**NPC bridge**



Total NPC (£m)

| | | | | |
|---|---|---|---|---|
| 31-Dec-11 | 11.0 | | | |
| Disposals | (0.8) | | | |
| New openings & occupancy | 4.2 | | | |
| Rental growth | 2.6 | | | |
| Property cost efficiencies | 1.6 | | | |
| Olympics | 1.0 | | | |
| Other | (0.5) | | | |
| 31-Dec-12 | 19.1 | | | |