Operations Centres in Cabinteely successfully transitioned to the ISO50001 International Energy Management standard in February 2012. To date we have realised savings of approx 5% in energy costs in these buildings which account for 10% of our overall energy consumption.

The Bank continues to support the government led Cycle to Work Scheme – providing staff with opportunities during the year to sign up for the programme. As

well as promoting employee fitness and wellbeing, the scheme also encourages a cleaner greener environment and reduces the number of cars on the road.

As part of our participation in the Smarter Travel Workplace Initiative we have undertaken a survey of all our staff in the Dublin Administration offices to understand how best to leverage from public transport networks that serve our various offices; optimise our on-site parking through the use of car sharing and car-pooling services and provide the necessary facilities for those staff who chose to cycle to work – secure bike shelters, shower and changing facilities etc.

Bank of Ireland continues to provide a range of products and services to

business and personal customers who wish to invest in their properties to make them more energy efficient. In addition to the Green Business Loan, the Bank is partnering with a number of enterprises in this sector to provide additional support for customers. For personal customers we are offering the Electric Ireland Loan and the Green Energy Loan, which provide options for consumers who wish to reduce energy consumption in their homes. Please see www.bankofireland.com for further information on corporate responsibility initiatives in Bank of Ireland.

We welcome your feedback, please email to corporate.responsibility@boi.com.



# Other Information

# **Financial Statements**

# Statement of Directors' Responsibilities

The Directors are responsible for preparing the Annual Report and the financial statements in accordance with International Financial Reporting Standards (IFRS) and International Financial Reporting Interpretations Committee (IFRIC) interpretations adopted by the European Union (EU) and with those parts of the Companies Acts, 1963 to 2012 applicable to companies reporting under IFRS, the European Communities (Credit Institutions: Accounts) Regulations, 1992 and, in respect of the Consolidated financial statements, Article 4 of the IAS Regulation. In preparing these financial statements, the Directors have also elected to comply with IFRS issued by the International Accounting Standards Board (IASB).

Irish company law requires the Directors to prepare financial statements which give a true and fair view of the state of affairs of the Bank and the Group and of the profit or loss of the Group. In preparing these financial statements for the year ended 31 December 2012, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state that the financial statements comply with IFRS adopted by the EU and IFRS issued by the IASB; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Group will continue in business.

The Directors are responsible for keeping proper books of account that disclose with reasonable accuracy at any time the financial position of the Bank and enable them to ensure that the financial statements are prepared in accordance with IFRS and IFRIC interpretations adopted by the European Union and with those parts of the Companies Acts, 1963 to 2012 applicable to companies reporting under IFRS and the European Communities (Credit Institutions: Accounts) Regulations, 1992 and, in respect of the Consolidated financial statements, Article 4 of the IAS Regulation. They are also responsible for safeguarding the assets of the Bank and the Group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Under applicable law and the requirements of the Listing Rules issued by the Irish Stock Exchange, the directors are also responsible for preparing a Directors' Report and reports relating to directors' remuneration and corporate governance. The Directors are also required by the Transparency (Directive 2004 / 109 / EC) Regulations 2007 and the Transparency Rules of the Central Bank to include a management report containing a fair review of the business and a description of the principal risks and uncertainties facing the Group. Statutory Instrument number 450 of European Communities (Directive 2006 / 46 / EC) Regulations 2009 (S.I. 450) requires the Directors to make a statement with a description of the main features of the internal control and risk management systems in relation to the process for preparing consolidated accounts for the Group and its subsidiaries.

The Directors are responsible for the maintenance and integrity of the corporate and financial information included on the Bank's website.

Legislation in Ireland governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

The Directors confirm that, to the best of each Director's knowledge and belief:

- they have complied with the above requirements in preparing the financial statements;
- the financial statements, prepared in accordance with IFRS as adopted by the European Union and with IFRS as issued by the IASB, give a true and fair view of the assets, liabilities, financial position of the Group and the Bank and of the loss of the Group; and
- the management report contained in the Business Review includes a fair review of the development and performance of the business and the position of the Group and Bank, together with a description of the principal risks and uncertainties that they face.

Signed on behalf of the Court by 1 March 2013

Archie G Kane Governor Patrick O'Sullivan Deputy Governor Richie Boucher Group Chief Executive



Annual Report - year ended 31 December 2012

Bank of Ireland 🛞

# Independent Auditors' Report

#### Independent Auditors' Report to the Members of the Governor and Company of the Bank of Ireland

We have audited the Group financial statements and the Bank financial statements (together 'the financial statements') of the Bank of Ireland for the year ended 31 December 2012 which comprise the Consolidated income statement, the Consolidated statement of comprehensive income, the Consolidated and the Bank balance sheets, the Consolidated and the Bank statements of changes in equity, the Consolidated and the Bank cash flow statements, the Group and the Bank accounting policies, the Group and the Bank notes to the financial statements and information described as being an integral part of the financial statements as set out in the Basis of preparation on page 149. The financial reporting framework that has been applied in their preparation is Irish law and International Financial Reporting Standards (IFRSs) as adopted by the European Union and, as regards the Bank financial statements, as applied in accordance with the provisions of the Companies Acts 1963 to 2012.

#### Respective responsibilities of directors and auditors

As explained more fully in the Directors' Responsibilities Statement set out on page 137, the directors are responsible for the preparation of the financial statements giving a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with Irish law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

This report, including the opinions, has been prepared for and only for the members of the Governor and Company of the Bank of Ireland as a body in accordance with Section 193 of the Companies Act, 1990 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

#### Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the Group's and the Bank's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Annual Report to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

#### **Opinion on financial statements**

In our opinion:

- the Group financial statements give a true and fair view, in accordance with IFRSs as adopted by the European Union, of the state of the Group's affairs as at 31 December 2012 and of its loss and cash flows for the year then ended;
- the Bank financial statements give a true and fair view, in accordance with IFRSs as adopted by the European Union as applied in accordance with the provisions of the Companies Acts 1963 to 2012, of the state of the Bank's affairs as at 31 December 2012 and of its cash flows for the year then ended; and
- the Group and Bank financial statements have been properly prepared in accordance with the requirements of the Companies Acts 1963 to 2012 and, as regards the Group financial statements, Article 4 of the IAS Regulation.

#### Separate opinion in relation to IFRSs as issued by the IASB

As explained in the Basis of Preparation on page 149, the Group in addition to complying with its legal obligation to comply with IFRSs as adopted by the European Union, has also complied with the IFRSs as issued by the International Accounting Standards Board (IASB).

In our opinion the Group financial statements comply with IFRSs as issued by the IASB.



# **Business Review**

## Matters on which we are required to report by the Companies Acts 1963 to 2012

- We have obtained all the information and explanations which we consider necessary for the purposes of our audit.
- In our opinion proper books of account have been kept by the Bank and proper returns adequate for our audit have been received from branches of the Bank not visited by us.
- The Bank balance sheet is in agreement with the books of account.
- In our opinion the information given in the Directors' Report is consistent with the financial statements and the description in the Corporate Governance Statement of the main features of the internal control and risk management systems in relation to the process for preparing the Group financial statements is consistent with the Group financial statements.
- The net assets of the Bank, as stated in the Bank balance sheet, are more than half of the amount of its called-up share capital and, in our opinion, on that basis there did not exist at 31 December 2012 a financial situation which under Section 40 (1) of the Companies (Amendment) Act, 1983 would require the convening of an extraordinary general Court of the Bank.

#### Matters on which we are required to report by exception

We have nothing to report in respect of the following:

Under the Companies Acts 1963 to 2012 we are required to report to you if, in our opinion, the disclosures of directors' remuneration and transactions specified by law are not made.

Under the Listing Rules of the Irish Stock Exchange we are required to review:

- the directors' statement, set out on pages 149 to 151, in relation to going concern;
- the part of the Corporate Governance Statement relating to the Bank's compliance with the nine provisions of the UK Corporate Governance Code and the two provisions of the Irish Corporate Governance Annex specified for our review; and
- the six specified elements of disclosures in the report to shareholders by the Court on directors' remuneration.

#### John McDonnell

for and on behalf of PricewaterhouseCoopers Chartered Accountants and Statutory Audit Firm Dublin 1 March 2013

# Consolidated financial statements

# Consolidated income statement for the year ended 31 December 2012

|  | Note | Year ended<br>31 December 2012<br>€m | Year ended<br>31 December 2011<br>€m |
|--|------|--------------------------------------|--------------------------------------|
| Interest income  | 2    | 4,006                                | 4,618                                |
| Interest expense   | 3    | (2,569)                              | (3,084)                              |
| Net interest income  |      | 1,437                                | 1,534                                |
| Net insurance premium income   | 4    | 1,156                                | 929                                  |
| Fee and commission income  | 5    | 515                                  | 612                                  |
| Fee and commission expense   | 5    | (215)                                | (192)                                |
| Net trading (expense) / income   | 6    | (275)                                | 19                                   |
| Life assurance investment income, gains and losses                         | 7    | 678                                  | (38)                                 |
| Gain on liability management exercises                                     | 8    | 69                                   | 1,789                                |
| Other operating income   | 9    | 106                                  | 12                                   |
| Total operating income   |      | 3,471                                | 4,665                                |
| Insurance contract liabilities and claims paid                             | 10   | (1,725)                              | (750)                                |
| Total operating income, net of insurance claims                            |      | 1,746                                | 3,915                                |
| Other operating expenses   | 11   | (1,638)                              | (1,645)                              |
| Cost of restructuring programmes   | 12   | (150)                                | 3                                    |
| Operating (loss) / profit before impairment charges on financial assets,   |      |                                      |                                      |
| (loss) / gain on NAMA and loss on deleveraging                             |      | (42)                                 | 2,273                                |
| Impairment charges on financial assets                                     | 14   | (1,769)                              | (2,004)                              |
| (Loss) / gain on sale of assets to NAMA including associated costs         | 15   | (1)                                  | 33                                   |
| Loss on deleveraging of financial assets                                   | 16   | (326)                                | (565)                                |
| Operating loss   |      | (2,138)                              | (263)                                |
| Share of results of associates and jointly controlled entities (after tax) | 17   | 41                                   | 39                                   |
| (Loss) / profit on disposal / liquidation of business activities           | 18   | (69)                                 | 34                                   |
| Loss before tax  |      | (2,166)                              | (190)                                |
| Taxation credit  | 19   | 337                                  | 230                                  |
| (Loss) / profit for the year   |      | (1,829)                              | 40                                   |
| Attributable to stockholders   |      | (1,824)                              | 45                                   |
| Attributable to non-controlling interests                                  |      | (5)                                  | (5)                                  |
| (Loss) / profit for the year   |      | (1,829)                              | 40                                   |
| Earnings per unit of €0.05 ordinary stock                                  | 20   | (6.7c)                               | (0.7c)                               |
| Diluted earnings per unit of €0.05 ordinary stock                          | 20   | (6.7c)                               | (0.7c)                               |

Archie G Kane Governor

Patrick O'Sullivan Deputy Governor **Richie Boucher** Group Chief Executive Helen Nolan Group Secretary

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# Consolidated statement of comprehensive income for the year ended 31 December 2012

|  | Year ended<br>31 December 2012<br>€m | Year ended<br>31 December 2011<br>€m |
|--|--------------------------------------|--------------------------------------|
| (Loss) / profit for the year   | (1,829)                              | 40                                   |
| Other comprehensive income, net of tax:                              |                                      |                                      |
| Available for sale reserve, net of tax:                              |                                      |                                      |
| Changes in fair value  | 889                                  | 60                                   |
| Transfer to income statement   |                                      |                                      |
| - Asset disposal   | (53)                                 | 24                                   |
| - Impairment   | 39                                   | 19                                   |
| Net change in available for sale reserve                             | 875                                  | 103                                  |
| Net actuarial loss on defined benefit pension funds, net of tax      | (789)                                | (117)                                |
| Cash flow hedge reserve, net of tax:                                 |                                      |                                      |
| Changes in fair value  | 546                                  | (800)                                |
| Transfer to income statement   | (398)                                | 1,114                                |
| Net change in cash flow hedge reserve                                | 148                                  | 314                                  |
| Foreign exchange reserve:  |                                      |                                      |
| Foreign exchange translation gains                                   | 80                                   | 180                                  |
| Transfer to income statement on liquidation of non-trading entities  | 56                                   | -                                    |
| Net change in foreign exchange reserve                               | 136                                  | 180                                  |
| Revaluation of property, net of tax                                  | (1)                                  | (6)                                  |
| Other comprehensive income for the year, net of tax                  | 369                                  | 474                                  |
| Total comprehensive income for the year, net of tax                  | (1,460)                              | 514                                  |
| Total comprehensive income attributable to equity stockholders       | (1,455)                              | 520                                  |
| Total comprehensive income attributable to non-controlling interests | (5)                                  | (6)                                  |
| Total comprehensive income for the year, net of tax                  | (1,460)                              | 514                                  |

Archie G Kane Governor Patrick O'Sullivan Deputy Governor **Richie Boucher** Group Chief Executive Helen Nolan Group Secretary



Annual Report - year ended 31 December 201

### Consolidated balance sheet as at 31 December 2012

|  | Note | 31 December 2012<br>€m | 31 December 2011<br>€m |
|--|------|------------------------|------------------------|
| Assets   |      |                        |                        |
| Cash and balances at central banks                             | 52   | 8,472                  | 8,181                  |
| Items in the course of collection from other banks             |      | 448                    | 443                    |
| Trading securities   | 21   | 143                    | 6                      |
| Derivative financial instruments                               | 22   | 5,847                  | 6,362                  |
| Other financial assets at fair value through profit or loss    | 23   | 9,460                  | 8,914                  |
| Loans and advances to banks                                    | 24   | 9,506                  | 8,059                  |
| Available for sale financial assets                            | 25   | 11,093                 | 10,262                 |
| NAMA senior bonds  | 26   | 4,428                  | 5,016                  |
| Loans and advances to customers                                | 27   | 92,621                 | 99,314                 |
| Interest in associates   | 29   | 39                     | 31                     |
| Interest in jointly controlled entities                        | 30   | 227                    | 245                    |
| Intangible assets  | 31   | 371                    | 393                    |
| Investment properties  | 32   | 1,066                  | 1,204                  |
| Property, plant and equipment                                  | 33   | 333                    | 336                    |
| Current tax assets   |      | 33                     | 9                      |
| Deferred tax assets  | 43   | 1,653                  | 1,381                  |
| Other assets   | 34   | 2,404                  | 2,270                  |
| Retirement benefit asset                                       | 44   | 2                      | 8                      |
| Assets classified as held for sale                             | 35   | -                      | 2,446                  |
| Total assets   |      | 148,146                | 154,880                |
| Equity and liabilities   |      |                        | · · · ·                |
| Deposits from banks  | 36   | 21,272                 | 31,534                 |
| Customer accounts  | 37   | 75,170                 | 70,506                 |
| Items in the course of transmission to other banks             |      | 268                    | 271                    |
| Derivative financial instruments                               | 22   | 5,274                  | 6,018                  |
| Debt securities in issue                                       | 38   | 18,073                 | 19,124                 |
| Liabilities to customers under investment contracts            | 39   | 5,256                  | 4,954                  |
| Insurance contract liabilities                                 | 39   | 7,988                  | 7,037                  |
| Other liabilities  | 41   | 3,144                  | 3,111                  |
| Current tax liabilities  |      | 23                     | 86                     |
| Provisions   | 42   | 119                    | 38                     |
| Deferred tax liabilities                                       | 43   | 92                     | 88                     |
| Retirement benefit obligations                                 | 44   | 1,156                  | 422                    |
| Subordinated liabilities                                       | 40   | 1,707                  | 1,426                  |
| Liabilities classified as held for sale                        | 35   | -                      | 13                     |
| Total liabilities  |      | 139,542                | 144,628                |
| Equity   |      |                        |                        |
| Capital stock  | 46   | 2,452                  | 2,452                  |
| Stock premium account  | 47   | 1,210                  | 5,127                  |
| Retained earnings  |      | 4,607                  | 3,507                  |
| Other reserves   |      | 336                    | (869)                  |
| Own stock held for the benefit of life assurance policyholders |      | (14)                   | (15)                   |
| Stockholders' equity   |      | 8,591                  | 10,202                 |
| Non-controlling interests                                      |      | 13                     | 50                     |
| Total equity   |      | 8,604                  | 10,252                 |
| Total equity and liabilities                                   |      | 148,146                | 154,880                |

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**Richie Boucher** Group Chief Executive Helen Nolan Group Secretary

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**Financial Statements** 

# Consolidated statement of changes in equity for the year ended 31 December 2012

|   | Year ended<br>31 December 2012<br>€m | Year ended<br>31 December 2011<br>€m |
|---|--------------------------------------|--------------------------------------|
| Capital stock   |                                      |                                      |
| Balance at the beginning of the year  | 2,452                                | 1,210                                |
| Issue of ordinary stock (note 48)   | -                                    | 1,242                                |
| Balance at the end of the year  | 2,452                                | 2,452                                |
| Stock premium account   |                                      |                                      |
| Balance at the beginning of the year  | 5,127                                | 3,926                                |
| Transfer to retained earnings (note 47, 48)   | (3,920)                              | (16)                                 |
| Transaction costs (note 47)   | 3                                    | (114)                                |
| Premium on issue of ordinary stock (note 48)  | -                                    | 1,331                                |
| Balance at the end of the year  | 1,210                                | 5,127                                |
| Retained earnings   |                                      |                                      |
| Balance at the beginning of the year  | 3,507                                | 3,740                                |
| (Loss) / profit for the year attributable to stockholders                             | (1,824)                              | 45                                   |
| Dividends on 2009 Preference Stock and other preference equity interests paid in cash | (196)                                | (222)                                |
| Transfer to capital reserve   | (47)                                 | (2)                                  |
| Loss retained   | (2,067)                              | (179)                                |
| Transfer from stock premium account (note 47)   | 3,920                                | 16                                   |
| Purchase of non-controlling interest (note 57)  | 39                                   | <u> </u>                             |
| Net actuarial loss on defined benefit pension funds                                   | (789)                                | (117)                                |
| Repurchase of capital note (note 8)   | -                                    | 41                                   |
| Transfer from share based payment reserve   | _                                    | 5                                    |
| Transfer from revaluation reserve   | _                                    | 2                                    |
| Other movements   | (3)                                  | (1)                                  |
| Balance at the end of the year  | 4,607                                | 3,507                                |
|   |                                      |                                      |
| Other Reserves:   |                                      |                                      |
| Available for sale reserve  |                                      |                                      |
| Balance at the beginning of the year  | (725)                                | (828)                                |
| Net changes in fair value   | 1,015                                | 68                                   |
| Deferred tax on reserve movements   | (125)                                | (14)                                 |
| Transfer to income statement (pre tax)  |                                      |                                      |
| - Asset disposal (note 9)   | (60)                                 | 28                                   |
| - Impairment (note 14)  | 45                                   | 21                                   |
| Balance at the end of the year  | 150                                  | (725)                                |
| Cash flow hedge reserve   |                                      |                                      |
| Balance at the beginning of the year  | 79                                   | (235)                                |
| Changes in fair value   | 590                                  | (1,034)                              |
| Transfer to income statement (pre tax)  |                                      |                                      |
| - Net trading income (foreign exchange)   | (473)                                | 1,226                                |
| - Net interest income (note 2)  | 56                                   | 154                                  |
| Deferred tax on reserve movements   | (25)                                 | (32)                                 |
| Balance at the end of the year  | 227                                  | 79                                   |

# Consolidated statement of changes in equity for the year ended 31 December 2012 (continued)

|   | Year ended<br>31 December 2012<br>€m | Year ended<br>31 December 2011<br>€m |
|---|--------------------------------------|--------------------------------------|
| Foreign exchange reserve  |                                      |                                      |
| Balance at the beginning of the year  | (862)                                | (1,042)                              |
| Exchange adjustments during the year  | 80                                   | 180                                  |
| Transfer to income statement on liquidation of non-trading entities (note 18) | 56                                   | -                                    |
| Balance at the end of the year  | (726)                                | (862)                                |
| Capital reserve   |                                      |                                      |
| Balance at the beginning of the year  | 510                                  | 508                                  |
| Transfer from retained earnings   | 47                                   | 2                                    |
| Balance at the end of the year  | 557                                  | 510                                  |
| Share based payment reserve   |                                      |                                      |
| Balance at the beginning of the year  | 7                                    | 12                                   |
| Transfer to retained earnings   | -                                    | (5)                                  |
| Balance at the end of the year  | 7                                    | 7                                    |
| Revaluation reserve   |                                      |                                      |
| Balance at the beginning of the year  | 6                                    | 14                                   |
| Revaluation of property   | (2)                                  | (8                                   |
| Deferred tax on revaluation of property                                       | 1                                    | 2                                    |
| Transfer to retained earnings   | -                                    | (2                                   |
| Balance at the end of the year  | 5                                    | 6                                    |
| US\$150 million capital note  |                                      |                                      |
| Balance at the beginning of the year  | -                                    | 61                                   |
| Repurchase of capital note  | -                                    | (61)                                 |
| Balance at the end of the year  | -                                    | -                                    |
| Capital contribution  |                                      |                                      |
| Balance at the beginning of the year  | 116                                  | -                                    |
| Contribution during the year  | -                                    | 116                                  |
| Balance at the end of the year  | 116                                  | 116                                  |
| Total other reserves  | 336                                  | (869                                 |

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Archie G Kane Governor

**Richie Boucher** Group Chief Executive

Helen Nolan Group Secretary

|  | 31 December 2012<br>€m | 31 December 2011<br>€m |
|--|------------------------|------------------------|
| Own stock held for the benefit of life assurance policyholders       |                        |                        |
| Balance at the beginning of the year                                 | (15)                   | (15)                   |
| Changes in value and amount of stock held                            | 1                      | -                      |
| Balance at the end of the year                                       | (14)                   | (15)                   |
| Total stockholders' equity excluding non-controlling interests       | 8,591                  | 10,202                 |
| Non-controlling interests  |                        |                        |
| Balance at the beginning of the year                                 | 50                     | 56                     |
| Capital contribution by non-controlling interest                     | 14                     | -                      |
| Share of net loss  | (5)                    | (5)                    |
| Purchase of non-controlling interest (note 57)                       | (47)                   | -                      |
| Other movements  | 1                      | (1)                    |
| Balance at the end of the year                                       | 13                     | 50                     |
| Total equity   | 8,604                  | 10,252                 |
| Total comprehensive income included within the above:                |                        |                        |
| Total comprehensive income attributable to equity stockholders       | (1,455)                | 520                    |
| Total comprehensive income attributable to non-controlling interests | (5)                    | (6)                    |
| Total comprehensive income for the year, net of tax                  | (1,460)                | 514                    |
|  |                        |                        |

### Consolidated statement of changes in equity for the year ended 31 December 2012 (continued)

Year ended

Consolidated financial statements

Year ended

## Consolidated cash flow statement for the year ended 31 December 2012

|  | Note | Year ended<br>31 December 2012<br>€m | Year ended<br>31 December 2011<br>€m |
|--|------|--------------------------------------|--------------------------------------|
| Cash flows from operating activities   |      |                                      |                                      |
| Loss before tax  |      | (2,166)                              | (190)                                |
| Share of results of associates and jointly controlled entities                 | 17   | (41)                                 | (39)                                 |
| Loss / (profit) on disposal / liquidation of business activities               | 18   | 69                                   | (34)                                 |
| Depreciation and amortisation  |      | 142                                  | 136                                  |
| Impairment charges on financial assets   | 14   | 1,769                                | 2,004                                |
| Loss on deleveraging of financial assets                                       | 16   | 326                                  | 565                                  |
| Charge on revaluation of property  | 33   | 11                                   | 15                                   |
| Revaluation of investment property   | 32   | 12                                   | 10                                   |
| Interest expense on subordinated liabilities and other capital instruments     | 3    | 159                                  | 171                                  |
| Charge for retirement benefit obligation                                       | 11   | 59                                   | 88                                   |
| Gain on liability management exercises   | 8    | (69)                                 | (1,789)                              |
| Charges / (gains) arising on the movement in credit spreads on the Group's own |      |                                      |                                      |
| debt and deposits accounted for at 'fair value through profit or loss'         | 6    | 297                                  | (56)                                 |
| Gain on Contingent Capital Note  | 3    | (79)                                 | -                                    |
| Other non-cash items   |      | 139                                  | 10                                   |
| Cash flows from operating activities before changes                            |      |                                      |                                      |
| in operating assets and liabilities  |      | 628                                  | 891                                  |
| Net change in items in the course of collection from other banks               |      | (4)                                  | 30                                   |
| Net change in trading securities   |      | (137)                                | 145                                  |
| Net change in derivative financial instruments                                 |      | (111)                                | 1,021                                |
| Net change in other financial assets at fair value through profit or loss      |      | (545)                                | 1,124                                |
| Net change in loans and advances to banks                                      |      | (3,107)                              | 148                                  |
| Net change in loans and advances to customers                                  |      | 5,467                                | 4,938                                |
| Net change in other assets   |      | 416                                  | 252                                  |
| Net change in deposits from banks  |      | (10,270)                             | (9,556)                              |
| Net change in customer accounts  |      | 3,970                                | 4,272                                |
| Net change in debt securities in issue   |      | (509)                                | (8,478)                              |
| Net change in liabilities to customers under investment contracts              |      | 302                                  | (317)                                |
| Net change in insurance contract liabilities                                   |      | 951                                  | (151)                                |
| Net change in other liabilities  |      | (431)                                | (105)                                |
| Effect of exchange translation and other adjustments                           |      | (674)                                | (757)                                |
| Net cash flow from operating assets and liabilities                            |      | (4,682)                              | (7,434)                              |

Archie G Kane

Governor

### Consolidated cash flow statement for the year ended 31 December 2012 (continued)

|   | Note | Year ended<br>31 December 2012<br>€m | Year ended<br>31 December 2011<br>€m |
|---|------|--------------------------------------|--------------------------------------|
| (a) Investing activities  |      |                                      |                                      |
| Additions to available for sale financial assets                                | 25   | (5,570)                              | (21,532)                             |
| Disposal / redemption of available for sale financial assets                    | 25   | 6,013                                | 27,160                               |
| Additions to property, plant and equipment                                      | 33   | (42)1                                | (31)                                 |
| Disposal of property, plant and equipment                                       | 33   | 6                                    | 5                                    |
| Additions to intangible assets  | 31   | (78)                                 | (72)                                 |
| Disposals of intangible assets  | 31   | 3                                    | -                                    |
| Disposal of investment property   |      | 127                                  | 30                                   |
| Dividends received from jointly controlled entities                             | 30   | 60                                   | 52                                   |
| Net change in interest in associates  |      | (6)                                  | (6)                                  |
| Net proceeds from disposal of loan portfolios                                   | 16   | 1,981                                | 6,996                                |
| Net proceeds from disposal of business activities                               | 18   | 655                                  | 148                                  |
| Cash flows from investing activities  |      | 3,149                                | 12,750                               |
| (b) Financing activities<br>Proceeds from issue of new subordinated liabilities | 40   | 250                                  | -                                    |
| Net proceeds from Rights Issue  |      | -                                    | 1,794                                |
| Net proceeds from Contingent Capital Note                                       |      | -                                    | 985                                  |
| Capital contribution by non-controlling interest                                |      | 14                                   | -                                    |
| Consideration paid in respect of purchase of non-controlling interest           | 57   | (3)                                  | -                                    |
| Interest paid on subordinated liabilities                                       |      | (136)                                | (240)                                |
| Dividend paid on 2009 Preference stock and other preference equity interest     | S    | (196)                                | (222)                                |
| Consideration paid in respect of liability management exercises                 |      | (680)                                | (983)                                |
| Cash flows from financing activities  |      | (751)                                | 1,334                                |
| Net cash flow from operating activities before tax                              |      | (4,054)                              | (6,543)                              |
| Tax (paid) / refunded   |      | (36)                                 | 22                                   |
| Net cash flow from operating activities   |      | (4,090)                              | (6,521)                              |
| Investing activities (section a)  |      | 3,149                                | 12,750                               |
| Financing activities (section b)  |      | (751)                                | 1,334                                |
| Net change in cash and cash equivalents   |      | (1,692)                              | 7,563                                |
| Opening cash and cash equivalents   | 52   | 15,772                               | 8,135                                |
| Effect of exchange translation adjustments                                      |      | 252                                  | 74                                   |
| Closing cash and cash equivalents   | 52   | 14,332                               | 15,772                               |

Business Review

Patrick O'Sullivan Deputy Governor

Excludes €12 million of property, plant and equipment acquired under finance lease agreements (note 33).

**Richie Boucher** Group Chief Executive Helen Nolan Group Secretary

## Group accounting policies

| Index   | Page |
|---|------|
| Basis of preparation                                  | 149  |
| Going concern   | 149  |
| Adoption of new accounting standards                  | 152  |
| Comparatives  | 152  |
| Group accounts  | 152  |
| Common control transactions                           | 154  |
| Foreign currency translation                          | 154  |
| Interest income and expense                           | 155  |
| Fee and commission income                             | 155  |
| Operating loss / profit                               | 155  |
| Leases  | 156  |
| Financial assets                                      | 156  |
| Financial liabilities                                 | 157  |
| Valuation of financial instruments                    | 158  |
| Sale and repurchase agreements and lending of assets  | 158  |
| Issued debt and equity securities                     | 158  |
| Debt for debt exchanges                               | 159  |
| Debt for equity exchanges                             | 159  |
| Derivative financial instruments and hedge accounting | 159  |
| Impairment of financial assets                        | 160  |
| Property, plant and equipment                         | 161  |
| Investment property                                   | 162  |
| Intangible assets                                     | 162  |
| Assets and liabilities classified as held for sale    | 163  |
| Provisions  | 163  |
| Employee benefits                                     | 164  |
| Income taxes  | 165  |
| Cash and cash equivalents                             | 165  |
| Capital stock and reserves                            | 166  |
| Life assurance operations                             | 167  |
| Offsetting financial instruments                      | 167  |
| Collateral  | 168  |
| Financial guarantees                                  | 168  |
| Operating segments                                    | 168  |
| Materiality   | 168  |
| Impact of new accounting standards                    | 169  |



Governance

**Business Review** 

### Accounting policies

The following are Bank of Ireland Group's principal accounting policies.

### Basis of preparation

The financial statements comprise the Consolidated income statement, the Consolidated statement of comprehensive income, the Consolidated and Bank balance sheets, the Consolidated and Bank statements of changes in equity, the Consolidated and Bank cash flow statements, the Group and Bank accounting policies and critical accounting estimates and judgements, the notes to the Consolidated financial statements on pages 175 to 268 and notes to the Bank financial statements on pages 275 to 310. The financial statements include the information that is described as being an integral part of the audited financial statements contained in: (i) Sections 3.1, 3.2, 3.3, 3.4 and 4 of the Risk Management Report; (ii) the Remuneration Report; and (iii) Other Information - Group exposures to selected countries. The financial statements also include the Tables and Totals in Other Information - Supplementary Asset Quality Disclosures described as being an integral part of the audited financial statements.

The financial statements are prepared in accordance with International Financial Reporting Standards (IFRS) and IFRS Interpretations Committee (IFRIC) interpretations as adopted by the European Union (EU) and with those parts of the Companies Acts, 1963 to 2012 applicable to companies reporting under IFRS, with the European Communities (Credit Institutions: Accounts) Regulations, 1992 and with the Asset Covered Securities Acts, 2001 to 2007. The EU adopted version of IAS 39 currently relaxes some of the hedge accounting rules in IAS 39 'Financial Instruments - Recognition and Measurement'. The Group has not availed of this, hence these financial statements comply with both IFRS as adopted by the EU and IFRS as issued by the IASB.

The financial statements have been prepared under the historical cost convention as modified to include the fair valuation of certain financial instruments and land and buildings.

The preparation of the financial statements in conformity with IFRS requires the use of estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Although these estimates are based on management's best knowledge of the amount, event or actions, actual results ultimately may differ from those estimates. A description of the critical estimates and judgements is set out on pages 172 to 174.

References to 'the State' throughout this document should be taken to refer to the Republic of Ireland, its Government and, where and if relevant, Government departments, agencies and local Government bodies.

### Going concern

The time period that the Directors have considered in evaluating the appropriateness of the going concern basis in preparing the financial statements for the twelve months ended 31 December 2012 is a period of twelve months from the date of approval of these annual financial statements ('the period of assessment').

In making this assessment, the Directors considered the Group's business, profitability forecasts, funding and capital plans, under both base and plausible stress scenarios, together with a range of other factors such as the outlook for the Irish economy taking due account of the impact of fiscal realignment measures, the impact of the EU / IMF Programme, the availability of collateral to access the Eurosystem, together with the likely evolution and impact of the Eurozone sovereign debt crisis. The matters of primary consideration by the Directors are set out below:

### Context

The deterioration of the Irish economy throughout 2010, culminating in the Programme for the Recovery of the Banking System announced by the Irish Government on 28 November 2010, and running until November 2013, (the 'EU / IMF programme'), adversely impacted the Group's financial condition and performance and poses on-going challenges.

Since that time and in common with the Banking Industry globally, the Group has had limited access to market sources of wholesale funding and specifically it has not accessed the unguaranteed unsecured term wholesale funding markets. As a result of these factors, the Group became dependent on secured funding from the European Central Bank (the 'ECB'). Apart from the ECB's Long-Term Refinancing Operation (LTRO), this funding rolls on a short term basis. In addition, the Group accessed exceptional liquidity assistance from the Central Bank of Ireland (the 'Central Bank) between late 2010 and late 2011. The limited access to available wholesale funding poses a liquidity risk for the Group which the Directors addressed in detail as part of the going concern assessment.



### Group accounting policies

Concerns regarding the European sovereign debt crisis remained heightened during 2012, resulting in continued instability in financial markets, adversely impacting market sentiment and restricting access to wholesale funding markets for certain sovereigns and financial institutions across Europe. These concerns prompted a series of strong policy responses from European governments and institutions including the EU and the ECB, summarised below. However, political and economic risks remain.

On 21 July 2011, a formal statement by the Heads of State or Government of the euro area and EU institutions reaffirmed their commitment to the euro and to do whatever was needed to ensure the financial stability of the euro area as a whole and its Member States. This Statement ultimately led to the decision by the ECB to actively implement its Securities Markets Programme.

The Statement also included a number of announcements that were positive for Ireland such as a reduction in the interest rates on loans under the EU / IMF Programme and an extension to the maturity date of these loans. It also noted the commitment of the Heads of State or Government of the euro area and the EU institutions to the success of the EU / IMF Programme and critically it confirmed their determination to provide support to countries under such programmes until they have regained market access, provided they successfully implement those programmes.

A package of measures to restore confidence and address the tensions in financial markets was agreed by the European Council and euro area Heads of State or Government on 9 December 2011. These measures included a new fiscal compact and the strengthening of stabilisation tools for the euro area, including a more effective European Financial Stability Facility (EFSF), and the bringing forward of the implementation of the European Stability Mechanism (ESM). Following a referendum on 31 May 2012, Ireland ratified the new fiscal compact.

On 29 June 2012, the euro area Heads of State or Government announced that, following the establishment of a single European banking supervisory mechanism, involving the ECB, banks in the euro area could be recapitalised directly by the European Stability Mechanism (ESM). The announcement also stated that the Eurogroup 'will examine the situation of the Irish financial sector with the view of further improving the sustainability of the well-performing adjustment programme'.

In July 2012 the president of the ECB stated that 'within our mandate, the ECB is ready to do whatever it takes to preserve the Euro'. This was followed in September 2012 by the launch of a bond-buying programme, known as Outright Monetary Transactions (OMT), to lower the borrowing costs of governments at the centre of the crisis. Bond yields subsequently fell for peripheral Eurozone countries.

Irish sovereign bond yields narrowed significantly during 2012. In July 2012 the NTMA returned to the term funding markets with the sale of €4.2 billion of bonds maturing in 2017 and 2020. In January 2013 the NTMA issued a further €2.5 billion of five-year bonds. In addition, the NTMA completed six auctions each of €500 million short dated treasury bills between July 2012 and February 2013.

In February 2013 the Government announced the restructuring of its obligations in relation to the Anglo Irish Bank promissory note following the liquidation of its successor, the Irish Bank Resolution Corporation (IBRC). This action has enabled the Government to achieve a significant deferral in the repayment obligations associated with the promissory note, improving the State's sovereign debt maturity risk over the coming years.

Also in February 2013, Ireland successfully concluded the ninth quarterly review of the EU / IMF programme, with the Troika commenting on the continued strong programme implementation and confirming that Ireland had met all of its commitments.

#### Capital

As part of the EU / IMF programme, the Central Bank undertook the 2011 PCAR incorporating a Prudential Liquidity Assessment Review ('2011 PLAR') and the results were announced on 31 March 2011.

As a result of the 2011 PCAR, the Central Bank assessed that the Group needed to generate an additional  $\leq$ 4.2 billion (including a prudent regulatory buffer of  $\leq$ 0.5 billion) of equity capital. In addition,  $\leq$ 1.0 billion of contingent capital was required via the issue of a debt instrument which, under certain stressed circumstances, would convert to equity capital.

The Group successfully generated all of the required equity capital of  $\notin$ 4.2 billion by 31 December 2011, and in July 2011 the Group issued a  $\notin$ 1 billion debt instrument to the Irish Government which under certain stressed circumstances would convert to equity capital. In January 2013 the Irish Government sold, at a small premium, its entire holding of this instrument to a diverse group of international institutional investors.

The Group separately passed the EBA stress test in July 2011 and the EBA capital exercise (incorporating a capital buffer against sovereign exposures) in December 2011 without any requirement for further additional capital.



In December 2012 the Group issued lower tier 2 capital of €250 million in the form of subordinated debt to a diverse group of international investors.

Changes to the Capital Requirements Directive ('CRD IV') will implement Basel III rules in the EU. The legislation remains in draft form with consideration of the final proposals expected during 2013. The rules are expected to be implemented on a phased basis from 2014. The Directors believe that the impact on the Group's capital position from the phased implementation of CRD IV during the period of assessment will be managed within the Group's existing capital resources.

A further PCAR exercise is expected to take place and this may be undertaken in late 2013.

The Directors believe this satisfactorily addresses the capital risk.

### Liquidity and funding

The 2011 PLAR established funding targets in order to reduce the leverage of the Group, reduce its reliance on short-term, largely ECB and Central Bank funding, and ensure convergence to Basel III liquidity standards over time.

Following the announcement that the Irish banks would generate the 2011 PCAR capital, the ECB confirmed on 31 March 2011 that the Eurosystem would continue to provide liquidity to banks in Ireland and hence the Group.

As a consequence of the 2011 PLAR the Group was required to achieve a target loan to deposit ratio of 122.5% by December 2013. An objective of the Central Bank in the 2011 PLAR was to ensure that the required improvement in banks' loan to deposit ratios would be significantly incremented by way of deleveraging i.e. the reduction of loans through the disposal and run-down of non-core portfolios.

In June 2012, the Group announced loan divestments totalling €10.5 billion, which exceeded the required three year (2011 – 2013) target of €10 billion.

The Group's loan-to-deposit ratio at 31 December 2012 was 123%. In November 2012 the Group transitioned to an Advanced Monitoring Framework which tracks the Group's progress towards achieving compliance with the minimum levels for Net Stable Funding Ratio (NSFR) and Liquidity Coverage Ratio (LCR) under the Basel III framework.

The Group's net drawings from Monetary Authorities reduced by  $\notin 11$  billion during 2012, from  $\notin 23$  billion at 31 December 2011 to  $\notin 12$  billion at 31 December 2012, (excluding  $\notin 3$  billion relating to the IBRC repo transaction, which terminated on a no gain/no loss basis in February 2013). Drawings from Monetary Authorities consisted entirely of secured funding from the ECB with no drawings under the exceptional liquidity facilities of the Central Bank during the year ended 31 December 2012 (drawings at 31 December 2011:  $\notin$ nil). The  $\notin$ 12 billion of Monetary Authority funding matures in early 2015, in line with the ECB's LTRO.

In November 2012, the Group accessed public term debt markets in an unguaranteed format for the first time since October 2010 with a €1 billion three-year Irish Asset Covered Security (ACS) transaction.

It is expected that the Group will continue to require access to the Monetary Authorities for funding during the period of assessment.

In addition, in the context of its assessment of going concern, the Group discussed the relevant public announcements from the ECB, the EC, the IMF and the Minister for Finance (together 'the announcements') with the Central Bank and the Department of Finance (together 'the State authorities') and it sought assurance on the continued availability of required liquidity from the Eurosystem during the period of assessment. The Directors are satisfied, based on the announcements and the clarity of confirmations received from the State authorities, that, in all reasonable circumstances, the required liquidity and funding from the ECB and the Central Bank will be available to the Group during the period of assessment.

The Directors believe that this satisfactorily addresses the liquidity risk above.

### Conclusion

On the basis of the above, the Directors consider it appropriate to prepare the financial statements on a going concern basis having concluded that there are no material uncertainties related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern over the period of assessment.



### Adoption of new accounting standards

The following amendments to standards have been adopted by the Group during the year ended 31 December 2012:

Amendment to IFRS 7 'Disclosures – Transfer of financial assets' This amendment requires additional disclosure in relation to transferred financial assets. An entity transfers a financial asset when it transfers the contractual rights to receive cash flows of the asset to another party - for example, on the legal sale of a bond. Alternatively, a transfer takes place when the entity retains the contractual rights of the financial asset but assumes a contractual obligation to pay the cash flows on to another party, as is often the case when factoring trade receivables. The additional disclosures required by this amendment are set out in note 59.

Amendment to IAS 12 'Income Taxes' The amendment introduces an exception to the existing principle for the measurement of the deferred tax asset or liabilities arising on investment property measured at fair value. The adoption of this amendment has had no impact on the financial statements.

Details of those IFRS pronouncements which will be relevant to the Group but which were not effective at 31 December 2012 and which have not yet been adopted by the Group are set out on pages 169 to 171.

### Comparatives

Comparative figures have been adjusted where necessary, to conform with changes in presentation or where additional analysis has been provided in the current period.

The impact of amendments to defined benefit pension schemes during the year ended 31 December 2011, a gain of €2 million, previously shown on the face of the income statement, has been reclassified to operating expenses in accordance with IAS 1.

### Group accounts

#### (1) Subsidiaries

Subsidiaries, which are those companies and other entities (including Special Purpose Entities (SPEs)) in which the Group, directly or indirectly, has power to govern the financial and operating policies, generally accompanying a shareholding of more than half of its voting rights, are consolidated.

Assets, liabilities and results of all Group undertakings have been included in the Group financial statements on the basis of financial statements made up to the end of the financial period.

The existence and effect of potential voting rights that are currently exercisable or currently convertible are considered when assessing whether the Group controls another entity.

Subsidiaries are consolidated from the date on which control is transferred to the Group and are no longer consolidated from the date that control ceases. The Group uses the acquisition method of accounting to account for business combinations. The consideration transferred for the acquisition of a subsidiary is the fair value of the assets transferred, the liabilities incurred and the equity interests issued by the Group. The consideration transferred includes the fair value of any asset or liability resulting from a contingent consideration arrangement. Acquisition-related costs are expensed as incurred. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date. On an acquisition-by-acquisition basis, the Group recognises any non-controlling interest in the acquiree either at fair value or at the non-controlling interest's proportionate share of the acquisition date fair value of any previous equity interest in the acquiree over the fair value of any previous equity interest in the acquiree over the fair value of the Group's share of the identifiable net assets acquired is recorded as goodwill.

Intercompany transactions, balances and unrealised gains on transactions between Group companies are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of impairment of the asset transferred. In addition, foreign exchange gains and losses which arise on the retranslation to functional currency of intercompany monetary assets and liabilities are not eliminated.



**usiness** Review

Governance

Even if there is no shareholder relationship, SPEs are consolidated in accordance with SIC-12, if the Group controls them from an economic perspective. SPEs are consolidated when the substance of the relationship between the Group and that entity indicates control. Potential indicators of control include, amongst others, an assessment of the Group's exposure to the risks and benefits of the SPE. Whenever there is a change in the substance of the relationship between the Group and the SPE, the Group performs a reassessment of consolidation. Indicators for a reassessment of consolidation can include changes in ownership of the SPE, changes in contractual arrangements and changes in the financing structure.

Accounting policies of subsidiaries have been changed, where necessary, to ensure consistency with the policies adopted by the Group.

Upon adoption of IFRS, the Group availed of the exemption not to restate the Group financial statements for any acquisitions or business combinations that took place prior to 1 April 2004.

### (2) Associates and Joint Ventures

Associates are all entities over which the Group has significant influence but not control, generally accompanying a shareholding of between 20% and 50% of the voting rights.

Jointly controlled entities are joint ventures that involve the establishment of a corporation, partnership or other entity in which each venturer has an interest.

Investments in associates and jointly controlled entities are accounted for by the equity method of accounting and are initially recognised at cost. Under this method, the Group's share of the post-acquisition profits or losses in associates and joint ventures is recognised in the income statement, and its share of post-acquisition movements in reserves is recognised in reserves. The cumulative post-acquisition movements are adjusted against the carrying amount of the investment. When the Group's share of losses in an associate or joint venture equals or exceeds its interest in the associate or joint venture the Group does not recognise further losses unless it has incurred obligations or made payments on behalf of the associate or joint venture.

The Group utilises the venture capital exemption for investments where significant influence is present and the business operates as a venture capital business. These investments are designated at initial recognition at fair value through profit or loss.

Unrealised gains on transactions between the Group and its associates or joint ventures are eliminated to the extent of the Group's interest in the associate / joint venture; unrealised losses are also eliminated on the same basis unless the transaction provides evidence of an impairment of the asset transferred. The Group's investment in associates and joint ventures includes goodwill (net of any accumulated impairment losses) on acquisition.

Jointly controlled operations are joint ventures involving the use of assets and other resources of the venturers rather than the establishment of a separate entity.

Jointly controlled operations are accounted for by recognising the assets controlled by the Group, the liabilities and expenses incurred by the Group and the Group's share of income earned from the sale of goods or services by the joint venturer.

Accounting policies of associates and joint ventures have been changed, where necessary, to ensure consistency with the policies adopted by the Group.

#### (3) Non-controlling Interests

Transactions with non-controlling interests where the Group has control over the entity are accounted for using the Economic entity model. This accounting model requires that any surplus or deficit, that arises on any transaction(s) with non-controlling interests to dispose of or to acquire additional interests in the entity, are settled through equity.

#### (4) Securitisations

Certain Group undertakings have entered into securitisation transactions in order to finance specific loans and advances to customers. All financial assets continue to be held on the Group balance sheet, and a liability recognised for the proceeds of the funding transaction, unless:

- the rights to the cash flows have expired or been transferred;
- substantially all the risks and rewards associated with the financial instruments have been transferred outside the Group, in which case the assets are derecognised in full; or
- a significant portion, but not all, of the risks and rewards have been transferred outside the Group. In this case the asset is
  derecognised entirely if the transferee has the ability to sell the financial asset. Otherwise the asset continues to be recognised only
  to the extent of the Group's continuing involvement.

Where the above conditions apply to a fully proportionate share of all or specifically identified cash flows, the relevant accounting treatment is applied to that proportion of the asset.

### Common control transactions

A business combination involving entities or businesses under common control is excluded from the scope of IFRS 3: Business Combinations. The exemption is applicable where the combining entities or businesses are controlled by the same party both before and after the combination. Where such transactions occur, the Bank, in accordance with IAS 8, uses its judgement in developing and applying an accounting policy that is relevant and reliable. In making this judgement management considers the requirements of IFRS dealing with similar and related issues and the definitions, recognition criteria and measurement concepts for assets, liabilities, income and expenses in the framework. Management also considers the most recent pronouncements of other standard setting bodies that use a similar conceptual framework to develop accounting standards, to the extent that these do not conflict with the IFRS framework or any other IFRS or interpretation.

Accordingly the Bank has applied the guidance as set out in FRS 6 'Acquisitions and Mergers' as issued by the Accounting Standards Board. Where the transactions meet the definition of a group reconstruction or achieves a similar result, predecessor accounting is applied. The assets and liabilities of the business transferred are measured in the acquiring entity upon initial recognition at their existing book value in the Group, as measured under IFRS. The Bank incorporates the results of the acquired businesses only from the date on which the business combination occurs.

### Foreign currency translation

Items included in the financial statements of each entity of the Group are measured using the currency of the primary economic environment in which the entity operates (the functional currency). The consolidated financial statements of the Group and the financial statements of the Bank are presented in euro.

Foreign currency transactions are translated into functional currency at the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the income statement. Translation differences on non-monetary items, such as equities held at fair value through profit or loss, are reported as part of the fair value gain or loss. Translation differences on non-monetary items such as equities, classified as available for sale, are recognised in other comprehensive income. Exchange differences arising on translation to presentation currency and on consolidation of overseas net investments, are recognised in other comprehensive income.

Assets, liabilities and equity of all the Group entities that have a functional currency different from the presentation currency (foreign operations) are translated at the closing rate at the balance sheet date and items of income and expense are translated at average exchange rates (unless this average is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the date of the transactions). All resulting exchange differences are recognised in other comprehensive income and accumulated in a separate component of equity. On disposal of a foreign operation the amount accumulated in the separate component of equity is reclassified from equity to profit or loss. The Group may dispose of its interest in a foreign operation through sale, liquidation, repayment of share capital, abandonment or through loss of control or significant influence

The Group availed of the exemption to deem all accumulated balances arising from translation of foreign subsidiaries to be nil on transition to IFRS on 1 April 2004.

On consolidation, exchange differences arising from the translation of the net investment in foreign entities are recognised in other comprehensive income.

Goodwill and fair value adjustments arising on the acquisition of a foreign entity are treated as assets and liabilities of the foreign entity and translated at the closing rate.

The principal rates of exchange used in the preparation of the financial statements are as follows:

|          | 31 December 2012 |         | 31 Decer | nber 2011 |
|----------|------------------|---------|----------|-----------|
|          | Average          | Closing | Average  | Closing   |
| €/US\$   | 1.2848           | 1.3194  | 1.3920   | 1.2939    |
| € / Stg£ | 0.8109           | 0.8161  | 0.8679   | 0.8353    |

### Interest income and expense

Interest income and expense are recognised in the income statement for all instruments measured at amortised cost using the effective interest method.

The effective interest method is a method of calculating the amortised cost of a financial asset or a financial liability and of allocating the interest income or interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial instrument or, when appropriate, a shorter period to the net carrying amount of the financial asset or liability. When calculating the effective interest rate, the Group estimates cash flows considering all contractual terms of the financial instrument (for example, prepayment options) but does not consider future credit losses. The calculation includes all fees and points paid or received between parties to the contract that are an integral part of the effective interest rate, transaction costs and all other premiums or discounts.

Once a financial asset or group of similar financial assets has been written down as a result of an impairment loss, interest income is recognised using the rate of interest used to discount the future cash flows for the purposes of measuring the impairment loss. Where the Group revises its estimates of payments or receipts on a financial instrument measured at amortised cost, the carrying amount of the financial instrument (or group of financial instruments) is adjusted to reflect actual and revised estimated cash flows. The Group recalculates the carrying amount by computing the present value of estimated future cash flows at the financial instrument's original effective interest rate. The adjustment is recognised in profit or loss as income or expense.

### Fee and commission income

Fees and commissions which are not an integral part of the effective interest rate of a financial instrument are generally recognised as the related services are provided. Commissions and fees arising from negotiating, or participating in the negotiation of a transaction for a third party, such as the acquisition of loans, shares or other securities or the purchase or sale of businesses, are recognised on completion of the underlying transaction. Portfolio and other management advisory and service fees are recognised based on the applicable service contracts usually on a time apportioned basis. Asset management fees related to investment funds are recognised rateably over the period the service is provided. The same principle is applied for wealth management, financial planning and custody services that are continuously provided over an extended period of time. Loan commitment fees for loans that are likely to be drawn down, are deferred (together with related direct costs) and recognised as an adjustment to the effective interest rate on the loan once drawn.

## Operating loss / profit

Operating loss / profit includes the Group's earnings from ongoing activities after impairment charges, gain / (loss) on sale of assets to NAMA and loss on deleveraging of financial assets, and before share of profit or loss on associates and jointly controlled entities (after tax) and gain / loss on disposal of business activities.



### Leases

### (1) A Group company is the lessee

The total payments made under operating leases are charged to the income statement on a straight line basis over the period of the lease.

When an operating lease is terminated before the lease period has expired, any payment required to be made to the lessor by way of penalty is recognised as an expense in the period in which termination takes place.

Leases of property, plant and equipment where the Group has substantially all the risks and rewards of ownership, are classified as finance leases. Finance leases are capitalised at the lease's inception at the lower of the fair value of the leased property and the present value of the minimum lease payments.

The corresponding rental obligations, net of finance charges, are included in long term payables. The interest element of the finance costs is charged to the income statement over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period.

### (2) A Group company is the lessor

When assets are held under a finance lease, the present value of the lease payments is recognised as a receivable. The difference between the gross receivable and the present value of the receivable is recognised as unearned finance income. Lease income is included within net interest income and is recognised over the term of the lease reflecting a constant periodic rate of return on the net investment in the lease.

### Financial assets

### (1) Classification, Recognition and Measurement

The Group classifies its financial assets in the following categories: financial assets at fair value through profit or loss; loans and receivables; and available for sale financial assets. The Group determines the classification of its financial assets at initial recognition.

### (a) Financial assets at fair value through profit or loss

Financial assets at fair value through profit or loss can either be held for trading, if acquired principally for the purpose of selling in the short term, or designated at fair value through profit or loss at inception.

A financial asset may be designated at fair value through profit or loss only when:

- (i) it eliminates or significantly reduces a measurement or recognition inconsistency, (an accounting mismatch), that would otherwise arise from measuring assets or liabilities or recognising the gains and losses on them on a different basis; or
- (ii) a group of financial assets, financial liabilities or both is managed and its performance is evaluated on a fair value basis in accordance with documented risk management or investment strategy; or
- (iii) a contract contains one or more embedded derivatives that significantly changes the cash flows of the contract and the separation of the embedded derivative(s) is not prohibited.

The principal category of assets designated at fair value through profit or loss are those held by the Group's life assurance business, which are managed on a fair value basis.

Regular way purchases and sales of financial assets at fair value through profit or loss are recognised on trade date: the date on which the Group commits to purchase or sell the asset. Thereafter they are carried on the balance sheet at fair value, with all changes in fair value included in the income statement.

Financial assets may not be transferred out of this category, except for non-derivative financial assets held for trading, which may be transferred out of this category where:

- (i) in rare circumstances, they are no longer held for the purpose of selling or repurchasing in the short term; or
- (ii) they are no longer held for trading, they meet the definition of loans and receivables at the date of reclassification and the Group has the intention and ability to hold the assets for the foreseeable future or until maturity.

### (b) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They arise when the Group provides money, goods or services directly to a debtor with no intention of trading the receivable. Loans are recorded at fair value plus transaction costs when cash is advanced to the borrowers. They are subsequently accounted for at amortised cost using the effective interest method.

### (c) Available for sale

Available for sale financial assets are those intended to be held for an indefinite period of time, which may be sold in response to needs for liquidity or changes in interest rates, exchange rates or equity prices.

Purchases and sales of available for sale financial assets are recognised on trade date. They are initially recognised at fair value plus transaction costs. Fair value movements are recognised in other comprehensive income. Interest is calculated using the effective interest method and is recognised in the income statement.

If an available for sale financial asset is derecognised or impaired the cumulative gain or loss previously recognised in other comprehensive income is reclassified to the income statement.

Dividends on available for sale equity instruments are recognised in the income statement when the Group's right to receive payment is established.

Available for sale financial assets that would have met the definition of loans and receivables may be reclassified to loans and receivables if the Group has the intention and ability to hold the asset for the foreseeable future or until maturity.

### 2) Derecognition

Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or where the Group has transferred substantially all risks and rewards of ownership.

### **Financial liabilities**

The Group has two categories of financial liabilities: those that are carried at amortised cost and those that are carried at fair value through profit or loss. Financial liabilities are initially recognised at fair value, (normally the issue proceeds i.e. the fair value of consideration received) less, in the case of financial liabilities subsequently carried at amortised cost, transaction costs. For liabilities carried at amortised cost, any difference between the proceeds, net of transaction costs, and the redemption value is recognised in the income statement using the effective interest method.

Preference shares which carry a mandatory coupon are classified as financial liabilities. The dividends on these preference shares are recognised in the income statement as interest expense using the effective interest method.

A liability may be designated as at fair value through profit or loss only when:

- (i) it eliminates or significantly reduces a measurement or recognition inconsistency, (an accounting mismatch), that would otherwise arise from measuring assets or liabilities or recognising the gains and losses on them on a different basis; or
- (ii) a group of financial assets, financial liabilities or both is managed and its performance is evaluated on a fair value basis in accordance with documented risk management or investment strategy; or
- (iii) a contract contains one or more embedded derivatives that significantly changes the cash flows of the contract and the separation of the embedded derivative(s) is not prohibited.

The Group designates certain financial liabilities at fair value through profit or loss as set out in note 50 to the financial statements. Financial liabilities are derecognised when they are extinguished, that is when the obligation is discharged, cancelled or expires.



### Valuation of financial instruments

The Group recognises trading securities, other financial assets and liabilities designated at fair value through profit or loss, derivatives and available for sale financial assets at fair value in the balance sheet. Fair value is the amount for which an asset could be exchanged or a liability settled between knowledgeable, willing parties in an arm's length transaction.

The fair values of financial assets and liabilities traded in active markets are based on unadjusted bid and offer prices respectively. If an active market does not exist, the Group establishes fair value using valuation techniques. These include the use of recent arm's length transactions, discounted cash flow analysis, option pricing models and other valuation techniques commonly used by market participants. To the extent possible, these valuation techniques use observable market data. Where observable data does not exist, the Group uses estimates based on the best information available.

The best evidence of the fair value of a financial instrument at initial recognition is the transaction price in an arm's length transaction, unless the fair value of that instrument is evidenced by comparison with other observable current market transactions in the same instrument (i.e. without modification or repackaging) or based on a valuation technique which uses only observable market inputs. When such evidence exists, the initial valuation of the instrument may result in the Group recognising a profit on initial recognition. In the absence of such evidence, the instrument is initially valued at the transaction price. Any day one profit is deferred and recognised in the income statement to the extent that it arises from a change in a factor that market participants would consider in setting a price. Straight line amortisation is used where it approximates to that amount. Subsequent changes in fair value are recognised immediately in the income statement without the reversal of deferred day one profits or losses.

Where a transaction price in an arm's length transaction is not available, the fair value of the instrument at initial recognition is measured using a valuation technique.

For liabilities designated at fair value through profit or loss, the fair values reflect changes in the Group's own credit spread.

The fair values of the Group's financial assets and liabilities are disclosed within note 51 together with a description of the valuation technique used for each asset or liability category. For assets or liabilities recognised at fair value on the balance sheet, a description is given of any inputs into valuation models that have the potential to significantly impact the fair value, together with an estimate of the impact of using reasonably possible alternative assumptions.

### Sale and repurchase agreements and lending of assets

Assets sold subject to repurchase agreements (repos) are retained on the balance sheet and reclassified as pledged assets when the transferee has the right by contract or custom to sell or repledge the collateral; the counterparty liability is included in deposits by banks or customer accounts, as appropriate.

Securities purchased under agreements to resell (reverse repos) are treated as collateralised loans and recorded as loans and advances to banks or customers, as appropriate.

The difference between sale and repurchase price is treated as interest and recognised in the income statement over the life of the agreement using the effective interest method.

Securities lent to counterparties are also retained on the balance sheet. Securities borrowed are not recognised in the financial statements, unless these are sold to third parties, in which case the purchase and sale are recorded with the gain or loss included in trading income. The obligation to return the securities is recorded at fair value as a trading liability.

### Issued debt and equity securities

The classification of instruments as a financial liability or an equity instrument is dependent upon the substance of the contractual arrangement. Instruments which carry a contractual obligation to deliver cash or another financial asset to another entity are classified as financial liabilities. The coupons on these instruments are recognised in the income statement as interest expense using the effective interest method. Where the Group has absolute discretion in relation to the payment of coupons and repayment of principal, the instrument is classified as equity and any coupon payments are classified as distributions in the period in which they are made.

If the Group purchases its own debt, it is removed from the balance sheet and the difference between the carrying amount of the liability and the consideration paid is included in net trading income, net of any costs or fees incurred.

Due to the materiality of the gains on liability management exercises (detailed in note 8), those gains have been disclosed as a separate line item within the income statement.

### Debt for debt exchanges

Where the Group exchanges and an existing borrower agrees to exchange financial liabilities and where the terms of the original financial liability and the new financial liability are substantially different, the exchange is treated as an extinguishment of the original financial liability and the recognition of a new financial liability. The Group considers both quantitative and qualitative measures in determining whether the terms are substantially different. The difference between the carrying amount of the financial liability extinguished and the consideration paid, including any non-cash asset transferred or liabilities assumed, is recognised in profit or loss. Any costs or fees incurred are recognised as part of the gain or loss on extinguishment.

### Debt for equity exchanges

Where the Group settles a liability through the issuance of its own equity instruments the difference between the carrying amount of the financial liability and the fair value of equity instruments issued is recognised in profit or loss. If the fair value of the equity instruments cannot be reliably measured then the fair value of the existing financial liability is used to measure the gain or loss.

### Derivative financial instruments and hedge accounting

Derivatives are initially recognised at fair value on the date on which the contract is entered into and are subsequently remeasured at their fair value at each balance sheet date. All derivatives are carried as assets when their fair value is positive and as liabilities when their fair value is negative.

Certain derivatives embedded in other financial instruments are separated from the host contract and accounted for as derivatives, when their economic characteristics and risks are not closely related to those of the host contract and the host contract is not carried at fair value through profit or loss.

Fair value gains or losses on derivatives are normally recognised in the income statement. However where they are designated as hedging instruments, the treatment of the fair value gains and losses depends on the nature of the hedging relationship.

The Group designates certain derivatives as either:

- (i) hedges of the exposure to changes in the fair value of recognised assets or liabilities that is attributable to a particular risk (fair value hedge); or
- (ii) hedges of highly probable future cash flows attributable to a recognised asset or liability, or a forecast transaction (cash flow hedge).

Hedge accounting is applied to these derivatives provided certain criteria are met. The Group documents, at the inception of the transaction, the relationship between hedging instruments and hedged items, as well as its risk management objective and strategy for undertaking various hedge transactions. The Group also documents its assessment, both at hedge inception and on an ongoing basis, of whether the derivatives that are used in hedging transactions are highly effective in offsetting changes in fair values or cash flows of hedged items.

### (a) Fair value hedge

Changes in the fair value of derivatives that are designated and qualify as fair value hedges are recorded in the income statement, together with any changes in the fair value of the hedged asset or liability that are attributable to the hedged risk. If the criteria for hedge accounting cease to be met, no further adjustments are made to the hedged item for fair value changes attributable to the hedged risk. The cumulative adjustment to the carrying amount of a hedged item is amortised to profit or loss over the period to maturity using the effective interest method.



#### (b) Cash flow hedge

The effective portion of changes in the fair value of derivatives that are designated and qualify as cash flow hedges is recognised in other comprehensive income. The gain or loss relating to the ineffective portion is recognised immediately in the income statement. Amounts accumulated in other comprehensive income are reclassified to the income statement in the periods in which the hedged item affects profit or loss.

When a hedging instrument expires or is sold, or when a hedge no longer meets the criteria for hedge accounting, any cumulative gain or loss existing in other comprehensive income at that time remains in other comprehensive income and is recognised in the income statement when the forecast transaction occurs. When a forecast transaction is no longer expected to occur, the cumulative gain or loss that was reported in other comprehensive income is immediately reclassified to the income statement.

### Impairment of financial assets

#### Assets carried at amortised cost

The Group assesses at each balance sheet date whether there is objective evidence that a financial asset or group of financial assets is impaired. A financial asset or a group of financial assets is impaired and impairment losses are incurred if, and only if, there is objective evidence of impairment as a result of one or more events that occurred after the initial recognition of the asset (a 'loss event') and that loss event (or events) has an impact on the estimated future cash flows of the financial asset or group of financial assets that can be reliably estimated.

Objective evidence that a financial asset or group of assets is impaired includes observable data that comes to the attention of the Group about the following loss events:

- (i) delinquency in contractual payments of principal or interest;
- (ii) cash flow difficulties;
- (iii) breach of loan covenants or conditions;
- (iv) deterioration of the borrower's competitive position;
- (v) deterioration in the value of collateral;
- (vi) external rating downgrade below an acceptable level; and
- (vii) initiation of bankruptcy proceedings.

The Group first assesses whether objective evidence of impairment exists individually for financial assets that are individually significant, and individually or collectively for financial assets that are not individually significant. If the Group determines that no objective evidence of impairment exists for an individually assessed financial asset, whether significant or not, it includes the asset in a group of financial assets with similar credit risk characteristics and collectively assesses them for impairment. Assets that are individually assessed for impairment and for which an impairment loss is or continues to be recognised are not included in a collective assessment of impairment.

If there is objective evidence that an impairment loss on loans and advances has been incurred, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future credit losses that have not been incurred) discounted at the financial asset's original effective interest rate. The carrying amount of the asset is reduced through the use of an allowance account and the amount of the loss is recognised in the income statement. If a loan has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate determined under the contract. As a practical expedient the Group may measure impairment on the basis of an instrument's fair value using an observable market price.

The calculation of the present value of the estimated future cash flows of a collateralised financial asset reflects the cash flows that may result from foreclosure less costs for obtaining and selling the collateral, whether or not foreclosure is probable.

For the purposes of a collective evaluation of impairment, financial assets are grouped on the basis of similar credit risk characteristics (i.e. on the basis of the Group's grading process that considers asset type, industry, geographical location, collateral type, past due status and other relevant factors). Those characteristics are relevant to the estimation of future cash flows for groups of such assets by being indicative of the debtors' ability to pay all amounts due according to the contractual terms of the assets being evaluated. Future cash flows in a group of financial assets that are collectively evaluated for impairment are estimated on the basis of the contractual cash flows of the assets in the group and historical loss experience for assets with credit risk characteristics similar to those in the group. Historical loss experience is adjusted on the basis of current observable data to reflect the effects of current conditions that did not affect the period on which the historical loss experience is based and to remove the effects of conditions in the historical period that do not exist currently. The methodology and assumptions used for estimating future cash flows are reviewed regularly by the Group to reduce any differences between loss estimates and actual loss experience.

If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised (such as an improvement in the debtor's credit rating), the previously recognised impairment loss is reversed by adjusting the allowance account. The amount of the reversal is recognised in the income statement. When a loan is uncollectible, it is written off against the related provision for loan impairment. Such loans are written off after all the necessary procedures have been completed and the amount of the loss has been determined. Subsequent recoveries of amounts previously written off decrease the amount of the charge for loan impairment in the income statement.

The Risk Management Report on page 59 and pages 74 to 76 contains further detail on loan loss provisioning methodology.

### Available for sale financial assets

The Group assesses at each balance sheet date whether there is objective evidence that an available for sale financial asset is impaired. In addition to the factors set out above, a significant or prolonged decline in the fair value of an investment in an available for sale equity instrument below its cost is considered in determining whether an impairment loss has been incurred. If an impairment loss has been incurred, the cumulative loss that had been recognised in other comprehensive income is removed from equity and recognised in the income statement. If, in a subsequent period, the fair value of a debt instrument classified as available for sale increases and the increase can be objectively related to an event occurring after the impairment loss was recognised, the impairment loss is reversed through the income statement. Impairment losses recognised in the income statement on equity instruments are not reversed through the income statement.

### Property, plant and equipment

Freehold land and buildings are initially recognised at cost, and subsequently are revalued annually to open market value by independent external valuers. Revaluations are made with sufficient regularity to ensure that the carrying amount does not differ materially from the open market value at the balance sheet date.

All other property, plant and equipment, including freehold and leasehold adaptations, are stated at historical cost less accumulated depreciation. Cost includes expenditure that is directly attributable to the acquisition of the items. Subsequent costs are included in the asset's carrying amount or are recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the income statement during the financial period in which they are incurred.

Increases in the carrying amount arising on the revaluation of land and buildings are recognised in other comprehensive income. Decreases that offset previous increases on the same asset are recognised in other comprehensive income: all other decreases are charged to the income statement.

The Directors consider that residual values of freehold and long leasehold property based on prices prevailing at the time of acquisition or subsequent valuation are such that depreciation is not material.

Depreciation is calculated on the straight line method to write down the carrying value of other items of property, plant and equipment to their residual values over their estimated useful lives as follows:

- · Adaptation works on freehold and leasehold property Fifteen years, or the remaining period of the lease
- Computer and other equipment Maximum of ten years

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each balance sheet date. Property, plant and equipment are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An asset's carrying amount is written down immediately to its recoverable amount if its carrying amount is greater than its estimated recoverable amount. The estimated recoverable amount is the higher of the asset's fair value less costs to sell or its value in use.

Gains and losses on the disposal of property, plant and equipment are determined by reference to their carrying amount and are taken into account in determining profit before tax. If the asset being disposed of had previously been revalued then any amount in other comprehensive income relating to that asset is reclassified to retained earnings on disposal.



### Investment property

Property held for long term rental yields and capital appreciation is classified as investment property. Investment property comprises freehold and long leasehold land and buildings. It is carried at fair value in the balance sheet based on annual revaluations at open market value and is not depreciated. Changes in fair values are recorded in the income statement. Rental income from investment properties is recognised as it becomes receivable over the term of the lease.

### Intangible assets

### (a) Goodwill

Goodwill represents the excess of the consideration transferred, the amount of any non-controlling interest in the acquiree and the acquisition date fair value of any previous equity interest in the acquiree over the fair value of the Group's share of the identifiable net assets acquired. Goodwill on acquisition of subsidiaries is included in intangible assets. Goodwill on acquisitions of associates or jointly controlled entities is included in 'investments in associates' and 'investments in jointly controlled entities' as appropriate. The carrying amount of goodwill in the Irish GAAP balance sheet as at 31 March 2004 was brought forward without adjustment on transition to IFRS.

Goodwill is tested annually for impairment or more frequently if there is any indication that it may be impaired, and carried at cost less accumulated impairment losses. Goodwill is allocated to cash generating units (CGU) for the purpose of impairment testing. The CGU is considered to be the smallest identifiable group of assets that generates cash inflows that are largely independent of the cash inflows from other assets or group of assets. The Group impairment model compares the recoverable amount of the CGU with the carrying value at the review date. An impairment loss arises if the carrying value of the CGU exceeds the recoverable amount. The recoverable amount of a CGU is the higher of its fair value less costs to sell and its value in use, where the value in use is the present value of the future cash flows expected to be derived from the CGU.

Gains and losses on the disposal of an entity include the carrying amount of goodwill relating to the entity sold.

### (b) Computer software

Acquired computer software licences are capitalised on the basis of the costs incurred to acquire and bring to use the specific software. These costs are amortised on the basis of the expected useful lives, which is normally five years.

Costs associated with developing or maintaining computer software programmes are recognised as an expense as incurred. Costs that are directly associated with the production of identifiable and unique software products controlled by the Group and which will probably generate economic benefits exceeding costs beyond one year, are recognised as intangible assets. Direct costs include software development, employee costs and an appropriate portion of relevant overheads.

Computer software development costs recognised as assets are amortised using the straight line method over their useful lives, which is normally between five and ten years.

Computer software is reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An asset's carrying amount is written down immediately to its recoverable amount if its carrying amount is greater than its estimated recoverable amount. The estimated recoverable amount is the higher of the asset's fair value less costs to sell and its value in use.

#### (c) Other intangible assets

Other intangible assets are carried at cost less amortisation and impairment, if any and, are amortised on a straight line basis over their useful lives which range from five years to twenty years and reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An asset's carrying amount is written down immediately to its recoverable amount if its carrying amount is greater than its estimated recoverable amount. The estimated recoverable amount is the higher of the asset's fair value less costs to sell or its value in use.



### Assets and liabilities classified as held for sale

An asset or a disposal group is classified as held for sale if the following conditions are met:

- its carrying amount will be recovered principally through sale rather than continuing use;
- it is available for immediate sale; and
- the sale is highly probable within the next twelve months.

When an asset (or disposal group) is initially classified as held for sale, it is measured at the lower of its carrying amount or fair value less costs to sell at the date of classification, except for deferred tax assets, financial assets, investment properties, insurance contracts and assets arising from employee benefits, which are measured in accordance with the accounting policies applied to those assets prior to their classification as held for sale.

Impairment losses on initial classification of an asset (or disposal group) as held for sale, and on subsequent remeasurement of the asset (or disposal group), are recognised in the income statement. Increases in fair value less costs to sell of an asset (or disposal group) that have been classified as held for sale are recognised in the income statement to the extent that the increase is not in excess of any cumulative impairment loss previously recognised in respect of the asset (or disposal group).

Impairment losses are allocated to non-current assets within the measurement scope of IFRS 5 and the amount recognised in the financial statements is limited to the carrying value of those assets. Other assets and liabilities are measured in accordance with applicable IFRS's in both initial and subsequent measurement of the asset (or disposal group) held for sale. As a result, in accordance with IFRS 5 any impairment losses in excess of the carrying value of the non-current assets in the scope measurement of IFRS 5 are not recognised until disposal.

When an asset (or disposal group) is classified as held for sale, amounts presented in the balance sheet for the prior period are not reclassified.

Where the criteria for the classification of an asset (or disposal group) as held for sale cease to be met, the asset (or disposal group) is reclassified out of held for sale and included in the appropriate balance sheet headings.

A discontinued operation is a cash-generating unit or a group of cash-generating units that either has been disposed of, or is classified as held for sale, and (a) represents a separate major line of business or geographical area of operations, (b) is part of a single coordinated plan to dispose of a separate major line of business or geographical area of operations or (c) is a subsidiary acquired exclusively with a view to resale.

The results of discontinued operations are shown as a single amount on the face of the income statement comprising the post-tax profit or loss of discontinued operations and the post-tax gain or loss recognised either on measurement to fair value less costs to sell or on the disposal of the discontinued operation.

### Provisions

Provisions are recognised when the Group has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation, and a reliable estimate of the amount of the obligation can be made.

Provision is made for the anticipated costs of restructuring, including related redundancy costs, when an obligation exists. An obligation exists when the Group has a detailed formal plan for restructuring a business and has raised valid expectations in those affected by the restructuring by starting to implement the plan or announcing its main features.

Contingent liabilities are possible obligations whose existence will be confirmed only by uncertain future events or present obligations where the transfer of economic benefit is uncertain or cannot be reliably measured. Contingent liabilities are not recognised but are disclosed unless the probability of their occurrence is remote.

**Business Review** 

### Employee benefits

#### (a) Pension obligations

The Group companies operate various pension schemes. The schemes are funded and the assets of the schemes are held in separate trustee administered funds. The Group has both defined contribution and defined benefit plans. A defined benefit plan is a pension plan that defines an amount of pension benefit to be provided, usually as a function of one or more factors such as age, years of service or compensation. A defined contribution plan is a pension plan under which the Group pays fixed contributions into a separate entity (a fund) and will have no legal or constructive obligations to pay further contributions if the fund does not hold sufficient assets to pay all employees' benefits relating to employee service in the current and prior periods.

The asset or liability recognised in the balance sheet in respect of defined benefit pension plans is the present value of the defined benefit obligation at the balance sheet date minus the fair value of plan assets, together with adjustments for unrecognised past service cost. The defined benefit obligation is calculated annually by independent actuaries using the projected unit credit method. The present value of the defined benefit obligation is determined by discounting the estimated future cash outflows using interest rates on high quality corporate bonds that are denominated in the currency in which the benefits will be paid, and that have terms to maturity approximating the terms of the related pension liability.

Actuarial gains and losses arising from experience adjustments and changes in actuarial assumptions are charged or credited directly to reserves through the statement of comprehensive income. Past service costs are recognised immediately in income, unless the changes to the pension plan are conditional on the employees remaining in service for a specified period of time (the vesting period). In this case, the past service costs are amortised on a straight line basis over the vesting period.

Gains and losses on curtailments are recognised when the curtailment occurs, which is when amendments have been made to the terms of the plan so that a significant element of future service will no longer qualify for benefits or will qualify only for reduced benefits, or when there is a demonstrable commitment to make a significant reduction in the number of employees covered by the plan. The effect of any reduction for past service is a negative past service cost.

For defined contribution plans, once the contributions have been paid, the company has no further payment obligations. The contributions are recognised as employee benefit expense when they are due. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

#### (b) Equity compensation benefits

The Group has a number of equity settled share based payment schemes. The fair value at the date of grant of the employee services received in exchange for the grant of the options or shares is recognised as an expense. The total amount to be expensed over the vesting period is determined on the date the options or shares are granted by reference to their fair value, excluding the impact of any non-market vesting conditions (for example, growth in EPS). Non-market vesting conditions are included in assumptions about the number of options or shares that are expected to vest. At each balance sheet date, the Group revises its estimate of the number of options or shares that are expected to vest. It recognises the impact of the revision of the original estimates, if any, in the income statement, and a corresponding adjustment to equity over the remaining vesting period.

Where an option is cancelled, the Group immediately recognises, as an expense, the amount of the expense that would have otherwise been recognised over the remainder of the vesting period.

Where new shares are issued, the proceeds received net of any directly attributable transaction costs are credited to share capital (at nominal value) and to share premium, when the options are exercised.

The fair value of the options granted is determined using option pricing models, which take into account the exercise price of the option, the current share price, the risk free interest rate, the expected volatility of the share price over the life of the option and other relevant factors.

Upon transition to IFRS, the Group availed of the exemption only to apply IFRS 2 to share based payments which were granted on or after 7 November 2002 that had not yet vested by 1 January 2005.

#### (c) Short term employee benefits

Short term employee benefits, such as salaries and other benefits, are accounted for on an accruals basis over the period in which the employees' service is rendered. Bonuses are recognised where the Group has a legal or constructive obligation to employees that can be reliably measured.



### (d) Termination payments

Termination payments are recognised as an expense when the Group is demonstrably committed to a formal plan to terminate employment before the normal retirement date. Termination payments for voluntary redundancies are recognised where an offer has been made by the Group, it is probable that the offer will be accepted and the number of acceptances can be reliably estimated.

### Income taxes

### (a) Current income tax

Income tax payable on profits, based on the applicable tax law in each jurisdiction, is recognised as an expense in the period in which profits arise. The tax effects of income tax losses available for carry forward are recognised as an asset when it is probable that future taxable profits will be available against which these losses can be utilised.

Tax provisions are provided on a transaction by transaction basis using a best estimate approach.

#### (b) Deferred income tax

Deferred income tax is provided in full, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements. Deferred income tax is determined using tax rates (and tax laws) that have been enacted or substantively enacted by the balance sheet date and are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled.

The rates enacted or substantively enacted at the balance sheet date are used to determine deferred income tax. However, the deferred income tax is not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss.

Deferred tax assets are recognised to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilised and by reference to the expiry dates (if any) of the relevant unused tax losses or tax credits. Deferred tax assets and liabilities are not discounted.

Deferred income tax is provided on temporary differences arising from investments in subsidiaries, associates and jointly controlled entities, except where the timing of the reversal of the temporary difference is controlled by the Group and it is probable that the difference will not reverse in the foreseeable future.

Deferred tax on items taken to other comprehensive income is also recognised in other comprehensive income and is subsequently reclassified to the income statement together with the deferred gain or loss.

#### (c) Investment tax credits

Investment tax credits are not recognised until there is reasonable assurance that: (a) the Group has complied with the conditions attaching to them; and (b) the credits will be received. They are recognised in profit or loss on a systematic basis over the periods in which the Group recognises as expenses the related costs for which the credits are intended. Investment tax credits related to assets are presented in the balance sheet by deducting the grant in arriving at the carrying amount of the asset.

### Cash and cash equivalents

For the purposes of the cash flow statement, cash and cash equivalents comprise cash in hand and balances with central banks and post office banks which can be withdrawn on demand. It also comprises balances with an original maturity of less than three months.



### Capital stock and reserves

### (1) Stock issue costs

Incremental external costs directly attributable to the issue of new equity stock or options are shown in equity as a deduction, net of tax, from the proceeds.

### (2) Dividends on ordinary stock and preference stock

Dividends on ordinary stock and preference stock are recognised in equity in the period in which they are approved by the Bank's stockholders or the Court of Directors, as appropriate.

#### (3) Treasury stock

Where the Bank or its subsidiaries purchases the Bank's equity capital stock, the consideration paid is deducted from total stockholders' equity as treasury stock until they are cancelled. Where such stock is subsequently sold or reissued, any consideration received is included in stockholders' equity. Any changes in the value of treasury stock held are recognised in equity at the time of the disposal and dividends are not recognised as income or distributions. This is particularly relevant in respect of Bank of Ireland stock held by Bank of Ireland Life for the benefit of policyholders.

#### (4) Capital Reserve

The capital reserve represents transfers from retained earnings and other reserves in accordance with relevant legislation. The capital reserve is not distributable.

#### (5) Foreign exchange reserve

The foreign exchange reserve represents the cumulative gains and losses on the translation of the Group's net investment in its foreign operations since 1 April 2004. Gains and losses accumulated in this reserve are reclassified to the income statement when the Group loses control, joint control or significant influence over the foreign operation or on disposal or partial disposal of the operation.

#### (6) Revaluation reserve

The revaluation reserve represents the cumulative gains and losses on the revaluation of property occupied by Group businesses, included within property, plant and equipment and non-financial assets classified as held for sale.

#### (7) Available for sale reserve

The available for sale reserve represents the cumulative change in fair value of available for sale financial assets together with the impact of any fair value hedge accounting adjustments.

#### (8) Cash flow hedge reserve

The cash flow hedge reserve represents the cumulative changes in fair value, excluding any ineffectiveness, of cash flow hedging derivatives. These are transferred to the income statement when the hedged transactions impact the Group's profit or loss.

#### (9) Capital Contribution

Where a financial instrument is issued by the Group to a party acting in its capacity as a stockholder, a portion of the proceeds received, equal to the initial fair value of the financial instrument, is considered to be consideration for the issuance of the financial instrument, with any amount received in excess of this considered to be a capital contribution from the stockholder, and credited directly to this reserve.

#### (10) Stock Premium Account

Where, pursuant to Section 72 of the Companies Act 1963, there has been a reduction of the Bank's share capital by the cancellation of stock premium, the resulting profits available for distribution, as defined by Section 45 of the Companies (Amendment) Act 1983, are reclassified from the Stock Premium Account to Retained Earnings.



### Life assurance operations

In accordance with IFRS 4, the Group classifies all life assurance products as either insurance or investment contracts for accounting purposes.

Insurance contracts are those contracts that transfer significant insurance risk. These contracts are accounted for using an embedded value basis.

Investment contracts are accounted for in accordance with IAS 39. All of the Group's investment contracts are unit linked in nature. These contracts are accounted for as financial liabilities whose value is contractually linked to the fair value of the financial assets within the policyholders' unit linked funds. The value of the unit linked financial liabilities is determined using current unit prices multiplied by the number of units attributed to the contract holders at the balance sheet date. Their value is never less than the amount payable on surrender, discounted for the required notice period where applicable.

The Group recognises an asset for deferred acquisition costs relating to investment contracts. Upfront fees received for investment management services are deferred. These amounts are amortised over the period of the contract.

Non-unit linked insurance liabilities are calculated using either a gross premium or net premium method of valuation. The assumptions are also set in accordance with the guidelines in the Insurance Regulations and contain a margin for adverse development. The key assumptions used in the valuation of insurance contract liabilities are:

| Interest rate           | The interest rates are derived in accordance with the guidelines in the Insurance Regulations. Margins for |
|-------------------------|--|
|                         | risk are allowed for in the derived interest rates.  |
| Mortality and morbidity | The mortality and morbidity assumptions, which include an allowance for improvements in longevity for      |
|                         | annuitants, are set with regard to the Group's actual experience and / or relevant industry data.          |
| Maintenance expenses    | Allowance is made for future policy costs and expense inflation explicitly.                                |

The Group recognises the value of in force life assurance business asset as the present value of future profits expected to arise from contracts classified as insurance contracts under IFRS 4. The asset has been calculated in accordance with the embedded value achieved profits methodology in the Statement of Recommended Practice issued by the Association of British Insurers which came into force in 2002. The asset is determined by projecting the future statutory surpluses attributable to stockholders estimated to arise from insurance contracts. The surpluses are projected using appropriate assumptions as to future investment returns, persistency, mortality and expense levels and include consideration of guarantees and options. These surpluses are then discounted at a risk adjusted rate. Thus, the use of best estimate assumptions in the valuation of the value of in force asset ensures that the net carrying amount of insurance liabilities less the value of in force asset is adequate.

The value of in force asset in the consolidated balance sheet and movements in the asset in the income statement are presented on a gross of tax basis. The tax charge comprises both current and deferred tax expense and includes tax attributable to both stockholders and policyholders for the period.

### Premiums and claims

Premiums receivable in respect of non-unit linked insurance contracts are recognised as revenue when due from policyholders. Premiums received in respect of unit linked insurance contracts are recognised in the same period in which the related policyholder liabilities are created. Claims are recorded as an expense when they are incurred.

### Reinsurance

Contracts entered into by the Group with reinsurers under which the Group is compensated for losses on one or more contracts issued by the Group are dealt with as insurance contracts, subject to meeting the significant insurance risk test in IFRS 4. Outward reinsurance premiums are accounted for in accordance with the contract terms when due for payment.

### Offsetting financial instruments

Financial assets and liabilities are offset and the net amount reported in the balance sheet when there is a legally enforceable right of set off and there is an intention to settle on a net basis, or realise the asset and settle the liability simultaneously.



### Collateral

The Group enters into master agreements with counterparties, to ensure that if an event of default occurs, all amounts outstanding with those counterparties will be settled on a net basis.

The Group obtains collateral in respect of customer liabilities where this is considered appropriate. The collateral normally takes the form of a lien over the customers' assets and gives the Group a claim on these assets for both existing and future liabilities. The collateral is, in general, not recorded on the Group balance sheet.

The Group also receives collateral in the form of cash or securities in respect of other credit instruments, such as stock borrowing contracts and derivative contracts, in order to reduce credit risk. Collateral received in the form of securities is not recorded on the balance sheet. Collateral received in the form of cash is recorded on the balance sheet, with a corresponding liability recognised within deposits from banks or deposits from customers. Any interest payable arising is recorded as interest expense.

In certain circumstances, the Group pledges collateral in respect of liabilities or borrowings. Collateral pledged in the form of securities or loans and advances continues to be recorded on the balance sheet. Collateral placed in the form of cash is recorded in loans and advances to banks or customers. Any interest receivable arising is recorded as interest income.

### Financial guarantees

Financial guarantees are given to banks, financial institutions and other bodies on behalf of customers to secure loans, overdrafts and other banking facilities (facility guarantees), and to other parties in connection with the performance of customers under obligations related to contracts, advance payments made by other parties, tenders, retentions and the payment of import duties. Financial guarantees are initially recognised in the financial statements at fair value on the date that the guarantee is given. Subsequent to initial recognition, the Group's liabilities under such guarantees are measured at the higher of the initial measurement, less amortisation calculated to recognise in the income statement the fee income earned over the period, and the best estimate of the expenditure required to settle any financial obligation arising as a result of the guarantees at the balance sheet date.

Any increase in the liability relating to guarantees is taken to the income statement and recognised on the balance sheet within provisions for undrawn contractually committed facilities and guarantees.

### Operating segments

The segment analysis of the Group's results and financial position is set out in note 1. The Group has identified five reportable operating segments, which are as follows: Retail Ireland, Bank of Ireland Life, Retail UK, Corporate and Treasury and Group Centre.

These segments have been identified on the basis that the chief operating decision-maker uses information based on these segments to make decisions about assessing performance and allocating resources. The analysis of results by operating segment is based on management accounts information.

Transactions between the operating segments are on normal commercial terms and conditions. Internal charges and transfer pricing adjustments have been reflected in the performance of each segment. Revenue sharing agreements are used to allocate external customer revenues to operating segments on a reasonable basis.

### Materiality

In its assessment of materiality, the Group considers the impact of any misstatements based on both:

- the amount of the misstatement originating in the current year income statement; and
- the effects of correcting the misstatement existing in the balance sheet at the end of the current year irrespective of the year in which the misstatement occurred.



### Impact of new accounting standards

The following standards, interpretations and amendments to standards will be relevant to the Group but were not effective at 31 December 2012 and have not been applied in preparing these financial statements. The Group's initial view of the impact of these accounting changes is outlined below.

| ronouncement   | Nature of change  | Effective date   | Impact  |
|--|---|--|---|
|  |   |  |   |
| Amendments<br>to IAS 1,<br>'Presentation<br>of financial<br>statements'  | The amendments to IAS 1, 'Presentation of Financial Statements' require companies to group together items within other comprehensive income (OCI) that may be reclassified to the income statement. The amendments also reaffirm existing requirements that items in OCI and profit or loss should be presented as either a single statement or two separate statements. The amendment was endorsed by the EU on 5 June 2012.   | Financial periods<br>beginning on or<br>after 1 July 2012  | Not significant.  |
| Amendments<br>to IAS 19,<br>'Employee<br>benefits'   | The amended standard eliminates the option for deferred<br>recognition of all changes in the present value of the defined<br>benefit obligation and in the fair value of plan assets (including the<br>corridor approach, which is not applied by the Group). In addition,<br>the amended standard requires a net interest approach, which will<br>replace the expected return on plan assets, and will enhance the<br>disclosure requirements for defined benefit plans. The amendment<br>was endorsed by the EU on 5 June 2012.   | Financial periods<br>beginning on or<br>after 1 January 2013   | The Group estimates that the impact of this amendment will be to increase its retirement benefit charge for 2013 by c.€40 million.                          |
| Amendments<br>to IAS 32 and<br>IFRS 7<br>'Financial<br>Instruments'<br>on Asset and<br>Liability<br>Offsetting | These amendments are to the application guidance in IAS 32,<br>'Financial Instruments: Presentation', that clarify some of the<br>requirement for offsetting financial assets and financial liabilities on<br>the balance sheet. The IASB has also published an amendment to<br>IFRS 7, 'Financial Instruments: Disclosures'. These new disclosures<br>are intended to facilitate comparison between those entities that<br>prepare IFRS financial statements to those that prepare financial<br>statements in accordance with US GAAP. The revised standards<br>were endorsed by the EU on 13 December 2012.   | IFRS 7: Financial<br>periods beginning<br>on or after 1<br>January 2013<br>IAS 32: Financial<br>periods beginning<br>on or after 1<br>January 2014 | Not significant.  |
| IFRS 10,<br>'Consolidated<br>Financial<br>Statements'  | This standard replaces IAS 27, 'Consolidated and Separate<br>Financial Statements' and SIC-12, 'Consolidation – Special<br>Purpose Entities'. It establishes a single control model that applies<br>to all entities, including those that were previously considered<br>special purpose entities under SIC-12. An investor controls an<br>investee when it is exposed, or has rights to variable returns from<br>the investee, and has the ability to affect those returns through its<br>power over the investee. The assessment of control is based on<br>all facts and circumstances and the conclusion is reassessed if<br>there is an indication that there are changes in facts and<br>circumstances. The new standard was endorsed by the EU on 11<br>December 2012. | Financial periods<br>beginning on or<br>after 1 January 2013   | While the Group's<br>assessment of the impact of<br>IFRS 10 is ongoing, it does<br>not expect the adoption of the<br>standard to have a material<br>impact. |



## Impact of new accounting standards (continued)

| ronouncement  | Nature of change   | Effective date   | Impact  |
|---|--|--|---|
| IFRS 11, 'Joint<br>arrangements'  | IFRS 11 supersedes IAS 31, 'Interests in Joint Ventures' and SIC-<br>13, 'Jointly-controlled Entities – Nonmonetary Contributions by<br>Venturers'. IFRS 11 classifies joint arrangements as either joint<br>operations or joint ventures and focuses on the nature of the<br>rights and obligations of the arrangement. IFRS 11 requires the<br>use of the equity method of accounting for joint arrangements by<br>eliminating the option to use the proportionate consolidation<br>method, which is not applied by the Group. The new standard<br>was endorsed by the EU on 11 December 2012.   | Financial periods<br>beginning on or<br>after 1 January 2013     | Not significant.                                      |
| IFRS 12,<br>'Disclosures of<br>Interests in<br>Other Entities'                  | IFRS 12 establishes the provision of information on the nature,<br>associated risks, and financial effects of interests in subsidiaries,<br>joint arrangements, associates and unconsolidated structured<br>entities, as disclosure objectives. IFRS 12 requires more<br>comprehensive disclosure, and specifies minimum disclosures<br>that an entity must provide to meet the disclosure objectives.<br>While the standard is effective for annual periods beginning on or<br>after 1 January 2013, entities are permitted to include any of the<br>disclosure requirements in IFRS 12 into their consolidated<br>financial statements without early adopting IFRS 12. The new<br>standard was endorsed by the EU on 11 December 2012. | Financial periods<br>beginning on or<br>after 1 January<br>2013. | The Group is assessing the impact of adopting IFRS 12 |
| IFRS 13, 'Fair<br>Value<br>Measurement'   | In May 2011, the IASB issued IFRS 13, 'Fair Value Measurement'<br>which establishes a single source of guidance for fair value<br>measurement under IFRS. IFRS 13 provides a revised definition of<br>fair value and guidance on how it should be applied where its use<br>is already required or permitted by other standards within IFRS<br>and introduces more comprehensive disclosure requirements on<br>fair value measurement. The new standard was endorsed by the<br>EU on 11 December 2012.  | Financial periods<br>beginning on or<br>after 1 January 2013     | Not significant.                                      |
| IAS 27 (revised),<br>'Separate<br>Financial<br>Statements'                      | IAS 27 (revised) includes the provisions on separate financial statements that are left after the control provisions of IAS 27 have been included in the new IFRS 10. The revised standard was endorsed by the EU on 11 December 2012.   | Financial periods<br>beginning on or<br>after 1 January 2013     | Not significant.                                      |
| IAS 28<br>(revised),<br>'Investments<br>in Associates<br>and Joint<br>Ventures' | IAS 28 (revised) includes the requirements for joint ventures, as<br>well as associates to be equity accounted following the issue of<br>IFRS 11. The revised standard was endorsed by the EU on 11<br>December 2012.  | Financial periods<br>beginning on or<br>after 1 January 2013     | Not significant.                                      |

Other Information

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## Impact of new accounting standards (continued)

| Pronouncement                           | Nature of change   | Effective date   | Impact   |
|---|--|--|--|
| Improvements<br>to IFRSs<br>(2009-2011) | The annual improvements process provides a vehicle for making<br>non-urgent but necessary amendments to IFRSs. The<br>amendments are subject to EU endorsement.  | Financial periods<br>beginning on or<br>after 1 January 2013 | Not significant.   |
| IFRS 9,<br>'Financial<br>instruments'   | <ul> <li>IFRS 9 is the first step in the process to replace IAS 39, 'Financial instruments: recognition and measurement'. The first stage of IFRS 9 dealt with the classification and measurement of financial assets and was issued in November 2009. An addition to IFRS 9 dealing with financial liabilities was issued in October 2010. The main changes from IAS 39 are summarised as follows:</li> <li>the multiple classification model in IAS 39 is replaced with a single model that has only two classification categories: amortised cost and fair value;</li> <li>classification under IFRS 9 is driven by the entity's business model for managing financial assets and the contractual characteristics of the financial assets;</li> <li>the requirement to separate embedded derivatives from financial asset hosts is removed;</li> <li>the cost exemption for unquoted equities is removed;</li> <li>most of IAS 39's requirements for financial liabilities are retained, including amortised cost accounting for most financial liabilities;</li> <li>guidance on separation of embedded derivatives will continue to apply to host contracts that are financial liabilities; and</li> <li>fair value changes attributable to changes in own credit risk for financial liabilities designated under the fair value option other than loan commitments and financial guarantee contracts are required to be presented in the statement of comprehensive income unless the treatment would create or enlarge an accounting mismatch in profit or loss. These amounts are not subsequently reclassified to the income statement but may be transferred within equity.</li> </ul> | Financial periods<br>beginning on or<br>after 1 January 2015 | The Group is assessing the<br>impact of adopting IFRS 9.<br>The impact of IFRS 9 may<br>change as a consequence of<br>further developments resultin<br>from the IASB's financial<br>instruments project. |

### Critical accounting estimates and judgements

In preparing the financial statements, the Group makes estimates and assumptions that affect the reported amounts of assets, liabilities, revenues and expenses. Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. As management judgement involves an estimate of the likelihood of future events, actual results could differ from those estimates, which could affect the future reported amounts of assets and liabilities. The estimates and judgements that have had the most significant effect on the amounts recognised in the Group's financial statements are set out below.

### (a) Impairment charges on financial assets

The Group reviews its loan portfolios for impairment on an ongoing basis. The Group first assesses whether objective evidence of impairment exists. This assessment is performed individually for financial assets that are individually significant, and individually or collectively for financial assets that are not individually significant. Impairment provisions are also recognised for losses not specifically identified but which, experience and observable data indicate, are present in the portfolio at the date of assessment.

Management uses estimates based on historical loss experience for assets with credit risk characteristics and objective evidence of impairment similar to those in the portfolio, when scheduling its future cash flows. The methodology and assumptions used for estimating both the amount and timing of future cash flows are reviewed regularly to reduce any differences between loss estimates and actual loss experience. The use of historical loss experience is supplemented with significant management judgement to assess whether current economic and credit conditions are such that the actual level of inherent losses is likely to differ from those suggested by historical experience. In normal circumstances, historical experience provides objective and relevant information from which to assess inherent loss within each portfolio. In other circumstances, historical loss experience provides less relevant information about the inherent loss in a given portfolio at the balance sheet date, for example, where there have been changes in economic conditions such that the most recent trends in risk factors are not fully reflected in the historical information. In these circumstances, such risk factors are taken into account when calculating the appropriate levels of impairment allowances by adjusting the impairment loss derived solely from historical loss experience.

A key judgemental area is in relation to the Residential mortgages portfolio, which has been significantly impacted by the current economic climate, due to a considerable reduction in security values and very low levels of activity in the sector. At 31 December 2012, the Residential mortgages portfolio before impairment provisions amounted to  $\epsilon$ 55 billion (31 December 2011:  $\epsilon$ 57 billion), against which were held provisions for impairment of  $\epsilon$ 1.6 billion (31 December 2011:  $\epsilon$ 1.2 billion). A key assumption used in the calculation of the impairment charge for Residential mortgages is the expected decline in the value of the underlying residential properties securing the loans. At 31 December 2012, the assumption adopted by the Group in respect of the expected average decline in the value of Irish residential properties was 55% from their peak in 2007. The assumptions relating to the anticipated peak to trough house price decline, together with all other key impairment provisioning model factors, continue to be reviewed as part of our year-end and half year-end financial reporting cycle. Actual house prices in Ireland, as published by the CSO in its Residential Property Price Index, showed a decline of 50% nationally from peak to 31 December 2012, supporting the continuing appropriateness of the 55% peak to trough assumption. A 2% decline in average values beyond this assumed level would give rise to additional impairment provisions of c. $\epsilon$ 75 million to  $\epsilon$ 85 million. At 31 December 2012 a 2% decline in average values in UK residential properties beyond the assumed peak to trough would give rise to additional impairment provisions of c. $\epsilon$ 4 million to  $\epsilon$ 55 million.

Residential mortgage impairment charges, in addition to containing judgements in relation to expected declines in residential property prices, also contain key assumptions relating to 'Time to Sale' and 'Loss Emergence periods'. The impairment charges can be sensitive to movements in these assumptions.

'Time to Sale' assumptions estimate the period of time taken from the recognition of the impairment charge to the sale of that collateral. An increase of three months in this assumption for Irish residential mortgage properties would give rise to additional impairment provisions of c.  $\leq$ 10 million to  $\leq$ 15 million. An increase of three months in this assumption for LK residential mortgage properties would give rise to additional impairment provisions of c.  $\leq$ 2 million to  $\leq$ 3 million.

'Loss emergence periods' refer to the period of time between a loss event occurring and the recognition of the impairment charge. An increase of one month in this assumed loss emergence period for Irish residential properties would give rise to additional impairment provisions of c.€10 million to €20 million. An increase of one month in this assumed loss emergence period for UK residential properties would give rise to additional impairment provisions of c.£1 million to £3 million.



**Business Review** 

### Critical accounting estimates and judgements

Business Review

Governance

A further important judgemental area is in relation to the level of impairment provisions applied to the Property and construction portfolio. The loans in this portfolio have been similarly affected by the current economic climate. Property and construction loans before impairment provisions at 31 December 2012 amounted to  $\notin$ 19.2 billion (31 December 2011:  $\notin$ 20.6 billion), against which were held provisions for impairment of  $\notin$ 3.9 billion (31 December 2011:  $\notin$ 3.2 billion).

In the case of the Property and construction portfolio a collective impairment provision is also made for impairment charges that have been incurred but not recognised (IBNR). A key assumption used in calculating this charge is the emergence period between the occurrence of the loss event and the ultimate recognition of that loss. An increase of one month in this emergence period beyond this assumed level would give rise to additional impairment provisions of c.€50 million to €55 million.

The estimation of impairment charges is subject to uncertainty, which has increased in the current economic environment, and is highly sensitive to factors such as the level of economic activity, unemployment rates, bankruptcy trends, property price trends and interest rates. The assumptions underlying this judgement are highly subjective. The methodology and the assumptions used in calculating impairment charges are reviewed regularly in the light of differences between loss estimates and actual loss experience.

In the case of the non-property SME and corporate portfolio a collective impairment provision is also made for impairment charges that have been incurred but not recognised (IBNR). A key assumption used in calculating this charge is the emergence period between the occurrence of the loss event and the ultimate recognition of that loss. An increase of one month in this emergence period beyond this assumed level would give rise to additional impairment provisions of c.€40 million to €45 million.

The detailed methodologies, areas of estimation and judgement applied in the calculation of the Group's impairment charge on financial assets are set out in the Risk Management Report (see section 3.1.5).

### (b) Taxation

The taxation charge accounts for amounts due to fiscal authorities in the various territories in which the Group operates and includes estimates based on a judgement of the application of law and practice in certain cases to determine the quantification of any liabilities arising. In arriving at such estimates, management assesses the relative merits and risks of tax treatments assumed, taking into account statutory, judicial and regulatory guidance and, where appropriate, external advice.

At 31 December 2012, the Group had a net deferred tax asset of €1,561 million (31 December 2011: €1,293 million), of which €1,500 million (31 December 2011: €1,195 million) related to incurred trading losses. See note 43.

A deferred tax asset is recognised to the extent that it is probable that future taxable profits will be available against which deductible temporary differences and unutilised tax losses can be utilised. The recognition of a deferred tax asset relies on management's judgements surrounding the probability and sufficiency of future taxable profits, and the future reversals of existing taxable temporary differences.

To the extent that the recognition of a deferred tax asset is dependent on sufficient future profitability, a degree of estimation and the use of assumptions are required. The Group's judgement takes into consideration the impact of both positive and negative evidence, including historical financial performance, projections of future taxable income, the impact of tax legislation and future reversals of existing taxable temporary differences.

The most significant judgement relates to the Group's assessment of the recoverability of the portion of the deferred tax asset relating to trading losses. Under current Irish and UK tax legislation, there is no time restriction on the utilisation of these losses. There is however, a restriction on the utilisation of Irish tax losses carried forward by a financial institution participating in NAMA. This significantly lengthens the period over which the deferred tax asset will reverse by restricting by 50% the amount of profits against which the carried forward trading losses can be utilised. A significant portion of the Group's deferred tax balance is projected to be recovered in a period greater than 10 years from the balance sheet date. The balance of the trading losses continues to be available for indefinite carry forward and there is no time limit on the utilisation of these losses.

Based on its projection of future taxable income, the Group has concluded that it is probable that sufficient taxable profits will be generated to recover this deferred tax asset, and it has been recognised in full.

### (c) Fair value of financial instruments

The Group measures certain of its financial instruments at fair value on the balance sheet. This includes trading securities, other financial assets and liabilities at fair value through profit or loss, all derivatives and available for sale financial assets. The fair values of financial instruments are determined by reference to observable market prices where available and where an active market exists.



### Critical accounting estimates and judgements

Where market prices are not available or are unreliable, fair values are determined using valuation techniques including discounted cash flow models which, to the extent possible, use observable market inputs. Where valuation techniques are used they are validated and periodically reviewed by qualified personnel independent of the area that created them. All models are calibrated to ensure that outputs reflect actual data and comparable market prices. Using valuation techniques may necessitate the estimation of certain pricing inputs, assumptions or model characteristics such as credit risk, volatilities and correlations and changes in these assumptions could affect reported fair values.

The fair value movements on assets and liabilities held at fair value through profit or loss, including those held for trading, are included in net trading income.

The most significant area of judgement is in relation to certain financial assets and liabilities classified within level 3 of the 3-level fair value hierarchy. Further details are set out in note 51 on fair value of financial assets and financial liabilities.

An analysis of the sensitivity of the fair value movements of level 3 financial instruments to the use of reasonably possible alternative assumptions is also set out in note 51.

#### (d) Retirement benefits

The Group operates a number of defined benefit pension schemes. In determining the actual pension cost, the actuarial values of the liabilities of the schemes are calculated by external actuaries. This involves modelling their future growth and requires management to make assumptions as to discount rates, price inflation, dividend growth, salary and pensions increases, return on investments and employee mortality. There are acceptable ranges in which these estimates can validly fall. The impact on the results for the period and financial position could be materially different if alternative assumptions were used. An analysis of the sensitivity of the defined benefit pension liability to changes in the key assumptions is set out in note 44 on retirement benefit obligations.

#### (e) Life assurance operations

The Group accounts for the value of the stockholders' interest in long term assurance business using the embedded value basis of accounting. Embedded value is comprised of the net tangible assets of Bank of Ireland Life and the present value of in force business. The value of in force business is calculated by projecting future surpluses and other net cash flows attributable to the shareholder arising from business written up to the balance sheet date and discounting the result at a rate which reflects the shareholder's overall risk premium, before provision has been made for taxation.

Future surpluses will depend on experience in a number of areas such as investment returns, lapse rates, mortality and investment expenses. Surpluses are projected by making assumptions about future experience, having regard to both actual experience and forecast long term economic trends.

Changes to these assumptions may cause the present value of future surpluses to differ from those assumed at the balance sheet date and could significantly affect the value attributed to the in force business. The value of in force business could also be affected by changes in the amounts and timing of other net cash flows (principally annual management charges and other fees levied upon the policyholders) or the rate at which the future surpluses and cash flows are discounted. In addition, the extent to which actual experience is different from that assumed will be recognised in the income statement for the period. An analysis of the sensitivity of profit after tax and stockholders' equity to changes in the key life assurance assumptions is set out in note 60 on the life assurance business.

|     |      |    |      | Notes to the consolidated financial state          | ments |
|-----|------|----|------|--|-------|
| ta  | teme | en | ts   |  |       |
| Ρ   | age  |    | Inde | əx F   | ⊃age  |
|     | 176  |    | 32   | Investment properties                              | 211   |
|     | 182  |    | 33   | Property, plant and equipment                      | 211   |
|     | 182  |    | 34   | Other assets                                       | 214   |
|     | 183  |    | 35   | Assets and liabilities classified as held for sale | 214   |
| se  | 183  |    | 36   | Deposits from banks                                | 215   |
|     | 184  |    | 37   | Customer accounts                                  | 215   |
|     |      |    | 38   | Debt securities in issue                           | 216   |
|     | 185  |    | 39   | Liabilities to customers under investment          |       |
|     | 185  |    |      | and insurance contracts                            | 216   |
|     | 189  |    | 40   | Subordinated liabilities                           | 218   |
| aid | 189  |    | 41   | Other liabilities                                  | 220   |
|     | 190  |    | 42   | Provisions   | 220   |
|     | 191  |    | 43   | Deferred tax                                       | 221   |
|     | 191  |    | 44   | Retirement benefit obligations                     | 223   |
|     | 192  |    | 45   | Contingent liabilities and commitments             | 228   |
|     |      |    | 46   | Capital stock                                      | 229   |
|     | 192  |    | 47   | Stock premium account                              | 234   |
|     | 193  | -  | 48   | 2011 Capital stress test and associated            |       |
|     |      |    |      | recapitalisation                                   | 235   |
|     | 194  |    | 49   | Liquidity risk                                     | 237   |
|     |      |    | 50   | Measurement basis of financial assets              |       |
|     | 195  |    |      | and financial liabilities                          | 239   |
|     | 196  |    | 51   | Fair values of financial assets and                |       |
|     | 198  |    |      | financial liabilities                              | 241   |
|     | 198  |    | 52   | Cash and cash equivalents                          | 250   |
|     | 199  |    | 53   | Profit or loss of the parent company               | 250   |
| h   |      |    | 54   | Related party transactions                         | 251   |
|     | 202  |    | 55   | Summary of relations with the State                | 259   |
|     | 203  |    | 56   | Principal undertakings                             | 263   |
|     | 203  |    | 57   | Purchase of non-controlling interest               | 263   |
|     | 205  |    | 58   | Other subsidiaries                                 | 264   |
|     | 205  |    | 59   | Transferred financial assets                       | 265   |
|     | 207  | -  | 60   | Life assurance business                            | 265   |
|     |      | 1  |      |  |       |

| 99 | 53 | Profit or loss of the parent company | 250 |
|----|----|--------------------------------------|-----|
|    | 54 | Related party transactions           | 251 |
| )2 | 55 | Summary of relations with the State  | 259 |
| )3 | 56 | Principal undertakings               | 263 |
| )3 | 57 | Purchase of non-controlling interest | 263 |
| )5 | 58 | Other subsidiaries                   | 264 |
| )5 | 59 | Transferred financial assets         | 265 |
| )7 | 60 | Life assurance business              | 265 |
| )8 | 61 | EU restructuring plan                | 267 |
| )8 | 62 | Post balance sheet events            | 268 |
| )9 | 63 | Approval of financial statements     | 268 |
|    |    |                                      |     |
|    |    |                                      |     |

### Notes to the consolidated financial statem

Index

| 1  | Operating segments                             | 176 |
|----|--|-----|
| 2  | Interest income                                | 182 |
| 3  | Interest expense                               | 182 |
| 4  | Net insurance premium income                   | 183 |
| 5  | Fee and commission income and expense          | 183 |
| 6  | Net trading (expense) / income                 | 184 |
| 7  | Life assurance investment income,              |     |
|    | gains and losses                               | 185 |
| 8  | Gain on liability management exercises         | 185 |
| 9  | Other operating income                         | 189 |
| 10 | Insurance contract liabilities and claims paid | 189 |
| 11 | Other operating expenses                       | 190 |
| 12 | Cost of restructuring programmes               | 191 |
| 13 | Auditors' remuneration (excluding VAT)         | 191 |
| 14 | Impairment charges on financial assets         | 192 |
| 15 | (Loss) / gain on sale of assets to NAMA        |     |
|    | including associated costs                     | 192 |
| 16 | Loss on deleveraging of financial assets       | 193 |
| 17 | Share of results of associates and joint       |     |
|    | ventures (after tax)                           | 194 |
| 18 | (Loss) / profit on disposal / liquidation of   |     |
|    | business activities                            | 195 |
| 19 | Taxation                                       | 196 |
| 20 | Earnings per share                             | 198 |
| 21 | Trading securities                             | 198 |
| 22 | Derivative financial instruments               | 199 |
| 23 | Other financial assets at fair value through   |     |
|    | profit or loss                                 | 202 |
| 24 | Loans and advances to banks                    | 203 |
| 25 | Available for sale financial assets            | 203 |
| 26 | NAMA senior bonds                              | 205 |
| 27 | Loans and advances to customers                | 205 |
| 28 | Impairment provisions                          | 207 |
| 29 | Interest in associates                         | 208 |
| 30 | Interest in jointly controlled entities        | 208 |
| 31 | Intangible assets                              | 209 |

### 1 Operating segments

The Group has five reportable operating segments which reflect the internal financial and management reporting structure and are organised as follows:

### **Retail Ireland**

Retail Ireland distributes a wide range of financial products and services through the Group's branch operations in the Republic of Ireland and through its direct channels (telephone and on-line). The product suite includes deposits, mortgages, consumer and business lending, credit cards, current accounts, money transmission services, commercial finance, asset finance and general insurance. Retail Ireland is managed through a number of business units namely Distribution Channels, Consumer Banking (including Bank of Ireland Mortgage Bank and ICS Building Society), Business Banking and Customer & Wealth Management (including Private Banking).

### Bank of Ireland Life (Bol Life)

The Group operates in the life and pensions market in Ireland through its wholly owned subsidiary, New Ireland Assurance Company plc (NIAC). The product suite includes life assurance, protection, pensions and investment products which are manufactured by NIAC. Products are sold under the Bol Life brand in the Retail Ireland branch network and direct sales channels and under the NIAC brand in the intermediary market and through a direct sales force.

Under the terms of the 2011 EU restructuring plan, the Group has agreed to dispose of New Ireland Assurance Company plc by 31 December 2013, albeit the Group retains the right to distribute life assurance, protection, pensions and investment products to its customers after any disposal (see note 61).

### **Retail UK**

Retail UK comprises business banking in Great Britain and Northern Ireland, consumer banking via the branch network in Northern Ireland, the UK residential mortgage business and the business relationships with the UK Post Office. The Group has previously announced its withdrawal from the intermediary sourced mortgage market in the UK. Business banking comprises loan, current account and deposit facilities to medium and large corporate clients in addition to international banking, working capital financing, asset finance and electronic banking services. Offshore deposit taking services are offered in the Isle of Man. A range of retail financial services are provided in the UK via a relationship with the UK Post Office. A substantial part of Retail UK's operations are conducted through the Group's wholly owned UK licensed subsidiary, Bank of Ireland (UK) plc.

### **Corporate and Treasury**

The Corporate and Treasury division comprises Corporate Banking, Global Markets and IBI Corporate Finance.

Corporate Banking provides integrated relationship banking services to a significant number of major Republic of Ireland and Northern Ireland corporations, financial institutions and multinational corporations operating in, or out of, Ireland. The range of lending products provided includes overdraft and short term loan facilities, term loans, project finance and structured finance. Corporate Banking is also engaged in international lending with offices located in London, Paris, Frankfurt and the United States. Its international lending business includes acquisition finance and term lending.

During the year ended 31 December 2012, the Group has divested of certain project finance loan portfolios, the Burdale business and certain other international loans, all of which formed part of the Corporate Banking business. Further information is shown in notes 16 and 18.

Global Markets is responsible for managing the Group's interest rate and foreign exchange risks, and is responsible for executing the Group's liquidity and funding requirements. Global Markets transacts in a range of market instruments on behalf of the Group itself and the Group's customers. The activities include transactions in inter-bank deposits and loans, foreign exchange spot and forward contracts, options, financial futures, bonds, swaps, forward rate agreements and equity tracker products. Global Markets' operations are based in Ireland, the United Kingdom and the United States.

IBI Corporate Finance provides independent financial advice to public and private companies on takeovers, mergers and acquisitions, disposals and restructurings, in addition to fund raising, public flotations and stock exchange listings.



#### Group Centre

Group Centre comprises capital management activities, unallocated Group support costs and the cost of the Credit Institutions (Eligible Liabilities Guarantee) Scheme 2009 (ELG scheme).

#### Other reconciling items

Other reconciling items represent inter segment transactions which are eliminated upon consolidation.

#### Basis of preparation of segmental information

The analysis of results by operating segment is based on the information used by management to allocate resources and assess performance. Transactions between the business segments are on normal commercial terms and conditions. Internal charges and transfer pricing adjustments have been reflected in the performance of each business. Revenue sharing agreements are used to allocate external customer revenues to a business segment on a reasonable basis.

The measures of segmental assets and liabilities provided to the chief operating decision maker are not adjusted for transfer pricing adjustments or revenue sharing agreements as the impact on the measures of segmental assets and liabilities is not significant.

The Group's management reporting and controlling systems use accounting policies that are the same as those referenced in 'Accounting policies' on pages 149 to 171. There was no material change to allocation methods. The Group measures the performance of its operating segments through a measure of segment profit or loss which is referred to as 'Underlying profit' in its internal management reporting systems. Underlying profit or loss excludes:

- loss on deleveraging of financial assets;
- (charges) / gains arising on the movement in credit spreads on the Group's own debt and deposits accounted for at 'fair value through profit or loss';
- the cost of restructuring programmes;
- gain on liability management exercises;
- (loss) / profit on disposal / liquidation of business activities;
- gross-up for policyholder tax in the Life business;
- investment return on treasury stock held for policyholders in the Life business; and
- gain on Contingent Capital Note.

Capital expenditure comprises additions to property, plant and equipment and intangible assets.

Gross external revenue comprises interest income, net insurance premium income, fee and commission income, net trading income, life assurance investment income gains and losses, gain on liability management exercises, other operating income and share of results of associates and jointly controlled entities.

Gross revenues deriving from transactions with the State, as defined on page 149, which amounted to 10% or more of Group revenues totalled c.€0.5 billion which is primarily derived from Government and other State issued bonds. The remaining revenues are derived from transactions in the normal course of business. These revenues are reported in the Retail Ireland, Bank of Ireland Life, Corporate and Treasury and Group Centre segments.



| Year ended<br>31 December 2012         | Retail<br>Ireland<br>€m | Bank of<br>Ireland Life<br>€m | Retail<br>UK<br>€m | Corporate<br>and Treasury<br>€m | Group<br>Centre<br>€m | Other<br>reconciling<br>items<br>€m | Group<br>€m |
|--|-------------------------|-------------------------------|--------------------|---------------------------------|-----------------------|-------------------------------------|-------------|
| Net interest income                    | 665                     | 38                            | 368                | 633                             | (347)                 | 1                                   | 1,358       |
| Other income, net of insurance claims  | 330                     | 151                           | 40                 | 57                              | (37)                  | (19)                                | 522         |
| Total operating income,                |                         |                               |                    |                                 |                       |                                     |             |
| net of insurance claims                | 995                     | 189                           | 408                | 690                             | (384)                 | (18)                                | 1,880       |
|  |                         |                               |                    |                                 |                       |                                     |             |
| Other operating expenses               | (793)                   | (86)                          | (347)              | (176)                           | (94)                  | -                                   | (1,496)     |
| Depreciation and amortisation          | (43)                    | (6)                           | (35)               | (7)                             | (51)                  | -                                   | (142)       |
| Total operating expenses               | (836)                   | (92)                          | (382)              | (183)                           | (145)                 | -                                   | (1,638)     |
| Underlying operating profit / (loss)   |                         |                               |                    |                                 |                       |                                     |             |
| before impairment charges on financial |                         |                               |                    |                                 |                       |                                     |             |
| assets and loss on NAMA                | 159                     | 97                            | 26                 | 507                             | (529)                 | (18)                                | 242         |
| Impairment charges on financial assets | (1,149)                 | -                             | (423)              | (157)                           | (40)                  | -                                   | (1,769)     |
| Loss on sale of assets to NAMA         |                         |                               |                    |                                 |                       |                                     |             |
| including associated costs             | 5                       | -                             | (9)                | 1                               | 2                     | -                                   | (1)         |
| Share of results of associates         |                         |                               |                    |                                 |                       |                                     |             |
| and jointly controlled entities        | 1                       | -                             | 40                 | -                               | -                     | -                                   | 41          |
| Underlying (loss) / profit before tax  | (984)                   | 97                            | (366)              | 351                             | (567)                 | (18) <sup>1</sup>                   | (1,487)     |

#### Reconciliation of underlying loss before tax to loss before tax

| Underlying loss before tax  | (1,487) |
|---|---------|
| Loss on deleveraging of financial assets  | (326)   |
| Charges arising on the movement in credit spreads on the Group's                |         |
| own debt and deposits accounted for at 'fair value through profit or loss'      | (297)   |
| Cost of restructuring programmes  | (150)   |
| Loss on disposal / liquidation of business activities                           | (69)    |
| Gain on Contingent Capital Note   | 79      |
| Gain on liability management exercises  | 69      |
| Gross-up for policyholder tax in the Life business                              | 16      |
| Investment return on treasury stock held for policyholders in the Life business | (1)     |
| Loss before tax   | (2,166) |

<sup>1</sup> This relates to segmental income on certain inter-segment transactions, which is eliminated at a Group level.



Group

€m

| Year ended<br>31 December 2011   | Retail<br>Ireland<br>€m | Bank of<br>Ireland Life<br>€m | Retail<br>UK<br>€m | Corporate<br>and Treasury<br>€m | Group<br>Centre<br>€m | Other<br>reconciling<br>items<br>€m | Group<br>€m |
|--|-------------------------|-------------------------------|--------------------|---------------------------------|-----------------------|-------------------------------------|-------------|
| Net interest income  | 849                     | 5                             | 367                | 742                             | (420)                 | (9)                                 | 1,534       |
| Other income, net of insurance claims  | 297                     | 122                           | 119                | 44                              | (36)                  | (22)                                | 524         |
| Total operating income,  |                         |                               |                    |                                 |                       |                                     |             |
| net of insurance claims  | 1,146                   | 127                           | 486                | 786                             | (456)                 | (31)                                | 2,058       |
| Other operating expenses   | (818)                   | (95)                          | (342)              | (178)                           | (75) <sup>1</sup>     | -                                   | (1,508)     |
| Depreciation and amortisation  | (43)                    | (6)                           | (38)               | (9)                             | (41)                  | -                                   | (137)       |
| Total operating expenses   | (861)                   | (101)                         | (380)              | (187)                           | (116)                 | -                                   | (1,645)     |
| Underlying operating profit / (loss)<br>before impairment charges on financial |                         |                               |                    |                                 |                       |                                     |             |
| assets and loss on NAMA  | 285                     | 26                            | 106                | 599                             | (572)                 | (31)                                | 413         |
| Impairment charges on financial assets   | (1,306)                 | -                             | (461)              | (237)                           | -                     | -                                   | (2,004)     |
| Gain / (loss) on sale of assets to NAMA  |                         |                               |                    |                                 |                       |                                     |             |
| including associated costs   | 1                       | -                             | (5)                | 24                              | 13                    | -                                   | 33          |
| Share of results of associates   |                         |                               |                    |                                 |                       |                                     |             |
| and jointly controlled entities  | 3                       | -                             | 36                 | -                               | -                     | -                                   | 39          |
| Underlying (loss) / profit before tax  | (1,017)                 | 26                            | (324)              | 386                             | (559)                 | (31) <sup>2</sup>                   | (1,519)     |

## Reconciliation of underlying loss before tax to loss before tax

| Underlying loss before tax  | (1,519) |
|---|---------|
| Loss on deleveraging of financial assets  | (565)   |
| Charges arising on the movement in credit spreads on the Group's                |         |
| own debt and deposits accounted for at 'fair value through profit or loss'      | 56      |
| Cost of restructuring programmes  | 3       |
| Profit on disposal / liquidation of business activities                         | 34      |
| Gain on liability management exercises  | 1,789   |
| Gross-up for policyholder tax in the Life business                              | 10      |
| Investment return on treasury stock held for policyholders in the Life business | 2       |
| Loss before tax   | (190)   |

<sup>1</sup> The impact of amendments to defined benefit pension schemes of €2 million is shown in operating expenses where as previously it had been shown as a separate line item. <sup>2</sup> This relates to certain inter-segment transactions which are eliminated at a Crew level. Unsure start the transactions is the transactions where as previously it had been shown as a separate line item. This relates to certain inter-segment transactions which are eliminated at a Group level. However, at a divisional level the transactions are reported as core income in the Corporate and Treasury division and non-core expense in the Retail UK division as part of the loss on deleveraging of financial assets.



Group

€m

| Year ended<br>31 December 2012<br>Analysis by operating segment | Retail<br>Ireland<br>€m | Bank of<br>Ireland Life<br>€m | Retail<br>UK<br>€m | Corporate<br>and Treasury<br>€m | Group<br>Centre<br>€m | Other<br>reconciling<br>items<br>€m | Group<br>€m |
|---|-------------------------|-------------------------------|--------------------|---------------------------------|-----------------------|-------------------------------------|-------------|
| Capital expenditure   | 28                      | 3                             | 12                 | 2                               | 87                    | -                                   | 132         |
| Investment in associates  |                         |                               |                    |                                 |                       |                                     |             |
| and jointly controlled entities                                 | 158                     | 42                            | 66                 | -                               | -                     | -                                   | 266         |
| External assets   | 43,462                  | 12,289                        | 51,193             | 37,264                          | 3,938                 | -                                   | 148,146     |
| Inter segment assets  | 51,267                  | 2,558                         | 43,589             | 129,317                         | 40,830                | (267,561)                           | -           |
| Total assets  | 94,729                  | 14,847                        | 94,782             | 166,581                         | 44,768                | (267,561)                           | 148,146     |
| External liabilities  | 47,240                  | 13,651                        | 34,229             | 42,040                          | 2,369                 | 13                                  | 139,542     |
| Inter segment liabilities                                       | 47,608                  | 389                           | 58,387             | 123,888                         | 37,289                | (267,561)                           | -           |
| Total liabilities   | 94,848                  | 14,040                        | 92,616             | 165,928                         | 39,658                | (267,548)                           | 139,542     |

| Year ended<br>31 December 2011<br>Analysis by operating segment | Retail<br>Ireland<br>€m | Bank of<br>Ireland Life<br>€m | Retail<br>UK<br>€m | Corporate<br>and Treasury<br>€m | Group<br>Centre<br>€m | Other<br>reconciling<br>items<br>€m | Group<br>€m |
|---|-------------------------|-------------------------------|--------------------|---------------------------------|-----------------------|-------------------------------------|-------------|
|   |                         |                               |                    |                                 |                       |                                     |             |
| Capital expenditure   | 14                      | 4                             | 18                 | -                               | 67                    | -                                   | 103         |
| Investment in associates  |                         |                               |                    |                                 |                       |                                     |             |
| and jointly controlled entities                                 | 150                     | 52                            | 74                 | -                               | -                     | -                                   | 276         |
| External assets   | 45,860                  | 11,486                        | 55,034             | 39,834                          | 2,666                 | -                                   | 154,880     |
| Inter segment assets  | 66,792                  | 2,228                         | 39,955             | 149,010                         | 38,894                | (296,879)                           | -           |
| Total assets  | 112,652                 | 13,714                        | 94,989             | 188,844                         | 41,560                | (296,879)                           | 154,880     |
| External liabilities  | 45,830                  | 12,352                        | 31,191             | 53,661                          | 1,594                 | -                                   | 144,628     |
| Inter segment liabilities                                       | 66,914                  | 479                           | 63,713             | 133,758                         | 32,015                | (296,879)                           | -           |
| Total liabilities   | 112,744                 | 12,831                        | 94,904             | 187,419                         | 33,609                | (296,879)                           | 144,628     |

#### Year ended

| 31 December 2012                    |                         |                               |                 |                                 |                    | Other                      |             |
|-------------------------------------|-------------------------|-------------------------------|-----------------|---------------------------------|--------------------|----------------------------|-------------|
| Gross revenue by operating segments | Retail<br>Ireland<br>€m | Bank of<br>Ireland Life<br>€m | Retail UK<br>€m | Corporate<br>and Treasury<br>€m | Group Centre<br>€m | reconciling<br>items<br>€m | Group<br>€m |
| Gross external revenue              | 1,742                   | 1,861                         | 1,759           | 1,072                           | (124)              | (14)                       | 6,296       |
| Insurance contract liabilities      |                         |                               |                 |                                 |                    |                            |             |
| and claims paid                     | -                       | (1,720)                       | -               | -                               | (5)                | -                          | (1,725)     |
| Gross revenue after claims paid     | 1,742                   | 141                           | 1,759           | 1,072                           | (129)              | (14)                       | 4,571       |

| Year ended<br>31 December 2011  | Retail<br>Ireland<br>€m | Bank of<br>Ireland Life<br>€m | Retail UK<br>€m | Corporate<br>and Treasury<br>€m | Group Centre<br>€m | Other<br>reconciling<br>items<br>€m | Group<br>€m |
|---------------------------------|-------------------------|-------------------------------|-----------------|---------------------------------|--------------------|-------------------------------------|-------------|
| Gross external revenue          | 1,850                   | 912                           | 1,933           | 1,487                           | 1,798              | -                                   | 7,980       |
| Insurance contract liabilities  |                         |                               |                 |                                 |                    |                                     |             |
| and claims paid                 | -                       | (728)                         | -               | -                               | (22)               | -                                   | (750)       |
| Gross revenue after claims paid | 1,850                   | 184                           | 1,933           | 1,487                           | 1,776              | -                                   | 7,230       |





The analysis below is on a geographical basis - based on the location of the business unit by where revenues are generated.

| Year ended<br>31 December 2012                 | Republic of   |                      |                     | Other                   |             |
|--|---------------|----------------------|---------------------|-------------------------|-------------|
| Geographical analysis                          | Ireland<br>€m | United Kingdom<br>€m | Rest of World<br>€m | reconciling items<br>€m | Total<br>€m |
| Gross external revenue                         | 4,330         | 1,869                | 97                  | -                       | 6,296       |
| Insurance contract liabilities and claims paid | (1,720)       | -                    | (5)                 | -                       | (1,725)     |
| Gross revenue after claims paid                | 2,610         | 1,869                | 92                  | -                       | 4,571       |
| Capital expenditure                            | 120           | 12                   | -                   | -                       | 132         |
| External assets                                | 92,600        | 54,237               | 1,309               | -                       | 148,146     |
| Inter segment assets                           | 34,774        | 14,347               | 2,727               | (51,848)                | -           |
| Total assets                                   | 127,374       | 68,584               | 4,036               | (51,848)                | 148,146     |
| External liabilities                           | 102,647       | 35,545               | 1,350               | -                       | 139,542     |
| Inter segment liabilities                      | 18,438        | 30,969               | 2,441               | (51,848)                | -           |
| Total liabilities                              | 121,085       | 66,514               | 3,791               | (51,848)                | 139,542     |

| Year ended                                     |               |                      |                     |                         |             |
|--|---------------|----------------------|---------------------|-------------------------|-------------|
| 31 December 2011                               | Republic of   |                      |                     | Other                   | <b>T</b>    |
| Geographical analysis                          | Ireland<br>€m | United Kingdom<br>€m | Rest of World<br>€m | reconciling items<br>€m | Total<br>€m |
| Gross external revenue                         | 5,366         | 2,462                | 152                 | -                       | 7,980       |
| Insurance contract liabilities and claims paid | (728)         | -                    | (22)                | -                       | (750)       |
| Gross revenue after claims paid                | 4,638         | 2,462                | 130                 | -                       | 7,230       |
| Capital expenditure                            | 85            | 18                   | -                   | -                       | 103         |
| External assets                                | 94,503        | 58,632               | 1,745               | -                       | 154,880     |
| Inter segment assets                           | 43,869        | 16,007               | 2,905               | (62,781)                | -           |
| Total assets                                   | 138,372       | 74,639               | 4,650               | (62,781)                | 154,880     |
| External liabilities                           | 110,342       | 33,068               | 1,218               | -                       | 144,628     |
| Inter segment liabilities                      | 18,004        | 41,625               | 3,152               | (62,781)                | -           |
| Total liabilities                              | 128,346       | 74,693               | 4,370               | (62,781)                | 144,628     |

## 2 Interest income

|  | Year ended<br>31 December 2012<br>€m | Year ended<br>31 December 2011<br>€m |
|--|--------------------------------------|--------------------------------------|
| Loans and advances to customers              | 3,332                                | 3,980                                |
| Available for sale financial assets          | 466                                  | 465                                  |
| Finance leases and hire purchase receivables | 104                                  | 109                                  |
| Loans and advances to banks                  | 104                                  | 64                                   |
| Interest income                              | 4,006                                | 4,618                                |

Included within interest income is €231 million (year ended 31 December 2011: €202 million) of interest arising on impaired loans and advances to customers on which a specific impairment provision has been recognised. €189 million of this amount (year ended 31 December 2011: €163 million) relates to loans on which specific provisions have been individually assessed and €42 million (year ended 31 December 2011: €39 million) relates to loans on which specific provisions have been collectively assessed. Interest income of €17 million (year ended 31 December 2011: €15 million) relates to interest on impaired available for sale financial assets on which an individually assessed specific impairment charge has been recognised. Net interest income also includes a charge of €56 million (year ended 31 December 2011: €154 million) transferred from the cash flow hedge reserve (see page 143).

## 3 Interest expense

|  | Year ended<br>31 December 2012<br>€m | Year ended<br>31 December 2011<br>€m |
|--|--------------------------------------|--------------------------------------|
| Customer accounts                                    | 1,659                                | 1,598                                |
| Debt securities in issue                             | 450                                  | 549                                  |
| Deposits from banks                                  | 380                                  | 766                                  |
| Subordinated liabilities                             | 80                                   | 171                                  |
| - Gross interest expense on subordinated liabilities | 159                                  | 171                                  |
| - Gain on Contingent Capital Note                    | (79)                                 | -                                    |
| Interest expense                                     | 2,569                                | 3,084                                |

Included within interest expense for the year ended 31 December 2012 is an amount of €388 million (year ended 31 December 2011: €449 million) relating to the cost of the ELG scheme. The cost of this scheme is classified as interest expense as it is directly attributable and incremental to the issue of specific financial liabilities. Further information on this scheme is outlined in note 55.

Interest expense on subordinated liabilities for the year ended 31 December 2012 includes a gain of €79 million in relation to a change in the expected cashflows of future coupon payments on the Convertible Contingent Capital Note 2016 (see note 40).



# 4 Net insurance premium income

|   | Year ended<br>31 December 2012<br>€m | Year ended<br>31 December 2011<br>€m |
|---|--------------------------------------|--------------------------------------|
| Gross premiums written                    | 1,241                                | 1,026                                |
| Ceded reinsurance premiums                | (89)                                 | (104)                                |
| Net premiums written                      | 1,152                                | 922                                  |
| Change in provision for unearned premiums | 4                                    | 7                                    |
| Net insurance premium income              | 1,156                                | 929                                  |

# 5 Fee and commission income and expense

| Income                       | Year ended<br>31 December 2012<br>€m | Year ended<br>31 December 2011<br>€m |
|------------------------------|--------------------------------------|--------------------------------------|
| Retail banking customer fees | 384                                  | 386                                  |
| Insurance commissions        | 61                                   | 76                                   |
| Credit related fees          | 44                                   | 66                                   |
| Asset management fees        | 5                                    | 28                                   |
| Brokerage fees               | 3                                    | 11                                   |
| Other                        | 18                                   | 45                                   |
| Fee and commission income    | 515                                  | 612                                  |

Included in other fees is an amount of €2 million (year ended 31 December 2011: €2 million) related to trust and other fiduciary fees.

#### Expense

Fee and commission expense of €215 million (year ended 31 December 2011: €192 million) primarily comprises brokerage fees, sales commissions and other fees to third parties and reflects higher commission payments following the extension and strengthening of the financial services relationship with the UK Post Office during 2012 (note 57).



Bank of Ireland 🛞

## 6 Net trading (expense) / income

|   | Year ended<br>31 December 2012<br>€m | Year ended<br>31 December 2011<br>€m |
|---|--------------------------------------|--------------------------------------|
| Financial assets designated at fair value                     | 4                                    | (1)                                  |
| Financial liabilities designated at fair value                |                                      |                                      |
| - (Charges) / gains arising on the movement in credit spreads |                                      |                                      |
| on the Group's own debt and deposits (see analysis below)     | (245)                                | 42                                   |
| - Other   | (116)                                | 14                                   |
| Related derivatives held for trading                          | 38                                   | (82)                                 |
|   | (319)                                | (27)                                 |
| Other financial instruments held for trading                  | 33                                   | 44                                   |
| Net fair value hedge ineffectiveness                          | 11                                   | 1                                    |
| Cash flow hedge ineffectiveness                               | -                                    | 1                                    |
| Net trading (expense) / income                                | (275)                                | 19                                   |

Net trading (expense) / income includes the gains and losses on financial instruments held for trading and those designated at fair value through profit or loss (other than unit linked life assurance assets and investment contract liabilities). It includes the gains and losses arising on the purchase and sale of these instruments, the interest income receivable and expense payable and the fair value movement on these instruments, together with the funding cost of the trading instruments. It also includes €32 million (year ended 31 December 2011: €54 million) in relation to net gains arising from foreign exchange.

Net trading (expense) / income includes the total fair value movement (including interest receivable and payable) on liabilities that have been designated at fair value through profit or loss. The interest receivable on amortised cost assets, which are funded by those liabilities, is reported in net interest income. Net trading (expense) / income also includes the total fair value movements on derivatives that are economic hedges of assets and liabilities which are measured at amortised cost, the net interest receivable or payable on which is also reported within net interest income. The net amount reported within net interest income relating to these amortised cost instruments was  $\in 87$  million (year ended 31 December 2011:  $\in 102$  million).

Net fair value hedge ineffectiveness reflects a net charge from hedging instruments of €65 million (year ended 31 December 2011: net gain of €56 million) offsetting a net gain from hedged items of €76 million (year ended 31 December 2011: net charge of €55 million).

The table below sets out the impact on the Group's income statement of the (charges) / gains arising on the movement in credit spreads on the Group's own debt and deposits:

| (Charges) / gains arising on the movement in credit spreads<br>on the Group's own debt and deposits | Year ended<br>31 December 2012<br>€m | Year ended<br>31 December 2011<br>€m |
|---|--------------------------------------|--------------------------------------|
| Recognised in   |                                      |                                      |
| - Net trading (expense) / income  | (245)                                | 42                                   |
| - Insurance contract liabilities and claims paid  | (47)                                 | 11                                   |
| - Other operating income  | (5)                                  | 3                                    |
|   | (297)                                | 56                                   |
| Cumulative gains arising on the movement in credit spreads  |                                      |                                      |
| on the Group's own debt and deposits  | 128                                  | 425                                  |



# 7 Life assurance investment income, gains and losses

|   | Year ended<br>31 December 2012<br>€m | Year ended<br>31 December 2011<br>€m |
|---|--------------------------------------|--------------------------------------|
| Gross life assurance investment income, gains and losses                | 679                                  | (39)                                 |
| Elimination of investment return on treasury stock held for the benefit |                                      |                                      |
| of policyholders in the Life businesses                                 | (1)                                  | 1                                    |
| Life assurance investment income, gains and losses                      | 678                                  | (38)                                 |

Life assurance investment income, gains and losses comprise the investment return, realised gains and losses and unrealised gains and losses which accrue to the Group on all investment assets held by Bank of Ireland Life, other than those held for the benefit of policyholders whose contracts are considered to be investment contracts.

IFRS requires that Bank of Ireland stock held by the Group, including that held by Bank of Ireland Life for the benefit of policyholders, is reclassified as treasury stock and accounted for as a deduction from equity. The impact on the Group income statement for the year ended 31 December 2012 is that the gain arising on life assurance investment income, gains and losses of €679 million is reduced by €1 million which is the change in the value of Bank of Ireland stock held under insurance contracts.

# 8 Gain on liability management exercises

|  | Year ended<br>31 December 2012<br>€m | Year ended<br>31 December 2011<br>€m |
|--|--------------------------------------|--------------------------------------|
| Repurchase for cash                    | 69                                   | 526                                  |
| Debt for equity offer                  | -                                    | 1,177                                |
| Call option                            | -                                    | 101                                  |
| Debt for debt exchange                 | -                                    | 17                                   |
| Transaction costs                      | -                                    | (32)                                 |
| Gain on liability management exercises | 69                                   | 1,789                                |

#### Year ended 31 December 2012

During the year ended 31 December 2012, the Group repurchased certain debt securities and mortgage-backed securities for cash, generating gains before tax of  $\in$  32 million and  $\in$  37 million respectively, being the difference between the consideration paid of  $\in$  680 million and the carrying value of the securities repurchased of  $\notin$ 749 million.

## 8 Gain on liability management exercises (continued)

#### Year ended 31 December 2011

As part of its capital management activities, including the 2011 recapitalisation of the Bank (see note 48), the Group repurchased and / or exchanged certain subordinated liabilities and mortgage-backed securities at significant discounts to their nominal amounts generating gains before transaction costs of €1,514 million and €307 million, respectively,

This involved a number of transactions as follows:

|   | Nominal amount<br>exchanged / repurchased |                  |                    |            | Average             |                     |                                  |
|---|---|------------------|--------------------|------------|---------------------|---------------------|----------------------------------|
| Dated Securities  | Nominal<br>amount<br>prior to debt        | Debt for<br>debt | Debt for<br>equity | Cash       | Call                | Residual<br>nominal | price (% of<br>nominal<br>amount |
| Description   | exchange                                  | exchange         | offer              | offer      | option <sup>1</sup> | amount              | exchanged)                       |
| €650 million<br>Fixed / Floating Rate Subordinated Note due 2019    | €202m                                     | _                | €178m              | €5m        | €19m                | _                   | 36%                              |
|   | 0202                                      |                  |                    |            |                     |                     |                                  |
| €600 million<br>Subordinated Floating Rate Notes 2017               | €48m                                      | -                | €32m               | €15m       | -                   | €1m                 | 39%                              |
| €750 million<br>Floating Rate Subordinated Notes 2017               | €93m                                      | -                | €87m               | €2m        | €4m                 | -                   | 38%                              |
| US\$600 million<br>Floating Rate Subordinated Notes due 2018        | US\$185m                                  | -                | US\$180m           | US\$1m     | US\$4m              | -                   | 39%                              |
| Stg£400 million<br>Fixed / Floating Rate Subordinated Note due 2018 | Stg£57m                                   | -                | Stg£57m            | -          | -                   | -                   | 40%                              |
| Stg£450 million<br>Fixed / Floating Rate Subordinated Notes 2020    | Stg£272m                                  | -                | Stg£268m           | Stg£2m     | Stg£2m              | -                   | 40%                              |
| Stg£75 million<br>10 %% subordinated Note 2018                      | Stg£27m                                   | -                | Stg£25m            | Stg£1m     | Stg£1m              | -                   | 37%                              |
| €1,002 million<br>Fixed Rate Subordinated Notes 2020                | €747m                                     | -                | €530m              | €11m       | -                   | €206m               | 40%                              |
| Stg£197 million<br>Fixed Rate Subordinated Notes 2020               | Stg£87m                                   | -                | Stg£61m            | Stg£24m    | -                   | Stg£2m              | 41%                              |
| CAD\$400 million<br>Fixed / Floating Rate Subordinated Notes 2015   | CAD\$221m                                 | CAD\$83m         | CAD\$38m           | CAD\$1m    | _                   | CAD\$99m            | 48%                              |
| CAD\$145 million<br>Fixed / Floating Rate Subordinated 2018         | CAD\$145m                                 | CAD\$55m         | CAD\$39m           | CAD\$50.8m | -                   | CAD\$0.2m           | 49%                              |

The Group was granted the right to insert a call option (which it subsequently exercised) to compulsorily acquire €0.1 billion of debt securities for cash at 0.001% of their nominal value

The net gain before transaction costs set out in the table above amounted to  $\leq 1,049$  million ( $\leq 1,042$  million after taxation), being the difference between the fair value of the consideration of  $\leq 682$  million and the carrying value of the securities of  $\leq 1,731$  million.



|  | Nominal  | Nominal amount<br>exchanged / repurchased |               |                             |                               | Average  |
|--|--|---|---------------|-----------------------------|-------------------------------|--|
| Undated debt exchanges<br>Description                    | Nominal<br>amount<br>prior to debt<br>exchange | Debt for<br>equity<br>offer               | Cash<br>offer | Call<br>option <sup>1</sup> | Residual<br>nominal<br>amount | price (% of<br>nominal<br>amount<br>exchanged) |
| €600 million   |  |   |               |                             |                               |  |
| 7.40% Guaranteed step-up Callable                        |  |   |               |                             |                               |  |
| Perpetual Preferred Securities                           | €253m  | €108m                                     | €113m         | -                           | €32m                          | 34%  |
| Stg £350 million   |  |   |               |                             |                               |  |
| 6.25% Guaranteed Callable Perpetual Preferred Securities | Stg£40m  | Stg£39m                                   | Stg£1m        | -                           | -                             | 20%  |
| €600 million   |  |   |               |                             |                               |  |
| Fixed Rate / Variable rate Guaranteed Non-voting         |  |   |               |                             |                               |  |
| Non-Cumulative Perpetual Preferred Securities            | €216m  | €96m                                      | €54m          | €66m                        | -                             | 11%  |
| US\$800 million  |  |   |               |                             |                               |  |
| Fixed Rate / Variable Rate Guaranteed Non-voting         |  |   |               |                             |                               |  |
| Non-Cumulative Perpetual Preferred Securities            | US\$61m  | US\$55m                                   | US\$3m        | US\$3m                      | -                             | 19%  |
| US\$400 million  |  |   |               |                             |                               |  |
| Fixed Rate / Variable Rate Guaranteed Non-voting         |  |   |               |                             |                               |  |
| Non-Cumulative Perpetual Preferred Securities            | US\$20m  | US\$14m                                   | US\$2m        | US\$4m                      | -                             | 14%  |
| Stg£500 million  |  |   |               |                             |                               |  |
| Fixed Rate / Variable Rate Guaranteed Non-voting         |  |   |               |                             |                               |  |
| Non-Cumulative Perpetual Preferred Securities            | Stg£5m   | Stg£4m                                    | Stg£1m        | -                           | -                             | 18%  |
| Stg£75 million   |  |   |               |                             |                               |  |
| 13.375% Perpetual Subordinated Bonds                     | Stg£75m  | -   | Stg£29m       | -                           | Stg£46m                       | 35%  |
| US\$150 million Floating Rate Note (FRN)                 |  |   |               |                             |                               |  |
| (accounted for as preference equity) <sup>2</sup>        | US\$80m  | US\$65m                                   | US\$15m       | -                           | -                             | 37%  |

<sup>1</sup> The Group was granted the right to insert a call option (which it subsequently exercised) to compulsorily acquire €0.1 billion of debt securities for cash at 0.001% of their nominal value.

<sup>2</sup> The difference of €41 million between the fair value of the consideration of €20 million and the carrying value of the notes of €61 million is shown as an increase in retained earnings in the Statement of Changes in Equity (see page 143).

The net gain before transaction costs set out in the table above amounted to €465 million (€465 million after taxation), being the difference between the fair value of the consideration of €131 million and the carrying value of the notes repurchased of €596 million.

#### Gain on liability management exercises (continued) 8

#### The following table summarises the results of the repurchase of certain residential mortgage-backed securities:

| Repurchase of mortgage-backed securities<br>during the year ended 31 December 2011<br>Description / Issuer | Nominal<br>amount prior<br>to repurchase | Nominal<br>amount<br>repurchased | Residual<br>nominal<br>amount | Average price<br>(% of nominal<br>amount<br>repurchased) |
|--|--|----------------------------------|-------------------------------|--|
| Kildare Securities Limited mortgage-backed   |  |                                  |                               |  |
| Floating Rate Notes December 2043:   |  |                                  |                               |  |
| Class A2   | US\$474m                                 | US\$15m                          | US\$459m                      | 88%  |
| Class A3   | €1,062m                                  | €260m                            | €802m                         | 75%  |
| Class B  | €97m                                     | €61m                             | €36m                          | 51%  |
| Class C  | €91m                                     | €60m                             | €31m                          | 42%  |
| Class D  | €27m                                     | €21m                             | €6m                           | 33%  |

#### Brunel Residential Mortgage Securitisation No. 1 plc

| Mortgage-backed Floating Rate Notes January 2039: |            |          |          |     |
|---|------------|----------|----------|-----|
| Class A4a   | €723m      | €125m    | €598m    | 92% |
| Class A4b   | Stg£743m   | Stg£301m | Stg£442m | 75% |
| Class A4c   | US\$1,111m | US\$141m | US\$970m | 92% |
| Class B4a   | €98m       | €9m      | €89m     | 77% |
| Class B4b   | Stg£19m    | Stg£12m  | Stg£7m   | 75% |
| Class C4a   | €156m      | €28m     | €128m    | 72% |
| Class C4b   | Stg£23m    | Stg£2m   | Stg£21m  | 67% |
| Class C4c   | US\$23m    | US\$8m   | US\$15m  | 72% |
| Class D4a   | €122m      | €69m     | €53m     | 66% |
| Class D4b   | Stg£21m    | Stg£9m   | Stg£12m  | 65% |
| Class D4c   | US\$23n    | US\$21m  | US\$2m   | 64% |
| Bank of Ireland Mortgage Bank                     |            |          |          |     |
| ACS 4% 5 July 2013                                | €2,100m    | €8m      | €2,092m  | 89% |
| ACS 3.25% 22 June 2015                            | €2,000m    | €20m     | €1,980m  | 77% |

The net gain before transaction costs on the repurchase of these mortgage-backed securities amounted to €307 million (€268 million after taxation) being the difference between the fair value of the consideration of €872 million and the carrying value of the mortgagebacked securities of €1,179 million.

188

# 9 Other operating income

|   | Year ended<br>31 December 2012<br>€m | Year ended<br>31 December 2011<br>€m |
|---|--------------------------------------|--------------------------------------|
| Transfer from available for sale reserve on asset disposal  | 60                                   | (28)                                 |
| Other insurance income                                      | 27                                   | 49                                   |
| Dividend income   | 2                                    | 2                                    |
| Movement in value of in force asset (note 60)               | (1)                                  | (19)                                 |
| Elimination of investment return on treasury stock held for |                                      |                                      |
| the benefit of policyholders in the Life business           | -                                    | 1                                    |
| Other income  | 18                                   | 7                                    |
| Other operating income                                      | 106                                  | 12                                   |

Included in other operating income is a charge of €2 million relating to the Group's share of jointly controlled operation (JCO) (see note 30).

# 10 Insurance contract liabilities and claims paid

|  | Year ended<br>31 December 2012<br>€m | Year ended<br>31 December 2011<br>€m |
|--|--------------------------------------|--------------------------------------|
| Claims paid                                    |                                      |                                      |
| Policy surrenders                              | (856)                                | (795)                                |
| Death and critical illness claims              | (145)                                | (148)                                |
| Annuity payments                               | (48)                                 | (41)                                 |
| Policy maturities                              | (1)                                  | (1)                                  |
| Other claims                                   | (25)                                 | (39)                                 |
| Gross claims paid                              | (1,075)                              | (1,024)                              |
| Recovered from reinsurers                      | 69                                   | 53                                   |
| Net claims paid                                | (1,006)                              | (971)                                |
| Change in insurance contract liabilities       |                                      |                                      |
| Gross liabilities                              | (951)                                | 151                                  |
| Reinsured liabilities                          | 232                                  | 70                                   |
| Net change in insurance contract liabilities   | (719)                                | 221                                  |
| Insurance contract liabilities and claims paid | (1,725)                              | (750)                                |

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## 11 Other operating expenses

| Administrative expenses and staff costs  | Year ended<br>31 December 2012<br>€m | Year ended<br>31 December 2011<br>€m |
|--|--------------------------------------|--------------------------------------|
| Staff costs excluding cost of restructuring programmes (note 12)                   | 830                                  | 860 <sup>2</sup>                     |
| Amortisation of intangible assets (note 31)  | 101                                  | 99                                   |
| Depreciation of property, plant and equipment (note 33)                            | 41                                   | 37                                   |
| Financial Services Compensation Scheme (FSCS)                                      | 30                                   | -                                    |
| Revaluation of property  | 11                                   | 15                                   |
| Reversal of impairment of intangible assets  | -                                    | (4)                                  |
| Other administrative expenses excluding cost of restructuring programmes (note 12) | 625                                  | 638 <sup>1</sup>                     |
| Total  | 1,638                                | 1,645                                |
| Total staff costs are analysed as follows:   |                                      |                                      |
| Total staff costs excluding restructuring  | 830                                  | 8604                                 |
| - Wages and salaries   | 686                                  | 692                                  |
| - Social security costs  | 73                                   | 72                                   |
| - Retirement benefit costs (defined benefit plans) (note 44)                       | 58                                   | 86²                                  |
| - Retirement benefit costs (defined contribution plans)                            | 1                                    | 2                                    |
| - Other staff costs  | 12                                   | 8                                    |
| Staff costs included in cost of restructuring programmes (note 12)                 | 134                                  | -                                    |
| Total staff costs  | 964                                  | 860                                  |

Included in other administrative expenses for the year ended 31 December 2011 is a credit of €3 million relating to property and other restructuring costs (see note 12).
 Included in other operating expenses for the year ended 31 December 2011 is a gain on amendments to defined benefit pension schemes of €2 million which was previously shown as a separate line item on the income statement.

Retirement benefit costs of €58 million for the year ended 31 December 2012 (year ended 31 December 2011: €86 million) includes a recovery of €20 million by the trustees in respect of the 2011 pension levy (note 44).

Other administrative expenses includes an amount of €60 million (year ended 31 December 2011: €69 million) relating to operating lease payments.

Also included in other administrative expenses is an amount of €2 million relating to the Group's share of jointly controlled operation (JCO) (see note 30).

#### Staff numbers

During 2012, the actual number of employees reduced by 1,218 from 13,234 at 31 December 2011 to 12,016 at 31 December 2012.

The average number of staff (full time equivalents) during the year was 13,091 (year ended 31 December 2011: 13,671) categorised as follows in line with the operating segments as stated in note 1.

|                        | Year ended<br>31 December 2012 | Year ended<br>31 December 2011 |
|------------------------|--------------------------------|--------------------------------|
| Retail Ireland         | 4,887                          | 5,374                          |
| Retail UK              | 2,112                          | 2,236                          |
| Bank of Ireland Life   | 1,023                          | 1,073                          |
| Corporate and Treasury | 686                            | 925                            |
| Group Centre           | 4,383                          | 4,063                          |
| Total                  | 13,091                         | 13,671                         |

In addition to the reduction in the average number of staff employed by the Group, the table also reflects the ongoing centralisation of support functions in order to maximise operating efficiencies.



# 12 Cost of restructuring programmes

| Cost of restructuring programmes | Year ended<br>31 December 2012<br>€m | Year ended<br>31 December 2011<br>€m |
|----------------------------------|--------------------------------------|--------------------------------------|
| Staff costs (note 11)            | 134                                  | -                                    |
| Property and other (note 11)     | 16                                   | (3)                                  |
|                                  | 150                                  | (3)                                  |

During 2012, the Group announced that it had recommenced a series of programmes and initiatives to reduce the number of people employed by the Group primarily in areas affected by business change and lower activity levels (see note 42).

The Group has recognised a charge of €150 million (staff costs: €134 million; other administrative expenses: €16 million) in relation to restructuring programmes during the year ended 31 December 2012, in respect of employees that had exited the Group by the reporting date and employees for which the Group has plans in place and has made appropriate communications as at 31 December 2012.

# 13 Auditors' remuneration (excluding VAT)

|  | Notes | Rol (i)<br>€m | Overseas (ii)<br>€m | Year ended<br>31 December 2012<br>Total<br>€m | Year ended<br>31 December 2011<br>Total<br>€m |
|--|-------|---------------|---------------------|---|---|
| Audit and assurance services                     |       |               |                     |   |   |
| Statutory audit                                  |       | 2.1           | 1.0                 | 3.1   | 3.3   |
| Assurance services                               |       |               |                     |   |   |
| - Assurance services relating to Capital Raising |       | -             | -                   | -   | 1.8   |
| - Other assurance services                       | (iii) | 3.3           | 0.3                 | 3.6   | 2.9   |
|  |       | 5.4           | 1.3                 | 6.7   | 8.0   |
| Other services                                   |       |               |                     |   |   |
| Taxation services                                |       | 0.1           | -                   | 0.1   | 0.2   |
| Other non-audit services                         | (iv)  | -             | 0.3                 | 0.3   | 0.5   |
| Auditors' remuneration                           |       | 5.5           | 1.6                 | 7.1   | 8.7   |

The figures in the above table relate to fees paid to PricewaterhouseCoopers (PwC). The Group Audit Committee has reviewed the level of fees and is satisfied that it has not affected the independence of the auditors.

- (i) Fees paid to the Statutory Auditor, PricewaterhouseCoopers Ireland;
- (ii) Fees to overseas auditors principally consist of fees to PricewaterhouseCoopers in the UK;
- (iii) Other assurance services consist primarily of fees in connection with reporting to regulators, review of the interim financial statements, letters of comfort, review of compliance with Government Guarantee Schemes, reporting on Sarbanes-Oxley, reporting accountants' work and other accounting matters. For the year ended 31 December 2012, these fees includes €0.6 million in respect of transaction services relating to the securities repurchase transaction between the Group and Irish Bank Resolution Corporation Limited (IBRC), see note 55. Under the terms of the transaction agreement, costs reasonably incurred in relation to the transaction, including this fee, were recovered from IBRC; and
- (iv) Other non-audit services consist primarily of fees for translation services and other assignments.

Bank of Ireland (S)

Other Information

## 14 Impairment charges on financial assets

|   | Year ended<br>31 December 2012<br>€m | Year ended<br>31 December 2011<br>€m |
|---|--------------------------------------|--------------------------------------|
| Loans and advances to customers (note 28) | 1,724                                | 1,939                                |
| Available for sale financial assets (AFS) | 45                                   | 21                                   |
| Assets sold to NAMA                       | -                                    | 44                                   |
| Impairment charges on financial assets    | 1,769                                | 2,004                                |

Included within impairment charges on available for sale financial assets is a charge of €40 million (year ended 31 December 2011: €nil) relating to the NAMA subordinated bonds following an updated outlook from NAMA for its long term performance (note 25).

## 15 (Loss) / gain on sale of assets to NAMA including associated costs

|  | Year ended<br>31 December 2012<br>€m | Year ended<br>31 December 2011<br>€m |
|--|--------------------------------------|--------------------------------------|
| (Loss) / gain on sale of assets to NAMA including associated costs | (1)                                  | 33                                   |

During the year ended 31 December 2012, the Group recognised a net loss of €1 million which relates primarily to an adjustment to the consideration in respect of assets previously transferred to NAMA. No assets were transferred to NAMA during the year ended 31 December 2012.

During the year ended 31 December 2011, the Group recognised a net gain of €33 million on the sale of assets to NAMA, comprised of a charge of €57 million in relation to loans sold to NAMA during 2011 and a gain of €90 million related to an adjustment to the consideration in respect of assets previously transferred to NAMA.

Annual Report - year ended 31 December 2012

# 16 Loss on deleveraging of financial assets

During 2012, the Group completed further deleveraging of financial assets, all of which had been completed and settled at the balance sheet date. An analysis of the deleveraging completed during the year ended 31 December 2012 and the year ended 31 December 2011 (which includes the sale of loan portfolios to third parties together with managed refinancing decisions taken by the Group) is set out below:

| Year ended 31 December 2012           | Consideration<br>received<br>(net of costs)<br>€m | Carrying<br>value of assets<br>derecognised<br>€m | Loss<br>€m |
|---------------------------------------|---|---|------------|
| Corporate and Treasury division       |   |   |            |
| Project Finance loan portfolios       | 817   | 989   | (172)      |
| Other international loans             | 568   | 599   | (31)       |
| Retail UK division                    |   |   |            |
| UK Mortgage loan portfolio            | 514   | 635   | (121)      |
| UK Investment Property loan portfolio | 82  | 84  | (2)        |
| Total                                 | 1,981   | 2,307   | (326)      |

## **Project Finance Ioan portfolios**

Project Finance loans and certain associated derivatives with a carrying value of  $\leq 1.0$  billion were derecognised during the year ended 31 December 2012. The Group received consideration of  $\leq 0.8$  billion for these loans, giving rise to a loss on disposal after transaction costs of  $\leq 0.2$  billion.

## Other International loans

Other International loans with a carrying value of €0.6 billion were derecognised during the year ended 31 December 2012. This was principally through managed refinancing decisions taken by the Group with some sales of individual loans.

## UK Mortgage loan portfolio

During the year ended 31 December 2012, a loan portfolio with a carrying value of  $\notin 0.6$  billion was sold to ITL Limited, a subsidiary of Coventry Building Society. The consideration for these loans was  $\notin 0.5$  billion, giving rise to a loss on disposal after transaction costs of  $\notin 0.1$  billion.

## UK Investment Property Ioan portfolio

UK Investment property loans with a carrying value of €0.1 billion were derecognised during the period through managed refinancing decisions taken by the Group.

Bank of Ireland (S)

# 16 Loss on deleveraging of financial assets (continued)

| Year ended 31 December 2011           | Consideration<br>received<br>(net of costs)<br>€m | Carrying<br>value of assets<br>derecognised<br>€m | Loss<br>€m |
|---------------------------------------|---|---|------------|
| Retail UK division                    |   |   |            |
| UK Investment Property Ioan portfolio | 1,169   | 1,464   | (295)      |
| UK Mortgage loan portfolio            | 1,275   | 1,399   | (124)      |
| Corporate and Treasury division       |   |   |            |
| Project Finance loan portfolios       | 833   | 944   | (111)      |
| US Investment Property Ioan portfolio | 803   | 805   | (2)        |
| Other International loans             | 2,916   | 2,949   | (33)       |
| Total                                 | 6,996   | 7,561   | (565)      |

## UK Investment Property loan portfolio

A loan portfolio and certain associated derivatives with a carrying value of €1.5 billion were sold to Kennedy Wilson and its institutional partners. The consideration for these loans was €1.2 billion, giving rise to a loss on disposal after transaction costs of €0.3 billion. The sale was completed in December 2011.

#### UK Mortgage loan portfolio

A loan portfolio with a carrying value of €1.4 billion was sold to The Mortgage Works (UK) plc, a wholly owned subsidiary of Nationwide Building Society. The consideration for these loans was €1.3 billion, giving rise to a loss on disposal after transaction costs of €0.1 billion. The sale was completed in December 2011.

#### **Project Finance loan portfolios**

During 2011, the Group agreed the sale of Project Finance loans with a total carrying value of €1.3 billion to GE Energy Financial Services, Sumitomo Mitsui Banking Corporation and other third parties. By 31 December 2011, €944 million of these sales had completed and the assets were derecognised. The consideration received for these loans was €833 million, giving rise to a loss on disposal after transaction costs of €111 million.

#### **US Investment Property Ioan portfolio**

A loan portfolio with a carrying value of €0.8 billion was sold to Wells Fargo Bank N.A. for a consideration of €0.8 billion. The sale was completed during September 2011.

#### **Other International loans**

Other International loans with a carrying value of €2.9 billion were derecognised during 2011, principally through managed refinancing decisions taken by the Group with some sales of individual loans.

# 17 Share of results of associates and jointly controlled entities (after tax)

|  | Year ended<br>31 December 2012<br>€m | Year ended<br>31 December 2011<br>€m |
|--|--------------------------------------|--------------------------------------|
| First Rate Exchange Services (note 30)                                     | 40                                   | 37                                   |
| Property unit trust (note 30)  | (1)                                  | 3                                    |
| Associates   | 2                                    | (1)                                  |
| Share of results of associates and jointly controlled entities (after tax) | 41                                   | 39                                   |



# 18 (Loss) / profit on disposal / liquidation of business activities

|  | Year ended<br>31 December 2012<br>€m | Year ended<br>31 December 2011<br>€m |
|--|--------------------------------------|--------------------------------------|
| Corporate and Treasury Division                                  |                                      |                                      |
| Burdale  |                                      |                                      |
| - Loss on disposal   | (14)                                 | -                                    |
| - Impairment of goodwill   | -                                    | (45)                                 |
| Bank of Ireland Asset Management (BIAM)                          | (1)                                  | 39                                   |
| Bank of Ireland Securities Services (BoISS)                      | 2                                    | 32                                   |
| Paul Capital Investments LLC                                     | -                                    | -                                    |
| Retail Ireland Division  |                                      |                                      |
| Foreign Currency Exchange (FCE) Corporation                      | -                                    | 8                                    |
| Transfer of foreign exchange reserve to income statement         |                                      |                                      |
| on liquidation of non-trading entities                           | (56)                                 | -                                    |
|  |                                      |                                      |
| (Loss) / profit on disposal / liquidation of business activities | (69)                                 | 34                                   |

#### Burdale

In line with the agreements given in the EU Restructuring Plan, on 19 December 2011 the Group announced the sale of Burdale to Wells Fargo Bank N.A. in exchange for cash of €655 million. The Group incurred a charge of €45 million in the year ended 31 December 2011, being the impairment of the goodwill on Burdale Financial Holdings Limited following the announcement of the sale of this business. The sale was completed on 1 February 2012. In the year ended 31 December 2012, the Group recognised a loss on disposal of €14 million.

#### Bank of Ireland Asset Management (BIAM)

In line with the agreements given in the EU Restructuring plan, on 22 October 2010 the Group announced the sale of BIAM to State Street Global Advisors for cash consideration of  $\notin$ 57 million, subject to certain conditions. On 10 January 2011, all conditions of the sale were satisfied and the sale was completed. In the year ended 31 December 2011, the Group recognised a profit on disposal of  $\notin$ 39 million.

#### Bank of Ireland Securities Services (BoISS)

On 24 February 2011, the Group announced the sale of BoISS to Northern Trust Corporation for cash and deferred consideration. The fair value of the consideration was estimated to be €51 million and the sale was completed on 1 June 2011. In the year ended 31 December 2011, the Group recognised a profit on disposal of €32 million.

#### Paul Capital Investments LLC

In line with the agreements given in the EU Restructuring plan, on 21 April 2011 the Group completed the sale of its 50% holding in Paul Capital Investments LLC to the firm's existing management team for consideration of €9 million. In the year ended 31 December 2011, the Group recognised a profit on disposal of less than €1 million.

#### Foreign Currency Exchange (FCE) Corporation

In line with the agreements given in the EU Restructuring plan, on 9 May 2011 the Group announced the sale of FCE Corporation to Wells Fargo Bank N.A. for consideration of €31 million. On 1 August 2011, all conditions were satisfied and the sale was completed. In the year ended 31 December 2011, the Group recognised a profit on disposal of €8 million.

#### Transfer of foreign exchange reserve to income statement on liquidation of non-trading entities

As part of the Group's focus on simplifying its corporate structure, the Group has an ongoing programme of winding up a number of wholly owned, dormant and non-trading companies, a number of which are foreign operations. During this process, the Group voluntarily appointed a liquidator to manage the winding up. Upon appointment of the liquidator, the Group is considered to have lost control of the companies and has accounted for this loss of control as a disposal. In accordance with accounting standards, the Group must reclassify net cumulative foreign exchange losses of €56 million relating to these companies from the foreign exchange reserve to the income statement during the year ended 31 December 2012 (page 144).



Bank of Ireland (S)

# 19 Taxation

|   | Year ended<br>31 December 2012<br>€m | Year ended<br>31 December 2011<br>€m |
|---|--------------------------------------|--------------------------------------|
| Current tax   |                                      |                                      |
| Irish Corporation Tax                               |                                      |                                      |
| - Current year                                      | (20)                                 | (25)                                 |
| - Adjustments in respect of prior year              | 24                                   | 16                                   |
| - Transfer from deferred tax                        | 11                                   | 16                                   |
| Double taxation relief                              | 2                                    | 2                                    |
| Foreign tax   |                                      |                                      |
| - Current year                                      | (9)                                  | (49)                                 |
| - Adjustments in respect of prior year              | 6                                    | 7                                    |
| - Transfer from deferred tax                        | 34                                   | -                                    |
|   | 48                                   | (33)                                 |
| Deferred tax credit                                 |                                      |                                      |
| - Current year losses                               | 363                                  | 323                                  |
| - Impact of Corporation Tax rate change             | (33)                                 | (18)                                 |
| - Origination and reversal of temporary differences | (14)                                 | (13)                                 |
| - Transfer to current tax                           | (45)                                 | (16)                                 |
| - Adjustments in respect of prior year              | 18                                   | (13)                                 |
| Taxation credit                                     | 337                                  | 230                                  |

The reconciliation of tax on the loss before taxation at the standard Irish corporation tax rate to the Group's actual tax credit for the year ended 31 December 2012 and the year ended 31 December 2011 is as follows:

|  | Year ended<br>31 December 2012<br>€m | Year ended<br>31 December 2011<br>€m |
|--|--------------------------------------|--------------------------------------|
| Loss before tax multiplied by the standard rate                |                                      |                                      |
| of corporation tax in Ireland of 12.5% (2011: 12.5%)           | 271                                  | 24                                   |
| Effects of:  |                                      |                                      |
| Gains arising on repurchase of subordinated liabilities        | -                                    | 185                                  |
| Foreign earnings subject to different rates of tax             | 66                                   | 84                                   |
| Other adjustments for tax purposes                             | 9                                    | (36)                                 |
| Non-deductible goodwill impairment                             | -                                    | (13)                                 |
| Share of results of associates and jointly controlled entities |                                      |                                      |
| shown post tax in the income statement                         | 5                                    | 5                                    |
| Impact of corporation tax rate change on deferred tax          | (33)                                 | (18)                                 |
| Adjustments in respect of prior year                           | 48                                   | 10                                   |
| Bank of Ireland Life companies - different basis of accounting | (21)                                 | (23)                                 |
| Gain / (loss) on disposal / liquidation of business activities | (8)                                  | 12                                   |
| Taxation credit  | 337                                  | 230                                  |

The effective taxation rate for the year ended 31 December 2012 is 16% (tax credit) (year ended 31 December 2011: 121% (tax credit)). Excluding the impact of the gain on liability management exercises, loss on deleveraging of financial assets, charges / gains arising on the movement in credit spreads on the Group's own debt and deposits accounted for at 'fair value through profit or loss', profit on disposal / liquidation of business activities, gross-up for policyholder tax in the Life business, cost of restructuring programmes, gain on Contingent Capital Note and investment return on treasury stock held for policyholders the effective taxation rate was 17% (tax credit) for the year ended 31 December 2012 (year ended 31 December 2011: 11% (tax credit)).



# 19 Taxation (continued)

The tax effects relating to each component of other comprehensive income are as follows:

|   | 31            | Year ended<br>31 December 2012 |                  | Year ended<br>31 December 2 |           |                  |  |
|---|---------------|--------------------------------|------------------|-----------------------------|-----------|------------------|--|
|   | Pre tax<br>€m | Tax<br>€m                      | Net of tax<br>€m | Pre tax<br>€m               | Tax<br>€m | Net of tax<br>€m |  |
| Available for sale reserve                          |               |                                |                  |                             |           |                  |  |
| Changes in fair value                               | 1,015         | (126)                          | 889              | 68                          | (8)       | 60               |  |
| Transfer to income statement                        |               |                                |                  |                             |           |                  |  |
| - On asset disposal                                 | (60)          | 7                              | (53)             | 28                          | (4)       | 24               |  |
| - Impairment  | 45            | (6)                            | 39               | 21                          | (2)       | 19               |  |
| Net change in reserve                               | 1,000         | (125)                          | 875              | 117                         | (14)      | 103              |  |
| Net actuarial loss on defined benefit pension funds | (908)         | 119                            | (789)            | (137)                       | 20        | (117)            |  |
| Cash flow hedge reserve                             |               |                                |                  |                             |           |                  |  |
| Changes in fair value                               | 590           | (44)                           | 546              | (1,034)                     | 234       | (800)            |  |
| Transfer to income statement                        | (417)         | 19                             | (398)            | 1,380                       | (266)     | 1,114            |  |
| Net change in cash flow hedge reserve               | 173           | (25)                           | 148              | 346                         | (32)      | 314              |  |
| Net change in foreign exchange reserve              | 136           | -                              | 136              | 180                         | -         | 180              |  |
| Net change in revaluation reserve                   | (2)           | 1                              | (1)              | (8)                         | 2         | (6)              |  |
| Other comprehensive income for the year             | 399           | (30)                           | 369              | 498                         | (24)      | 474              |  |

**Business Review** 

## 20 Earnings per share

The calculation of basic earnings per unit of €0.05 ordinary stock is based on the loss attributable to ordinary stockholders divided by the weighted average number of units of ordinary stock in issue excluding treasury stock and own stock held for the benefit of life assurance policyholders.

The diluted earnings per share is based on the loss attributable to ordinary stockholders divided by the weighted average number of units of ordinary stock in issue excluding treasury stock and own stock held for the benefit of life assurance policyholders adjusted for the effect of all dilutive potential ordinary stock.

For the year ended 31 December 2012 and the year ended 31 December 2011 there was no difference in the weighted average number of units of stock used for basic and diluted earnings per share as the effect of all potentially dilutive ordinary units of stock outstanding was anti-dilutive.

|   | Year ended<br>31 December 2012<br>€m | Year ended<br>31 December 2011<br>€m |
|---|--------------------------------------|--------------------------------------|
| Basic and diluted earnings per share  |                                      |                                      |
| (Loss) / profit attributable to stockholders                                    | (1,824)                              | 45                                   |
| Dividend on 2009 Preference Stock <sup>1</sup>                                  | (188)                                | (188)                                |
| Dividend on other preference equity interests                                   | (7)                                  | (7)                                  |
| Repurchase of capital note  | -                                    | 41                                   |
| Loss attributable to ordinary stockholders                                      | (2,019)                              | (109)                                |
|   | Units<br>(millions)                  | Units<br>(millions)                  |
| Weighted average number of units of stock in issue excluding treasury stock and |                                      |                                      |
| own stock held for the benefit of life assurance policyholders                  | 30,109 <sup>2</sup>                  | 15,704                               |
| Basic and diluted earnings per share (cent)                                     | (6.7c)                               | (0.7c)                               |

<sup>1</sup> Where a dividend on the 2009 Preference Stock is not paid in either cash or units of ordinary stock, that dividend must subsequently be paid in the form of units of ordinary stock before a subsequent dividend on the 2009 Preference Stock or dividend on ordinary stock can be paid. The dividend allocated for the year ended 31 December 2012 has been deducted in the calculation of basic earnings per share. On 20 February 2013, the Group paid a cash dividend of €188.3 million on the 2009 Preference Stock to the NPRFC.

<sup>2</sup> The increase in the Weighted average number of units of stock in issue excluding treasury stock and own stock held for the benefit of life assurance policyholders for the year ended 31 December 2012 is due to the increase in the number of units of ordinary stock in issue following the July 2011 Rights Issue (note 48).

At 31 December 2012, there were stock options over 2.7 million units of potential ordinary stock (31 December 2011: 3 million units) which could potentially have a dilutive impact in the future, but which were anti-dilutive in the year ended 31 December 2012 and the year ended 31 December 2011.

## 21 Trading securities

|                          | 31 December 2012<br>€m | 31 December 2011<br>€m |
|--------------------------|------------------------|------------------------|
| Debt securities – listed | 143                    | 6                      |
| Trading securities       | 143                    | 6                      |

For the purpose of disclosure of credit risk exposures, trading securities are included within other financial instruments of €35.5 billion (31 December 2011: €33.9 billion) in the Risk Management Report on page 72.



# **Business Review**

# 22 Derivative financial instruments

The Group's use, objectives and policies on managing the risks that arise in connection with derivatives, including the policies for hedging, are included in the Risk Management Report on pages 86 to 89. The notional amounts of certain types of derivatives do not necessarily indicate the amounts of future cash flows involved or the current fair value of the instruments and, therefore, do not indicate the Group's exposure to credit risk. The derivative instruments give rise to assets or liabilities as a result of fluctuations in market rates or prices relative to their terms.

The notional amounts and fair values of derivative instruments held by the Group are set out in the following tables:

|  |                                  | Fair Values  |                   |  |
|--|----------------------------------|--------------|-------------------|--|
| 31 December 2012                                       | Contract / notional amount<br>€m | Assets<br>€m | Liabilities<br>€m |  |
| Derivatives held for trading                           |                                  |              |                   |  |
| Foreign exchange derivatives                           |                                  |              |                   |  |
| Currency forwards                                      | 7,247                            | 69           | 33                |  |
| Currency swaps   | 563                              | 32           | 36                |  |
| Over the counter currency options                      | 392                              | 2            | 2                 |  |
| Total foreign exchange derivatives held for trading    | 8,202                            | 103          | 71                |  |
| Interest rate derivatives                              |                                  |              |                   |  |
| Interest rate swaps                                    | 131,870                          | 2,580        | 2,610             |  |
| Cross currency interest rate swaps                     | 6,820                            | 540          | 373               |  |
| Forward rate agreements                                | 2,003                            | -            | -                 |  |
| Over the counter interest rate options                 | 5,616                            | 94           | 86                |  |
| Total interest rate derivatives held for trading       | 146,309                          | 3,214        | 3,069             |  |
| Equity contracts and credit derivatives                |                                  |              |                   |  |
| Equity index-linked contracts held                     | 4,688                            | 171          | 45                |  |
| Equity conversion feature in Contingent Capital Note   | 1,000                            | 62           | -                 |  |
| Credit derivatives                                     | 17                               | -            | -                 |  |
| Total equity contracts and credit derivatives          | 5,705                            | 233          | 45                |  |
| Total derivative assets / liabilities held for trading | 160,216                          | 3,550        | 3,185             |  |
| Derivatives held for hedging                           |                                  |              |                   |  |
| Derivatives designated as fair value hedges            |                                  |              |                   |  |
| Interest rate swaps                                    | 18,198                           | 600          | 583               |  |
| Cross currency interest rate swaps                     | 465                              | 56           | 2                 |  |
| Total designated as fair value hedges                  | 18,663                           | 656          | 585               |  |
| Derivatives designated as cash flow hedges             |                                  |              |                   |  |
| nterest rate swaps                                     | 76,096                           | 1,581        | 1,247             |  |
| Cross currency interest rate swaps                     | 12,813                           | 59           | 257               |  |
| Currency forwards                                      | 15                               | 1            | -                 |  |
| Total designated as cash flow hedges                   | 88,924                           | 1,641        | 1,504             |  |
| Total derivative assets / liabilities held for hedging | 107,587                          | 2,297        | 2,089             |  |
| Total derivative assets / liabilities                  | 267,803                          | 5,847        | 5,274             |  |

# 22 Derivative financial instruments (continued)

|  |                                  | Fair         | Values            |
|--|----------------------------------|--------------|-------------------|
| 31 December 2011                                       | Contract / notional amount<br>€m | Assets<br>€m | Liabilities<br>€m |
| Derivatives held for trading                           |                                  |              |                   |
| Foreign exchange derivatives                           |                                  |              |                   |
| Currency forwards                                      | 10,417                           | 93           | 166               |
| Currency swaps   | 768                              | 36           | 52                |
| Over the counter currency options                      | 371                              | 3            | 3                 |
| Total foreign exchange derivatives held for trading    | 11,556                           | 132          | 221               |
| Interest rate derivatives                              |                                  |              |                   |
| Interest rate swaps                                    | 177,753                          | 2,837        | 2,838             |
| Cross currency interest rate swaps                     | 12,586                           | 872          | 598               |
| Forward rate agreements                                | 3,035                            | 3            | 2                 |
| Over the counter interest rate options                 | 5,441                            | 98           | 91                |
| Total interest rate derivatives held for trading       | 198,815                          | 3,810        | 3,529             |
| Equity contracts and credit derivatives                |                                  |              |                   |
| Equity index-linked contracts held                     | 5,125                            | 130          | 83                |
| Equity conversion feature in Contingent Capital Note   | 1,000                            | 84           | -                 |
| Credit derivatives                                     | 378                              | 2            | 2                 |
| Total derivative assets / liabilities held for trading | 216,874                          | 4,158        | 3,835             |
|  |                                  |              |                   |
| Derivatives held for hedging                           |                                  |              |                   |
| Derivatives designated as fair value hedges            | 22.221                           | 070          | 505               |
| Interest rate swaps                                    | 22,661                           | 672          | 535               |
| Cross currency interest rate swaps                     | 732                              | 93           | 3                 |
| Total designated as fair value hedges                  | 23,393                           | 765          | 538               |
| Derivatives designated as cash flow hedges             |                                  |              |                   |
| Interest rate swaps                                    | 80,798                           | 1,369        | 1,325             |
| Cross currency interest rate swaps                     | 15,772                           | 69           | 320               |
| Currency forwards                                      | 19                               | 1            | -                 |
| Total designated as cash flow hedges                   | 96,589                           | 1,439        | 1,645             |
| Total derivative assets / liabilities held for hedging | 119,982                          | 2,204        | 2,183             |
| Total derivative assets / liabilities                  | 336,856                          | 6,362        | 6,018             |

Derivatives held for trading above comprise derivatives entered into with trading intent as well as derivatives entered into with economic hedging intent to which the Group does not apply hedge accounting. Derivatives classified as held for hedging in the table above comprise only those derivatives to which the Group applies hedge accounting.

As set out in its risk management policy on page 55, the Group uses netting arrangements and collateral agreements to reduce its exposure to credit losses. Of the derivative assets of €5.8 billion at 31 December 2012 (31 December 2011: €6.4 billion);

- €3.6 billion (31 December 2011: €3.9 billion) are available for offset against derivative liabilities under master netting arrangements.
   These transactions do not meet the criteria under IAS 32 to enable the assets to be presented net of the liabilities; and
- €2.2 billion (31 December 2011: €2.5 billion) are not covered by master netting arrangements or relate to counterparties covered by master netting arrangements with whom a net asset position was held at the balance sheet date. At 31 December 2012, cash collateral of €1.1 billion (31 December 2011: €1.1 billion) was held against these assets and is reported within Deposits from banks (see note 36).

Placements with other banks includes cash collateral of €1.7 billion (31 December 2011: €2.2 billion) placed with derivative counterparties in respect of a net derivative liability position of €1.7 billion (31 December 2011: €2.1 billion).



# 22 Derivative financial instruments (continued)

The Group designates certain derivatives as hedging instruments in either fair value or cash flow hedge relationships.

#### Fair value hedges

Certain interest rate and cross currency interest rate derivatives are designated as hedging instruments. These are primarily used to reduce the interest rate and foreign exchange exposure on the Group's fixed rate debt held and debt issued portfolios.

#### Cash flow hedges

The Group designates certain interest rate and currency derivatives in cash flow hedge relationships in order to hedge the exposure to variability in future cash flows arising from floating rate assets and liabilities and from foreign currency assets. Movements in the cash flow hedge reserve are shown in the Statement of comprehensive income (page 141).

The years in which the hedged cash flows are expected to occur are shown in the table below:

| 31 December 2012               | Up to<br>1 year<br>€m | 1 to 2<br>years<br>€m | 2 to 5<br>years<br>€m | Over<br>5 years<br>€m | Total<br>€m |
|--------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-------------|
| Forecast receivable cash flows | 6,801                 | 4,937                 | 1,757                 | 545                   | 14,040      |
| Forecast payable cash flows    | (66)                  | (74)                  | (233)                 | (573)                 | (946)       |

| 31 December 2011               | Up to<br>1 year<br>€m | 1 to 2<br>years<br>€m | 2 to 5<br>years<br>€m | Over<br>5 years<br>€m | Total<br>€m |
|--------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-------------|
| Forecast receivable cash flows | 12,479                | 3,698                 | 876                   | 611                   | 17,664      |
| Forecast payable cash flows    | (220)                 | (199)                 | (412)                 | (712)                 | (1,543)     |

The hedged cash flows are expected to impact the income statement in the following years:

| 31 December 2012               | Up to<br>1 year<br>€m | 1 to 2<br>years<br>€m | 2 to 5<br>years<br>€m | Over<br>5 years<br>€m | Total<br>€m |
|--------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-------------|
| Forecast receivable cash flows | 13,024                | 128                   | 364                   | 524                   | 14,040      |
| Forecast payable cash flows    | (90)                  | (69)                  | (228)                 | (559)                 | (946)       |
| 31 December 2011               | Up to<br>1 year<br>€m | 1 to 2<br>years<br>€m | 2 to 5<br>years<br>€m | Over<br>5 years<br>€m | Total<br>€m |
| Forecast receivable cash flows | 16,252                | 285                   | 567                   | 560                   | 17,664      |
| Forecast payable cash flows    | (278)                 | (176)                 | (398)                 | (691)                 | (1,543)     |

During the years ended 31 December 2012 and 31 December 2011 there were no forecast transactions to which the Group has applied hedge accounting which were no longer expected to occur.



## 23 Other financial assets at fair value through profit or loss

|   | 31 December 2012<br>€m | 31 December 2011<br>€m |
|---|------------------------|------------------------|
| Assets linked to policyholder liabilities                   |                        |                        |
| Equity securities   | 6,305                  | 5,926                  |
| Government bonds  | 993                    | 1,008                  |
| Unit trusts   | 713                    | 855                    |
| Debt securities   | 290                    | 92                     |
|   | 8,301                  | 7,881                  |
| Other financial assets                                      |                        |                        |
| Government bonds  | 810                    | 804                    |
| Other   | 349                    | 229                    |
|   | 1,159                  | 1,033                  |
| Other financial assets at fair value through profit or loss | 9,460                  | 8,914                  |

A portion of the Group's life assurance business takes the legal form of investment contracts, under which legal title to the underlying investment is held by the Group, but the inherent risks and rewards in the investments are borne by the policyholders. Due to the nature of these contracts, the carrying value of the assets is always the same as the value of the liabilities due to policyholders and any change in the value of the assets results in an equal change in the value of the amounts due to policyholders. The associated liabilities are included in liabilities to customers under investment contracts and insurance contract liabilities on the balance sheet. At 31 December 2012, such assets amounted to  $\in$ 8,301 million (31 December 2011:  $\in$ 7,881 million).

Other financial assets of €1,159 million (31 December 2011: €1,033 million) primarily relate to assets held by the Group's life assurance business for solvency margin purposes or as backing for non-linked policyholder liabilities.



## 24 Loans and advances to banks

|   | 31 December 2012<br>€m | 31 December 2011<br>€m |
|---|------------------------|------------------------|
| Placements with other banks                   | 4,440                  | 6,088                  |
| Securities purchased with agreement to resell |                        |                        |
| - IBRC repo transaction (note 62)             | 3,060                  |                        |
| - Other                                       | 332                    | 417                    |
| Mandatory deposits with central banks         | 1,293                  | 1,392                  |
| Funds placed with central banks               | 381                    | 162                    |
| Loans and advances to banks                   | 9,506                  | 8,059                  |

Placements with other banks of €4.4 billion (31 December 2011: €6.1 billion) includes cash collateral of €1.7 billion (31 December 2011: €2.2 billion) placed with derivative counterparties in relation to net derivative liability positions (note 22).

The Group has entered into transactions to purchase securities with agreement to resell and has accepted collateral that it is permitted to sell or repledge in the absence of default by the owner of the collateral. The fair value of this collateral at 31 December 2012 was  $\notin$ 3,863 million (31 December 2011:  $\notin$ 417 million).

Mandatory deposits with central banks includes €1,051 million (31 December 2011: €1,012 million) relating to collateral in respect of the Group's issued notes in circulation in Northern Ireland.

For the purpose of disclosure of credit risk exposures, loans and advances to banks are included within other financial instruments of €35.5 billion (31 December 2011: €33.9 billion) in the Risk Management Report on page 72.

Included in the above is €350 million (31 December 2011: €195 million) of assets held on behalf of Bank of Ireland Life policyholders.

# 25 Available for sale financial assets

|                                     | 31 December 2012<br>€m | 31 December 2011<br>€m |
|-------------------------------------|------------------------|------------------------|
| Government bonds                    | 5,642                  | 4,568                  |
| Other debt securities               |                        |                        |
| - listed                            | 5,120                  | 5,326                  |
| - unlisted                          | 277                    | 315                    |
| Equity securities                   |                        |                        |
| - listed                            | 1                      | 1                      |
| - unlisted                          | 53                     | 52                     |
| Available for sale financial assets | 11,093                 | 10,262                 |

At 31 December 2012, available for sale financial assets of €6.7 billion (31 December 2011: €7.8 billion) had been pledged to third parties in sale and repurchase agreements. The Group has not derecognised any securities delivered in such sale and repurchase agreements.

# 25 Available for sale financial assets (continued)

Included within unlisted debt securities are subordinated bonds issued by NAMA with a fair value of €117 million (31 December 2011: €113 million) and a nominal value of €281 million (31 December 2011: €280 million). These bonds represented 5% of the nominal consideration received for assets sold to NAMA, with the remaining 95% received in the form of NAMA senior bonds (note 26). The subordinated bonds are not guaranteed by the State, they are not marketable and the payment of interest and repayment of capital is dependent on the performance of NAMA. During the year ended 31 December 2012 and 31 December 2011, no interest was paid by NAMA on subordinated bonds. During the year ended 31 December 2012, the Group incurred an impairment charge of €40 million on the NAMA subordinated bonds (year ended 31 December 2011: €11) (note 14).

Further details on the Group's available for sale financial assets are set out on pages 315.

The movement on available for sale financial assets is analysed as follows:

|   | 31 December 2012<br>€m | 31 December 2011<br>€m |
|---|------------------------|------------------------|
| At beginning of year                        | 10,262                 | 15,576                 |
| Revaluation, exchange and other adjustments | 1,202                  | 265                    |
| Additions                                   | 5,570                  | 21,532                 |
| Redemptions                                 | (1,874)                | (24,008)               |
| Sales                                       | (4,139)                | (3,152)                |
| Amortisation                                | 72                     | 49                     |
| At end of year                              | 11,093                 | 10,262                 |

During the year ended 31 March 2009, the Group reclassified available for sale financial assets with a carrying amount and fair value of  $\notin$ 419 million to loans and advances to customers as they were no longer considered to be traded in an active market. At the date of this reclassification, the effective interest rate on reclassified assets ranged from 0.73% to 7.12% with expected recoverable cash flows of  $\notin$ 753 million. At the date of this reclassifications, the Group had the intention and ability to hold these assets for the foreseeable future or until maturity. No subsequent reclassifications from available for sale financial assets to loans and advances to customers have been made.

|                                      | 31 Decembe            | r 2012           | 31 December 2011      |                  |  |
|--------------------------------------|-----------------------|------------------|-----------------------|------------------|--|
|                                      | Carrying amount<br>€m | Fair Value<br>€m | Carrying amount<br>€m | Fair Value<br>€m |  |
| AFS financial assets reclassified to |                       |                  |                       |                  |  |
| loans and advances to customers      | 215                   | 281              | 304                   | 366              |  |

Interest income of  $\notin$ 56 million (year ended 31 December 2011:  $\notin$ 75 million) and an impairment charge of  $\notin$ 4 million (year ended 31 December 2011:  $\notin$ 5 million) have been recognised in the income statement for the year ended 31 December 2012 in relation to these assets. If the assets had not been reclassified a fair value gain of  $\notin$ 22 million (year ended 31 December 2011:  $\notin$ 5 million) would have been recognised in Other comprehensive income and the impairment charge would have been  $\notin$ 3 million (year ended 31 December 2011:  $\notin$ 5 million).

**Business Review** 



# 26 NAMA senior bonds

|                   | 31 December 2012<br>€m | 31 December 2011<br>€m |
|-------------------|------------------------|------------------------|
| NAMA senior bonds | 4,428                  | 5,016                  |

The Group received as consideration for the assets transferred to NAMA a combination of Government guaranteed bonds (NAMA senior bonds) issued by NAMA (95% of the nominal consideration), and non-guaranteed subordinated bonds issued by NAMA (5% of nominal consideration).

At 31 December 2012 and 31 December 2011, all NAMA senior bonds had been pledged to Monetary Authorities in sale and repurchase agreements.

The interest rate on the NAMA senior bonds is six month Euribor, set semi-annually on 1 March and 1 September. The contractual maturity of these bonds is 1 March 2013. NAMA may, only with the consent of the Group, settle the bonds by issuing new bonds with the same terms and conditions and a maturity date of up to 364 days.

During the year ended 31 December 2012, NAMA redeemed senior bonds held by the Group with a nominal value of €615 million (year ended 31 December 2011: €221 million).

# 27 Loans and advances to customers

|  | 31 December 2012<br>€m | 31 December 2011<br>€m |
|--|------------------------|------------------------|
| Loans and advances to customers  | 98,658                 | 104,006                |
| Finance leases and hire purchase receivables (see below)                           | 1,507                  | 1,652                  |
|  | 100,165                | 105,658                |
| Less allowance for impairment charges on loans and advances to customers (note 28) | (7,544)                | (6,344)                |
| Loans and advances to customers  | 92,621                 | 99,314                 |
| Amounts include  |                        |                        |
| Due from jointly controlled entities   | 102                    | 84                     |



# 27 Loans and advances to customers (continued)

#### Finance leases and hire purchase receivables

Loans and advances to customers include finance leases and hire purchase receivables, which are analysed as follows:

|  | 31 December 2012<br>€m | 31 December 2011<br>€m |
|--|------------------------|------------------------|
| Gross investment in finance leases:                          |                        |                        |
| Not later than 1 year  | 703                    | 809                    |
| Later than 1 year and not later than 5 years                 | 862                    | 909                    |
| Later than 5 years   | 5                      | 6                      |
|  | 1,570                  | 1,724                  |
| Unearned future finance income on finance leases             | (63)                   | (72)                   |
| Net investment in finance leases                             | 1,507                  | 1,652                  |
| The net investment in finance leases is analysed as follows: |                        |                        |
| Not later than 1 year  | 675                    | 798                    |
| Later than 1 year and not later than 5 years                 | 828                    | 850                    |
| Later than 5 years   | 4                      | 4                      |
|  | 1,507                  | 1,652                  |

The Group's material leasing arrangements include the provision of instalment credit and leasing finance for both consumer and business customers.

At 31 December 2012, the accumulated allowance for uncollectable minimum lease payments receivable was €31 million (31 December 2011: €61 million).

#### Securitisations

Loans and advances to customers include balances that have been securitised but not derecognised, comprising both Residential mortgages and commercial loans. In general, the assets, or interests in the assets, are transferred to Special Purposes Entities (SPEs), which then issue securities to third party investors or to other entities within the Group. All of the Group's Securitisation SPEs are consolidated.

Further details on these SPEs, including details of entities that have issued liabilities which continue to be held by the Group and which are capable of being pledged to Monetary Authorities, are set out in note 58.



# 28 Impairment provisions

The following tables show the movement in the impairment provisions on total loans and advances to customers (including loans and advances included within assets classified as held for sale at 31 December 2011) during the year ended 31 December 2012 and 31 December 2011.

| 31 December 2012                            | Residential<br>mortgages<br>€m | Non-Property<br>SME and<br>corporate<br>€m | Property and<br>construction<br>€m | Consumer<br>€m | Total<br>impairment<br>provisions<br>€m |
|---|--------------------------------|--|------------------------------------|----------------|---|
| Provision at 1 January 2012                 | 1,159                          | 1,723                                      | 3,205                              | 278            | 6,365                                   |
| Exchange adjustments                        | 3                              | 8  | 23                                 | 1              | 35                                      |
| Charge against income statement             | 462                            | 413  | 797                                | 52             | 1,724                                   |
| Recoveries                                  | (3)                            | 1  | -                                  | 13             | 11                                      |
| Amounts written off                         | (51)                           | (376)                                      | (164)                              | (115)          | (706)                                   |
| Release of provision on loan book disposals | -                              | -  | (18)                               | -              | (18)                                    |
| Other movements                             | 24                             | 67   | 33                                 | 9              | 133                                     |
| Provision at 31 December 2012               | 1,594                          | 1,836                                      | 3,876                              | 238            | 7,544                                   |

At 31 December 2012, there were no loans and advances to customers classified as assets held for sale (31 December 2011: €21 million).

| 31 December 2011                               | Residential<br>mortgages<br>€m | Non-Property<br>SME and<br>corporate<br>€m | Property and<br>construction<br>€m | Consumer<br>€m | Total<br>impairment<br>provisions<br>€m |
|--|--------------------------------|--|------------------------------------|----------------|---|
| Provision at 1 January 2011                    | 725                            | 1,475                                      | 2,529                              | 321            | 5,050                                   |
| Exchange adjustments                           | 4                              | 11   | 32                                 | 1              | 48                                      |
| Charge against income statement                | 470                            | 497  | 936                                | 80             | 1,983                                   |
| Recoveries                                     | (2)                            | 1  | (2)                                | 10             | 7                                       |
| Amounts written off                            | (49)                           | (254)                                      | (166)                              | (147)          | (616)                                   |
| Release of provision on sale of assets to NAMA | (4)                            | -  | (194)                              | -              | (198)                                   |
| Release of provision on loan book disposals    | -                              | (25)                                       | 15                                 | -              | (10)                                    |
| Other movements                                | 15                             | 18   | 55                                 | 13             | 101                                     |
| Provision at 31 December 2011                  | 1,159                          | 1,723                                      | 3,205                              | 278            | 6,365                                   |

The provision at 31 December 2011 is analysed as follows:

| Loans and advances to customers   | 1,159 | 1,702 | 3,205 | 278 | 6,344 |
|-----------------------------------|-------|-------|-------|-----|-------|
| Loans classified as held for sale | -     | 21    | -     | -   | 21    |
| Provision at 31 December 2011     | 1,159 | 1,723 | 3,205 | 278 | 6,365 |

Provisions include specific and 'incurred but not reported' (IBNR) provisions. IBNR provisions are recognised on all categories of loans for losses not specifically identified but which, experience and observable data indicate, are present in the portfolio at the date of assessment.

Further details on the Group's impaired loans and impairment provisions are set out on page 68 of the Risk Management Report.



# 29 Interest in associates

|                                | 31 December 2012<br>€m | 31 December 2011<br>€m |
|--------------------------------|------------------------|------------------------|
| At beginning of year           | 31                     | 26                     |
| Increase in investments        | 11                     | 8                      |
| Fair value and other movements | (2)                    | (3)                    |
| Decrease in investments        | (1)                    | -                      |
| At end of year                 | 39                     | 31                     |

In presenting details of the associates of the Group, the exemption permitted by Regulation 10 of the European Communities (Credit Institutions: Accounts) Regulations, 1992 has been availed of and the Group will annex a full listing of associates to its annual return to the Companies Registration Office.

# 30 Interest in jointly controlled entities

| Jointly controlled entities (JCE)                                  | 31 December 2012<br>€m | 31 December 2011<br>€m |
|--|------------------------|------------------------|
| At beginning of year   | 245                    | 199                    |
| Exchange adjustments   | 3                      | 6                      |
| Share of results after tax (note 17)                               | 39                     | 40                     |
| - First Rate Exchange Services                                     | 40                     | 37                     |
| - Property unit trust  | (1)                    | 3                      |
| Dividends received   | (60)                   | (52)                   |
| Reclassification   | -                      | 52                     |
| - From investment properties                                       | -                      | 44                     |
| - From other financial assets at fair value through profit or loss | -                      | 8                      |
| At end of year   | 227                    | 245                    |

The Group holds a 50% interest in the following jointly controlled entities: First Rate Exchange Services Holdings Limited, Enterprise 2000 Fund and a property unit trust.

#### Jointly controlled operation (JCO)

As set out in note 57, during 2012 the Group signed an agreement to enhance its strategic partnership with the UK Post Office. As a result, the Group entered into a new jointly controlled operation with the UK Post Office. This operation is not a separate legal entity and it has been accounted for by recognising the assets controlled by the Group, the liabilities and expenses incurred by the Group and the Group's share of income on a line by line basis. The amounts relating to the JCO are shown separately in notes 9, 11, 34 and 41.

**Business Review** 



# 31 Intangible assets

|                                    | Computer<br>software<br>externally<br>purchased<br>€m | Computer<br>software<br>internally<br>generated<br>€m | Other<br>externally<br>purchased<br>intangible assets<br>€m | Total<br>intangible<br>assets<br>€m |
|------------------------------------|---|---|---|-------------------------------------|
| Cost                               |   |   |   |                                     |
| At 1 January 2012                  | 171   | 905   | 160   | 1,236                               |
| Exchange adjustments               | 1   | 4   | 3   | 8                                   |
| Additions                          | -   | 69  | 9   | 78                                  |
| Disposals / write-offs             | (12)  | (11)  | -   | (23)                                |
| At 31 December 2012                | 160   | 967   | 172   | 1,299                               |
| Accumulated amortisation           |   |   |   |                                     |
| At 1 January 2012                  | (147)   | (625)   | (71)  | (843)                               |
| Exchange adjustments               | (1)   | (2)   | (1)   | (4)                                 |
| Disposals / write-offs             | 9   | 11  | -   | 20                                  |
| Charge for the year (note 11)      | (8)   | (81)  | (12)  | (101)                               |
| At 31 December 2012                | (147)   | (697)   | (84)  | (928)                               |
| Net Book Value at 31 December 2012 | 13  | 270   | 88  | 371                                 |

Intangible assets predominantly comprise computer software that is developed internally by the Group and purchased computer software.

## Impairment review - intangible assets

Intangible assets have been reviewed for any indication that impairment may have occurred. Where any such indication exists impairment has been measured by comparing the carrying value of the intangible asset to its recoverable amount. There was no impairment identified in the year ended 31 December 2012 (year ended 31 December 2011: €4 million reversal of impairment).



# 31 Intangible assets (continued)

|                                    | Goodwill<br>€m | Computer<br>software<br>externally<br>purchased<br>€m | Computer<br>software<br>internally<br>generated<br>€m | Other<br>externally<br>purchased<br>intangible assets<br>€m | Total<br>intangible<br>assets -<br>other<br>€m |
|------------------------------------|----------------|---|---|---|--|
| Cost                               |                |   |   |   |  |
| At 1 January 2011                  | 44             | 182   | 833   | 150   | 1,165  |
| Exchange adjustments               | (1)            | 1   | 5   | 4   | 10   |
| Reclassifications                  | (43)           | -   | 4   | -   | 4  |
| Additions                          | -              | -   | 66  | 6   | 72   |
| Disposals / write-offs             | -              | (12)  | (3)   | -   | (15)   |
| At 31 December 2011                | -              | 171   | 905   | 160   | 1,236  |
| Accumulated amortisation           |                |   |   |   |  |
| At 1 January 2011                  | -              | (148)   | (545)   | (64)  | (757)  |
| Exchange adjustments               | -              | (1)   | (3)   | (2)   | (6)  |
| Disposals / write-offs             | -              | 12  | 3   | -   | 15   |
| Reversal of impairment (note 11)   | -              | -   | -   | 4   | 4  |
| Charge for the year (note 11)      | -              | (10)  | (80)  | (9)   | (99)   |
| At 31 December 2011                | -              | (147)   | (625)   | (71)  | (843)  |
| Net Book Value at 31 December 2011 | -              | 24  | 280   | 89  | 393  |

#### Burdale

At 1 January 2011, all goodwill on the Group's balance sheet related to Burdale. During the year ended 31 December 2011, the Group incurred a charge of €45 million, being the impairment in full of the Burdale goodwill, following the announcement of the sale of Burdale on 19 December 2011 (see notes 18 and 35).



## 32 Investment properties

|                      | 31 December 2012<br>€m | 31 December 2011<br>€m |
|----------------------|------------------------|------------------------|
| At beginning of year | 1,204                  | 1,304                  |
| Exchange adjustment  | (5)                    | 7                      |
| Revaluation          | (12)                   | (10)                   |
| Disposals            | (121)                  | (53)                   |
| Reclassifications    | -                      | (44)                   |
| At end of year       | 1,066                  | 1,204                  |

Of the €1,066 million (31 December 2011: €1,204 million) of investment properties held by the Group, €730 million (31 December 2011: €875 million) is held on behalf of Bank of Ireland Life policyholders.

Investment properties are carried at fair value as determined by external qualified property surveyors appropriate to properties held. Fair values have been calculated using both current trends in the market and recent transactions for similar properties.

Rental income from investment property amounted to €86 million for the year ended 31 December 2012 (year ended 31 December 2011: €94 million). Expenses directly attributable to investment property generating rental income amounted to €16 million for the year ended 31 December 2012 (year ended 31 December 2011: €18 million). There were no expenses directly attributable to investment properties which are not generating rental income for the year ended 31 December 2012 or the year ended 31 December 2011.

# 33 Property, plant and equipment

|   | Freehold land<br>and buildings<br>and long<br>leaseholds<br>(held at<br>fair value)<br>€m | Adaptations<br>(at cost)<br>€m | Computer<br>and other<br>equipment<br>(at cost)<br>€m | Finance<br>lease<br>assets<br>(at cost)<br>€m | Payments<br>on accounts<br>and assets in<br>the course of<br>construction<br>(at cost)<br>€m | Total<br>€m |
|---|---|--------------------------------|---|---|--|-------------|
| Cost or valuation                             |   |                                |   |   |  |             |
| At 1 January 2012                             | 151   | 164                            | 522   | 5   | 16   | 858         |
| Exchange adjustments                          | 1   | -                              | 3   | -   | 1  | 5           |
| Additions                                     | -   | -                              | 7   | 12  | 35   | 54          |
| Disposals / write-offs                        | (4)   | (8)                            | (83)  | -   | -  | (95)        |
| Revaluation                                   |   |                                |   |   |  |             |
| - Recognised in the income statement          | (11)  | -                              | -   | -   | -  | (11)        |
| - Recognised in other<br>comprehensive income | (2)   | -                              | -   | -   | -  | (2)         |
| Reclassifications                             | -   | 21                             | 21  | -   | (42)   | -           |
| At 31 December 2012                           | 135   | 177                            | 470   | 17  | 10   | 809         |
| Accumulated depreciation                      |   |                                |   |   |  |             |
| At 1 January 2012                             | -   | (95)                           | (424)   | (3)   | -  | (522)       |
| Exchange adjustments                          | -   | -                              | (2)   | -   | -  | (2)         |
| Disposals / write-offs                        | -   | 8                              | 81  | -   | -  | 89          |
| Charge for the year (note 11)                 | -   | (14)                           | (24)  | (3)   | -  | (41)        |
| At 31 December 2012                           | -   | (101)                          | (369)   | (6)   | -  | (476)       |
| Net book value at 31 December 2012            | 135   | 76                             | 101   | 11  | 10   | 333         |

Property, plant and equipment at 31 December 2012 held at fair value was €135 million (31 December 2011: €151 million). The historical cost of property, plant and equipment held at fair value at 31 December 2012 was €91 million (31 December 2011: €92 million). The net book value of property, plant and equipment at 31 December 2012 held at cost less accumulated depreciation and impairment amounted to €198 million (31 December 2011: €185 million).



# 33 Property, plant and equipment (continued)

|   | Freehold land<br>and buildings<br>and long<br>leaseholds<br>(held at<br>fair value)<br>€m | Adaptations<br>(at cost)<br>€m | Computer<br>and other<br>equipment<br>(at cost)<br>€m | Finance<br>lease<br>assets<br>(at cost)<br>€m | Payments<br>on accounts<br>and assets in<br>the course of<br>construction<br>(at cost)<br>€m | Total<br>€m |
|---|---|--------------------------------|---|---|--|-------------|
| Cost or valuation                             |   |                                |   |   |  |             |
| At 1 January 2011                             | 177   | 151                            | 543   | 7   | 18   | 896         |
| Exchange adjustments                          | 1   | 1                              | 3   | -   | -  | 5           |
| Additions                                     | -   | 1                              | 4   | 3   | 23   | 31          |
| Disposals / write-offs                        | (4)   | (3)                            | (35)  | (5)   | -  | (47)        |
| Revaluation                                   |   |                                |   |   |  |             |
| - Recognised in the income statement          | (15)  | -                              | -   | -   | -  | (15)        |
| - Recognised in other<br>comprehensive income | (8)   | -                              | -   | -   | -  | (8)         |
| Reclassifications                             | -   | 14                             | 7   | -   | (25)   | (4)         |
| At 31 December 2011                           | 151   | 164                            | 522   | 5   | 16   | 858         |
| Accumulated depreciation                      |   |                                |   |   |  |             |
| At 1 January 2011                             | -   | (83)                           | (434)   | (7)   | -  | (524)       |
| Exchange adjustments                          | -   | (1)                            | (2)   | -   | -  | (3)         |
| Disposals / write-offs                        | -   | 3                              | 34  | 5   | -  | 42          |
| Reclassifications                             | -   | (2)                            | 2   | -   | -  | -           |
| Charge for the year (note 11)                 | -   | (12)                           | (24)  | (1)   | -  | (37)        |
| At 31 December 2011                           | -   | (95)                           | (424)   | (3)   | -  | (522)       |
| Net book value at 31 December 2011            | 151   | 69                             | 98  | 2   | 16   | 336         |

#### Property

A revaluation of Group property was carried out as at 31 December 2012. All freehold and long leasehold commercial properties were valued by Lisney as external valuers, with the exception of some select properties which were valued internally by the Bank's qualified surveyors. Lisney valuations were made on the basis of market value.

#### Future capital expenditure

The table below shows future capital expenditure in relation to both property, plant and equipment and intangible assets.

|   | 31 December 2012<br>€m | 31 December 2011<br>€m |
|---|------------------------|------------------------|
| Future capital expenditure:                                   |                        |                        |
| - contracted but not provided for in the financial statements | 5                      | 23                     |
| - authorised by the Directors but not contracted              | 84                     | 54                     |



Financial Statements

Other Information

# 33 Property, plant and equipment (continued)

## **Operating leases**

The Group leases a number of branch and office premises to carry out its business. The commercial leases typically are 25 to 35 year operating leases with 5-yearly rent reviews. The majority of the rent reviews are on an upwards only basis. Some leases also include break options. The Group also holds a number of short term leases for less than 10 years and a number of long term leases at market rent with less than 110 years unexpired. On expiry of long term leases greater than 5 years the Group has rights of renewal in the majority of the leases.

Minimum future rentals are the rentals payable under operating leases up to the next available break option where this exists or to expiry date of the lease. Both the required break option notice period and the amount of any penalty rent have been included in the amounts payable below.

The Group has entered into a small number of sub-leases as lessor which represent properties and components of properties surplus to the Group's own requirements.

Minimum future rentals under non-cancellable operating leases are as follows:

|  | Payable<br>31 December 2012<br>€m | Receivable<br>31 December 2012<br>€m | Payable<br>31 December 2011<br>€m | Receivable<br>31 December 2011<br>€m |
|--|-----------------------------------|--------------------------------------|-----------------------------------|--------------------------------------|
| Not later than 1 year                        | 64                                | 3                                    | 70                                | 4                                    |
| Later than 1 year and not later than 5 years | 224                               | 5                                    | 233                               | 6                                    |
| Later than 5 years                           | 455                               | 1                                    | 428                               | 1                                    |

Included in the operating lease rental receivable is an amount of €8 million in relation to sub-lease rental (31 December 2011: €10 million).

#### **Finance leases**

The Group leases computer equipment under finance lease agreements. The leases range from 1 to 5 years, contain no material contingent rents or restrictions imposed by lease agreements and contain standard terms of renewal.

|  | At 31 December 2012                          |                                    |   | At 31 Decembe                                | er 2011                            |   |
|--|--|------------------------------------|---|--|------------------------------------|---|
|  | Total<br>minimum<br>future<br>payments<br>€m | Future<br>finance<br>charges<br>€m | Present value<br>of finance<br>lease<br>commitments<br>€m | Total<br>minimum<br>future<br>payments<br>€m | Future<br>finance<br>charges<br>€m | Present value<br>of finance<br>lease<br>commitments<br>€m |
| Not later than 1 year                    | 3  | -                                  | 3   | 2  | (1)                                | 1   |
| Later than 1 year not later than 5 years | 9  | (1)                                | 8   | 2  | (1)                                | 1   |
| Later than 5 years                       | -  | -                                  | -   | -  | -                                  | -   |

The net carrying amount of the assets held under finance leases at 31 December 2012 was €11 million (31 December 2011: €2 million).

## 34 Other assets

|  | 31 December 2012<br>€m | 31 December 2011<br>€m |
|--|------------------------|------------------------|
| Reinsurance asset                                      | 940                    | 708                    |
| Value in force of life assurance business (note 60)    | 518                    | 519                    |
| Interest receivable                                    | 469                    | 525                    |
| Sundry and other debtors                               | 316                    | 352                    |
| Accounts receivable and prepayments                    | 161                    | 166                    |
| Other assets   | 2,404                  | 2,270                  |
| Other assets are analysed as follows:<br>Within 1 year | 834                    | 974                    |
| After 1 year   | 1,570                  | 1,296                  |
|  | 2,404                  | 2,270                  |
| The movement in the reinsurance asset is noted below:  |                        |                        |
| At beginning of year                                   | 708                    | 638                    |
| New business   | 122                    | 120                    |
| Changes in business                                    | 110                    | (50)                   |
| At the end of the year                                 | 940                    | 708                    |

For the purpose of disclosure of credit risk exposures, the reinsurance asset is included within other financial instruments of €35.5 billion (31 December 2011: €33.9 billion) in the Risk Management Report on page 72.

Included in other assets is an amount of €9 million relating to the Group's share of the assets of the jointly controlled operation (JCO) (see note 30).

## 35 Assets and liabilities classified as held for sale

| Assets classified as held for sale                         | 31 December 2012<br>€m | 31 December 2011<br>€m |
|--|------------------------|------------------------|
| Corporate and Treasury division                            |                        |                        |
| Project Finance loan portfolios and associated derivatives | -                      | 998                    |
| Assets of Burdale  | -                      | 646                    |
| Retail UK division   |                        |                        |
| UK Mortgage loan portfolio                                 | -                      | 802                    |
| Total  | -                      | 2,446                  |

| Liabilities classified as held for sale | 31 December 2012<br>€m | 31 December 2011<br>€m |
|---|------------------------|------------------------|
| Corporate and Treasury division         |                        |                        |
| Liabilities of Burdale                  | -                      | 13                     |
| Total                                   | -                      | 13                     |

During 2012 the Group completed further deleveraging of financial assets, all of which had been completed and settled at the balance sheet date. The Group incurred a loss on deleveraging of  $\notin$ 326 million for the year ended 31 December 2012 (year ended 31 December 2011:  $\notin$ 565 million). The Group also completed the deleveraging of Burdale loans of  $\notin$ 0.7 billion which is included within Loss on disposal of business activities as set out in note 18.

# 36 Deposits from banks

|   | 31 December 2012<br>€m | 31 December 2011<br>€m |
|---|------------------------|------------------------|
| Securities sold under agreement to repurchase | 19,307                 | 29,585                 |
| - Monetary Authorities                        |                        |                        |
| - IBRC repo transaction (note 62)             | 3,060                  | -                      |
| - Other                                       | 11,040                 | 22,530                 |
| - Private market repos                        | 5,207                  | 7,055                  |
| Deposits from banks                           | 1,749                  | 1,817                  |
| Other bank borrowings                         | 216                    | 132                    |
| Deposits from banks                           | 21,272                 | 31,534                 |

At 31 December 2012, total drawings from Monetary Authorities amounted to €15 billion (net) (31 December 2011: €22 billion (net)), of which €1 billion (31 December 2011: €nil) is included in debt securities in issue (note 38). €12 billion is on a term funding basis, utilising the ECB's three year Long Term Refinancing Operation (LTRO). The LTRO matures in two tranches in January and February 2015. The Group has an option, from February 2013, to repay these facilities at an earlier date.

Deposits from banks include cash collateral of €1.1 billion (31 December 2011: €1.1 billion) received from derivative counterparties in relation to net derivative asset positions (note 22).

## 37 Customer accounts

|   | 31 December 2012<br>€m | 31 December 2011<br>€m |
|---|------------------------|------------------------|
| Term deposits and other products                  | 42,318                 | 39,379                 |
| Demand deposits                                   | 17,647                 | 16,397                 |
| Current accounts                                  | 15,205                 | 14,730                 |
| Customer accounts                                 | 75,170                 | 70,506                 |
| Amounts include                                   |                        |                        |
| Due to associates and jointly controlled entities | 36                     | 26                     |

Deposit accounts where a period of notice is required to make a withdrawal are classified within term deposits and other products. An analysis of the contractual maturity profile of customer accounts is set out in note 49.

Term deposits and other products include a number of term accounts that contain easy access features. These allow the customer to access a portion or all of their deposit notwithstanding that this repayment could result in financial penalty being paid by the customer. For such accounts, the portion subject to the potential early access has been classified in the 'demand' category in the Liquidity Risk note (see page 237).

At 31 December 2012, the Group's largest 20 customer deposits amounted to 5% (31 December 2011: 2%) of customer accounts. Information on the contractual maturities of customer accounts is set out on page 80 in the Risk Management Report.

Included within Term deposits and other products is €1 billion relating to sale and repurchase agreements with financial institutions who do not hold a banking licence.

## 38 Debt securities in issue

|                                | 31 December 2012<br>€m | 31 December 2011<br>€m |
|--------------------------------|------------------------|------------------------|
| Bonds and medium term notes    | 14,687                 | 16,676                 |
| Other debt securities in issue | 3,386                  | 2,448                  |
| Debt securities in issue       | 18,073                 | 19,124                 |

## 39 Liabilities to customers under investment and insurance contracts

| Investment contract liabilities                                    | 31 December 2012<br>€m | 31 December 2011<br>€m |
|--|------------------------|------------------------|
| Liabilities to customers under investment contracts, at fair value | 5,256                  | 4,954                  |

The movement in gross life insurance contract liabilities can be analysed as follows:

| Insurance contract liabilities | 31 December 2012<br>€m | 31 December 2011<br>€m |
|--------------------------------|------------------------|------------------------|
| At beginning of year           | 7,037                  | 7,188                  |
| New business                   | 1,210                  | 894                    |
| Changes in existing business   | (259)                  | (1,045)                |
| At end of year                 | 7,988                  | 7,037                  |

Bank of Ireland Life (Bol Life) writes the following life assurance contracts that contain insurance risk:

#### Non-unit linked life assurance contracts

These contracts provide the policyholder with insurance in the event of death, critical illness or permanent disability (principally mortality and morbidity risk).

#### Non-unit linked annuity contracts

These contracts provide the policyholder with an income until death (principally longevity and market risk).

#### Linked insurance contracts

These contracts include both policies primarily providing life assurance protection and policies providing investment but with a level of insurance risk deemed to be significant (principally mortality and market risk).

Insurance contract liabilities, which consist of both unit linked and non-unit linked liabilities, are calculated in accordance with the Insurance Regulations. Unit linked liabilities reflect the value of the underlying funds in which the policyholder is invested. Non-unit linked liabilities are calculated using either a gross premium or net premium method of valuation.

Financial Statements



Governance

Notes to the consolidated financial statements

## 39 Liabilities to customers under investment and insurance contracts (continued)

The assumptions are also set out in accordance with the guidelines within the Insurance Regulations and contain a margin for adverse development. The key assumptions used in the valuation of insurance contract liabilities are:

| Interest rate:           | The interest rates are derived in accordance with the guidelines in the Insurance Regulations. Margins for risk are allowed for in the derived interest rates.  |
|--------------------------|---|
| Mortality and morbidity: | The mortality and morbidity assumptions, which include an allowance for improvements in longevity for annuitants, are set with regard to the Group's actual experience and / or relevant industry data. |
| Maintenance expenses:    | Allowance is made for future policy costs and expense inflation explicitly.   |

#### **Options and guarantees**

The company has a very limited range of options and guarantees in its business portfolio as the bulk of the business is unit linked without investment guarantees. Where investment guarantees do exist they are either hedged with an outside party or matched through appropriate investment assets.

#### Uncertainties associated with insurance contract cash flows and risk management activities

For life assurance contracts where death is the insured risk, the most significant factors that could adversely affect the frequency and severity of claims are the incidence of disease and general changes in lifestyle. Where the insured risk is longevity, advances in medical care is the key factor that increases longevity. The Group manages its exposures to insurance risks through a combination of applying strict underwriting criteria, asset and liability matching, transferring risk to reinsurers and the establishment of prudent insurance contract liabilities.

#### Credit risk

Reinsurance programmes are in place to restrict the amount of cover on any single life. The Group uses a panel of highly rated reinsurance companies to diversify credit risk.

#### Capital management and available resources

The Group holds technical reserves to meet its liabilities to policyholders based on prudent actuarial assumptions. In addition, the Central Bank requires the Group's life assurance operation to hold shareholder equity that exceeds a statutory margin, the required minimum regulatory solvency margin. The table below sets out the shareholder equity held by the Group's life assurance business compared to the required minimum regulatory solvency margin as at 31 December 2012 and 31 December 2011.

|   | 31 December 2012<br>€m | 31 December 2011<br>€m |
|---|------------------------|------------------------|
| Minimum regulatory solvency margin        | 177                    | 176                    |
| Shareholder equity held for life business | 329                    | 358                    |



# 40 Subordinated liabilities

|   | Notes | 31 December 2012<br>€m | 31 December 2011<br>€m |
|---|-------|------------------------|------------------------|
| Undated loan capital  |       |                        |                        |
| Bank of Ireland UK Holdings plc   |       |                        |                        |
| €600 million 7.40% Guaranteed Step-up Callable Perpetual Preferred Securities | a, b  | 32                     | 32                     |
| Bank of Ireland   |       |                        |                        |
| Stg£75 million 13%% Perpetual Subordinated Bonds                              | С     | 93                     | 91                     |
| Bristol & West plc  |       |                        |                        |
| Stg£32.6 million 81/4% Non-Cumulative Preference Shares                       | d     | 40                     | 39                     |
|   |       | 165                    | 162                    |
|   |       |                        |                        |
| Dated loan capital  |       |                        |                        |
| CAD\$400 million Fixed / Floating Rate Subordinated Notes 2015                |       | 64                     | 27                     |
| €1,000 million 10% Convertible Contingent Capital Note 2016                   | е     | 986                    | 1,009                  |
| €600 million Subordinated Floating Rate Notes 2017                            |       | 1                      | 1                      |
| €1,002 million 10% Fixed Rate Subordinated Notes 2020                         |       | 239                    | 225                    |
| Stg£197 million 10% Fixed Rate Subordinated Notes 2020                        |       | 2                      | 2                      |
| €250 million 10% Fixed Rate Subordinated Notes 2022                           | f     | 250                    | -                      |
|   |       | 1,542                  | 1,264                  |
| Total subordinated liabilities  |       | 1,707                  | 1,426                  |

# Subordinated liabilities in issue at 31 December 2012

#### Undated loan capital

The principal terms and conditions of the subordinated liabilities which were in issue by the Group at 31 December 2012 are set out below.

(a) The securities are redeemable in whole or in part at the option of the Issuer subject to the prior consent of the Central Bank and of the Bank, at their principal amount together with any outstanding payments on any coupon payment date. They bear interest at a rate of three month Euribor plus 3.26% per annum and reset quarterly each year on 7 March, 7 June, 7 September and 7 December.

(b) The rights and claims of the holder of the Preferred Securities are subordinated to the claims of the senior creditors of the Issuer or of the Bank (as the case may be) in that no payment in respect of the Preferred Securities or the guarantee in respect of them shall be due and payable except to the extent that the Issuer or the Bank (as applicable) is solvent and could make such payment and still be solvent immediately thereafter. Upon any winding up of the Issuer or the Bank (in respect of claims under the guarantee), the holders of the Preferred Securities will rank pari passu with the holders of the most senior class or classes of preference shares or stock (if any) of the Issuer or of the Bank then in issue and in priority to all other shareholders of the Issuer and of the Bank.

(c) The 13  $\frac{3}{8}$ % Perpetual Subordinated Bonds were revalued as part of the fair value adjustments on the acquisition by Bristol & West plc of the business of Bristol & West Building Society in July 1997. Bank of Ireland became the issuer of these bonds in 2007 in connection with the transfer of the business of Bristol & West plc to Bank of Ireland.

(d) These preference shares which are non-redeemable, non-equity shares rank equally amongst themselves as regards participation in profits and in priority to the ordinary shares of Bristol & West plc.

Holders of the Preference Shares are entitled to receive, in priority to the holders of any other class of shares in Bristol & West plc, a non-cumulative preference dividend at a fixed rate per annum payable in equal half yearly instalments in arrears on 15 May and 15 November each year. The preference dividend on the preference shares will only be payable to the extent that payment can be made out of profits available for distribution as at each dividend payment date in accordance with the provisions of the UK Companies Acts.

On 1 October 2007 in connection with the transfer of the business of Bristol & West plc to Bank of Ireland, Bank of Ireland entered into a Guarantee and Capital Maintenance Commitment (the Guarantee) with respect to the preference shares. Under the terms of the Guarantee, the liability of Bristol & West plc in relation to the ongoing payment of dividends and any repayment of capital in relation to



## 40 Subordinated liabilities (continued)

the preference shares that remained following the transfer of business would be protected. Under the Guarantee, Bank of Ireland agreed, subject to certain conditions, to (i) contribute capital to Bristol & West plc to the extent required to ensure that Bristol & West plc has sufficient distributable reserves to pay the dividends on the preference shares and to the extent required, repay the preference share capital and (ii) guarantee Bristol & West plc's obligations to make repayment of the dividends and preference share capital.

In this connection the Guarantee contains provisions to the effect that the rights of Bank of Ireland's creditors under the Guarantee are subordinated to (i) unsubordinated creditors and debtors of Bank of Ireland and (ii) subordinated creditors of Bank of Ireland other than those whose claims rank, or are expressed to rank pari passu or junior to the payments under the Guarantee.

#### Dated loan capital

Dated loan capital, which includes bonds and notes, constitute unsecured obligations of the Bank subordinated in right of payments to the claims of depositors and other unsubordinated creditors of the Bank and rank pari passu without any preference among themselves. Interest rates on the floating rate and fixed rate subordinated liabilities (accommodated through swaps) are determined by reference to the relevant currency reference rate.

The table on page 218 provides a description of the dated loan capital, including:

- the currency of the issue;
- if the issue is fixed, floating or a combination of both; and
- maturity.

All of the dated notes in issue at 31 December 2012 with the exception of the Convertible Contingent Capital Note 2016 were issued under the Bank's Euro Note Programme.

#### (e) Convertible Contingent Capital Note 2016

During the year ended 31 December 2011, the Group issued a Contingent Capital Note to the State to satisfy the requirements of the 2011 PCAR. The nominal value of this note is  $\notin$ 1 billion and cash proceeds of  $\notin$ 985 million were received (net of a fee paid to the State of  $\notin$ 15 million). The note has a term of five years and an annual coupon of 10%, which could have been increased to a market rate subject to a maximum coupon of 18% if the State sold the note to a third party.

If the Core tier 1 capital ratio of the Group (as calculated under the terms of the instrument) falls below 8.25%, the note automatically converts to units of ordinary stock. The conversion price at which the note would convert is the volume-weighted average price (VWAP) of the ordinary stock over the 30 days prior to conversion, subject to a minimum conversion price of €0.05 per unit.

The Group measured the Contingent Capital Note at fair value at initial recognition. As the note does not trade in an active market, and was issued to a related party, the fair value was established using a valuation technique. The key inputs into the valuation technique were the expected interest payments over the life of the note, the estimated market yield for the instrument at the date of issuance and the estimated market yield for a subordinated liability without an equity conversion feature. The fair value of the note at initial recognition was  $\in$ 869 million.

The difference of €116 million between the fair value of the note on initial recognition and the net amount received from the State was treated as a capital contribution and credited directly to other reserves, as the State is a significant investor in the Group and was considered to be acting in that capacity.

The equity conversion feature of the note is considered to be an embedded derivative requiring separation, initially an asset with a fair value of  $\notin$ 91 million. This derivative has been separated from the host instrument and is subsequently measured at fair value through profit or loss. The fair value of the derivative is established using a valuation technique. The host subordinated liability was measured on initial recognition as the residual after separation of the embedded derivative at an amount of  $\notin$ 960 million, and is subsequently measured at amortised cost. At 31 December 2012, the fair value of the embedded derivative was  $\notin$ 62 million (31 December 2011:  $\notin$ 84 million) (note 22).

The Group recognised a gain of  $\notin$ 79 million in interest expense (note 3) during the year ended 31 December 2012, reflecting a decrease arising on the remeasurement of the carrying value of the note as a result of a fall in the expected future coupon payments.

On 9 January 2013, the State sold its entire holding of the note to a diverse group of international institutional investors, thereby fixing all future cash coupon payments on the notes at 10% per annum. The option to increase the market rate noted above was not exercised and lapsed on the sale.

(f) On 12 December 2012, the Bank issued €250 million of dated subordinated notes with fixed coupon of 10% and a maturity date of 19 March 2022.



## 41 Other liabilities

|  | 31 December 2012<br>€m | 31 December 2011<br>€m |
|--|------------------------|------------------------|
| Accrued interest payable                   | 1,104                  | 1,074                  |
| Notes in circulation                       | 930                    | 914                    |
| Sundry creditors                           | 281                    | 364                    |
| Accruals and deferred income               | 211                    | 181                    |
| Finance lease obligations                  | 11                     | 2                      |
| Other                                      | 607                    | 576                    |
| Other liabilities                          | 3,144                  | 3,111                  |
| Other liabilities are analysed as follows: |                        |                        |
| Within 1 year                              | 2,912                  | 3,111                  |
| After 1 year                               | 232                    | -                      |
|  | 3,144                  | 3,111                  |

The Bank was authorised to issue bank notes in Northern Ireland under the Banking Act 2009. As from 15 May 2012, under the Bank of Ireland (UK) plc Act 2012, that authority to issue bank notes and the liability for existing issued bank notes transferred from the Bank in Northern Ireland to the Bank of Ireland (UK) plc.

Included in other liabilities is an amount of €14 million relating to the Group's share of the liabilities of the jointly controlled operation (JCO) (see note 30).

## 42 Provisions

|   | Restructuring<br>€m | Onerous<br>contracts<br>€m | Legal<br>€m | Other<br>€m | Total<br>€m |
|---|---------------------|----------------------------|-------------|-------------|-------------|
| As at 1 January 2012                    | 3                   | 15                         | 16          | 4           | 38          |
| Reclassifications                       | -                   | 3                          | (1)         | 2           | 4           |
| Charge to income statement              | 150                 | 7                          | -           | 32          | 189         |
| Utilised during the year                | (87)                | (4)                        | (13)        | (3)         | (107)       |
| Unused amounts reversed during the year | (1)                 | (2)                        | -           | (2)         | (5)         |
| As at 31 December 2012                  | 65                  | 19                         | 2           | 33          | 119         |

The Group has recognised provisions in relation to restructuring costs, onerous contracts, legal and other. Such provisions are sensitive to a variety of factors, which vary depending on their nature. The estimation of the amounts of such provisions is judgemental because the relevant payments are due in the future and the quantity and probability of such payments is uncertain.

The methodology and the assumptions used in the calculation of provisions are reviewed regularly and, at a minimum, at each reporting date.

#### Restructuring

During the year ended 31 December 2012, the Group recognised provisions relating to a series of programmes and initiatives to reduce the number of people employed by the Group primarily in areas affected by business change and lower activity levels. The Group has recognised a charge of €150 million in relation to these restructuring programmes as plans were in place and appropriate communications had been made at year end (see note 12). It is expected that this provision will be used within the next two years.

#### **Onerous contracts**

Partly as a result of the Group's restructuring of its operations, the Group is a lessee in a number of non-cancellable leases over properties that it no longer occupies. The present value of future lease payments on these properties, less any rental income receivable from sub-leasing, has been provided for.



# 42 Provisions (continued)

This provision relates to leases on properties ranging between one and thirteen years. It is expected that €4 million of this provision will be used within the next twelve months.

#### Legal

This provision relates to certain legal claims brought against the Group by third parties. These provisions range between one and seven years.

#### Other

It is expected that €32 million of this provision will be used within the next twelve months. The remaining provision ranges between one and five years.

## 43 Deferred tax

|  | 31 December 2012<br>€m | 31 December 2011<br>€m |
|--|------------------------|------------------------|
| The movement on the deferred tax account is as follows:                      |                        |                        |
| At beginning of year   | 1,293                  | 1,037                  |
| Income statement credit for year   | 289                    | 263                    |
| Pension  | 119                    | 20                     |
| Available for sale financial assets - charge to other comprehensive income   | (125)                  | (14)                   |
| Cash flow hedges – charge to other comprehensive income                      | (25)                   | (32)                   |
| Revaluation / reclassification of property during the year                   | 1                      | 2                      |
| Other movements  | 9                      | 17                     |
| At end of year   | 1,561                  | 1,293                  |
| Deferred tax assets and liabilities are attributable to the following items: |                        |                        |
| Deferred tax assets  |                        |                        |
| Unutilised tax losses  | 1,500                  | 1,195                  |
| Pensions and other post retirement benefits                                  | 161                    | 62                     |
| Provision for loan impairment  | 12                     | 14                     |
| Accelerated capital allowances on equipment used by the Group                | 12                     | 4                      |
| Available for sale reserve   | -                      | 100                    |
| Cash flow hedge reserve  | -                      | 7                      |
| Other temporary differences  | 19                     | 6                      |
| Deferred tax assets  | 1,704                  | 1,388                  |
| Deferred tax liabilities   |                        |                        |
| Life companies   | (54)                   | (46)                   |
| Available for sale reserve   | (25)                   | -                      |
| Cash flow hedge reserve  | (18)                   | -                      |
| Accelerated capital allowances on finance leases                             | (13)                   | (16)                   |
| Property revaluation surplus   | (10)                   | (11)                   |
| Other temporary differences  | (23)                   | (22)                   |
| Deferred tax liabilities   | (143)                  | (95)                   |
| Represented on the balance sheet as follows:                                 |                        |                        |
| Deferred tax assets  | 1,653                  | 1,381                  |
| Deferred tax liabilities   | (92)                   | (88)                   |
|  | 1,561                  | 1,293                  |



## 43 Deferred tax (continued)

The amount of the deferred tax asset expected to be recovered within one year is  $\in 10$  million (31 December 2011:  $\in 23$  million). The amount of deferred tax liability expected to be settled within one year is  $\in 6$  million (31 December 2011:  $\notin 3$  million).

In accordance with IAS 12, in presenting the deferred tax balances above the Group offsets deferred tax assets and liabilities where:

- an entity has a legally enforceable right to set off current tax assets against current tax liabilities, and
- the deferred tax assets and the deferred tax liabilities relate to income taxes levied by the same taxation authority on the same taxable entity.

Deferred tax liabilities have not been recognised for tax that may be payable if earnings of certain overseas subsidiaries were remitted to Ireland as the timing of the reversal of the temporary difference can be controlled and it is probable that the temporary difference will not reverse in the foreseeable future. Unremitted earnings for overseas subsidiaries totalled €164 million (31 December 2011: €171 million).

The deferred tax asset of  $\leq 1,653$  million (31 December 2011:  $\leq 1,381$  million) shown on the balance sheet is after netting by jurisdiction ( $\leq 1,704$  million before netting by jurisdiction, 31 December 2011:  $\leq 1,388$  million). This includes an amount of  $\leq 1,500$  million at 31 December 2012 (31 December 2011:  $\leq 1,195$  million) in respect of operating losses which are available to relieve future profits from tax. This deferred tax asset has been recognised on the basis that it is probable it will be recovered as the Directors are satisfied that it is probable that the Group will have sufficient future taxable profits against which the deferred tax can be utilised to the extent it has not already reversed.

Under current Irish and UK tax legislation there is no time restriction on the utilisation of trading losses. There is, however, a restriction on the utilisation of Irish tax losses carried forward by a financial institution participating in NAMA. This significantly lengthens the period over which the deferred tax asset will reverse by restricting by 50% the amount of profits in any year against which the carried forward trading losses can be utilised. A significant portion of the Group's deferred tax balance is projected to be recovered in a period greater than 10 years from the balance sheet date. The balance of the trading losses continues to be available for indefinite carry forward and there is no time limit on the utilisation of these losses.

The UK Government announced that the main rate of corporation tax would reduce to 24% from 1 April 2012 (and not 25% as previously announced) to be followed by further reductions to 21% for the year beginning 1 April 2014. The reduction in the corporation tax rate to 23% from 1 April 2013 was substantively enacted at the balance sheet date and the effect of this change has been to reduce the deferred tax asset at 31 December 2012 by €33 million. The proposed reduction in the corporation tax rate to 21% by 1 April 2014 has yet to be enacted. The overall effect of the future reductions from 23% to 21% would be to reduce the deferred tax asset at 31 December 2012 by €47 million.

Deferred tax assets have not been recognised in respect of US tax losses of €70 million (31 December 2011: €71 million) and US temporary differences of €4 million (31 December 2011: €3 million). €23 million (31 December 2011: €23 million) of the tax losses expire in the period 2020 to 2028 with €47 million due to expire in 2029. There is no expiry date on the tax credits. Deferred tax assets have not been recognised in respect of these losses due to an annual limitation on use.

The deferred tax credit in the income statement comprises the following temporary differences:

|  | 31 December 2012<br>€m | 31 December 2011<br>€m |
|--|------------------------|------------------------|
| Current year losses                    | 363                    | 323                    |
| Impact of corporation tax rate change  | (33)                   | (18)                   |
| Pensions and other retirement benefits | (20)                   | (20)                   |
| Life companies                         | (8)                    | 8                      |
| Accelerated tax depreciation           | 15                     | 11                     |
| Other temporary differences            | (1)                    | (12)                   |
| Transfer to current tax                | (45)                   | (16)                   |
| Adjustments in respect of prior year   | 18                     | (13)                   |
| Total deferred tax                     | 289                    | 263                    |



## 44 Retirement benefit obligations

The Group operates a number of defined benefit and defined contribution schemes in Ireland and overseas. The defined benefit schemes are funded and the assets of the schemes are held in separate trustee administered funds. In determining the level of contributions required to be made to each scheme and the relevant charge to the income statement the Group has been advised by independent actuaries, Towers Watson.

The most significant defined benefit scheme in the Group is the Bank of Ireland Staff Pensions Fund (BSPF) which accounts for approximately 75% of the pension deficit on the consolidated Group balance sheet. The BSPF was closed to new members from 1 October 2006, with the exception of a number of new entry-level employees (who joined from 1 October 2006 to 21 November 2007), who were offered a one-off option to join the scheme. All new employees in the Group from 21 November 2007 are eligible to become members of the Bank of Ireland Group Pensions Fund (BIGPF) or the Bank of Ireland Group UK Pension Fund. The BIGPF is a hybrid scheme which includes elements of both a defined benefit and a defined contribution scheme.

Retirement benefits under the BSPF and a majority of the other defined benefit plans are calculated by reference to pensionable service and pensionable salary at normal retirement date.

#### Actuarial Valuation of the BSPF

The last formal valuation of the BSPF, using the Attained Age method, was carried out as at 31 March 2010. The Attained Age method measures liabilities taking account of the projected future levels of pensionable earnings at the time of commencement of benefits i.e. at normal retirement date.

The valuation disclosed that the fair value of scheme assets represented 85% of the benefits that had accrued to members after allowing for expected future increases in earnings and pensions and after taking account of the impact of the changes in pension benefits set out below. The actuary recommended that the contribution rate increase to 29.1% of salaries (inclusive of employee contributions) from 16.7% previously, in the funding programme following the conclusion of the valuation. The next formal valuation of the BSPF will be carried out during 2013, with an effective date of 31 December 2012. For any of the Group's defined benefit schemes in deficit as per the statutory funding standard, a Funding Proposal will also be submitted to the Pensions Board by 30 June 2013 to address this deficit in line with the required timescales of the Pensions Board.

The actuarial valuations are available for inspection by the members of the schemes but are not available for public inspection.

#### Pension levy

The Irish Finance (No. 2) Act 2011 introduced a stamp duty levy of 0.6% on the market value of assets under management in Irish pension funds, for the years 2011 to 2014 (inclusive). The levy is based on scheme assets as at 30 June in each year, or as at the end of the preceding scheme financial year.

The net impact of the 2011 and 2012 pension levies on the income statement for the year ended 31 December 2012 is a reduction in the pension charge of €22 million.

The Group has recognised a charge of €21 million in respect of the 2012 pension levy in its income statement for the year ended 31 December 2012, as the levy formed part of the Expected Return on Assets determined at the start of the year.

During 2012, the Group and the Trustees of the Bank of Ireland Staff Pensions Fund (BSPF) agreed that in exchange for additional security for scheme members, the cost of the pension levies incurred to date would be borne by the relevant Republic of Ireland scheme members, in the form of adjustments to members' benefits. The additional security was provided by a charge over a portfolio of Group assets with an initial value of €250 million (a contingent asset), including Group properties with a fair value of €42 million at 31 December 2012, which will remain in place until the scheme's current core liabilities satisfactorily meet the Minimum Funding Standard. The Group has recognised a negative past service cost of €43 million in the income statement during the year ended 31 December 2012 in relation to these benefit adjustments.



## 44 Retirement benefit obligations (continued)

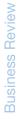
The financial assumptions used in measuring the Group's defined benefit pension liability under IAS 19 are set out in the table below.

| 2.00  | 2.00   |
|-------|--|
| 3.90  | 5.30   |
| *2.50 | *2.50  |
| *1.90 | *1.90  |
| 1.90  | 1.90   |
|       |  |
| 2.40  | 2.10   |
| 2.90  | 3.00   |
| 4.60  | 4.90   |
| *3.40 | *3.50  |
| *2.70 | *2.80  |
| 2.40  | 2.10   |
|       | 3.90<br>*2.50<br>*1.90<br>1.90<br>2.40<br>2.90<br>4.60<br>*3.40<br>*2.70 |

#### Mortality assumptions

The mortality assumptions adopted for Irish pension arrangements are based on the results of the Society of Actuaries in Ireland mortality investigations.

| Post retirement mortality assumptions (All Schemes)            | At<br>31 December 2012<br>years | At<br>31 December 2011<br>years |
|--|---------------------------------|---------------------------------|
| Longevity at age 70 for current pensioners                     |                                 |                                 |
| Males  | 17.3                            | 17.1                            |
| Females  | 18.7                            | 18.6                            |
| Longevity at age 60 for active members currently aged 60 years |                                 |                                 |
| Males  | 26.9                            | 26.8                            |
| Females  | 28.5                            | 28.4                            |
| Longevity at age 60 for active members currently aged 40 years |                                 |                                 |
| Males  | 29.5                            | 29.4                            |
| Females  | 30.7                            | 30.6                            |





Notes to the consolidated financial statements

# 44 Retirement benefit obligations (continued)

The expected long term rates of return on assets of the material defined benefit schemes on a combined basis for the years ended 31 December 2012 and 31 December 2011, and the market values of those assets as at 31 December 2012 and 31 December 2011, were as follows:

|   | Ex         |         | mber 2012<br>erm rates of ret |                             | Expected long te |         | mber 2011<br>erm rates of return<br>Market |                           |
|---|------------|---------|-------------------------------|-----------------------------|------------------|---------|--|---------------------------|
| %   | Rol<br>%   | UK<br>% | Fund<br>%                     | Market<br>Value<br>€m       | Rol<br>%         | UK<br>% | Fund<br>%                                  | Market<br>Value<br>€m     |
| Equities  | 7.50       | 7.50    | 51.5                          | 2,606                       | 7.25             | 8.00    | 53.7                                       | 2,396                     |
| Debt securities   | 4.32       | 3.77    | 39.1                          | 1,980                       | 4.44             | 4.52    | 38.6                                       | 1,723                     |
| Property  | 6.00       | 6.00    | 5.0                           | 252                         | 6.00             | 6.00    | 6.1  | 271                       |
| Cash and other  | 2.30       | 3.00    | 4.4                           | 225                         | 2.60             | 4.10    | 1.6  | 73                        |
| Total market value of schemes' a<br>Actuarial value of liabilities of fund<br>Aggregate deficit in funded schem | ded scheme | 95      |                               | 5,063<br>(6,206)<br>(1,143) |                  |         |  | 4,463<br>(4,867)<br>(404) |
| Unfunded schemes  |            |         |                               | (10)                        |                  |         |  | (9)                       |
| Net defined benefit pension defic   | it         |         |                               | (1,153)                     |                  |         |  | (413)                     |
| Defined contribution schemes  |            |         |                               | (1)                         |                  |         |  | (1)                       |
|   |            |         | _                             | (1,154)                     |                  |         |  | (414)                     |
| This is shown in the balance shee   | et as:     |         |                               |                             |                  |         |  |                           |
| Retirement benefit obligations  |            |         |                               | 1,156                       |                  |         |  | 422                       |
| Retirement benefit asset  |            |         |                               | (2)                         |                  |         |  | (8)                       |
|   |            |         |                               | 1,154                       |                  |         |  | 414                       |

The scheme assets have been valued on a bid basis.

The expected rates of return on individual asset classes were estimated using current and projected economic and market factors at the measurement date, based on the global asset model employed by the independent actuaries. The overall expected return on scheme assets was based upon the weighted average of the assumed returns on the major asset classes. The expected long term rate of return on the total of the Group schemes' assets for the year ended 31 December 2012 was 5.60% (31 December 2011: 6.06%).

IAS 19 (revised), which the Group will adopt effective 1 January 2013, replaces the concept of expected return on scheme assets with interest income based on the prevailing discount rates. From that date the expected return on scheme assets will no longer be used in calculating the Group's pension expense. The Group estimates that the application of IAS 19 (revised) will increase its retirement benefit charge for 2013 by c.€40 million.

The expected returns on the debt securities were derived from gilt yields and corporate bond yields. Approximately 70% (31 December 2011: 73%) of the value of debt securities is held in a Liability Driven Investment portfolio.

The retirement benefit schemes' assets include Bank of Ireland stock amounting to €3 million (31 December 2011: €2 million) and property occupied by Bank of Ireland Group companies to the value of €24 million (31 December 2011: €24 million).

The following table sets out the components of the cost of the defined benefit schemes for the years ended 31 December 2012 and 31 December 2011.

| Components of pension expense                 | Year ended<br>31 December 2012<br>€m | Year ended<br>31 December 2011<br>€m |
|---|--------------------------------------|--------------------------------------|
| Current service cost                          | 100                                  | 95                                   |
| Past service cost                             | (43)                                 | -                                    |
| Curtailments                                  | -                                    | (5)                                  |
| Expected return on scheme assets              | (253)                                | (253)                                |
| Interest on scheme liabilities                | 254                                  | 247                                  |
| Cost of providing defined retirement benefits | 58                                   | 84                                   |



# 44 Retirement benefit obligations (continued)

| Actual return on scheme assets           | Year ended<br>31 December 2012<br>€m | Year ended<br>31 December 2011<br>€m |
|--|--------------------------------------|--------------------------------------|
| Expected return on scheme assets         | 2531                                 | 253                                  |
| Actuarial gain / (loss) on scheme assets | 252                                  | (37)2                                |
| Actual return on scheme assets           | 505                                  | 216                                  |

Includes a charge of €21 million in respect of the Irish pension levy.
 Includes a charge of €20 million in respect of the Irish pension levy.

| Movement in defined benefit obligations during the year | Year ended<br>31 December 2012<br>€m | Year ended<br>31 December 2011<br>€m |
|---|--------------------------------------|--------------------------------------|
| Defined benefit obligations at beginning of year        | 4,876                                | 4,549                                |
| Current service cost                                    | 100                                  | 95                                   |
| Actual member contributions                             | 14                                   | 14                                   |
| Past service cost                                       | (43)                                 | -                                    |
| Interest cost   | 254                                  | 247                                  |
| Actuarial loss on scheme liabilities                    | 1,145                                | 82                                   |
| Benefits paid   | (155)                                | (138)                                |
| Curtailments  | -                                    | (5)                                  |
| Currency loss   | 25                                   | 32                                   |
| Defined benefit obligations at end of year              | 6,216                                | 4,876                                |

| Movement in the fair value of scheme assets during the year | Year ended<br>31 December 2012<br>€m | Year ended<br>31 December 2011<br>€m |
|---|--------------------------------------|--------------------------------------|
| Fair value of scheme assets at beginning of year            | 4,463                                | 4,126                                |
| Expected return   | 253                                  | 253                                  |
| Actual member contributions                                 | 14                                   | 14                                   |
| Actuarial gain / (loss) on scheme assets                    | 252                                  | (37)                                 |
| Contributions by employer                                   | 226 <sup>1</sup>                     | 230 <sup>1</sup>                     |
| Benefits paid   | (155)                                | (138)                                |
| Currency gain   | 10                                   | 15                                   |
| Fair value of scheme assets at end of year                  | 5,063                                | 4,463                                |

<sup>1</sup> Includes €120 million (year ended 31 December 2011: €116 million; year ended 31 December 2010: €68 million) of additional contributions related to the Group pensions review completed in 2010.

| Statement of comprehensive income (SOCI)  | Year ended<br>31 December 2012<br>€m | Year ended<br>31 December 2011<br>€m |
|---|--------------------------------------|--------------------------------------|
| Actuarial gain / (loss) on scheme assets  | 252                                  | (37)                                 |
| Experience gain on liabilities  | 16                                   | 33                                   |
| Loss on change of assumptions (financial and demographic)                               | (1,161)                              | (115)                                |
| Currency loss   | (15)                                 | (18)                                 |
| Total loss recognised in the SOCI during the year before adjustment for tax             | (908)                                | (137)                                |
|   |                                      |                                      |
| Cumulative amount of losses recognised in SOCI to end of year before adjustment for tax | (1,666)                              | (758)                                |



# 44 Retirement benefit obligations (continued)

| History of experience gains and losses            | Year ended<br>31 December<br>2012<br>€m | Year ended<br>31 December<br>2011<br>€m | Year ended<br>31 December<br>2010<br>€m | 9 months<br>ended<br>31 December<br>2009<br>€m | Year ended<br>31 March<br>2009<br>€m |
|---|---|---|---|--|--------------------------------------|
| Actuarial gain / (loss) on scheme assets:         |   |   |   |  |                                      |
| Amount  | 252                                     | (37)                                    | 86                                      | 574  | (1,176)                              |
| Percentage of scheme assets                       | 5.0%                                    | 0.8%                                    | 2.1%                                    | 15.4%  | (39.2%)                              |
| Experience gain / (loss) on scheme liabilities:   |   |   |   |  |                                      |
| Amount  | 16                                      | 33                                      | 115                                     | 33   | 63                                   |
| Percentage of scheme liabilities                  | 0.3%                                    | 0.7%                                    | 2.5%                                    | 0.6%   | 1.4%                                 |
| Total actuarial (loss) / gain recognised in SOCI1 |   |   |   |  |                                      |
| Amount  | (908)                                   | (137)                                   | 465                                     | (99)   | (624)                                |
| Percentage of scheme liabilities                  | 14.6%                                   | 2.8%                                    | 10.2%                                   | (1.8%)   | (13.9%)                              |

<sup>1</sup> Statement of comprehensive income before adjustment for tax.

| Defined benefit pension schemes | 31 December<br>2012<br>€m | 31 December<br>2011<br>€m | 31 December<br>2010<br>€m | 31 December<br>2009<br>€m | 31 March<br>2009<br>€m |
|---------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|------------------------|
| Present value of obligations    | 6,216                     | 4,876                     | 4,549                     | 5,365                     | 4,481                  |
| Scheme assets                   | 5,063                     | 4,463                     | 4,126                     | 3,734                     | 3,003                  |
| Deficit within schemes          | 1,153                     | 413                       | 423                       | 1,631                     | 1,478                  |

Expected employer contributions for the year ended 31 December 2013 are €217 million, inclusive of €120 million of additional contributions related to the Group pensions review. Expected employee contributions for the year ended 31 December 2013 are €14 million.

#### Sensitivity analysis for each of the key assumptions used to measure the scheme liabilities at 31 December 2012.

| Factor                | Change in assumption | Group Impact on<br>actuarial liabilities €m |
|-----------------------|----------------------|---|
| Discount rate         | 0.1% decrease        | 127   |
| Rate of Inflation     | 0.1% decrease        | (111)                                       |
| Rate of salary growth | 0.1% decrease        | (11)  |
| Life expectancy       | 1 year increase      | 163   |

While the table above shows the estimated impact of an individual assumption change, a change in one assumption could impact on other assumptions due to the relationship between assumptions.

**Business Review** 

Governance

## 45 Contingent liabilities and commitments

The table below gives the contract amounts of contingent liabilities and commitments. The maximum exposure to credit loss under contingent liabilities and commitments is the contractual amount of the instrument in the event of non-performance by the other party where all counter claims, collateral or security prove worthless.

|  | 31 December 2012<br>Contract<br>amount<br>€m | 31 December 2011<br>Contract<br>amount<br>€m |
|--|--|--|
| Contingent liabilities   |  |  |
| Acceptances and endorsements   | 9  | 10   |
| Guarantees and irrevocable letters of credit                                   | 742  | 983  |
| Other contingent liabilities   | 349  | 249  |
|  | 1,100  | 1,242  |
| Commitments  |  |  |
| Documentary credits and short term trade related transactions                  | 93   | 178  |
| Undrawn note issuance and revolving underwriting facilities                    | -  | 100  |
| Undrawn formal standby facilities, credit lines and other commitments to lend: |  |  |
| - revocable or irrevocable with original maturity of 1 year or less            | 13,284                                       | 14,017                                       |
| - irrevocable with original maturity of over 1 year                            | 3,202  | 5,217  |
|  | 16,579                                       | 19,512                                       |

In common with other banks, the Group conducts business involving acceptances, performance bonds and indemnities. The majority of these facilities are offset by corresponding obligations of third parties.

An **acceptance** is an undertaking by a bank to pay a bill of exchange drawn on a customer. The Group expects most acceptances to be presented, but reimbursement by the customer is normally immediate. **Endorsements** are residual liabilities of the Group in respect of bills of exchange, which have been paid and subsequently rediscounted.

**Guarantees and letters of credit** are given as security to support the performance of a customer to third parties. As the Group will only be required to meet these obligations in the event of the customer's default, the cash requirements of these instruments are expected to be considerably below their nominal amounts.

**Other contingent liabilities** primarily include performance bonds and are generally short term commitments to third parties which are not directly dependent on the customers' credit worthiness. The Group is also party to legal, regulatory and other actions arising out of its normal business operations. In this context, the Group has received correspondence from certain parties considering taking legal action against the Group with respect to their participation in Tier 1 and Tier 2 security exchanges in June 2011. The Group considers that it has a robust defence to any such claims and will defend them vigorously, should they arise.

**Documentary credits** commit the Group to make payments to third parties, on production of documents, which are usually reimbursed immediately by customers.

Commitments to lend are agreements to lend to a customer in the future, subject to certain conditions.



# 46 Capital stock

| Authorised  | 31 December 2012 | 31 December 2011 |
|---|------------------|------------------|
| Eur€  | €m               | €m               |
| 90 billion units of ordinary stock of €0.05 each                        | 4,500            | 4,500            |
| 228 billion units of deferred stock of €0.01 each                       | 2,280            | 2,280            |
| 100 million units of non-cumulative preference stock of €1.27 each      | 127              | 127              |
| 100 million units of undesignated preference stock of €0.25 each        | 25               | 25               |
| 3.5 billion units of non-cumulative 2009 Preference Stock of €0.01 each | 35               | 35               |
| Stg£  | £m               | £m               |
| 100 million units of non-cumulative preference stock of Stg£1 each      | 100              | 100              |
| 100 million units of undesignated preference stock of Stg£0.25 each     | 25               | 25               |
| US\$  | \$m              | \$m              |
| 8 million units of non-cumulative preference stock of US\$25 each       | 200              | 200              |
| 100 million units of undesignated preference stock of US\$0.25 each     | 25               | 25               |

| Allotted and fully paid   | 31 December 2012<br>€m | 31 December 2011<br>€m |
|---|------------------------|------------------------|
| 30.109 billion units of €0.05 ordinary stock  | 1,505                  | 1,505                  |
| 91.981 billion units of €0.01 deferred stock  | 920                    | 920                    |
| 45.586 million units of €0.05 treasury stock (31 December 2011: 45.133 million units) | 2                      | 2                      |
| 1.9 million units of non-cumulative preference stock of Stg£1 each                    | 3                      | 3                      |
| 3.0 million units of non-cumulative preference stock of €1.27 each                    | 4                      | 4                      |
| 1.837 billion units of non-cumulative 2009 Preference Stock of €0.01 each             | 18                     | 18                     |
|   | 2,452                  | 2,452                  |

#### Ordinary stock

The weighted average number of units of ordinary stock in issue at 31 December 2012, used in the earnings per share calculation, excludes treasury stock which does not represent ordinary stock in issue. Treasury stock does not rank for dividend. While own stock held for the benefit of life assurance policyholders legally ranks for dividend, in line with accounting standards any dividend would not accrue in the Group financial statements.

|  | Ordinary Stock      |                     | Trea                | asury Stock         |
|--|---------------------|---------------------|---------------------|---------------------|
| Movements in ordinary and treasury stock (units)             | 31 December<br>2012 | 31 December<br>2011 | 31 December<br>2012 | 31 December<br>2011 |
| At beginning of year   | 30,109,381,214      | 5,293,719,448       | 45,133,318          | 27,702,862          |
| 2011 Capital raise - Rights Issue (see note 48)              | -                   | 19,077,889,032      | -                   | -                   |
| 2011 Capital raise - liability management exercise (note 48) | -                   | 5,755,203,190       | -                   | -                   |
| Stock (purchased) / sold and held for the benefit            |                     |                     |                     |                     |
| of life assurance policyholders                              | (452,522)           | (17,430,456)        | 452,522             | 17,430,456          |
| At end of year   | 30,108,928,692      | 30,109,381,214      | 45,585,840          | 45,133,318          |

## 46 Capital stock (continued)

#### Ordinary stock

The total authorised ordinary stock is 90 billion units at a par value of €0.05 per unit. All units of ordinary stock carry the same voting rights. All issued stock is fully paid.

At 31 December 2012, New Ireland Assurance Company plc held 23,577,150 units of ordinary stock as 'own shares' (31 December 2011: 23,124,628 units).

#### Deferred stock

The total authorised deferred stock is 228 billion units at a par value of  $\notin 0.01$  per unit. The deferred stock has no voting or dividend rights and, on a winding up of, or other return of capital (other than on a redemption of stock of any class in the capital of the Bank) by the Bank, the deferred stockholders will be entitled to receive the amount paid up or credited as paid up on such unit of deferred stock only after ordinary stockholders have received, in aggregate, any amounts paid up or credited as paid up on those units of ordinary stock held by them at that time, plus  $\notin 10$  million in cash per unit of  $\notin 0.05$  ordinary stock, the purpose of which is to ensure that the units of deferred stock have no economic value.

The deferred stock is not transferable at any time, other than with the prior written consent of the Directors. At the appropriate time, the Bank may redeem or repurchase the deferred stock, make an application to the High Court of Ireland for the deferred stock to be cancelled, or acquire, cancel or seek the surrender of the deferred stock (in each case for no consideration) using such other lawful means as the Directors may determine.

#### Preference stock – Stg£1 each and €1.27 each

The preference stock is non-redeemable. The holders of preference stock are entitled to receive at the discretion of the Bank a noncumulative preferential dividend, which in the case of the sterling preference stock is payable in sterling, in a gross amount of Stg£1.2625 per unit per annum and in the case of euro preference stock is payable in euro in a gross amount of €1.523686 per unit per annum, in equal semi-annual instalments, in arrears, on 20 February and 20 August in each year.

On a winding up of, or other return of capital by, the Bank (other than on a redemption of stock of any class in the capital of the Bank) the holders of preference stock will be entitled to receive an amount equal to the amount paid up or credited as paid up on each unit of the preference stock held (including the premium) out of the surplus assets available for distribution to the Bank's members. Subject to the Bank's Bye-Law, the preference stockholders may also be entitled to receive a sum in respect of dividends payable.

The preference stockholders are not entitled to vote at any General Court except in certain exceptional circumstances. Such circumstances did not arise during 2012 and consequently the preference stockholders were not entitled to vote at the General Meetings of the Bank.

As at 31 December 2012 and 31 December 2011, 1,876,090 units of sterling preference stock and 3,026,598 units of euro preference stock were in issue.

#### 2009 Preference Stock

At 31 December 2012 and 31 December 2011 the National Pensions Reserve Fund Commission (NPRFC) held 1,837,041,304 units of 2009 Preference stock.

On 20 February 2013, the Group paid a cash dividend of €188.3 million (20 February 2012: €188.3 million) on the 2009 Preference Stock to the NPRFC.

The terms and conditions attaching to the 2009 Preference Stock are outlined below:

The 2009 Preference Stock entitles the NPRFC to receive a non-cumulative cash dividend at a fixed rate of 10.25% per annum payable annually in arrears on 20 February at the discretion of the Bank. If a cash dividend is not paid by the Bank, the Bank shall issue units of ordinary stock to the NPRFC to be settled on a day determined by the Bank, in its sole discretion, provided that this must occur no later than the day on which the Bank subsequently redeems or repurchases or pays a dividend on the 2009 Preference Stock or any class of capital stock. The number of units of ordinary stock that the Bank would be required to issue in the event of non-payment of a cash dividend is calculated by dividing the amount of the unpaid dividend by the Thirty Day Average Price<sup>1</sup>.

<sup>1</sup> Defined in Capital Stock - Defined Terms, page 350.



Notes to the consolidated financial statements

# Capital stock (continued)

46

If the dividend on the 2009 Preference Stock is not paid in any particular year, the Bank is precluded from paying any dividend on ordinary stock until the Bank resumes the payment of dividends on the 2009 Preference Stock in cash. The Bank will also be precluded from paying any dividend on ordinary stock where the payment of such a dividend would reduce the distributable reserves of the Bank to such an extent that the Bank would be unable to pay the next dividend due for payment on the 2009 Preference Stock.

The repayment of the capital paid up (inclusive of premium) on the 2009 Preference Stock ranks pari passu with the repayment of the paid up nominal value (excluding premium) of the ordinary stock on a winding up or other return of capital of the Bank.

The 2009 Preference Stock ranks ahead of ordinary stock as regards dividends and the repayment of premium on the ordinary stock on a winding up or other return of capital of the Bank. It ranks pari passu as regards dividends with other stock or securities which constitute Core tier 1 capital of the Bank (other than ordinary stock and other than dividends to Non-controlling Interests).

The 2009 Preference Stock is transferable in minimum lots of 50,000 units. If transferred to a person who is not a Government Entity<sup>1</sup>, it will cease to carry any voting rights or the right to appoint Directors to the Court referred to below.

The 2009 Preference Stock may be repurchased at the option of the Bank, in whole or in part, at a price per unit equal to the issue price of €1.00 per unit before 31 March 2014 and thereafter at a price per unit of €1.25, provided in either case that the consent of the Central Bank to the repurchase of the 2009 Preference Stock is obtained. The 2009 Preference Stock is not capable of being repurchased if it would breach or cause a breach of Irish banking capital adequacy requirements from time to time applicable to the Bank subject to regulatory approval. The Bank may only redeem the 2009 Preference Stock in accordance with company law, and with the approval of the Central Bank, out of profits available for distribution or the proceeds of a fresh issue of stock or an issue of securities treated by the Central Bank as constituting Core tier 1 capital.

If the ordinary stock to be issued in the event of non-payment of cash dividends on the 2009 Preference Stock is not settled on the dividend payment date to which it relates, the NPRFC is entitled to exercise the voting rights of that as yet unissued ordinary stock from the dividend payment date. Such voting rights will have no effect on the Bank's unfettered discretion in respect of (i) the payment of dividends on the 2009 Preference Stock or any other securities of the Bank ranking pari passu with, or junior to, the 2009 Preference Stock or the issuance of ordinary stock in the event of non-payment of cash dividends on the 2009 Preference Stock; or (ii) the redemption or repurchase of the 2009 Preference Stock or any other securities of the Bank ranking pari passu with, or junior to, the 2009 Preference Stock.

The 2009 Preference Stock held by the NPRFC carries the right to 'top-up' the NPRFC's total voting rights to 25% of the total voting rights on any resolution proposed at a General Court in relation to the appointment or removal of a Director of the Bank or any resolutions to approve a change of control of the Bank (being a change in the holding of more than 50% of the voting stock of the Bank or of substantially all of the Bank's business and assets) where the NPRFC's ordinary voting rights through its holding of Ordinary Stock (or other securities issued in future) falls below this level. This entitlement applies to the NPRFC for so long as it holds any units of 2009 Preference Stock.

As the holder of the units of 2009 Preference Stock the NPRFC currently has the right to directly appoint 25% of the Directors of the Bank (such 25% to include any Directors already appointed by the Minister for Finance pursuant to the Credit Institutions (Financial Support) Scheme (CIFS), being a provision that survives the expiry of the CIFS Guarantee Scheme as continued under the terms of the ELG scheme) where the total number of Directors is 15 or less, or four Directors where the total number of Directors is 16, 17 or 18. The tabling of any Capital Stock Resolution<sup>1</sup> at a General Court of the Bank requires the prior approval in writing of the Minister for Finance. These rights apply in full for so long as the NPRFC or any Government preference stockholder holds any units of 2009 Preference Stock and they are not reduced in line with any reduction in the number of units of 2009 Preference Stock held.

<sup>1</sup> Defined in Capital Stock - Defined Terms, page 350.



## 46 Capital stock (continued)

#### Use of ordinary stock in employee schemes

#### (a) Employee Stock Issue Scheme

Under this scheme, each year the Court may set aside an element of Group profit before taxation for allocation to the trustees of the scheme to enable them to acquire units of ordinary stock on behalf of the scheme participants.

In addition, if an employee elects for the free stock award, they become eligible to purchase additional stock at market price from gross salary subject to Revenue Commissioners and HM Revenue & Customs rules respectively.

The maximum award permitted under the scheme is 6% of a participant's salary. There have been no awards to employees under the employee stock issue scheme since 2008.

#### (b) Sharesave Scheme (SAYE Scheme)

The last offer under the Group's SAYE scheme was in 2007. No new options have been created since that offer. As at 31 December 2012, there were no outstanding options under the scheme.

Under this scheme, which has an Irish and UK version in order to conform with the relevant revenue legislation in both jurisdictions, all employees in Ireland and the UK were eligible to participate provided that they were employed by the Group on the invitation to participate date and they were still in the employ of the Group on the date that the options were granted.

| Grant Dates  |     | SAYE 2007 |
|--------------|-----|-----------|
| Option Price | ROI | €4.39     |
|              | UK  | €4.68     |
| Discount     | ROI | 25%       |
|              | UK  | 20%       |

The difference between Irish and UK option prices reflects the maximum discounts permitted under Revenue Commissioners and HM Revenue & Customs rules respectively.

| 2012   | Rol<br>2007 3yr | UK<br>2007 3yr | Total   |
|--|-----------------|----------------|---------|
| Outstanding at beginning of year   | 4,210           | 2,502          | 6,712   |
| Lapsed   | (4,210)         | (2,502)        | (6,712) |
| Outstanding at end of year <sup>1</sup>  | -               | -              | -       |
| Weighted average exercise price at beginning of year and on expired options <sup>2</sup> | €4.39           | €4.68          | €4.50   |

<sup>1</sup> No options were either granted or exercised in the year ended 31 December 2012 or in the year ended 31 December 2011.

These figures represent the option price adjusted for the 2010 Rights Issue.

**Business Review** 



# **Business Review**

## 46 Capital stock (continued)

#### (c) Executive Stock Option Scheme (ESOS)

The last grant of options under this Scheme were made in 2008. Options granted in 2006, 2007 and 2008 lapsed as the performance conditions were not achieved. The performance conditions for options granted in 1996 up to and including 2005 were satisfied. Options may not be transferred or assigned and may be exercised only between the third and tenth anniversaries of their grant. No options were either granted or exercised in the year ended 31 December 2012 or in the year ended 31 December 2011.

Under this Scheme, which was approved by stockholders, key executives may be granted options to subscribe for units of ordinary stock at the discretion of the Remuneration Committee. Under this scheme, the total value of options granted in a year may not exceed 100% of an executive's annual salary at the time of the award. The subscription price per unit of stock shall not be less than the market value of the stock at the date of grant.

|                                  | 31 December 2012  |  | 31 Dece           | mber 2011                              |
|----------------------------------|-------------------|--|-------------------|--|
|                                  | Number of options | Weighted average<br>exercise price (€) | Number of options | Weighted average<br>exercise price (€) |
| Outstanding at beginning of year | 3,113,513         | €11.59                                 | 6,430,195         | €9.75                                  |
| Expired during year              | (427,000)         | €12.46                                 | (3,316,682)       | €8.02                                  |
| Outstanding at end of year       | 2,686,513         | €11.45                                 | 3,113,513         | €11.59                                 |
| Exercisable at end of year       | 2,686,513         | €11.45                                 | 3,113,513         | €11.59                                 |

The options above are before the Group's 2010 and 2011 Rights Issues. The Group Remuneration Committee exercised its discretion not to make any technical adjustments to these grants.

| Exercise Price Range (€) | Number of options |
|--------------------------|-------------------|
| 10.54 - 10.77            | 1,811,499         |
| 11.05 - 13.68            | 875,014           |
| Total                    | 2,686,513         |

Outstanding options under the Stock Option Scheme are exercisable at price ranges above. The weighted average remaining contractual life of the outstanding options under the Stock Option Scheme is less than three years.

#### (d) Long Term Incentive Plan

The Bank of Ireland Group Long Term Incentive Plan – 2004 (LTIP) was approved by the stockholders at the Annual General Court in July 2004. Its predecessor plan, the Long Term Performance Stock Plan – 1999 (LTPSP), was approved by the stockholders at the Annual General Court in July 1999. The LTIP links the number of units of stock receivable by participants to the Group's Total Shareholder Return (TSR). TSR represents stock price growth plus dividends.

Under this Plan key senior executives may receive a conditional award of a number of units of ordinary stock. The maximum award for executive Directors and Group Executive Committee members, cannot exceed 100% (150% for the Group CEO) of their annual salary at the time of the award.

The performance conditions for awards in 2006, 2007 and 2008 were not met and subsequently all conditional awards lapsed. There have been no further awards under the Group LTIP since 2008.



## 46 Capital stock (continued)

Under the LTPSP, a minimum of 80% of the vested stock must be retained for two years from maturity of award. After the two year retention period, an additional award of 20% is made. If the award is retained for an additional five years, a further award of 30% is made.

|                                  | 31 Dec                      | cember 2012                         | 31 Dece                     | ember 2011                          |
|----------------------------------|-----------------------------|-------------------------------------|-----------------------------|-------------------------------------|
|                                  | Number of conditional units | Weighted average<br>grant price (€) | Number of conditional units | Weighted average<br>grant price (€) |
| Outstanding at beginning of year | 11,319                      | 12.73                               | 1,101,353                   | 5.93                                |
| Vested during year               | -                           | -                                   | -                           | -                                   |
| Expired during year              | (11,319)                    | -                                   | (1,090,034)                 | 5.86                                |
| Outstanding at end of year       | -                           | -                                   | 11,319                      | 12.73                               |

The above units are before the Group's 2010 and 2011 Rights Issues. The Group Remuneration Committee exercised its discretion not to make any technical adjustments to these grants.

The 30% matching award due under the 2002 LTPSP was waived by all participants.

#### (e) Limitations on Employee Stock Issue and Stock Option Schemes

All of the above stock issue and stock option schemes are subject to a range of flow rate controls approved by the stockholders and which conform to current institutional investor guidelines.

## 47 Stock premium account

|   | 31 December 2012<br>€m | 31 December 2011<br>€m |
|---|------------------------|------------------------|
| Stock premium account                                       |                        |                        |
| Balance at the beginning of the year                        | 5,127                  | 3,926                  |
| Reduction in stock premium transferred to retained earnings | (3,920)                | (16)                   |
| Transaction costs, net of tax                               | 3                      | (114)                  |
| Premium on issue of ordinary stock (note 48)                | -                      | 1,331                  |
| Balance at the end of the year                              | 1,210                  | 5,127                  |

On 15 November 2012, the Irish High Court approved the application by the Bank for a reduction in the Stock premium account of €3,920 million. As a result, this amount has been transferred to retained earnings.



## 48 2011 Capital stress test and associated recapitalisation

Following the announcement of the results of the 2011 PCAR by the Central Bank on 31 March 2011, the Group undertook a range of initiatives to generate the incremental capital required. Ultimately these initiatives, the principal elements of which were approved at the Extraordinary General Court on 11 July 2011 and 9 September 2011, included the following:

- (i) Liability management exercises;
- (ii) A Rights Issue underwritten by the State with a significant investment by institutional investors; and
- (iii) The issuance of a Contingent Capital Note to the State.

The completion of the above has enabled the Group to satisfy the requirement of the 2011 PCAR to generate €4.2 billion of additional equity capital and €1 billion of Contingent Capital.

The following table summarises the 31 December 2011 balance sheet impact of the 2011 recapitalisation of the Bank.

|  | Income<br>statement /<br>retained<br>earnings<br>€m | Ordinary<br>stock<br>€m | Stock<br>premium<br>€m | Other<br>reserves<br>€m | Total<br>€m    |
|--|---|-------------------------|------------------------|-------------------------|----------------|
| Liability management exercises   |   |                         |                        |                         |                |
| Gain arising on the liability management exercises <sup>1</sup> (note 8) | 1,804   | -                       | -                      | -                       | 1,804          |
| Issue of ordinary stock  | -   | 288                     | 377                    | -                       | 665            |
| Repurchase of US\$150 million Floating Rate Note <sup>2</sup>            | 40  | -                       | -                      | (58)                    | (18)           |
| Impact of liability management exercises                                 | 1,844   | 288                     | 377                    | (58)                    | 2,451          |
| Rights issue   | -<br>1,844  | 954<br>1,242            | 954<br>1,331           | -<br>(58)               | 1,908<br>4,359 |
| Transaction costs  |   |                         |                        |                         |                |
| Liability management exercises   |   |                         |                        |                         |                |
| - Recognised in the income statement <sup>1</sup>                        | (32)  | -                       | -                      | -                       | (32)           |
| - Transferred from retained earnings to stock premium                    | 16  | -                       | (16)                   | -                       | -              |
| Rights issue   | -   | -                       | (114)                  | -                       | (114)          |
| Taxation<br>2011 recapitalisation of the Bank,                           | (45)  | -                       | -                      | -                       | (45)           |
| net of transaction costs and taxation                                    | 1,783   | 1,242                   | 1,201                  | (58)                    | 4,168          |

<sup>1</sup> Recognised in the income statement during the year ended 31 December 2011.

2 The U\$\$150 million Floating Rate Note was previously classified as equity within other reserves. On the repurchase of this note, the difference between the fair value of the consideration and the carrying value of the note is shown as a credit in retained earnings.



#### (i) Liability management exercises

Notes to the consolidated financial statements

During 2011, the Group undertook a number of liability management exercises which generated €2,451 million of additional equity capital.

In June 2011, the Group invited certain subordinated bondholders to exchange their bonds for cash or units of ordinary stock. This resulted in subordinated bonds, with a nominal value of  $\in$ 1,924 million, being tendered in exchange for 5,755,203,190 units of ordinary stock at a price of  $\in$ 0.1156 per unit and  $\in$ 13 million of cash. In addition, the Group was granted the right to insert a call option (which it subsequently exercised), to compulsorily acquire certain subordinated bonds with a nominal value of  $\in$ 101 million for cash at 0.001% of their nominal value.

In September 2011 and December 2011, the Group announced that it had repurchased certain subordinated bonds with a nominal value of €205 million. In December 2011, the Group announced that it had repurchased certain Residential mortgage-backed securities with a total nominal value of €1,148 million issued by Kildare Securities Limited and Brunel Residential Mortgage Securitisation No.1 plc (Brunel). Further details are set out in note 58.

## (ii) A Rights Issue underwritten by the State with a significant investment by institutional investors

In July 2011 the Group successfully completed an 18 for 5 Rights Issue of 19,077,889,032 units of ordinary stock at a Rights Issue price of €0.10 per unit of ordinary stock, which raised gross proceeds of €1,908 million. The results of the Rights Issue were as follows:

- valid acceptances were received from the State in respect of 6,875,316,158 units of ordinary stock (representing 36% of the stock issued);
- valid acceptances were received from other stockholders in respect of 4,486,370,275 units of ordinary stock (representing 23.5% of the stock issued);
- 1,432,343,038 units of ordinary stock (representing 7.5% of the stock issued) were placed in the rump issue; and
- in accordance with the transaction agreement with the State, the State subscribed for the remaining 6,283,859,561 units of ordinary stock (representing 33% of the stock issued).

Following the completion of the Rights Issue, the State sold 10,510,960,763 units of ordinary stock to a group of institutional investors comprising Fairfax Financial Holdings, WL Ross, Capital Research (part of The Capital Group), Fidelity Investments and Kennedy Wilson. The institutional investors all manage their stockholdings independently. The sale completed on 17 October 2011, following which the State's stockholding in the Bank represents 15.13% of the issued ordinary stock. In consideration of the institutional investors a fee of 0.5% of the price paid by each institutional investor pursuant to the Stock Purchase Agreements (plus VAT, to the extent applicable). In addition, the Group agreed to reimburse the vouched costs and expenses of the institutional investors in connection with the investment which amounted to  $\xi 2.7$  million in aggregate.

## (iii) Contingent Capital Note

During the year ended 31 December 2011, the Group issued a Contingent Capital Note to the State to satisfy the requirements of the 2011 PCAR. The note has a term of five years and an annual coupon of 10%, which could be increased to a market rate subject to a maximum coupon of 18% if the State sold the note to a third party. On 9 January 2013, the State sold its entire holding of the note to a diverse group of international institutional investors, thereby fixing all future cash coupon payments on the notes at 10% per annum. The Group recognised a gain of  $\notin$ 79 million in interest expense (note 3) during the year ended 31 December 2012, reflecting the decrease in the carrying value of the note as a result of a fall in the expected future coupon payments. Further details are set out in note 40.



**Business Review** 

## 49 Liquidity risk

The tables below summarise the maturity profile of the Group's financial liabilities (excluding those arising from insurance and investment contracts in Bank of Ireland Life) at 31 December 2012 and 31 December 2011 based on contractual undiscounted repayment obligations. The Group does not manage liquidity risk on the basis of contractual maturity. Instead the Group manages liquidity risk based on expected cash flows.

Unit linked investment liabilities and unit linked insurance liabilities with a carrying value of €5,256 million and €7,988 million respectively (31 December 2011: €4,954 million and €7,037 million respectively) are excluded from this analysis as their repayment is linked directly to the financial assets backing these contracts.

Customer accounts include a number of term accounts that contain easy access features. These allow the customer to access a portion or all of their deposit notwithstanding that this repayment could result in financial penalty being paid by the customer. For such accounts, the portion subject to the potential early access has been classified in the 'demand' category in the table below.

The balances will not agree directly to the consolidated balance sheet as the table incorporates all cash flows, on an undiscounted basis, related to both principal and interest payments.

| As at 31 December 2012                          | - ·          | Up to 3      | 3-12         | 1-5         | Over 5      |             |
|---|--------------|--------------|--------------|-------------|-------------|-------------|
| Contractual maturity                            | Demand<br>€m | months<br>€m | months<br>€m | years<br>€m | years<br>€m | Total<br>€m |
| Deposits from banks                             | 468          | 3,520        | 515          | 2,844       | -           | 7,347       |
| Drawings from Monetary Authorities (gross)      | -            | 20           | 62           | 12,411      | -           | 12,493      |
| Drawings from Monetary Authorities (gross) IBRC | -            | 3,060        | -            | -           | -           | 3,060       |
| Customer accounts                               | 46,979       | 20,512       | 5,329        | 2,658       | 134         | 75,612      |
| Debt securities in issue                        | -            | 656          | 4,872        | 8,430       | 4,248       | 18,206      |
| Subordinated liabilities                        | -            | 22           | 138          | 1,598       | 780         | 2,538       |
| Contingent liabilities                          | 1,100        | -            | -            | -           | -           | 1,100       |
| Commitments                                     | 13,377       | -            | -            | 3,202       | -           | 16,579      |
| Total   | 61,924       | 27,790       | 10,916       | 31,143      | 5,162       | 136,935     |

| As at 31 December 2011<br>Contractual maturity | Demand<br>€m | Up to 3<br>months<br>€m | 3-12<br>months<br>€m | 1-5<br>years<br>€m | Over 5<br>years<br>€m | Total<br>€m |
|--|--------------|-------------------------|----------------------|--------------------|-----------------------|-------------|
| Deposits from banks                            | 115          | 4,091                   | 935                  | 3,845              | 230                   | 9,216       |
| Drawings from Monetary Authorities (gross)     | 430          | 14,657                  | -                    | 7,705              | -                     | 22,792      |
| Customer accounts                              | 48,368       | 18,378                  | 2,402                | 1,444              | 224                   | 70,816      |
| Debt securities in issue                       | -            | 2,216                   | 1,138                | 13,390             | 5,358                 | 22,102      |
| Subordinated liabilities                       | -            | 24                      | 113                  | 1,641              | 386                   | 2,164       |
| Contingent liabilities                         | 1,242        | -                       | -                    | -                  | -                     | 1,242       |
| Commitments                                    | 14,295       | -                       | -                    | 5,217              | -                     | 19,512      |
| Total  | 64,450       | 39,366                  | 4,588                | 33,242             | 6,198                 | 147,844     |

## 49 Liquidity risk (continued)

As set out in note 22, derivatives held for trading comprise derivatives entered into with trading intent as well as derivatives entered with economic hedging intent to which the Group does not apply hedge accounting. Derivatives held with hedging intent also include all derivatives to which the Group applies hedge accounting.

The tables below summarises the maturity profile of the Group's derivative liabilities. The Group manages liquidity risk based on expected cash flows, therefore the undiscounted cash flows payable on derivatives liabilities held with hedging intent are classified according to their contractual maturity, while derivatives held with trading intent have been included at fair value in the 'demand' time bucket.

#### As at 31 December 2012

| Derivative financial instruments                 | Demand<br>€m | Up to 3<br>months<br>€m | 3-12<br>months<br>€m | 1-5<br>years<br>€m | Over 5<br>years<br>€m | Total<br>€m |
|--|--------------|-------------------------|----------------------|--------------------|-----------------------|-------------|
| Derivatives held with hedging intent             |              |                         |                      |                    |                       |             |
| Gross settled derivative liabilities - outflows  | -            | 3,530                   | 1,493                | 6,180              | 530                   | 11,733      |
| Gross settled derivative liabilities - inflows   | -            | (3,453)                 | (1,340)              | (5,904)            | (525)                 | (11,222)    |
| Gross settled derivative liabilities - net flows | -            | 77                      | 153                  | 276                | 5                     | 511         |
| Net settled derivative liabilities               | -            | 175                     | 713                  | 1,873              | 381                   | 3,142       |
| Total derivatives held with hedging intent       | -            | 252                     | 866                  | 2,149              | 386                   | 3,653       |
| Derivative liabilities held with trading intent  | 1,508        | -                       | -                    | -                  | -                     | 1,508       |
| Total derivative cash flows                      | 1,508        | 252                     | 866                  | 2,149              | 386                   | 5,161       |

| As at 31 December 2011                           |              |                         |                      |                    |                       |             |
|--|--------------|-------------------------|----------------------|--------------------|-----------------------|-------------|
| Derivative financial instruments                 | Demand<br>€m | Up to 3<br>months<br>€m | 3-12<br>months<br>€m | 1-5<br>years<br>€m | Over 5<br>years<br>€m | Total<br>€m |
| Derivatives held with hedging intent             |              |                         |                      |                    |                       |             |
| Gross settled derivative liabilities - outflows  | -            | 3,114                   | 8,511                | 6,530              | 1,027                 | 19,182      |
| Gross settled derivative liabilities - inflows   | -            | (3,057)                 | (8,135)              | (6,060)            | (748)                 | (18,000)    |
| Gross settled derivative liabilities - net flows | -            | 57                      | 376                  | 470                | 279                   | 1,182       |
| Net settled derivative liabilities               | -            | 179                     | 713                  | 1,947              | 336                   | 3,175       |
| Total derivatives held with hedging intent       | -            | 236                     | 1,089                | 2,417              | 615                   | 4,357       |
| Derivative liabilities held with trading intent  | 1,970        | -                       | -                    | -                  | -                     | 1,970       |
| Total derivative cash flows                      | 1,970        | 236                     | 1,089                | 2,417              | 615                   | 6,327       |
|  |              |                         |                      |                    |                       |             |

## 50 Measurement basis of financial assets and financial liabilities

The table below analyses the carrying amounts of the financial assets and financial liabilities by accounting treatment and by balance sheet heading.

|   |  | At fair value<br>Igh profit or |   | At fair value th<br>Comprehensive | •                                       |   |                              |             |  |  |
|---|--|--------------------------------|---|-----------------------------------|---|---|------------------------------|-------------|--|--|
| 31 December 2012  | Derivatives<br>designated<br>as fair value<br>hedging<br>instruments<br>€m | Held for<br>trading<br>€m      | Designated<br>upon initial<br>recognition<br>€m | Available for<br>sale<br>€m       | Cash flow<br>hedge<br>derivatives<br>€m | Loans and<br>advances<br>/ held at<br>amortised<br>cost<br>€m | Insurance<br>contracts<br>€m | Total<br>€m |  |  |
| Financial assets  |  |                                |   |                                   |   |   |                              |             |  |  |
| Cash and balances at central banks                          | -  | -                              | -   | -                                 | -                                       | 8,472   | -                            | 8,472       |  |  |
| Items in the course of collection from other banks          | -  | -                              | _   | -                                 | -                                       | 448   | -                            | 448         |  |  |
| Trading securities  | -  | 143                            | -   | -                                 | -                                       | -   | -                            | 143         |  |  |
| Derivative financial instruments                            | 656  | 3,550                          | -   | -                                 | 1,641                                   | -   | -                            | 5,847       |  |  |
| Other financial assets at fair value through profit or loss | -  | -                              | 9,460   | _                                 | _                                       | -   | -                            | 9,460       |  |  |
| Loans and advances to banks                                 | -  | -                              | -   | -                                 | -                                       | 9,506   | -                            | 9,506       |  |  |
| Available for sale financial assets                         | -  | -                              | -   | 11,093                            | -                                       | -   | -                            | 11,093      |  |  |
| NAMA senior bonds   | -  | -                              | -   | -                                 | -                                       | 4,428   | -                            | 4,428       |  |  |
| Loans and advances to customers                             | -  | -                              | -   | -                                 | -                                       | 92,621  | -                            | 92,621      |  |  |
| Interest in associates                                      | -  | -                              | 39  | -                                 | -                                       | -   | -                            | 39          |  |  |
| Total financial assets                                      | 656  | 3,693                          | 9,499   | 11,093                            | 1,641                                   | 115,475   | -                            | 142,057     |  |  |
| Financial liabilities                                       |  |                                |   |                                   |   |   |                              |             |  |  |
| Deposits from banks   | -  | -                              | 216   | -                                 | -                                       | 21,056  | -                            | 21,272      |  |  |
| Customer accounts   | -  | -                              | 1,910   | -                                 | -                                       | 73,260  | -                            | 75,170      |  |  |
| Items in the course of transmission to other banks          | -  | _                              | -   | -                                 | -                                       | 268   | _                            | 268         |  |  |
| Derivative financial instruments                            | 585  | 3,185                          | -   | -                                 | 1,504                                   | -   | -                            | 5,274       |  |  |
| Debt securities in issue                                    | -  | -                              | 521   | -                                 | -                                       | 17,552  | -                            | 18,073      |  |  |
| Liabilities to customers under investment contracts         | _  | -                              | 5,256   | -                                 | -                                       | -   | -                            | 5,256       |  |  |
| Insurance contract liabilities                              | -  | -                              | -   | -                                 | -                                       | -   | 7,988                        | 7,988       |  |  |
| Subordinated liabilities                                    | -  | -                              | 64  | -                                 | -                                       | 1,643   | -                            | 1,707       |  |  |
| Other short positions                                       | -  | 76                             | -   | -                                 | _                                       | -   | -                            | 76          |  |  |
| Total financial liabilities                                 | 585  | 3,261                          | 7,967   | -                                 | 1,504                                   | 113,779   | 7,988                        | 135,084     |  |  |



# 50 Measurement basis of financial assets and financial liabilities (continued)

|   |  | At fair value<br>ugh profit or | loss  | At fair value the Comprehensive |   |   |                              |             |
|---|--|--------------------------------|---|---------------------------------|---|---|------------------------------|-------------|
| 31 December 2011  | Derivatives<br>designated<br>as fair value<br>hedging<br>instruments<br>€m | Held for<br>trading<br>€m      | Designated<br>upon initial<br>recognition<br>€m | Available for<br>sale<br>€m     | Cash flow<br>hedge<br>derivatives<br>€m | Loans and<br>advances<br>/ held at<br>amortised<br>cost<br>€m | Insurance<br>contracts<br>€m | Total<br>€m |
| Financial assets  |  |                                |   |                                 |   |   |                              |             |
| Cash and balances at central banks                          | -  | -                              | -   | -                               | -                                       | 8,181   | -                            | 8,181       |
| Items in the course of collection from other banks          | -  | -                              | -   | -                               | -                                       | 443   | -                            | 443         |
| Trading securities  | -  | 6                              | -   | -                               | -                                       | -   | -                            | 6           |
| Derivative financial instruments                            | 765  | 4,158                          | -   | -                               | 1,439                                   | -   | -                            | 6,362       |
| Other financial assets at fair value through profit or loss | -  | -                              | 8,914   | -                               | -                                       | -   | -                            | 8,914       |
| Loans and advances to banks                                 | -  | -                              | -   | -                               | -                                       | 8,059   | -                            | 8,059       |
| Available for sale financial assets                         | -  | -                              | -   | 10,262                          | -                                       | -   | -                            | 10,262      |
| NAMA senior bonds   | -  | -                              | -   | -                               | -                                       | 5,016   | -                            | 5,016       |
| Loans and advances to customers                             | -  | -                              | -   | -                               | -                                       | 99,314  | -                            | 99,314      |
| Other assets classified as held for sal                     | e -  | -                              | -   | -                               | -                                       | 2,446   | -                            | 2,446       |
| Interest in associates                                      | -  | -                              | 31  | -                               | -                                       | -   | -                            | 31          |
| Total financial assets                                      | 765  | 4,164                          | 8,945   | 10,262                          | 1,439                                   | 123,459   | -                            | 149,034     |
| Financial liabilities<br>Deposits from banks                | -  | -                              | 132   | -                               | -                                       | 31,402  | -                            | 31,534      |
| Customer accounts   | -  | -                              | 1,785   | -                               | -                                       | 68,721  | -                            | 70,506      |
| Items in the course of transmission to other banks          | -  | -                              | _   | -                               | -                                       | 271   | -                            | 271         |
| Derivative financial instruments                            | 538  | 3,835                          | -   | -                               | 1,645                                   | -   | -                            | 6,018       |
| Debt securities in issue                                    | -  | -                              | 457   | -                               | -                                       | 18,667  | -                            | 19,124      |
| Liabilities to customers under investment contracts         | -  | -                              | 4,954   | -                               | -                                       | -   | -                            | 4,954       |
| Insurance contract liabilities                              | -  | -                              | -   | -                               | -                                       | -   | 7,037                        | 7,037       |
| Subordinated liabilities                                    | -  | -                              | 27  | -                               | -                                       | 1,399   | -                            | 1,426       |
| Other short positions                                       | -  | 4                              | -   | -                               | -                                       | -   | -                            | 4           |
| Total financial liabilities                                 | 538  | 3,839                          | 7,355   | -                               | 1,645                                   | 120,460   | 7,037                        | 140,874     |
|   |  |                                |   |                                 |   |   |                              |             |



# 50 Measurement basis of financial assets and financial liabilities (continued)

The fair value and contractual amount due on maturity of financial liabilities designated at fair value upon initial recognition are shown in the table below.

|   | 31 Dec               | cember 2012                                    | 31                   | 31 December 2011                               |  |
|---|----------------------|--|----------------------|--|--|
|   | Fair<br>values<br>€m | Contractual<br>amount due on<br>maturity<br>€m | Fair<br>values<br>€m | Contractual<br>amount due on<br>maturity<br>€m |  |
| Deposits from banks   | 216                  | 216  | 132                  | 132  |  |
| Customer accounts   | 1,910                | 1,967  | 1,785                | 1,997  |  |
| Liabilities to customers under investment contracts                   | 5,256                | 5,256  | 4,954                | 4,954  |  |
| Debt securities in issue  | 521                  | 613  | 457                  | 662  |  |
| Subordinated liabilities  | 64                   | 75   | 27                   | 75   |  |
| Financial liabilities designated at fair value through profit or loss | 7,967                | 8,127  | 7,355                | 7,820  |  |

For financial assets and financial liabilities which are recognised and subsequently measured at fair value through profit or loss or through other comprehensive income, a description of the methods and assumptions used to calculate those fair values is set out in note 51.

# 51 Fair values of financial assets and financial liabilities

The Group's accounting policy on valuation of financial instruments is set out on page 158, while pages 173 and 174 give details on the critical accounting estimates and judgements made by management in relation to the fair value of financial instruments. The fair value of a financial instrument is defined as the amount for which an asset could be exchanged, or a liability settled, in an arm's length transaction between knowledgeable willing parties.

Where possible, the Group calculates fair value using observable market prices. Where market prices are not available, fair values are determined using valuation techniques which may include discounted cash flow models or comparisons to instruments with characteristics either identical or similar to those of the instruments held by the Group or at recent arm's length market transactions.

These techniques are subjective in nature and involve assumptions which are based upon management's view of market conditions at the period end which may not necessarily be indicative of any subsequent fair value. Furthermore, minor changes in the assumptions used could have a significant impact on the resulting estimated fair values, and, as a result, readers of these financial statements are advised to use caution when using this data to evaluate the Group's financial position.

The concept of fair value assumes realisation of financial instruments by way of a sale. However, in many cases, particularly in respect of loans and advances to customers, the Group intends to realise assets through collection over time. As such, the fair values calculated do not represent the value of the Group as a going concern at 31 December 2012 or 31 December 2011.

## (a) Financial assets and financial liabilities recognised and subsequently measured at fair value

All financial instruments are initially recognised at fair value. The Group subsequently measures trading securities, other financial assets and financial liabilities designated at fair value through profit or loss, derivatives and available for sale financial assets at fair value in the balance sheet. These instruments are shown as either at fair value through profit or loss (FVTPL) or at fair value through Other Comprehensive Income (OCI) in note 50 on the measurement basis of financial assets and financial liabilities. A description of the methods and assumptions used to calculate fair values of these assets and liabilities is set out below.

## Financial assets held for trading

These instruments are valued using observable market prices, directly from a recognised pricing source or an independent broker or investment bank.



#### Other financial assets at fair value through profit or loss

These consist of assets designated at fair value through profit or loss, which are predominantly held for the benefit of unit linked policyholders, with any changes in valuation accruing to the policyholders. These assets consist principally of bonds, equities and unit trusts, which are traded on listed exchanges, are actively traded and have readily available prices. Substantially all of these assets are valued using valuation techniques which use observable market data.

#### Derivative financial instruments

The Group's derivative financial instruments are valued using valuation techniques commonly used by market participants. These consist of discounted cash flow and options pricing models, which typically incorporate observable market data, principally interest rates, basis spreads, foreign exchange rates, equity prices and counterparty credit.

Certain derivatives are valued using unobservable inputs relating to counterparty credit which are significant to their valuation. The effect of using reasonably possible alternative assumptions in the valuation of these derivatives would be to increase their fair value by up to €20 million or decrease their fair value by up to €20 million, with a corresponding impact on the income statement.

In addition a small number of derivative financial instruments are valued using significant unobservable inputs other than counterparty credit. However, changing one or more assumptions used in the valuation of these derivatives would not have a significant impact as they are entered into to hedge the exposure arising on certain customer accounts (see below), leaving the Group with no net valuation risk due to the unobservable inputs.

The equity conversion feature of the contingent capital note issued is considered to be an embedded derivative requiring separation, with changes in its fair value recognised in profit or loss. The derivative is valued using a discounted cash flow model in which the principal input is the yield differential, or spread, between the Contingent Capital Note and the yield on similar notes without the conversion feature. This spread is not considered to be observable. A 0.50% increase / (decrease) in this spread at 31 December 2012 would result in an increase of €16 million / (decrease of €16 million) in the fair value of the derivative, with a corresponding impact on the income statement. The host instrument is measured at amortised cost.

#### Interest in associates

Investments in associates which are venture capital investments are valued in accordance with the 'International Private Equity and Venture Capital Valuation Guidelines'. This requires the use of various inputs such as discounted cash flow analysis and comparison with the earnings multiples of listed comparative companies amongst others. Although the valuation of unquoted equity instruments is subjective by nature, the relevant methodologies are commonly applied by other market participants and have been consistently applied over time. Using reasonably possible alternative assumptions would not have a material impact on the value of these assets.

#### Available for sale financial assets

For available for sale financial assets for which an active market exists, fair value has been determined directly from observable market prices or yields through a recognised pricing source or an independent broker, price-provider or investment bank.

A small number of assets have been valued using vendor prices, which are not considered to represent observable market data. The effect of using reasonably possible alternative assumptions would be to decrease their fair value by up to  $\in$ 8 million or to increase their fair value by up to  $\in$ 20 million, with a corresponding impact on the statement of comprehensive income.

NAMA subordinated debt does not trade in an active market for which observable market data is available. Its fair value has been estimated using a discounted cash flow valuation technique incorporating observable yields on bonds trading in active markets. A 0.5% increase / (decrease) in the discount rate used to value the debt would result in a decrease of €4 million / (increase of €4 million) in its fair value, with a corresponding impact on other comprehensive income.

#### Debt securities in issue and subordinated liabilities

These instruments comprise debt securities in issue and subordinated liabilities with a fair value of €585 million (31 December 2011: €484 million) which are measured at fair value through profit or loss, the fair value of which is based on valuation techniques incorporating significant unobservable market data. The significant unobservable input is the Group's credit spread, the estimation of which is judgemental in current market circumstances. The Group estimates this spread by reference to recent transactions in the same instrument or in similar instruments issued by the Group. In addition the Group considers the credit spread applicable to Irish Government bonds. A 1% increase / (decrease) in the estimated credit spread at 31 December 2012 would result in a decrease of €38 million / (increase of €38 million) in the fair value of the liabilities, with a corresponding impact on the income statement.

## Customer accounts and deposits by banks

Customer accounts and deposits by banks designated at fair value through profit or loss consist of deposits which contain an embedded derivative (typically an equity option). These instruments are typically valued using valuation techniques which use observable market data. The Group incorporates the effect of changes in its own credit spread when valuing these instruments. The Group estimates this spread by reference to recent transactions in the same instrument or in similar instruments issued by the Group. A small number of customer accounts are valued using additional non-observable inputs. However, changing one or more assumptions used in the valuation of these customer accounts would not have a significant impact as these customer accounts are hedged with offsetting derivatives (see above), leaving the Group with no net valuation risk due to those non-observable inputs.

## Liabilities to customers under insurance and investment contracts

The accounting policy for these instruments is set out on page 167. In accordance with the accounting policy, the fair value of liabilities to customers under both insurance and investment unit linked contracts is contractually linked to the fair value of the financial assets within the policyholders' unit linked funds. The value of the unit linked financial liabilities is determined using current unit prices multiplied by the number of units attributed to the contract holders at the balance sheet date. Their value is never less than the amount payable on surrender, discounted for the required notice period where applicable.

## (b) Financial assets and liabilities not subsequently measured at fair value

For financial assets and financial liabilities which are not subsequently measured at fair value on the balance sheet, the Group discloses their fair value in a way that permits them to be compared to their carrying amounts. The methods and assumptions used to calculate the fair values of these assets and liabilities are set out below.

## Loans and advances to banks

The estimated fair value of floating rate placements and overnight placings is their carrying amount. The estimated fair value of fixed interest bearing placements is based on discounted cash flows using prevailing money market interest rates for assets with similar credit risk and remaining maturity.

## Loans and advances to customers

Loans and advances are carried net of provisions for impairment. The fair value of both fixed and variable rate loans and advances to customers is estimated using valuation techniques which include:

- the discounting of estimated future cash flows at current market rates, incorporating the impact of current credit spreads and margins. The fair value reflects both loan impairments at the balance sheet date and estimates of market participants' expectations of credit losses over the life of the loans; and
- recent arm's length transactions in similar assets.

## NAMA senior bonds

NAMA senior bonds are classified as loans and receivables and are carried net of provisions for impairment. As with all financial assets, NAMA senior bonds are measured at fair value at initial recognition. The bonds do not trade in an active market. Their fair value has been estimated by using a valuation technique which takes into consideration the Government guarantee, collateral and other support, valuations in the repo market and the yield on Irish Government bonds of similar maturity. The bonds are subsequently measured at amortised cost.

## Deposits from banks and customer accounts

The estimated fair value of deposits with no stated maturity, which includes non-interest bearing deposits, is the amount repayable on demand. The estimated fair value of fixed interest bearing deposits and other borrowings without quoted market prices is based on discounted cash flows using interest rates for new deposits with similar remaining maturity.

## Debt securities in issue and subordinated liabilities

The fair values of these instruments are calculated based on quoted market prices where available. For those notes where quoted market prices are not available, a discounted cash flow model is used based on a current yield curve appropriate to the Group for the remaining term to maturity. The yield curve used incorporates the effect of changes in the Group's own credit spread.

## (c) Fair value hierarchy

The table below shows the Group's financial assets and liabilities that are recognised and subsequently measured at fair value, together with their classification within a three-level fair value hierarchy.



Level 1 comprises financial assets and liabilities valued using quoted market prices in active markets. An active market is one in which transactions occur with sufficient volume and frequency to provide pricing information on an ongoing basis.

Level 2 comprises financial assets and liabilities valued using techniques based significantly on observable market data.

Level 3 comprises financial assets and liabilities valued using techniques where the impact of the non-observable market data is significant in determining the fair value of the instrument. Non-observable market data is not readily available in an active market due to market illiquidity or complexity of the product. These inputs are generally determined based on observable inputs of a similar nature, historic observations on the level of the input or analytical techniques.

| 31 December 2012                                    | Level 1<br>€m | Level 2<br>€m | Level 3<br>€m | Total<br>€m |
|---|---------------|---------------|---------------|-------------|
| Financial assets held at fair value                 |               |               |               |             |
| Trading securities                                  | 143           | -             | -             | 143         |
| Derivative financial instruments                    | 1             | 5,338         | 508           | 5,847       |
| Other financial assets at FVTPL                     | 8,753         | 691           | 16            | 9,460       |
| AFS financial assets                                | 10,430        | 441           | 222           | 11,093      |
| nterest in associates                               | -             | -             | 39            | 39          |
|   | 19,327        | 6,470         | 785           | 26,582      |
| As a % of financial assets at fair value            | 72.7%         | 24.3%         | 3.0%          | 100%        |
| Financial liabilities held at fair value            |               |               |               |             |
| Deposits from banks                                 | -             | 216           | -             | 216         |
| Customer accounts                                   | -             | 1,898         | 12            | 1,910       |
| Derivative financial instruments                    | -             | 5,227         | 47            | 5,274       |
| Liabilities to customers under investment contracts | -             | 5,256         | -             | 5,256       |
| Insurance contract liabilities                      | -             | 7,988         | -             | 7,988       |
| Debt securities in issue                            | -             | -             | 521           | 521         |
| Subordinated liabilities                            | -             | -             | 64            | 64          |
| Other short positions                               | 76            | -             | -             | 76          |
|   | 76            | 20,585        | 644           | 21,305      |
| As a % of fair value liabilities                    | 0.4%          | 96.6%         | 3.0%          | 100%        |



| 31 December 2011  | Level 1<br>€m | Level 2<br>€m  | Level 3<br>€m | Total<br>€m       |
|---|---------------|----------------|---------------|-------------------|
| Financial assets held at fair value   |               |                |               |                   |
| Trading securities  | 6             | -              | -             | 6                 |
| Derivative financial instruments  | -             | 5,831          | 531           | 6,362             |
| Other financial assets at FVTPL   | 8,270         | 627            | 17            | 8,914             |
| AFS financial assets  | 9,442         | 646            | 174           | 10,262            |
| Interest in associates  | -             | -              | 31            | 31                |
|   | 17,718        | 7,104          | 753           | 25,575            |
| As a % of fair value assets   | 69.3%         | 27.8%          | 2.9%          | 100%              |
| Financial liabilities held at fair value  |               |                |               |                   |
| Deposits from banks   | -             | 132            | -             | 132               |
| Customer accounts   | -             | 1,774          | 11            | 1,785             |
| Derivative financial instruments  | -             | 5,968          | 50            | 6,018             |
|   |               |                | _             | 4,954             |
| Liabilities to customers under investment contracts                                 | -             | 4,954          | -             | 4,954             |
| Liabilities to customers under investment contracts Insurance contract liabilities  | -             | 4,954<br>7,037 | -             | 7,037             |
|   | -<br>-<br>-   |                |               | ,                 |
| Insurance contract liabilities  |               |                | -             | 7,037             |
| Insurance contract liabilities<br>Debt securities in issue                          | -             |                | -<br>457      | 7,037<br>457      |
| Insurance contract liabilities<br>Debt securities in issue<br>Other short positions | - 4           |                | -<br>457<br>- | 7,037<br>457<br>4 |



#### Movements in level 3 assets

| 31 December 2012  | Other<br>financial<br>assets at<br>FVTPL<br>€m | Derivative<br>financial<br>instruments<br>€m | Available<br>for sale<br>financial<br>assets<br>€m | Interest in<br>associates<br>€m | Total<br>€m |
|---|--|--|--|---------------------------------|-------------|
| Opening Balance   | 17   | 531  | 174  | 31                              | 753         |
| Exchange Adjustment   |  | 7  |  |                                 | 7           |
| Total gains or losses in:                                   |  |  |  |                                 |             |
| Profit or loss  |  |  |  |                                 |             |
| - Net trading expense                                       | -  | (6)  | -  | -                               | (6)         |
| - Other income  | -  | -  | 16   | -                               | 16          |
| - Impairment charges  | (1)  | -  | -  | -                               | (1)         |
| - Share of results of associates                            | -  | -  | -  | (2)                             | (2)         |
| Other comprehensive income                                  | -  | -  | (12)   | -                               | (12)        |
| Additions   | -  | 34   | 49   | 11                              | 94          |
| Disposals   | -  | -  | (6)  | (1)                             | (7)         |
| Redemptions   | -  | (37)   | -  | -                               | (37)        |
| Transfers out of level 3                                    |  |  |  |                                 |             |
| - from level 3 to level 2                                   | -  | (78)   | -  | -                               | (78)        |
| Transfers into level 3                                      |  |  |  |                                 |             |
| - from level 2 to level 3                                   | -  | 58   | -  | -                               | 58          |
| Closing balance   | 16   | 509  | 221  | 39                              | 785         |
| Total gains for the year included in profit or loss         |  |  |  |                                 |             |
| for assets held in level 3 at the end of the reporting year | -  | 168  | -  | -                               | 168         |
| Other transfers   |  |  |  |                                 |             |
| - from level 1 to level 2                                   | -  | -  | -  | -                               | -           |
| - from level 2 to level 1                                   | -  | -  | -  | -                               | -           |
|   |  |  |  |                                 |             |

The transfer from level 3 to level 2 arose as a result of the availability of observable market prices at 31 December 2012 which were unavailable at 31 December 2011 or as a result of unobservable inputs becoming less significant to the fair value measurement of these assets.

The transfer from level 2 to level 3 arose as a result of the unobservable inputs becoming significant to the fair value measurement of these assets.

**Business Review** 



Movements in level 3 assets

| Novements in level 3 assets                                 |  |  |   |  |                                 |             |
|---|--|--|---|--|---------------------------------|-------------|
| 31 December 2011  | Other<br>financial<br>assets at<br>FVTPL<br>€m | Derivative<br>financial<br>instruments<br>€m | Derivatives<br>held for sale<br>to NAMA<br>€m | Available<br>for sale<br>financial<br>assets<br>€m | Interest in<br>associates<br>€m | Total<br>€m |
| Opening Balance   | 17   | 32   | 7   | 200  | 26                              | 282         |
| Total gains or losses in:                                   |  |  |   |  |                                 |             |
| Profit or loss  |  |  |   |  |                                 |             |
| - Net trading expense                                       | -  | 12   | -   | -  | -                               | 12          |
| - Other income  | -  | -  | -   | 14   | -                               | 14          |
| - Impairment charges  | -  | -  | -   | (16)   | -                               | (16)        |
| Other comprehensive income                                  | -  | -  | -   | 3  | -                               | 3           |
| Additions   | -  | 91   | -   | 26   | 5                               | 122         |
| Disposals   | -  | -  | (7)   | (40)   | -                               | (47)        |
| Redemptions   | -  | -  | -   | (4)  | -                               | (4)         |
| Transfers out of level 3                                    |  |  |   |  |                                 |             |
| - from level 3 to level 2                                   | -  | (6)  | -   | (16)   | -                               | (22)        |
| Transfers into level 3                                      |  |  |   |  |                                 |             |
| - from level 2 to level 3                                   | -  | 402  | -   | 7  | -                               | 409         |
| Closing balance   | 17   | 531  | -   | 174  | 31                              | 753         |
| Total gains for the year included in profit or loss         |  |  |   |  |                                 |             |
| for assets held in level 3 at the end of the reporting year | -  | 280  | -   | -  | -                               | 280         |
| Other transfers   |  |  |   |  |                                 |             |
| - from level 1 to level 2                                   | -  | -  | -   | 19   | -                               | 19          |
| - from level 2 to level 1                                   | -  | -  | -   | -  | -                               | -           |

The transfer from level 3 to level 2 arose as result of the availability of observable market prices at 31 December 2011 which were unavailable at 31 December 2010 or as a result of unobservable inputs becoming less significant to the fair value measurement of these assets.

The transfer from level 2 to level 3 arose as a result of the unobservable inputs becoming significant to the fair value measurement of these assets.



| Movements in level 3 liabilities<br>31 December 2012 | Customer<br>accounts<br>€m | Derivative<br>financial<br>instruments<br>€m | Debt<br>securities<br>in issue<br>€m | Subordinated<br>liabilities<br>€m | Total<br>€m |
|--|----------------------------|--|--------------------------------------|-----------------------------------|-------------|
| Opening Balance                                      | 11                         | 50   | 457                                  | 27                                | 545         |
| Exchange adjustments                                 | -                          | -  | -                                    | 1                                 | 1           |
| Total gains or losses in:                            |                            |  |                                      |                                   |             |
| Profit or loss                                       |                            |  |                                      |                                   |             |
| - Net trading expense                                | 1                          | -  | 90                                   | 36                                | 127         |
| - Other income                                       | -                          | -  | -                                    | -                                 | -           |
| Other Comprehensive income                           | -                          | -  | -                                    | -                                 | -           |
| Additions  | -                          | 7  | -                                    | -                                 | 7           |
| Disposals  | -                          | -  | -                                    | -                                 | -           |
| Redemptions and maturities                           | -                          | (12)   | (26)                                 | -                                 | (38)        |
| Transfers out of level 3                             |                            |  |                                      |                                   |             |
| - from level 3 to level 2                            | -                          | (2)  | -                                    | -                                 | (2)         |
| Transfers into level 3                               |                            |  |                                      |                                   |             |
| - from level 2 to level 3                            | -                          | 4  | -                                    | -                                 | 4           |
| Closing balance                                      | 12                         | 47   | 521                                  | 64                                | 644         |
| Total gains / (losses) for the year included         |                            |  |                                      |                                   |             |
| in profit or loss for liabilities held at the end    |                            |  |                                      |                                   |             |
| of the reporting year                                | (1)                        | 5  | (105)                                | -                                 | (101)       |

The transfer from level 3 to level 2 arose as a result of an ability to obtain observable market prices at 31 December 2012 which were unavailable at 31 December 2011. The transfer from level 2 to level 3 arose as a result of the unobservable inputs becoming significant to their fair value measurement.

| Movements in level 3 liabilities                  | Customer       | Derivative<br>financial | Debt<br>securities<br>in issue<br>€m | Subordinated<br>liabilities<br>€m | Total<br>€m |
|---|----------------|-------------------------|--------------------------------------|-----------------------------------|-------------|
| 31 December 2011                                  | accounts<br>€m | instruments<br>€m       |                                      |                                   |             |
| Opening Balance                                   | 42             | 27                      | 545                                  | 83                                | 697         |
| Exchange adjustments                              | -              | -                       | (3)                                  | -                                 | (3)         |
| Total gains or losses in:                         |                |                         |                                      |                                   |             |
| Profit or loss                                    |                |                         |                                      |                                   |             |
| - Net trading expense                             | -              | (4)                     | (3)                                  | (10)                              | (17)        |
| - Other income                                    | -              | -                       | -                                    | (2)                               | (2)         |
| Other Comprehensive income                        | -              | -                       | -                                    | -                                 | -           |
| Additions   | -              | 10                      | -                                    | -                                 | 10          |
| Disposals   | -              | -                       | -                                    | -                                 | -           |
| Redemptions and maturities                        | -              | (4)                     | (82)                                 | (44)                              | (130)       |
| Transfers out of level 3                          |                |                         |                                      |                                   |             |
| - from level 3 to level 2                         | (35)           | -                       | -                                    | -                                 | (35)        |
| Transfers into level 3                            |                |                         |                                      |                                   |             |
| - from level 2 to level 3                         | 4              | 21                      | -                                    | -                                 | 25          |
| Closing balance                                   | 11             | 50                      | 457                                  | 27                                | 545         |
| Total gains / (losses) for the year included      |                |                         |                                      |                                   |             |
| in profit or loss for liabilities held at the end |                |                         |                                      |                                   |             |
| of the reporting year                             | 5              | (31)                    | (40)                                 | -                                 | (66)        |

The transfer from level 3 to level 2 arose as a result of an ability to obtain observable market prices at 31 December 2011 which were unavailable at 31 December 2010. The transfer from level 2 to level 3 arose as a result of the unobservable inputs becoming significant to their fair value measurement.

#### 51 Fair values of financial assets and financial liabilities (continued)

The carrying amount and the fair value of the Group's financial assets and financial liabilities as at 31 December 2012 and 31 December 2011 are set out in the table below.

|  | 31 Decer                 | mber 2012            | 31 December 2011         |                      |
|--|--------------------------|----------------------|--------------------------|----------------------|
|  | Carrying<br>amount<br>€m | Fair<br>values<br>€m | Carrying<br>amount<br>€m | Fair<br>values<br>€m |
| Financial instruments held for trading                                   |                          |                      |                          |                      |
| Debt securities <sup>1</sup>   | 143                      | 143                  | 6                        | 6                    |
| Derivative financial instruments - trading                               |                          |                      |                          |                      |
| Foreign exchange contracts <sup>1</sup>                                  | 32                       | 32                   | (89)                     | (89)                 |
| Interest rate contracts <sup>1</sup>                                     | 144                      | 144                  | 281                      | 281                  |
| Equity and commodity contracts <sup>1</sup>                              | 188                      | 188                  | 131                      | 131                  |
| Non-trading financial instruments  |                          |                      |                          |                      |
| Assets   |                          |                      |                          |                      |
| Cash and balances at central banks1                                      | 8,472                    | 8,472                | 8,181                    | 8,181                |
| Items in course of collection from other banks1                          | 448                      | 448                  | 443                      | 443                  |
| Loans and advances to banks <sup>1</sup>                                 | 9,506                    | 9,506                | 8,059                    | 7,993                |
| Loans and advances to customers  | 92,621                   | 80,440               | 101,747 <sup>2</sup>     | 86,653 <sup>2</sup>  |
| Available for sale financial assets <sup>1</sup>                         | 11,093                   | 11,093               | 10,262                   | 10,262               |
| NAMA senior bonds  | 4,428                    | 4,467                | 5,016                    | 5,055                |
| Other financial assets at fair value through profit or loss <sup>1</sup> | 9,460                    | 9,460                | 8,914                    | 8,914                |
| Liabilities  |                          |                      |                          |                      |
| Deposits from banks  | 21,272                   | 21,314               | 31,534                   | 31,574               |
| Customer accounts  | 75,170                   | 75,425               | 70,506                   | 70,495               |
| Items in the course of transmission to other banks <sup>1</sup>          | 268                      | 268                  | 271                      | 271                  |
| Debt securities in issue   | 18,073                   | 17,513               | 19,124                   | 15,989               |
| Liabilities to customers under investment contracts <sup>1</sup>         | 5,256                    | 5,256                | 4,954                    | 4,954                |
| Insurance contract liabilities <sup>1</sup>                              | 7,988                    | 7,988                | 7,037                    | 7,037                |
| Subordinated liabilities   | 1,707                    | 1,677                | 1,426                    | 1,142                |
| Derivative financial instruments - hedging                               |                          |                      |                          |                      |
| Interest rate contracts and foreign exchange contracts <sup>1</sup>      | 207                      | 207                  | 21                       | 21                   |

The fair value of these financial instruments is equal to the carrying value. These instruments are either carried at market value or have minimal credit losses and are lither short term in nature or repriced frequently. Includes assets classified as held for sale. There were no assets classified as held for sale at 31 December 2012.



# 52 Cash and cash equivalents

For the purposes of the cash flow statement, cash and cash equivalents comprise the following balances:

|   | 31 December 2012<br>€m | 31 December 2011<br>€m |
|---|------------------------|------------------------|
| Cash and balances at central banks  | 8,472                  | 8,181                  |
| Loans and advances to banks (with an original maturity of less than 3 months) | 5,860                  | 7,591                  |
| Cash and cash equivalents   | 14,332                 | 15,772                 |

Cash and balances at central banks is made up as follows:

| Cash and balances at central banks | Year ended<br>31 December 2012<br>€m | Year ended<br>31 December 2011<br>€m |
|------------------------------------|--------------------------------------|--------------------------------------|
| United Kingdom (Bank of England)   | 8,002                                | 7,624                                |
| United States (Federal Reserve)    | 128                                  | 194                                  |
| Other (cash holdings)              | 342                                  | 363                                  |
| Total                              | 8,472                                | 8,181                                |

#### 53 Profit or loss of the parent company

The parent company of the Group is the Governor and Company of the Bank of Ireland (the Bank). In accordance with Section 148(8) of the Companies Act, 1963 and Section 7(1A) of the Companies (Amendment) Act, 1986, the Bank is availing of the exemption of presenting its individual income statement to the Annual General Court and from filing it with the Registrar of Companies. The Bank's loss after tax for the year ended 31 December 2012 determined in accordance with IFRS is  $\leq$ 1,301 million (31 December 2011: profit after tax of  $\leq$ 375 million).

The Bank is a corporation established in Ireland in 1783 under Royal Charter with a primary listing on the Irish Stock Exchange and a premium listing on the London Stock Exchange.

In the US the Bank's ordinary stock is traded on the New York Stock Exchange in the form of American Depository Shares (ADSs). Each ADS represents the right to receive 40 units of ordinary stock and evidenced by American Depository Receipts (ADRs).



# Notes to the consolidated financial statements

# 54 Related party transactions

A number of banking transactions are entered into between the Bank and its subsidiaries in the normal course of business. These include loans, deposits and foreign currency transactions. The amounts outstanding at the year end date are set out in notes 27 and 37.

#### (a) Associates and joint ventures

The Group provides to and receives from its associates and joint ventures certain banking and financial services, which are not material to the Group, on similar terms to third party transactions. These include loans, deposits and foreign currency transactions. The amounts outstanding at the year end date are set out in notes 27 and 37.

Where appropriate under tax rules, the Group claims from or surrenders tax losses to its associates and joint ventures. In these cases, payments, equal to the value of the losses claimed or surrendered, are made to or received from the associates or joint ventures concerned.

#### (b) Pension funds

The Group provides a range of normal banking and financial services, which are not material to the Group, to various pension funds operated by the Group for the benefit of its employees (principally to the Bank of Ireland Staff Pensions Fund (BSPF)), which are conducted on similar terms to third party transactions. Details on the Group's contributions to the pension funds are set out in note 44.

The Group occupies a number of premises owned by the Group's pension schemes. The total value of these properties at 31 December 2012 is  $\in$ 24 million (31 December 2011:  $\in$ 24 million). The total rental income paid to the Group's pension schemes during the year ended 31 December 2012 was  $\in$ 2.1 million (year ended 31 December 2011:  $\in$ 2.1 million).

The Group's pension schemes assets included Bank of Ireland stock amounting to €3 million at 31 December 2012 (31 December 2011: €2 million).

During the year ended December 2012, no fees were paid to the Group by the BSPF for services carried out by the Group relating to the administration of the pension schemes (year ended 31 December 2011: €1.4 million).

#### (c) Transactions with the State

The State, through both the Group's participation in the ELG scheme and the investment by the NPRFC in the 2009 Preference Stock of the Bank, is a related party of the Group.

Details of individually or collectively significant transactions with the State and entities under its control or joint control are set out in note 55.

#### (d) Transactions with Directors and Key Management Personnel

#### (i) Loans to Directors

The following information is presented in accordance with the Companies Act 1990, as amended. For the purposes of the Companies Acts disclosures, Directors means the Court of Directors and any past Directors who were Directors during the relevant period.

Directors' emoluments are set out in the Remuneration Report on pages 127 to 128.

Where no amount is shown in the tables below, this indicates either a credit balance, a balance of nil, or a balance of less than €500.

| 145<br>609<br>4<br><b>758</b><br>1<br>1 | 176<br>660<br>12<br>848<br>4<br>4<br>7   |
|---|--|
| 609<br>4<br><b>758</b><br>1<br>1        | 660<br>12<br><b>848</b><br>4<br><b>4</b> |
| 609<br>4<br><b>758</b><br>1<br>1        | 660<br>12<br><b>848</b><br>4<br><b>4</b> |
| 609<br>4<br><b>758</b><br>1<br>1        | 660<br>12<br><b>848</b><br>4<br><b>4</b> |
| 4<br>758<br>1<br>1                      | 12<br>848<br>4<br>4                      |
| 758<br>1<br>1                           | 848<br>4<br>4                            |
| 1                                       | 4  |
| 1                                       | 4  |
|   |  |
| 1                                       | 7  |
| 1                                       | 7  |
|   |  |
| 1                                       | 7  |
|   |  |
| 4,761                                   | 5,046                                    |
| 8                                       | 20                                       |
| -                                       | -  |
| 4,769                                   | 5,066                                    |
|   |  |
| -                                       | -  |
| -                                       | -  |
|   |  |
| 1                                       | 3  |
| -                                       | 8  |
| 1                                       | 11                                       |
|   | - 1                                      |

t p id, balance includes interest paid.

Foreign currency amounts are converted into euro using exchange rates at 31 December 2012, 31 December 2011 and the average exchange rate for the year as appropriate. On terms similar to those available to staff generally.



| Companies Acts disclosure<br>Loans                | Balance as at<br>1 January 2012¹<br>€'000 | Balance as at<br>31 December 2012¹<br>€'000 | Aggregate<br>maximum amount<br>outstanding during the<br>year ended<br>31 December 2012²<br>€'000 |
|---|---|---|---|
| Directors no longer in office at 31 December 2012 |   |   |   |
| J Kennedy (retired 24 April 2012)                 |   |   |   |
| Mortgages total                                   | 651                                       | 651   | 651   |
| Other loans total                                 | -   | 70  | 70  |
| Credit card total                                 | 3   | -   | 3   |
| Current account total                             | -   | -   | 2   |
| Total   | 654                                       | 721   | 726   |
| P Molloy (retired 29 June 2012)                   |   |   |   |
| Credit card total                                 | 10  | 9   | 10  |
| Total   | 10  | 9   | 10  |

<sup>1</sup> Balance includes principal and interest.

<sup>2</sup> These figures include credit card exposures at the maximum statement balance. While the closing balance includes interest accrued and interest paid, the maximum balance includes interest paid.

K Atkinson, P Butler, P Haren, A Kane, P O'Sullivan, W L Ross Jr and P Watsa had no loans from the Group during the year ended 31 December 2012.

All Directors except T Considine and W L Ross Jr have other transactions with the Bank. The nature of these transactions includes investments, pension funds, deposits, general insurance, life assurance and current accounts with credit balances. The relevant balances on these accounts are included in the aggregate figure for deposits on page 258.

Other than as indicated, all loans to Directors are made in the ordinary course of business on substantially the same terms, including interest rates and collateral, as those prevailing at the time for similar transactions with other persons unconnected with the Bank and of similar financial standing and do not involve more than the normal risk of collectability.

There are no provisions or expenses in respect of any failure or anticipated failure to repay any of the above loans or interest thereon. There is no interest which having fallen due on the above loans has not been paid.

| Companies Acts disclosure      | Balance as at<br>1 January 2011 <sup>1</sup> | Balance as at<br>31 December 2011 <sup>1</sup> | Aggregate<br>maximum amount<br>outstanding during the<br>year ended<br>31 December 2011 <sup>2</sup> |
|--------------------------------|--|--|--|
| Loans                          | €'000  | €'000  | €'000  |
| Directors at 31 December 2011  |  |  |  |
| R Boucher                      |  |  |  |
| Mortgage total                 | 206  | 176  | 206  |
| Other loans total <sup>3</sup> | 687  | 660  | 672  |
| Credit card total              | 1  | 2  | 16   |
| Total                          | 894  | 838  | 894  |
| T Considine                    |  |  |  |
| Credit card total              | 1  | 3  | 3  |
| Total                          | 1  | 3  | 3  |
| J Kennedy                      |  |  |  |
| Mortgages total                | 776  | 651  | 776  |
| Credit card total              | -  | 3  | 3  |
| Current account total          | -  | -  | 1  |
| Total                          | 776  | 654  | 780  |
| P Kennedy                      |  |  |  |
| Mortgages total                | 5,078  | 5,046  | 5,078  |
| Credit card total              | 3  | 16   | 16   |
| Current account total          | -  | -  | 2  |
| Total                          | 5,081  | 5,062  | 5,096  |
| P Molloy                       |  |  |  |
| Other loan total               | 127  | -  | 127  |
| Credit card total              | 15   | 10   | 15   |
| Total                          | 142  | 10   | 142  |
| P Mulvihill                    |  |  |  |
| Credit card total              | -  | -  | -  |
| Current account total          | -  | -  | -  |
| Total                          | -  | -  | -  |

Balance includes principal and interest. 2

These figures include credit card exposures at the maximum statement balance. While the closing balance includes interest accrued and interest paid, the maximum balance includes interest paid.

з Foreign currency amounts are converted into euro using exchange rates at 31 December 2011, 31 December 2010 and the average exchange rate for the year as appropriate.





**Business Review** 

|   | Balance as at<br>1 January 2011¹<br>€'000 | Balance as at<br>31 December 2011¹<br>€'000 | Aggregate<br>maximum amount<br>outstanding during the<br>year ended<br>31 December 2011²<br>€'000 |
|---|---|---|---|
| J Walsh   |   |   |   |
| Credit card total                                 | 1   | 2   | 4   |
| Current account total                             | -   | 8   | 10  |
| Total   | 1   | 10  | 14  |
| Directors no longer in office at 31 December 2011 |   |   |   |
| J O' Donovan (retired 31 December 2011)           |   |   |   |
| Credit card total <sup>4</sup>                    | 1   | 3   | 5   |
| Current account total <sup>4</sup>                | -   | -   | 28  |
| Total   | 1   | 3   | 33  |
| D Crowley (retired 15 June 2011)                  |   |   |   |
| Mortgages total                                   | 496                                       | 542   | 575   |
| Other loan total                                  | 10  |   | 10  |
| Credit cards total <sup>3,4</sup>                 | 15  | 16  | 20  |
| Current accounts total <sup>4</sup>               |   | _   | 1   |
| Total   | 521                                       | 558   | 606   |
| P Haran (retired 15 June 2011)                    |   |   |   |
| Mortgage total                                    | 105                                       | 89  | 105   |
| Credit card total                                 |   | 1   | 6   |
| Total   | 105                                       | 90  | 111   |
| H A McSharry (retired 15 June 2011)               |   |   |   |
| Mortgages total                                   | 92  | -   | 92  |
| Credit card total                                 | 1   | 6   | 6   |
| Total   | 93  | 6   | 98  |
|   |   |   |   |

Balance includes principal and interest.
 <sup>2</sup> These figures include credit card expos

These figures include credit card exposures at the maximum statement balance. While the closing balance includes interest accrued and interest paid, the maximum balance includes interest paid.

<sup>3</sup> Foreign currency amounts are converted into euro using exchange rates at 31 December 2011, 31 December 2010 and the average exchange rate for the year as appropriate.

<sup>4</sup> On terms similar to those available to staff generally.

D Donovan (retired 15 June 2011), D Holt (retired 15 June 2011), R Hynes (retired 31 December 2011), P Butler and P O'Sullivan had no loans from the Group during the year ended 31 December 2011.



#### (ii) Loans to connected persons on favourable terms

| 2012   | Balance as at<br>31 December 2012¹<br>€'000 | Maximum amounts<br>outstanding during<br>the year ended<br>31 December 2012 <sup>2</sup><br>€'000 | Number of<br>persons<br>as at<br>31 December<br>2012 | Maximum number<br>of persons during<br>the year ended<br>31 December<br>2012 |
|--|---|---|--|--|
| Connected Persons <sup>3</sup> of the following Directors:<br>P Molloy | 2   | 7   | 1  | 0  |

While the above arrangements are on favourable terms the terms are similar to those available to staff generally.

| 2011   | Balance as at<br>31 December 2011¹<br>€'000 | Maximum amounts<br>outstanding during<br>the year ended<br>31 December 2011 <sup>2</sup><br>€'000 | Number of<br>persons<br>as at<br>31 December<br>2011 | Maximum number<br>of persons during<br>the year ended<br>31 December<br>2011 |
|--|---|---|--|--|
| Connected Persons <sup>3</sup> of the following Directors: |   |   |  |  |
| D Crowley  | 5   | 5   | 1  | 1  |
| P Molloy   | 2   | 7   | 1  | 2  |

Balance includes principal and interest.

These figures include credit card exposures at the maximum statement balance. While the closing balance includes interest accrued and interest paid, the maximum balance includes interest paid.

Connected persons of Directors are defined by Section 26 of the Companies Act 1990 as the Director's spouse, parent, brother, sister, child, a trustee where the beneficiaries of the trust are the Director, his spouse, children or a company which the Director controls, or a company controlled by the Director or a person in partnership within the meaning of the Partnership Act 1890.

#### (iii) Loans to connected persons - Central Bank licence condition disclosures

Under its banking licence, the Bank is required to disclose in its annual audited financial statements details of:

(a) the aggregate amount of lending to all connected persons, as defined in Section 26 of the Companies Act 1990 and (b) the aggregate maximum amount outstanding during the period for which those financial statements are being prepared.

Disclosure is subject to certain de minimis exemptions and to exemptions for loans relating to principal private residences where the total of such loans to an individual connected person does not exceed €1 million.

The following information is presented in accordance with this licence condition.

**Business Review** 



| 2012  | Balance as at<br>31 December 2012¹<br>€′000 | Maximum amounts<br>outstanding during<br>the year ended<br>31 December 2012²<br>€'000 | Number of<br>persons<br>as at<br>31 December<br>2012 | Maximum number<br>of persons during<br>the year ended<br>31 December<br>2012 |
|---|---|---|--|--|
| Connected persons <sup>3</sup> of the following Directors |   |   |  |  |
| Persons connected to P Butler                             | 521   | 547   | 1  | 1  |
| Persons connected to P Kennedy                            | 2,001                                       | 2,064   | 1  | 1  |
| Persons connected to P Molloy                             | 606   | 624   | 1  | 1  |
|   | Balance as at                               | Maximum amounts<br>outstanding during<br>the year ended                               | Number of<br>persons<br>as at                        | Maximum number<br>of persons during<br>the year ended                        |
| 2011  | 31 December 2011¹<br>€'000                  | 31 December 2011²<br>€'000  | 31 December<br>2011                                  | 31 December<br>2011  |
| Connected persons <sup>3</sup> of the following Directors |   |   |  |  |
| Persons connected to P Butler                             | 548   | 573   | 1  | 1  |
| Persons connected to P Kennedy                            | 2,053                                       | 2,118   | 1  | 1  |
| Persons connected to H A McSharry                         | 236   | 264   | 1  | 1  |
| Persons connected to P Molloy                             | 1,258                                       | 2,386   | 2  | 2  |

<sup>1</sup> Balance includes principal and interest.

<sup>2</sup> These figures include credit card exposures at the maximum statement balance. While the closing balance includes interest accrued and interest paid, the maximum balance includes interest paid.

<sup>3</sup> Connected persons of Directors are defined by Section 26 of the Companies Act 1990 as the Director's spouse, parent, brother, sister, child, a trustee where the beneficiaries of the trust are the Director, his spouse, children or a company which the Director controls, or a company controlled by the Director or a person in partnership within the meaning of the Partnership Act 1890.

#### (iv) Key management personnel (KMP) - loans and deposits (IAS 24)

For the purposes of IAS 24: Related Party Disclosures, key management personnel (KMP) of 24 (31 December 2011: 21) comprise the Directors of the Court, the members of the Group Executive Committee (GEC), the Group Secretary and any past KMP who was a KMP during the relevant period. In addition to executive Directors, the GEC comprises the Chief Executive, Retail UK, the Head of Non-Core, the Chief Executive, Retail Ireland, the Chief Credit and Market Risk Officer, the Head of Group Manufacturing, the Group Chief Governance Risk Officer and the Head of Group HR. Key management personnel, including Directors, hold products with Group companies in the ordinary course of business.

Other than as indicated, all loans to non-executive Directors are made in the ordinary course of business on substantially the same terms including interest rates and collateral, as those prevailing at the time for similar transactions with other persons, and do not involve more than the normal risk of collectability. Loans to key management personnel other than non-executive Directors are made on terms similar to those available to staff generally and / or in the ordinary course of business on normal commercial terms.



The aggregate amounts outstanding, in respect of all loans, quasi-loans and credit transactions between the Bank and its key management personnel, as defined above, together with members of their close families and entities influenced by them are shown in the table below:

Maximum

#### IAS 24 Disclosures

| Key Management Personnel<br>2012 | Balance as at<br>1 January 2012¹<br>€'000 | Balance as at<br>31 December 2012¹<br>€'000 | amounts<br>outstanding<br>during the<br>year ended<br>31 December<br>2012 <sup>2</sup><br>€'000 | Total number<br>of relevant<br>KMP as at<br>1 January 2012 | Total number<br>of relevant<br>of KMP as at<br>31 December 2012 |
|----------------------------------|---|---|---|--|---|
| Loans <sup>3</sup>               | 8,159                                     | 30,625                                      | 32,141  | 17   | 17  |
| Deposits <sup>3</sup>            | 11,0154                                   | 9,814                                       | 43,180  | 19   | 21  |

| Key Management Personnel<br>2011 | Balance as at<br>1 January 2011¹<br>€'000 | Balance as at<br>31 December 2011¹<br>€'000 | Maximum<br>amounts<br>outstanding<br>during the<br>year ended<br>31 December<br>2011 <sup>2</sup><br>€'000 | Total number<br>of relevant<br>KMP as at<br>1 January 2011 | Total number<br>of relevant<br>of KMP as at<br>31 December 2011 |
|----------------------------------|---|---|--|--|---|
| Loans <sup>3</sup>               | 13,999                                    | 8,159                                       | 8,794  | 20   | 17  |
| Deposits <sup>3</sup>            | 17,353                                    | 11,015 <sup>4</sup>                         | 17,965 <sup>4</sup>  | 22   | 19  |

Key management personnel have other protection products with the Bank. The nature of these products includes mortgage protection, life assurance and critical illness cover. It also includes general insurance products which are underwritten by a number of external insurance companies and for which the Bank acts as an intermediary only. None of these products has any encashment value at 31 December 2012 or 31 December 2011.

Included in the above figures are loans to key management personnel (other than non-executive Directors) and close family members of KMP on terms similar to those available to staff generally, amounting to €649,113 (31 December 2011: €815,489<sup>4</sup>).

There are no provisions or expenses in respect of any failure or anticipated failure to repay any of the above loans or interest thereon.

The Bank has liens amounting to €78,680 over the deposit accounts of two Directors which are in respect of an overdraft facility provided on a current account and a term loan, respectively.

Connected persons of three Directors have entered into guarantees in favour of the Group amounting to €418,000. A guarantee by one KMP amounting to €4,000 in favour of the Group ceased in September 2012. There were no calls on these guarantees during the year ended 31 December 2012 or 31 December 2011.

<sup>2</sup> These figures include credit card exposures at the maximum statement balance. In all cases key management personnel have not exceeded their approved limits. The maximum approved credit limit on any credit card held by key management personnel is €30,000. The maximum amount outstanding was calculated using the maximum balance on each account. The highest maximum outstanding liability for any member of key management personnel, close family and entities influenced by them did not exceed €23 million during the year ended 31 December 2012 (year ended 31 December 2011: €5.1 million). In some cases with investment type products (i.e. funds balance and other policies) the maximum balance amounts were not available, in which case the greater of the balance at the start of the year and the adarce at the end of the year has been included as the maximum balance amount. While the closing balance includes interest paid, the maximum balance includes interest paid.

**Business Review** 

<sup>&</sup>lt;sup>1</sup> Balance includes principal and interest.

<sup>&</sup>lt;sup>3</sup> The opening balance includes balances and transactions with KMP who have retired during 2011 and are not related parties during the current year. Therefore, these KMP's are not included in the maximum amounts outstanding.

<sup>&</sup>lt;sup>4</sup> The comparative restatement arises as a result of improvements to the Bank's procedures for identification of balances relating to persons or entities connected to KMPs.

# (v) Compensation of key management personnel

Details of compensation paid to key management personnel are provided below:

| Remuneration  | Year ended<br>31 December 2012<br>€′000 | Year ended<br>31 December 2011<br>€'000 |
|---|---|---|
| Salaries and other short term benefits <sup>1</sup> | 6,879                                   | 6,382                                   |
| Post employment benefits <sup>2</sup>               | 507                                     | 451                                     |
| Total remuneration before amounts waived            | 7,386                                   | 6,833                                   |
| Amounts waived <sup>3</sup>                         | (219)                                   | (260)                                   |
|   | 7,167                                   | 6,573                                   |

<sup>1</sup> Comprises gross salary, Employer Pay Related Social Insurance contributions, fees, cash in lieu of pension, car allowance and other short term benefits paid in the year.

<sup>2</sup> This comprises Employer contributions paid to pension funds.

<sup>3</sup> The executive Directors and members of the GEC who were in office on 1 May 2009 agreed to waive an amount equal to at least 10% of their salary until 31 December 2012. The voluntary waiver has been extended until 31 December 2013 for R Boucher.

# 55 Summary of relations with the State

The State, through both the Group's participation in the Government Guarantee Schemes and the investment by the NPRFC in the 2009 Preference Stock of the Bank, is a related party of the Group.

A relationship framework between the Minister for Finance and the Bank has been in place since 30 March 2012. The purpose of this framework is to provide the basis on which the relationship shall be governed. This framework is available on the Department of Finance website.

# (a) Ordinary stock

At 31 December 2012 and 31 December 2011, the State held 15.13% of the ordinary stock of the Bank.

# (b) 2009 Preference Stock: Dividend

At 31 December 2012 and at 31 December 2011, there were 1,837,041,304 number of units of 2009 Preference Stock in issue, all of which were held by the NPRFC.

On 20 February 2013, the Group paid a cash dividend of €188.3 million (20 February 2012: €188.3 million) on the 2009 Preference Stock to the NPRFC.

The terms and conditions attaching to the 2009 Preference Stock are outlined in note 46.

# (c) Contingent Capital Note

In July 2011, the Group issued a Contingent Capital Note to the State, satisfying the requirement under the 2011 PCAR to issue  $\in 1$  billion of contingent capital. The nominal value of this note is  $\in 1$  billion and cash proceeds of  $\in 985$  million were received (net of a fee paid to the State of  $\in 15$  million). The terms and conditions attaching to the Contingent Capital Note are outlined in note 40.

On 9 January 2013, the State sold its entire holding in the Convertible Contingent Capital Note 2016 to a diverse group of international institutional investors. During the year ended 31 December 2012, the Group incurred transaction costs associated with the sale of €7 million. Further details are set out in note 40.

# (d) 2011 Recapitalisation of the Bank

During the year ended 31 December 2011, fees paid to the State in connection with the 2011 recapitalisation of the Bank (note 48) amounted to €83 million.

**Financial Statements** 

Other Information

# 55 Summary of relations with the State (continued)

#### (e) Guarantee schemes

# Credit Institutions (Eligible Liabilities Guarantee) Scheme 2009 (ELG scheme)

On 26 February 2013, the Minister for Finance announced that the Eligible Liabilities Guarantee (ELG) will be withdrawn from midnight 28 March 2013 for all participating banks. After this date no new liabilities will be guaranteed under the scheme. All existing and future qualifying deposits made up to the date of withdrawal from the ELG scheme will continue to be covered until the date of maturity of the deposit.

After the date of withdrawal eligible liabilities will continue to include the following until date of maturity:

- deposits to the extent not covered by deposit protection schemes in Ireland or any other jurisdiction;
- senior unsecured certificates of deposit;
- senior unsecured commercial paper;
- other senior unsecured bonds and notes; and
- other forms of senior unsecured debt which may be specified by the Minister, consistent with EU State aid rules and the EU Commission's Banking Communication (2008 / C270 / 02) and subject to prior consultation with the EU Commission.

Dated subordinated debt, covered bonds and other forms of secured funding are not guaranteed under the ELG scheme.

A fee is payable in respect of each liability guaranteed under the ELG scheme. This fee amounted to €388 million for the year ended 31 December 2012 (year ended 31 December 2011: €449 million) (note 3).

From 1 April 2012, the Group's UK Banking subsidiary withdrew from the ELG scheme for all new deposits. On 10 August 2012, the Group's Isle of Man subsidiary withdrew from the ELG scheme for all new and existing instant access deposits.

The following table summarises the fees paid under the ELG scheme during the years ended 31 December 2012 and 2011 and the liabilities covered at each balance sheet date.

|                                 | Year ended<br>31 December 2012 | Year ended<br>31 December 2011 |
|---------------------------------|--------------------------------|--------------------------------|
| Liabilities covered at year end | €bn                            | €bn                            |
| ELG                             |                                |                                |
| - Customer deposits             | 21                             | 26                             |
| - Debt securities in issue      | 5                              | 6                              |
| - Deposits by banks             | -                              | 10 <sup>1</sup>                |
| Total                           | 26                             | 42                             |
| Fees for the year               | €m                             | €m                             |
| ELG                             | 388                            | 449                            |
| Total                           | 388                            | 449                            |

<sup>1</sup> The charge under the guarantee relates to Government guaranteed debt issued and retained by the Group which are used as collateral for these deposits.

**Business Review** 



# **Business Review**

# 55 Summary of relations with the State (continued)

#### European Communities (Deposit Guarantee Schemes) Regulations, 1995

Under the European Communities (Deposit Guarantee Schemes) Regulations, 1995 as amended by the State on 20 September 2008, deposits of up to €100,000 per depositor per licensed financial institution regulated by the Central Bank are guaranteed by the State. This Scheme covers current accounts, demand deposit accounts and term deposit accounts. The Scheme is funded by credit institutions lodging funds in a deposit protection account maintained at the Central Bank.

In addition to the deposits covered by these Regulations and by the ELG scheme as set out above, certain other Group deposits are covered by the deposit protection schemes in other jurisdictions, chiefly the UK Financial Services Compensation Scheme (in respect of deposits issued by Bank of Ireland (UK) plc) and the Isle of Man Depositors Compensation Scheme (in respect of deposits issued by Bank of Ireland (I.O.M.) Limited). At 31 December 2012,  $\notin$ 24.2 billion (31 December 2011:  $\notin$ 21 billion) of Bank of Ireland (UK) plc deposits and  $\notin$ 0.2 billion (31 December 2011:  $\notin$ 0.2 billion) of Bank of Ireland (I.O.M.) Limited by Bank of Ireland (I.O.M.) Scheme (In respect 0.2 billion) of Bank of Ireland (I.O.M.) Limited because a scheme schemes.

#### (f) Indemnity on Ministerial Guarantee

On 23 December 2010, the Bank entered into a facility deed (the deed) with the Central Bank, providing for an uncommitted facility to the Group, guaranteed by the Minister for Finance. In entering into the deed, the Bank also entered into a counter indemnity agreement with the Minister for Finance. At 31 December 2011, the amount of the facility was €10 billion which was subsequently reduced to €5 billion on 23 January 2012. This facility expired on 30 June 2012 and the indemnity was released.

#### (g) Bonds issued by the State

At 31 December 2012, the Group held sovereign bonds issued by the State with a carrying value of  $\notin$ 5,751 million (31 December 2011:  $\notin$ 4,684 million) of which  $\notin$ 5,420 million (31 December 2011:  $\notin$ 4,222 million) are classified as available for sale financial assets and  $\notin$ 331 million (31 December 2011:  $\notin$ 462 million) are classified as other financial assets at fair value through profit or loss. Further details are set out on page 316.

#### (i) National Asset Management Agency (NAMA)

At 31 December 2012, the Group held bonds issued by NAMA with a carrying value of €4,545 million (31 December 2011: €5,129 million)

|   | 31 December 2012<br>€m | 31 December 2011<br>€m |
|---|------------------------|------------------------|
| NAMA senior bonds (guaranteed by the State) (note 26) | 4,428                  | 5,016                  |
| NAMA subordinated bonds (note 25)                     | 117                    | 113                    |
| Total   | 4,545                  | 5,129                  |

An impairment charge of €40 million was incurred on the NAMA subordinated bonds during the year ended 31 December 2012 following an updated outlook from NAMA for its long term performance (see note 14).

#### (h) National Asset Management Agency Investment Limited (NAMAIL)

On 30 March 2010, the Group, through its wholly-owned subsidiary New Ireland Assurance Company plc, acquired 17 million B shares in NAMAIL, corresponding to one-third of the 51 million B shares issued by NAMAIL. The balance of the B shares were acquired at that time in equal proportion by Irish Life Assurance and major pension and institutional clients of AIB Investment Managers. The cost to the Group of acquiring these B shares was €17 million. NAMAIL has also issued 49 million A shares to NAMA. As a result the Group holds 17% of the total ordinary share capital of NAMAIL. NAMAIL is a holding company and its subsidiaries include the entities to which NAMA Participating Institutions transfer Eligible Bank Assets and which issue the NAMA senior bonds and NAMA subordinated debt as consideration for those assets.

The A shares and B shares generally rank equally, except as otherwise provided in the Articles of Association of NAMAIL. NAMA may appoint up to six Directors to the board of NAMAIL. In total, the B shareholders may also jointly appoint up to six Directors and have collectively appointed one director. As holder of the A shares, NAMA has veto rights in relation to: the declaration of dividends; the appointment or removal of Directors; the exercise of voting rights in respect of any subsidiary of NAMAIL and the appointment of a Chairman. In addition NAMA can veto any actions by NAMAIL, which NAMA considers in any manner to be inconsistent with its objectives. A holder of the B shares may not sell the shares without the consent of NAMA.



# 55 Summary of relations with the State (continued)

On a winding-up, the return on B shares is capped at 110% of the capital invested, ( $\in$ 18.7 million in the case of the Group), and the maximum loss that may be suffered is limited to the original amount invested ( $\in$ 17 million in the case of the Group).

A discretionary non-cumulative dividend on the capital invested may be paid on an annual basis and this is limited to the yield on ten year State bonds. A dividend of €1.15 million was received by the Group on 2 April 2012 (1 April 2011: €1.7 million).

#### (j) Securities repurchase transaction with Irish Bank Resolution Corporation (IBRC)

On 29 March 2012, the Bank, the State and IBRC, reached a conditional agreement to enter into a securities repurchase transaction (repo) whereby the Group would purchase long term Irish Government Bonds from IBRC for a purchase price of €3.1 billion, less any cash margin payable by IBRC to the Bank on the purchase date. IBRC had an obligation to repurchase the bonds for €3.1 billion in cash, less any cash margin held by the Bank on the repurchase date, not later than 364 days after the effective date of the transaction. The transaction was considered to be a related party transaction under the Listing Rules and consequently required independent stockholder approval which involved the publication of a stockholder circular and an Extraordinary General Court (EGC) which approved the transaction on 18 June 2012. The transaction was financed by the Group by using the bonds, which are eurosystem eligible, to access standard ECB open market operations. The margin for the Group over ECB funding which applies to this transaction was 135bps. The transaction was governed by a Global Master Repurchase Agreement which incorporates standard market terms including daily margining provisions with respect to changes in the value of the bonds. All IBRC's payment obligations to the Group under the terms of the transaction were guaranteed by the Minister for Finance. The impact of this transaction on the financial statements at 31 December 2012 was an increase in Loans and advances to banks of €3.1 billion, an increase in Deposits from banks of €3.1 billion and net interest income of €22 million. Transaction costs of €6 million were incurred and, under the terms of the transaction by IBRC.

Following the announcement by the Irish Government in early February 2013 that it would liquidate the Irish Bank Resolution Corporation (IBRC), the Group's IBRC repo transaction was terminated by the Group on a no gain / no loss basis effective on 13 February 2013.

#### (k) Other transactions with the State and entities under its control or joint control

In addition to the matters set out above, the Group enters into other transactions in the normal course of business with the State, its agencies and entities under its control or joint control. These transactions include the provision of banking services, including money market transactions, dealing in government securities and trading in financial instruments issued by certain banks.

At 31 December 2012, the Group held senior bonds with a carrying value of €806 million issued by the following entities which are related parties of the Group, as follows:

|  | 31 December 2012<br>€m | 31 December 2011<br>€m |
|--|------------------------|------------------------|
| Allied Irish Banks plc (AIB)             | 602                    | 57                     |
| Permanent TSB Group Holdings plc         | 204                    | -                      |
| Irish Bank Resolution Corporation (IBRC) | -                      | 36                     |
| Total                                    | 806                    | 93                     |

At 31 December 2012, €551 million (31 December 2011: €nil) of the AIB senior bonds and €204 million (31 December 2011: €nil) of the Permanent TSB Group Holdings plc senior bonds were guaranteed under the ELG scheme.

During the year ended 31 December 2011, the Group incurred an impairment charge of €16 million on a holding of Irish Life and Permanent (ILP) subordinated debt.

At 31 December 2012, the Group also had loans of €46 million to AIB (31 December 2011: €70 million) and €6 million to Permanent TSB Group Holdings plc (31 December 2011: €nil) which were included within loans and advances to banks.

At 31 December 2012, the Group held deposits from the National Treasury Management Agency (NTMA) of  $\in$ 1.3 billion (31 December 2011:  $\in$ nil). The maximum amount of these deposits during the period was  $\in$ 1.3 billion (31 December 2011:  $\in$ 3.2 billion). In addition, the Group held deposits from IBRC of  $\in$ 12.9 million (31 December 2011:  $\in$ 9 million) which were included within deposits from banks. These deposits were on normal commercial terms.

The Group also held a number of deposits from the State, its agencies and entities under its control or joint control, which are considered to be collectively significant, totalling c. $\in$ 0.9 billion (31 December 2011: c. $\in$ 1.1 billion).

# 56 Principal undertakings

The principal Group undertakings at 31 December 2012 were:

| Name   | Principal activity                                  | Country of<br>incorporation | Statutory<br>year end |
|--|---|-----------------------------|-----------------------|
| Bank of Ireland International Finance Limited <sup>1</sup> | International asset financing                       | Ireland                     | 31 December           |
| New Ireland Assurance Company plc                          | Life assurance and pensions                         | Ireland                     | 31 December           |
| Bank of Ireland Mortgage Bank1                             | Mortgage lending and<br>mortgage covered securities | Ireland                     | 31 December           |
| Bank of Ireland (UK) plc <sup>1</sup>                      | Retail financial services                           | England and Wales           | 31 December           |
| First Rate Exchange Services Holdings Limited <sup>2</sup> | Foreign exchange                                    | England and Wales           | 31 March              |
| ICS Building Society <sup>1</sup>                          | Building society                                    | Ireland                     | 31 December           |

<sup>1</sup> Direct subsidiary of The Governor and Company of the Bank of Ireland

<sup>2</sup> This entity is a joint venture with the UK Post Office, in which the Group holds 50% of the equity of the business.

All the Group undertakings are included in the consolidated accounts. Unless stated otherwise, the Group owns 100% of the equity of the principal Group undertakings and 100% of the voting shares of all these undertakings and in the case of ICS Building Society, 100% of the investment shares.

In presenting details of the principal subsidiary undertakings, the exemption permitted by Regulation 10 of the European Communities (Credit Institutions: Accounts) Regulations, 1992 has been availed of and the Bank will annex a full listing of Group undertakings to its annual return to the Companies Registration Office.

#### Bank of Ireland Mortgage Bank (BoIMB)

BolMB's principal activities are the issuance of Irish Residential mortgages and mortgage covered securities in accordance with the Asset Covered Securities (Amendment) Act 2007. Such loans may be made directly by the Bank or may be purchased from Bank of Ireland and other members of the Group or third parties.

At 31 December 2012, the total amount outstanding in respect of mortgage covered securities issued was €11.7 billion (31 December 2011: €12.2 billion). At 31 December 2012, the total amount of principal outstanding in the mortgage covered pool including mortgage assets and cash was €16.0 billion (31 December 2011: €19.6 billion).

BoIMB issues other debt securities under BoIMB's obligation to the Central Bank of Ireland within the terms of the Special Mortgage Backed Promissory Note (SMBPN) programme. At 31 December 2012, BoIMB had debt securities in issue to the value of €0.6 billion (31 December 2011: €nil).

#### Restrictions on the transfer of funds by subsidiaries

There are certain regulatory restrictions on the ability of subsidiaries to transfer funds to the parent company in the form of cash dividends, loans or advances. Subject to this, there are no further significant restrictions on any of the parent company's subsidiaries in paying dividends or repaying loans and advances. All regulated banking and insurance subsidiaries are required to maintain capital at levels agreed with the regulators; this may impact those subsidiaries' ability to make distributions.

# 57 Purchase of non-controlling interest

During 2012, the Group signed an agreement to enhance its strategic partnership with the UK Post Office. Prior to this transaction, the Group held 50.01% of the equity of Midasgrange Limited with the remaining 49.99% held by the UK Post Office. As a consequence of this agreement, the Group purchased this non-controlling interest for consideration of £6 million, of which £3 million was cash, recognising an increase of €39 million in retained earnings.

# 58 Other subsidiaries

The Group has a number of subsidiaries where it does not own more than half of the voting power in the company but which are consolidated. Details of these subsidiaries are listed below.

|   |   | 31 Decem                 | ber 2012                      | 31 Decer                 | nber 2011                     |
|---|---|--------------------------|-------------------------------|--------------------------|-------------------------------|
| Activity  | Company                                 | Gross assets<br>millions | Notes<br>in issue<br>millions | Gross assets<br>millions | Notes<br>in issue<br>millions |
| Acquiring mortgage loans and other financial  | Brunel <sup>1</sup>                     | Stg£2,279                | Stg£2,158                     | Stg£2,633                | Stg£2,470                     |
| assets and issuing mortgage-backed  | Bowbells plc <sup>2</sup>               | Stg£6,197                | Stg£4,172                     | Stg£7,170                | Stg£5,119                     |
| securities.   | Colston No 1 PLC <sup>2</sup>           | Stg£3,095                | Stg£2,509                     | Stg£3,509                | Stg£2,904                     |
|   | Colston No 2 PLC <sup>3</sup>           | -                        | -                             | Stg£1,996                | Stg£1,665                     |
|   | Colston No 4 PLC <sup>2</sup>           | Stg£1,638                | Stg£1,249                     | Stg£1,849                | Stg£1,476                     |
|   | Kildare Securities Limited <sup>4</sup> | €1,600                   | €1,547                        | €1,760                   | €1,647                        |
|   | Melepard CDO 1 Limited <sup>2</sup>     | €686                     | €686                          | €933                     | €933                          |
|   | Pirus Securities Limited <sup>3</sup>   | -                        | -                             | €1,977                   | €1,564                        |
| Acquiring other financial assets and issuing debt securities.   | Avondale Securities <sup>5</sup>        | €541                     | €250                          | €584                     | €293                          |
| Acquiring a pool of acquisition finance loans<br>assets which it has issued a series of loan<br>notes to finance. | Partholon CDO 1 plc <sup>6</sup>        | €179                     | €171                          | €247                     | €242                          |

The assets of these entities are consolidated in the Group's financial statements and are collateral for the obligations of the companies above. The creditors of these entities have no recourse to the Group.

<sup>1</sup> The Group holds Stg£571 million of the notes issued by this entity.

- <sup>2</sup> The Group holds all the notes issued by these entities. On 18 February 2013 Colston No 4 PLC was unwound.
- <sup>3</sup> Colston No 2 PLC and Pirus Securities Limited ceased operations and the notes were redeemed in full during the year ended 31 December 2012.
- <sup>4</sup> The Group holds €412 million of the notes issued by this entity.
- <sup>5</sup> The assets backing Avondale Securities' notes consists of future cash flows arising from a defined block of unit linked insurance and investment policies which are held on the balance sheet of a related group company, Bank of Ireland Life. At an interest rate of 1.82%, the present value of the defined block of policies is €541 million at 31 December 2012 and was €584 million at 31 December 2011.
- <sup>6</sup> The Group holds 25% of the subordinated loan notes. The Group also holds €9.3 million of A1 / AAA rated notes which it intends to hold until maturity. This investment is eliminated on consolidation.

|  |   |                          | nber 2012              | 31 Decer              | mber 2011              |
|--|---|--------------------------|------------------------|-----------------------|------------------------|
| Activity   | Company   | Gross assets<br>millions | Borrowings<br>millions | Gross assets millions | Borrowings<br>millions |
| Acquiring mortgage loans and other financial assets and guaranteeing mortgage-backed securities issued by Bank of Ireland. | Bank of Ireland Covered<br>Bonds LLP <sup>2</sup> | -                        | -                      | Stg£3,881             | Stg£2,701 <sup>1</sup> |

All the borrowings of Bank of Ireland Covered Bonds LLP have been advanced by other Group companies. Bank of Ireland Covered Bonds LLP programme was terminated during the year ended 31 December 2012.

# 59 Transferred financial assets

The Group has entered into a number of transactions which has resulted in the transfer of the ownership of financial assets. Such arrangements are securitisations and sale or repurchase agreements. The Group is exposed to substantially all risks and rewards including credit and market risk associated with the transferred assets.

| Categories  | Carrying<br>amount of<br>transferred<br>assets<br>€m | Carrying amount<br>of associated<br>liabilities<br>€m | Fair value<br>of transferred<br>assets<br>€m | Fair value<br>of associated<br>liabilities<br>€m | Net<br>fair value<br>position<br>€m |
|---|--|---|--|--|-------------------------------------|
| Securitisation  |  |   |  |  |                                     |
| Loans and receivables   |  |   |  |  |                                     |
| Residential mortgages book (Brunel SPE) - Including buybacks <sup>1</sup> | 1,602  | 1,945 <sup>3</sup>                                    | 1,424  | 1,744 <sup>3</sup>                               | (320)                               |
| Irish Residential Mortgages (Kildare SPE) ICS Group <sup>1</sup>          | 1,543  | 1,547   | 1,204  | 1,077  | 127                                 |
| Partholon CDO plc (corporate loans) <sup>1</sup>                          | 164  | 164   | 135  | 135  | -                                   |
| Sale and Repurchase   |  |   |  |  |                                     |
| Available for sale financial assets <sup>2</sup>                          | 6,296  | 5,887   | N/a  | N/a  | N/a                                 |
| ACS issuance  | 22   | 13  | N/a  | N/a  | N/a                                 |
| NAMA Senior bonds   | 4,428  | 4,452   | N/a  | N/a  | N/a                                 |

Description of the relationship between the transferred assets and the associated liabilities, including the restrictions on the entity's use of those assets:

<sup>1</sup> For each securitisation the relevant loan book / pool is ring-fenced whereby the cash flows associated with these assets can only be used to repay the related notes holders plus associated issuance fees / costs.

<sup>2</sup> Assets sold subject to repurchase agreements are retained on the balance sheet and reclassified as pledged assets when the transferee has the right by contract to sell or repledge the collateral; the counterparty liability is included in deposits by banks or customer accounts, as appropriate. The difference between the original sale price of the bonds and the repurchase price is the repo rate.

<sup>3</sup> Certain of the liabilities consist of debt securities issued in currencies other than that of the transferred assets. Changes in foreign exchange rates result in changes in both the carrying value and the fair value of the liabilities. The foreign exchange risk is hedged with the cross-currency swaps. N/a: Not applicable as arrangement has recourse to assets other than the transferred assets.

The Group has not entered into any agreements on the sale of assets that entail the Group's continuing involvement in derecognised financial assets.

# 60 Life assurance business

| Value of the In Force Asset   | 31 December 2012<br>€m | 31 December 2011<br>€m |
|---|------------------------|------------------------|
| At beginning of year  | 519                    | 538                    |
| Income statement movement in value of the in force asset (gross of tax) | (1)                    | (19)                   |
| At end of year  | 518                    | 519                    |

The Group recognises as an asset the value of the in force assurance business in respect of insurance contracts. The value of the in force asset, has been calculated in accordance with the achieved profits embedded value methodology in the Statement of Recommended Practice issued by the Association of British Insurers which came into force in 2002. The value of the in force asset, which is presented gross of attributable tax, represents the present value of future profits expected to arise from these contracts as at the balance sheet date. It is determined by projecting future surpluses and other cash flows arising from insurance contracts and discounting at an appropriate rate. The useful life of the asset is based on the length of the underlying individual policies upon which the asset is calculated. This useful life is expected to be 6.5 years as at 31 December 2012 (31 December 2011: 6.4 years).



# 60 Life assurance business (continued)

The key economic assumptions used in the calculation of the value of the in force business are set out below:

|                      | 31 December 2012 | 31 December 2011 |
|----------------------|------------------|------------------|
| Risk discount rate   | 6.6%             | 7.0%             |
| Unit growth rate     | 4.15%            | 4.75%            |
| Shareholder tax rate | 12.5%            | 12.5%            |

The process used in determining the key economic and experience assumptions is set out below:

| Risk discount rate:      | The risk discount rate is the rate used to discount the future surpluses that will arise on insurance business in the long term funds. The interest rates used to calculate policyholder liabilities are derived in accordance with the guidelines in the Insurance Regulations. Margins for risk are allowed for in the derived interest rates. In line with December 2011 the Euro Swap curve is used as a benchmark for an international mix of fixed interest assets as opposed to the previously used Irish Government benchmark bond. The risk discount rate applied to future cash flows at December 2012 is 6.6% (31 December 2011: 7%). |
|--------------------------|--|
| Unit growth rate:        | The unit growth rate is the assumed rate of return on the unit linked assets before taxation and management fees in future years. The growth rate reflects the mix of assets held. The unit growth assumption was decreased to 4.15% at 31 December 2012 (31 December 2011: 4.75%).  |
| Shareholder tax rate:    | The current rate of corporation tax is assumed to be maintained over the term of the business. Deferred tax is allowed for on the release of retained surplus in the life business.  |
| Mortality and morbidity: | Mortality and morbidity assumptions, which include allowances for improvements in longevity for annuitants, are set by reference to the Group's actual experience and / or relevant industry data.   |
| Persistency:             | Persistency rates refer to the rate of policy termination for insurance policies. These rates are based on historical experience and management's views on future experience.  |
| Maintenance expenses:    | Allowance is made for future policy costs by reference to current and expected future costs. Explicit allowance is made for future expense inflation.  |
|                          |  |

#### Sensitivities

The table below indicates the standalone impact of changes in the key assumptions on profit.

|  | 31 December 2012 | 31 December 2011 |
|--|------------------|------------------|
| 1% increase in risk discount rate      | (€30 million)    | (€24 million)    |
| 1% decrease in risk discount rate      | €33 million      | €11 million      |
| 10% improvement in mortality           | €2 million       | €6 million       |
| 10% deterioration in persistency       | (€15 million)    | (€14 million)    |
| 5% improvement in maintenance expenses | €8 million       | €7 million       |
| 1% increase in equity markets          | €1 million       | €2 million       |

While the table above shows the impact of an individual assumption change, a change in one assumption could impact on other assumptions due to the relationship between assumptions.



Governance

**Business Review** 

# 61 EU restructuring plan

The Group has agreed under its EU restructuring plan to dispose of New Ireland Assurance Company plc (NIAC) by 31 December 2013.

At 31 December 2012, NIAC did not meet the criteria to be classified as held for sale under IFRS 5, as an active programme to locate a buyer had not been launched, and the business was not actively marketed. If NIAC had been classified as held for sale, its assets and liabilities, which are consolidated on a line-by-line basis into the Group balance sheet on page 142, would have been summarised and presented on the Group balance sheet as single amounts for 'Assets Held for Sale' and 'Liabilities Held for sale' respectively. The assets and liabilities of NIAC which would have been classified as 'held for sale' as at 31 December 2012 are set out below.

#### New Ireland Assurance Company plc Balance sheet as at 31 December 2012

|   | 31 December 2012<br>€m |
|---|------------------------|
| Assets  |                        |
| Other financial assets at fair value through profit or loss | 9,315                  |
| Loans and advances to banks                                 | 3,100                  |
| Investment properties                                       | 771                    |
| Other assets  | 1,617                  |
| Total assets  | 14,803                 |
| Liabilities   |                        |
| Deposits from banks   | 336                    |
| Liabilities to customers under investment contracts         | 5,256                  |
| Insurance contract liabilities                              | 7,988                  |
| Other liabilities   | 328                    |
| Retirement benefit obligations                              | 79                     |
| Total liabilities   | 13,987                 |



# 62 Post balance sheet events

Notes to the consolidated financial statements

# **Convertible Contingent Capital Note 2016**

On 9 January 2013, the State sold its entire holding in the Convertible Contingent Capital Note 2016 to a diverse group of international institutional investors, thereby fixing all future cash coupon payments on the notes at 10% per annum (see note 40 and 55).

#### 2009 Preference Stock: Dividend

On 20 February 2013, the Group paid a cash dividend of €188.3 million (20 February 2012: €188.3 million) on the 2009 Preference Stock to the NPRFC.

#### Liquidation of Irish Bank Resolution Corporation (IBRC)

Following the announcement by the Irish Government in early February 2013 that it would liquidate the Irish Bank Resolution Corporation (IBRC), the Group's IBRC repo transaction was terminated by the Group on a no gain / no loss basis effective on 13 February 2013. The Group's wholesale funding was reduced on 13 February 2013 to reflect the cancellation of the funding required for the IBRC transaction resulting in no net impact on the Group's liquidity position.

#### **Eligible Liabilities Guarantee Scheme**

On 26 February 2013, the Minister for Finance announced that the Eligible Liabilities Guarantee (ELG) will be withdrawn from midnight 28 March 2013 for all participating banks. After this date no new liabilities will be guaranteed under the scheme.

# 63 Approval of financial statements

The Court of Directors approved the Consolidated and Bank financial statements on 1 March 2013.



# Bank Financial Statements

| Index                               | Page |
|-------------------------------------|------|
| Bank balance sheet                  | 270  |
| Bank statement of changes in equity | 271  |
| Bank cash flow statement            | 273  |

# Notes:

|      | Accounting policies and critical accounting estimates and judgements | 275 |
|------|--|-----|
| b A  |  |     |
|      | Auditors' remuneration (excluding VAT)                               | 275 |
| с Т  | Trading securities   | 276 |
| d D  | Derivative financial instruments                                     | 276 |
| e C  | Other financial assets at fair value through profit or loss          | 279 |
| f L  | oans and advances to banks   | 279 |
| g A  | Available for sale financial assets                                  | 280 |
| h N  | VAMA senior bonds  | 281 |
| i L  | oans and advances to customers                                       | 282 |
| j S  | Shares in Group undertakings   | 283 |
| k C  | Credit risk exposures  | 284 |
| l Ir | ntangible assets   | 287 |
| m F  | Property, plant and equipment  | 288 |
| n C  | Other assets   | 290 |
| o A  | Assets and liabilities classified as held for sale                   | 291 |
| рĽ   | Deposits from banks  | 291 |
| q C  | Customer accounts  | 292 |
| r D  | Debt securities in issue   | 292 |
| s C  | Other liabilities  | 292 |
| t F  | Provisions   | 293 |
| u S  | Subordinated liabilities   | 293 |
| v F  | Retirement benefit obligations                                       | 294 |
| w D  | Deferred tax   | 296 |
| x C  | Contingent liabilities and commitments                               | 297 |
| y C  | Capital stock  | 298 |
| z S  | Stock premium account  | 299 |
| aa L | .iquidity risk   | 299 |
| ab N | Aeasurement basis of financial assets and financial liabilities      | 301 |
| ac T | Fransferred financial assets   | 303 |
| ad F | air value of financial assets and financial liabilities              | 303 |
| ae C | Cash and cash equivalents  | 309 |
| af F | Related party transactions   | 309 |
|      |  |     |

# Bank balance sheet as at 31 December 2012

|   | Notes | 31 December 2012<br>€m | 31 December 2011<br>€m |
|---|-------|------------------------|------------------------|
| Assets  |       |                        |                        |
| Cash and balances at central banks                          |       | 651                    | 523                    |
| Items in the course of collection from other banks          |       | 211                    | 226                    |
| Trading securities  | С     | 143                    | 6                      |
| Derivative financial instruments                            | d     | 5,642                  | 5,999                  |
| Other financial assets at fair value through profit or loss | е     | 75                     | 49                     |
| Loans and advances to banks                                 | f     | 50,686                 | 62,766                 |
| Available for sale financial assets                         | g     | 15,154                 | 15,497                 |
| NAMA senior bonds   | h     | 4,428                  | 5,016                  |
| Loans and advances to customers                             | i     | 47,908                 | 61,435                 |
| Shares in Group undertakings                                | j     | 3,762                  | 3,491                  |
| Intangible assets   | I     | 298                    | 308                    |
| Property, plant and equipment                               | m     | 288                    | 288                    |
| Current tax assets  |       | 38                     | 36                     |
| Deferred tax assets   | W     | 1,390                  | 1,241                  |
| Other assets  | n     | 636                    | 708                    |
| Retirement benefit asset                                    | V     | -                      | 5                      |
| Assets classified as held for sale                          | 0     | -                      | 1,278                  |
| Total assets  |       | 131,310                | 158,872                |
| Equity and liabilities                                      |       |                        |                        |
| Deposits from banks   | р     | 57,316                 | 80,131                 |
| Customer accounts   | q     | 49,996                 | 48,699                 |
| Items in the course of transmission to other banks          | •     | 58                     | 100                    |
| Derivative financial instruments                            | d     | 5,656                  | 6,418                  |
| Debt securities in issue                                    | r     | 6,137                  | 8,620                  |
| Other liabilities   | S     | 1,175                  | 3,644                  |
| Provisions  | t     | 91                     | 36                     |
| Retirement benefit obligations                              | V     | 1,048                  | 358                    |
| Subordinated liabilities                                    | u     | 1,635                  | 1,386                  |
| Total liabilities   |       | 123,112                | 149,392                |
| Equity  |       |                        |                        |
| Capital stock   | У     | 2,452                  | 2,452                  |
| Stock premium account                                       | Z     | 1,200                  | 5,117                  |
| Retained earnings   |       | 4,392                  | 2,718                  |
| Other reserves  |       | 154                    | (807)                  |
| Stockholders' equity  |       | 8,198                  | 9,480                  |
| Total equity and liabilities                                |       | 131,310                | 158,872                |

Archie G Kane Governor

Patrick O'Sullivan Deputy Governor **Richie Boucher** Group Chief Executive Helen Nolan Group Secretary

Governor

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# Bank statement of changes in equity for the year ended 31 December 2012

|   | Year ended<br>31 December 2012<br>€m | Year ended<br>31 December 2011<br>€m |
|---|--------------------------------------|--------------------------------------|
| Capital Stock   |                                      |                                      |
| Balance at the beginning of the year  | 2,452                                | 1,210                                |
| Issue of ordinary stock   | -                                    | 1,242                                |
| Balance at the end of the year  | 2,452                                | 2,452                                |
| Stock premium account   |                                      |                                      |
| Balance at the beginning of the year  | 5,117                                | 3,920                                |
| Transfer to retained earnings (note z)  | (3,920)                              | (16)                                 |
| Transaction costs (note z)  | 3                                    | (118)                                |
| Premium on issue of ordinary stock  | -                                    | 1,331                                |
| Balance at the end of the year  | 1,200                                | 5,117                                |
| Retained earnings   |                                      |                                      |
| Balance at the beginning of the year  | 2,718                                | 2,594                                |
| (Loss) / profit for year attributable to stockholders                                 | (1,301)                              | 375                                  |
| Dividends on 2009 Preference stock and other preference equity interests paid in cash | (196)                                | (222)                                |
| (Loss) / profit retained  | (1,497)                              | 153                                  |
| Transfer from stock premium account (note z)  | 3,920                                | 16                                   |
| Net actuarial loss on defined benefit pension funds                                   | (746)                                | (88)                                 |
| Repurchase of capital note  | -                                    | 41                                   |
| Transfer from share based payments reserve  | -                                    | 5                                    |
| Transfer to revaluation reserve   | -                                    | (3)                                  |
| Other movements   | (3)                                  | -                                    |
| Balance at the end of the year  | 4,392                                | 2,718                                |
| Other Reserves:   |                                      |                                      |
| Available for sale reserve  |                                      |                                      |
| Balance at the beginning of the year  | (616)                                | (654)                                |
| Changes in fair value   | 869                                  | (5)                                  |
| Deferred tax on reserve movements   | (106)                                | (5)                                  |
| Transfer to income statement (pre tax)  |                                      |                                      |
| - Asset disposal  | (57)                                 | 28                                   |
| - Impairment  | 40                                   | 20                                   |
| Balance at the end of the year  | 130                                  | (616)                                |
| Cash flow hedge reserve   |                                      |                                      |
| Balance at the beginning of the year  | 92                                   | (231)                                |
| Changes in fair value   | 594                                  | (530)                                |
| Transfer to income statement (pre tax)  |                                      |                                      |
| - Net trading (expense) / income (foreign exchange)                                   | (473)                                | 732                                  |
| - Net interest income   | 53                                   | 156                                  |
| Deferred tax on reserve movements   | (27)                                 | (35)                                 |
| Balance at the end of the year  | 239                                  | 92                                   |



# Bank statement of changes in equity (continued)

|   | Year ended<br>31 December 2012<br>€m | Year ended<br>31 December 2011<br>€m |
|---|--------------------------------------|--------------------------------------|
| Foreign exchange reserve                |                                      |                                      |
| Balance at the beginning of the year    | (460)                                | (602)                                |
| Exchange adjustments during the year    | 69                                   | 142                                  |
| Balance at the end of the year          | (391)                                | (460)                                |
| Capital reserve                         |                                      |                                      |
| Balance at the beginning of the year    | 48                                   | 48                                   |
| Balance at the end of the year          | 48                                   | 48                                   |
| Share based payments reserve            |                                      |                                      |
| Balance at the beginning of the year    | 7                                    | 12                                   |
| Transfer to retained earnings           | -                                    | (5)                                  |
| Balance at the end of the year          | 7                                    | 7                                    |
| Revaluation reserve                     |                                      |                                      |
| Balance at the beginning of the year    | 6                                    | 9                                    |
| Revaluation of property                 | (2)                                  | (8)                                  |
| Deferred tax on revaluation of property | 1                                    | 2                                    |
| Transfer from retained earnings         | -                                    | 3                                    |
| Balance at the end of the year          | 5                                    | 6                                    |
| US\$150 million capital note            |                                      |                                      |
| Balance at the beginning of the year    | -                                    | 61                                   |
| Repurchase of capital note              | -                                    | (61)                                 |
| Balance at the end of the year          | -                                    | -                                    |
| Capital contribution                    |                                      |                                      |
| Balance at the beginning of the year    | 116                                  | -                                    |
| Contribution during the year            |                                      | 116                                  |
| Balance at the end of the year          | 116                                  | 116                                  |
| Total other reserves                    | 154                                  | (807)                                |
| Total stockholders' equity              | 8,198                                | 9,480                                |

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# Bank cash flow statement for the year ended 31 December 2012

|   | Year ended             | Year ended             |
|---|------------------------|------------------------|
| Notes   | 31 December 2012<br>€m | 31 December 2011<br>€m |
| Cash flows from operating activities  |                        |                        |
| (Loss) / profit before tax  | (1,506)                | 156                    |
| Dividends received from Group undertakings  | (203)                  | (146)                  |
| Depreciation and amortisation I, m  | 126                    | 117                    |
| Impairment charges on financial assets  | 1,075                  | 1,328                  |
| Loss on deleveraging of financial assets  | 339                    | -                      |
| Loss / (gain) on sale of assets to NAMA including associated costs                      | 1                      | (41)                   |
| Interest expense on subordinated liabilities  | 157                    | 166                    |
| Charge for retirement benefit obligation  | -                      | (2)                    |
| Gain on subordinated liability management exercises                                     | -                      | (1,208)                |
| Charges / (gains) arising on the movement in credit spreads on the Group's own debt and |                        |                        |
| deposits accounted for at 'fair value through profit or loss'                           | 297                    | (56)                   |
| Transfer of loans to subsidiary   | 328                    | 457                    |
| Charge on revaluation of property m   | 6                      | 11                     |
| Gain on Contingent Capital Note   | (79)                   | -                      |
| Gain on redemption of subordinated liabilities  | (16)                   | -                      |
| Other non-cash items  | 42                     | 96                     |
| Cash flows from operating activities before changes in operating assets and liabilities | 567                    | 878                    |
| Net change in items in the course of collection from other banks                        | (27)                   | (88)                   |
| Net change in trading securities  | (137)                  | 145                    |
| Net change in derivative financial instruments  | (333)                  | 946                    |
| Net change in other financial assets at fair value through profit or loss               | (26)                   | 45                     |
| Net change in loans and advances to banks   | 10,134                 | (4,389)                |
| Net change in loans and advances to customers   | 7,130                  | 6,095                  |
| Net change in other assets  | 642                    | 285                    |
| Net change in deposits from banks   | (22,815)               | (7,783)                |
| Net change in customer accounts   | 1,146                  | (1,972)                |
| Net change in debt securities in issue  | (2,592)                | (3,828)                |
| Net change in other liabilities   | (2,770)                | (204)                  |
| Effect of exchange translation and other adjustments                                    | (690)                  | (729)                  |
| Net cash flows from operating assets and liabilities                                    | (10,338)               | (11,477)               |



# Bank cash flow statement (continued)

|  |       | Year ended<br>31 December 2012 | Year ended<br>31 December 2011 |
|--|-------|--------------------------------|--------------------------------|
|  | Notes | €m                             | €m                             |
| (a) Investing activities   |       |                                |                                |
| Additions to available for sale financial assets                             | g     | (5,041)                        | (11,659)                       |
| Disposal / redemption of available for sale financial assets                 | g     | 6,532                          | 13,628                         |
| Net proceeds from disposal of loan portfolios                                |       | 6,650                          | 5,806                          |
| Dividends received from Group undertakings                                   |       | 203                            | 146                            |
| Additions to property, plant and equipment                                   | m     | (41) <sup>1</sup>              | (31)                           |
| Disposal of property, plant and equipment                                    | m     | 6                              | 5                              |
| Additions to intangible assets   | I     | (74)                           | (71)                           |
| Disposal of intangible assets  | I     | -                              | 2                              |
| Net increase in investment in subsidiaries                                   | j     | (233)                          | (501)                          |
| Cash flows from investing activities   |       | 8,002                          | 7,325                          |
|  |       |                                |                                |
| (b) Financing activities   |       |                                |                                |
| Proceeds from issue of new subordinated liabilities                          | u     | 250                            | -                              |
| Consideration paid in respect of redemption of subordinated liabilities      |       | (13)                           | -                              |
| Interest paid on subordinated liabilities                                    |       | (133)                          | (225)                          |
| Dividend paid on 2009 Preference stock and other preference equity interests |       | (196)                          | (222)                          |
| Consideration paid in respect of liability management exercises              |       | -                              | (592)                          |
| Net proceeds from Rights Issue   |       | -                              | 1,790                          |
| Net proceeds from Contingent Capital Note                                    |       | -                              | 985                            |
| Cash flows from financing activities   |       | (92)                           | 1,736                          |
| National flows from an untime activities hafe a towntion                     |       | (0.771)                        | (10,500)                       |
| Net cash flows from operating activities before taxation Tax refunded        |       | <b>(9,771)</b>                 | (10,599)                       |
|  |       | -                              |                                |
| Net cash flows from operating activities                                     |       | (9,766)<br>8,002               | (10,598)<br>7,325              |
| Investing activities (section a)   |       | ,                              | ,                              |
| Financing activities (section b)   |       | (92)                           | 1,736                          |
| Net change in cash and cash equivalents                                      | ae    | (1,856)<br>5,183               | ( <b>1,537</b> )<br>6.723      |
| Opening cash and cash equivalents  | de    | 0,100                          | - / -                          |
| Effect of exchange translation adjustments Closing cash and cash equivalents | ae    | 3,327                          | (3)<br>5,183                   |

Excludes €12 million of property, plant and equipment acquired under finance lease agreements (see note m).

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# Notes to the Bank financial statements

# a Accounting policies and critical accounting estimates and judgements

The Bank financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS) and IFRS Interpretations Committee (IFRIC) interpretations as adopted by the European Union (EU) and with those parts of the Companies Acts, 1963 to 2012 applicable to companies reporting under IFRS, with the European Communities (Credit Institutions: Accounts) Regulations 1992 and with the Asset Covered Securities Acts 2001 to 2007. The EU adopted version of IAS 39 Financial Instruments – Recognition and Measurement relaxes some of the hedge accounting rules in IAS 39 Financial Instruments – Recognition and Measurement. The Bank has not availed of this, hence these financial statements comply with both IFRS as adopted by the EU and IFRS as issued by the IASB.

The financial statements reflect the financial position of the Bank only and do not consolidate the results of any subsidiaries. The accounts are presented in euro millions except where otherwise indicated. The financial statements have been prepared under the historical cost convention, as modified to include the fair valuation of certain financial instruments and land and buildings. The accounting policies of the parent company are the same as those of the Group which are set out in the Group accounting policies section of the Annual Report on pages 149 to 171 where applicable. The Bank's investments in its subsidiaries are stated at cost less any impairment.

The preparation of financial statements in conformity with IFRS requires the use of estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Although these estimates are based on management's best knowledge of the amount, event or actions, actual results ultimately may differ from those estimates. A description of the critical estimates and judgements is set out on pages 172 to 174 of the Group's annual report.

#### Impairment review of shares in Group undertakings

The Bank reviews its shares in Group undertakings for impairment at each reporting date. Impairment testing involves the comparison of the carrying value of the investment with its recoverable amount. The recoverable amount is the higher of the investment's fair value or its value in use. Value in use is the present value of expected future cash flows from the investment. Fair value is the amount obtainable for the sale of the investment in an arm's length transaction between knowledgeable, willing parties. Impairment testing inherently involves a number of judgemental areas: the preparation of cash flow forecasts for periods that are beyond the normal requirements of management reporting; the assessment of the discount rate appropriate to the business; estimation of the fair value of the investment; and the valuation of the separable assets comprising the overall investment in the Group undertaking. The use of reasonably possible alternative assumptions would not impact the carrying value of the Bank's shares in Group undertakings. See note j for further information.

# b Auditors' remuneration (excluding VAT)

|  | Notes | Year ended<br>31 December 2012<br>€m | Year ended<br>31 December 2011<br>€m |
|--|-------|--------------------------------------|--------------------------------------|
| Audit and assurance services                     |       |                                      |                                      |
| Statutory audit                                  |       | 1.6                                  | 1.8                                  |
| Assurance services                               |       |                                      |                                      |
| - Assurance services relating to Capital Raising |       | -                                    | 1.8                                  |
| - Other assurance services                       | (i)   | 1.2                                  | 2.3                                  |
|  |       | 2.8                                  | 5.9                                  |
| Other services                                   |       |                                      |                                      |
| Taxation services                                |       | 0.1                                  | 0.1                                  |
| Other non-audit services                         |       | -                                    | -                                    |
| Auditors' remuneration                           |       | 2.9                                  | 6.0                                  |

The figures in the above table relate to fees paid to the Statutory Auditor, PricewaterhouseCoopers (PwC) Ireland. The Group Audit Committee has reviewed the level of fees and is satisfied that it has not affected the independence of the auditors.

(i) Other assurance services consist primarily of fees in connection with reporting to regulators, review of the interim financial statements, letters of comfort, review of compliance with Government Guarantee Schemes, reporting on Sarbanes-Oxley, reporting accountants' work and other accounting matters. For the year ended 31 December 2012, fees include €0.6 million in respect of transaction services relating to the securities repurchase transaction between the Bank and Irish Bank Resolution Corporation Limited (IBRC), see note 55 of the consolidated financial statements. Under the terms of the transaction agreement, costs reasonably incurred in relation to the transaction, including this fee, were recovered from IBRC.



# c Trading securities

|                          | 31 December 2012<br>€m | 31 December 2011<br>€m |
|--------------------------|------------------------|------------------------|
| Debt securities – listed | 143                    | 6                      |
| Trading securities       | 143                    | 6                      |

For the purpose of disclosure of credit risk exposures, trading securities are included within other financial instruments of €76.5 billion (31 December 2011: €89.8 billion) in note k.

# d Derivative financial instruments

Information on derivatives is outlined in note 22 to the consolidated financial statements.

The notional amounts and fair values of derivative instruments held by the Bank are set out in the following tables:

|  |                                  | Fair         | Values            |
|--|----------------------------------|--------------|-------------------|
| 31 December 2012                                       | Contract / notional amount<br>€m | Assets<br>€m | Liabilities<br>€m |
| Derivatives held for trading                           |                                  |              |                   |
| Foreign exchange derivatives                           |                                  |              |                   |
| Currency forwards                                      | 6,596                            | 69           | 35                |
| Currency swaps   | 553                              | 32           | 34                |
| Over the counter currency options                      | 392                              | 2            | 2                 |
| Total foreign exchange derivatives held for trading    | 7,541                            | 103          | 71                |
| Interest rate derivatives                              |                                  |              |                   |
| Interest rate swaps                                    | 131,870                          | 3,055        | 3,063             |
| Cross currency interest rate swaps                     | 5,171                            | 255          | 369               |
| Forward rate agreements                                | 2,003                            | -            | -                 |
| Over the counter interest rate options                 | 5,600                            | 95           | 85                |
| Total interest rate derivatives held for trading       | 144,644                          | 3,405        | 3,517             |
| Equity contracts and credit derivatives                |                                  |              |                   |
| Equity index-linked contracts held                     | 4,680                            | 171          | 45                |
| Equity conversion feature in Contingent Capital Note   | 1,000                            | 61           | -                 |
| Credit derivatives                                     | 17                               | -            | -                 |
| Total equity contracts and credit derivatives          | 5,697                            | 232          | 45                |
| Total derivative assets / liabilities held for trading | 157,882                          | 3,740        | 3,633             |
| Derivatives held for hedging                           |                                  |              |                   |
| Derivatives designated as fair value hedges            |                                  |              |                   |
| Interest rate swaps                                    | 18,198                           | 206          | 537               |
| Cross currency interest rate swaps                     | 465                              | 56           | 2                 |
| Total designated as fair value hedges                  | 18,663                           | 262          | 539               |
| Derivatives designated as cash flow hedges             |                                  |              |                   |
| Interest rate swaps                                    | 76,005                           | 1,581        | 1,227             |
| Cross currency interest rate swaps                     | 12,813                           | 58           | 257               |
| Currency forwards                                      | 15                               | 1            | -                 |
| Total designated as cash flow hedges                   | 88,833                           | 1,640        | 1,484             |
| Total derivative assets / liabilities held for hedging | 107,496                          | 1,902        | 2,023             |
| Total derivative assets / liabilities                  | 265,378                          | 5,642        | 5,656             |

Amounts include:

| [ | Due from / to Group undertakings |  |
|---|----------------------------------|--|
|   |                                  |  |

49,854

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Fair Values

#### Derivative financial instruments (continued) d

|  |                                  | Fair Values  |                   |
|--|----------------------------------|--------------|-------------------|
| 31 December 2011                                       | Contract / notional amount<br>€m | Assets<br>€m | Liabilities<br>€m |
| Derivatives held for trading                           |                                  |              |                   |
| Foreign exchange derivatives                           |                                  |              |                   |
| Currency forwards                                      | 10,439                           | 93           | 168               |
| Currency swaps   | 753                              | 36           | 50                |
| Over the counter currency options                      | 371                              | 3            | 3                 |
| Total foreign exchange derivatives held for trading    | 11,563                           | 132          | 221               |
| Interest rate derivatives                              |                                  |              |                   |
| Interest rate swaps                                    | 224,684                          | 3,278        | 3,309             |
| Cross currency interest rate swaps                     | 10,563                           | 454          | 598               |
| Forward rate agreements                                | 3,035                            | 3            | 2                 |
| Over the counter interest rate options                 | 5,443                            | 98           | 91                |
| Total interest rate derivatives held for trading       | 243,725                          | 3,833        | 4,000             |
| Equity contracts and credit derivatives                |                                  |              |                   |
| Equity index-linked contracts held                     | 5,125                            | 130          | 83                |
| Equity conversion feature in Contingent Capital Note   | 1,000                            | 84           | -                 |
| Credit derivatives                                     | 378                              | 2            | 2                 |
| Total derivative assets / liabilities held for trading | 261,791                          | 4,181        | 4,306             |
| Derivatives held for hedging                           |                                  |              |                   |
| Derivatives designated as fair value hedges            |                                  |              |                   |
| Interest rate swaps                                    | 15,763                           | 286          | 501               |
| Cross currency interest rate swaps                     | 732                              | 93           | 3                 |
| Total designated as fair value hedges                  | 16,495                           | 379          | 504               |
| Derivatives designated as cash flow hedges             |                                  |              |                   |
| Interest rate swaps                                    | 80,791                           | 1,369        | 1,288             |
| Cross currency interest rate swaps                     | 15,436                           | 69           | 320               |
| Currency forwards                                      | 19                               | 1            | -                 |
| Total designated as cash flow hedges                   | 96,246                           | 1,439        | 1,608             |
| Total derivative assets / liabilities held for hedging | 112,741                          | 1,818        | 2,112             |
| Total derivative assets / liabilities                  | 374,532                          | 5,999        | 6,418             |
| Amounts include:                                       |                                  |              |                   |
| Due from / to Group undertakings                       | 40,531                           | 59           | 424               |
|  |                                  |              |                   |

Derivatives classified as held for trading comprise derivatives entered into with trading intent as well as derivatives entered into with economic hedging intent to which the Bank does not apply hedge accounting. Derivatives classified as held for hedging in the table above comprise only those derivatives to which the Bank applies hedge accounting.

As set out in its risk management policy on page 55, the Bank uses netting arrangements and collateral agreements to reduce its exposure to credit losses. Of the derivative assets of €5.6 billion at 31 December 2012 (31 December 2011: €6 billion):

- €3.7 billion (31 December 2011: €3.9 billion) are available for offset against derivative liabilities under master netting arrangements. . These transactions do not meet the criteria under IAS 32 to enable the assets to be presented net of the liabilities; and
- €1.9 billion (31 December 2011: €2.1 billion) are not covered by master netting arrangements or relate to counterparties covered by master netting arrangements with whom a net asset position was held at the balance sheet date. At 31 December 2012 cash collateral of €0.8 billion (31 December 2011: €0.6 billion) was held against these assets and is reported within Deposits from banks (see note p).

Placements with other banks includes cash collateral of €1.7 billion (31 December 2011: €2.2 billion) placed with derivative counterparties in respect of the net derivative liability position of €1.7 billion (31 December 2011: €2.1 billion).

Bank of Ireland (S)

# d Derivative financial instruments (continued)

The Bank designates certain derivatives as hedging instruments in either fair value or cash flow hedge relationships.

#### Fair value hedges

Certain interest rate and cross currency interest rate derivatives are designated as hedging instruments. These are primarily used to reduce the interest rate and foreign exchange exposure on the Bank's fixed rate debt held and debt issued portfolios.

#### **Cash flow hedges**

The Bank designates certain interest rate and currency derivatives in cash flow hedge relationships in order to hedge the exposure to variability in future cash flows arising from floating rate assets and liabilities and from foreign currency assets. Movements in the cash flow hedge reserve are shown in the statement of changes in equity (page 271).

The years in which the hedged cash flows are expected to occur are shown in the table below.

| 31 December 2012               | Up to<br>1 year<br>€m | 1 to 2 years<br>€m | 2 to 5 years<br>€m | Over<br>5 years<br>€m | Total<br>€m |
|--------------------------------|-----------------------|--------------------|--------------------|-----------------------|-------------|
| Forecast receivable cash flows | 6,801                 | 4,937              | 1,757              | 545                   | 14,040      |
| Forecast payable cash flows    | (66)                  | (73)               | (230)              | (573)                 | (942)       |
|                                | Up to                 |                    |                    | Over                  |             |
| 31 December 2011               | 1 year<br>€m          | 1 to 2 years<br>€m | 2 to 5 years<br>€m | 5 years<br>€m         | Total<br>€m |
| Forecast receivable cash flows | 12,480                | 3,698              | 875                | 611                   | 17,664      |
| Forecast payable cash flows    | (219)                 | (198)              | (406)              | (710)                 | (1,533)     |

The hedged cash flows are expected to impact the income statement in the following years:

| 31 December 2012               | Up to<br>1 year<br>€m | 1 to 2 years<br>€m | 2 to 5 years<br>€m | Over<br>5 years<br>€m | Total<br>€m |
|--------------------------------|-----------------------|--------------------|--------------------|-----------------------|-------------|
| Forecast receivable cash flows | 13,024                | 128                | 364                | 524                   | 14,040      |
| Forecast payable cash flows    | (89)                  | (69)               | (225)              | (559)                 | (942)       |
|                                | Up to                 |                    |                    | Over                  |             |
| 31 December 2011               | 1 year<br>€m          | 1 to 2 years<br>€m | 2 to 5 years<br>€m | 5 years<br>€m         | Total<br>€m |
| Forecast receivable cash flows | 16,252                | 285                | 568                | 559                   | 17,664      |
| Forecast payable cash flows    | (277)                 | (174)              | (392)              | (690)                 | (1,533)     |

During the year ended 31 December 2012 and 31 December 2011 there were no forecast transactions to which the Bank has applied hedge accounting which were no longer expected to occur.



# e Other financial assets at fair value through profit or loss

|   | 31 December 2012<br>€m | 31 December 2011<br>€m |
|---|------------------------|------------------------|
| Loans and advances  | 75                     | 49                     |
| Other financial assets at fair value through profit or loss | 75                     | 49                     |

# f Loans and advances to banks

|   | 31 December 2012<br>€m | 31 December 2011<br>€m |
|---|------------------------|------------------------|
| Placements with other banks                   | 46,728                 | 60,887                 |
| Securities purchased with agreement to resell |                        |                        |
| - IBRC repo transaction                       | 3,060                  | -                      |
| - Other                                       | 332                    | 417                    |
| Mandatory deposits with central banks         | 185                    | 1,300                  |
| Funds placed with central banks               | 381                    | 162                    |
| Loans and advances to banks                   | 50,686                 | 62,766                 |
| Amounts include:                              |                        |                        |
| Due from Group undertakings                   | 43,761                 | 57,136                 |

Placements with other banks of €46.7 billion (31 December 2011: €60.9 billion) includes cash collateral of €1.7 billion (31 December 2011: €2.2 billion) placed with derivative counterparties in relation to net derivative liability positions (see note d).

The Bank has entered into transactions to purchase securities with agreement to resell and has accepted collateral that it is permitted to sell or repledge in the absence of default by the owner of the collateral. The fair value of this collateral at 31 December 2012 was €3,863 million (31 December 2011: €417 million).

In the year ended 31 December 2011 an amount of €1,012 million included within mandatory deposits with central banks relates to collateral in respect of notes in circulation. The Bank was authorised to issue bank notes in Northern Ireland under the Banking Act 2009. From 15 May 2012, under the Bank of Ireland (UK) plc Act 2012, that authority to issue bank notes and the liability for existing bank notes issued transferred from the Bank in Northern Ireland to the Bank of Ireland (UK) plc.

For the purpose of disclosure of credit risk exposures, loans and advances to banks are included within other financial instruments of €76.5 billion (31 December 2011: €89.8 billion) (see note k).

# g Available for sale financial assets

|                                     | 31 December 2012<br>€m | 31 December 2011<br>€m |
|-------------------------------------|------------------------|------------------------|
| Government bonds                    | 5,462                  | 4,269                  |
| Other debt securities               |                        |                        |
| - listed                            | 4,610                  | 4,909                  |
| - unlisted                          | 5,081                  | 6,319                  |
| Equity securities                   |                        |                        |
| - unlisted                          | 1                      | -                      |
| Available for sale financial assets | 15,154                 | 15,497                 |
| Amounts include:                    |                        |                        |
| Due from Group undertakings         | 4,715                  | 5,945                  |

At 31 December 2012, available for sale financial assets of €6.7 billion (31 December 2011: €7.8 billion) had been pledged to third parties in sale and repurchase agreements. The Bank has not derecognised any securities delivered in such sale and repurchase agreements.

Included within unlisted debt securities are subordinated bonds issued by NAMA with a fair value of €117 million (31 December 2011: €113 million) and a nominal value of €281 million (31 December 2011: €280 million). These bonds represented 5% of the nominal consideration received for assets sold to NAMA, with the remaining 95% received in the form of NAMA senior bonds (note h). The subordinated bonds are not guaranteed by the State, they are not marketable and the payment of interest and repayment of capital is dependent on the performance of NAMA. During the year ended 31 December 2012 and 31 December 2011, no interest was paid by NAMA on subordinated bonds. During the year ended 31 December 2012, the Bank incurred an impairment charge of €40 million on the NAMA subordinated bonds (year ended 31 December 2011: €nil).

The movement on available for sale financial assets is analysed as follows:

|   | 31 December 2012<br>€m | 31 December 2011<br>€m |
|---|------------------------|------------------------|
| At beginning of year                        | 15,497                 | 17,261                 |
| Revaluation, exchange and other adjustments | 1,027                  | 154                    |
| Additions                                   | 5,041                  | 11,659                 |
| Redemptions                                 | (1,291)                | (9,731)                |
| Sales                                       | (5,241)                | (3,897)                |
| Amortisation                                | 121                    | 51                     |
| At end of year                              | 15,154                 | 15,497                 |

During the year ended 31 March 2009, the Bank reclassified available for sale financial assets with a carrying amount and fair value of €38 million to loans and advances to customers as they were no longer considered to be traded in an active market. At the date of this reclassification, the effective interest rate on reclassified assets ranged from 4.75% to 5.75% with expected recoverable cash flows of €85 million. At the date of this reclassification, the Bank had the intention and ability to hold these assets for the foreseeable future or until maturity. No subsequent reclassifications from available for sale financial assets to loans and advances to customers have been made.



# g Available for sale financial assets (continued)

The table below sets out the carrying amounts and fair values of the reclassified assets:

|                                      | 31 December 2012       |                  | 31 Decemb              | ecember 2011     |  |
|--------------------------------------|------------------------|------------------|------------------------|------------------|--|
|                                      | Carrying amounts<br>€m | Fair Value<br>€m | Carrying amounts<br>€m | Fair Value<br>€m |  |
| AFS financial assets reclassified to |                        |                  |                        |                  |  |
| loans and advances to customers      | -                      | -                | 35                     | 48               |  |

Interest income of  $\notin 0.7$  million (year ended 31 December 2011:  $\notin 10$  million) and an impairment charge of  $\notin nil$  (year ended 31 December 2011:  $\notin nil$ ) have been recognised in the income statement for the year ended 31 December 2012 in relation to these assets. If the assets had not been reclassified a fair value profit of  $\notin 2$  million (year ended 31 December 2011:  $\notin 6$  million) would have been recognised and the impairment charge would have been  $\notin nil$  (year ended 31 December 2011:  $\notin 6$  million).

# h NAMA senior bonds

|                   | 31 December 2012<br>€m | 31 December 2011<br>€m |
|-------------------|------------------------|------------------------|
| NAMA senior bonds | 4,428                  | 5,016                  |

The Bank received as consideration for the assets transferred to NAMA a combination of Government guaranteed bonds (NAMA senior bonds) issued by NAMA (95% of the nominal consideration) and non-guaranteed subordinated bonds issued by NAMA (5% of nominal consideration).

At 31 December 2012 and 31 December 2011, all NAMA senior bonds had been pledged to Monetary Authorities in sale and repurchase agreements.

The interest rate on the NAMA senior bonds is six month Euribor, set semi-annually on 1 March and 1 September. The contractual maturity of these bonds is 1 March 2013. NAMA may, only with the consent of the Bank, settle the bonds by issuing new bonds with the same terms and conditions and a maturity date of up to 364 days.

During the year ended 31 December 2012, NAMA redeemed senior bonds held by the Bank with a nominal value of €615 million (31 December 2011: €221 million).

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Notes to the Bank financial statements

# Loans and advances to customers

|  | 31 December 2012<br>€m | 31 December 2011<br>€m |
|--|------------------------|------------------------|
| Loans and advances to customers  | 52,545                 | 65,223                 |
| Finance leases and hire purchase receivables (see below)                 | 500                    | 640                    |
|  | 53,045                 | 65,863                 |
| Less allowance for impairment charges on loans and advances to customers | (5,137)                | (4,428)                |
| Loans and advances to customers  | 47,908                 | 61,435                 |
| Amounts include:   |                        |                        |
| Due from Group undertakings  | 7,145                  | 11,635                 |

#### Finance leases and hire purchase receivables

Loans and advances to customers include finance leases and hire purchase receivables, which are analysed as follows:

|  | 31 December 2012<br>€m | 31 December 2011<br>€m |
|--|------------------------|------------------------|
| Gross investment in finance leases:                          |                        |                        |
| Not later than 1 year  | 288                    | 379                    |
| Later than 1 year and not later than 5 years                 | 263                    | 315                    |
| Later than 5 years   | -                      | 1                      |
|  | 551                    | 695                    |
| Unearned future finance income on finance leases             | (51)                   | (55)                   |
| Net investment in finance leases                             | 500                    | 640                    |
| The net investment in finance leases is analysed as follows: |                        |                        |
| Not later than 1 year  | 265                    | 371                    |
| Later than 1 year and not later than 5 years                 | 235                    | 268                    |
| Later than 5 years   | -                      | 1                      |
|  | 500                    | 640                    |

The Bank's material leasing arrangements include the provision of instalment credit and leasing finance for both consumer and business customers.



**Business Review** 

Governance

**Financial Statements** 

Other Information

# Shares in Group undertakings

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|                             | 31 December 2012<br>€m | 31 December 2011<br>€m |
|-----------------------------|------------------------|------------------------|
| At beginning of year        | 3,491                  | 2,839                  |
| Exchange adjustments        | 38                     | 29                     |
| Increase in investments     | 302                    | 931                    |
| Share redemption            | -                      | (302)                  |
| Disposal of investments     | (69)                   | (6)                    |
| At end of year              | 3,762                  | 3,491                  |
| Group undertakings of which |                        |                        |
| - Credit Institutions       | 2,922                  | 2,570                  |
| - Others                    | 840                    | 921                    |
|                             | 3,762                  | 3,491                  |

The Bank's Shares in Group Undertakings are reviewed if events or circumstances indicate that impairment may have occurred, by comparing the carrying value of each investment to its recoverable amount. An impairment charge arises if the carrying value exceeds the recoverable amount.

The recoverable amount of an asset is the higher of its fair value less costs to sell and its value in use, where the value in use is the present value of the future cash flows expected to be derived from the asset. The calculation of the recoverable amount for each cash generating unit is based upon a value in use calculation that discounts expected pre-tax cash flows at an interest rate appropriate to the cash generating unit. The determination of both require the exercise of judgement. The estimation of pre-tax cash flows is sensitive to the periods for which forecasted cash flows are available and to assumptions underpinning the sustainability of those cash flows. While forecasts are compared with actual performance and external economic data, expected cash flows reflect management's view of future performance. The values assigned to key assumptions reflect past experience, performance of the business to date and management judgement.

The recoverable amount calculations performed for the significant amount of shares in Group undertakings are sensitive to changes in the following key assumptions:

# Cash flow forecasts

Cash flow forecasts are based on internal management information for a period of up to five years, after which a long term growth rate appropriate for the business is applied (see below). The next five years' cash flows are consistent with approved plans for each business.

# Growth rates

Growth rates beyond five years are determined by reference to long-term economic growth rates, inflation projections or long term bond yields.

# Discount rate

The discount rates applied is the pre-tax weighted average cost of capital for the Bank increased to include a risk premium to reflect the specific risk profile of the cash generating unit to the extent that such risk is not already reflected in the forecast cash flows.

Certain elements within these cash flow forecasts are critical to the performance of the business. The impact of changes in these cash flows, growth rate and discount rate assumptions has been assessed in the review. No impairment was identified in the year ended 31 December 2012 (€nil year ended 31 December 2011).

# k Credit risk exposures

Details of the credit risk methodologies, including the weighted average indexed Loan to Value (LTV) for the mortgage loan book, are set out on pages 72 to 77. The majority of the Bank's mortgage loan book is in the UK.

#### Asset Quality - Loans and advances to customers

The tables and analysis below summarise the Bank's Loans and advances to customers over the following categories: 'neither past due nor impaired', 'past due but not impaired' and 'impaired'. Exposures are based on the gross amount before provisions for impairment.

| 31 December 2012<br>Risk profile of loans and advances to customers<br>(before impairment provision) | Residential<br>mortgages<br>€m | Non-<br>Property<br>SME and<br>corporate<br>€m | Property and<br>construction<br>€m | Consumer<br>€m | Total loans<br>and<br>advances to<br>customers<br>€m |
|--|--------------------------------|--|------------------------------------|----------------|--|
| High Quality   | 10,434                         | 2,999  | 815                                | 819            | 15,067   |
| Satisfactory Quality   | 47                             | 13,284   | 2,468                              | 449            | 16,248   |
| Acceptable Quality   | 123                            | 2,833  | 2,584                              | 27             | 5,567  |
| Lower Quality but not past due nor impaired  | -                              | 797  | 1,746                              | -              | 2,543  |
| Neither past due nor impaired  | 10,604                         | 19,913   | 7,613                              | 1,295          | 39,425   |
| Past due but not impaired  | 1,291                          | 230  | 418                                | 96             | 2,035  |
| Impaired   | 257                            | 3,700  | 7,397                              | 231            | 11,585   |
| Total  | 12,152                         | 23,843   | 15,428                             | 1,622          | 53,045   |

| 31 December 2011<br>Risk profile of loans and advances to customers<br>(before impairment provision) | Residential<br>mortgages<br>€m | Non-<br>Property<br>SME and<br>corporate<br>€m | Property and<br>construction<br>€m | Consumer<br>€m | Total loans<br>and<br>advances to<br>customers<br>€m |
|--|--------------------------------|--|------------------------------------|----------------|--|
| High Quality   | 16,399                         | 3,374  | 699                                | 925            | 21,397   |
| Satisfactory Quality   | 166                            | 18,073   | 3,056                              | 576            | 21,871   |
| Acceptable Quality   | 40                             | 2,857  | 3,290                              | 46             | 6,233  |
| Lower Quality but not past due nor impaired  | -                              | 1,468  | 2,146                              | -              | 3,614  |
| Neither past due nor impaired  | 16,605                         | 25,772   | 9,191                              | 1,547          | 53,115   |
| Past due but not impaired  | 1,357                          | 381  | 845                                | 118            | 2,701  |
| Impaired   | 142                            | 3,368  | 6,263                              | 274            | 10,047   |
| Total  | 18,104                         | 29,521   | 16,299                             | 1,939          | 65,863   |



# k Credit risk exposures (continued)

### 'Past due and / or impaired'

The tables below provide an aged analysis of loans and advances to customers 'past due and / or impaired' by asset classification.

| 31 December 2012<br>Loans and advances to customers<br>past due and / or impaired | Residential<br>mortgages<br>€m | Non-<br>Property<br>SME and<br>corporate<br>€m | Property and<br>construction<br>€m | Consumer<br>€m | Total loans<br>and<br>advances to<br>customers<br>€m |
|---|--------------------------------|--|------------------------------------|----------------|--|
| Past due up to 30 days  | 245                            | 171  | 186                                | 51             | 653  |
| Past due 31 - 60 days   | 544                            | 39   | 135                                | 30             | 748  |
| Past due 61 - 90 days   | 190                            | 20   | 97                                 | 15             | 322  |
|   | 979                            | 230  | 418                                | 96             | 1,723  |
| Past due more than 90 days but not impaired                                       | 312                            | -  | -                                  | -              | 312  |
| Impaired  | 257                            | 3,700  | 7,397                              | 231            | 11,585   |
| Defaulted Loans   | 569                            | 3,700  | 7,397                              | 231            | 11,897   |
| Total past due and / or impaired loans  | 1,548                          | 3,930  | 7,815                              | 327            | 13,620   |

| 31 December 2011<br>Loans and advances to customers<br>past due and / or impaired | Residential<br>mortgages<br>€m | Non-<br>Property<br>SME and<br>corporate<br>€m | Property and<br>construction<br>€m | Consumer<br>€m | Total loans<br>and<br>advances to<br>customers<br>€m |
|---|--------------------------------|--|------------------------------------|----------------|--|
| Past due up to 30 days  | 578                            | 251  | 437                                | 59             | 1,325  |
| Past due 31 - 60 days   | 232                            | 75   | 320                                | 41             | 668  |
| Past due 61 - 90 days   | 102                            | 55   | 88                                 | 18             | 263  |
|   | 912                            | 381  | 845                                | 118            | 2,256  |
| Past due more than 90 days but not impaired                                       | 445                            | -  | -                                  | -              | 445  |
| Impaired  | 142                            | 3,368  | 6,263                              | 274            | 10,047   |
| Defaulted Loans   | 587                            | 3,368  | 6,263                              | 274            | 10,492   |
| Total past due and / or impaired loans  | 1,499                          | 3,749  | 7,108                              | 392            | 12,748   |

Bank of Ireland 🛞

# k Credit risk exposures (continued)

| 31 December 2012                | Residential<br>mortgages<br>€m | Non-Property<br>SME and<br>corporate<br>€m | Property and<br>construction<br>€m | Consumer<br>€m | Total<br>€m |
|---------------------------------|--------------------------------|--|------------------------------------|----------------|-------------|
| Provision at 1 January 2012     | 98                             | 1,502                                      | 2,606                              | 222            | 4,428       |
| Exchange adjustments            | 1                              | 6  | 11                                 | -              | 18          |
| Charge against income statement | 20                             | 329  | 661                                | 30             | 1,040       |
| Amounts written off             | (20)                           | (292)                                      | (56)                               | (77)           | (445)       |
| Recoveries                      | 1                              | -  | (2)                                | 8              | 7           |
| Other movements                 | 2                              | 38   | 42                                 | 7              | 89          |
| Provision at 31 December 2012   | 102                            | 1,583                                      | 3,262                              | 190            | 5,137       |

| 31 December 2011                                | Residential<br>mortgages<br>€m | Non-Property<br>SME and<br>corporate<br>€m | Property and<br>construction<br>€m | Consumer<br>€m | Total<br>€m |
|---|--------------------------------|--|------------------------------------|----------------|-------------|
| Provision at 1 January 2011                     | 80                             | 1,211                                      | 2,031                              | 265            | 3,587       |
| Exchange adjustments                            | 2                              | 9  | 17                                 | -              | 28          |
| Charge against income statement                 | 40                             | 428  | 790                                | 50             | 1,308       |
| Recoveries                                      | -                              | (1)  | (2)                                | 6              | 3           |
| Amounts written off                             | (26)                           | (166)                                      | (85)                               | (107)          | (384)       |
| Release of provisions on sale of assets to NAMA | -                              | -  | (193)                              | -              | (193)       |
| Release of provision on loan book disposal      | -                              | 4  | (14)                               | -              | (10)        |
| Other movements                                 | 2                              | 17   | 62                                 | 8              | 89          |
| Provision at 31 December 2011                   | 98                             | 1,502                                      | 2,606                              | 222            | 4,428       |

### Asset quality: Other financial instruments

Other financial instruments include trading securities, derivative financial instruments, other financial instruments at fair value through profit or loss (excluding equity instruments), loans and advances to banks, available for sale financial assets (excluding equity instruments), NAMA senior bonds, interest receivable and any reinsurance assets. The table below sets out the Bank's exposure to Other financial instruments based on the gross amount before provisions for impairment.

Other financial instruments are rated using external ratings attributed to external agencies or are assigned an internal rating based on the Group's internal models, or a combination of both. Mappings to external ratings agencies in the table below are therefore indicative only.

| Asset quality:  |        | 31 December 2012 |        | 31 December 2011 |  |
|---|--------|------------------|--------|------------------|--|
| Other financial instruments with ratings equivalent to: | €m     | %                | €m     | %                |  |
| AAA to AA+  | 192    | -                | 4,270  | 5%               |  |
| AA to A-  | 9,422  | 12%              | 10,025 | 11%              |  |
| BBB+ to BBB-  | 64,419 | 85%              | 74,227 | 82%              |  |
| BB+ to BB-  | 1,879  | 3%               | 638    | 1%               |  |
| B+ to B-  | 322    | -                | 512    | 1%               |  |
| Lower than B-   | 309    | -                | 123    | -                |  |
| Total   | 76,543 | 100%             | 89,795 | 100%             |  |

| Amounts include:            |        |        |
|-----------------------------|--------|--------|
| Due from Group undertakings | 48,564 | 63,140 |

### Intangible assets I

|                                    | Computer<br>software<br>externally<br>purchased<br>€m | Computer<br>software<br>internally<br>generated<br>€m | Other<br>externally<br>purchased<br>intangible assets<br>€m | Total<br>intangible<br>assets<br>€m |
|------------------------------------|---|---|---|-------------------------------------|
| Cost                               |   |   |   |                                     |
| At 1 January 2012                  | 126   | 796   | 71  | 993                                 |
| Exchange adjustments               | 1   | 3   | 1   | 5                                   |
| Additions                          | -   | 68  | 6   | 74                                  |
| Disposals / write-offs             | (2)   | (11)  | -   | (13)                                |
| At 31 December 2012                | 125   | 856   | 78  | 1,059                               |
| Accumulated amortisation           |   |   |   |                                     |
| At 1 January 2012                  | (107)   | (549)   | (29)  | (685)                               |
| Exchange adjustments               | (1)   | (2)   | -   | (3)                                 |
| Disposals / write-offs             | 2   | 11  | -   | 13                                  |
| Charge for the year                | (7)   | (71)  | (8)   | (86)                                |
| At 31 December 2012                | (113)   | (611)   | (37)  | (761)                               |
| Net Book Value at 31 December 2012 | 12  | 245   | 41  | 298                                 |

|                                  | Computer<br>software<br>externally<br>purchased<br>€m | Computer<br>software<br>internally<br>generated<br>€m | Other<br>externally<br>purchased<br>intangible assets<br>€m | Total<br>intangible<br>assets<br>€m |
|----------------------------------|---|---|---|-------------------------------------|
| Cost                             |   |   |   |                                     |
| At 1 January 2011                | 136   | 719   | 69  | 924                                 |
| Exchange adjustments             | 1   | 4   | 1   | 6                                   |
| Reclassifications                | -   | 4   | -   | 4                                   |
| Transfer from Group undertakings | -   | 4   | -   | 4                                   |
| Additions                        | 1   | 67  | 1   | 69                                  |
| Disposals / write-offs           | (12)  | (2)   | -   | (14)                                |
| At 31 December 2011              | 126   | 796   | 71  | 993                                 |

### Accumulated amortisation

| At 1 January 2011                  | (108) | (477) | (27) | (612) |
|------------------------------------|-------|-------|------|-------|
| Exchange adjustments               | (1)   | (3)   | (1)  | (5)   |
| Transfer from Group undertakings   | -     | (2)   | -    | (2)   |
| Disposals / write-offs             | 10    | 2     | -    | 12    |
| Reversal of impairment             | -     | -     | 4    | 4     |
| Charge for the year                | (8)   | (69)  | (5)  | (82)  |
| At 31 December 2011                | (107) | (549) | (29) | (685) |
| Net Book Value at 31 December 2011 | 19    | 247   | 42   | 308   |



Bank of Ireland 🛞

# m Property, plant and equipment

|                                      | Freehold land<br>and buildings<br>and long<br>leaseholds<br>(held at fair value)<br>€m | Adaptations<br>(at cost)<br>€m | Computer<br>and other<br>equipment<br>(at cost)<br>€m | Finance<br>lease<br>assets<br>(at cost)<br>€m | Payments<br>on accounts<br>and assets in<br>the course of<br>construction<br>(at cost)<br>€m | Total<br>€m |
|--------------------------------------|--|--------------------------------|---|---|--|-------------|
| Cost or valuation                    |  |                                |   |   |  |             |
| At 1 January 2012                    | 108  | 154                            | 495   | 5   | 16   | 778         |
| Exchange adjustments                 | -  | 1                              | 3   | -   | -  | 4           |
| Additions                            | -  | -                              | 6   | 12  | 35   | 53          |
| Disposals / write-offs               | (4)  | (8)                            | (69)  | -   | -  | (81)        |
| Revaluation                          |  |                                |   |   |  |             |
| - Recognised in the income statement | (6)  | -                              | -   | -   | -  | (6)         |
| - Recognised in other                |  |                                |   |   |  |             |
| comprehensive income                 | (2)  | -                              | -   | -   | -  | (2)         |
| Reclassifications                    | -  | 21                             | 20  | -   | (41)   | -           |
| At 31 December 2012                  | 96   | 168                            | 455   | 17  | 10   | 746         |
| Accumulated depreciation             |  |                                |   |   |  |             |
| At 1 January 2012                    | -  | (90)                           | (397)   | (3)   | -  | (490)       |
| Exchange adjustments                 | -  | (1)                            | (2)   | -   | -  | (3)         |
| Disposals / write-offs               | -  | 8                              | 67  | -   | -  | 75          |
| Charge for the year                  | -  | (13)                           | (24)  | (3)   | -  | (40)        |
| At 31 December 2012                  | -  | (96)                           | (356)   | (6)   | -  | (458)       |
| Net book value at 31 December 2012   | 96   | 72                             | 99  | 11  | 10   | 288         |

Property, plant and equipment at 31 December 2012 held at fair value was  $\notin$ 96 million (31 December 2011:  $\notin$ 108 million). The historical cost of property, plant and equipment held at fair value at 31 December 2012 was  $\notin$ 81 million (31 December 2011:  $\notin$ 82 million). The net book value of property plant and equipment at 31 December 2012 held at cost less accumulated depreciation and impairment amounted to  $\notin$ 192 million (31 December 2011:  $\notin$ 180 million).



**Business Review** 

# m Property, plant and equipment (continued)

|                                      | Freehold land<br>and buildings<br>and long<br>leaseholds<br>(held at fair value)<br>€m | Adaptations<br>(at cost)<br>€m | Computer<br>and other<br>equipment<br>(at cost)<br>€m | Finance<br>lease<br>assets<br>(at cost)<br>€m | Payments<br>on accounts<br>and assets in<br>the course of<br>construction<br>(at cost)<br>€m | Total<br>€m |
|--------------------------------------|--|--------------------------------|---|---|--|-------------|
| Cost or valuation                    |  |                                |   |   |  |             |
| At 1 January 2011                    | 131  | 141                            | 515   | 7   | 18   | 812         |
| Exchange adjustments                 | -  | 1                              | 3   | -   | -  | 4           |
| Transfer from Group undertakings     | -  | -                              | 1   | -   | -  | 1           |
| Additions                            | -  | 1                              | 3   | 3   | 23   | 30          |
| Disposals / write-offs               | (4)  | (3)                            | (34)  | (5)   | -  | (46)        |
| Revaluation                          |  |                                |   |   |  |             |
| - Recognised in the income statement | (11)   | -                              | -   | -   | -  | (11)        |
| - Recognised in other                |  |                                |   |   |  |             |
| comprehensive income                 | (8)  | -                              | -   | -   | -  | (8)         |
| Reclassifications                    | -  | 14                             | 7   | _   | (25)   | (4)         |
| At 31 December 2011                  | 108  | 154                            | 495   | 5   | 16   | 778         |
| Accumulated depreciation             |  |                                |   |   |  |             |
| At 1 January 2011                    | -  | (79)                           | (406)   | (7)   | -  | (492)       |
| Exchange adjustments                 | -  | (1)                            | (3)   | -   | -  | (4)         |
| Disposals / write-offs               | -  | 3                              | 33  | 5   | -  | 41          |
| Reclassifications                    | -  | (2)                            | 2   | -   | -  | -           |
| Charge for the year                  | -  | (11)                           | (23)  | (1)   | -  | (35)        |
| At 31 December 2011                  | -  | (90)                           | (397)   | (3)   | -  | (490)       |
| Net book value at 31 December 2011   | 108  | 64                             | 98  | 2   | 16   | 288         |

### Property

A revaluation of Group property was carried out as at 31 December 2012. All freehold and long leasehold commercial properties were valued by Lisney as external valuers, with the exception of some select properties which were valued internally by the Bank's qualified surveyors. Lisney valuations were made on the basis of market value.

### Future capital expenditure

The table below shows future capital expenditure in relation to both property, plant and equipment and intangible assets.

|   | 31 December 2012<br>€m | 31 December 2011<br>€m |
|---|------------------------|------------------------|
| Future Capital Expenditure:                                   |                        |                        |
| - contracted but not provided for in the financial statements | 5                      | 22                     |
| - authorised by the Directors but not contracted              | 83                     | 52                     |

### **Operating leases**

The Bank leases a number of branch and office premises to carry out its business. The commercial leases typically are 25 to 35 year operating leases with 5 yearly rent reviews. The majority of the rent reviews are on an upwards only basis. Some leases also include break options. The Bank also holds a number of short term leases for less than 10 years and a number of long term leases at market rent with less than 110 years unexpired. On expiry of long term leases greater than 5 years the Bank has rights of renewal in the majority of the leases.



# m Property, plant and equipment (continued)

Minimum future rentals are the rentals payable under operating leases up to the next available break option where this exists or to expiry date of the lease. Both the required break option notice period and the amount of any penalty rent have been included in the amounts payable below.

The Bank has entered into a small number of sub-leases as lessor which represent properties and components of properties surplus to the Bank's own requirements.

Minimum future rentals under non-cancellable operating leases are as follows:

|  | Payable<br>31 December 2012<br>€m | Receivable<br>31 December 2012<br>€m | Payable<br>31 December 2011<br>€m | Receivable<br>31 December 2011<br>€m |
|--|-----------------------------------|--------------------------------------|-----------------------------------|--------------------------------------|
| Not later than 1 year                        | 61                                | 3                                    | 68                                | 4                                    |
| Later than 1 year and not later than 5 years | 218                               | 4                                    | 226                               | 5                                    |
| Later than 5 years                           | 453                               | 1                                    | 425                               | 1                                    |

Included in the operating lease rental receivable is an amount of €7 million in relation to sub-lease rental (31 December 2011: €8 million).

### **Finance leases**

The Bank leases computer equipment under finance lease agreements. The leases range from 1 to 5 years, contain no material contingent rents or restrictions imposed by lease agreements and contain standard terms of renewal.

|  |  | At 31 Decemb                       | er 2012   |  | At 31 December 2011                |   |  |  |
|--|--|------------------------------------|---|--|------------------------------------|---|--|--|
|  | Total<br>minimum<br>future<br>payments<br>€m | Future<br>finance<br>charges<br>€m | Present value<br>of finance<br>lease<br>commitments<br>€m | Total<br>minimum<br>future<br>payments<br>€m | Future<br>finance<br>charges<br>€m | Present value<br>of finance<br>lease<br>commitments<br>€m |  |  |
| Not later than 1 year                    | 3  | -                                  | 3   | 2  | (1)                                | 1   |  |  |
| Later than 1 year not later than 5 years | 9  | (1)                                | 8   | 2  | (1)                                | 1   |  |  |
| Later than 5 years                       | -  | -                                  | -   | -  | -                                  | -   |  |  |

The net carrying amount of the assets held under finance leases at 31 December 2012 was €11 million (31 December 2011: €2 million).

# n Other assets

|  | 31 December 2012<br>€m | 31 December 2011<br>€m |
|--|------------------------|------------------------|
| Interest receivable                                    | 416                    | 469                    |
| Sundry and other debtors                               | 127                    | 144                    |
| Accounts receivable and prepayments                    | 93                     | 95                     |
| Other assets   | 636                    | 708                    |
| Other assets are analysed as follows:<br>Within 1 year | 608                    | 708                    |
| After 1 year   | 28                     | -                      |
|  | 636                    | 708                    |



# o Assets and liabilities classified as held for sale

| Assets classified as held for sale | 31 December 2012<br>€m | 31 December 2011<br>€m |
|------------------------------------|------------------------|------------------------|
| UK Mortgage Loan Portfolio         | -                      | 802                    |
| Project Finance Loan Portfolio     | -                      | 476                    |
| Total                              | -                      | 1,278                  |

At 31 December 2012, the Bank did not have any assets and liabilities classified as held for sale (31 December 2011: €1.3 billion).

# p Deposits from banks

|   | 31 December 2012<br>€m | 31 December 2011<br>€m |
|---|------------------------|------------------------|
| Deposits from banks                           | 37,793                 | 50,414                 |
| Securities sold under agreement to repurchase | 19,307                 | 29,585                 |
| - Monetary Authorities                        |                        |                        |
| - IBRC repo transaction                       | 3,060                  | -                      |
| - Other                                       | 11,040                 | 22,530                 |
| - Private market repos                        | 5,207                  | 7,055                  |
| Other bank borrowings                         | 216                    | 132                    |
| Deposits by banks                             | 57,316                 | 80,131                 |
| Amounts include:                              |                        |                        |
| Due to Group undertakings                     | 36,661                 | 49,394                 |

At 31 December 2012, total drawings from Monetary Authorities amounted to €14 billion (net) (31 December 2011: €22 billion (net)). €11 billion is on a term funding basis, utilising the ECB's three year Long Term Refinancing Operation (LTRO). The LTRO matures in two tranches in January and February 2015. The Bank has an option, from February 2013, to repay these facilities at an earlier date.

Deposits from banks includes cash collateral of €0.8 billion (31 December 2011: €0.6 billion) received from derivative counterparties in relation to net derivative asset positions (see note d).

# q Customer accounts

|                                  | 31 December 2012<br>€m | 31 December 2011<br>€m |
|----------------------------------|------------------------|------------------------|
| Term deposits and other products | 24,439                 | 21,903                 |
| Demand deposits                  | 6,829                  | 7,846                  |
| Current accounts                 | 18,728                 | 18,950                 |
| Customer accounts                | 49,996                 | 48,699                 |
| Amounts include:                 |                        |                        |
| Due to Group undertakings        | 6,233                  | 7,196                  |

Deposit accounts where a period of notice is required to make a withdrawal are classified within term deposits and other products. An analysis of the contractual maturity profile of customer accounts is set out in note aa.

Term deposits and other products include a number of term accounts that contain easy access features. These allow the customer to access a portion or all of their deposit notwithstanding that this repayment could result in financial penalty being paid by the customer. For such accounts, the portion subject to the potential early access has been classified in the 'demand' category in the liquidity risk note (see pages 299 to 300).

At 31 December 2012, the Bank's largest 20 customer deposits amounted to 7% (31 December 2011: 4%) of customer accounts.

Included within Term deposits and other products is €1 billion relating to sale and repurchase agreements with financial institutions who do not hold a banking licence.

# r Debt securities in issue

|                                | 31 December 2012<br>€m | 31 December 2011<br>€m |
|--------------------------------|------------------------|------------------------|
| Bonds and medium term notes    | 6,107                  | 8,604                  |
| Other debt securities in issue | 30                     | 16                     |
| Debt securities in issue       | 6,137                  | 8,620                  |

# s Other liabilities

|  | 31 December 2012<br>€m | 31 December 2011<br>€m |
|--|------------------------|------------------------|
| Short positions in securities              | 76                     | 1,539                  |
| Notes in circulation                       | -                      | 971                    |
| Accrued interest payable                   | 725                    | 718                    |
| Sundry creditors                           | 98                     | 147                    |
| Accruals and deferred income               | 21                     | 10                     |
| Finance lease obligations                  | 11                     | 2                      |
| Other                                      | 244                    | 257                    |
| Other liabilities                          | 1,175                  | 3,644                  |
| Other liabilities are analysed as follows: |                        |                        |
| Within 1 year                              | 1,047                  | 3,644                  |
| After 1 year                               | 128                    | -                      |
|  | 1,175                  | 3,644                  |

The Bank was authorised to issue bank notes in Northern Ireland under the Banking Act 2009. As from 15 May 2012, under the Bank of Ireland (UK) plc Act 2012, that authority to issue bank notes and the liability for existing issued bank notes transferred from the Bank in Northern Ireland to the Bank of Ireland (UK) plc. (see note f).

# t Provisions

|   | Restructuring<br>€m | Onerous<br>contracts<br>€m | Legal<br>€m | Other<br>€m | Total<br>€m |
|---|---------------------|----------------------------|-------------|-------------|-------------|
| As at 1 January 2012                    | 3                   | 14                         | 15          | 4           | 36          |
| Charge to income statement              | 150                 | 3                          | -           | 11          | 164         |
| Utilised during the year                | (87)                | (3)                        | (14)        | (1)         | (105)       |
| Unused amounts reversed during the year | (1)                 | -                          | -           | (3)         | (4)         |
| As at 31 December 2012                  | 65                  | 14                         | 1           | 11          | 91          |

### Restructuring

During the year ended 31 December 2012, the Bank recognised provisions relating to a series of programmes and initiatives to reduce the number of people employed by the Bank primarily in areas affected by business change and lower activity levels. The Bank has recognised a charge of €150 million in relation to these restructuring programmes as plans were in place and appropriate communications had been made at year end (see note 12 of the consolidated financial statements).

It is expected that this provision will be used within the next two years.

### **Onerous contracts**

Partly as a result of the Bank's restructuring of its operations, the Bank is a lessee in a number of non-cancellable leases over properties that it no longer occupies. The present value of future lease payments on these properties, less any rental income receivable from sub-leasing, has been provided for.

This provision relates to leases on properties ranging between one and thirteen years. It is expected that €4 million of this provision will be used within the next twelve months.

### Legal

This provision relates to certain legal claims brought against the Bank by third parties. These provisions range between one and seven years.

### Other

It is expected that this provision will be used within the next twelve months.

# u Subordinated liabilities

|  | 31 December 2012<br>€m | 31 December 2011<br>€m |
|--|------------------------|------------------------|
| Undated loan capital   |                        |                        |
| Stg£75 million 133/8% Perpetual Subordinated Bonds             | 93                     | 91                     |
|  | 93                     | 91                     |
| Dated loan capital   |                        |                        |
| CAD\$400 million Fixed / Floating Rate Subordinated Notes 2015 | 64                     | 27                     |
| €1,000 million 10% Convertible Contingent Capital Notes 2016   | 986                    | 1,009                  |
| €600 million Subordinated Floating Rate Notes 2017             | 1                      | 1                      |
| €1,002 million 10% Fixed Rate Subordinated Notes 2020          | 239                    | 225                    |
| Stg£197 million 10% Fixed Rate Subordinated Notes 2020         | 2                      | 33                     |
| €250 million 10% Fixed Rates Subordinated notes 2022           | 250                    | -                      |
|  | 1,542                  | 1,295                  |
|  | 1,635                  | 1,386                  |

Further details on subordinated liabilities are contained in note 40 of the consolidated financial statements.



# v Retirement benefit obligations

The Bank operates a number of defined benefit and defined contribution schemes in Ireland and overseas. The defined benefit schemes are funded and the assets of the schemes are held in separate trustee administered funds. In determining the level of contributions required to be made to each scheme and the relevant charge to the income statement the Bank has been advised by independent actuaries, Towers Watson.

The most significant defined benefit scheme in the Bank is the Bank of Ireland Staff Pensions Fund (BSPF) which accounts for approximately 82% of the pension deficit on the Bank's balance sheet, further details of which are provided in the Group's retirement benefit note (see note 44).

### Pension Levy

The Irish Finance (No. 2) Act 2011 introduced a stamp duty levy of 0.6% on the market value of assets under management in Irish pension funds, for the years 2011 to 2014 (inclusive). The levy is based on scheme assets as at 30 June in each year, or as at the end of the preceding scheme financial year.

The net impact of the 2011 and 2012 pension levies on the income statement for the year ended 31 December 2012 is a reduction in the pension charge of €23 million.

The Bank has recognised a charge of €20 million in respect of the 2012 pension levy in its income statement for the year ended 31 December 2012, as the levy formed part of the Expected Return on Assets determined at the start of the year.

During 2012, the Bank and the Trustees of the Bank of Ireland Staff Pensions Fund (BSPF) agreed that in exchange for additional security for scheme members, the cost of the pension levies incurred to date would be borne by the relevant Republic of Ireland scheme members, in the form of adjustments to members' benefits. The additional security was provided by a charge over a portfolio of Bank assets with an initial value of €250 million (a contingent asset) which will remain in place until the scheme's current core liabilities satisfactorily meet the Minimum Funding Standard. The Bank has recognised a negative past service cost of €43 million in the income statement during the year ended 31 December 2012 in relation to these benefit adjustments.

| Defined benefit pension schemes | 31 December<br>2012<br>€m | 31 December<br>2011<br>€m | 31 December<br>2010<br>€m | 31 December<br>2009<br>€m |
|---------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Present value of obligations    | 5,829                     | 4,554                     | 4,106                     | 4,884                     |
| Scheme assets                   | 4,781                     | 4,201                     | 3,748                     | 3,410                     |
| Deficit within schemes          | 1,048                     | 353                       | 358                       | 1,474                     |

Expected employer and employee contributions for the year ended 31 December 2013 are €207 million and €12 million respectively.

### **Financial and Mortality Assumptions**

Financial and mortality assumptions used in deriving valuations of the Bank's defined benefit obligation are the same as those used in deriving the valuation of the Group's defined benefit obligation, see note 44 for further details.



# v Retirement benefit obligations (continued)

The expected long term rates of return on assets of the material defined benefit schemes on a combined basis for the years ended 31 December 2012 and 31 December 2011, and the market values of those assets as at 31 December 2012 and 31 December 2011, were as follows:

|  | Ex                 | 31 December 2012<br>Expected long term rates of return |           |                       |          | 31 December 2011<br>Expected long term rates of return |           |                       |  |
|--|--------------------|--|-----------|-----------------------|----------|--|-----------|-----------------------|--|
|  | Rol<br>%           | UK<br>%  | Fund<br>% | Market<br>Value<br>€m | Rol<br>% | UK<br>%  | Fund<br>% | Market<br>Value<br>€m |  |
| Equities   | 7.50               | 7.50   | 50.8      | 2,430                 | 7.25     | 8.00   | 52.9      | 2,221                 |  |
| Debt securities  | 4.33               | 3.81   | 39.9      | 1,906                 | 4.44     | 4.52   | 39.7      | 1,668                 |  |
| Property   | 6.00               | 6.00   | 4.9       | 237                   | 6.00     | 6.00   | 6.1       | 255                   |  |
| Cash and other   | 2.30               | 3.00   | 4.4       | 208                   | 2.60     | 4.10   | 1.3       | 57                    |  |
| Total market value of sche<br>Actuarial value of liabilities | s of funded scheme | es   |           | 4,781<br>(5,819)      |          |  |           | 4,201<br>(4,545)      |  |
| Aggregate deficit in funde<br>Unfunded schemes               | u schemes          |  |           | (1,038)               |          |  |           | (344)                 |  |
| Net defined benefit pension                                  | on deficit         |  |           | (1,048)               |          |  |           | (9)<br>(353)          |  |
| This is shown in the balan                                   | ce sheet as:       |  |           |                       |          |  |           |                       |  |
| Retirement benefit obligat                                   | ions               |  |           | 1,048                 |          |  |           | 358                   |  |
| Retirement benefit asset                                     |                    |  |           | -                     |          |  |           | (5)                   |  |
|  |                    |  |           | 1,048                 |          |  |           | 353                   |  |

The scheme assets have been valued on a bid basis.

The retirement benefit schemes' assets include Bank of Ireland stock amounting to €3 million (31 December 2011: €2 million) and property occupied by the Bank to the value of €24 million (31 December 2011: €24 million).

## Sensitivity analysis for each of the key assumptions used to measure the scheme liabilities at 31 December 2012.

| Factor                | Change in assumption | Bank Impact on<br>actuarial liabilities €m |
|-----------------------|----------------------|--|
| Discount rate         | 0.1% decrease        | 117  |
| Rate of Inflation     | 0.1% decrease        | (105)                                      |
| Rate of salary growth | 0.1% decrease        | (10)                                       |
| Life expectancy       | 1 year increase      | 153  |

While the table above shows the estimated impact of an individual assumption change, a change in one assumption could impact on other assumptions due to the relationship between assumptions.

### Notes to the Bank financial statements

# w Deferred tax assets

|  | 31 December 2012<br>€m | 31 December 2011<br>€m |
|--|------------------------|------------------------|
| The movement on the deferred tax account is as follows:                      |                        |                        |
| At beginning of year   | 1,241                  | 1,026                  |
| Income statement credit for year   | 158                    | 226                    |
| Available for sale financial assets – charge to other comprehensive income   | (106)                  | (5)                    |
| Cash flow hedges – charge to other comprehensive income                      | (27)                   | (35)                   |
| Revaluation / reclassification of property during year                       | 1                      | 2                      |
| Pensions   | 114                    | 15                     |
| Other movements  | 9                      | 12                     |
| At end of year   | 1,390                  | 1,241                  |
| Deferred tax assets and liabilities are attributable to the following items: |                        |                        |
| Deferred tax assets  |                        |                        |
| Pensions and other post-retirement benefits                                  | 146                    | 50                     |
| Provision for loan impairment  | 12                     | 12                     |
| Accelerated capital allowances on equipment used by the Bank                 | 16                     | -                      |
| Other temporary differences  | 7                      | 21                     |
| Cash flow hedge reserve  | -                      | 5                      |
| Available for sale reserve   | -                      | 83                     |
| Unutilised tax losses  | 1,279                  | 1,100                  |
| Deferred tax assets  | 1,460                  | 1,271                  |
| Deferred tax liabilities   |                        |                        |
| Accelerated capital charges on finance leases                                | (1)                    | (1)                    |
| Cash flow hedge reserve  | (22)                   | -                      |
| Available for sale reserve   | (23)                   | -                      |
| Property revaluation surplus   | (10)                   | (11)                   |
| Other temporary differences  | (14)                   | (18)                   |
| Deferred tax liabilities   | (70)                   | (30)                   |
| Represented on the balance sheet   | 1,390                  | 1,241                  |

The amount of the deferred tax asset expected to be recovered within one year is €6 million (31 December 2011: €21 million). None of the deferred tax liability is expected to be settled within one year (31 December 2011: €nil).

This deferred tax asset has been recognised on the basis that it is probable it will be recovered as the Directors are satisfied that it is probable that the Bank will have future taxable profits against which the deferred tax can be utilised to the extent it is not already reversed.

This note should be read in conjunction with note 43 to the consolidated financial statements.



# x Contingent liabilities and commitments

The tables below give the contract amounts of contingent liabilities and commitments. The maximum exposure to credit loss under contingent liabilities and commitments is the contractual amount of the instrument in the event of non-performance by the other party where all counter claims, collateral or security prove worthless.

|  | 31 December 2012<br>Contract<br>amount<br>€m | 31 December 2011<br>Contract<br>amount<br>€m |
|--|--|--|
| Contingent liabilities   |  |  |
| Acceptances and endorsements   | 9  | 10   |
| Guarantees and irrevocable letters of credit                                   | 598  | 726  |
| Other contingent liabilities   | 337  | 236  |
|  | 944  | 972  |
| Commitments  |  |  |
| Documentary credits and short term trade related transactions                  | 93   | 178  |
| Undrawn note issuance and revolving underwriting facilities                    | -  | 100  |
| Undrawn formal standby facilities, credit lines and other commitments to lend: |  |  |
| - revocable or irrevocable with original maturity of 1 year or less            | 8,606  | 9,276  |
| - irrevocable with original maturity of over 1 year                            | 2,234  | 2,931  |
|  | 10,933                                       | 12,485                                       |

In common with other banks, the Bank conducts business involving acceptances, performance bonds and indemnities. The majority of these facilities are offset by corresponding obligations of third parties.

An **acceptance** is an undertaking by a bank to pay a bill of exchange drawn on a customer. The Bank expects most acceptances to be presented, but reimbursement by the customer is normally immediate. **Endorsements** are residual liabilities of the Bank in respect of bills of exchange, which have been paid and subsequently rediscounted.

**Guarantees and letters of credit** are given as security to support the performance of a customer to third parties. As the Bank will only be required to meet these obligations in the event of the customer's default, the cash requirements of these instruments are expected to be considerably below their nominal amounts.

**Other contingent liabilities** primarily include performance bonds and are generally short term commitments to third parties which are not directly dependent on the customers' credit worthiness. The Bank is also party to legal, regulatory and other actions arising out of its normal business operations. In this context, the Group has received correspondence from certain parties considering taking legal action against the Group with respect to their participation in Tier 1 and Tier 2 security exchanges in June 2011. The Group considers that it has a robust defence to any such claims and will defend them vigorously, should they arise.

**Documentary credits** commit the Bank to make payments to third parties, on production of documents, which are usually reimbursed immediately by customers.

Commitments to lend are agreements to lend to a customer in the future, subject to certain conditions.

# y Capital stock

| Authorised  | 31 December 2012 | 31 December 2011 |
|---|------------------|------------------|
| Eur€  | €m               | €m               |
| 90 billion units of ordinary stock of €0.05 each                        | 4,500            | 4,500            |
| 228 billion units of deferred stock of €0.01 each                       | 2,280            | 2,280            |
| 100 million units of non-cumulative preference stock of €1.27 each      | 127              | 127              |
| 100 million units of undesignated preference stock of €0.25 each        | 25               | 25               |
| 3.5 billion units of non-cumulative 2009 Preference Stock of €0.01 each | 35               | 35               |
| Stg£  | £m               | £m               |
| 100 million units of non-cumulative preference stock of Stg£1 each      | 100              | 100              |
| 100 million units of undesignated preference stock of Stg£0.25 each     | 25               | 25               |
| US\$  | \$m              | \$m              |
| 8 million units of non-cumulative preference stock of US\$25 each       | 200              | 200              |
| 100 million units of undesignated preference stock of US\$0.25 each     | 25               | 25               |

| Allotted and fully paid  | 31 December 2012<br>€m | 31 December 2011<br>€m |
|--|------------------------|------------------------|
| 30.132 billion units of ordinary stock of €0.05 each               | 1,506                  | 1,506                  |
| 91.981 billion units of deferred stock of €0.01 each               | 920                    | 920                    |
| 22.0 million units of treasury stock of €0.05 each                 | 1                      | 1                      |
| 1.9 million units of non-cumulative preference stock of Stg£1 each | 3                      | 3                      |
| 3.0 million units of non-cumulative preference stock of €1.27 each | 4                      | 4                      |
| 1.837 billion units of non-cumulative 2009 Preference Stock        | 18                     | 18                     |
|  | 2,452                  | 2,452                  |

|   | Or                  | dinary Stock        | Treasury Stock      |                     |  |  |
|---|---------------------|---------------------|---------------------|---------------------|--|--|
| Movements in ordinary and treasury stock (units)    | 31 December<br>2012 | 31 December<br>2011 | 31 December<br>2012 | 31 December<br>2011 |  |  |
| At beginning of year                                | 30,132,505,842      | 5,299,413,620       | 22,008,690          | 22,008,690          |  |  |
| 2011 Capital Raise - Rights Issue                   | -                   | 19,077,889,032      | -                   | -                   |  |  |
| 2011 Capital Raise - liability management exercises | -                   | 5,755,203,190       | -                   | -                   |  |  |
| At end of year                                      | 30,132,505,842      | 30,132,505,842      | 22,008,690          | 22,008,690          |  |  |

For further information on Capital stock refer to note 46 of the consolidated financial statements.

Treasury stock in the table above represents units of ordinary stock which have been purchased by the Bank but not stock purchased by subsidiaries (including stock held by New Ireland Assurance Company plc on behalf of policyholders).

# z Stock premium account

|   | 31 December 2012<br>€m | 31 December 2011<br>€m |
|---|------------------------|------------------------|
| Stock premium account                                       |                        |                        |
| Balance at the beginning of the year                        | 5,117                  | 3,920                  |
| Reduction in stock premium transferred to retained earnings | (3,920)                | (16)                   |
| Transaction costs, net of tax                               | 3                      | (118)                  |
| Premium on issue of ordinary stock                          | -                      | 1,331                  |
| Balance at the end of the year                              | 1,200                  | 5,117                  |

On 15 November 2012, the High Court approved the application by the Bank for a reduction in the Stock premium account of €3,920 million. As a result, this amount has been transferred to retained earnings.

# aa Liquidity risk

The tables below summarise the maturity profile of the Bank's financial liabilities (excluding those arising on derivative financial instruments) at 31 December 2012 and 31 December 2011 based on contractual undiscounted repayment obligations. The Bank does not manage liquidity risk on the basis of contractual maturity. Instead the Bank manages liquidity risk based on expected cash flows.

Customer accounts include a number of term accounts that contain easy access features. These allow the customer to access a portion or all of their deposit notwithstanding that this repayment could result in financial penalty being paid by the customer. For such accounts, the portion subject to the potential early access has been classified in the 'demand' category in the table below.

The balances will not agree directly to the consolidated balance sheet as the table incorporates all cash flows, on an undiscounted basis, related to both principal and interest payments.

| As at 31 December 2012                          | Demand | Up to 3      | 3-12         | 1-5         | Over 5      | Tatal       |
|---|--------|--------------|--------------|-------------|-------------|-------------|
| Contractual Maturity                            | €m     | months<br>€m | months<br>€m | years<br>€m | years<br>€m | Total<br>€m |
| Deposits from banks                             | 15,244 | 7,086        | 8,723        | 9,478       | 3,031       | 43,562      |
| Drawings from Monetary Authorities (gross)      | -      | 20           | 62           | 11,123      | -           | 11,205      |
| Drawings from Monetary Authorities (gross) IBRC | -      | 3,060        | -            | -           | -           | 3,060       |
| Customer accounts                               | 35,467 | 7,958        | 4,342        | 2,412       | 140         | 50,319      |
| Debt securities in issue                        | -      | 549          | 2,305        | 3,435       | 406         | 6,695       |
| Subordinated liabilities                        | -      | 21           | 134          | 1,581       | 702         | 2,438       |
| Contingent liabilities                          | 944    | -            | -            | -           | -           | 944         |
| Commitments                                     | 8,699  | -            | -            | 2,234       | -           | 10,933      |
| Total   | 60,354 | 18,694       | 15,566       | 30,263      | 4,279       | 129,156     |

| As at 31 December 2011                     | Demand       | Up to 3      | 3-12         | 1-5         | Over 5      | <b>T</b>    |
|--|--------------|--------------|--------------|-------------|-------------|-------------|
| Contractual Maturity                       | Demand<br>€m | months<br>€m | months<br>€m | years<br>€m | years<br>€m | Total<br>€m |
| Deposits from banks                        | 10,665       | 22,621       | 10,839       | 11,279      | 3,585       | 58,989      |
| Drawings from Monetary Authorities (gross) | 430          | 14,657       | -            | 7,705       | -           | 22,792      |
| Customer accounts                          | 38,876       | 6,293        | 2,348        | 1,235       | 258         | 49,010      |
| Debt securities in issue                   | -            | 2,121        | 720          | 6,439       | 375         | 9,655       |
| Subordinated liabilities                   | -            | 24           | 101          | 1,573       | 331         | 2,029       |
| Contingent liabilities                     | 972          | -            | -            | -           | -           | 972         |
| Commitments                                | 9,554        | -            | -            | 2,931       | -           | 12,485      |
| Total                                      | 60,497       | 45,716       | 14,008       | 31,162      | 4,549       | 155,932     |



299

# aa Liquidity risk (continued)

The table below summarises the maturity profile of the Bank's derivative liabilities. The Bank manages liquidity risk based on expected cash flows, therefore the undiscounted cash flows payable on derivatives liabilities held with hedging intent are classified according to their contractual maturity, while derivatives held with trading intent have been included at fair value in the 'demand' time bucket.

| As at 31 December 2012                           | Demand | Up to 3<br>months | 3-12<br>months | 1-5         | Over 5      | Total    |
|--|--------|-------------------|----------------|-------------|-------------|----------|
| Derivative financial instruments                 | €m     | €m                | €m             | years<br>€m | years<br>€m | €m       |
| Derivatives held with hedging intent             |        |                   |                |             |             |          |
| Gross settled derivative liabilities - outflows  | -      | 3,356             | 1,383          | 6,176       | 236         | 11,151   |
| Gross settled derivative liabilities - inflows   | -      | (3,281)           | (1,231)        | (5,896)     | (206)       | (10,614) |
| Gross settled derivative liabilities - net flows | -      | 75                | 152            | 280         | 30          | 537      |
| Net settled derivative liabilities               | -      | 174               | 710            | 1,858       | 375         | 3,117    |
| Total derivatives held with hedging intent       | -      | 249               | 862            | 2,138       | 405         | 3,654    |
| Derivative liabilities held with trading intent  | 1,508  | -                 | -              | -           | -           | 1,508    |
| Total derivative cash flows                      | 1,508  | 249               | 862            | 2,138       | 405         | 5,162    |

| As at 31 December 2011<br>Derivative financial instruments | Demand<br>€m | Up to 3<br>months<br>€m | 3-12<br>months<br>€m | 1-5<br>years<br>€m | Over 5<br>years<br>€m | Total<br>€m |
|--|--------------|-------------------------|----------------------|--------------------|-----------------------|-------------|
| Derivatives held with hedging intent                       |              |                         |                      |                    |                       |             |
| Gross settled derivative liabilities - outflows            | -            | 3,031                   | 8,359                | 6,498              | 371                   | 18,259      |
| Gross settled derivative liabilities - inflows             | -            | (2,977)                 | (7,991)              | (6,049)            | (321)                 | (17,338)    |
| Gross settled derivative liabilities - net flows           | -            | 54                      | 368                  | 449                | 50                    | 921         |
| Net settled derivative liabilities                         | -            | 179                     | 710                  | 1,936              | 335                   | 3,160       |
| Total derivatives held with hedging intent                 | -            | 233                     | 1,078                | 2,385              | 385                   | 4,081       |
| Derivative liabilities held with trading intent            | 1,970        | -                       | -                    | -                  | -                     | 1,970       |
| Total derivative cash flows                                | 1,970        | 233                     | 1,078                | 2,385              | 385                   | 6,051       |
|  |              |                         |                      |                    |                       |             |



# **Business Review**

Governance

# ab Measurement basis of financial assets and financial liabilities

The table below analyses the carrying amounts of the financial assets and financial liabilities by accounting treatment and by balance sheet heading.

|   | At fair value At fair value through Other<br>through profit or loss Comprehensive income (OCI) |                           |   |                             |   |   |             |
|---|--|---------------------------|---|-----------------------------|---|---|-------------|
| 31 December 2012  | Derivatives<br>designated<br>as fair value<br>hedging<br>instruments<br>€m                     | Held for<br>trading<br>€m | Designated<br>upon initial<br>recognition<br>€m | Available for<br>sale<br>€m | Cash flow<br>hedge<br>derivatives<br>€m | Loans and<br>advances<br>/ Held at<br>amortised<br>cost<br>€m | Total<br>€m |
| Financial assets  |  |                           |   |                             |   |   |             |
| Cash and balances at central banks                          | -  | -                         | -   | -                           | -                                       | 651   | 651         |
| Items in the course of collection<br>from other banks       | -  | _                         | -   | -                           | -                                       | 211   | 211         |
| Trading securities  | -  | 143                       | -   | -                           | -                                       | -   | 143         |
| Derivative financial instruments                            | 262  | 3,740                     | -   | -                           | 1,640                                   | -   | 5,642       |
| Other financial assets at fair value through profit or loss | -  | -                         | 75  | -                           | -                                       | -   | 75          |
| Loans and advances to banks                                 | -  | -                         | -   | -                           | -                                       | 50,686  | 50,686      |
| Available for sale financial assets                         | -  | -                         | -   | 15,154                      | -                                       | -   | 15,154      |
| NAMA senior bonds   | -  | -                         | -   | -                           | -                                       | 4,428   | 4,428       |
| Loans and advances to customers                             | -  | -                         | -   | -                           | -                                       | 47,908  | 47,908      |
| Total financial assets                                      | 262  | 3,883                     | 75  | 15,154                      | 1,640                                   | 103,884   | 124,898     |
| Financial liabilities                                       |  |                           |   |                             |   |   |             |
| Deposits from banks   | -  | -                         | 216   | -                           | -                                       | 57,100  | 57,316      |
| Customer accounts   | -  | -                         | 1,432   | -                           | -                                       | 48,564  | 49,996      |
| Items in the course of transmission to other banks          | -  | _                         | _   | _                           | -                                       | 58  | 58          |
| Derivative financial instruments                            | 539  | 3,633                     | -   | -                           | 1,484                                   | -   | 5,656       |
| Debt securities in issue                                    | -  | -                         | 521   | -                           | -                                       | 5,616   | 6,137       |
| Other short positions <sup>1</sup>                          | -  | 76                        | -   | -                           | -                                       | -   | 76          |
| Subordinated liabilities                                    | -  | -                         | 64  | -                           | -                                       | 1,571   | 1,635       |
| Total financial liabilities                                 | 539  | 3,709                     | 2,233   | -                           | 1,484                                   | 112,909   | 120,874     |

<sup>1</sup> Included within other liabilities on the Bank's balance sheet.

# ab Measurement basis of financial assets and financial liabilities (continued)

The table below analyses the carrying amounts of the financial assets and financial liabilities by accounting treatment and by balance sheet heading.

|   |  | At fair value through profit or |   | At fair value t<br>Comprehensiv |   |   |             |
|---|--|---------------------------------|---|---------------------------------|---|---|-------------|
| 31 December 2011  | Derivatives<br>designated<br>as fair value<br>hedging<br>instruments<br>€m | Held for<br>trading<br>€m       | Designated<br>upon initial<br>recognition<br>€m | Available for<br>sale<br>€m     | Cash flow<br>hedge<br>derivatives<br>€m | Loans and<br>advances<br>/ Held at<br>amortised<br>cost<br>€m | Total<br>€m |
| Financial assets  |  |                                 |   |                                 |   |   |             |
| Cash and balances at central banks                          | -  | -                               | -   | -                               | -                                       | 523   | 523         |
| Items in the course of collection from other banks          | -  | -                               | _   | -                               | -                                       | 226   | 226         |
| Trading securities  | -  | 6                               | -   | -                               | -                                       | -   | 6           |
| Derivative financial instruments                            | 379  | 4,181                           | -   | -                               | 1,439                                   | -   | 5,999       |
| Other financial assets at fair value through profit or loss | -  | -                               | 49  | -                               | -                                       | -   | 49          |
| Loans and advances to banks                                 | -  | -                               | -   | -                               | -                                       | 62,766  | 62,766      |
| Available for sale financial assets                         | -  | -                               | -   | 15,497                          | _                                       | -   | 15,497      |
| NAMA senior bonds   | -  | -                               | -   | -                               | -                                       | 5,016   | 5,016       |
| Loans and advances to customers                             | -  | -                               | -   | -                               | -                                       | 61,435  | 61,435      |
| Other assets classified as held for sale                    | -  | -                               | -   | -                               | -                                       | 1,278   | 1,278       |
| Total financial assets                                      | 379  | 4,187                           | 49  | 15,497                          | 1,439                                   | 131,244   | 152,795     |
| Financial liabilities                                       |  |                                 |   |                                 |   |   |             |
| Deposits from banks   | -  | -                               | 132   | -                               | -                                       | 79,999  | 80,131      |
| Customer accounts   | -  | -                               | 2,826   | -                               | -                                       | 45,873  | 48,699      |
| Items in the course of transmission to other banks          | -  | -                               | -   | -                               | -                                       | 100   | 100         |
| Derivative financial instruments                            | 504  | 4,306                           | -   | -                               | 1,608                                   | -   | 6,418       |
| Debt securities in issue                                    | -  | -                               | 457   | -                               | -                                       | 8,163   | 8,620       |
| Other short positions <sup>1</sup>                          | -  | 1,539                           | -   | -                               | -                                       | -   | 1,539       |
| Subordinated liabilities                                    | -  | -                               | 27  | -                               | -                                       | 1,359   | 1,386       |
| Total financial liabilities                                 | 504  | 5,845                           | 3,442   | -                               | 1,608                                   | 135,494   | 146,893     |

<sup>1</sup> Included within other liabilities on the Bank's balance sheet.



### Transferred financial assets ac

The Bank has entered into a number of transactions which has resulted in the transfer of the ownership of financial assets. Such arrangements are securitisations and sale or repurchase agreements. The Bank is exposed to substantially all risks and rewards including credit and market risk associated with the transferred assets.

| Categories  | Carrying<br>amount of<br>transferred<br>assets<br>€m | Carrying amount<br>of associated<br>liabilities<br>€m | Fair value<br>of transferred<br>assets<br>€m | Fair value<br>of associated<br>liabilities<br>€m | Net<br>fair value<br>position<br>€m |
|---|--|---|--|--|-------------------------------------|
| Securitisation  |  |   |  |  |                                     |
| Loans and receivables   |  |   |  |  |                                     |
| Residential mortgage book (Colston 1) <sup>1</sup>                        | 3,577  | 3,577   | 3,090  | 3,090  | -                                   |
| Residential mortgage book (Colston 4 - PLUK / BIHM) <sup>1</sup>          | 1,801  | 1,801   | 1,598  | 1,598  | -                                   |
| Residential mortgages book (Brunel SPE) - Including buybacks <sup>1</sup> | 1,602  | 1,945 <sup>3</sup>                                    | 1,424  | 1,744 <sup>3</sup>                               | (320)                               |
| Partholon CDO plc (corporate loans) <sup>1</sup>                          | 164  | 164   | 135  | 135  | -                                   |
| Other financial assets CMBS (Melepard) <sup>1</sup>                       | 686  | 686   | N/a  | N/a  | N/a                                 |
| Sale and Repurchase   |  |   |  |  |                                     |
| Available for sale financial assets <sup>2</sup>                          | 6,221  | 5,818   | N/a  | N/a  | N/a                                 |
| ACS issuance  | 4,715  | 4,001   | N/a  | N/a  | N/a                                 |
| NAMA bonds  | 4,428  | 4,452   | N/a  | N/a  | N/a                                 |

Description of the relationship between the transferred assets and the associated liabilities, including the restrictions on the entity's use of those assets:

For each securitisation the relevant loan book / pool is ring-fenced whereby the cash flows associated with these assets can only be used to repay the related notes holders plus associated issuance fees / costs

Assets sold subject to repurchase agreements are retained on the balance sheet and reclassified as pledged assets when the transferee has the right by contract to sell or repledge the collateral; the counterparty liability is included in deposits by banks or customer accounts, as appropriate. The difference between the original sale price of the bonds and the repurchase price is the repo rate.

Certain of the liabilities consist of debt securities issued in currencies other than that of the transferred assets. Changes in foreign exchange rates result in changes in both the carrying value and the fair value of the liabilities. The foreign exchange risk is hedged with the cross-currency swaps.

N/a: Not applicable as arrangement has recourse to assets other than the transferred assets

The Bank has not entered into any agreements on the sale of assets that entail the Bank's continuing involvement in derecognised financial assets.

### Fair values of financial assets and financial liabilities ad

## Fair value hierarchy

The following tables show, for the Bank's financial assets and financial liabilities that are recognised and subsequently measured at fair value, their classification within a three-level fair value hierarchy.

Level 1 comprises financial assets and financial liabilities valued using quoted market prices in active markets. An active market is one in which transactions occur with sufficient volume and frequency to provide pricing information on an on-going basis.

Level 2 comprises financial assets and financial liabilities valued using techniques based significantly on observable market data.

Level 3 comprises financial assets and financial liabilities valued using techniques where the impact of the unobservable market data is significant in determining the fair value of the instrument. Unobservable market data is not readily available in an active market due to market illiquidity or complexity of the product. These inputs are generally determined based on observable inputs of a similar nature, historic observations on the level of the input or analytical techniques.

Other Information

# ad Fair values of financial assets and financial liabilities

| 31 December 2012                         | Level 1<br>€m | Level 2<br>€m | Level 3<br>€m | Total<br>€m |
|--|---------------|---------------|---------------|-------------|
| Financial assets held at fair value      |               |               |               |             |
| Trading securities                       | 143           | -             | -             | 143         |
| Derivative financial instruments         | -             | 5,133         | 509           | 5,642       |
| Other financial assets at FVTPL          | -             | 75            | -             | 75          |
| AFS financial assets                     | 14,727        | 257           | 170           | 15,154      |
|  | 14,870        | 5,465         | 679           | 21,014      |
| As a % of fair value assets              | 71%           | 26%           | 3%            | 100%        |
| Financial liabilities held at fair value |               |               |               |             |
| Deposits from banks                      | -             | 216           | -             | 216         |
| Customer accounts                        | -             | 1,420         | 12            | 1,432       |
| Derivative financial instruments         | -             | 5,609         | 47            | 5,656       |
| Debt securities in issue                 | -             | -             | 521           | 521         |
| Other short positions <sup>1</sup>       | 76            | -             | -             | 76          |
| Subordinated liabilities                 | -             | -             | 64            | 64          |
|  | 76            | 7,245         | 644           | 7,965       |
| As a % of fair value liabilities         | 1%            | 91%           | 8%            | 100%        |

| 31 December 2011   | Level 1<br>€m        | Level 2<br>€m  | Level 3<br>€m  | Total<br>€m                    |
|--|----------------------|----------------|----------------|--------------------------------|
| Financial assets held at fair value  |                      |                |                |                                |
| Trading securities   | 6                    | -              | -              | 6                              |
| Derivative financial instruments   | -                    | 5,468          | 531            | 5,999                          |
| Other financial assets at FVTPL  | -                    | 49             | -              | 49                             |
| AFS financial assets   | 15,074               | 307            | 116            | 15,497                         |
|  | 15,080               | 5,824          | 647            | 21,551                         |
| As a % of fair value assets  | 70%                  | 27%            | 3%             | 100%                           |
|  |                      |                |                |                                |
| Financial liabilities held at fair value   |                      |                |                |                                |
| Financial liabilities held at fair value<br>Deposits from banks  | -                    | 132            | -              | 132                            |
| Deposits from banks  | -                    | 132<br>2,815   | - 11           | 132<br>2,826                   |
| Deposits from banks<br>Customer accounts   |                      |                | -<br>11<br>50  |                                |
| Deposits from banks<br>Customer accounts<br>Derivative financial instruments   | -                    | 2,815          |                | 2,826                          |
| Deposits from banks<br>Customer accounts<br>Derivative financial instruments<br>Debt securities in issue                                       | -                    | 2,815<br>6,368 | 50             | 2,826<br>6,418                 |
| Deposits from banks<br>Customer accounts<br>Derivative financial instruments<br>Debt securities in issue<br>Other short positions <sup>1</sup> | -                    | 2,815<br>6,368 | 50<br>457      | 2,826<br>6,418<br>457          |
|  | -<br>-<br>-<br>1,539 | 2,815<br>6,368 | 50<br>457<br>- | 2,826<br>6,418<br>457<br>1,539 |

<sup>1</sup> Included within other liabilities on the Bank's balance sheet.



# ad Fair values of financial assets and financial liabilities (continued)

| Movements | in | level | 3 | assets |
|-----------|----|-------|---|--------|
|           |    |       | - |        |

| 31 December 2012  | Derivative<br>financial<br>instruments<br>€m | Available for<br>sale financial<br>assets<br>€m | Total<br>€m |
|---|--|---|-------------|
| Opening balance   | 531  | 116   | 647         |
| Exchange adjustment   | 7  | -   | 7           |
| Total gains or losses in:                                   |  |   |             |
| - Profit or loss  | (6)  | 16  | 10          |
| - Other Comprehensive income                                | -  | (12)  | (12)        |
| Additions   | 34   | 49  | 83          |
| Disposals   | -  | -   | -           |
| Redemptions   | (37)   | -   | (37)        |
| Transfers out of level 3                                    |  |   |             |
| - from level 3 to level 2                                   | (78)   | -   | (78)        |
| Transfers into level 3                                      |  |   |             |
| - from level 2 to level 3                                   | 58   | -   | 58          |
| Closing balance   | 509  | 169   | 678         |
| Total gains for the year included in profit or loss         |  |   |             |
| for assets held in level 3 at the end of the reporting year | 168  | -   | 168         |
| Other transfers   |  |   |             |
| - from level 1 to level 2                                   | -  | -   | -           |
| - from level 2 to level 1                                   | -  | -   | -           |

The transfer from level 3 to level 2 arose as result of the availability of observable market prices at 31 December 2012 which were unavailable at 31 December 2011 or as a result of unobservable inputs becoming less significant to the fair value measurement of these assets.

The transfer from level 2 to level 3 arose as a result of the unobservable inputs becoming significant to the fair value measurement of these assets.



# ad Fair values of financial assets and financial liabilities (continued)

### Movements in level 3 assets

|  | Derivative<br>financial<br>instruments | Derivatives<br>held for sale<br>to NAMA | Available for<br>sale financial<br>assets | Total |
|--|--|---|---|-------|
| 31 December 2011   | €m                                     | €m                                      | €m  | €m    |
| Opening balance  | 32                                     | 7                                       | 106                                       | 145   |
| Total gains or losses in:                                      |  |   |   |       |
| - Profit or loss   | 11                                     | -                                       | (2)                                       | 9     |
| - Other Comprehensive income                                   | -                                      | -                                       | 4   | 4     |
| Additions  | 91                                     | -                                       | 10  | 101   |
| Disposals  | -                                      | (7)                                     | (2)                                       | (9)   |
| Redemptions  | -                                      | -                                       | (4)                                       | (4)   |
| Transfers into level 3   |  |   |   |       |
| - from level 2 to level 3                                      | 403                                    | -                                       | 4   | 407   |
| Transfers out of level 3                                       |  |   |   |       |
| - from level 3 to level 2                                      | (6)                                    | -                                       | -   | (6)   |
| Closing balance  | 531                                    | -                                       | 116                                       | 647   |
| Total gains / (losses) for the year included in profit or loss |  |   |   |       |
| for assets held in level 3 at the end of the reporting year    | 280                                    | -                                       | -   | 280   |
| Other transfers  |  |   |   |       |
| - from level 1 to level 2                                      | -                                      | -                                       | -   | -     |
| - from level 2 to level 1                                      | -                                      | -                                       | -   | -     |

The transfer from level 2 to level 3 arose as a result of the unobservable inputs becoming significant to their fair value measurement.

The transfer from level 3 to level 2 arose as result of unobservable inputs becoming less significant to the fair value measurement of these assets.



# ad Fair values of financial assets and financial liabilities (continued)

### Movements in level 3 liabilities

| 31 December 2012   | Customers<br>accounts<br>€m | Derivative<br>financial<br>instruments<br>€m | Debt<br>securities<br>in issue<br>€m | Subordinated<br>liabilities<br>€m | Total<br>€m |
|--|-----------------------------|--|--------------------------------------|-----------------------------------|-------------|
| Opening balance  | 11                          | 50   | 457                                  | 27                                | 545         |
| Exchange adjustments   | -                           | -  | -                                    | 1                                 | 1           |
| Total gains or losses in:                                      |                             |  |                                      |                                   |             |
| - Profit or loss   | 1                           | -  | 90                                   | 36                                | 127         |
| Additions  | -                           | 7  | -                                    | -                                 | 7           |
| Redemptions and maturities                                     | -                           | (12)   | (26)                                 | -                                 | (38)        |
| Transfers out of level 3                                       |                             |  |                                      |                                   |             |
| - from level 3 to level 2                                      | -                           | (2)  | -                                    | -                                 | (2)         |
| Transfers into level 3   |                             |  |                                      |                                   |             |
| - from level 2 to level 3                                      | -                           | 4  | -                                    | -                                 | 4           |
| Closing balance  | 12                          | 47   | 521                                  | 64                                | 644         |
| Total gains / (losses) for the year included in profit or loss |                             |  |                                      |                                   |             |
| for liabilities held at the end of the reporting year          | (1)                         | 5  | (105)                                | -                                 | (101)       |

The transfer from level 3 to level 2 arose as a result of the ability to obtain observable market prices at 31 December 2012 which were unavailable at 31 December 2011.

The transfer from level 2 to level 3 arose as a result of the unobservable inputs becoming significant to the fair value measurement of these assets.

### Movements in level 3 liabilities

| 31 December 2011   | Customers<br>accounts<br>€m | Derivative<br>financial<br>instruments<br>€m | Debt<br>securities<br>in issue<br>€m | Subordinated<br>liabilities<br>€m | Total<br>€m |
|--|-----------------------------|--|--------------------------------------|-----------------------------------|-------------|
| Opening balance  | 42                          | 27   | 545                                  | 83                                | 697         |
| Exchange adjustments   | -                           | -  | (3)                                  | (2)                               | (5)         |
| Total gains or losses in:                                      |                             |  |                                      |                                   |             |
| - Profit or loss   | -                           | (3)  | (4)                                  | (10)                              | (17)        |
| Additions  | -                           | 9  | -                                    | -                                 | 9           |
| Redemptions and maturities                                     | -                           | (4)  | (81)                                 | (44)                              | (129)       |
| Transfers out of level 3                                       |                             |  |                                      |                                   |             |
| - from level 3 to level 2                                      | (35)                        | -  | -                                    | -                                 | (35)        |
| Transfers into level 3   |                             |  |                                      |                                   |             |
| - from level 2 to level 3                                      | 4                           | 21   | -                                    | -                                 | 25          |
| Closing balance  | 11                          | 50   | 457                                  | 27                                | 545         |
| Total gains / (losses) for the year included in profit or loss |                             |  |                                      |                                   |             |
| for liabilities held at the end of the reporting year          | (5)                         | 31   | 4                                    | -                                 | 30          |

The transfer from level 3 to level 2 arose as a result of the ability to obtain observable market prices at 31 December 2011 which were unavailable at 31 December 2010.

The transfer from level 2 to level 3 arose as a result of the unobservable inputs becoming significant to the fair value measurement of these assets.



### Fair values of financial assets and financial liabilities (continued) ad

The carrying amount and the fair value of the Bank's financial assets and financial liabilities as at 31 December 2012 and 31 December 2011 are set out in the table below.

|  | 31 Decem                 | ber 2012             | 31 Decem                 | ber 2011             |
|--|--------------------------|----------------------|--------------------------|----------------------|
|  | Carrying<br>amount<br>€m | Fair<br>values<br>€m | Carrying<br>amount<br>€m | Fair<br>values<br>€m |
| Financial instruments held for trading                                   |                          |                      |                          |                      |
| Debt securities <sup>1</sup>   | 143                      | 143                  | 6                        | 6                    |
| Derivative financial instruments - trading                               |                          |                      |                          |                      |
| Foreign exchange contracts <sup>1</sup>                                  | 32                       | 32                   | (89)                     | (89)                 |
| Interest rate contracts <sup>1</sup>                                     | (113)                    | (113)                | (167)                    | (167)                |
| Equity and commodity contracts <sup>1</sup>                              | 187                      | 187                  | 131                      | 131                  |
|  |                          |                      |                          |                      |
| Non-trading financial instruments  |                          |                      |                          |                      |
| Assets   |                          |                      |                          |                      |
| Cash and balances at central banks1                                      | 651                      | 651                  | 523                      | 523                  |
| Items in the course of collection from other banks <sup>1</sup>          | 211                      | 211                  | 226                      | 226                  |
| Loans and advances to banks  | 50,686                   | 50,695               | 62,766 <sup>2</sup>      | 62,701               |
| Loans and advances to customers  | 47,908                   | 43,124               | 62,713                   | 55,018               |
| Available for sale financial assets <sup>1</sup>                         | 15,154                   | 15,154               | 15,497                   | 15,497               |
| NAMA senior bonds  | 4,428                    | 4,467                | 5,016                    | 5,055                |
| Other financial assets at fair value through profit or loss <sup>1</sup> | 75                       | 75                   | 49                       | 49                   |
| Liabilities  |                          |                      |                          |                      |
| Deposits from banks  | 57,316                   | 57,343               | 80,131                   | 80,131               |
| Customer accounts  | 49,996                   | 50,074               | 48,699                   | 48,699               |
| Items in the course of transmission to other banks <sup>1</sup>          | 58                       | 58                   | 100                      | 100                  |
| Debt securities in issue   | 6,137                    | 6,232                | 8,620                    | 7,540                |
| Short position in securities <sup>1</sup>                                | 76                       | 76                   | 1,539                    | 1,539                |
| Subordinated liabilities   | 1,635                    | 1,617                | 1,386                    | 1,119                |
| Derivative financial instruments - hedging                               |                          |                      |                          |                      |
| Interest rate contracts and foreign exchange contracts <sup>1</sup>      | (121)                    | (121)                | (293)                    | (293)                |

The fair value of these financial instruments is equal to the carrying value. These instruments are either carried at market value or have minimal credit losses and are

either short term in nature or repriced frequently. Includes assets classified as held for sale. There were no assets classified as held for sale at 31 December 2012.

This note should be read in conjunction with note 51 to the consolidated financial statements.



### ae Cash and cash equivalents

For the purposes of the cash flow statement, cash and cash equivalents comprise the following balances:

|   | 31 December 2012<br>€m | 31 December 2011<br>€m |
|---|------------------------|------------------------|
| Cash and balances at central banks  | 651                    | 523                    |
| Loans and advances to banks (with an original maturity of less than 3 months) | 2,676                  | 4,660                  |
| Cash and cash equivalents   | 3,327                  | 5,183                  |

Cash and balances at central banks is made up as follows:

| Cash and balances at central banks | Year ended<br>31 December 2012<br>€m | Year ended<br>31 December 2011<br>€m |
|------------------------------------|--------------------------------------|--------------------------------------|
| United Kingdom (Bank of England)   | 221                                  | 22                                   |
| United States (Federal Reserve)    | 128                                  | 194                                  |
| Other (cash holdings)              | 302                                  | 307                                  |
| Total                              | 651                                  | 523                                  |

# af Related party transactions

The Bank is a corporation established in Ireland in 1783 under Royal Charter with a primary listing on the Irish Stock Exchange and a premium listing on the London Stock Exchange.

In the US the Bank's ordinary stock is traded on the New York Stock Exchange in the form of American Depository Shares (ADSs). The Bank implemented a ratio change with respect to its American Depository Receipt (ADR) programme, effective from 14 October 2011, where the ratio changed from one ADS representing four units of ordinary stock (1:4), to one ADS representing 40 units of ordinary stock (1:40). Following this change, each ADS represents the right to receive 40 units of ordinary stock and evidenced by American Depository Receipts (ADRs).

A number of banking transactions are entered into between the Bank and its subsidiaries in the normal course of business. These include loans, deposits and foreign currency transactions; the volumes outstanding at the year end are set out in notes f, g, j, p and q of the Bank financial statements.

During the year the Bank sold a portfolio of mortgage assets to Bank of Ireland (UK) plc for €4.4 billion / £3.5 billion.

Further information is shown in note 54 to the consolidated financial statements.



**Financial Statements** 

Other Information

## ag Other

(a) These financial statements are financial statements of the Bank only and are prepared in accordance with the Companies Act 1963 section 148 (1).

(b) The Bank is domiciled in Ireland.

(c) The Bank has given a letter of comfort to the regulatory authority of the Isle of Man in respect of its banking subsidiary Bank of Ireland (IOM) Limited for the protection of the depositors of that subsidiary.

(d) The Bank has provided a guarantee under Section 17 of the Companies (Amendment) Act, 1986 for the following companies:

Tustin Limited, Hill Wilson Secretarial Limited, Bank of Ireland Insurance Services Limited, Bank of Ireland Asset Management (US) Limited, Bank of Ireland Car Loans Limited, Bank of Ireland Commercial Finance Limited, Bank of Ireland International Finance Limited, Bushfield Leasing Limited, Clonvern Limited, Edendork Leasing Limited, First Rate Enterprises Limited, Florenville Limited, IBI Corporate Finance Limited, Nerling Limited, Nestland Limited, Bank of Ireland Private Banking Limited, Centurion Card Services Limited, BOI-IF Services No. 10 Company, Bank of Ireland Treasury and International Banking Limited, Professional Audit Services Limited, BOI-IF Services No. 5 Company, Kilkenny Promotion Project Limited, Bank of Ireland Finance Limited, Bank of Ireland Leasing Limited, December Leasing Limited, Bank of Ireland Life Holdings Limited, Bank of Ireland Insurance Management Services Limited, Bank of Ireland Insurance & Investments Limited, Bank of Ireland Pensions Trust, Bank of Ireland Trust Services Limited, BIAM Holdings, Central Pensions Administration Limited, C and I (Division) Holdings, Bank of Ireland Unit Managers Limited, IBI Property Nominees Limited, Bank of Ireland Nominee 1 Limited, Bank of Ireland Nominee 2 Limited, Bank of Ireland Nominee 3 Limited, The Investment Bank of Ireland Limited, The National Bank of Ireland Nominee 2 Limited, Bank of Ireland Nominee 3 Limited,

### (e) Bank income statement

In accordance with Section 148(8) of the Companies Act, 1963 and Section 7(1A) of the Companies (Amendment) Act, 1986, the Bank is availing of the exemption of presenting its individual income statement to the Annual General Court and from filing it with the Registrar of Companies. The Bank's loss after tax for the year ended 31 December 2012 determined in accordance with IFRS is €1,301 million. The profit after tax determined in accordance with IFRS for the year ended 31 December 2011 was €375 million.

Subsidiary information in relation to the Bank is contained in note 58 to the consolidated financial statements.

Post balance sheet events are shown in note 62 to the consolidated financial statements.



# Other Information

# Other Information

# Group exposures to selected countries

The information below forms an integral part of the audited financial statements as described in the Basis of preparation on page 149.

Set out in the tables below is a summary of the Group's exposure to sovereign debt and other country exposures for selected balance sheet line items as at 31 December 2012. For these line items, further information on the Group's exposures to eurozone countries that have a Standard & Poor's credit rating of AA or below where the Group has an exposure (excluding loans and advances to customers) of over €250 million (being Ireland, Italy and Spain), is set out on pages 316 to 319.

| 31 December 2012<br>Assets                          | Ireland<br>€m | United<br>Kingdom<br>€m | United<br>States<br>€m | Spain<br>€m | ltaly<br>€m | Other³<br>€m | Total<br>€m |
|---|---------------|-------------------------|------------------------|-------------|-------------|--------------|-------------|
| Cash and balances at central banks                  | -             | 8,040                   | 128                    | -           | -           | 304          | 8,472       |
| Trading securities                                  | -             | 45                      | -                      | -           | -           | 98           | 143         |
| Derivative financial instruments (net) <sup>1</sup> | 265           | 622                     | 34                     | 18          | -           | 145          | 1,084       |
| Other financial assets at fair                      |               |                         |                        |             |             |              |             |
| value through profit or loss <sup>2</sup>           | 372           | 67                      | 8                      | 8           | 38          | 666          | 1,159       |
| Loans and advances to banks <sup>2</sup>            | 3,702         | 3,469                   | 193                    | 3           | -           | 1,789        | 9,156       |
| Available for sale financial assets                 | 6,409         | 1,248                   | 382                    | 1,117       | 231         | 1,706        | 11,093      |
| NAMA senior bonds                                   | 4,428         | -                       | -                      | -           | -           | -            | 4,428       |
| Total   | 15,176        | 13,491                  | 745                    | 1,146       | 269         | 4,708        | 35,535      |

<sup>1</sup> Net Derivative exposure is calculated after the application of master netting arrangements and associated cash collateral received.

<sup>2</sup> This excludes those assets held by the Group's life assurance business which are linked to policyholder liabilities. See page 314 for details.

<sup>3</sup> Other is primarily made up of exposures to the following countries: France: €2.0 billion, Netherlands: €0.4 billion, Switzerland: €0.4 billion, Austria: €0.2 billion, Canada: €0.2 billion, Finland: €0.2 billion, Luxembourg: €0.2 billion, Germany: €0.1 billion, Denmark: €0.1 billion, Norway: €0.1 billion, Portugal: €0.1 billion, Sweden: €0.1 billion and Turkey: €0.1 billion. Also included in other is the Group's euro cash holding in branches.

| 31 December 2011<br>Assets             | Ireland | United<br>Kingdom<br>€m | United<br>States<br>€m | Spain | Italy | Other | Total  |
|--|---------|-------------------------|------------------------|-------|-------|-------|--------|
|  | €m      |                         |                        | €m    | €m    | €m    | €m     |
| Cash and balances at central banks     | -       | 7,671                   | 194                    | -     | -     | 316   | 8,181  |
| Trading securities                     | -       | -                       | 2                      | -     | -     | 4     | 6      |
| Derivative financial instruments (net) | 302     | 773                     | 70                     | 13    | -     | 244   | 1,402  |
| Other financial assets at fair         |         |                         |                        |       |       |       |        |
| value through profit or loss           | 509     | 53                      | 16                     | -     | 24    | 431   | 1,033  |
| Loans and advances to banks            | 635     | 4,793                   | 458                    | 7     | -     | 1,971 | 7,864  |
| Available for sale financial assets    | 4,453   | 1,537                   | 405                    | 1,319 | 378   | 2,170 | 10,262 |
| NAMA senior bonds                      | 5,016   | -                       | -                      | -     | -     | -     | 5,016  |
| Total                                  | 10,915  | 14,827                  | 1,145                  | 1,339 | 402   | 5,136 | 33,764 |

Set out in the following tables is more detailed analysis of the Group's exposures at 31 December 2012 by asset class:

# Cash and balances at central banks

Cash and balances at central banks is made up as follows:

| Cash and balances at central banks | Year ended<br>31 December 2012<br>€m | Year ended<br>31 December 2011<br>€m |
|------------------------------------|--------------------------------------|--------------------------------------|
| United Kingdom (Bank of England)   | 8,002                                | 7,624                                |
| United States (Federal Reserve)    | 128                                  | 194                                  |
| Other (cash holdings)              | 342                                  | 363                                  |
| Total                              | 8,472                                | 8,181                                |

Cash and balances at central banks are accounted for at amortised cost.

# Trading securities

| 31 December 2012          |               | United        | United       | 4            |             |  |
|---------------------------|---------------|---------------|--------------|--------------|-------------|--|
| Trading securities        | Ireland<br>€m | Kingdom<br>€m | States<br>€m | Other¹<br>€m | Total<br>€m |  |
| Government bonds          | -             | 45            | -            | 24           | 69          |  |
| Corporate and other bonds | -             | -             | -            | 74           | 74          |  |
| Total                     | -             | 45            | -            | 98           | 143         |  |

 $^{1}$  Other is primarily made up of exposures to the following countries: Finland:  $\in$ 36 million, France:  $\in$ 35 million, Canada:  $\in$ 11 million and Denmark:  $\in$ 10 million.

Trading securities are carried in the balance sheet at their fair value. Any changes in the fair value of these assets are treated as gains or charges in the Group's income statement.

| 31 December 2011          |               | United        | United       |             |             |
|---------------------------|---------------|---------------|--------------|-------------|-------------|
| Trading securities        | lreland<br>€m | Kingdom<br>€m | States<br>€m | Other<br>€m | Total<br>€m |
| Government bonds          | -             | -             | 2            | -           | 2           |
| Corporate and other bonds | -             | -             | -            | 4           | 4           |
| Total                     | -             | -             | 2            | 4           | 6           |



**Financial Statements** 

Other Information

### **Derivative financial instruments**

| 31 December 2012                   | Ireland<br>€m | United<br>Kingdom<br>€m | United<br>States<br>€m | Spain<br>€m | ltaly<br>€m | Other²<br>€m | Total<br>€m |
|------------------------------------|---------------|-------------------------|------------------------|-------------|-------------|--------------|-------------|
| Gross Derivative Assets            |               |                         |                        |             |             |              |             |
| Sovereign                          | 62            | -                       | -                      | -           | -           | -            | 62          |
| Financial institutions             | 88            | 2,224                   | 896                    | 3           | -           | 1,655        | 4,866       |
| Corporate                          | 174           | 615                     | 24                     | 16          | -           | 90           | 919         |
| Total                              | 324           | 2,839                   | 920                    | 19          | -           | 1,745        | 5,847       |
| Net Derivative Assets <sup>1</sup> |               |                         |                        |             |             |              |             |
| Sovereign                          | 62            | -                       | -                      | -           | -           | -            | 62          |
| Financial institutions             | 39            | 8                       | 10                     | 2           | -           | 55           | 114         |
| Corporate                          | 164           | 614                     | 24                     | 16          | -           | 90           | 908         |
| Total                              | 265           | 622                     | 34                     | 18          | -           | 145          | 1,084       |

Net Derivative Assets exposure is calculated after the application of master netting arrangements and associated cash collateral received.
 Other Net Derivative Assets exposure is primarily made up of exposures to the following countries: Canada: €50 million, Germany: €39 million, Denmark: €12 million,

France: €12 million, Australia: €11 million, Austria: €11 million and Netherlands: €5 million.

| 31 December 2011        | Ireland<br>€m | United<br>Kingdom<br>€m | United<br>States<br>€m | Spain<br>€m | ltaly<br>€m | Other¹<br>€m | Total<br>€m |
|-------------------------|---------------|-------------------------|------------------------|-------------|-------------|--------------|-------------|
| Gross Derivative Assets |               |                         |                        |             |             |              |             |
| Sovereign               | 83            | -                       | -                      | -           | -           | -            | 83          |
| Financial institutions  | 341           | 2,259                   | 903                    | 1           | -           | 1,654        | 5,158       |
| Corporate               | 172           | 733                     | 41                     | 13          | -           | 162          | 1,121       |
| Total                   | 596           | 2,992                   | 944                    | 14          | -           | 1,816        | 6,362       |
| Net Derivative Assets   |               |                         |                        |             |             |              |             |
| Sovereign               | 83            | -                       | -                      | -           | -           | -            | 83          |
| Financial institutions  | 47            | 41                      | 29                     | -           | -           | 82           | 199         |
| Corporate               | 172           | 732                     | 41                     | 13          | -           | 162          | 1,120       |
| Total                   | 302           | 773                     | 70                     | 13          | -           | 244          | 1,402       |

Other Net Derivative Assets exposure is primarily made up of exposures to the following countries: Canada: €74 million, Germany: €55 million, Luxemburg:€43 million, Japan: €17 million, France: €16 million, Austria: €12 million, Netherlands: €11 million and Australia: €10 million.

Bank of Ireland 🔘

### Other financial assets at fair value through profit or loss

| 31 December 2012 | Ireland<br>€m | United<br>Kingdom<br>€m | United<br>States<br>€m | Spain<br>€m | ltaly<br>€m | Other¹<br>€m | Total<br>€m |
|------------------|---------------|-------------------------|------------------------|-------------|-------------|--------------|-------------|
| Government bonds | 229           | -                       | -                      | -           | 30          | 551          | 810         |
| Other            | 143           | 67                      | 8                      | 8           | 8           | 115          | 349         |
| Total            | 372           | 67                      | 8                      | 8           | 38          | 666          | 1,159       |

Other is primarily made up of exposures to the following countries: France: €0.4 billion and Austria: €0.2 billion.

| 31 December 2011 | lreland<br>€m | United<br>Kingdom<br>€m | United<br>States<br>€m | Spain<br>€m | ltaly<br>€m | Other<br>€m | Total<br>€m |
|------------------|---------------|-------------------------|------------------------|-------------|-------------|-------------|-------------|
| Government bonds | 354           | -                       | -                      | -           | 24          | 426         | 804         |
| Other            | 155           | 53                      | 16                     | -           | -           | 5           | 229         |
| Total            | 509           | 53                      | 16                     | -           | 24          | 431         | 1,033       |

The Group's holdings of 'Other financial assets at fair value through profit or loss' primarily relate to the Group's life assurance business.

A portion of the Group's life assurance business takes the legal form of investment contracts, under which legal title to the underlying asset is held by the Group, but the inherent risks and rewards in the assets are borne by the policyholders. Due to the nature of these contracts, the carrying value of the assets is always the same as the value of the liabilities due to policyholders and any change in the value of the assets results in an equal change in the value of the amounts due to policyholders. Included in Other financial assets at fair value through profit or loss at 31 December 2012, such assets amounted to  $\notin$ 8,301 million (31 December 2011:  $\notin$ 7,881 million). Included in Loans and advances to banks at 31 December 2012, such assets amounted to  $\notin$ 350 million (31 December 2011:  $\notin$ 195 million). The associated liabilities are included in liabilities to customers under investment contracts and insurance contract liabilities on the balance sheet. For the purposes of these disclosures on the Group's exposure, these assets have been excluded.

### Loans and advances to banks

Bank of Ireland (S)

| 31 December 2012                         | Ireland<br>€m      | United<br>Kingdom<br>€m | United<br>States<br>€m | Spain<br>€m | ltaly<br>€m | Other²<br>€m | Total<br>€m |
|--|--------------------|-------------------------|------------------------|-------------|-------------|--------------|-------------|
| Loans and advances to banks <sup>3</sup> | 3,702 <sup>1</sup> | 3,469                   | 193                    | 3           | -           | 1,789        | 9,156       |

<sup>1</sup> This includes the impact of the Group's participation in the IBRC repo transaction of €3.1 billion. See note 55 for details.

Other is primarily made up of exposures to the following countries: France: €1.0 billion, Switzerland: €0.3 billion, Germany: €0.1 billion, Finland: €0.1 billion, Netherlands: €0.1 billion and Turkey: €0.1 billion.

<sup>3</sup> Loans and advances to banks at 31 December 2012, of €350 million (31 December 2011: €195 million) is held on behalf of Bank of Ireland Life policyholders.

| 31 December 2011            | Ireland<br>€m | United<br>Kingdom<br>€m | United<br>States<br>€m | Spain<br>€m | ltaly<br>€m | Other<br>€m | Total<br>€m |
|-----------------------------|---------------|-------------------------|------------------------|-------------|-------------|-------------|-------------|
| Loans and advances to banks | 635           | 4,793                   | 458                    | 7           | -           | 1,971       | 7,864       |

Loans and advances to banks include loans to and placements with credit institutions and certain placements with central banks which are accounted for at amortised cost. No provisions are held against these balances. The Group exposures disclosed above are prepared on the basis of exposure to the country of operations of the counterparty except where cross border guarantees exist.

### Available for sale financial assets

| 31 December 2012<br>Available for sale financial assets | lreland<br>€m    | United<br>Kingdom<br>€m | United<br>States<br>€m | Spain<br>€m | ltaly<br>€m | Other²<br>€m | Total<br>€m |
|---|------------------|-------------------------|------------------------|-------------|-------------|--------------|-------------|
| Government bonds  | 5,420            | 123                     | 1                      | -           | 32          | 66           | 5,642       |
| Senior bank debt  | 755              | 157                     | 58                     | -           | 190         | 484          | 1,644       |
| Covered bonds   | 51               | 691                     | 258                    | 1,060       | -           | 1,103        | 3,163       |
| Subordinated debt                                       | 117 <sup>1</sup> | -                       | -                      | -           | -           | -            | 117         |
| Asset backed securities                                 | 66               | 277                     | 65                     | 57          | 9           | 53           | 527         |
| Total   | 6,409            | 1,248                   | 382                    | 1,117       | 231         | 1,706        | 11,093      |

<sup>1</sup> NAMA subordinated debt of €117 million is classified as an available for sale debt instrument. The Group incurred an impairment charge of €40 million on the NAMA subordinated bonds during the year ended 31 December 2012.

<sup>2</sup> Other is primarily made up of exposures to the following countries: France: €0.7 billion, Netherlands: €0.3 billion, Luxembourg: €0.2 billion, Canada: €0.1 billion, Denmark: €0.1 billion, Finland: €0.1 billion, Portugal: €0.1 billion and Sweden: €0.1 billion.

| 31 December 2011<br>Available for sale financial assets | Ireland<br>€m | United<br>Kingdom<br>€m | United<br>States<br>€m | Spain<br>€m | ltaly<br>€m | Other<br>€m | Total<br>€m |
|---|---------------|-------------------------|------------------------|-------------|-------------|-------------|-------------|
| Government bonds  | 4,222         | 298                     | 1                      | -           | 29          | 20          | 4,570       |
| Senior bank debt  | 93            | 274                     | 53                     | 71          | 238         | 665         | 1,394       |
| Covered bonds   | -             | 634                     | 282                    | 1,178       | 100         | 1,280       | 3,474       |
| Subordinated debt                                       | 113           | -                       | -                      | 4           | -           | 35          | 152         |
| Asset backed securities                                 | 25            | 331                     | 69                     | 66          | 11          | 170         | 672         |
| Total   | 4,453         | 1,537                   | 405                    | 1,319       | 378         | 2,170       | 10,262      |

Available for sale financial assets are carried in the balance sheet at their fair value. Other than in respect of impairment, any change in fair value is treated as a movement in the AFS reserve in Stockholder's equity.

### NAMA senior bonds

At 31 December 2012, the Group had holdings of NAMA senior bonds which are guaranteed by the Irish Government with a nominal value of  $\notin$ 4,475 million (31 December 2011:  $\notin$ 5,079 million) and a fair value at that date of  $\notin$ 4,468 million (31 December 2011:  $\notin$ 5,055 million). The contractual maturity date of the NAMA senior bonds is 1 March 2013. NAMA may, only with the consent of the Group, settle the bonds by issuing new bonds with the same terms and conditions and a maturity date of up to 364 days.

NAMA senior bonds are classified as 'Loans and receivables' and accounted for at amortised cost which includes any provisions for impairment. The carrying value of these assets is not adjusted for changes in their fair value.

### Additional information on selected European countries

The tables below show the Group's exposures to eurozone countries that have a Standard & Poor's credit rating of AA or below where the Group has an exposure of over €250 million (being Ireland, Italy and Spain). The maturity analysis in the tables below is based on the residual contractual maturity of the exposures (except where otherwise indicated).

### Ireland

As at 31 December 2012, Ireland's credit rating from Standard & Poor's was BBB+ (31 December 2011: BBB+). The table below shows the Group's exposure to Ireland by selected balance sheet line items:

|   | Carrying Value      |                      |                    |                    |                     |                        |             |             |
|---|---------------------|----------------------|--------------------|--------------------|---------------------|------------------------|-------------|-------------|
| As at 31 December 2012                    | 0-3<br>months<br>€m | 3-12<br>months<br>€m | 1-2<br>years<br>€m | 2-5<br>years<br>€m | 5-10<br>years<br>€m | Over 10<br>years<br>€m | Total<br>€m | Total<br>€m |
| Other financial assets at fair            |                     |                      |                    |                    |                     |                        |             |             |
| value through profit or loss              | 51                  | 47                   | 25                 | 77                 | 119                 | 53                     | 372         | 347         |
| - Government bonds                        | -                   | -                    | -                  | 77                 | 99                  | 53                     | 229         | 211         |
| - Other                                   | 51                  | 47                   | 25                 | -                  | 20                  | -                      | 143         | 136         |
| Loans and advances to banks               | 526                 | 3,176¹               | -                  | -                  | -                   | -                      | 3,702       | 3,702       |
| Available for sale financial assets       | 6                   | 51                   | 334                | 4,833              | 1,133               | 52                     | 6,409       | 6,245       |
| - Government bonds                        | -                   | 51                   | 327                | 4,027              | 1,015               | -                      | 5,420       | 5,099       |
| - Senior bank debt and other <sup>2</sup> | 6                   | -                    | 7                  | 806                | 118                 | 52                     | 989         | 1,146       |
| NAMA senior bonds <sup>3</sup>            | -                   | 667                  | 396                | 1,484              | 1,881               | -                      | 4,428       | 4,475       |
| Total <sup>4</sup>                        | 583                 | 3,941                | 755                | 6,394              | 3,133               | 105                    | 14,911      | 14,769      |

|   | Carrying Value      |                      |                    |                    |                     |                        |             |             |
|---|---------------------|----------------------|--------------------|--------------------|---------------------|------------------------|-------------|-------------|
| As at 31 December 2011                    | 0-3<br>months<br>€m | 3-12<br>months<br>€m | 1-2<br>years<br>€m | 2-5<br>years<br>€m | 5-10<br>years<br>€m | Over 10<br>years<br>€m | Total<br>€m | Total<br>€m |
| Other financial assets at fair            |                     |                      |                    |                    |                     |                        |             |             |
| value through profit or loss              | 89                  | -                    | 52                 | 231                | 79                  | 58                     | 509         | 563         |
| - Government bonds                        | -                   | -                    | 52                 | 182                | 79                  | 41                     | 354         | 392         |
| - Other                                   | 89                  | -                    | -                  | 49                 | -                   | 17                     | 155         | 171         |
| Loans and advances to banks               | 599                 | 36                   | -                  | -                  | -                   | -                      | 635         | 635         |
| Available for sale financial assets       | 517                 | 27                   | 1,066              | 1,739              | 1,100               | 4                      | 4,453       | 5,052       |
| - Government bonds                        | 437                 | -                    | 1,066              | 1,732              | 987                 | -                      | 4,222       | 4,648       |
| - Senior bank debt and other <sup>2</sup> | 80                  | 27                   | -                  | 7                  | 113                 | 4                      | 231         | 404         |
| NAMA senior bonds <sup>3</sup>            | -                   | -                    | -                  | -                  | 5,016               | -                      | 5,016       | 5,079       |
| Total <sup>4</sup>                        | 1,205               | 63                   | 1,118              | 1,970              | 6,195               | 62                     | 10,613      | 11,329      |

<sup>1</sup> This includes the impact of the Group's participation in the IBRC repo transaction of €3.1 billion. See note 55 for details.

<sup>2</sup> Senior bank debt and other primarily relates to the Group's holdings of Irish Government guaranteed senior bank debt issued by Irish financial institutions. Further details are set out in note 55.
<sup>3</sup> The maturity data of the NAMA senior bands is based on their ultimate expected maturity.

The maturity date of the NAMA senior bonds is based on their ultimate expected maturity.

The Group also has a net derivative asset exposure to Ireland at 31 December 2012 of €265 million (31 December 2011: €302 million).





### Ireland (continued)

| Available for sale financial assets<br>As at 31 December 2012<br>Maturity profile | 0-3<br>months<br>€m | 3-12<br>months<br>€m | 1-2<br>years<br>€m | 2-5<br>years<br>€m | 5-10<br>years<br>€m | Over 10<br>years<br>€m | Total<br>€m |
|---|---------------------|----------------------|--------------------|--------------------|---------------------|------------------------|-------------|
| Nominal value   | 7                   | 50                   | 328                | 4,571              | 1,237               | 52                     | 6,245       |
| Fair value  | 6                   | 51                   | 334                | 4,833              | 1,133               | 52                     | 6,409       |
| AFS reserve (before tax)  | -                   | 1                    | 6                  | 362                | 55                  | -                      | 424         |
| Available for sale financial assets<br>As at 31 December 2011<br>Maturity profile | 0-3<br>months<br>€m | 3-12<br>months<br>€m | 1-2<br>years<br>€m | 2-5<br>years<br>€m | 5-10<br>years<br>€m | Over 10<br>years<br>€m | Total<br>€m |
|   | 525                 | 30                   | 1,104              | 1,913              | 1,476               | 4                      | 5,052       |
| Nominal value   |                     |                      |                    |                    |                     |                        |             |
| Nominal value<br>Fair value   | 517                 | 27                   | 1,066              | 1,739              | 1,100               | 4                      | 4,453       |

### Spain

As at 31 December 2012, Spain's credit rating from Standard & Poor's was BBB- (31 December 2011: A). The table below shows the Group's exposure to Spain by selected balance sheet line items:

|                                     | Carrying Value      |                      |                    |                    |                     |                        |             |             |
|-------------------------------------|---------------------|----------------------|--------------------|--------------------|---------------------|------------------------|-------------|-------------|
| As at 31 December 2012              | 0-3<br>months<br>€m | 3-12<br>months<br>€m | 1-2<br>years<br>€m | 2-5<br>years<br>€m | 5-10<br>years<br>€m | Over 10<br>years<br>€m | Total<br>€m | Total<br>€m |
| Other financial assets at fair      |                     |                      |                    |                    |                     |                        |             |             |
| value through profit or loss        | -                   | -                    | -                  | -                  | 8                   | -                      | 8           | 7           |
| Loans and advance to banks          | 3                   | -                    | -                  | -                  | -                   | -                      | 3           | 3           |
| Available for sale financial assets |                     |                      |                    |                    |                     |                        |             |             |
| - Covered bonds and other           | 100                 | 132                  | -                  | 698                | 177                 | 10                     | 1,117       | 1,166       |
| Total <sup>1</sup>                  | 103                 | 132                  | -                  | 698                | 185                 | 10                     | 1,128       | 1,176       |

|                                     | Carrying Value      |                      |                    |                    |                     |                        |             |             |
|-------------------------------------|---------------------|----------------------|--------------------|--------------------|---------------------|------------------------|-------------|-------------|
| As at 31 December 2011              | 0-3<br>months<br>€m | 3-12<br>months<br>€m | 1-2<br>years<br>€m | 2-5<br>years<br>€m | 5-10<br>years<br>€m | Over 10<br>years<br>€m | Total<br>€m | Total<br>€m |
| Loans and advance to banks          | 7                   | -                    | -                  | -                  | -                   | -                      | 7           | 7           |
| Available for sale financial assets |                     |                      |                    |                    |                     |                        |             |             |
| - Covered bonds and other           | -                   | 104                  | 284                | 491                | 429                 | 11                     | 1,319       | 1,449       |
| Total <sup>1</sup>                  | 7                   | 104                  | 284                | 491                | 429                 | 11                     | 1,326       | 1,456       |

1 The Group also has a net derivative asset exposure to Spain at 31 December 2012 of €18 million (31 December 2011: €13 million).

### Spain (continued)

| Available for sale financial assets<br>As at 31 December 2012<br>Maturity profile | 0-3<br>months<br>€m | 3-12<br>months<br>€m | 1-2<br>years<br>€m | 2-5<br>years<br>€m | 5-10<br>years<br>€m | Over 10<br>years<br>€m | Total<br>€m |
|---|---------------------|----------------------|--------------------|--------------------|---------------------|------------------------|-------------|
| Nominal value   | 100                 | 134                  | -                  | 713                | 207                 | 12                     | 1,166       |
| Fair value  | 100                 | 132                  | -                  | 698                | 177                 | 10                     | 1,117       |
| AFS reserve (before tax)  | -                   | (5)                  | -                  | (85)               | (67)                | (2)                    | (159)       |
| Available for sale financial assets<br>As at 31 December 2011<br>Maturity profile | 0-3<br>months<br>€m | 3-12<br>months<br>€m | 1-2<br>years<br>€m | 2-5<br>years<br>€m | 5-10<br>years<br>€m | Over 10<br>years<br>€m | Total<br>€m |
| Nominal value   | -                   | 105                  | 290                | 534                | 506                 | 14                     | 1,449       |
| Fair value  | -                   | 104                  | 284                | 491                | 429                 | 11                     | 1,319       |
| AFS reserve (before tax)  |                     | (1)                  | (14)               | (79)               | (132)               | (3)                    | (229)       |

### Italy

As at 31 December 2012, Italy's credit rating from Standard & Poor's was BBB+ (31 December 2011: BBB+). The table below shows the Group's exposure to Italy by selected balance sheet line items:

|                                     |                     | Carrying Value       |                    |                    |                     |                        |             |             |  |
|-------------------------------------|---------------------|----------------------|--------------------|--------------------|---------------------|------------------------|-------------|-------------|--|
| As at 31 December 2012              | 0-3<br>months<br>€m | 3-12<br>months<br>€m | 1-2<br>years<br>€m | 2-5<br>years<br>€m | 5-10<br>years<br>€m | Over 10<br>years<br>€m | Total<br>€m | Total<br>€m |  |
| Other financial assets at fair      |                     |                      |                    |                    |                     |                        |             |             |  |
| value through profit or loss        | -                   | -                    | -                  | -                  | 8                   | 30                     | 38          | 38          |  |
| Available for sale financial assets |                     |                      |                    |                    |                     |                        |             |             |  |
| - Government bonds                  | -                   | -                    | -                  | 32                 | -                   | -                      | 32          | 30          |  |
| - Senior bank debt and other        | 75                  | 55                   | 10                 | 48                 | 11                  | -                      | 199         | 203         |  |
| Total                               | 75                  | 55                   | 10                 | 80                 | 19                  | 30                     | 269         | 271         |  |

|                                     |                     | Carrying Value       |                    |                    |                     |                        |             |             |  |
|-------------------------------------|---------------------|----------------------|--------------------|--------------------|---------------------|------------------------|-------------|-------------|--|
| As at 31 December 2011              | 0-3<br>months<br>€m | 3-12<br>months<br>€m | 1-2<br>years<br>€m | 2-5<br>years<br>€m | 5-10<br>years<br>€m | Over 10<br>years<br>€m | Total<br>€m | Total<br>€m |  |
| Other financial assets at fair      |                     |                      |                    |                    |                     |                        |             |             |  |
| value through profit or loss        | -                   | -                    | -                  | -                  | -                   | 24                     | 24          | 30          |  |
| Available for sale financial assets |                     |                      |                    |                    |                     |                        |             |             |  |
| - Government bonds                  | -                   | -                    | -                  | 29                 | -                   | -                      | 29          | 31          |  |
| - Senior bank debt and other        | 100                 | 30                   | 154                | 48                 | 9                   | 8                      | 349         | 372         |  |
| Total                               | 100                 | 30                   | 154                | 77                 | 9                   | 32                     | 402         | 433         |  |





| Italy (co | ontinued) |
|-----------|-----------|
|-----------|-----------|

| Available for sale financial assets<br>As at 31 December 2012<br>Maturity profile | 0-3<br>months<br>€m | 3-12<br>months<br>€m | 1-2<br>years<br>€m | 2-5<br>years<br>€m | 5-10<br>years<br>€m | Over 10<br>years<br>€m | Total<br>€m |
|---|---------------------|----------------------|--------------------|--------------------|---------------------|------------------------|-------------|
| Nominal value   | 75                  | 55                   | 10                 | 80                 | 13                  | -                      | 233         |
| Fair value  | 75                  | 55                   | 10                 | 80                 | 11                  | -                      | 231         |
| AFS reserve (before tax)  | -                   | -                    | -                  | (1)                | (1)                 | -                      | (2)         |

| Available for sale financial assets<br>As at 31 December 2011<br>Maturity profile | 0-3<br>months<br>€m | 3-12<br>months<br>€m | 1-2<br>years<br>€m | 2-5<br>years<br>€m | 5-10<br>years<br>€m | Over 10<br>years<br>€m | Total<br>€m |
|---|---------------------|----------------------|--------------------|--------------------|---------------------|------------------------|-------------|
| Nominal value   | 100                 | 30                   | 164                | 90                 | 10                  | 9                      | 403         |
| Fair value  | 100                 | 30                   | 154                | 77                 | 9                   | 8                      | 378         |
| AFS reserve (before tax)  | -                   | -                    | (10)               | (12)               | (1)                 | (1)                    | (24)        |

**Business Review** 



# Supplementary Asset Quality Disclosures

### **Retail Ireland mortgages**

| Book Composition   |     |
|--|-----|
| Loan volumes   | 321 |
| Origination profile  | 322 |
| Risk profile   | 324 |
| Arrears profile  | 325 |
| Loan to value profiles                                       |     |
| - Loan to value ratio – Total book                           | 325 |
| - Loan to value ratio – > 90 days past due and / or impaired | 327 |
| Asset quality  |     |
| Composition and impairment                                   | 328 |
| Forbearance treatments                                       | 328 |
| Repossessions  |     |
| Repossessions  | 333 |
| Disposals of repossessed properties                          | 333 |

# Retail UK mortgages

# **Book Composition**

| 004 |
|-----|
| 334 |
| 335 |
| 336 |
| 336 |
|     |
| 337 |
| 338 |
|     |
| 339 |
| 340 |
|     |
| 342 |
| 342 |
| 343 |
|     |

Forbearance arrangements – loans and advances (excluding Residential mortgages)



# Supplementary Asset Quality Disclosures

The information in tables 1, 2, 3a, 3c, 3d, 4, 6, 7 and the total in table 5 (denoted as audited) below forms an integral part of the audited financial statements as described in the Basis of preparation on page 149.

All other information below (including all other numbers in table 5) is additional disclosure and does not form an integral part of the audited financial statements as described in the Basis of preparation on page 149.

# **Retail Ireland mortgages**

The following disclosures refer to the Retail Ireland mortgage loan book and provide additional detail on the composition and quality of this loan book.

The Group has a long established infrastructure for the origination, underwriting and management of its mortgage portfolio. The processes of underwriting through to account management are centralised and no delegated discretions are in operation outside the centralised units. The mortgage process is a comprehensively documented process with documentary evidence of key borrower information including an independent valuation of the security property.

Retail Ireland mortgage origination lending policy and guidelines are subject to regular review. Each applicant is primarily assessed based on their ability and capacity to repay the loan. In addition to the above, the creditworthiness of the borrower, value of the property and the individual circumstances of the applicant are key factors in the underwriting decision. At 31 December 2012, lending criteria for the Retail Ireland mortgage portfolio include:

- repayment capacity of the borrower;
- loan to value (LTV) limits;
- mortgage term duration;
- repayment types (amortising repayment or interest only); and
- loan specific terms and conditions.

# Book composition

| TABLE 1<br>Retail Ireland mortgages - Volumes | 31 December 2012 | 31 December 2011 |
|---|------------------|------------------|
| (before impairment provisions)                | €m               | €m               |
| Owner occupied mortgages                      | 20,815           | 20,863           |
| Buy to let mortgages                          | 6,670            | 6,991            |
| Total Retail Ireland mortgages                | 27,485           | 27,854           |

Retail Ireland mortgages were  $\notin 27.5$  billion at 31 December 2012 compared to  $\notin 27.9$ billion at 31 December 2011. The decrease of  $\notin 369$  million or 1.3% reflects the excess of repayments over new lending. At 31 December 2012, 82% of the Retail Ireland mortgage portfolio were on a 'principal and interest'<sup>1</sup> repayment basis (31 December 2011: 82%) and 18% were on an 'interest only'<sup>2</sup> repayment basis (31 December 2011: 18%). Of the Owner occupied mortgages of €20.8 billion, 91% are on a 'principal and interest' repayment basis (31 December 2011: 93%). Of the Buy to let mortgages of €6.7 billion, 52% are on a 'principal and interest' repayment basis (31 December 2011: 50%).

'Principal and interest' repayment basis mortgages consist of mortgages that are contracted to be repaid over the agreed term on an amortising basis. The typical term at origination for these mortgages was 20 to 30 years.

<sup>2</sup> 'Interest only' mortgages consist of mortgages where the repayment consists of the full interest element (or greater) for an agreed period at the end of which the mortgage repayment basis becomes 'principal and interest' contracted to be repaid over the agreed term. 'Interest only' periods on Retail Ireland mortgages typically range between 3 and 5 years.



Bank of Ireland (S)

# Book composition (continued)

The tables below illustrate that at 31 December 2012,  $\notin$ 9.4 billion or 34% of the Retail Ireland mortgage loan book originated before 2006,  $\notin$ 13.2 billion or 48% between 2006 and 2008 and  $\notin$ 4.9 billion or 18% in the years since.

Total loans that are 'greater than 90 days past due and / or impaired' were €3.6 billion (December 2011: €2.7 billion) or 13% of the Retail Ireland mortgage Ioan book at 31 December 2012, of which €2.3 billion originated between 2006 and 2008. The increase in 'greater than 90 days past due and / or impaired' primarily reflects the continued impact of the general economic downturn in Ireland and affordability issues including falling disposable incomes and sustained high unemployment levels. At 31 December 2012, impairment provisions on Retail Ireland mortgages were €1.45 billion equating to 40% of the 'greater than 90 days past due and / or impaired' balance on the Retail Ireland mortgage book.

| TABLE 2  |               | etail Ireland<br>ge Ioan book   |               | Loans > 90 days past due<br>and / or impaired |  |  |
|--|---------------|---------------------------------|---------------|---|--|--|
| 31 December 2012<br>Origination of Retail Ireland mortgage loan book<br>(before impairment provisions) | Balance<br>€m | Number of accounts <sup>1</sup> | Balance<br>€m | Number of accounts <sup>1</sup>               |  |  |
| 1996 and before  | 94            | 5,792                           | 9             | 365   |  |  |
| 1997   | 53            | 2,113                           | 5             | 150   |  |  |
| 1998   | 94            | 3,196                           | 9             | 207   |  |  |
| 1999   | 171           | 4,525                           | 18            | 301   |  |  |
| 2000   | 312           | 6,195                           | 32            | 428   |  |  |
| 2001   | 448           | 7,054                           | 40            | 503   |  |  |
| 2002   | 825           | 10,108                          | 90            | 802   |  |  |
| 2003   | 1,397         | 14,212                          | 181           | 1,266   |  |  |
| 2004   | 2,317         | 18,733                          | 314           | 1,794   |  |  |
| 2005   | 3,638         | 24,018                          | 524           | 2,581   |  |  |
| 2006   | 5,361         | 29,135                          | 999           | 3,996   |  |  |
| 2007   | 4,631         | 23,658                          | 861           | 3,240   |  |  |
| 2008   | 3,185         | 17,333                          | 427           | 1,705   |  |  |
| 2009   | 1,739         | 11,491                          | 85            | 474   |  |  |
| 2010   | 1,235         | 7,781                           | 13            | 86  |  |  |
| 2011   | 1,004         | 6,852                           | 3             | 24  |  |  |
| 2012   | 981           | 6,115                           | -             | -   |  |  |
| Total  | 27,485        | 198,311                         | 3,610         | 17,922  |  |  |

<sup>1</sup> The number of accounts does not equate to either the number of customers or the number of properties.

**Business Review** 



| 31 December 2011<br>Origination of Retail Ireland mortgage loan book<br>(before impairment provisions) |               | Retail Ireland<br>ge loan book  |               | Loans > 90 days past due<br>and / or impaired |  |  |
|--|---------------|---------------------------------|---------------|---|--|--|
|  | Balance<br>€m | Number of accounts <sup>1</sup> | Balance<br>€m | Number of accounts <sup>1</sup>               |  |  |
| 1996 and before  | 123           | 6,841                           | 8             | 356   |  |  |
| 1997   | 67            | 2,601                           | 5             | 132   |  |  |
| 1998   | 112           | 3,475                           | 8             | 178   |  |  |
| 1999   | 200           | 4,862                           | 14            | 239   |  |  |
| 2000   | 353           | 6,584                           | 25            | 348   |  |  |
| 2001   | 492           | 7,417                           | 32            | 403   |  |  |
| 2002   | 907           | 10,903                          | 68            | 599   |  |  |
| 2003   | 1,506         | 14,751                          | 138           | 965   |  |  |
| 2004   | 2,457         | 19,239                          | 242           | 1,312   |  |  |
| 2005   | 3,814         | 24,510                          | 399           | 1,864   |  |  |
| 2006   | 5,572         | 29,579                          | 771           | 2,933   |  |  |
| 2007   | 4,805         | 23,981                          | 649           | 2,331   |  |  |
| 2008   | 3,315         | 17,577                          | 303           | 1,109   |  |  |
| 2009   | 1,816         | 11,731                          | 44            | 260   |  |  |
| 2010   | 1,278         | 7,921                           | 3             | 30  |  |  |
| 2011   | 1,037         | 6,906                           | -             | 3   |  |  |
| Total  | 27,854        | 198,878                         | 2,709         | 13,062  |  |  |

<sup>†</sup> The number of accounts does not equate to either the number of customers or the number of properties.

#### TABLE 3a

| 31 December 2012<br>Biologia di Detail Instand montrons Joan book                   | Owner  | occupied | Bu    | y to let | Total  |      |  |
|---|--------|----------|-------|----------|--------|------|--|
| Risk profile of Retail Ireland mortgage loan book<br>(before impairment provisions) | €m     | %        | €m    | %        | €m     | %    |  |
| Neither past due nor impaired   | 18,068 | 87%      | 4,812 | 72%      | 22,880 | 83%  |  |
| 1-90 days past due but not impaired   | 704    | 3%       | 291   | 4%       | 995    | 4%   |  |
| > 90 days past due and / or impaired  | 2,043  | 10%      | 1,567 | 24%      | 3,610  | 13%  |  |
| Total   | 20,815 | 100%     | 6,670 | 100%     | 27,485 | 100% |  |

| 31 December 2011  | Own    | er occupied | E     | Buy to let | Total  |      |
|---|--------|-------------|-------|------------|--------|------|
| Risk profile of Retail Ireland mortgage loan book<br>(before impairment provisions) | €m     | %           | €m    | %          | €m     | %    |
| Neither past due nor impaired   | 18,458 | 89%         | 5,398 | 77%        | 23,856 | 85%  |
| 1-90 days past due but not impaired   | 867    | 4%          | 422   | 6%         | 1,289  | 5%   |
| > 90 days past due and / or impaired  | 1,538  | 7%          | 1,171 | 17%        | 2,709  | 10%  |
| Total Retail Ireland mortgages  | 20,863 | 100%        | 6,991 | 100%       | 27,854 | 100% |

The tables above illustrate that €22.9 billion or 83% of the total Retail Ireland mortgage loan book at 31 December 2012 was classified as 'neither past due nor impaired' compared to €23.9 billion or 85% at 31 December 2011.

The '1 - 90 days past due but not impaired' category amounted to  $\notin$ 1.0 billion or 4% of the total Retail Ireland mortgage loan book at 31 December 2012 compared to  $\notin$ 1.3 billion or 5% at 31 December 2011.

The 'greater than 90 days past due and / or impaired' category amounted to €3.6 billion or 13% of the total Retail Ireland mortgage loan book at 31 December 2012 compared to €2.7 billion or 10% at 31 December 2011.

Owner occupied mortgages 'greater than 90 days past due and / or impaired' have increased from  $\in$ 1.5 billion at 31 December 2011 to  $\in$ 2.0 billion at 31 December 2012.

Buy to let mortgages 'greater than 90 days past due and / or impaired' have increased from  $\in$ 1.2 billion at 31 December 2011 to  $\in$ 1.6 billion at 31 December 2012. The volume of 'greater than 90 days past due and / or impaired' in the Buy to let segment has continued to increase primarily reflecting the continued impact on borrowers of rising repayments as 'interest only' periods come to an end and customers move to fully amortising loans. The pace of increase in 'greater than 90 days past due and / or impaired' abated substantially in the second half of 2012. The Retail Ireland Buy to let mortgage loan portfolio reduced by €321 million or 4.6% in 2012 and the percentage of the Buy to let portfolio on a 'principal and interest' repayment basis increased from 50% at 31 December 2011 to 52% at 31 December 2012.



| TABLE 3b<br>Mortgage Arrears > 90 days past due<br>and / or impaired (number of accounts) | 31 December<br>2012<br>% | 30 September<br>2012<br>% | 30 June<br>2012<br>% | 31 March<br>2012<br>% | 31 December<br>2011<br>% |
|---|--------------------------|---------------------------|----------------------|-----------------------|--------------------------|
| Retail Ireland Owner occupied mortgages   | 7.51%                    | 7.48%                     | 7.03%                | 6.28%                 | 5.60%                    |
| Industry Owner occupied (Number of accounts) <sup>1</sup>                                 | Not available            | 11.31% <sup>2</sup>       | 10.59% <sup>2</sup>  | 9.90% <sup>2</sup>    | 9.02% <sup>2</sup>       |
| Retail Ireland Buy to let mortgages   | 15.80%                   | 15.03%                    | 13.99%               | 12.35%                | 10.76%                   |
| Industry Buy to let (Number of accounts) <sup>1</sup>                                     | Not available            | 17.90% <sup>2</sup>       | 16.57% <sup>2</sup>  | Not available         | Not available            |

| Mortgage Arrears > 90 days past due<br>and / or impaired (value) | 31 December<br>2012<br>% | 30 September<br>2012<br>% | 30 June<br>2012<br>% | 31 March<br>2012<br>% | 31 December<br>2011<br>% |
|--|--------------------------|---------------------------|----------------------|-----------------------|--------------------------|
| Retail Ireland Owner Occupied mortgages                          | 9.88%                    | 9.75%                     | 9.22%                | 8.42%                 | 7.40%                    |
| Industry Owner Occupied (value) <sup>1</sup>                     | Not available            | 15.12% <sup>2</sup>       | 14.08% <sup>2</sup>  | 13.30% <sup>2</sup>   | 12.04% <sup>2</sup>      |
| Retail Ireland Buy to let mortgages                              | 23.36%                   | 22.20%                    | 20.77%               | 19.10%                | 16.81%                   |
| Industry Buy to let (value) <sup>1</sup>                         | Not available            | 25.55% <sup>2</sup>       | 23.87% <sup>2</sup>  | Not available         | Not available            |

<sup>1</sup> Industry statistics do not include impaired loans < 90 days past due.

<sup>2</sup> Source: CBI Mortgage Arrears Statistics Report September 2012.

Based on the information available, default arrears (greater than 90 days or more past due), for both Owner occupied and Buy to let portfolios of the Retail Ireland mortgage book, remain below the industry average.

The pace of increase in arrears abated substantially during the second half of 2012, with default arrears formation reflecting a stabilisation in unemployment levels and the restructure of customer mortgages on a sustainable basis.

|                   | <b>€m</b><br>2,663 | %    | €m    | %    | €m     | %    |
|-------------------|--------------------|------|-------|------|--------|------|
|                   | 2 663              |      |       |      |        |      |
| 51% to 70%        | 2,000              | 13%  | 409   | 6%   | 3,072  | 11%  |
|                   | 2,461              | 12%  | 478   | 7%   | 2,939  | 11%  |
| 71% to 80%        | 1,497              | 7%   | 293   | 5%   | 1,790  | 7%   |
| 81% to 90%        | 1,746              | 8%   | 493   | 7%   | 2,239  | 8%   |
| 91% to 100%       | 1,796              | 9%   | 417   | 6%   | 2,213  | 8%   |
| Subtotal 1        | 0,163              | 49%  | 2,090 | 31%  | 12,253 | 45%  |
| 101% to 120%      | 3,484              | 17%  | 1,056 | 16%  | 4,540  | 16%  |
| 121% to 150%      | 3,901              | 19%  | 1,763 | 26%  | 5,664  | 21%  |
| 151% to 180%      | 2,223              | 10%  | 1,109 | 17%  | 3,332  | 12%  |
| Greater than 181% | 1,044              | 5%   | 652   | 10%  | 1,696  | 6%   |
| Subtotal 1        | 0,652              | 51%  | 4,580 | 69%  | 15,232 | 55%  |
| Total 2           | 0,815              | 100% | 6,670 | 100% | 27,485 | 100% |

74%

New Residential mortgages during the year

57%

73%

Governance

**Financial Statements** 

| 31 December 2011<br>Loan to value (LTV) ratio of total<br>Retail Ireland mortgage loan book | Owner  | occupied | Buy to let |      | Total  |      |
|---|--------|----------|------------|------|--------|------|
|   | €m     | %        | €m         | %    | €m     | %    |
| Less than 50%   | 2,904  | 14%      | 396        | 6%   | 3,300  | 12%  |
| 51% to 70%  | 2,509  | 12%      | 506        | 7%   | 3,015  | 11%  |
| 71% to 80%  | 1,456  | 7%       | 376        | 5%   | 1,832  | 7%   |
| 81% to 90%  | 1,570  | 8%       | 421        | 6%   | 1,991  | 7%   |
| 91% to 100%   | 1,857  | 9%       | 475        | 7%   | 2,332  | 8%   |
| Subtotal  | 10,296 | 50%      | 2,174      | 31%  | 12,470 | 45%  |
| 101% to 120%  | 3,759  | 18%      | 1,276      | 18%  | 5,035  | 18%  |
| 121% to 150%  | 4,012  | 19%      | 2,151      | 31%  | 6,163  | 22%  |
| 151% to 180%  | 1,871  | 9%       | 1,013      | 15%  | 2,884  | 10%  |
| Greater than 181%   | 925    | 4%       | 377        | 5%   | 1,302  | 5%   |
| Subtotal  | 10,567 | 50%      | 4,817      | 69%  | 15,384 | 55%  |
| Total   | 20,863 | 100%     | 6,991      | 100% | 27,854 | 100% |
| Weighted average LTV1:  |        |          |            |      |        |      |
| Stock of Residential mortgages at year end  |        | 100%     |            | 118% |        | 105% |
| New Residential mortgages during the year   |        | 79%      |            | 60%  |        | 79%  |

<sup>1</sup> Weighted Average LTVs are calculated at a property level and reflect the average of property values in proportion to the outstanding mortgage.

Point in time property values are determined by reference to the original or latest property valuations held, indexed to the Residential property price Index published by the Central Statistics Office (CSO) at 31 December 2012 or 31 December 2011, as appropriate.

The CSO Index for December 2012 reported that national residential prices were 50% below peak (31 December 2011: 47%), with Dublin residential prices and outside of Dublin residential prices 56% and 47% below peak respectively. In 2012 the annual rate of decline in residential property prices slowed to 4.5% as reflected in the CSO Index (2011 annual rate of decline was 16.7%), its lowest rate in over four years, with residential property prices in Dublin (particularly house prices), being the key driver of this improvement. Table 3c sets out the weighted average indexed LTV for the total Retail Ireland mortgage loan book which was 108% at 31 December 2012, 102% for Owner occupied and 124% for Buy to let mortgages. The weighted average indexed LTV for new residential mortgages written during 2012 was 73%, 74% for Owner occupied mortgages and 57% for Buy to let mortgages.

At 31 December 2012,  $\in$ 12.3 billion or 45% of Retail Ireland mortgages are in positive equity,  $\in$ 10.2 billion or 49% of Owner occupied Retail Ireland mortgages are in positive equity and  $\in$ 2.1 billion or 31% of Buy to let Retail Ireland mortgages are in positive equity.

At 31 December 2012, the total calculated negative equity in the Retail Ireland mortgage loan book was €4.0 billion (31 December 2011 €3.7 billion). The majority of Retail Ireland mortgage borrowers in negative equity continue to meet their mortgage repayments with €2.9 billion (73%) of negative equity related to mortgages classified as 'neither past due nor impaired' at 31 December 2012. Of the remaining €1.1 billion of calculated negative equity, €0.2 billion (4%) relates to mortgages classified as '1 - 90 days past due but not impaired' and €0.9 billion (23%) relates to mortgages classified as 'greater than 90 days past due and / or impaired'.



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| 31 December 2012<br>Loan to value (LTV) ratio of Retail Ireland mortgages<br>> 90 days past due and / or impaired | Owner | Owner occupied |       | Buy to let |       | Total Residential<br>mortgage portfolio |  |
|---|-------|----------------|-------|------------|-------|---|--|
|   | €m    | %              | €m    | %          | €m    | %                                       |  |
| Less than 50%   | 112   | 5%             | 37    | 2%         | 149   | 4%                                      |  |
| 51% to 70%  | 133   | 7%             | 42    | 3%         | 175   | 5%                                      |  |
| 71% to 80%  | 93    | 5%             | 33    | 2%         | 126   | 4%                                      |  |
| 81% to 90%  | 108   | 5%             | 79    | 5%         | 187   | 5%                                      |  |
| 91% to 100%   | 130   | 6%             | 62    | 4%         | 192   | 5%                                      |  |
| Subtotal  | 576   | 28%            | 253   | 16%        | 829   | 23%                                     |  |
| 101% to 120%  | 293   | 15%            | 209   | 14%        | 502   | 14%                                     |  |
| 121% to 150%  | 515   | 25%            | 456   | 29%        | 971   | 27%                                     |  |
| 151% to 180%  | 412   | 20%            | 363   | 23%        | 775   | 21%                                     |  |
| Greater than 181%   | 247   | 12%            | 286   | 18%        | 533   | 15%                                     |  |
| Subtotal  | 1,467 | 72%            | 1,314 | 84%        | 2,781 | 77%                                     |  |
| Total   | 2,043 | 100%           | 1,567 | 100%       | 3,610 | 100%                                    |  |

| 31 December 2011<br>Loan to value (LTV) ratio of Retail Ireland mortgages<br>> 90 days past due and / or impaired | Owner occupied |      | В     | Buy to let |       | Total Residential mortgage portfolio |  |
|---|----------------|------|-------|------------|-------|--------------------------------------|--|
|   | €m             | %    | €m    | %          | €m    | %                                    |  |
| Less than 50%   | 99             | 6%   | 35    | 3%         | 134   | 5%                                   |  |
| 51% to 70%  | 120            | 8%   | 54    | 4%         | 174   | 7%                                   |  |
| 71% to 80%  | 73             | 5%   | 45    | 4%         | 118   | 4%                                   |  |
| 81% to 90%  | 99             | 6%   | 46    | 4%         | 145   | 5%                                   |  |
| 91% to 100%   | 102            | 7%   | 60    | 5%         | 162   | 6%                                   |  |
| Subtotal  | 493            | 32%  | 240   | 20%        | 733   | 27%                                  |  |
| 101% to 120%  | 247            | 16%  | 196   | 17%        | 443   | 17%                                  |  |
| 121% to 150%  | 395            | 26%  | 421   | 36%        | 816   | 30%                                  |  |
| 151% to 180%  | 260            | 17%  | 234   | 20%        | 494   | 18%                                  |  |
| Greater than 181%   | 143            | 9%   | 80    | 7%         | 223   | 8%                                   |  |
| Subtotal  | 1,045          | 68%  | 931   | 80%        | 1,976 | 73%                                  |  |
| Total   | 1,538          | 100% | 1,171 | 100%       | 2,709 | 100%                                 |  |

For Retail Ireland mortgages 'greater than 90 days past due and / or impaired', the tables above illustrate the indexed loan to value ratios at the applicable reporting dates, which reflect the application of the CSO Index to the portfolio, capital reductions and out of course customer payments. Of the Retail Ireland mortgages that were 'greater than 90 days past due and / or impaired', €0.8 billion (23%) are in positive equity at 31 December 2012 (31 December 2011: €0.7 billion (27%)), while €2.8 billion (77%) are in negative equity at 31 December 2012 (31 December 2011: €2.0 billion (73%)). For the 'greater than 90 days past due and / or impaired' category, 28% of the Owner occupied Retail Ireland mortgages (31 December 2011: 32%) and 16% of the Buy to let Retail Ireland mortgages (31 December 2011: 20%) are in positive equity at 31 December 2012.

Bank of Ireland (S)

**Business Review** 

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# Asset quality

| TABLE 4         31 December 2012         Retail Ireland mortgages         Composition and impairment | Retail Ireland<br>mortgages<br>€m | Loans > 90<br>days past<br>due and / or<br>impaired<br>Ioans<br>€m | Loans > 90<br>days past<br>due and / or<br>impaired<br>loans<br>as % of<br>advances<br>% | Impairment<br>provisions<br>€m | Impairment<br>provisions<br>as % of<br>loans > 90<br>days past<br>due and / or<br>impaired<br>loans<br>% |
|--|-----------------------------------|--|--|--------------------------------|--|
| Owner occupied mortgages   | 20,815                            | 2,043  | 9.8%   | 711                            | 35%  |
| Buy to let mortgages   | 6,670                             | 1,567  | 23.5%  | 741                            | 47%  |
| Total Retail Ireland mortgages   | 27,485                            | 3,610  | 13.1%  | 1,452                          | 40%  |

|                                |                |              |              |            | Impairment   |  |
|--------------------------------|----------------|--------------|--------------|------------|--------------|--|
|                                |                |              | Loans > 90   |            | provisions   |  |
|                                |                |              | days past    |            | as % of      |  |
|                                |                | Loans > 90   | due and / or |            | loans > 90   |  |
|                                |                | days past    | impaired     |            | days past    |  |
|                                |                | due and / or | loans        |            | due and / or |  |
| 31 December 2011               | Retail Ireland | impaired     | as % of      | Impairment | impaired     |  |
| Retail Ireland mortgages       | mortgages      | loans        | advances     | provisions | loans        |  |
| Composition and impairment     | €m             | €m           | %            | €m         | %            |  |
| Owner occupied mortgages       | 20,863         | 1,538        | 7.4%         | 489        | 32%          |  |
| Buy to let mortgages           | 6,991          | 1,171        | 16.8%        | 537        | 46%          |  |
| Total Retail Ireland mortgages | 27,854         | 2,709        | 9.7%         | 1,026      | 38%          |  |
|                                |                |              |              |            |              |  |

Retail Ireland mortgages that were 'greater than 90 days past due and / or impaired' at 31 December 2012 were  $\in$ 3.6 billion (13.1%) as compared to  $\notin$ 2.7 billion (9.7%) at 31 December 2011, primarily reflecting the continued impact of the general economic downturn in Ireland and affordability issues including falling disposable incomes and elevated unemployment levels. In such circumstances, the Group has a range of suitable product options and resolution strategies available to deliver outcomes that maximise recoveries for the Group while being supportive of our customers.

#### Mortgage forbearance

Forbearance occurs when a borrower is granted a temporary or permanent agreed change to the original contractual terms of a mortgage loan ('forbearance treatment'), for reasons relating to the actual or apparent financial stress or distress of that borrower. If the agreed change to a mortgage loan granted to a borrower is not related to the actual or apparent financial stress or distress of that borrower, forbearance has not occurred. A mortgage loan which has an active 'forbearance treatment' is a 'forborne mortgage'. The Group has a well-established operating infrastructure in place to assess and, where appropriate, implement sustainable forbearance treatments for customers. Forbearance requests are assessed on a case-by-case basis, taking due consideration of the individual circumstances and risk profile of the borrower to ensure, where possible, the most suitable and sustainable repayment arrangement is put in place.

A range of forbearance strategies are used by the Group for customers in arrears or facing potential arrears on contracted mortgage repayments, in order to arrange, where viable, sustainable short term or longer term repayment solutions as appropriate. The forbearance strategies adopted by the Group seek to maximise recoveries, and minimise losses arising from non-repayment of debt, while providing suitable and sustainable restructure options that are supportive of customers in challenged circumstances.



**Business Review** 

# **Business Review**

Governance

# The table below sets out Retail Ireland mortgages (before impairment provisions) forborne loan stock<sup>1</sup> that have current active

Asset quality (continued)

forbearance treatments that were put in place during or prior to 2012 and remain in place at 31 December 2012.

The main types of formal forbearance treatments for Retail Ireland mortgages (before impairment provisions) are analysed below:

| TABLE 5  |               | Current and / or loans not in default |               | days past due<br>/ or impaired  | All loans     |                                 |  |
|--|---------------|---------------------------------------|---------------|---------------------------------|---------------|---------------------------------|--|
| 31 December 2012<br>Formal forbearance treatments - Retail Ireland mortgages<br>(before impairment provisions) | Balance<br>€m | Number of accounts <sup>2</sup>       | Balance<br>€m | Number of accounts <sup>2</sup> | Balance<br>€m | Number of accounts <sup>2</sup> |  |
| Owner occupied   |               |                                       |               |                                 |               |                                 |  |
| Full interest  | 450           | 3,062                                 | 392           | 2,628                           | 842           | 5,690                           |  |
| Reduced payment (greater than full interest)   | 307           | 1,589                                 | 94            | 402                             | 401           | 1,991                           |  |
| Term extension (including interest servicing)  | 233           | 2,657                                 | 26            | 276                             | 259           | 2,933                           |  |
| Capitalisation of arrears  | 76            | 592                                   | 6             | 21                              | 82            | 613                             |  |
| Other  | 95            | 674                                   | 28            | 194                             | 123           | 868                             |  |
| Total  | 1,161         | 8,574                                 | 546           | 3,521                           | 1,707         | 12,095                          |  |
| Buy to let   |               |                                       |               |                                 |               |                                 |  |
| Full interest  | 182           | 914                                   | 110           | 584                             | 292           | 1,498                           |  |
| Reduced payment (greater than full interest)   | 215           | 860                                   | 56            | 187                             | 271           | 1,047                           |  |
| Term extension (including interest servicing)  | 81            | 609                                   | 16            | 73                              | 97            | 682                             |  |
| Capitalisation of arrears  | 13            | 72                                    | 10            | 29                              | 23            | 101                             |  |
| Other  | 40            | 172                                   | 8             | 37                              | 48            | 209                             |  |
| Total  | 531           | 2,627                                 | 200           | 910                             | 731           | 3,537                           |  |
| Total  |               |                                       |               |                                 |               |                                 |  |
| Full interest  | 632           | 3,976                                 | 502           | 3,212                           | 1,134         | 7,188                           |  |
| Reduced payment (greater than full interest)   | 522           | 2,449                                 | 150           | 589                             | 672           | 3,038                           |  |
| Term extension (including interest servicing)  | 314           | 3,266                                 | 42            | 349                             | 356           | 3,615                           |  |
| Capitalisation of arrears  | 89            | 664                                   | 16            | 50                              | 105           | 714                             |  |
| Other  | 135           | 846                                   | 36            | 231                             | 171           | 1,077                           |  |
| Total (audited)  | 1,692         | 11,201                                | 746           | 4,431                           | 2,438         | 15,632                          |  |

<sup>1</sup> Comprises the current stock position of forbearance treatments (agreed since November 2008), for example, where a mortgage loan is granted a full interest forbearance treatment for a defined period of time, and this treatment has expired prior to 31 December 2012, this mortgage loan is not included in the stock of current active forbearance treatments.

<sup>2</sup> The number of accounts does not equate to either the number of customers or the number of properties.



# Asset quality (continued)

| 31 December 2011   |               | t and / or<br>t in default      |               | days past due<br>/ or impaired  | All loans     |                                 |
|--|---------------|---------------------------------|---------------|---------------------------------|---------------|---------------------------------|
| Formal forbearance treatments - Retail Ireland mortgages<br>(before impairment provisions) | Balance<br>€m | Number of accounts <sup>1</sup> | Balance<br>€m | Number of accounts <sup>1</sup> | Balance<br>€m | Number of accounts <sup>1</sup> |
| Owner occupied   |               |                                 |               |                                 |               |                                 |
| Full interest  | 519           | 3,415                           | 200           | 1,230                           | 719           | 4,645                           |
| Reduced payment (greater than full interest) <sup>2</sup>                                  | 248           | 1,133                           | 26            | 91                              | 274           | 1,224                           |
| Term extension (including interest servicing)  | 188           | 2,138                           | 12            | 110                             | 200           | 2,248                           |
| Capitalisation of arrears <sup>3</sup>   | 3             | 24                              | 3             | 6                               | 6             | 30                              |
| Other  | 41            | 271                             | 8             | 59                              | 49            | 330                             |
| Total  | 999           | 6,981                           | 249           | 1,496                           | 1,248         | 8,477                           |
| Buy to let   |               |                                 |               |                                 |               |                                 |
| Full interest  | 209           | 1,030                           | 65            | 310                             | 274           | 1,340                           |
| Reduced payment (greater than full interest) <sup>2</sup>                                  | 177           | 751                             | 19            | 41                              | 196           | 792                             |
| Term extension (including interest servicing)  | 75            | 511                             | 6             | 29                              | 81            | 540                             |
| Capitalisation of arrears <sup>3</sup>   | -             | 6                               | 7             | 20                              | 7             | 26                              |
| Other  | 9             | 51                              | 4             | 7                               | 13            | 58                              |
| Total  | 470           | 2,349                           | 101           | 407                             | 571           | 2,756                           |
| Total  |               |                                 |               |                                 |               |                                 |
| Full interest  | 728           | 4,445                           | 265           | 1,540                           | 993           | 5,985                           |
| Reduced payment (greater than full interest) <sup>2</sup>                                  | 425           | 1,884                           | 45            | 132                             | 470           | 2,016                           |
| Term extension (including interest servicing)  | 263           | 2,649                           | 18            | 139                             | 281           | 2,788                           |
| Capitalisation of arrears <sup>3</sup>   | 3             | 30                              | 10            | 26                              | 13            | 56                              |
| Other  | 50            | 322                             | 12            | 66                              | 62            | 388                             |
| Total (audited)  | 1,469         | 9,330                           | 350           | 1,903                           | 1,819         | 11,233                          |

The number of accounts does not equate to either the number of customers or the number of properties.

2 Hybrids are reported at 31 December 2011 with 'Reduced payment (greater than full interest)' and are now reported in 'Other'. 3

Capitalisation of arrears were reported at 31 December 2011 within Term Extension (including interest servicing) and are now reported separately.

Comparative figures have been adjusted where necessary, to conform with changes in presentation or where additional analysis has been provided in the current year.



# Asset quality (continued)

The above table shows the volume of Retail Ireland mortgage accounts in formal forbearance treatments. These have increased from €1.8 billion or 11.233 accounts at 31 December 2011 to €2.4 billion or 15,632 accounts at 31 December 2012. Owner occupied mortgage forbearance treatments have increased from €1.2 billion or 8,477 accounts to €1.7 billion or 12,095 accounts at 31 December 2012. Buy to let forbearance treatments have increased from €0.6 billion or 2.756 accounts to €0.7 billion or 3,537 accounts. This movement is in line with the Group's strategy to maximise the level of sustainable forbearance treatments in place for borrowers in financial difficulty.

In addition to the 15,632 Retail Ireland mortgage accounts in formal forbearance treatments at 31 December 2012, there were a further 1,988 arrears accounts at 31 December 2012 for which the borrower is meeting their contractual payments and an informal arrangement is in place to pay down their arrears.

At 31 December 2012, €1.1 billion or 7,188 Retail Ireland mortgage accounts were subject to full interest forbearance treatments, compared to €1.0 billion or 5,985 accounts at 31 December 2011. 5,398 of these accounts with full interest forbearance were new forbearance treatments put in place during the year. In addition, 3,190 accounts exited forbearance moving to either performing or 'past due and / or impaired' during the year and 1,005 accounts changed their forbearance treatment type during the year. In addition, the increase is also partly due to the introduction of a new long term full interest forbearance treatment during the second half of 2012 with 536 accounts on this treatment as at 31 December 2012.

In addition, reduced payment (greater than full interest) also increased from €470 million or 2,016 accounts at 31 December 2011 to €672 million or 3.038 accounts at 31 December 2012. 2,367 of these accounts with reduced payment (greater than full interest) were new forbearance treatments put in place during the year. In addition, a further 943 exited forbearance moving to either performing or 'past due and / or impaired' and a further 402 accounts changed their forbearance treatment type during the year. In addition, the increase is also partly due to the introduction of a new long term full interest plus forbearance treatment during the second half of 2012 with 358 accounts on this treatment as at 31 December 2012.

During 2012, term extensions increased to  $\in$ 356 million or 3,615 accounts at 31 December 2012 from  $\in$ 281 million or 2,788 accounts at 31 December 2011. Other forbearance treatments increased to  $\in$ 171 million or 1,077 accounts at 31 December 2012 from  $\in$ 62 million or 388 accounts at 31 December 2011. These primarily comprise a combination of forbearance treatments. Account balances in relation to Residential mortgages on which arrears were capitalised increased to €105 million or 714 accounts at 31 December 2012 from €13 million or 56 accounts at 31 December 2011.

Of the €2.4 billion of Retail Ireland mortgages (before impairment provisions) subject to forbearance at 31 December 2012 (December 2011, €1.8 billion), 99% of these are for repayments of full interest or greater on their balances (December 2011: 98%).

The nature and type of forbearance treatments include:

- full interest: the borrower pays the interest on the principal balance, on a temporary or longer term basis, with the principal balance unchanged;
- reduced payment (greater than full interest): a temporary or medium term arrangement where the borrower pays the full interest due plus an element of principal on the basis that principal payments will increase in the future;
- term extension (including servicing interest): the original term of the mortgage is extended and all the interest is fully serviced;
- capitalisation of arrears: the arrears are added to the principal outstanding on the mortgage and the instalment is recalculated to clear the outstanding mortgage debt over the contracted term; and
- other: comprising primarily a combination of forbearance treatments, short term / temporary payment suspensions and payment restructures.

Bank of Ireland (S)

# Mortgage Arrears

The Group continues to invest in its Mortgage Arrears Resolution Programme (MARP) infrastructure and the implementation of restructuring and resolution options for our customers. The increase in forbearance activity reflects the on-going effectiveness of the Group's Mortgage Arrears Resolution Strategy programme in dealing with customers encountering mortgage difficulties.

The Group has adopted the requirements of the Central Bank of Ireland Code of Conduct on Mortgage Arrears (CCMA)<sup>1</sup> which, among other things, requires mortgage lenders to establish a Mortgage Arrears Resolution Process (MARP) for defined owner occupied mortgages. The MARP sets out the framework for case by case consideration and implementation of a range of measures for qualifying borrowers.

The revised CCMA includes more detailed procedural and operational requirements for lenders when dealing with borrowers experiencing arrears and financial difficulties. The CCMA only applies to those borrowers who have notified their lender that they are facing financial difficulties and may be at risk of mortgage arrears i.e. pre-arrears cases or existing arrears cases. The CCMA does not require the group to provide forbearance treatments to borrowers who are not in financial difficulty, regardless of whether or not the borrower is in negative equity.

In addition to the MARP established by the Group, a clearly defined Mortgage Arrears Resolution Strategy incorporating both Owner occupied and Buy to let mortgages is in place. To implement this strategy the Group has established a programme which seeks to maximise recoveries arising from non-repayment of customer mortgages while ensuring that customers are treated with respect through the arrears management and resolution process. In addition, the Group has set out a clearly defined Mortgage Arrears Resolution Strategy incorporating both Owner occupied and Buy to let mortgages.

#### Personal Insolvency Act 2012

The Personal Insolvency Act 2012, enacted December 2012, provides for three debt resolution options for consumers deemed to have unsustainable indebtedness levels. These options are an alternative to bankruptcy and the Act also amends existing bankruptcy provisions. The three debt resolution options are:

- debt relief notice;
- debt settlement arrangement; and
- personal insolvency arrangement.

The Group is participating in an Unsecured Credit Protocol which seeks to agree alternative repayment schedules on unsecured debt between participating lenders, without requiring the customer to engage separately with each lender. This initiative seeks to deal with unsecured debt in a manner that supports a sustainable mortgage repayment capacity. The Group is actively engaged in preparing for the operational implications of the new Insolvency regime both internally and at industry level.

<sup>1</sup> The revised Code of Conduct on Mortgage Arrears (CCMA) was issued by the Central Bank of Ireland in December 2010.



**Business Review** 

Governance

Supplementary Asset Quality Disclosures

# Repossessions

At 31 December 2012, the Group had possession of properties held as security as follows:

| TABLE 6                                   | 31 Decem   | ber 2012   | 31 December 2011                                       |  |  |
|---|--|--|--|--|--|
| Repossessions<br>Retail Ireland mortgages | Number of<br>repossessions<br>at balance<br>sheet date | Balance<br>outstanding<br>before<br>impairment<br>provisions<br>€m | Number of<br>repossessions<br>at balance<br>sheet date | Balance<br>outstanding<br>before<br>impairment<br>provisions<br>€m |  |
| Owner occupied                            | 96   | 25   | 99   | 29   |  |
| Buy to let                                | 84   | 30   | 67   | 20   |  |
| Total residential repossessions           | 180  | 55   | 166  | 49   |  |

#### TABLE 7

| 31 December 2012<br>Disposals of repossessions<br>Retail Ireland mortgages | Number of disposals<br>during the period <sup>1</sup> | Balance outstanding<br>after provisions<br>€m |
|--|---|---|
| Owner occupied   | 88  | 10  |
| Buy to let   | 53  | 4   |
| Total residential repossessions  | 141   | 14  |

| 31 December 2011<br>Disposals of repossessions<br>Retail Ireland mortgages | Number of disposals<br>during the period | Balance outstanding<br>after provisions<br>€m |
|--|--|---|
| Owner occupied   | 56                                       | 8   |
| Buy to let   | 19                                       | 3   |
| Total residential repossessions  | 75                                       | 11  |

For the year ended 31 December 2012 the Group disposed of 141 repossessed properties<sup>1</sup> (31 December 2011: 75 repossessed properties were disposed). The total contracted disposal proceeds were adequate to cover the balance outstanding after provisions.

For the year ended 31 December 2012, the proceeds from disposals of Owner occupied repossessed properties was €10 million (year ended 31 December 2011: €8 million).

For the year ended 31 December 2012, the proceeds from disposals of Buy to let repossessed properties was €4 million (year ended 31 December 2011: €4 million).

# Supplementary Asset Quality Disclosures

The information on tables 1, 2, 3a, 3c, 3d, 4, 6, 6a and the total in table 5 (denoted as audited) below forms an integral part of the audited financial statements as described in the Basis of preparation on page 149.

All other information below (including all other numbers in table 5) is additional disclosure and it does not form an integral part of the audited financial statements as described in the Basis of preparation on page 149.

# Supplementary section - Retail UK mortgages

The following disclosures refer to the Retail UK mortgage loan book. These provide additional detail and breakdowns on the composition and quality of this loan book.

The Group has a long established infrastructure for the origination, underwriting and management of its mortgage portfolio. The processes of underwriting through to account management are centralised and no delegated discretions are in operation outside the centralised units. The mortgage process is a fully documented process with documentary evidence of key borrower information including an independent valuation of the security property.

Retail UK mortgage origination lending policy and guidelines are subject to regular review. Each applicant is primarily assessed based on their ability and capacity to repay the loan. In addition to the above, the credit worthiness of the borrower, value of the property and the individual circumstances of the applicant are key factors in the underwriting decision. At 31 December 2012, lending criteria for the Retail UK mortgage portfolio include:

- repayment capacity of the borrower;
- loan to value (LTV) limits;
- mortgage term duration;
- repayment types (amortising repayment or interest only); and
- loan specific terms and conditions.

# Book composition

#### TABLE 1

| Retail UK mortgages - Volumes<br>(before impairment provisions) | 31 December 2012<br>£m | 31 December 2011¹<br>ይm |
|---|------------------------|-------------------------|
| Standard mortgages  | 10,026                 | 10,905                  |
| Buy to let mortgages  | 8,812                  | 9,826                   |
| Self certified mortgages  | 3,640                  | 4,024                   |
| Total Retail UK mortgages                                       | 22,478                 | 24,755                  |

<sup>1</sup> Loans and advances to customers at 31 December 2011 includes loans held for sale.

Retail UK mortgages were £22.5 billion at 31 December 2012 compared to £24.8 billion at 31 December 2011. The decrease of £2.3 billion or 9.2% reflects muted demand for new mortgages, an active deleveraging programme for existing customers and the sale of £0.5 billion of the Buy to let mortgage portfolio to a third party. In January 2009 the Group announced its withdrawal from the intermediary sourced mortgage market in the UK, which has resulted in a significant reduction in the volume of new mortgages issued.

New mortgage business is now sourced through the Group's relationship with the UK Post Office and through the branch network in Northern Ireland.

Of the Standard mortgages of £10.0 billion, 54% are on a 'principal and

interest'<sup>1</sup> repayment basis (31 December 2011: 53%). Of the Self certified mortgages of £3.6 billion, 23% are on a 'principal and interest' repayment basis (31 December 2011: 24%). Of the Buy to let mortgages of £8.8 billion, 10% are on a 'principal and interest' repayment basis (31 December 2011: 11%). In addition 68% of the Retail UK mortgage portfolio, at 31 December 2012, are on an 'interest only'<sup>2</sup> repayment basis.

'Principal and interest' repayment basis mortgages consist of mortgages that are contracted to be repaid over the agreed term on an amortising basis. The typical term at origination for these mortgages was 20 to 30 years.

<sup>2</sup> 'Interest only' mortgages consist of mortgages where the repayment consists of the full interest element (or greater) for an agreed period at the end of which the mortgage repayment basis becomes 'principal and interest' contracted to be repaid over the agreed term. 'Interest only' on mortgage products offered in the UK may extend for the full period of the mortgage.

| TABLE 2   |               | ntial mortgages<br>n book       | Loans > 90 days past due<br>and / or impaired |                                 |  |
|---|---------------|---------------------------------|---|---------------------------------|--|
| 31 December 2012<br>Origination profile of Retail UK mortgage loan book<br>(before impairment provisions) | Balance<br>£m | Number of accounts <sup>1</sup> | Balance<br>£m                                 | Number of accounts <sup>1</sup> |  |
| 1996 and before   | 306           | 8,759                           | 8   | 175                             |  |
| 1997  | 58            | 1,383                           | 1   | 15                              |  |
| 1998  | 96            | 2,137                           | 1   | 17                              |  |
| 1999  | 106           | 2,408                           | 1   | 19                              |  |
| 2000  | 133           | 2,642                           | 2   | 22                              |  |
| 2001  | 271           | 3,926                           | 4   | 31                              |  |
| 2002  | 341           | 4,563                           | 7   | 67                              |  |
| 2003  | 775           | 8,816                           | 20  | 151                             |  |
| 2004  | 831           | 8,892                           | 23  | 177                             |  |
| 2005  | 1,976         | 17,806                          | 55  | 386                             |  |
| 2006  | 2,904         | 25,254                          | 69  | 472                             |  |
| 2007  | 4,842         | 39,368                          | 128   | 851                             |  |
| 2008  | 6,055         | 48,586                          | 194   | 1,229                           |  |
| 2009  | 1,126         | 8,727                           | 10  | 85                              |  |
| 2010  | 1,031         | 6,979                           | 2   | 14                              |  |
| 2011  | 791           | 5,149                           | 1   | 6                               |  |
| 2012  | 836           | 4,772                           | -   | 1                               |  |
| Total   | 22,478        | 200,167                         | 526   | 3,718                           |  |

| 31 December 2011<br>Origination profile of Retail UK mortgage loan book<br>(before impairment provisions) <sup>2</sup> |               | ential mortgages<br>an book     | Loans > 90 days past due<br>and / or impaired |                                 |  |
|--|---------------|---------------------------------|---|---------------------------------|--|
|  | Balance<br>£m | Number of accounts <sup>1</sup> | Balance<br>£m                                 | Number of accounts <sup>1</sup> |  |
| 1996 and before  | 386           | 10,861                          | 6   | 188                             |  |
| 1997   | 74            | 1,742                           | 1   | 18                              |  |
| 1998   | 120           | 2,510                           | 1   | 19                              |  |
| 1999   | 132           | 2,811                           | 1   | 27                              |  |
| 2000   | 159           | 3,033                           | 2   | 27                              |  |
| 2001   | 342           | 4,686                           | 4   | 37                              |  |
| 2002   | 438           | 5,759                           | 9   | 79                              |  |
| 2003   | 961           | 10,758                          | 23  | 161                             |  |
| 2004   | 995           | 10,468                          | 22  | 165                             |  |
| 2005   | 2,289         | 20,430                          | 66  | 441                             |  |
| 2006   | 3,296         | 28,337                          | 75  | 474                             |  |
| 2007   | 5,462         | 43,672                          | 141   | 908                             |  |
| 2008   | 6,756         | 53,687                          | 247   | 1,545                           |  |
| 2009   | 1,321         | 9,964                           | 10  | 94                              |  |
| 2010   | 1,175         | 7,677                           | 1   | 5                               |  |
| 2011   | 849           | 5,381                           | -   | 1                               |  |
| Total  | 24,755        | 221,776                         | 609   | 4,189                           |  |

<sup>1</sup> The number of accounts does not equate to either to the number of customers or the number of properties. <sup>2</sup> Loans and advances to customers at 31 December 2011 includes loans held for sale

Loans and advances to customers at 31 December 2011 includes loans held for sale.

The tables above illustrate that at 31 December 2012,  $\pounds$ 4.9 billion (22%) of the Retail UK mortgage loan book originated before 2006,  $\pounds$ 13.8 billion (61%) between 2006 and 2008 and  $\pounds$ 3.8 billion (17%) in the years since.

The fall off in originations since the end of 2008 is primarily due to the Group's withdrawal from the intermediary sourced mortgage market in the UK.

Retail UK mortgages 'greater than 90

days past due and / or impaired' were £0.5 billion (December 2011: £0.6 billion) or 2% of the Retail UK mortgage loan book at 31 December 2012, of which £0.4 billion or 1.7% were originated between 2006 and 2008.

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Governance

**Business Review** 

### TABLE 3a

| 31 December 2012  |        | Standard |       | Buy to let |       | Self certified |        | Total |  |
|---|--------|----------|-------|------------|-------|----------------|--------|-------|--|
| Risk profile of Retail UK mortgage loar book (before impairment provisions) | £m     | %        | £m    | %          | £m    | %              | £m     | %     |  |
| Neither past due nor impaired   | 9,503  | 95%      | 8,315 | 95%        | 3,057 | 84%            | 20,875 | 93%   |  |
| 1-90 days past due but not impaired   | 383    | 4%       | 287   | 3%         | 407   | 11%            | 1,077  | 5%    |  |
| > 90 days past due and / or impaired  | 140    | 1%       | 210   | 2%         | 176   | 5%             | 526    | 2%    |  |
| Total Retail UK mortgages   | 10,026 | 100%     | 8,812 | 100%       | 3,640 | 100%           | 22,478 | 100%  |  |

| 31 December 2011  | Standard |      | Bu    | Buy to let |       | Self certified |        | Total |  |
|---|----------|------|-------|------------|-------|----------------|--------|-------|--|
| Risk profile of Retail UK mortgage loan<br>book (before impairment provisions) <sup>1</sup> | £m       | %    | £m    | %          | £m    | %              | £m     | %     |  |
| Neither past due nor impaired   | 10,407   | 95%  | 9,232 | 94%        | 3,449 | 86%            | 23,088 | 93%   |  |
| 1-90 days past due but not impaired   | 342      | 3%   | 334   | 3%         | 382   | 9%             | 1,058  | 4%    |  |
| > 90 days past due and / or impaired  | 156      | 2%   | 260   | 3%         | 193   | 5%             | 609    | 3%    |  |
| Total Retail UK mortgages   | 10,905   | 100% | 9,826 | 100%       | 4,024 | 100%           | 24,755 | 100%  |  |

| TABLE 3b<br>Mortgage Arrears<br>> 90 days past due and / or impaired (number of accounts) | 31 December 2012<br>% | 31 December 2011<br>% |
|---|-----------------------|-----------------------|
| Standard mortgages  | 1.27%                 | 1.20%                 |
| Buy to let mortgages  | 1.97%                 | 2.06%                 |
| Self certified mortgages  | 3.71%                 | 3.71%                 |

<sup>1</sup> Loans and advances to customers at 31 December 2011 includes loans held for sale.

The tables above illustrate that £20.9 billion or 93% of the total Retail UK mortgage loan book at 31 December 2012 was classified as 'neither past due nor impaired' compared to £23.1 billion or 93% at 31 December 2011.

The '1 – 90 days past due but not impaired' category amounted to £1.1 billion or 5% of the total Retail UK mortgage loan book at 31 December 2012 compared to £1.1 billion or 4% at 31 December 2011.

The 'greater than 90 days past due and/or impaired' category amounted to £0.5 billion or 2% of the total Retail UK mortgage loan book at 31 December 2012 compared to £0.6 billion or 3% at 31 December 2011.

Other Information

TABLE 30

| 31 December 2012                                    | Sta    | Standard Buy to let |       | Self certified |       | Total residential mortgage portfolio |        |             |
|---|--------|---------------------|-------|----------------|-------|--------------------------------------|--------|-------------|
| Loan to value (LTV) ratio<br>of Retail UK mortgages | £m     | %                   | £m    | %              | £m    | %                                    | £m     | %           |
| Less than 50%                                       | 1,849  | 18%                 | 776   | 9%             | 314   | 9%                                   | 2,939  | 13%         |
| 51% to 70%  | 1,498  | 15%                 | 2,183 | 24%            | 678   | 19%                                  | 4,359  | 19%         |
| 71% to 80%  | 1,557  | 16%                 | 1,986 | 23%            | 746   | 20%                                  | 4,289  | 19%         |
| 81% to 90%  | 2,033  | 20%                 | 1,918 | 22%            | 902   | 24%                                  | 4,853  | 22%         |
| 91% to 100%   | 1,571  | 16%                 | 1,248 | 14%            | 724   | 20%                                  | 3,543  | 16%         |
| Subtotal  | 8,508  | 85%                 | 8,111 | <b>92</b> %    | 3,364 | <b>92</b> %                          | 19,983 | <b>89</b> % |
| 101% to 120%  | 1,340  | 13%                 | 628   | 7%             | 258   | 7%                                   | 2,226  | 10%         |
| 121% to 150%  | 126    | 1%                  | 54    | 1%             | 13    | 1%                                   | 193    | 1%          |
| Greater than 150%                                   | 52     | 1%                  | 19    | -              | 5     | -                                    | 76     | -           |
| Subtotal  | 1,518  | 15%                 | 701   | 8%             | 276   | 8%                                   | 2,495  | 11%         |
| Total   | 10,026 | 100%                | 8,812 | 100%           | 3,640 | 100%                                 | 22,478 | 100%        |

| Stock of Retail UK mortgages at year end <sup>1</sup> | 76% | 76% | 78% | 76% |
|---|-----|-----|-----|-----|
| New Retail UK mortgages during the year <sup>1</sup>  | 77% | 71% | N/A | 76% |

| 31 December 2011   | Sta    | ndard | dard Buy to let |      | Self certified |      | Total residential mortgage portfolio |      |
|--|--------|-------|-----------------|------|----------------|------|--------------------------------------|------|
| Loan to value (LTV) ratio<br>of Retail UK mortgages <sup>2</sup> | £m     | %     | £m              | %    | £m             | %    | £m                                   | %    |
| Less than 50%  | 2,236  | 21%   | 966             | 10%  | 344            | 10%  | 3,546                                | 15%  |
| 51% to 70%   | 1,653  | 15%   | 2,675           | 27%  | 735            | 18%  | 5,063                                | 20%  |
| 71% to 80%   | 1,495  | 14%   | 2,282           | 23%  | 857            | 21%  | 4,634                                | 19%  |
| 81% to 90%   | 2,103  | 19%   | 2,136           | 22%  | 1,022          | 25%  | 5,261                                | 21%  |
| 91% to 100%  | 1,846  | 17%   | 1,293           | 13%  | 821            | 20%  | 3,960                                | 16%  |
| Subtotal   | 9,333  | 86%   | 9,352           | 95%  | 3,779          | 94%  | 22,464                               | 91%  |
| 101% to 120%   | 1,452  | 13%   | 412             | 5%   | 224            | 6%   | 2,088                                | 8%   |
| 121% to 150%   | 72     | 1%    | 45              | -    | 12             | -    | 129                                  | 1%   |
| Greater than 150%  | 48     | -     | 17              | -    | 9              | -    | 74                                   | -    |
| Subtotal   | 1,572  | 14%   | 474             | 5%   | 245            | 6%   | 2,291                                | 9%   |
| Total  | 10,905 | 100%  | 9,826           | 100% | 4,024          | 100% | 24,755                               | 100% |
| Weighted average LTV:  |        |       |                 |      |                |      |                                      |      |
| Stock of Retail UK mortgages at year end <sup>1</sup>            |        | 74%   |                 | 74%  |                | 78%  |                                      | 75%  |
| New Retail UK mortgages during the year <sup>1</sup>             |        | 81%   |                 | 70%  |                | N/A  |                                      | 80%  |

Weighted Average LTVs are calculated at a property level and reflect the average of property values in proportion to the outstanding mortgage.
 Loans and advances to customers at 31 December 2011 includes loans held for sale.

Property values are determined by reference to the original or latest property valuations held, indexed to the 'Nationwide UK House Price Index' published by the UK's Nationwide Building Society. In tables 3c and 3d the December 2012 or December 2011 'Nationwide UK House Price Index' as appropriate, is the index applied to the relevant valuations.

The table above illustrates that at 31 December 2012 the weighted average indexed LTV of the total book was 76%, with new business written during the year ended 31 December 2012 having a weighted average indexed LTV of 76%.

At 31 December 2012, £20.0 billion (89%) of the Retail UK mortgage loan book was not in negative equity, comprising £8.5 billion (85%) of Standard mortgages, £8.1 billion (92%) of Buy to let mortgages and £3.4 billion (92%) of Self certified mortgages. This reflects the marginal nature of house price movements during the year, with house prices falling 1% on average across the UK.



**Business Review** 

Governance

**Financial Statements** 

At 31 December 2012, the total calculated negative equity in the Retail UK mortgage loan book was £212 million, which comprised £184 million (87%) related to mortgages classified as 'neither past due nor impaired', £11 million (6%) related to mortgages classified as '1 - 90 days past due but not impaired' and £17 million (8%) related to mortgages that were 'greater than 90 days past due and / or impaired'.

# TABLE 3d

| 1ABLE 3d       31 December 2012  | Standard |      | Buy to let |      | Self certified |      | Total Residential mortgage portfolio |      |
|--|----------|------|------------|------|----------------|------|--------------------------------------|------|
| Loan to value ratio of Retail UK mortgages<br>> 90 days past due and / or impaired | £m       | %    | £m         | %    | £m             | %    | £m                                   | %    |
| Less than 50%  | 16       | 11%  | 5          | 2%   | 4              | 2%   | 25                                   | 5%   |
| 51% to 70%   | 20       | 14%  | 21         | 10%  | 16             | 9%   | 57                                   | 11%  |
| 71% to 80%   | 19       | 14%  | 30         | 14%  | 27             | 15%  | 76                                   | 14%  |
| 81% to 90%   | 21       | 15%  | 46         | 22%  | 42             | 24%  | 109                                  | 21%  |
| 91% to 100%  | 21       | 15%  | 46         | 22%  | 50             | 28%  | 117                                  | 22%  |
| Subtotal   | 97       | 69%  | 148        | 70%  | 139            | 78%  | 384                                  | 73%  |
| 101% to 120%   | 34       | 25%  | 47         | 23%  | 31             | 19%  | 112                                  | 21%  |
| 121% to 150%   | 7        | 5%   | 11         | 5%   | 2              | 1%   | 20                                   | 4%   |
| Greater than 150%  | 2        | 1%   | 4          | 2%   | 4              | 2%   | 10                                   | 2%   |
| Subtotal   | 43       | 31%  | 62         | 30%  | 37             | 22%  | 142                                  | 27%  |
| Total  | 140      | 100% | 210        | 100% | 176            | 100% | 526                                  | 100% |

### 31 December 2011

| 31 December 2011   | Sta | Standard Buy to le |     | to let | Self ce | ertified | Total residential mortgage portfolio |      |
|--|-----|--------------------|-----|--------|---------|----------|--------------------------------------|------|
| Loan to value ratio of Retail UK mortgages > 90 days past due and / or impaired <sup>1</sup> | £m  | %                  | £m  | %      | £m      | %        | £m                                   | %    |
| Less than 50%  | 20  | 13%                | 5   | 2%     | 4       | 2%       | 29                                   | 5%   |
| 51% to 70%   | 22  | 14%                | 26  | 10%    | 18      | 9%       | 66                                   | 11%  |
| 71% to 80%   | 18  | 12%                | 41  | 16%    | 27      | 14%      | 86                                   | 14%  |
| 81% to 90%   | 19  | 12%                | 56  | 22%    | 48      | 25%      | 123                                  | 20%  |
| 91% to 100%  | 21  | 13%                | 58  | 22%    | 59      | 31%      | 138                                  | 23%  |
| Subtotal   | 100 | 64%                | 186 | 72%    | 156     | 81%      | 442                                  | 73%  |
| 101% to 120%   | 33  | 21%                | 49  | 19%    | 32      | 16%      | 114                                  | 18%  |
| 121% to 150%   | 4   | 3%                 | 9   | 3%     | 3       | 2%       | 16                                   | 3%   |
| Greater than 150%  | 19  | 12%                | 16  | 6%     | 2       | 1%       | 37                                   | 6%   |
| Subtotal   | 56  | 36%                | 74  | 28%    | 37      | 19%      | 167                                  | 27%  |
| Total  | 156 | 100%               | 260 | 100%   | 193     | 100%     | 609                                  | 100% |

Loans and advances to customers at 31 December 2011 includes loans held for sale.

**Business Review** 



# Asset quality

| TABLE 4         31 December 2012         Retail UK mortgages         Composition and impairment | Retail UK<br>mortgages<br>£m | Loans > 90<br>days past<br>due and / or<br>impaired<br>loans<br>£m | Loans > 90<br>days past<br>due and / or<br>impaired<br>loans<br>as % of<br>advances<br>% | Impairment<br>provisions<br>£m | Impairment<br>provisions<br>as % of<br>loans > 90<br>days past<br>due and / or<br>impaired<br>loans<br>% |
|---|------------------------------|--|--|--------------------------------|--|
| Standard mortgages  | 10,026                       | 140  | 1.4%   | 34                             | 24%  |
| Buy to let mortgages  | 8,812                        | 210  | 2.4%   | 55                             | 26%  |
| Self certified mortgages  | 3,640                        | 176  | 4.8%   | 27                             | 15%  |
| Total Retail UK mortgages   | 22,478                       | 526  | 2.3%   | 116                            | 22%  |

| 31 December 2011<br>Retail UK mortgages<br>Composition and impairment <sup>1</sup> | Retail UK<br>mortgages<br>£m | Loans > 90<br>days past<br>due and / or<br>impaired<br>loans<br>£m | Loans > 90<br>days past<br>due and / or<br>impaired<br>loans<br>as % of<br>advances<br>% | Impairment<br>provisions<br>£m | Impairment<br>provisions<br>as % of<br>loans > 90<br>days past<br>due and / or<br>impaired<br>loans<br>% |
|--|------------------------------|--|--|--------------------------------|--|
| Standard mortgages   | 10,905                       | 156  | 1.4%   | 16                             | 10%  |
| Buy to let mortgages   | 9,826                        | 260  | 2.6%   | 67                             | 26%  |
| Self certified mortgages   | 4,024                        | 193  | 4.8%   | 28                             | 15%  |
| Total Retail UK mortgages  | 24,755                       | 609  | 2.5%   | 111                            | 18%  |

<sup>1</sup> Loans and advances to customers at 31 December 2011 includes loans held for sale.

At 31 December 2012 total Retail UK mortgages had decreased by £2.3 billion or 9.2% to £22.5 billion (31 December 2011: £24.8 billion). £0.5 billion of this decrease is attributable to the sale of a Buy to let portfolio to a third party during 2012. Retail UK mortgages 'greater than 90 days past due and / or impaired' were £526 million at 31 December 2012 compared to £609 million at 31 December 2011 attributable to a decrease in Standard mortgages of £16 million, Buy to let mortgages of £50 million and Self certified mortgages of £17 million. The overall impairment provision coverage ratio on Retail UK mortgages 'greater than 90 days past due and / or impaired' has increased from 18% at 31 December 2011 to 22% at 31 December 2012.



Supplementary Asset Quality Disclosures

# Mortgage forbearance

Forbearance occurs when a borrower is granted a temporary or permanent agreed change to the original contractual terms of a mortgage loan ('forbearance measure'), for reasons relating to the actual or apparent financial stress or distress of that borrower. If the agreed change to a mortgage loan granted to a borrower is not related to the actual or apparent financial stress or distress of that borrower, forbearance has not occurred. A mortgage loan which has an active 'forbearance measure' is a 'forborne mortgage'. The Group has a well-established operating infrastructure in place to assess and, where appropriate, implement sustainable forbearance treatments for customers. Forbearance requests are assessed on a case-by-case basis, taking due consideration of the individual circumstances and risk profile of the borrower to ensure, where possible, the most suitable and sustainable repayment arrangement is put in place.

A range of forbearance strategies are used by the Group for customers in arrears or facing potential arrears on contracted mortgage repayments, in order to arrange, where viable, sustainable short term or longer term repayment solutions as appropriate. The forbearance strategies adopted by the Group seek to maximise recoveries, and minimise losses arising from non-repayment of debt, while providing suitable and sustainable restructure options that are supportive of customers in challenged circumstances.

The nature and type of forbearance treatments include:

- full interest: the borrower pays the interest on the principal balance, on a temporary or longer term basis, with the principal balance unchanged;
- reduced payment (greater than full interest): a temporary or medium term arrangement where the borrower pays the full interest due plus an element of principal on the basis that principal payments will increase in the future;
- term extension (including servicing interest): the original term of the mortgage is extended and all the interest is fully serviced;
- capitalisation of arrears: the arrears are added to the principal outstanding on the mortgage and the instalment is recalculated to clear the outstanding mortgage debt over the remaining term; and
- other: comprising primarily a combination of forbearance treatments, short term / temporary payment suspensions and payment restructures.



The table below sets out Retail UK mortgages (before impairment provisions) forborne loan stock<sup>1</sup> that have current active formal forbearance treatments that were put in place during or prior to 2012 and remain in place at 31 December 2012. The main types of formal forbearance treatments for Retail UK mortgages (before impairment provisions) are analysed below:

| TABLE 5<br>31 December 2012  |               | t and / or<br>ot in default |               | ) days past due<br>nd / or impaired | AI            | All loans                       |  |  |
|--|---------------|-----------------------------|---------------|-------------------------------------|---------------|---------------------------------|--|--|
| Forbearance treatments - Retail UK mortgages<br>(before impairment provisions) | Balance<br>£m | Number of accounts          | Balance<br>£n |                                     | Balance<br>£m | Number of accounts <sup>2</sup> |  |  |
| Standard mortgages   |               |                             |               |                                     |               |                                 |  |  |
| Full interest  | 88            | 785                         | 12            | . 111                               | 100           | 896                             |  |  |
| Term extension   | 20            | 288                         |               | . 8                                 | 20            | 296                             |  |  |
| Capitalisation of arrears  | 6             | 34                          |               | · 1                                 | 6             | 35                              |  |  |
| Other  | 2             | 16                          |               | 6                                   | 3             | 22                              |  |  |
| Total  | 116           | 1,123                       | 1:            | 126                                 | 129           | 1,249                           |  |  |
| Buy to let   |               |                             |               |                                     |               |                                 |  |  |
| Full interest  | 24            | 256                         | 4             | 27                                  | 28            | 283                             |  |  |
| Term extension   | 7             | 56                          |               | . 3                                 | 7             | 59                              |  |  |
| Capitalisation of arrears  | 14            | 104                         |               | 9                                   | 15            | 113                             |  |  |
| Other  | 1             | 8                           |               | -                                   | 1             | 8                               |  |  |
| Total  | 46            | 424                         | Ę             | 39                                  | 51            | 463                             |  |  |
| Self certified   |               |                             |               |                                     |               |                                 |  |  |
| Full interest  | 51            | 381                         | 1(            | 61                                  | 61            | 442                             |  |  |
| Term extension   | 3             | 24                          |               | -                                   | 3             | 24                              |  |  |
| Capitalisation of arrears  | 15            | 63                          |               |                                     | 17            | 73                              |  |  |
| Other  | 2             | 11                          |               | 4                                   | 2             | 15                              |  |  |
| Total  | 71            | 479                         | 12            | 75                                  | 83            | 554                             |  |  |
|  |               |                             |               |                                     |               |                                 |  |  |
| All  |               |                             |               |                                     |               |                                 |  |  |
| Full interest  | 163           | 1,422                       | 26            | 199                                 | 189           | 1,621                           |  |  |
| Term extension   | 30            | 368                         |               | 11                                  | 30            | 379                             |  |  |
| Capitalisation of arrears  | 35            | 201                         |               | 20                                  | 38            | 221                             |  |  |
| Other  | 5             | 35                          |               | 10                                  | 6             | 45                              |  |  |
| Total (audited)  | 233           | 2,026                       | 30            | 240                                 | 263           | 2,266                           |  |  |

<sup>1</sup> Comprises the current stock position of forbearance arrangements (agreed since January 2010).

<sup>2</sup> The number of accounts does not equate to either the number of customers or the number of properties.

Asset quality (continued)

# Repossessions

At 31 December 2012, the Group had possession of collateral held as security as follows:

| TABLE 6                              | 31 Decem   | ber 2012   | 31 December 2011  |  |  |
|--------------------------------------|--|--|---|--|--|
| Repossessions<br>Retail UK mortgages | Number of<br>repossessions<br>at balance<br>sheet date | Balance<br>outstanding<br>before<br>impairment<br>provisions<br>£m | Number of<br>repossessions<br>as at balance<br>sheet date | Balance<br>outstanding<br>before<br>impairment<br>provisions<br>£m |  |
| Standard mortgages                   | 70   | 10   | 71  | 9  |  |
| Buy to let mortgages                 | 139  | 19   | 147   | 19   |  |
| Self certified mortgages             | 45   | 9  | 55  | 11   |  |
| Total residential repossessions      | 254  | 38   | 273   | 39   |  |

### TABLE 6a

| 31 December 2012<br>Disposal of repossessions<br>Retail UK mortgages | Number of disposals <sup>1</sup><br>during the year | Balance outstanding<br>after impairment<br>provisions<br>£m |
|--|---|---|
| Standard mortgages   | 194   | 18  |
| Buy to let mortgages   | 358   | 30  |
| Self certified mortgages   | 141   | 20  |
| Total residential repossessions                                      | 693   | 68  |

| 31 December 2011<br>Disposal of repossessions<br>Retail UK mortgages | Number of disposals <sup>1</sup><br>during the year | Balance outstanding<br>after impairment<br>provisions<br>£m |
|--|---|---|
| Standard mortgages   | 224   | 22  |
| Buy to let mortgages   | 370   | 31  |
| Self certified mortgages   | 186   | 24  |
| Total residential repossessions                                      | 780   | 77  |

For the year ended 31 December 2012 the Group disposed of 693 repossessed properties<sup>1</sup> (31 December 2011: 780 repossessed properties disposed of). The total contracted disposal proceeds were adequate to cover the balance outstanding after provisions.

For the year ended 31 December 2012, the proceeds from disposals of repossessed properties from Standard mortgages was £21 million (year ended 31 December 2011: £24 million).

For the year ended 31 December 2012, the proceeds from disposals of repossessed properties from Buy to let mortgages was £31 million (year ended 31 December 2011: £35 million).

For the year ended 31 December 2012, the proceeds from disposals of repossessed properties from Self certified mortgages was £23 million (year ended 31 December 2011: £26 million).

<sup>1</sup> The number of properties disposed of includes those which were subject to an unconditional contract for sale at the reporting date.



# **Business Review**

# Forbearance arrangements - loans and advances to customers (excluding Residential mortgages)

The information below is additional disclosure and it does not form an integral part of the audited financial statements as described in the Basis of preparation on page 149.

The Group continues to extend significant support to customers who are experiencing current difficulties in repaying their debt servicing commitments to restructure loans on a sustainable basis using a range of short term and longer term forbearance solutions as outlined on page 58 of the Risk Management Report. Forbearance strategies are deployed as appropriate and are subject to individual case assessment.

The range of forbearance strategies employed by the Group vary depending on the individual circumstances of the customer, and may result in an amendment to the timing of the contractual cash flows and / or an amendment to the terms of the loan. Typically, a breach or expected breach of loan covenant(s) is the first early indication of a borrower's actual or potential difficulty with servicing debt commitments. Therefore adjustment, non-enforcement or waiver of covenant(s) is frequently an important constituent part of a resolution strategy agreed with a customer, particularly in loan portfolios where covenants are a standard feature of facility agreements. These 'covenant forbearance' arrangements (for example, a waiver of a loan-to-value covenant breach) are unlikely, of themselves, to result in an impact to the timing of contractual cash flows. Other forbearance arrangements are more likely to have a direct impact on the timing of cash flows.

Forbearance alone is not necessarily an indicator of impairment but will always be a trigger event for the Group to undertake an assessment of the customer's financial circumstances and ability to repay. This assessment to determine if impairment has occurred and if a specific provision is required will always take place prior to any decision to grant a concession to the customer. Where a loan is subject to forbearance and no specific provision is required, the loan is reported as forborne. However, where a specific provision is required the loan is reported as impaired.

At 31 December 2012, the stock of forborne loans and advances to customers<sup>1</sup> (excluding Residential mortgages), analysed by forbearance type is as follows:

|  |                             | Property &<br>Construction |             |                  | Non-property SME<br>and corporate |                 |             | Consumer    | Total<br>forborne<br>loans and |
|--|-----------------------------|----------------------------|-------------|------------------|-----------------------------------|-----------------|-------------|-------------|--------------------------------|
| 31 December 2012<br>Formal forbearance<br>arrangements | Land &<br>Development<br>€m | Investment<br>€m           | Total<br>€m | ROI<br>SME<br>€m | UK<br>SME<br>€m                   | Corporate<br>€m | Total<br>€m | Total<br>€m | advances<br>customers<br>€m    |
| Term extension   | 172                         | 2,053                      | 2,225       | 594              | 182                               | 538             | 1,314       | 212         | 3,751                          |
| Adjustment or non-enforceme                            | ent                         |                            |             |                  |                                   |                 |             |             |                                |
| of covenants   | 13                          | 1,198                      | 1,211       | 64               | 52                                | 704             | 820         | -           | 2,031                          |
| Facilities in breach of terms                          |                             |                            |             |                  |                                   |                 |             |             |                                |
| placed on demand                                       | 53                          | 909                        | 962         | 22               | 49                                | -               | 71          | -           | 1,033                          |
| Reduced payment  |                             |                            |             |                  |                                   |                 |             |             |                                |
| (full interest)  | 39                          | 216                        | 255         | 331              | 54                                | 9               | 394         | -           | 649                            |
| Reduced payment  |                             |                            |             |                  |                                   |                 |             |             |                                |
| (greater than full interest)                           | 14                          | 268                        | 282         | 242              | 64                                | 1               | 307         | 1           | 590                            |
| Capitalisation of arrears                              | 1                           | 78                         | 79          | 9                | 2                                 | 17              | 28          | -           | 107                            |
| Other  | 19                          | 79                         | 98          | 140              | 46                                | 79              | 265         | -           | 363                            |
| Total forborne loans &                                 |                             |                            |             |                  |                                   |                 |             |             |                                |
| advances to customers                                  | 311                         | 4,801                      | 5,112       | 1,402            | 449                               | 1,348           | 3,199       | 213         | 8,524                          |

A description of the type and nature of forbearance measures are outlined on page 345.

Comprises the current stock position of forbearance arrangements since January 2010.



**usiness** Review

Governance

Financial Statements

Other Information

# Forbearance arrangements - loans and advances to customers (excluding Residential mortgages) (continued)

The Group's loans and advances to customers (excluding Residential mortgages) at 31 December 2012 were €45.1 billion before impairment provisions, of which €8.5 billion or 19% were classified and reported as forborne loans at 31 December 2012. Property and construction exposures represent 60% of all forborne loans (excluding Residential mortgages) at 31 December 2012, 38% relate to non-property SME and Corporate lending, with Consumer lending being the lowest at only 2%.

Total loans and advances to customers in the non-property SME and corporate portfolio at 31 December 2012 were €23.0 billion before impairment provisions, of which €3.2 billion or 14% was classified and reported as forborne. Customers in the non-property SME and corporate sector have a number of options typically available to deal with adverse trading conditions, particularly in times of depressed economic conditions in their primary markets, such as reducing operating overheads, sourcing new markets, asset sales and renegotiating terms with suppliers, before their ability to continue to meet their debt servicing commitments is at risk.

Within the non-property SME and corporate portfolio, the total Republic of Ireland SME loans and advances to customers before impairment provisions at 31 December 2012 is €10.7 billion, of which €1.4 billion or 13% is classified and reported as forborne. Within the Irish SME portfolio, term extensions account for 42% of forborne loans at 31 December 2012, reduced payments (full interest) 24% and reduced payments (greater than full interest) 17%. Forbearance resolution strategies for the Group's Irish SME lending are assessed on a case-by-case basis taking account of the individual customer's circumstances and risk profile. Short term resolution arrangements are typically implemented in cases where a customer's cash flow difficulties are considered to be only short term in nature and are expected to improve in the near

Bank of Ireland (S)

term due to a change in the customer's operating circumstances. Where cash flow difficulties are considered more long term, and where all other available options of dealing with adverse trading conditions have been considered, longer term forbearance solutions, such as term extensions, are implemented. The longer term strategies look to potential cash flows over a longer time horizon and as economic conditions are expected to normalise.

The total **UK SME** loans and advances to customers before impairment provisions at 31 December 2012 is  $\in$ 3.5 billion, of which  $\in$ 0.4 billion or 13% is classified and reported as forborne. Within the UK SME portfolio, term extension is the primary forbearance measure, accounting for 41% of forborne loans at 31 December 2012.

The total **Corporate** loans and advances to customers before impairment provisions at 31 December 2012 is  $\in 8.7$ billion, of which  $\in 1.3$  billion or 15% is classified and reported as forborne. Within the corporate portfolio, loan covenant amendments / waivers account for 52% of forborne loans with term extensions representing a further 40%.

Covenants are a standard feature of most facilities originated within the corporate lending portfolio given the larger, structured nature of the facilities. Typically, breach of covenants is the first early indication of actual or potential financial difficulties of a borrower, and as such, a waiver or re-setting of covenant levels is frequently an important element of any resolution strategy agreed with a borrower to address its new operating circumstances. Where a waiver or resetting of covenants of itself is not sufficient to address a borrower's financial difficulties, and given the relatively shorterterm maturity profile of the portfolio, extension of the loan term represents the alternative solution to assist customers that are experiencing financial difficulties.

Total loans and advances to customers in the **Property and construction** portfolio at 31 December 2012 were €19.2 billion before impairment provisions, of which €5.1 billion or 27% of the portfolio reported as forborne.

In the Investment property portfolio, total loans and advances to customers at 31 December 2012 is €15.6 billion before impairment provisions, of which €4.8 billion or 31% is reported as forborne. The levels of forbearance in this portfolio is reflective of the challenging conditions of the commercial property market, both in Rol and UK, which has seen significant falls in asset values, increased incidence of tenant default, particularly in the Retail sector, allied with continued illiquidity in the market, all of which has impacted underlying loan book and borrower performance. Term extension is the primary forbearance measure within both the Rol and UK Investment property portfolios, accounting for 43% of total forborne loans at 31 December 2012, covenant amendments / waivers 25% with a further 19% of facilities placed on a demand basis. Given the maturity profile and structuring of the facilities in this portfolio, extending the term of a facility, amending or adjusting the covenant and / or placing the facility on a demand basis, are the most common longer term arrangements utilised, and in particular, in times of reduced market liquidity where refinancing options are limited and short term forced collateral sales unattractive.

The level of the Group's **Land and development** portfolio classified and reported as forborne,  $\in 0.3$  billion or 9% at 31 December 2012, is reflective of the challenged nature of this sector which has seen significant declines in land values resulting in the majority of the portfolio being already specifically provisioned.



# Forbearance arrangements - loans and advances to customers (excluding Residential mortgages) (continued)

Total loans and advances to customers in the **Consumer** portfolio at 31 December 2012 were €3.0 billion before impairment provisions, of which €0.2 billion or 7% of the portfolio is classified and reported as forborne. The €0.2 billion of forborne balances at 31 December 2012 relate to personal loans that have had their term extended as part of a consolidated debt restructure.

The nature and type of forbearance measures include:

- Adjustment or non-enforcement of covenants: an arrangement whereby the Group agrees to either waive an actual or
  expected covenant breach for an agreed period, or adjusts the covenant(s) to reflect the changed circumstances of the
  borrower.
- Facilities in breach of terms placed on demand: an arrangement whereby the Group places a facility in breach of its contractual terms on a demand basis as permitted under the facility agreement rather than enforcing, and pending a more long term resolution.
- Reduced payments (full interest): an arrangement where the borrower pays the full interest on the principal balance, on a temporary or longer term basis, with the principal balance unchanged, rather than repaying some of the principal as required under the original facility agreement.
- Reduced payment (greater than full interest) incorporating some principal repayments: a temporary or medium term arrangement where the borrower pays the full interest due plus an element of principal due on the basis that principal payments will increase in the future.
- Capitalisation of arrears: an arrangement whereby arrears are added to the principal balance, effectively clearing the arrears, with either the repayments or the original term of the loan adjusted accordingly to accommodate the increased principal balance.
- Term extension: an arrangement where the original term of the loan is extended and all interest is fully serviced.
- Other: Additional, less frequently applied, forbearance arrangements include short term / temporary payment suspensions.



# Consolidated average balance sheet and interest rates

The following tables show the average balances and interest rates of interest earning assets and interest bearing liabilities for the year ended 31 December 2012 and the year ended 31 December 2011. The calculations of average balances are based on daily, weekly or monthly averages, depending on the reporting unit. The average balances used are considered to be representative of the operations of the Group. The Group's operating divisions are managed on a product margin basis, with funding and interest exposure managed centrally. The explanation of the underlying business trends in the Group's net interest margin, after adjusting for the impact of IFRS income classifications, is outlined on page 12.

# **Average Balance Sheet**

|   | Year ended<br>31 December 2012 |                    |           | 3                           | Year ended<br>31 December 2011 |           |  |
|---|--------------------------------|--------------------|-----------|-----------------------------|--------------------------------|-----------|--|
|   | Average<br>Balance<br>€m       | Interest¹<br>€m    | Rate<br>% | Average<br>Balance<br>€m    | Interest<br>€m                 | Rate<br>% |  |
| Assets  |                                |                    |           |                             |                                |           |  |
| Loans and advances to banks                                 | 17,514                         | 104                | 0.6       | 9,810                       | 64                             | 0.7       |  |
| Loans and advances to customers                             | 98,629                         | 3,332              | 3.4       | 113,582                     | 4,089                          | 3.6       |  |
| Available for sale financial assets and NAMA senior bonds   | 16,123                         | 570                | 3.5       | 18,999                      | 465                            | 2.4       |  |
| Other financial assets at fair value through profit or loss | 29                             | -                  | -         | 70                          | -                              | -         |  |
| Total interest earning assets                               | 132,295                        | 4,006              | 3.0       | <b>142,461</b> <sup>3</sup> | 4,618                          | 3.2       |  |
| Non interest earning assets                                 | 20,463                         | -                  | -         | 16,177                      | _                              | -         |  |
| Total Assets  | 152,758                        | 4,006              | 2.6       | 158,638                     | 4,618                          | 2.9       |  |
| Liabilities and stockholders' equity                        |                                |                    |           |                             |                                |           |  |
| Deposits from banks   | 29,609                         | 374 <sup>1</sup>   | 1.3       | 38,518                      | 675 <sup>1</sup>               | 1.8       |  |
| Customer accounts   | 59,121                         | 1,381 <sup>1</sup> | 2.3       | 53,529                      | 1,300 <sup>1</sup>             | 2.4       |  |
| Debt securities in issue                                    | 17,134                         | 346 <sup>1</sup>   | 2.0       | 21,414                      | 489 <sup>1</sup>               | 2.2       |  |
| Subordinated liabilities                                    | 1,388                          | 159²               | 11.5      | 2,141                       | 171                            | 8.0       |  |
| Total interest bearing liabilities                          | 107,252                        | 2,260              | 2.2       | 115,602                     | 2,635                          | 2.3       |  |
| Current accounts  | 13,585                         | -                  | -         | 12,862                      | -                              | -         |  |
| Non interest bearing liabilities                            | 22,809                         | -                  | -         | 21,153                      | -                              |           |  |
| Stockholders' Equity  | 9,112                          | -                  | -         | 9,021                       | -                              | -         |  |
| Total liabilities and Stockholders' Equity                  | 152,758                        | 2,260              | 1.5       | 158,638                     | 2,635                          | 1.7       |  |

<sup>1</sup> Excludes the cost of the ELG scheme of €388 million (31 December 2011: €449 million) which is included within interest expense.

<sup>2</sup> Excludes the gain on the Contingent Capital Note of €79 million. Please refer to note 3 for further details.

<sup>3</sup> For the year ended 31 December 2011, average interest earning assets of €142 billion include loans and advances to customers before specific impairment provisions of €4.6 billion.

The balance sheet of the life assurance business has been consolidated and is reflected under 'non-interest earning assets' and 'other non-interest bearing liabilities'.



# Consolidated income statement

for the year ended 31 December 2012

| (EURO, US\$ & STG£)  | €m      | US\$m <sup>(1)</sup> | Stg£m <sup>(1)</sup> |
|--|---------|----------------------|----------------------|
| Interest income  | 4,006   | 5,147                | 3,248                |
| Interest expense   | (2,569) | (3,301)              | (2,083)              |
| Net interest income  | 1,437   | 1,846                | 1,165                |
| Net insurance premium income   | 1,156   | 1,485                | 937                  |
| Fee and commission income  | 515     | 662                  | 418                  |
| Fee and commission expense   | (215)   | (276)                | (174)                |
| Net trading (expense) / income   | (275)   | (353)                | (223)                |
| Life assurance investment income, gains and losses                         | 678     | 871                  | 550                  |
| Gain on liability management exercises                                     | 69      | 89                   | 56                   |
| Other operating income   | 106     | 136                  | 86                   |
| Total operating income   | 3,471   | 4,460                | 2,815                |
| Insurance contract liabilities and claims paid                             | (1,725) | (2,216)              | (1,399)              |
| Total operating income, net of insurance claims                            | 1,746   | 2,244                | 1,416                |
| Other operating expenses   | (1,638) | (2,105)              | (1,328)              |
| Cost of restructuring programmes   | (150)   | (193)                | (122)                |
| Operating profit before impairment charges on financial                    |         |                      |                      |
| assets, (loss) / gain on NAMA and loss on deleveraging                     | (42)    | (54)                 | (34)                 |
| Impairment charges on financial assets                                     | (1,769) | (2,273)              | (1,434)              |
| Loss on sale of assets to NAMA including associated costs                  | (1)     | (1)                  | (1)                  |
| Loss on deleveraging of financial assets                                   | (326)   | (419)                | (264)                |
| Operating loss   | (2,138) | (2,747)              | (1,733)              |
| Share of results of associates and jointly controlled entities (after tax) | 41      | 53                   | 33                   |
| Loss on disposal of business activities                                    | (69)    | (89)                 | (56)                 |
| Loss before tax  | (2,166) | (2,783)              | (1,756)              |
| Taxation credit  | 337     | 433                  | 273                  |
| Loss for the year  | (1,829) | (2,350)              | (1,483)              |
| Attributable to non-controlling interests                                  | (1,824) | (2,344)              | (1,479)              |
| Attributable to stockholders   | (5)     | (6)                  | (4)                  |
| Loss for the year  | (1,829) | (2,350)              | (1,483)              |

Converted at average exchange rates as set out on page 155.



# Consolidated balance sheet

as at 31 December 2012

| (EURO, US\$ & STG£)  | €m      | US\$m <sup>1</sup> | Stg£m <sup>1</sup> |
|--|---------|--------------------|--------------------|
| Assets   |         |                    |                    |
| Cash and balances at central banks                             | 8,472   | 11,177             | 6,913              |
| Items in the course of collection from other banks             | 448     | 591                | 365                |
| Trading securities   | 143     | 189                | 117                |
| Derivative financial instruments                               | 5,847   | 7,715              | 4,772              |
| Other financial assets at fair value through profit or loss    | 9,460   | 12,482             | 7,720              |
| Loans and advances to banks                                    | 9,506   | 12,542             | 7,758              |
| Available for sale financial assets                            | 11,093  | 14,636             | 9,053              |
| NAMA senior bonds  | 4,428   | 5,842              | 3,614              |
| Loans and advances to customers                                | 92,621  | 122,204            | 75,588             |
| Interest in associates   | 39      | 51                 | 32                 |
| Interest in jointly controlled entities                        | 227     | 300                | 185                |
| Intangible assets  | 371     | 489                | 303                |
| Investment properties  | 1,066   | 1,406              | 870                |
| Property, plant and equipment                                  | 333     | 439                | 272                |
| Current tax assets   | 33      | 44                 | 27                 |
| Deferred tax assets  | 1,653   | 2,181              | 1,349              |
| Other assets   | 2,404   | 3,172              | 1,961              |
| Retirement benefit asset                                       | 2       | 3                  | 2                  |
| Assets classified as held for sale                             | -       | -                  |                    |
| Total assets   | 148,146 | 195,463            | 120,901            |
|  |         |                    |                    |
| Equity and liabilities   |         |                    |                    |
| Deposits from banks  | 21,272  | 28,066             | 17,360             |
| Customer accounts  | 75,170  | 99,179             | 61,346             |
| Items in the course of transmission to other banks             | 268     | 354                | 219                |
| Derivative financial instruments                               | 5,274   | 6,959              | 4,304              |
| Debt securities in issue                                       | 18,073  | 23,846             | 14,749             |
| Liabilities to customers under investment contracts            | 5,256   | 6,935              | 4,289              |
| Insurance contract liabilities                                 | 7,988   | 10,539             | 6,519              |
| Other liabilities  | 3,144   | 4,148              | 2,566              |
| Current tax liabilities  | 23      | 30                 | 19                 |
| Provisions   | 119     | 157                | 97                 |
| Deferred tax liabilities                                       | 92      | 121                | 75                 |
| Retirement benefit obligations                                 | 1,156   | 1,525              | 943                |
| Subordinated liabilities                                       | 1,707   | 2,252              | 1,393              |
| Liabilities classified as held for sale                        | -       | -                  |                    |
| Total liabilities  | 139,542 | 184,111            | 113,879            |
|  |         |                    |                    |
| Equity   |         |                    |                    |
| Capital stock  | 2,452   | 3,235              | 2,001              |
| Stock premium account  | 1,210   | 1,596              | 987                |
| Retained earnings  | 4,607   | 6,078              | 3,760              |
| Other reserves   | 336     | 444                | 274                |
| Own stock held for the benefit of life assurance policyholders | (14)    | (18)               | (11                |
| Stockholders' equity   | 8,591   | 11,335             | 7,011              |
| Non-controlling interests                                      | 13      | 17                 | 11                 |
| Total equity   | 8,604   | 11,352             | 7,022              |
| Total equity and liabilities                                   | 148,146 | 195,463            | 120,901            |

<sup>1</sup> Converted at closing exchange rates as set out on page 155.



# **Business Review**

# Other disclosures

# TARGET 2

1. On 15 February 2008 a first floating charge was placed in favour of the Central Bank of Ireland over all Bank of Ireland's right, title, interest and benefit, present and future, in and to the balances now or at any time standing to the credit of Bank of Ireland's account held as a TARGET 2 participant with the Central Bank of Ireland (the Charged Property) where TARGET 2 is a real time gross settlement system for payments in euro with settlement in central bank money.

This floating charge contains a provision whereby during the subsistence of the security, otherwise than with the prior written consent of the Central Bank of Ireland, Bank of Ireland shall:

- (a) not create or attempt to create or permit to arise or subsist any encumbrance on or over the charged property or any part thereof; or
- (b) not, otherwise than in the ordinary course of business, sell, transfer, lend or otherwise dispose of the charged property or any part thereof or attempt or agree to do so whether by means of one or a number of transactions related or not and whether at one time or over a period of time.

2. On 15 February 2008 a first floating charge was placed in favour of the Central Bank of Ireland over all Bank of Ireland's right, title, interest and benefit, present and future, in and to certain segregated securities (the Charged Property) listed in an Eligible Securities Schedule kept by Bank of Ireland for purposes of participating in TARGET 2 where TARGET 2 is a real time gross settlement system for payments in euro with settlement in central bank money.

This floating charge contains a provision whereby during the subsistence of the security, otherwise than with the prior written consent of the Central Bank of Ireland, Bank of Ireland shall:

- (a) not create or attempt to create or permit to arise or subsist any encumbrance on or over the charged property or any part thereof; or
- (b) not, otherwise than in the ordinary course of business, sell, transfer, lend or otherwise dispose of the Charged Property or any part thereof or attempt or agree to do so whether by means of one or a number of transactions related or not and whether at one time or over a period of time.

# **Capital stock**

# Defined terms

| Capital Stock Resolution | <ul> <li>any resolution proposed at a General Court of the Bank to alter the capital stock of the Bank by way of:</li> <li>(a) an increase in the capital stock of the Bank, the reissue of treasury stock or the allotment of any unissued capital stock of the Bank save for the issue of additional preference stock pursuant to the rights attaching to existing preference stock or the issue of capital stock to fund a repurchase or redemption of the 2009 Preference Stock; or</li> <li>(b) the redemption, consolidation, conversion or sub-division of the capital stock of the Bank save for the repurchase or redemption of the 2009 Preference Stock; or</li> <li>(c) any other changes in the capital structure of the Bank;</li> </ul>  |
|--------------------------|---|
| Government Entity        | <ul> <li>(i) the NTMA, the NPRFC, the NPRF, the Minister for Finance or any Minister or Department of the Government, in each case holding 2009 Preference Stock, but excludes any other holder of 2009 Preference Stock provided however this shall not include any occupational pension scheme approved by the Revenue Commissioners and registered with the Pension Board; and</li> <li>(ii) any custodian or nominee holding 2009 Preference Stock on behalf of the NPRFC, the Minister for Finance, any Minister or Department of the Government provided however that where such custodian or nominee holds 2009 Preference Stock for any other person, such holding shall be not be taken into account for the purpose of determining the voting rights of the Stockholder;</li> </ul>       |
| Thirty Day Average Price | <ul> <li>(i) 100% of the average daily closing price of the ordinary stock on the Irish Stock Exchange over the 30 dealing days immediately preceding the original scheduled dividend declaration date, (in the event that the ordinary stock issued in the event of non-payment of dividends on the 2009 Preference Stock is settled on the dividend payment date to which it relates); or</li> <li>(ii) 95% of the average daily closing price of the ordinary stock on the Irish Stock Exchange over the 30 dealing days immediately preceding the original scheduled dividend declaration date (in the event that the ordinary stock, issued in the event of non-payment of dividends on the 2009 Preference Stock, is settled after the dividend payment date to which it relates);</li> </ul> |



# Stockholder information

Holders of ordinary stock

| Stockholder profile | 31 December 2012<br>% by value | 31 December 2011<br>% by value |
|---------------------|--------------------------------|--------------------------------|
| Ireland             | 17%                            | 18%                            |
| UK                  | 8%                             | 8%                             |
| US                  | 55%                            | 56%                            |
| Europe / other      | 8%                             | 7%                             |
| Retail              | 12%                            | 11%                            |
|                     | 100%                           | 100%                           |

### Analysis of stockholdings:

| Stockholding range - units of stock<br>As at 31 December 2012 | Number of stockholders | % of total holders | Stock held<br>units | % of total stock |
|---|------------------------|--------------------|---------------------|------------------|
| Up to 500   | 21,038                 | 20.84%             | 4,189,939           | 0.01%            |
| 501 to 1,000  | 10,799                 | 10.70%             | 8,316,275           | 0.03%            |
| 1,001 to 5,000  | 31,646                 | 31.36%             | 81,635,526          | 0.27%            |
| 5,001 to 10,000   | 12,361                 | 12.25%             | 90,781,310          | 0.30%            |
| 10,001 to 50,000  | 18,329                 | 18.16%             | 410,515,030         | 1.36%            |
| 50,001 to 100,000   | 3,490                  | 3.46%              | 250,762,076         | 0.83%            |
| 100,001 to 500,000  | 2,580                  | 2.56%              | 510,468,345         | 1.70%            |
| Over 500,000 <sup>1</sup>                                     | 678                    | 0.67%              | 28,752,260,191      | 95.50%           |
| Total   | 100,921                | 100.00%            | 30,108,928,692      | 100.00%          |

<sup>1</sup> Excludes stockholdings held by New Ireland Assurance Company plc

| Stockholding range - units of stock<br>As at 31 December 2011 | Number of stockholders | % of total holders | Stock held<br>units | % of total stock |
|---|------------------------|--------------------|---------------------|------------------|
| Up to 500   | 21,012                 | 21.27%             | 4,186,978           | 0.01%            |
| 501 to 1,000  | 10,786                 | 10.92%             | 8,299,608           | 0.03%            |
| 1,001 to 5,000  | 31,573                 | 31.96%             | 81,262,030          | 0.27%            |
| 5,001 to 10,000   | 12,016                 | 12.17%             | 87,746,639          | 0.29%            |
| 10,001 to 50,000  | 17,464                 | 17.68%             | 386,502,531         | 1.28%            |
| 50,001 to 100,000   | 3,124                  | 3.16%              | 222,009,359         | 0.74%            |
| 100,001 to 500,000  | 2,195                  | 2.22%              | 430,912,679         | 1.43%            |
| Over 500,000 <sup>1</sup>                                     | 612                    | 0.62%              | 28,888,461,390      | 95.95%           |
| Total   | 98,782                 | 100.00%            | 30,109,381,214      | 100.00%          |

<sup>1</sup> Excludes stockholdings held by New Ireland Assurance Company plc



# Listings

The Governor and Company of the Bank of Ireland is a corporation established in Ireland in 1783 under Royal Charter. Its ordinary stock, of nominal value €0.05 per unit, has a primary listing on the Irish Stock Exchange and a premium listing on the London Stock Exchange. In the US the Bank's ordinary stock (symbol IRE) is traded on the New York Stock Exchange in the form of American Depository Shares (ADSs), each ADS representing the right to receive forty units of ordinary stock and evidenced by American Depository Receipts (ADRs).

# Registrar

The Bank's Registrar is: Computershare Investor Services (Ireland) Limited, PO Box 954, Sandyford, Dublin 18.

Telephone: + 353 1 247 5414, Facsimile: + 353 1 447 5571 or Contact via website: www.investorcentre.com/ie/contactus

Stockholders may check their accounts on the Bank's stock register by accessing the Bank's website at http://www.bankofireland.com/about-boi-group/investor-relations and then clicking on Check your Stock. This facility allows stockholders to check their stockholdings and to download standard forms required to initiate changes in details held by the Registrar.

#### Amalgamating your stockholdings

If you receive more than one copy of stockholder mailing with similar details on your accounts, it may be because the Bank has more than one record of stockholdings in your name. To ensure that you do not receive duplicate mailings in future and to reduce the cost and waste associated with this, please have all your stockholdings amalgamated into one account by contacting the Bank's Registrar, (we cannot merge joint accounts with sole accounts or vice versa).

#### Stockholder enquiries

All enquiries concerning stockholdings should be addressed to the Bank's Registrar.

#### Communication

It is the policy of the Bank to communicate with Stockholders by electronic means or through the www.bankofireland.com website in the interest of protecting the environment. Those stockholders who do not wish to receive documents or information by electronic means may request to receive the relevant information in paper form.



**Business Review** 

Governance

**Financial Statements** 

Other Information

### Form 20-F

The Form 20-F for the year ended 31 December 2012 will be filed with the US Securities and Exchange Commission, Washington DC in due course. Copies will be available to download from the Bank's website (www.bankofireland.com/about-boi-group/investor-relations/financial-information) or on the website of the US Securities and Exchange Commission.

# Holders of American Depositary Shares

American Depositary Receipts (ADRs) are negotiable securities that are used to represent, among other things, a non-US company's publicly traded ordinary share capital. ADRs are traded and dividends are distributed in US dollars just like any US security, alleviating certain obstacles associated with investing directly in the home markets of non-US companies. The Bank of New York is the Depositary Bank for the Bank of Ireland's ADR Program.

Address: BNY Mellon Shareowner Services PO Box 358516 Pittsburgh, PA 15252-8516 Toll Free # for Domestic Calls: 1-866-257-5729 Number for International Calls: 201-680-6825 Email: shrrelations@bnymellon.com Website: www.adrbnymellon.com

# Internet address

Further information about the Bank of Ireland Group can be obtained from the internet at www.bankofireland.com

# Abbreviations

| ACS      | Asset Covered Securities                             | FX     | Foreign Exchange   |
|----------|--|--------|--|
| ACS      | American Depository Receipts                         | GAAP   | Foreign Exchange<br>Generally Accepted Accounting Practice |
| ADS      | American Depository Shares                           | GAAP   | Group Audit Committee                                      |
| AFS      | Available for sale                                   | GCC    | Group Credit Committee                                     |
| AGC      | Annual General Court                                 | GCR    | Group Credit Review  |
| AIB      | Allied Irish Bank                                    | GDC    | Group Deleveraging Committee                               |
| ALCO     |  | GDC    | Gross Domestic Product                                     |
|          | Group Asset and Liability Committee                  |        |  |
| APE      | Annual Premium Equivalent                            | GEC    | Group Executive Committee                                  |
| BIAM     | Bank of Ireland Asset Management                     | GIA    | Group Internal Audit                                       |
| BIGPF    | Bank of Ireland Group Pension Fund                   | GRCORC |  |
| BITCI    | Business In The Community Ireland<br>Bank of Ireland | CDDC   | Operational Risk Committee                                 |
| Bol      |  | GRPC   | Group Risk Policy Committee                                |
| Bol Life | Bank of Ireland Life                                 | IAS    | International Accounting Standards                         |
| BolGM    | Bank of Ireland Global Markets                       | IASB   | International Accounting Standards Board                   |
| BolSS    | Bank of Ireland Securities Services                  | IBNR   | Incurred but not Reported                                  |
| bps      | Basis points   | IBRC   | Irish Banking Resolution Corporation                       |
| BSPF     | Bank of Ireland Staff Pensions Fund                  | ICAAP  | Internal Capital Adequacy Assessment Process               |
| CBI      | Central Bank of Ireland                              | ICU    | Independent Control Unit                                   |
| CCMA     | Code of Conduct on Mortgage Arrears                  | IFRIC  | IFRS Interpretations Committee                             |
| CCMRO    | Chief Credit & Market Risk Officer                   | IFRS   | International Financial Reporting Standards                |
| CCN      | Contingent Capital Note                              | ILP    | Irish Life and Permanent                                   |
| CDO      | Collateralised debt obligation                       | IMF    | International Monetary Fund                                |
| CEO      | Chief Executive Officer                              | IOM    | Isle of Man  |
| CGU      | Cash generating units                                | IPD    | Investment Property Databank                               |
| CIFS     | Credit Institutions (Financial Support) Scheme       | IPO    | Initial Public Offering                                    |
| CMBS     | Commercial Mortgage-Backed Securities                | IRBA   | Internal Ratings Based Approach                            |
| CRC      | Court Risk Committee                                 | ISA    | Individual Savings Account                                 |
| CRD      | Capital Requirements Directive (European Union)      | ISDA   | International Swaps and Derivative Association             |
| CRR      | Capital Requirements Regulation                      | IT     | Information Technology                                     |
| CSAs     | Credit Support Annexes                               | JCO    | Jointly Controlled Operation                               |
| CSO      | Central Statistics Office                            | KMP    | Key Management Personnel                                   |
| DBRS     | Dominion Bond Rating Service                         | KRAs   | Key Result Areas   |
| DCF      | Discounted Cash Flow                                 | LCR    | Liquidity Coverage Ratio                                   |
| DGS      | Deposit Guarantee Scheme                             | LGD    | Loss Given Default   |
| EAD      | Exposure at default                                  | Libor  | London Inter Bank Offered Rate                             |
| EBA      | European Banking Authority                           | LLC    | Limited Liability Company                                  |
| EBS      | Electricity Supply Board                             | LLP    | Limited Liability Partnership                              |
| EC       | European Council                                     | LTIP   | Long Term Incentive Plan                                   |
| ECB      | European Central Bank                                | LTPSP  | Long Term Performance Stock Plan                           |
| EFSF     | European Financial Stability Facility                | LTRO   | Long Term Refinancing Operation                            |
| EGC      | Extraordinary General Court                          | LTV    | Loan to Value  |
| ELG      | Eligible Liabilities Guarantee Scheme                | MARP   | Mortgage Arrears Resolution Programme                      |
| EPS      | Earnings per share                                   | NAMA   | National Asset Management Agency                           |
| ESOS     | Executive Stock Option Scheme                        | NAMAIL | National Asset Management Agency                           |
| ESM      | European Stability Mechanism                         |        | Investment Limited   |
| ESRI     | Economic and Social Research Institute               | NCA    | National Consumer Agency                                   |
| EU       | European Union                                       | NIAC   | New Ireland Assurance Company plc                          |
| Euribor  | Euro Inter Bank Offered Rate                         | NIE    | Northern Ireland Electricity                               |
| FCE      | Foreign Currency Exchange Corporation                | NPRF   | National Pensions Reserve Fund                             |
| FRES     | First Rate Exchange Services Limited                 | NPRFC  | National Pensions Reserve Fund Commission                  |
| FRN      | Floating Rate Note                                   | NSFR   | Net Stable Funding Ratio                                   |
| FSA      | Financial Services Authority                         | NTMA   | National Treasury Management Agency                        |
| FSCS     | Financial Services Compensation Scheme               | NYSE   | New York Stock Exchange                                    |
| FVTPL    | Fair Value Through Profit or Loss                    | N&G    | Group Nomination and Governance Committee                  |

Other Information

# Abbreviations

| 001            | Other Company has a large mag          |
|----------------|--|
| OCI            | Other Comprehensive Income             |
| OMT            | Outright Monetary Transactions         |
| отс            | Over The Counter                       |
| OUB            | Own Use Bonds                          |
| PCAR           | Prudential Capital Assessment Review   |
| PD             | Probability of default                 |
| PLAR           | Prudential Liquidity Assessment Review |
| PRC            | Portfolio Review Committee             |
| PwC            | PricewaterhouseCoopers                 |
| RAR            | Risk Adjusted Returns                  |
| RAROC          | Risk adjusted return on capital        |
| <b>REM COM</b> | Group Remuneration Committee           |
| RMC            | Risk Measurement Committee             |
| Rol            | Republic of Ireland                    |
| ROW            | Rest Of World                          |
| RWA            | Risk weighted assets                   |
| SAYE           | Save as you earn                       |
| SBA            | Standard Bank Account                  |
| SIC            | Standing Interpretations Committee     |
| SME            | Small Medium Enterprises               |
| SOCI           | Statement of comprehensive income      |
| SOx            | Sarbanes Oxley Act of 2002             |
| SPE            | Special Purpose Entity                 |
| TSR            | Total shareholder return               |
| TtC            | Through-the-Cycle                      |
| UK             | United Kingdom                         |
| US             | United States                          |
| VaR            | Value at Risk                          |
| VAT            | Value Added Tax                        |
| VWAP           | Volume-weighted Average Price          |
|                |  |



# Index

ACCOUNTING

# Governance

| 5      | ) |
|--------|---|
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| 0      | 5 |
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| Accounting policies                                      | 14 |
|--|----|
| Adoption of new accounting standards                     | 15 |
| Critical accounting estimates and judgements             | 17 |
| Impact of new accounting standards                       | 16 |
| APPROVAL OF FINANCIAL STATEMENTS                         | 26 |
| ASSET QUALITY  |    |
| Loans and advances to customers                          | 6  |
| Other financial instruments                              | 7  |
| Segmental analysis                                       | 7  |
| AUDITORS   |    |
| Independent auditors report                              | 13 |
| Remuneration   | 19 |
| AVAILABLE-FOR-SALE FINANCIAL ASSETS                      |    |
| Accounting policies                                      | 15 |
| Bank   | 28 |
| Consolidated   | 20 |
| BALANCE SHEET  |    |
| Average  | 34 |
| Bank   | 27 |
| Consolidated   | 14 |
| Consolidated (Euro, US\$ and Stg£)                       | 34 |
| BASEL III  | ç  |
| BASIS OF PREPARATION                                     | 14 |
| CAPITAL MANAGEMENT                                       |    |
| Capital ratios   | 2  |
| 2011 Capital stress test and associated recapitalisation | 23 |
| Gain on liability management exercises                   | 18 |
| Objectives and policies                                  | ç  |
| CAPITAL STOCK  | 22 |
| CASH FLOW STATEMENT                                      |    |
|  |    |

# Bank273Consolidated146CHAIRMAN'S REVIEW4CONTINGENT LIABILITIES AND COMMITMENTS228CORPORATE GOVERNANCE STATEMENT98

| CORPORATE RESPO     |                 | 135 |
|---------------------|-----------------|-----|
| DEBT SECURITIES II  | N ISSUE         |     |
| Bank                |                 | 292 |
| Consolidated        |                 | 216 |
| DEFINED TERMS       |                 | 350 |
| DEPOSITS            |                 |     |
| Customer deposits   |                 | 292 |
|                     | - Consolidated  | 215 |
| Deposits from banks | - Bank          | 291 |
|                     | - Consolidated  | 215 |
| DERIVATIVE FINANC   | IAI INSTRUMENTS |     |

# DERIVATIVE FINANCIAL INSTRUMENTS

| 159 |
|-----|
| 276 |
| 199 |
| 2   |

# DIRECTORS

| Attendance at scheduled meetings         | 108 |
|--|-----|
| Biographies                              | 115 |
| Interests                                | 133 |
| Remuneration report                      | 123 |
| Report of the Directors                  | 109 |
| Statement of Directors' Responsibilities | 137 |
|  |     |

# **DIVISIONAL PERFORMANCE**

| Bank of Ireland Life                 | 32  |
|--------------------------------------|-----|
| Corporate and Treasury               | 36  |
| Group Centre                         | 38  |
| Retail Ireland                       | 30  |
| Retail UK                            | 34  |
|                                      |     |
| EARNINGS PER SHARE                   | 198 |
|                                      |     |
| FORWARD LOOKING STATEMENT            | 1   |
|                                      |     |
| GOING CONCERN                        |     |
| Accounting policies                  | 149 |
|                                      |     |
| Report of the Director's             | 109 |
|                                      |     |
| GROUP CHIEF EXECUTIVE'S REVIEW       | 6   |
|                                      |     |
| GROUP EXPOSURE TO SELECTED COUNTRIES | 311 |
|                                      |     |



# HELD AT FAIR VALUE THROUGH PROFIT OR LOSS

| Accounting policy                              | 156 |
|--|-----|
| Notes to the consolidated financial statements | 202 |

# **IMPAIRMENT**

|   | ••••• |
|---|-------|
| Accounting policies                                   | 160   |
| Critical accounting estimates and judgements          | 172   |
| Impairment charges on financial assets                | 192   |
| Impairment charges on loans and advances to customers | 192   |

# **INCOME STATEMENT**

| Consolidated                       | 140 |
|------------------------------------|-----|
| Consolidated (Euro, US\$ and Stg£) | 347 |

# **INSURANCE CONTRACT LIABILITIES AND CLAIMS PAID 189**

| INSURANCE PREMIUM INCOME | 183 |
|--------------------------|-----|
|                          |     |

# **INTANGIBLE ASSETS**

|                     | ••••• |
|---------------------|-------|
| Accounting policies | 162   |
| Bank                | 287   |
| Consolidated        | 209   |

# **INVESTMENT PROPERTY**

| Accounting policies     | 162 |
|-------------------------|-----|
| Consolidated            | 211 |
| LIFE ASSURANCE BUSINESS | 265 |

# LOANS AND ADVANCES

|                                 | ••••• |
|---------------------------------|-------|
| Loans and advances to banks     | 203   |
| Loans and advances to customers | 205   |

# MANAGEMENT OF PRINCIPAL RISKS

| Business and strategic risk       | 93 |
|-----------------------------------|----|
| Credit risk                       | 55 |
| Life insurance risk               | 90 |
| Liquidity risk                    | 78 |
| Market risk                       | 86 |
| Pension risk                      | 94 |
| Principal risks and uncertainties | 43 |
| Regulatory risk                   | 91 |
| Operational risk                  | 92 |
| Reputation risk                   | 95 |
|                                   |    |

# **MEASUREMENT BASIS OF FINANCIAL ASSETS** AND LIABILITIES

| FEE AND COMMISSION INCOME / EXPENSE            | 183 |
|--|-----|
| INTEREST INCOME / EXPENSE                      | 182 |
| NET TRADING EXPENSE / INCOME                   | 184 |
| OTHER OPERATING EXPENSES                       | 190 |
| OTHER OPERATING INCOME                         | 189 |
| OVERVIEW AND MARKET ENVIRONMENT                | 10  |
| PENSIONS                                       |     |
| Accounting policy                              | 164 |
| Critical accounting estimates and judgements   | 174 |
| Directors' pensions                            | 132 |
| Notes to the consolidated financial statements | 223 |
| PERFORMANCE SUMMARY                            | 2   |
| POST BALANCE SHEET EVENTS                      | 268 |
| PRINCIPAL RISKS AND UNCERTAINTIES              | 43  |
| PRINCIPAL UNDERTAKINGS                         | 263 |
| PROPERTY, PLANT AND EQUIPMENT                  |     |
| Accounting policy                              | 161 |
| Bank   | 288 |
| Consolidated                                   | 211 |
| PROVISIONS                                     |     |
| Accounting policy                              | 163 |
| Bank   | 293 |
| Consolidated                                   | 220 |
| RELATED PARTY TRANSACTIONS                     | 251 |
| RISK MANAGEMENT FRAMEWORK                      |     |
| Risk identity , appetite and strategy          | 49  |
| Risk governance                                | 50  |
| Risk identification, measurement and reporting | 53  |
| SEGMENTAL REPORTING                            |     |
| Divisional income statements                   | 40  |



239

18

# Index

| STOCKHOLDER INFORMATION                      |     |
|--|-----|
| Analysis of stockholdings                    | 351 |
| Shareholder enquiries                        | 352 |
| STATEMENT OF CHANGES IN EQUITY               |     |
| Bank   | 271 |
| Consolidated                                 | 143 |
| SUBORDINATED LIABILITIES                     |     |
| Bank   | 293 |
| Consolidated                                 | 218 |
| SUPPLEMENTARY ASSET QUALITY DISCLOSURES      | 320 |
| SUMMARY OF RELATIONS WITH THE STATE          | 259 |
| TAXATION                                     |     |
| Consolidated                                 | 196 |
| Critical accounting estimates and judgements | 173 |
| Deferred tax                                 | 221 |
| EU RESTRUCTURING PLAN                        | 267 |

# VALUE OF IN-FORCE BUSINESS

| Accounting policies                            | 167 |
|--|-----|
| Notes to the consolidated financial statements | 265 |



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