# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION <br> Washington, D.C. 20549 

## FORM 8-K

## CURRENT REPORT

Pursuant to Section 13 or 15(d) of
The Securities Exchange Act of 1934
Date of Report (Date of earliest event reported): February 4, 2016

## Philip Morris International Inc. <br> (Exact name of registrant as specified in its charter)

Virginia
(State or other jurisdiction of incorporation)

1-33708
(Commission File Number)

13-3435103
(I.R.S. Employer Identification No.)

Registrant's telephone number, including area code: (917) 663-2000
(Former name or former address, if changed since last report.)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:
$\square \quad$ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
$\square \quad$ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
$\square \quad$ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
$\square \quad$ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

## Item 2.02. Results of Operations and Financial Condition.

On February 4, 2016, Philip Morris International Inc. (the "Company") issued a press release announcing its financial results for the quarter ended December 31, 2015 and the fiscal year ended December 31, 2015 and held a live audio webcast to discuss such results. In connection with this webcast, the Company is furnishing to the Securities and Exchange Commission the following documents attached as exhibits to this Current Report on Form 8-K and incorporated herein by reference to this Item 2.02: the earnings release attached as Exhibit 99.1 hereto, the conference call script attached as Exhibit 99.2 hereto and the webcast slides attached as Exhibit 99.3 hereto.

In accordance with General Instruction B. 2 of Form 8-K, the information in Item 2.02 of this Current Report on Form 8-K, including Exhibits 99.1, 99.2 and 99.3, shall not be deemed "filed" for the purposes of Section 18 of the Securities Exchange Act of 1934, as amended, or otherwise subject to the liabilities of that section. The information in Item 2.02 of this Current Report on Form 8-K shall not be incorporated by reference into any filing or other document pursuant to the Securities Act of 1933, as amended, except as may be expressly set forth by specific reference in such filing or document.

## Item 9.01. Financial Statements and Exhibits.

(d) Exhibits
99.1 Philip Morris International Inc. Press Release dated February 4, 2016 (furnished pursuant to Item 2.02)
99.2 Conference Call Script dated February 4, 2016 (furnished pursuant to Item 2.02)
99.3 Webcast Slides dated February 4, 2016 (furnished pursuant to Item 2.02)

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

PHILIP MORRIS INTERNATIONAL INC.

By: $\quad$ /s/JERRY WHITSON
Name: Jerry Whitson
Title: Deputy General Counsel and Corporate Secretary

DATE: February 4, 2016

## EXHIBIT INDEX

Exhibit No. Description
99.1
99.2
99.3

Philip Morris International Inc. Press Release dated February 4, 2016 (furnished pursuant to Item 2.02)
Conference Call Script dated February 4, 2016 (furnished pursuant to Item 2.02)
Webcast Slides dated February 4, 2016 (furnished pursuant to Item 2.02)

## PRESS RELEASE

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## PHILIP MORRIS INTERNATIONAL INC. (PMI) REPORTS 2015 RESULTS; PROVIDES 2016 EARNINGS PER SHARE FORECAST

## 2015 Full-Year

- Reported diluted earnings per share of $\$ 4.42$, down by $\$ 0.34$ or $7.1 \%$ versus $\$ 4.76$ in 2014
- Excluding unfavorable currency of $\$ 1.20$, reported diluted earnings per share up by $\$ 0.86$ or $18.1 \%$ versus $\$ 4.76$ in 2014 as detailed in the attached Schedule 17
- Adjusted diluted earnings per share of $\$ 4.42$, down by $\$ 0.60$ or $12.0 \%$ versus $\$ 5.02$ in 2014
- Excluding unfavorable currency of $\$ 1.20$, adjusted diluted earnings per share up by $\$ 0.60$ or $12.0 \%$ versus $\$ 5.02$ in 2014 as detailed in the attached Schedule 16
- Cigarette shipment volume of 847.3 billion units, down by $1.0 \%$ excluding acquisitions
- Reported net revenues, excluding excise taxes, of $\$ 26.8$ billion, down by $10.0 \%$
- Excluding unfavorable currency of $\$ 4.7$ billion and the impact of acquisitions, reported net revenues, excluding excise taxes, up by $5.8 \%$ as detailed in the attached Schedule 14
- Reported operating companies income of $\$ 11.0$ billion, down by $9.1 \%$
- Excluding unfavorable currency of $\$ 2.4$ billion and the impact of acquisitions, reported operating companies income up by $10.8 \%$ as detailed in the attached Schedule 14
- Adjusted operating companies income, reflecting the items detailed in the attached Schedule 15 , of $\$ 11.0$ billion, down by $12.4 \%$
- Excluding unfavorable currency and the impact of acquisitions, adjusted operating companies income up by $6.6 \%$ as detailed in the attached Schedule 15
- Reported operating income of $\$ 10.6$ billion, down by $9.2 \%$
- Increased the regular quarterly dividend by $2.0 \%$ to an annualized rate of $\$ 4.08$ per common share


## 2015 Fourth-Quarter

- Reported diluted earnings per share of \$0.80, down by $\$ 0.23$ or $22.3 \%$ versus $\$ 1.03$ in 2014
- Excluding unfavorable currency of $\$ 0.18$, reported diluted earnings per share down by $\$ 0.05$ or $4.9 \%$ versus $\$ 1.03$ in 2014 as detailed in the attached Schedule 13
- Adjusted diluted earnings per share of \$0.81, down by $\$ 0.22$ or $21.4 \%$ versus $\$ 1.03$ in 2014
- Excluding unfavorable currency of $\$ 0.18$, adjusted diluted earnings per share down by $\$ 0.04$ or $3.9 \%$ versus $\$ 1.03$ in 2014 as detailed in the attached Schedule 12
- Cigarette shipment volume of 209.8 billion units, down by $2.4 \%$ excluding acquisitions
- Reported net revenues, excluding excise taxes, of $\$ 6.4$ billion, down by 11.2\%
- Excluding unfavorable currency of $\$ 1.1$ billion and the impact of acquisitions, reported net revenues, excluding excise taxes, up by $4.0 \%$ as detailed in the attached Schedule 10
- Reported operating companies income of $\$ 2.0$ billion, down by $23.6 \%$
- Excluding unfavorable currency of $\$ 393$ million and the impact of acquisitions, reported operating companies income down by $8.7 \%$ as detailed in the attached Schedule 10
- Adjusted operating companies income, reflecting the items detailed in the attached Schedule 11, of $\$ 2.1$ billion, down by $22.0 \%$
- Excluding unfavorable currency and the impact of acquisitions, adjusted operating companies income down by $7.2 \%$ as detailed in the attached Schedule 11
- Reported operating income of $\$ 1.9$ billion, down by $24.9 \%$


## 2016

- Forecasts 2016 full-year reported diluted earnings per share to be in a range of $\$ 4.25$ to $\$ 4.35$, at prevailing exchange rates, versus $\$ 4.42$ in 2015. Excluding an unfavorable currency impact, at prevailing exchange rates, of approximately $\$ 0.60$ for the full-year 2016, the reported diluted earnings per share range represents a projected increase of approximately $10 \%$ to $12 \%$ versus adjusted diluted earnings per share of $\$ 4.42$ in 2015 as detailed in the attached Schedule 16
- This forecast does not include any share repurchases in 2016. The company will revisit the potential for repurchases as the year unfolds, depending on the currency environment
- Estimates 2016 international cigarette volume, excluding the People's Republic of China and the U.S., to decline by approximately $2.0 \%-2.5 \%$, in line with the estimated decline of $2.4 \%$ in 2015
- This forecast excludes the impact of any future acquisitions, unanticipated asset impairment and exit cost charges, future changes in currency exchange rates, and any unusual events. Factors described in the Forward-Looking and Cautionary Statements section of this release represent continuing risks to these projections

NEW YORK, February 4, 2016 - Philip Morris International Inc. (NYSE / Euronext Paris: PM) today announced its 2015 full-year and fourth-quarter results.
"PMI had an excellent year in 2015. Against a backdrop of improving industry volume trends in many key geographies, our cigarette brand portfolio performed superbly, driven by solid market share gains - underpinned by the successful roll-out of the Marlboro 2.0 Architecture - our enhanced commercial approach, and investments made in both 2014 and 2015 to support our business. Furthermore, our underlying financial results, underpinned by robust pricing, and our strong free cash flow, were equally impressive," said André Calantzopoulos, Chief Executive Officer.
"We continued to make exciting progress on the development, assessment and commercialization of our Reduced-Risk Products. We significantly expanded the roll-out of $i Q O S$ in Japan and introduced it into several new markets. We are well positioned to accelerate deployment in additional geographies this year."
"We enter 2016 with enhanced business fundamentals and ongoing strategic initiatives that will strengthen them further. While currency headwinds endure, we fully expect to continue to grow our business and generously reward our shareholders."

## Conference Call

A conference call, hosted by André Calantzopoulos, Chief Executive Officer, and Jacek Olczak, Chief Financial Officer, with members of the investor community and news media, will be webcast at 9:00 a.m., Eastern Time, on February 4, 2016. Access is at www.pmi.com/webcasts. The audio webcast may also be accessed on iOS or Android devices by downloading PMI's free Investor Relations Mobile Application at www.pmi.com/irapp.

## Dividends and Share Repurchase Program

During 2015, PMI increased its regular quarterly dividend by $2.0 \%$ from $\$ 1.00$ to $\$ 1.02$, representing an annualized rate of $\$ 4.08$ per common share. Since its spin-off in March 2008, PMI has increased its regular quarterly dividend by $121.7 \%$ from the initial annualized rate of $\$ 1.84$ per common share, representing a compound annual growth rate of $12.0 \%$. PMI did not make any share repurchases in 2015.

## Sampoerna Rights Issue

On October 9, 2015, PT HM Sampoerna Tbk. (Sampoerna) (IDX: HMSP), an affiliate of Philip Morris International Inc. (PMI) in Indonesia, announced the approval by shareholders of Sampoerna's plan for a Rights Issue at an Exercise Price of IDR 77,000 per share. The purpose of the Rights Issue was to comply with the Indonesian Stock Exchange's requirement for all publicly listed companies to have at least $7.5 \%$ of their paidup capital publicly owned by no later than January 30, 2016. The total net proceeds to Sampoerna from the Rights Issue amounted to approximately $\$ 1.5$ billion. Following completion of the transaction in November 2015, PT Philip Morris Indonesia now owns $92.5 \%$ of the issued and outstanding shares of Sampoerna and $7.5 \%$ are publicly owned.

## 2015 FULL-YEAR AND FOURTH-QUARTER CONSOLIDATED RESULTS

In this press release, "PMI" refers to Philip Morris International Inc. and its subsidiaries. References to total international cigarette market, defined as worldwide cigarette volume excluding the United States, total cigarette market, total market and market shares are PMI taxpaid estimates based on the latest available data from a number of internal and external sources and may, in defined instances, exclude the People's Republic of China and/or PMI's duty free business. "North Africa" is defined as Algeria, Egypt, Libya, Morocco and Tunisia. "OTP" is defined as other tobacco products. "EEMA" is defined as Eastern Europe, Middle East and Africa and includes PMI's international duty free business. In the fourth quarter of 2015, to further align with the Member State composition of the European Union, PMI transferred the management of its operations in Bulgaria, Croatia, Romania and Slovenia from its Eastern Europe, Middle East \& Africa segment to its European Union segment, resulting in the reclassification of current and prior year amounts between the two segments. The reclassification was not material to the respective segments' results. The term "net revenues" refers to operating revenues from the sale of our products, excluding excise taxes and net of sales and promotion incentives. Operating companies income, or "OCI," is defined as operating income, excluding general corporate expenses and the amortization of intangibles, plus equity (income)/loss in unconsolidated subsidiaries, net. PMI's management evaluates business segment performance and allocates resources based on OCI. "Adjusted EBITDA" is defined as earnings before interest, taxes, depreciation and amortization, excluding asset impairment and exit costs, discrete tax items and unusual items. Management also reviews OCl, OCl margins and earnings per share, or "EPS," on an adjusted basis (which may exclude the impact of currency and other items such as acquisitions, asset impairment and exit costs, discrete tax items and unusual items), as well as free cash flow, defined as net cash provided by operating activities less capital expenditures, and net debt. PMI believes it is appropriate to disclose these measures as they improve comparability and help investors analyze business performance and trends. Non-GAAP measures used in this release should be neither considered in isolation nor as a substitute for the financial measures prepared in accordance with U.S. GAAP. Comparisons are to the same prioryear period unless otherwise stated. For a reconciliation of non-GAAP measures to corresponding GAAP measures, see the relevant schedules provided with this press release. "Reduced-Risk Products" ("RRPs") is the term the company uses to refer to products with the potential to reduce individual risk and population harm in comparison to smoking cigarettes. PMI's RRPs are in various stages of development and commercialization, and we are conducting extensive and rigorous scientific studies to determine whether we can support claims for such products of reduced exposure to harmful and potentially harmful constituents in smoke, and ultimately claims of reduced disease risk, when compared to smoking cigarettes. Before making
any such claims, we will rigorously evaluate the full set of data from the relevant scientific studies to determine whether they substantiate reduced exposure or risk. Any such claims may also be subject to government review and approval, as is the case in the United States today. Trademarks and service marks in this press release that are the registered property of, or licensed by, the subsidiaries of PMI, are italicized.

## NET REVENUES

| PMI Net Revenues | Fourth-Quarter |  |  |  |  |  | Full-Year |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (in millions) |  |  | $\underline{2014}$ |  | Change | Excl. |  |  | 2014 |  | Change | Excl. <br> Curr. |
|  | 2015 |  |  |  | Curr. |  | $\underline{2015}$ |  |  |  |  |
| European Union | \$ | 1,934 | \$ | 2,147 |  | (9.9)\% | 2.6\% | \$ | 8,068 | \$ | 9,147 | (11.8)\% | 4.6\% |
| EEMA |  | 1,717 |  | 2,125 | (19.2)\% | 0.4\% |  | 7,364 |  | 8,614 | (14.5)\% | 6.8\% |
| Asia |  | 1,919 |  | 2,003 | (4.2)\% | 8.3\% |  | 8,203 |  | 8,728 | (6.0)\% | 4.0\% |
| Latin America \& Canada |  | 822 |  | 922 | (10.8)\% | 6.5\% |  | 3,159 |  | 3,278 | (3.6)\% | 11.8\% |
| Total PMI | \$ | 6,392 | \$ | 7,197 | (11.2)\% | 4.0\% | \$ | 26,794 | \$ | 29,767 | (10.0)\% | 5.9\% |

## 2015 Full-Year

Net revenues of $\$ 26.8$ billion decreased by $10.0 \%$. Excluding unfavorable currency of $\$ 4.7$ billion and the impact of acquisitions, net revenues increased by $5.8 \%$, driven by favorable pricing of $\$ 2.1$ billion from across all Regions. The favorable pricing was partially offset by unfavorable volume/mix of $\$ 325$ million, mainly due to Asia and Latin America \& Canada.

## 2015 Fourth-Quarter

Net revenues of $\$ 6.4$ billion declined by $11.2 \%$. Excluding unfavorable currency of $\$ 1.1$ billion and the impact of acquisitions, net revenues increased by $4.0 \%$, driven by favorable pricing of $\$ 466$ million from across all Regions. The favorable pricing was partly offset by unfavorable volume/mix of $\$ 175$ million, mainly due to EEMA and Latin America \& Canada, partially offset by Asia.

## OPERATING COMPANIES INCOME

| PMI OCI | Fourth-Quarter |  |  |  |  |  | Full-Year |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (in millions) | $\underline{2015}$ |  | $\underline{2014}$ |  | Change | Excl. | $\underline{2015}$ |  | $\underline{2014}$ |  | Change | Excl. <br> Curr. |
|  |  |  | Curr. |  |  |  |  |  |  |  |
| European Union | \$ | 599 |  |  | \$ | 870 | (31.1)\% | (16.8)\% | \$ | 3,576 | \$ | 3,815 | (6.3)\% | 16.2\% |
| EEMA |  | 704 |  | 885 | (20.5)\% | (7.5)\% |  | 3,425 |  | 4,033 | (15.1)\% | 8.2\% |
| Asia |  | 465 |  | 573 | (18.8)\% | (3.1)\% |  | 2,886 |  | 3,187 | (9.4)\% | 2.7\% |
| Latin America \& Canada |  | 236 |  | 296 | (20.3)\% | 1.0 \% |  | 1,085 |  | 1,030 | 5.3 \% | 25.7\% |
| Total PMI | \$ | 2,004 | \$ | 2,624 | (23.6)\% | (8.7)\% | \$ | 10,972 | \$ | 12,065 | (9.1)\% | 10.8\% |

## 2015 Full-Year

Reported operating companies income of $\$ 11.0$ billion decreased by $9.1 \%$. Excluding unfavorable currency of $\$ 2.4$ billion and the impact of acquisitions, operating companies income increased by $10.8 \%$, primarily driven by favorable pricing, as well as a favorable net comparison to asset impairment and exit costs in 2014, mainly related to the discontinuation of cigarette production in the Netherlands. Excluding the impact of these asset impairment and exit costs, operating companies income, excluding currency and acquisitions, increased by $6.6 \%$, despite unfavorable volume/mix of $\$ 473$ million, mainly due to EEMA, Asia and Latin America \& Canada, and higher costs across all Regions. The higher costs principally related to: cigarette brand building initiatives, notably in France and Germany, Indonesia, Japan and North Africa, the global roll-out of the Marlboro 2.0 Architecture, and expenses
related to the implementation of the EU Tobacco Products Directive in May 2016; business building and optimization initiatives, including the global roll-out of the enhanced commercial approach and new distribution models, notably in Canada and the United Kingdom; and increased investments behind the commercialization of Reduced-Risk Products, notably in the EU, Japan and Russia.

Adjusted operating companies income and margin are shown in the table below and detailed in Schedule 15. Adjusted operating companies income, excluding unfavorable currency and the impact of acquisitions, increased by $6.6 \%$. Adjusted operating companies income margin, excluding currency and the impact of acquisitions, increased by 0.3 points to $42.6 \%$, reflecting the factors mentioned above.

## $\underline{2015}$ Fourth-Quarter

Reported operating companies income of $\$ 2.0$ billion was down by $23.6 \%$. Excluding unfavorable currency of $\$ 393$ million and the impact of acquisitions, operating companies income decreased by $8.7 \%$, or by $7.2 \%$ excluding the unfavorable impact of asset impairment and exit charges related to Region-wide organizational streamlining initiatives in the EU, reflecting: unfavorable volume/mix of $\$ 196$ million, mainly due to EEMA; and higher costs, notably in the EU and Asia, principally related to the same factors as for the full year; partly offset by favorable pricing.

Adjusted operating companies income and margin are shown in the table below and detailed in Schedule 11. Adjusted operating companies income, excluding unfavorable currency and the impact of acquisitions, decreased by $7.2 \%$. Adjusted operating companies income margin, excluding currency and the impact of acquisitions, decreased by 4.0 points to $32.9 \%$, reflecting the factors mentioned above.

| PMI OCI | Fourth-Quarter |  |  |  |  |  | Full-Year |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (in millions) | $\underline{2015}$ |  | $\underline{2014}$ |  | Change | Excl. |  |  | 2014 |  | Change | Excl. <br> Curr. |
|  |  |  | Curr. |  |  | $\underline{2015}$ |  |  |  |  |
| Reported OCI | \$ | 2,004 |  |  | \$ | 2,624 | (23.6)\% | (8.7)\% | \$ | 10,972 | \$ | 12,065 | (9.1)\% | 10.8\% |
| Asset impairment \& exit costs |  | (68) |  | (32) |  |  |  | (68) |  | (535) |  |  |
| Adjusted OCI | \$ | 2,072 | \$ | 2,656 | (22.0)\% | (7.2)\% | \$ | 11,040 | \$ | 12,600 | (12.4)\% | 6.6\% |
| Adjusted OCI Margin* |  | 32.4\% |  | 36.9\% | (4.5) | (4.0) |  | 41.2\% |  | 42.3\% | (1.1) | 0.3 |

*Margins are calculated as adjusted OCI, divided by net revenues, excluding excise taxes.

## SHIPMENT VOLUME \& MARKET SHARE

PMI cigarette shipment volume by Region and brand are shown in the tables below.

| PMI Cigarette Shipment Volume by Region | Fourth-Quarter |  |  | Full-Year |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (million units) |  |  |  |  |  |  |
|  | $\underline{2015}$ | $\underline{2014}$ | Change | $\underline{2015}$ | $\underline{2014}$ | Change |
| European Union | 47,210 | 46,763 | 1.0 \% | 194,589 | 194,746 | (0.1)\% |
| EEMA | 69,271 | 72,102 | (3.9)\% | 279,411 | 278,374 | 0.4 \% |
| Asia | 68,183 | 69,322 | (1.6)\% | 281,350 | 288,128 | (2.4)\% |
| Latin America \& Canada | 25,105 | 26,705 | (6.0)\% | 91,920 | 94,706 | (2.9)\% |
| Total PMI | 209,769 | 214,892 | (2.4)\% | 847,270 | 855,954 | (1.0)\% |


| PMI Cigarette Shipment Volume by Brand (million units) | Fourth-Quarter |  |  | Full-Year |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |
|  | $\underline{2015}$ | $\underline{2014}$ | Change | $\underline{2015}$ | $\underline{2014}$ | Change |
| Marlboro | 71,829 | 71,337 | 0.7 \% | 285,583 | 282,997 | 0.9 \% |
| L\&M | 24,482 | 25,058 | (2.3)\% | 97,884 | 94,168 | 3.9 \% |
| Parliament | 11,507 | 12,032 | (4.4)\% | 44,879 | 47,199 | (4.9)\% |
| Bond Street | 10,605 | 11,220 | (5.5)\% | 43,608 | 43,585 | 0.1 \% |
| Chesterfield | 10,382 | 9,994 | 3.9 \% | 41,397 | 42,144 | (1.8)\% |
| Philip Morris | 9,832 | 8,179 | 20.2 \% | 35,815 | 31,948 | 12.1 \% |
| Lark | 6,793 | 5,811 | 16.9 \% | 28,828 | 28,473 | 1.2 \% |
| Others | 64,339 | 71,261 | (9.7)\% | 269,276 | 285,440 | (5.7)\% |
| Total PMI | 209,769 | 214,892 | (2.4)\% | 847,270 | 855,954 | (1.0)\% |

## 2015 Full-Year

The decrease in PMI's total cigarette shipment volume reflected declines in: Asia, mainly due to Korea, Pakistan and the Philippines, and in Latin America \& Canada, mainly due to Argentina, Brazil, Ecuador and Mexico. The decrease was partly offset by total cigarette shipment volume growth in EEMA, notably Egypt, Saudi Arabia and Turkey, partially offset by Kazakhstan and Ukraine. Total cigarette shipment volume in the EU was essentially flat, with declines in Greece, Italy and the United Kingdom largely offset by growth in France, Germany and Spain. Estimated inventory movements were favorable, driven principally by a favorable comparison in Japan as a result of the 2014 correction of distributor inventory movements partly related to the VAT increase of April 2014. Excluding these estimated inventory movements, PMI's total cigarette shipment volume decreased by $1.6 \%$, excluding acquisitions.

The increase in cigarette shipment volume of Marlboro reflected growth in: the EU, notably France, Germany and Spain, partly offset by Italy and the United Kingdom; EEMA, notably Saudi Arabia, and Turkey, partly offset by North Africa and Ukraine; and Asia, notably the Philippines and Vietnam, partly offset by Japan and Korea. Cigarette shipment volume of Marlboro decreased in Latin America \& Canada, mainly due to Argentina, Brazil and Mexico, partly offset by Colombia.

The increase in cigarette shipment volume of L\&M was predominantly driven by growth in EEMA, notably Egypt, Turkey and Ukraine, partly offset by Russia. The decrease in cigarette shipment volume of Parliament was primarily due to Kazakhstan, Korea, Russia and Ukraine, partly offset by Japan and Turkey. Cigarette shipment volume of Bond Street was essentially flat, with growth, notably driven by Australia, Russia and Serbia, largely offset by declines in the EU, Kazakhstan and Ukraine. The decrease in cigarette shipment volume of Chesterfield was due to EEMA, mainly Russia, Turkey and Ukraine, partly offset by the EU, mainly the Czech Republic, Italy and Poland, and by Latin America \& Canada, mainly Mexico. The increase in cigarette shipment volume of Philip Morris primarily reflects the morphing of Diana in Italy. The increase in cigarette shipment volume of Lark was principally driven by Japan, partly offset by Korea.

Total shipment volume of OTP, in cigarette equivalent units, increased by $1.0 \%$. Total shipment volume for cigarettes and OTP, in cigarette equivalent units, decreased by $1.0 \%$ excluding acquisitions.

PMI's cigarette market share increased in a number of key markets, including Argentina, Austria, Belgium, Egypt, France, Germany, Indonesia, Korea, the Netherlands, the Philippines, Poland, Russia, Saudi Arabia, Spain and Switzerland.

## 2015 Fourth-Quarter

The decrease in PMI's total cigarette shipment volume reflected declines in: EEMA, principally Algeria, Russia and Ukraine, partly offset by Egypt and Turkey; Asia, mainly due to Korea, Pakistan and the Philippines, partly offset by Japan; and Latin America \& Canada, mainly due to Brazil and Mexico, partly offset by Argentina. The decrease was partly offset by growth in the EU, driven notably by Germany, Italy and Poland. Estimated net inventory movements were favorable, driven principally by Japan, reflecting the same dynamic as for the full year, partly offset by unfavorable distributor inventory movements in Russia related to supply chain optimization. Excluding these net estimated inventory movements, PMI's total cigarette shipment volume decreased by $3.0 \%$, excluding acquisitions.

The increase in cigarette shipment volume of Marlboro reflected growth in: the EU, notably France and Germany, partly offset by Switzerland; and Asia, notably the Philippines. The growth was partly offset by declines in: EEMA, mainly due to North Africa, partly offset by Saudi Arabia and Turkey; and Latin America \& Canada, mainly due to Brazil and Mexico.

The decrease in cigarette shipment volume of $L \& M$ was mainly due to declines in Russia and Thailand, partly offset by Algeria and Egypt. The decrease in cigarette shipment volume of Parliament was primarily due to Russia and Korea, partly offset by Japan. The decrease in cigarette shipment volume of Bond Street was mainly due to Kazakhstan and Russia, partly offset by Australia and Ukraine. The increase in cigarette shipment volume of Chesterfield was mainly driven by the Czech Republic, Italy and Poland, partly offset by Russia and Ukraine. The increase in cigarette shipment volume of Philip Morris primarily reflects the morphing of Diana in Italy. The increase in cigarette shipment volume of Lark was principally driven by Japan and Turkey, partly offset by Korea.

Total shipment volume of OTP, in cigarette equivalent units, decreased by $3.8 \%$. Total shipment volume for cigarettes and OTP, in cigarette equivalent units, decreased by $2.4 \%$ excluding acquisitions.

PMI's cigarette market share increased in a number of key markets, including Argentina, Australia, Austria, Belgium, the Czech Republic, Egypt, France, Germany, Korea, Kuwait, the Netherlands, the Philippines, Poland, Russia, Saudi Arabia, Spain, Turkey and the United Kingdom.

## EUROPEAN UNION REGION (EU)

## 2015 Full-Year

Net revenues of $\$ 8.1$ billion decreased by $11.8 \%$. Excluding unfavorable currency of $\$ 1.5$ billion and the impact of acquisitions, net revenues increased by $4.5 \%$, driven by favorable pricing of $\$ 442$ million, notably in Germany, Italy and Poland, partly offset by unfavorable volume/mix of $\$ 29$ million, mainly due to Italy and the United Kingdom, partly offset by France, Germany and Spain.

Reported operating companies income of $\$ 3.6$ billion decreased by $6.3 \%$. Excluding unfavorable currency of $\$ 857$ million and the impact of acquisitions, operating companies income increased by $16.3 \%$, mainly driven by favorable pricing, as well as a favorable comparison to asset impairment and exit costs of $\$ 490$ million in 2014 related to the discontinuation of cigarette production in the Netherlands. Excluding the impact of these asset impairment and exit costs, operating companies income, excluding currency and acquisitions, increased by $4.6 \%$, driven by favorable pricing, partly offset by unfavorable volume/mix of $\$ 47$ million, mainly due to Italy and the United Kingdom, partly offset by France, Germany and Spain, as well as higher costs related to: increased investments behind PMI's cigarette brand portfolio, notably in France and Germany; business building initiatives in the United Kingdom; expenses related to the implementation of the EU Tobacco Products Directive in May 2016; and increased
investments related to the commercialization of $i Q O S$ in Italy, Portugal and Switzerland, and e-vapor products in Spain and the United Kingdom.

Adjusted operating companies income and margin are shown in the table below and detailed on Schedule 15. Adjusted operating companies income, excluding unfavorable currency and the impact of acquisitions, increased by $4.6 \%$. Adjusted operating companies income margin, excluding currency and the impact of acquisitions, was flat at $47.1 \%$, reflecting the factors mentioned above.

## 2015 Fourth-Quarter

Reported net revenues of $\$ 1.9$ billion decreased by $9.9 \%$. Excluding unfavorable currency of $\$ 269$ million and the impact of acquisitions, net revenues increased by $2.6 \%$, driven by favorable pricing of $\$ 72$ million, notably in Germany and Italy, partly offset by unfavorable volume/mix of $\$ 16$ million, mainly due to the United Kingdom, partly offset by Germany.

Reported operating companies income of $\$ 599$ million decreased by $31.1 \%$. Excluding unfavorable currency of $\$ 125$ million and the impact of acquisitions, operating companies income decreased by $16.8 \%$, partly due to the unfavorable impact of asset impairment and exit charges related to Region-wide organizational streamlining initiatives. Excluding the impact of these asset impairment and exit costs, operating companies income, excluding currency and acquisitions, decreased by $10.8 \%$, mainly due to unfavorable volume $/ \mathrm{mix}$ of $\$ 15$ million, principally due to the United Kingdom, partly offset by Germany, and higher costs as described for the full-year, partly offset by favorable pricing.

Adjusted operating companies income and margin are shown in the table below and detailed on Schedule 11. Adjusted operating companies income, excluding unfavorable currency and acquisitions, decreased by $10.8 \%$. Adjusted operating companies income margin, excluding currency and the impact of acquisitions, decreased by 5.4 points to $36.0 \%$, reflecting the above-mentioned factors.

| EU OCI | Fourth-Quarter |  |  |  |  |  | Full-Year |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (in millions) |  |  | $\underline{2014}$ |  | Change | Excl. |  |  | $\underline{2014}$ |  | Change | Excl. <br> Curr. |
|  | $\underline{2015}$ |  |  |  | Curr. |  | $\underline{2015}$ |  |  |  |  |
| Reported OCI | \$ | 599 | \$ | 870 |  | (31.1)\% | (16.8)\% | \$ | 3,576 | \$ | 3,815 | (6.3)\% | 16.2\% |
| Asset impairment \& exit costs |  | (68) |  | (18) |  |  |  | (68) |  | (490) |  |  |
| Adjusted OCI | \$ | 667 | \$ | 888 | (24.9)\% | (10.8)\% | \$ | 3,644 | \$ | 4,305 | (15.4)\% | 4.6\% |
| Adjusted OCI Margin* |  | 34.5\% |  | 41.4\% | (6.9) | (5.4) |  | 45.2\% |  | 47.1\% | (1.9) | (0.1) |

*Margins are calculated as adjusted OCl , divided by net revenues, excluding excise taxes.

## EU Total Market, PMI Shipment \& Market Share Commentaries

## 2015 Full-Year

The estimated total cigarette market in the EU of 507.9 billion units decreased by $0.9 \%$. The net impact of estimated trade inventory movements was neutral. The moderate decline of the estimated total cigarette market reflected, in certain key geographies, improving economies, a decrease in the prevalence of illicit trade, lower out-switching to the fine cut category and a lower prevalence of e-vapor products.

The estimated total OTP market in the EU of 164.9 billion cigarette equivalent units decreased by $0.3 \%$. The total fine cut market was flat at 143.9 billion cigarette equivalent units.

As shown in the tables below, PMI's cigarette shipment volume of 194.6 billion units decreased by $0.1 \%$, or by $0.4 \%$ excluding favorable net trade inventory movements, mainly in Italy. Market share increased by 0.1 point to $38.3 \%$, with gains notably in France, Germany, Poland and Spain largely offset by the Czech Republic, Greece, Italy and Portugal.

PMI's shipments of OTP of 23.4 billion cigarette equivalent units increased by $2.2 \%$. PMI's total OTP market share increased by 0.2 points to $14.2 \%$.

## 2015 Fourth-Quarter

The estimated total cigarette market in the EU of 125.5 billion units decreased by $0.3 \%$. Excluding the net impact of estimated unfavorable trade inventory movements, the total cigarette market in the EU was essentially flat, reflecting the same dynamics as for the full year.

The estimated total OTP market in the EU of 42.2 billion cigarette equivalent units increased by $0.2 \%$, reflecting a larger total fine cut market, up by $0.7 \%$ to 36.6 billion cigarette equivalent units.

As shown in the tables below, PMI's cigarette shipment volume of 47.2 billion units increased by $1.0 \%$, or by $0.5 \%$ excluding estimated favorable trade inventory movements, mainly in Italy. PMI's cigarette market share increased by 0.3 points to $38.6 \%$, with gains notably in France, Germany, Poland and Spain largely offset by Greece, Italy and Portugal.

PMI's shipments of OTP of 5.6 billion cigarette equivalent units decreased by $1.3 \%$. PMI's total OTP market share increased by 0.2 points to $13.8 \%$.

| EU Cigarette Shipment Volume by Brand | Fourth-Quarter |  |  | Full-Year |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (in millions) |  |  |  |  |  |  |
|  | $\underline{2015}$ | $\underline{2014}$ | Change | $\underline{2015}$ | $\underline{2014}$ | Change |
| Marlboro | 23,219 | 22,862 | 1.6 \% | 95,588 | 94,537 | 1.1 \% |
| L\&M | 8,553 | 8,595 | (0.5)\% | 35,010 | 34,943 | 0.2 \% |
| Chesterfield | 7,189 | 6,228 | 15.4 \% | 28,278 | 27,100 | 4.3 \% |
| Philip Morris | 3,990 | 2,505 | 59.3 \% | 14,205 | 10,224 | 38.9 \% |
| Others | 4,259 | 6,573 | (35.2)\% | 21,508 | 27,942 | (23.0)\% |
| Total EU | 47,210 | 46,763 | 1.0 \% | 194,589 | 194,746 | (0.1)\% |


| EU Cigarette Market Shares by Brand | Fourth-Quarter |  |  | Full-Year |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Change |  |  | Change |  |  |
|  | $\underline{2015}$ | $\underline{2014}$ | p.p. | $\underline{2015}$ | $\underline{2014}$ | p.p. |
| Marlboro | 19.1\% | 18.8\% | 0.3 | 18.9\% | 18.7\% | 0.2 |
| L\&M | 6.9\% | 6.8\% | 0.1 | 6.9\% | 6.8\% | 0.1 |
| Chesterfield | 5.9\% | 5.7\% | 0.2 | 5.8\% | 5.6\% | 0.2 |
| Philip Morris | 3.2\% | 3.1\% | 0.1 | 3.2\% | 3.2\% | - |
| Others | 3.5\% | 3.9\% | (0.4) | 3.5\% | 3.9\% | (0.4) |
| Total EU | 38.6\% | 38.3\% | 0.3 | 38.3\% | 38.2\% | 0.1 |

## EU Key Market Commentaries

In France, estimated industry size, PMI cigarette shipment volume and market share performance are shown in the table below.

| France Key Market Data | Fourth-Quarter |  |  | Full-Year |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Change |  |  |  |  | Change |
|  | $\underline{2015}$ | $\underline{2014}$ | \% / p.p. | $\underline{2015}$ | $\underline{2014}$ | \% / p.p. |
| Total Cigarette Market (billion units) | 11.3 | 11.0 | 2.2\% | 45.5 | 45.0 | 1.0\% |
| PMI Shipments (million units) | 4,493 | 4,415 | 1.8\% | 18,943 | 18,563 | 2.0\% |
| PMI Cigarette Market Share |  |  |  |  |  |  |
| Marlboro | 26.4\% | 25.2\% | 1.2 | 25.9\% | 25.1\% | 0.8 |
| Philip Morris | 9.5\% | 9.5\% | - | 9.5\% | 9.4\% | 0.1 |
| Chesterfield | 3.3\% | 3.4\% | (0.1) | 3.3\% | 3.4\% | (0.1) |
| Others | 2.9\% | 3.2\% | (0.3) | 2.9\% | 3.1\% | (0.2) |
| Total | 42.1\% | 41.3\% | 0.8 | 41.6\% | 41.0\% | 0.6 |

For the full year, the increase in the estimated total cigarette market reflected its general recovery since the second half of 2014 and a lower prevalence of e-vapor products and illicit trade. The increase in PMI's cigarette shipment volume mainly reflected market share growth, notably of premium brands Marlboro, benefiting from a round retail price point of $€ 7.00$ per pack and the launch of Marlboro 25 s in the first quarter of 2015, and Philip Morris. The estimated total industry fine cut category of 14.5 billion cigarette equivalent units increased by $6.9 \%$. PMI's market share of the category decreased by 1.2 points to $25.0 \%$.

In the quarter, the increase in the estimated total cigarette market reflected the same dynamics as for the full year. The increase in PMI's cigarette shipment volume mainly reflected market share growth, driven by Marlboro, benefiting from the same dynamics as for the full year, as well as positive traction in the capsule range, fueled in the quarter by the launch of Marlboro Blue Ice. The estimated total industry fine cut category of 3.6 billion cigarette equivalent units increased by $5.4 \%$. PMI's market share of the category decreased by 0.9 points to $25.4 \%$.

In Germany, estimated industry size, PMI cigarette shipment volume and market share performance are shown in the table below.

| Germany Key Market Data | Fourth-Quarter |  |  | Full-Year |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Change |  |  | Change |
|  | $\underline{2015}$ | $\underline{2014}$ | \% / p.p. | $\underline{2015}$ | $\underline{2014}$ | \% / p.p. |
| Total Cigarette Market (billion units) | 20.2 | 19.7 | 2.7\% | 80.0 | 80.4 | (0.4)\% |
| PMI Shipments (million units) | 7,644 | 7,388 | 3.5\% | 29,778 | 29,411 | 1.2 \% |
| PMI Cigarette Market Share |  |  |  |  |  |  |
| Marlboro | 22.9\% | 22.2\% | 0.7 | 22.1\% | 21.7\% | 0.4 |
| L\&M | 11.8\% | 12.2\% | (0.4) | 11.9\% | 11.8\% | 0.1 |
| Chesterfield | 1.7\% | 1.7\% | - | 1.7\% | 1.7\% | - |
| Others | 1.5\% | 1.5\% | - | 1.5\% | 1.4\% | 0.1 |
| Total | 37.9\% | 37.6\% | 0.3 | 37.2\% | 36.6\% | 0.6 |

For the full year, the decline of the estimated total cigarette market was partly due to the impact of price increases, partially offset by a lower prevalence of illicit trade. The increase in PMI's cigarette shipment volume principally reflected market share growth, driven by Marlboro, mainly reflecting the positive impact of the new Architecture 2.0, and $L \& M$, benefiting from a rounded retail price point of $€ 5.00$ per pack of 19 s. The estimated total industry fine cut category of 41.0 billion cigarette equivalent units decreased by $0.5 \%$. PMI's market share of the category decreased by 0.2 points to $12.7 \%$.

In the quarter, the increase in the estimated total cigarette market principally reflected a lower prevalence of illicit trade. The increase in PMI's cigarette shipment volume mainly reflected market share growth, driven by Marlboro, mainly reflecting the positive impact of the new Architecture 2.0. The estimated total industry fine cut category of 10.5 billion cigarette equivalent units increased by $2.2 \%$. PMI's market share of the category increased by 0.2 points to $12.8 \%$.

In Italy, estimated industry size, PMI cigarette shipment volume and market share performance are shown in the table below.


For the full year, the moderate decrease in the estimated total cigarette industry was driven by an improved macro-economic environment and a lower prevalence of illicit trade and e-vapor products. Excluding the favorable net impact of estimated trade inventory movements, PMI's cigarette shipment volume declined by $2.9 \%$, mainly reflecting market share loss, notably of: Marlboro, largely due to its price increase in the first quarter of 2015 to $€ 5.20$ per pack from its round retail price point of $€ 5.00$ per pack; and Philip Morris, including the morphed Diana that had been impacted by the growth of the super-low price segment; partly offset by super-low price Chesterfield. The estimated total industry fine cut category of 6.4 billion cigarette equivalent units increased by $5.1 \%$. PMI's market share of the category decreased by 0.4 points to $41.1 \%$.

In the quarter, the decrease in the estimated total cigarette industry reflected the same dynamics as for the full year. Excluding the favorable net impact of estimated trade inventory movements, PMI's cigarette shipment volume declined by $3.7 \%$, mainly due to market share loss, notably of Marlboro and Philip Morris, partly offset by Chesterfield, reflecting the same dynamics as for the full year. The estimated total industry fine cut category of 1.6 billion cigarette equivalent units increased by $4.0 \%$. PMI's market share of the category decreased by 0.9 points to $40.6 \%$.

In Poland, estimated industry size, PMI cigarette shipment volume and market share performance are shown in the table below.

| Poland Key Market Data | Fourth-Quarter |  |  | Full-Year |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Change |  |  |  |  | Change |
|  | $\underline{2015}$ | $\underline{2014}$ | \% / p.p. | $\underline{2015}$ | $\underline{2014}$ | \% / p.p. |
| Total Cigarette Market (billion units) | 9.2 | 9.2 | (0.1)\% | 41.1 | 42.1 | (2.3)\% |
| PMI Shipments (million units) | 4,005 | 3,851 | 4.0 \% | 16,763 | 16,630 | 0.8 \% |
| PMI Cigarette Market Share |  |  |  |  |  |  |
| Marlboro | 12.4\% | 12.2\% | 0.2 | 11.4\% | 11.2\% | 0.2 |
| L\&M | 18.9\% | 19.9\% | (1.0) | 18.1\% | 18.2\% | (0.1) |
| Chesterfield | 9.4\% | 7.7\% | 1.7 | 8.6\% | 7.6\% | 1.0 |
| Others | 3.0\% | 2.1\% | 0.9 | 2.7\% | 3.1\% | (0.4) |
| Total | 43.7\% | 41.9\% | 1.8 | 40.8\% | 40.1\% | 0.7 |

For the full year, the decrease in the estimated total cigarette market reflected the impact of price increases and an increase in the prevalence of illicit products, partly offset by a lower prevalence of e-vapor products. The increase in PMI's cigarette shipment volume reflected higher market share, driven by Marlboro, partly reflecting the positive impact of the new Architecture 2.0, and Chesterfield, benefiting from its super-slims variants, partly offset by declines from super-low price brands. The estimated total industry fine cut category of 4.0 billion cigarette equivalent units increased by $11.0 \%$, mainly reflecting the retail price impact of excise tax restructuring on the cigar and cigarillo categories that drove higher in-switching to the fine cut category, as well as a lower prevalence of illicit OTP. PMI's market share of the category decreased by 3.3 points to $31.4 \%$, mainly due to increased price competition at the bottom end of the market.

In the quarter, the estimated total cigarette market was essentially flat. Excluding the unfavorable net impact of estimated trade inventory movements, the total market increased by $1.0 \%$, reflecting a lower prevalence of e-vapor products, partly offset by the impact of price increases. The increase in PMI's cigarette shipment volume reflected higher market share, driven by Marlboro, partly reflecting the positive impact of the new Architecture 2.0, and Chesterfield, benefiting from its super-slims variants. The estimated total industry fine cut category of 839 million cigarette equivalent units increased by $18.1 \%$, and PMI's market share of the category decreased by 6.9 points to $28.6 \%$, reflecting the same dynamics as for the full year.

In Spain, estimated industry size, PMI cigarette shipment volume and market share performance are shown in the table below.

| Spain Key Market Data | Fourth-Quarter |  |  | Full-Year |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Change |  |  |  |  | Change |
|  | $\underline{2015}$ | $\underline{2014}$ | \% / p.p. | $\underline{2015}$ | $\underline{2014}$ | \% / p.p. |
| Total Cigarette Market (billion units) | 11.3 | 11.2 | 1.1 \% | 46.7 | 47.0 | (0.6)\% |
| PMI Shipments (million units) | 3,574 | 3,585 | (0.3)\% | 15,435 | 14,879 | 3.7 \% |
| PMI Cigarette Market Share |  |  |  |  |  |  |
| Marlboro | 17.2\% | 16.0\% | 1.2 | 17.0\% | 15.9\% | 1.1 |
| Chesterfield | 9.0\% | 9.4\% | (0.4) | 9.1\% | 9.2\% | (0.1) |
| L\&M | 5.7\% | 6.1\% | (0.4) | 5.8\% | 6.1\% | (0.3) |
| Others | 1.6\% | 1.1\% | 0.5 | 1.5\% | 0.9\% | 0.6 |
| Total | 33.5\% | 32.6\% | 0.9 | 33.4\% | 32.1\% | 1.3 |

For the full year, the decrease in the total cigarette market mainly reflected the impact of price increases, partly offset by an improving economy, and a lower prevalence of illicit trade and e-vapor products. The increase in PMI's cigarette shipment volume principally reflected higher market share, driven mainly by Marlboro, benefiting from a round price point in the vending channel, the new Architecture 2.0, and an improving economy. The estimated total industry fine cut category of 9.5 billion cigarette equivalent units decreased by $2.1 \%$. PMI's market share of the fine cut category decreased by 1.3 points to $13.5 \%$.

In the quarter, the increase in the estimated total cigarette market was driven by favorable estimated trade inventory movements. Excluding these inventory movements, the total cigarette market declined by an estimated $0.7 \%$, reflecting the same dynamics as for the full year. Excluding the net impact of unfavorable inventory movements, PMI's cigarette shipment volume increased by $4.1 \%$, driven by higher market share reflecting the same dynamics as for the full year. The estimated total industry fine cut category of 2.3 billion cigarette equivalent units decreased by $2.7 \%$. PMI's market share of the fine cut category decreased by 1.2 points to $13.2 \%$.

## EASTERN EUROPE, MIDDLE EAST \& AFRICA REGION (EEMA)

## 2015 Full-Year

Net revenues of $\$ 7.4$ billion decreased by $14.5 \%$. Excluding unfavorable currency of $\$ 1.8$ billion and the impact of acquisitions, net revenues increased by $6.8 \%$, reflecting favorable pricing of $\$ 637$ million, driven principally by Russia, partly offset by unfavorable volume/mix of $\$ 53$ million, mainly due to Kazakhstan, Russia and Ukraine, partly offset by Saudi Arabia and Turkey.

Reported operating companies income of $\$ 3.4$ billion decreased by $15.1 \%$. Excluding unfavorable currency of $\$ 938$ million and the impact of acquisitions, operating companies income increased by $8.2 \%$, driven primarily by favorable pricing, partly offset by unfavorable volume/mix of \$123 million, mainly due to Kazakhstan, Russia and Ukraine, partly offset by Saudi Arabia and Turkey, and higher costs, notably related to business building and marketing initiatives in North Africa and Russia.

Adjusted operating companies income and margin are shown in the table below and detailed on Schedule 15. Adjusted operating companies income, excluding unfavorable currency and the impact of acquisitions, increased by $8.2 \%$. Adjusted operating companies income margin, excluding currency and the impact of acquisitions, increased by 0.6 points to $47.4 \%$, reflecting the factors mentioned above.

## 2015 Fourth-Quarter

Reported net revenues of $\$ 1.7$ billion decreased by $19.2 \%$. Excluding unfavorable currency of $\$ 417$ million and the impact of acquisitions, net revenues increased by $0.4 \%$, reflecting favorable pricing of $\$ 141$ million, driven principally by Russia, largely offset by unfavorable volume/mix of $\$ 132$ million, mainly due to Russia, partly offset by Turkey.

Reported operating companies income of $\$ 704$ million decreased by $20.5 \%$. Excluding unfavorable currency of $\$ 115$ million and the impact of acquisitions, operating companies income decreased by $7.5 \%$, principally reflecting unfavorable volume $/ \mathrm{mix}$ of $\$ 130$ million, mainly due to Russia, and higher costs, principally related to business building and marketing initiatives, notably in North Africa, as well as increased investments related to the commercialization of PMI's Reduced-Risk Product, iQOS, in Russia; partly offset by favorable pricing.

Adjusted operating companies income and margin are shown in the table below and detailed on Schedule 11. Adjusted operating companies income, excluding unfavorable currency and the impact of acquisitions, decreased by $7.7 \%$. Adjusted operating companies income margin, excluding currency and the impact of acquisitions, decreased by 3.3 points to $38.4 \%$, reflecting the factors mentioned above.

| EEMA OCI | Fourth-Quarter |  |  |  |  |  | Full-Year |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (in millions) |  |  |  |  | Change | Excl. |  |  | $\underline{2014}$ |  | Change | Excl. <br> Curr. |
|  | $\underline{2015}$ |  | $\underline{2014}$ |  |  | Curr. |  | $\underline{2015}$ |  |  |  |  |
| Reported OCI | \$ | 704 | \$ | 885 | (20.5)\% | (7.5)\% | \$ | 3,425 | \$ | 4,033 | (15.1)\% | 8.2\% |
| Asset impairment \& exit costs |  | - |  | (2) |  |  |  | - |  | (2) |  |  |
| Adjusted OCI | \$ | 704 | \$ | 887 | (20.6)\% | (7.7)\% | \$ | 3,425 | \$ | 4,035 | (15.1)\% | 8.1\% |
| Adjusted OCI Margin* |  | 41.0\% |  | 41.7\% | (0.7) | (3.3) |  | 46.5\% |  | 46.8\% | (0.3) | 0.6 |

*Margins are calculated as adjusted OCl , divided by net revenues, excluding excise taxes.

## EEMA PMI Shipment Commentaries

## 2015 Full-Year

PMI's cigarette shipment volume of 279.4 billion units increased by $0.4 \%$, driven notably by Egypt, Saudi Arabia and Turkey, partially offset by Kazakhstan and Ukraine. Excluding favorable net estimated trade inventory movements, PMI's cigarette shipment volume was essentially flat. PMI's cigarette shipment volume of premium brands decreased by $0.6 \%$, mainly due to Parliament, down by $3.2 \%$ to 33.6 billion units, mainly due to Kazakhstan, Russia and Ukraine, partly offset by Turkey, partly offset by growth from Marlboro, up by $0.7 \%$ to 80.7 billion units, driven by Saudi Arabia and Turkey, partly offset by North Africa and Ukraine. PMI's cigarette shipment volume of $L \& M$ increased by $8.4 \%$ to 51.2 billion units, driven notably by Egypt, Turkey and Ukraine, partly offset by Russia.

## 2015 Fourth-Quarter

PMI's cigarette shipment volume of 69.3 billion units decreased by $3.9 \%$, or by $2.8 \%$ excluding the unfavorable net impact of estimated inventory movements, notably distributor inventory movements in Russia related to supply chain optimization, principally due to Algeria, Russia and Ukraine, partly offset by Egypt and Turkey. PMI's
cigarette shipment volume of premium brands decreased by $3.5 \%$, mainly due to: Parliament, down by $8.4 \%$ to 8.5 billion units, primarily due to Eastern Europe, mainly Russia; and Marlboro, down by $2.2 \%$ to 20.3 billion units, mainly due to North Africa and Ukraine, partly offset by Saudi Arabia and Turkey. PMI's cigarette shipment volume of $L \& M$ decreased by $0.2 \%$ to 13.0 billion units, notably due to Russia, partly offset by Algeria and Egypt.

## EEMA Key Market Commentaries

In North Africa, estimated industry size, PMI cigarette shipment volume and market share performance are shown in the table below.

| North Africa Key Market Data | Fourth-Quarter |  |  | Full-Year |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Change |  |  |  |  | Change |
|  | $\underline{2015}$ | $\underline{2014}$ | \% / p.p. | $\underline{2015}$ | $\underline{2014}$ | \% / p.p. |
| Total Cigarette Market (billion units) | 37.4 | 38.0 | (1.6)\% | 138.5 | 143.3 | (3.4)\% |
|  |  |  |  |  |  |  |
| PMI Shipments (million units) | 10,174 | 10,747 | (5.3)\% | 38,111 | 37,782 | 0.9 \% |
|  |  |  |  |  |  |  |
| PMI Cigarette Market Share |  |  |  |  |  |  |
| Marlboro | 12.4\% | 16.6\% | (4.2) | 13.7\% | 15.3\% | (1.6) |
| L\&M | 13.0\% | 9.7\% | 3.3 | 11.9\% | 8.9\% | 3.0 |
| Others | 2.4\% | 1.9\% | 0.5 | 2.3\% | 1.9\% | 0.4 |
| Total | 27.8\% | 28.2\% | (0.4) | 27.9\% | 26.1\% | 1.8 |

For the full year, the decline of the estimated total market was principally due to Egypt, reflecting the impact of excise tax-driven price increases. The increase in PMI's cigarette shipment volume was primarily driven by Egypt, reflecting higher market share, mainly of $L \& M$, resulting from improved territorial coverage and brand building activities, partly offset by Algeria and Tunisia.

In the quarter, the decline of the estimated total market was principally due to the same dynamics as for the full year. The decrease in PMI's cigarette shipment volume was primarily due to Algeria, mainly reflecting a lower total market and the impact of price increases on market share, partly offset by Egypt.

In Russia, estimated industry size, PMI cigarette shipment volume and market share performance, as measured by Nielsen, are shown in the table below.

| Russia Key Market Data | Fourth-Quarter |  |  | Full-Year |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Change |  |  |  |  | Change |
|  | $\underline{2015}$ | $\underline{2014}$ | \% / p.p. | $\underline{2015}$ | $\underline{2014}$ | \% / p.p. |
| Total Cigarette Market (billion units) | 74.6 | 81.4 | (8.4)\% | 294.5 | 314.1 | (6.2)\% |
| PMI Shipments (million units) | 18,596 | 21,493 | (13.5)\% | 84,422 | 84,948 | (0.6)\% |
| PMI Cigarette Market Share |  |  |  |  |  |  |
| Marlboro | 1.4\% | 1.5\% | (0.1) | 1.4\% | 1.6\% | (0.2) |
| Parliament | 3.9\% | 3.9\% | - | 3.9\% | 3.7\% | 0.2 |
| Bond Street | 8.7\% | 8.2\% | 0.5 | 8.4\% | 7.7\% | 0.7 |
| Others | 14.5\% | 14.5\% | - | 14.7\% | 14.5\% | 0.2 |
| Total | 28.5\% | 28.1\% | 0.4 | 28.4\% | 27.5\% | 0.9 |

For the full year, the decline of the estimated total cigarette market was mainly due to the unfavorable impact of excise tax-driven price increases and lower consumer purchasing power as a result of a weak economy. The decrease in PMI's cigarette shipment volume mainly reflected the lower total market, largely offset by market share gains, primarily by premium Parliament, low-price Bond Street, notably its Compact 7.0 variant, and super-low price Next in "Others."

In the quarter, the decline of the estimated total cigarette market was mainly due to the same dynamics as for the full year. Excluding the unfavorable net impact of estimated distributor inventory movements related to supply chain optimization, PMI's cigarette shipment volume declined by $7.0 \%$, mainly reflecting the lower total market, partially offset by a market share gain of low-price Bond Street, notably its Compact 7.0 variant.

In Turkey, estimated industry size, PMI cigarette shipment volume and market share performance, as measured by Nielsen, are shown in the table below.

| Turkey Key Market Data | Fourth-Quarter |  |  | Full-Year |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Change |  |  | Change |
|  | $\underline{2015}$ | $\underline{2014}$ | \% / p.p. | $\underline{2015}$ | $\underline{2014}$ | \% / p.p. |
| Total Cigarette Market (billion units) | 28.2 | 26.2 | 7.8\% | 103.2 | 94.7 | 9.0\% |
| PMI Shipments (million units) | 13,581 | 12,591 | 7.9\% | 49,014 | 46,309 | 5.8\% |
| PMI Cigarette Market Share |  |  |  |  |  |  |
| Marlboro | 9.9\% | 8.7\% | 1.2 | 9.5\% | 8.6\% | 0.9 |
| Parliament | 11.6\% | 11.8\% | (0.2) | 11.6\% | 11.2\% | 0.4 |
| Lark | 7.9\% | 7.7\% | 0.2 | 7.6\% | 9.0\% | (1.4) |
| Others | 14.8\% | 15.7\% | (0.9) | 15.1\% | 15.2\% | (0.1) |
| Total | 44.2\% | 43.9\% | 0.3 | 43.8\% | 44.0\% | (0.2) |

For the full year, the increase in the estimated total cigarette market mainly reflected a significantly lower prevalence of illicit trade. The increase in PMI's cigarette shipment volume was driven by a higher total market. The decline in PMI's market share was mainly due to low-price Lark, reflecting the impact of price repositioning by

PMI's principal competitor in May 2014, partly offset by Marlboro, notably its Touch 7.0 variants, and Parliament, benefiting from the growth of Parliament Night Blue KS, the leading SKU sold on the market, and from up-trading from the mid-price segment.

In the quarter, the increase in the estimated total cigarette market mainly reflected the same dynamics as for the full year. The increase in PMI's cigarette shipment volume was mainly driven by a higher total market and market share, led by Marlboro, notably its Touch 7.0 variants, partly offset by L\&M and Chesterfield in "Others" reflecting the impact of competitive price repositioning.

In Ukraine, estimated industry size, PMI cigarette shipment volume and market share performance, as measured by Nielsen, are shown in the table below.

| Ukraine Key Market Data | Fourth-Quarter |  |  | Full-Year |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Change |  |  |  |  | Change |
|  | $\underline{2015}$ | $\underline{2014}$ | \% / p.p. | $\underline{2015}$ | $\underline{2014}$ | \% / p.p. |
| Total Cigarette Market (billion units) | 18.2 | 16.7 | 9.3 \% | 70.6 | 69.7 | 1.3 \% |
|  |  |  |  |  |  |  |
| PMI Shipments (million units) | 4,813 | 5,501 | (12.5)\% | 19,195 | 23,273 | (17.5)\% |
|  |  |  |  |  |  |  |
| PMI Cigarette Market Share |  |  |  |  |  |  |
| Marlboro | 3.3\% | 4.7\% | (1.4) | 3.8\% | 4.9\% | (1.1) |
| Parliament | 2.7\% | 3.1\% | (0.4) | 2.9\% | 3.1\% | (0.2) |
| Bond Street | 8.9\% | 8.1\% | 0.8 | 8.3\% | 8.9\% | (0.6) |
| Others | 13.8\% | 16.1\% | (2.3) | 15.1\% | 15.8\% | (0.7) |
| Total | 28.7\% | 32.0\% | (3.3) | 30.1\% | 32.7\% | (2.6) |

For the full year, the increase in the estimated total market was mainly driven by a lower prevalence of illicit trade. The decrease in PMI's cigarette shipment volume largely reflected lower market share, primarily due to Marlboro, reflecting the impact of widened price gaps, and Bond Street, mainly resulting from competitive price pressure in the low price segment.

In the quarter, the increase in the estimated total market was mainly driven by a lower prevalence of illicit trade, benefiting from industry retail price decreases that returned consumption to the tax-paid market. The decrease in PMI's cigarette shipment volume largely reflected lower market share, primarily due to Marlboro, reflecting the impact of widened price gaps, and Chesterfield in "Others," mainly resulting from competitive price pressure in the low price segment, partially offset by low price Bond Street, and $L \& M$ in "Others."

## ASIA REGION

## 2015 Full-Year

Net revenues of $\$ 8.2$ billion decreased by $6.0 \%$. Excluding unfavorable currency of $\$ 875$ million and the impact of acquisitions, net revenues increased by $4.0 \%$, driven by favorable pricing of $\$ 450$ million, principally in Australia, Indonesia and Korea partly offset by unfavorable volume/mix of $\$ 100$ million, mainly due to Australia and Korea, partly offset by Japan and improved mix in the Philippines.

Reported operating companies income of $\$ 2.9$ billion decreased by $9.4 \%$. Excluding unfavorable currency of $\$ 388$ million and the impact of acquisitions, operating companies income increased by $2.7 \%$, driven by favorable
pricing, partly offset by: unfavorable volume/mix of $\$ 162$ million, mainly due to Australia and Korea, partly offset by improved mix in the Philippines; and higher costs, mainly manufacturing costs in Indonesia, marketing investment behind new brand launches in Indonesia and Japan, and investments related to the expanded commercialization of $i Q O S$ in Japan. Excluding the impact of the asset impairment and exit costs, primarily related to the factory closure in Australia in 2014, operating companies income, excluding currency and acquisitions, increased by $1.6 \%$.

Adjusted operating companies income and margin are shown in the table below and detailed in Schedule 15. Adjusted operating companies income, excluding unfavorable currency and the impact of acquisitions, increased by $1.6 \%$. Adjusted operating companies income margin, excluding currency and the impact of acquisitions, decreased by 0.8 points to $36.1 \%$, primarily reflecting the above-mentioned factors.

## 2015 Fourth-Quarter

Reported net revenues of $\$ 1.9$ billion decreased by $4.2 \%$. Excluding unfavorable currency of $\$ 250$ million and the impact of acquisitions, net revenues increased by $8.3 \%$, driven by favorable pricing of $\$ 121$ million, principally in Indonesia and the Philippines, and favorable volume/mix of $\$ 45$ million, mainly driven by favorable distributor inventory movements in Japan, and improved mix in the Philippines, partly offset by Australia and Korea.

Reported operating companies income of $\$ 465$ million decreased by $18.8 \%$. Excluding unfavorable currency of $\$ 90$ million and the impact of acquisitions, operating companies income decreased by $3.1 \%$, mainly due to higher costs, principally related to the same factors as for the full year, partly offset by favorable pricing, as well as favorable volume/mix of $\$ 12$ million, principally driven by favorable inventory movements in Japan and improved mix in the Philippines, partly offset by Australia and Korea. Excluding the impact of asset impairment and exit costs, primarily related to the factory closure in Australia in 2014, operating companies income, excluding currency and acquisitions, decreased by 5.0\%.

Adjusted operating companies income and margin are shown in the table below and detailed on Schedule 11. Adjusted operating companies income, excluding unfavorable currency and the impact of acquisitions, decreased by $5.0 \%$. Adjusted operating companies income margin, excluding unfavorable currency and the impact of acquisitions, decreased by 3.6 points to $25.6 \%$, reflecting the above-mentioned factors.


## Asia PMI Shipment Commentaries

## 2015 Full-Year

PMI's cigarette shipment volume of 281.4 billion units decreased by $2.4 \%$, mainly due to: Korea; Pakistan, reflecting a lower total estimated market resulting from the June and December 2015 excise tax-driven price increases, coupled with an increase in the prevalence of illicit trade and lower market share; and the Philippines. Excluding distributor inventory movements in Japan, reflecting a favorable comparison in 2015 resulting from the
correction in 2014 of distributor inventory movements related to the VAT increase of April 2014, PMI's cigarette shipment volume decreased by $3.1 \%$. Cigarette shipment volume of Marlboro of 73.5 billion units increased by $3.0 \%$, mainly driven by the Philippines and Vietnam, partly offset by Japan and Korea. Cigarette shipment volume of Parliament of 9.4 billion units decreased by $11.5 \%$, primarily due to Korea, partly offset by Japan. Cigarette shipment volume of Lark of 18.3 billion units increased by $3.3 \%$, principally driven by Japan, partly offset by Korea.

## 2015 Fourth-Quarter

PMI's cigarette shipment volume of 68.2 billion units decreased by $1.6 \%$, mainly due to: Korea; Pakistan, reflecting the same dynamics as for the full year; and the Philippines; partly offset by Japan. Excluding favorable distributor inventory movements in Japan, reflecting the same dynamics as for the full year, PMI's cigarette shipment volume decreased by $4.6 \%$. Cigarette shipment volume of Marlboro of 18.3 billion units increased by $8.3 \%$, predominantly driven by the Philippines. Cigarette shipment volume of Parliament of 2.5 billion units increased by $10.5 \%$, driven by Japan, partly offset by Korea. Cigarette shipment volume of Lark of 3.7 billion units increased by $16.0 \%$, mainly reflecting the favorable estimated distributor inventory movements in Japan compared to the fourth quarter of 2014.

## Asia Key Market Commentaries

In Indonesia, estimated industry size, PMI cigarette shipment volume, market share and segmentation performance are shown in the tables below.

| Indonesia Key Market Data | Fourth-Quarter |  |  | Full-Year |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Change |  |  | Change |
|  | $\underline{2015}$ | $\underline{2014}$ | \% / p.p. | $\underline{2015}$ | $\underline{2014}$ | \% / p.p. |
| Total Cigarette Market (billion units) | 81.6 | 79.0 | 3.3\% | 314.0 | 314.0 | -\% |
| PMI Shipments (million units) | 27,945 | 27,874 | 0.3\% | 109,840 | 109,694 | 0.1\% |
| PMI Cigarette Market Share |  |  |  |  |  |  |
| Sampoerna A | 14.6\% | 14.8\% | (0.2) | 14.9\% | 14.4\% | 0.5 |
| Dji Sam Soe | 6.9\% | 6.8\% | 0.1 | 7.0\% | 6.3\% | 0.7 |
| U Mild | 4.6\% | 5.3\% | (0.7) | 4.8\% | 5.4\% | (0.6) |
| Others | 8.2\% | 8.4\% | (0.2) | 8.3\% | 8.8\% | (0.5) |
| Total | 34.3\% | 35.3\% | (1.0) | 35.0\% | 34.9\% | 0.1 |
| Indonesia Segmentation Data | Fourth-Quarter |  |  | Full-Year |  |  |
|  |  |  | Change |  |  | Change |
|  | $\underline{2015}$ | $\underline{2014}$ | p.p. | $\underline{2015}$ | $\underline{2014}$ | p.p. |
| Segment \% of Total Market |  |  |  |  |  |  |
| Hand-Rolled Kretek (SKT) | 18.6\% | 19.8\% | (1.2) | 18.7\% | 20.1\% | (1.4) |
| Machine-Made Kretek (SKM) | 75.2\% | 74.0\% | 1.2 | 75.1\% | 73.5\% | 1.6 |
| Whites (SPM) | 6.2\% | 6.2\% | - | 6.2\% | 6.4\% | (0.2) |
| Total | 100.0\% | 100.0\% | - | 100.0\% | 100.0\% | - |
|  |  |  |  |  |  |  |
| PMI \% Share of Segment |  |  |  |  |  |  |
| Hand-Rolled Kretek (SKT) | 40.7\% | 38.6\% | 2.1 | 39.2\% | 39.0\% | 0.2 |
| Machine-Made Kretek (SKM) | 28.9\% | 30.6\% | (1.7) | 30.1\% | 29.9\% | 0.2 |
| Whites (SPM) | 80.7\% | 80.3\% | 0.4 | 80.9\% | 79.7\% | 1.2 |

For the full year, the estimated total cigarette market was essentially flat reflecting a soft economic environment. The slight increase in PMI's market share reflected a strong performance from its machine-made kretek brands, notably Sampoerna A, Dji Sam Soe Magnum and Dji Sam Soe Magnum Blue, largely offset by U Mild, and a decline in its hand-rolled kretek portfolio, notably due to Sampoerna Hijau in "Others," down by 0.4 points to $3.0 \%$.

In the quarter, the increase of the estimated total cigarette market mainly reflected a favorable comparison with the fourth quarter of 2014, which was negatively impacted by the elimination of fuel subsidies and higher commodity costs. The decrease in PMI's market share was mainly due to the muted performance of $A$ Mild 16 s and $U$ Mild following their crossing of critical retail pack price points, ahead of competition, in advance of the January 2016 excise tax increase, as well as a decline in its hand-rolled kretek portfolio, notably due to Sampoerna Hijau in "Others," down by 0.2 points to $3.0 \%$.

In Japan, estimated industry size, PMI cigarette shipment volume and market share performance are shown in the table below.

| Japan Key Market Data | Fourth-Quarter |  |  | Full-Year |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Change |  |  |  |  | Change |
|  | $\underline{2015}$ | $\underline{2014}$ | \% / p.p. | $\underline{2015}$ | $\underline{2014}$ | \% / p.p. |
| Total Cigarette Market (billion units) | 46.5 | 47.3 | (1.8)\% | 182.3 | 186.2 | (2.1)\% |
|  |  |  |  |  |  |  |
| PMI Shipments (million units) | 9,496 | 8,140 | 16.7 \% | 45,690 | 45,556 | 0.3 \% |
|  |  |  |  |  |  |  |
| PMI Cigarette Market Share |  |  |  |  |  |  |
| Marlboro | 11.0\% | 11.6\% | (0.6) | 11.3\% | 11.6\% | (0.3) |
| Parliament | 2.3\% | 2.3\% | - | 2.3\% | 2.2\% | 0.1 |
| Lark | 9.9\% | 10.2\% | (0.3) | 9.9\% | 10.0\% | (0.1) |
| Others | 1.7\% | 1.9\% | (0.2) | 1.8\% | 2.1\% | (0.3) |
| Total | 24.9\% | 26.0\% | (1.1) | 25.3\% | 25.9\% | (0.6) |

For the full year, the decrease of the estimated total cigarette market moderated to $2.1 \%$. Excluding estimated inventory movements, driven principally by a favorable comparison as a result of the 2014 correction of distributor inventory movements partly related to the VAT increase of April 2014, PMI's cigarette shipment volume decreased by $4.3 \%$. The decline was mainly due to a lower total market, and lower market share principally reflecting the impact of competitive retail price and new menthol taste product offerings.

In the quarter, the decrease of the estimated total cigarette market moderated to $1.8 \%$. Excluding favorable distributor inventory movements, reflecting the same dynamic as for the full year, PMI's total cigarette shipment volume decreased by $9.1 \%$. The decline was mainly due to the same dynamics as for the full year.

In Korea, estimated industry size, PMI cigarette shipment volume and market share performance are shown in the table below.

| Korea Key Market Data | Fourth-Quarter |  |  | Full-Year |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Change |  |  |  |  | Change |
|  | $\underline{2015}$ | $\underline{2014}$ | \% / p.p. | $\underline{2015}$ | 2014 | \% / p.p. |
| Total Cigarette Market (billion units) | 17.9 | 22.7 | (21.1)\% | 67.3 | 88.1 | (23.6)\% |
|  |  |  |  |  |  |  |
| PMI Shipments (million units) | 3,848 | 4,486 | (14.2)\% | 14,201 | 17,346 | (18.1)\% |
|  |  |  |  |  |  |  |
| PMI Cigarette Market Share |  |  |  |  |  |  |
| Marlboro | 9.7\% | 7.8\% | 1.9 | 9.6\% | 7.8\% | 1.8 |
| Parliament | 7.6\% | 7.1\% | 0.5 | 7.2\% | 7.1\% | 0.1 |
| Virginia S. | 3.7\% | 4.2\% | (0.5) | 3.8\% | 4.1\% | (0.3) |
| Others | 0.5\% | 0.7\% | (0.2) | 0.6\% | 0.7\% | (0.1) |
| Total | 21.5\% | 19.8\% | 1.7 | 21.2\% | 19.7\% | 1.5 |

For the full year, the decline of the estimated total cigarette market reflected the impact of the January 2015 excise tax increase and related retail price increases. Excluding the impact of estimated inventory movements associated with the timing of the excise tax increase, the total cigarette market declined by approximately $17.3 \%$. The decline in PMI's cigarette shipment volume reflected the lower estimated total market, partly offset by share
growth, driven by Marlboro, benefiting from the positive impact of pricing for PMI's principal domestic competitor's main brands.

In the quarter, the decline of the estimated total cigarette market reflected the same dynamics as for the full year. Excluding the impact of estimated inventory movements associated with the timing of the excise tax increase, the total cigarette market declined by approximately $12.4 \%$. The decline in PMI's cigarette shipment volume was mainly due to the lower estimated total market, partly offset by share growth, reflecting the same trends as for the full year.

In the Philippines, estimated industry size, PMI cigarette shipment volume and market share performance, as measured by Nielsen, are shown in the table below. Data for the total cigarette market have been restated to reflect estimated total market consumption compared to the previous methodology of reporting only estimated tax-paid industry volumes.


For the full year, estimated total consumption decreased by $4.9 \%$, mainly due to the impact of price increases. The decline in PMI's cigarette shipment volume reflected the lower total market combined with lower consumption of PMI's low and super-low price brands, following price increases in late 2014 and early 2015, partly offset by higher market share, driven by adult smoker uptrading to Marlboro, combined with market share growth of Fortune, reflecting the narrowing of retail price gaps with brands at the bottom end of the market.

In the quarter, estimated total consumption decreased by $9.3 \%$, mainly due to the impact of price increases. The decline in PMI's cigarette shipment volume reflected the same dynamics as for the full year, partly offset by higher market share, as described for the full year.

## LATIN AMERICA \& CANADA REGION

## 2015 Full-Year

Net revenues of $\$ 3.2$ billion decreased by $3.6 \%$. Excluding unfavorable currency of $\$ 505$ million and the impact of acquisitions, net revenues increased by $11.7 \%$, driven by favorable pricing of $\$ 525$ million, principally in Argentina, Brazil, Canada and Mexico, partially offset by unfavorable volume/mix of $\$ 143$ million, principally due to Brazil, Canada and Mexico.

Reported operating companies income of $\$ 1.1$ billion increased by $5.3 \%$. Excluding unfavorable currency of $\$ 210$ million and the impact of acquisitions, operating companies income increased by $25.4 \%$, primarily driven by favorable pricing, partially offset by unfavorable volume/mix of $\$ 141$ million, mainly due to Brazil, Canada and Mexico, and higher inflation-driven costs in Argentina.

Adjusted operating companies income and margin are shown in the table below and detailed in Schedule 15. Adjusted operating companies income, excluding unfavorable currency and the impact of acquisitions, increased by $24.5 \%$. Adjusted operating companies income margin, excluding currency and the impact of acquisitions, increased by 3.6 points to $35.3 \%$, reflecting the factors mentioned above.

## $\underline{2015 \text { Fourth-Quarter }}$

Reported net revenues of $\$ 822$ million decreased by $10.8 \%$. Excluding unfavorable currency of $\$ 160$ million and the impact of acquisitions, net revenues increased by $6.5 \%$, driven by favorable pricing of $\$ 132$ million, principally in Argentina, Brazil and Canada, partially offset by unfavorable volume/mix of $\$ 72$ million, mainly due to Brazil, Canada and Mexico.

Reported operating companies income of $\$ 236$ million decreased by $20.3 \%$. Excluding unfavorable currency of $\$ 63$ million and the impact of acquisitions, operating companies income increased by $1.0 \%$, principally reflecting favorable pricing, partly offset by unfavorable volume $/ \mathrm{mix}$ of $\$ 63$ million, mainly due to Brazil, Canada and Mexico, and higher inflation-driven costs in Argentina.

Adjusted operating companies income and margin are shown in the table below and detailed on Schedule 11. Adjusted operating companies income, excluding unfavorable currency and the impact of acquisitions, increased by $0.7 \%$. Adjusted operating companies income margin, excluding unfavorable currency and the impact of acquisitions, decreased by 1.8 points to $30.4 \%$, principally due to the above-mentioned factors as well as the timing of trade purchases ahead of price increases compared to the fourth quarter of 2014 in Mexico.

| Latin America \& Canada OCI (in millions) | Fourth-Quarter |  |  |  |  |  | Full-Year |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\underline{2015}$ |  | $\underline{2014}$ |  | Change | Excl. |  |  | $\underline{2014}$ |  | Change | Excl. <br> Curr. |
|  |  |  | Curr. |  |  | $\underline{2015}$ |  |  |  |  |
| Reported OCI | \$ | 236 |  |  | \$ | 296 | (20.3)\% | 1.0\% | \$ | 1,085 | \$ | 1,030 | 5.3\% | 25.7\% |
| Asset impairment \& exit costs |  | - |  | (1) |  |  |  | - |  | (8) |  |  |
| Adjusted OCI | \$ | 236 | \$ | 297 | (20.5)\% | 0.7\% | \$ | 1,085 | \$ | 1,038 | 4.5\% | 24.8\% |
| Adjusted OCI Margin* |  | 28.7\% |  | 32.2\% | (3.5) | (1.8) |  | 34.3\% |  | 31.7\% | 2.6 | 3.6 |

*Margins are calculated as adjusted OCl , divided by net revenues, excluding excise taxes.

## Latin America \& Canada PMI Shipment Commentaries

## 2015 Full-Year

PMI's cigarette shipment volume of 91.9 billion units decreased by $2.9 \%$, mainly due to Argentina, Brazil, Canada and Mexico. Although shipment volume of Marlboro of 35.8 billion units decreased by $3.2 \%$, its Regional market share increased by 0.2 points to an estimated $15.2 \%$. Market share of Marlboro increased notably in Brazil and Colombia, by 0.3 and 1.1 points to $9.5 \%$ and $9.0 \%$, respectively. Shipment volume of Philip Morris of 19.4 billion units increased by $1.7 \%$, driven mainly by Canada.

## 2015 Fourth-Quarter

PMI's cigarette shipment volume of 25.1 billion units decreased by $6.0 \%$, mainly due to Brazil and Mexico, partly offset by Argentina. Shipment volume of Marlboro of 10.0 billion units decreased by $7.5 \%$, and its Regional market share decreased by 0.5 points to an estimated $15.7 \%$, primarily due to a decline in Mexico of 1.6 points to $50.3 \%$, respectively, partly offset by an increase in Argentina and Colombia of 0.1 and 0.7 points to $24.7 \%$ and $9.0 \%$, respectively. Shipment volume of Philip Morris of 5.3 billion units increased by $3.1 \%$, driven mainly by Argentina.

## Latin America \& Canada Key Market Commentaries

In Argentina, estimated industry size, PMI cigarette shipment volume and market share performance are shown in the table below.

| Argentina Key Market Data | Fourth-Quarter |  |  | Full-Year |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Change |  |  |  |  | Change |
|  | $\underline{2015}$ | $\underline{2014}$ | \% / p.p. | $\underline{2015}$ | $\underline{2014}$ | \% / p.p. |
| Total Cigarette Market (billion units) | 11.0 | 11.0 | (0.1)\% | 40.8 | 41.9 | (2.5)\% |
| PMI Shipments (million units) | 8,676 | 8,578 | 1.1 \% | 31,910 | 32,323 | (1.3)\% |
| PMI Cigarette Market Share |  |  |  |  |  |  |
| Marlboro | 24.7\% | 24.6\% | 0.1 | 24.3\% | 24.3\% | - |
| Parliament | 2.1\% | 2.2\% | (0.1) | 2.1\% | 2.2\% | (0.1) |
| Philip Morris | 45.1\% | 43.7\% | 1.4 | 44.7\% | 43.4\% | 1.3 |
| Others | 6.7\% | 7.1\% | (0.4) | 7.1\% | 7.3\% | (0.2) |
| Total | 78.6\% | 77.6\% | 1.0 | 78.2\% | 77.2\% | 1.0 |

For the full year, the decline of the estimated total cigarette market was mainly due to the impact of price increases and a challenging economic environment. The decrease in PMI's shipment volume was mainly due to a lower estimated total market, partly offset by market share growth, driven primarily by Philip Morris, reflecting the positive impact of the brand's capsule variants. PMI's share of the growing capsule segment, representing $16.4 \%$ of the total market, grew by 4.4 points to $73.5 \%$.

In the quarter, the estimated total cigarette market declined by $0.1 \%$. Excluding the favorable impact of estimated trade inventory movements, the total cigarette market declined by 1.4\%. The increase in PMI's shipment volume reflected market share growth, driven primarily by Philip Morris, reflecting the positive impact of the brand's capsule variants. PMI's share of the growing capsule segment, representing $17.3 \%$ of the total market, grew by 4.0 points to $74.3 \%$.

In Canada, estimated industry size, PMI cigarette shipment volume and market share performance are shown in the table below.

| Canada Key Market Data | Fourth-Quarter |  |  | Full-Year |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Change |  |  |  |  | Change |
|  | $\underline{2015}$ | $\underline{2014}$ | \% / p.p. | $\underline{2015}$ | $\underline{2014}$ | \% / p.p. |
| Total Cigarette Market (billion units) | 6.9 | 6.9 | (0.1)\% | 26.7 | 27.3 | (2.3)\% |
|  |  |  |  |  |  |  |
| PMI Shipments (million units) | 2,502 | 2,585 | (3.2)\% | 9,926 | 10,275 | (3.4)\% |
|  |  |  |  |  |  |  |
| PMI Cigarette Market Share |  |  |  |  |  |  |
| Belmont | 3.4\% | 3.0\% | 0.4 | 3.3\% | 3.0\% | 0.3 |
| Canadian Classics | 9.8\% | 10.4\% | (0.6) | 10.3\% | 10.4\% | (0.1) |
| Next | 10.6\% | 10.1\% | 0.5 | 10.6\% | 10.6\% | - |
| Others | 12.3\% | 13.4\% | (1.1) | 13.1\% | 13.6\% | (0.5) |
| Total | 36.1\% | 36.9\% | (0.8) | 37.3\% | 37.6\% | (0.3) |

For the full year, the estimated total cigarette market decreased by $2.3 \%$. Excluding the favorable impact of estimated competitors' trade inventory movements, the total market declined by $4.6 \%$, mainly due to the impact of tax-driven price increases. The decrease in PMI's cigarette shipment volume was principally due to a lower estimated total market. PMI's market share was also negatively impacted by the above-mentioned estimated competitors' trade inventory movements.

In the quarter, the estimated total cigarette market was essentially flat. Excluding the favorable impact of estimated competitors' trade inventory movements, the total market declined by $4.1 \%$, mainly due to the impact of tax-driven price increases. The decrease in PMI's cigarette shipment volume was principally due to the lower total market.

In Mexico, estimated industry size, PMI cigarette shipment volume and market share performance are shown in the table below.

| Mexico Key Market Data | Fourth-Quarter |  |  | Full-Year |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Change |  |  |  |  | Change |
|  | $\underline{2015}$ | $\underline{2014}$ | \% / p.p. | $\underline{2015}$ | $\underline{2014}$ | \% / p.p. |
| Total Cigarette Market (billion units) | 9.0 | 9.6 | (6.2)\% | 33.6 | 33.5 | 0.4 \% |
| PMI Shipments (million units) | 6,380 | 7,120 | (10.4)\% | 23,246 | 23,861 | (2.6)\% |
| PMI Cigarette Market Share |  |  |  |  |  |  |
| Marlboro | 50.3\% | 51.9\% | (1.6) | 48.1\% | 49.7\% | (1.6) |
| Delicados | 10.5\% | 11.5\% | (1.0) | 10.7\% | 11.1\% | (0.4) |
| Benson \& Hedges | 4.5\% | 5.4\% | (0.9) | 4.6\% | 5.2\% | (0.6) |
| Others | 5.8\% | 5.6\% | 0.2 | 5.8\% | 5.3\% | 0.5 |
| Total | 71.1\% | 74.4\% | (3.3) | 69.2\% | 71.3\% | (2.1) |

For the full year, the estimated total cigarette market increased by $0.4 \%$. Excluding the unfavorable impact of estimated trade inventory movements, the total market increased by $2.8 \%$, primarily reflecting a lower prevalence of illicit trade. The decrease in PMI's cigarette shipment volume was mainly driven by: lower market share, mainly
due to Marlboro, reflecting adult smoker down-trading; and the timing of price increases by PMI's principal competitor in the first quarter of 2015; partly offset by gains for certain low price local trademark brands.

In the quarter, the estimated total cigarette market decreased by $6.2 \%$. Excluding the unfavorable net impact of estimated trade inventory movements related to the different timing of price increases in 2014 and 2015, the total market increased by $2.2 \%$, primarily reflecting a lower prevalence of illicit trade. The decrease in PMI's cigarette shipment volume was mainly driven by the lower market share, mainly due to the same dynamics as for the full year. PMI's market share was also negatively impacted by the above-mentioned estimated trade inventory movements.

## Philip Morris International Inc. Profile

Philip Morris International Inc. (PMI) is the leading international tobacco company, with six of the world's top 15 international brands, including Marlboro, the number one cigarette brand worldwide. PMI's products are sold in more than 180 markets. In 2015, the company held an estimated $15.6 \%$ share of the estimated total international cigarette market outside of the U.S., or $28.7 \%$ excluding the People's Republic of China and the U.S. For more information, see www.pmi.com.

## Forward-Looking and Cautionary Statements

This press release contains projections of future results and other forward-looking statements. Achievement of projected results is subject to risks, uncertainties and inaccurate assumptions. In the event that risks or uncertainties materialize, or underlying assumptions prove inaccurate, actual results could vary materially from those contained in such forward-looking statements. Pursuant to the "safe harbor" provisions of the Private Securities Litigation Reform Act of 1995, PMI is identifying important factors that, individually or in the aggregate, could cause actual results and outcomes to differ materially from those contained in any forward-looking statements made by PMI.

PMI's business risks include: significant increases in cigarette-related taxes; the imposition of discriminatory excise tax structures; fluctuations in customer inventory levels due to increases in product taxes and prices; increasing marketing and regulatory restrictions, often with the goal of reducing or preventing the use of tobacco products; health concerns relating to the use of tobacco products and exposure to environmental tobacco smoke; litigation related to tobacco use; intense competition; the effects of global and individual country economic, regulatory and political developments; changes in adult smoker behavior; lost revenues as a result of counterfeiting, contraband and cross-border purchases; governmental investigations; unfavorable currency exchange rates and currency devaluations; adverse changes in applicable corporate tax laws; adverse changes in the cost and quality of tobacco and other agricultural products and raw materials; and the integrity of its information systems. PMI's future profitability may also be adversely affected should it be unsuccessful in its attempts to produce and commercialize products that have the potential to reduce individual risk and population harm; if it is unable to successfully introduce new products, promote brand equity, enter new markets or improve its margins through increased prices and productivity gains; if it is unable to expand its brand portfolio internally or through acquisitions and the development of strategic business relationships; or if it is unable to attract and retain the best global talent.

PMI is further subject to other risks detailed from time to time in its publicly filed documents, including the Form 10-Q for the quarter ended September 30, 2015. PMI cautions that the foregoing list of important factors is not a complete discussion of all potential risks and uncertainties. PMI does not undertake to update any forward-looking statement that it may make from time to time, except in the normal course of its public disclosure obligations.

PHILIP MORRIS INTERNATIONAL INC.
and Subsidiaries
Condensed Statements of Earnings

## For the Quarters Ended December 31,

(\$ in millions, except per share data)
(Unaudited)

|  | 2015 |  | 2014 |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net revenues | \$ | 18,371 | \$ | 19,941 | (7.9)\% |
| Cost of sales |  | 2,375 |  | 2,632 | (9.8)\% |
| Excise taxes on products (1) |  | 11,979 |  | 12,744 | (6.0)\% |
| Gross profit |  | 4,017 |  | 4,565 | (12.0)\% |
| Marketing, administration and research costs |  | 2,028 |  | 1,975 |  |
| Asset impairment and exit costs |  | 68 |  | 32 |  |
| Amortization of intangibles |  | 20 |  | 26 |  |
| Operating income (2) |  | 1,901 |  | 2,532 | (24.9)\% |
| Interest expense, net |  | 227 |  | 263 |  |
| Earnings before income taxes |  | 1,674 |  | 2,269 | (26.2)\% |
| Provision for income taxes |  | 412 |  | 651 | (36.7)\% |
| Equity (income)/loss in unconsolidated subsidiaries, net |  | (36) |  | (31) |  |
| Net earnings |  | 1,298 |  | 1,649 | (21.3)\% |
| Net earnings attributable to noncontrolling interests |  | 49 |  | 37 |  |
| Net earnings attributable to PMI | \$ | 1,249 | \$ | 1,612 | (22.5)\% |

## Per share data (3):

| Basic earnings per share | $\$$ | $\mathbf{\$}$ | $\mathbf{0 . 8 0}$ | $\$$ | 1.03 |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Diluted earnings per share | $\$$ | 0.80 | $\$$ | 1.03 |  |  |

(1) The segment detail of excise taxes on products sold for the quarters ended December 31, 2015 and 2014 is shown on Schedule 2.
(2) PMI's management evaluates segment performance and allocates resources based on operating companies income, which PMI defines as operating income, excluding general corporate expenses and amortization of intangibles, plus equity (income)/loss in unconsolidated subsidiaries, net. The reconciliation from operating income to operating companies income is as follows:

|  | 2015 |  | 2014 |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Operating Income | \$ | 1,901 | \$ | 2,532 | (24.9)\% |
| Excluding: |  |  |  |  |  |
| - Amortization of Intangibles |  | 20 |  | 26 |  |
| - General corporate expenses (included in marketing, administration and research costs above) |  | 47 |  | 35 |  |
| Plus: Equity (income)/loss in unconsolidated subsidiaries, net |  | (36) |  | (31) |  |
| Operating Companies Income | \$ | 2,004 | \$ | 2,624 | (23.6)\% |

(3) Net earnings and weighted-average shares used in the basic and diluted earnings per share computations for the quarters ended December 31 , 2015 and 2014 are shown on Schedule 4, Footnote 1.

PHILIP MORRIS INTERNATIONAL INC. and Subsidiaries
Selected Financial Data by Business Segment
For the Quarters Ended December 31, (\$ in millions)
(Unaudited)

(1) 2015 Currency decreased net revenues as follows:

| European Union | $\$$ | $(929)$ <br> $(1,241)$ <br> EEMA |
| :--- | ---: | ---: |
| Asia |  | $(632)$ |
| Latin America \& Canada |  | $(505)$ |
|  |  | $(3,307)$ |

PHILIP MORRIS INTERNATIONAL INC.
and Subsidiaries
Selected Financial Data by Business Segment
For the Quarters Ended December 31,
(\$ in millions)
(Unaudited)

Operating Companies Income

|  | European Union |  | EEMA |  | Asia |  | Latin America <br> \& Canada |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2015 | \$ | 599 | \$ | 704 | \$ | 465 | \$ | 236 | \$ | 2,004 |
| 2014 |  | 870 |  | 885 |  | 573 |  | 296 |  | 2,624 |
| \% Change |  | (31.1)\% |  | (20.5)\% |  | (18.8)\% |  | (20.3)\% |  | (23.6)\% |


| Reconciliation: |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| For the quarter ended December 31, 2014 | \$ | 870 | \$ | 885 | \$ | 573 | \$ | 296 | \$ | 2,624 |
| 2014 Asset impairment and exit costs |  | 18 |  | 2 |  | 11 |  | 1 |  | 32 |
| 2015 Asset impairment and exit costs |  | (68) |  | - |  | - |  | - |  | (68) |
| Acquired businesses |  | - |  | - |  | - |  | - |  | - |
| Currency |  | (125) |  | (115) |  | (90) |  | (63) |  | (393) |
| Operations |  | (96) |  | (68) |  | (29) |  | 2 |  | (191) |
| For the quarter ended December 31, 2015 | \$ | 599 | \$ | 704 | \$ | 465 | \$ | 236 | \$ | 2,004 |

PHILIP MORRIS INTERNATIONAL INC.

## and Subsidiaries

Diluted Earnings Per Share
For the Quarters Ended December 31,
(\$ in millions, except per share data)
(Unaudited)

|  | Diluted E.P.S. |  |  |
| :---: | :---: | :---: | :---: |
| 2015 Diluted Earnings Per Share | \$ | 0.80 | (1) |
| 2014 Diluted Earnings Per Share | \$ | 1.03 | ${ }^{(1)}$ |
| Change | \$ | (0.23) |  |
| \% Change |  | (22.3)\% |  |
| Reconciliation: |  |  |  |
| 2014 Diluted Earnings Per Share | \$ | 1.03 | (1) |
| Special Items: |  |  |  |
| 2014 Asset impairment and exit costs |  | - |  |
| 2014 Tax items |  | - |  |
| 2015 Asset impairment and exit costs |  | (0.03) |  |
| 2015 Tax items |  | 0.02 |  |
| Currency |  | (0.18) |  |
| Interest |  | 0.01 |  |
| Change in tax rate |  | 0.05 |  |
| Impact of lower shares outstanding and share-based payments |  | (0.01) |  |
| Operations |  | (0.09) |  |
| 2015 Diluted Earnings Per Share | \$ | 0.80 | (1) |

(1) Basic and diluted EPS were calculated using the following (in millions):

Net earnings attributable to PMI
Less distributed and undistributed earnings attributable
to share-based payment awards
Net earnings for basic and diluted EPS

Weighted-average shares for basic and diluted EPS

| $\begin{gathered} \text { Q4 } \\ 2015 \end{gathered}$ |  | $\begin{gathered} \text { Q4 } \\ 2014 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: |
| \$ | 1,249 | \$ | 1,612 |
|  | 4 |  | 8 |
| \$ | 1,245 | \$ | 1,604 |
|  | 1,549 |  | 1,552 |

PHILIP MORRIS INTERNATIONAL INC.
and Subsidiaries
Condensed Statements of Earnings
For the Years Ended December 31,
(\$ in millions, except per share data)
(Unaudited)

|  | 2015 |  | 2014 |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net revenues | \$ | 73,908 | \$ | 80,106 | (7.7)\% |
| Cost of sales |  | 9,365 |  | 10,436 | (10.3)\% |
| Excise taxes on products (1) |  | 47,114 |  | 50,339 | (6.4)\% |
| Gross profit |  | 17,429 |  | 19,331 | (9.8)\% |
| Marketing, administration and research costs |  | 6,656 |  | 7,001 |  |
| Asset impairment and exit costs |  | 68 |  | 535 |  |
| Amortization of intangibles |  | 82 |  | 93 |  |
| Operating income (2) |  | 10,623 |  | 11,702 | (9.2)\% |
| Interest expense, net |  | 1,008 |  | 1,052 |  |
| Earnings before income taxes |  | 9,615 |  | 10,650 | (9.7)\% |
| Provision for income taxes |  | 2,688 |  | 3,097 | (13.2)\% |
| Equity (income)/loss in unconsolidated subsidiaries, net |  | (105) |  | (105) |  |
| Net earnings |  | 7,032 |  | 7,658 | (8.2)\% |
| Net earnings attributable to noncontrolling interests |  | 159 |  | 165 |  |
| Net earnings attributable to PMI | \$ | 6,873 | \$ | 7,493 | (8.3)\% |

Per share data (3):

| Basic earnings per share | $\$$ | 4.42 | $\$$ | 4.76 | $(7.1) \%$ |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Diluted earnings per share | $\$$ | 4.42 | $\$$ | 4.76 | $(7.1) \%$ |

(1) The segment detail of excise taxes on products sold for the years ended December 31, 2015 and 2014 is shown on Schedule 6.
(2) PMI's management evaluates segment performance and allocates resources based on operating companies income, which PMI defines as operating income, excluding general corporate expenses and amortization of intangibles, plus equity (income)/loss in unconsolidated subsidiaries, net. The reconciliation from operating income to operating companies income is as follows:

|  | 2015 |  | 2014 |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Operating Income | \$ | 10,623 | \$ | 11,702 | (9.2)\% |
| Excluding: |  |  |  |  |  |
| - Amortization of Intangibles |  | 82 |  | 93 |  |
| - General corporate expenses (included in marketing, administration and research costs above) |  | 162 |  | 165 |  |
| Plus: Equity (income)/loss in unconsolidated subsidiaries, net |  | (105) |  | (105) |  |
| Operating Companies Income | \$ | 10,972 | \$ | 12,065 | (9.1)\% |

(3) Net earnings and weighted-average shares used in the basic and diluted earnings per share computations for the years ended December 31, 2015 and 2014 are shown on Schedule 8, Footnote 1.

PHILIP MORRIS INTERNATIONAL INC.
and Subsidiaries
Selected Financial Data by Business Segment
For the Years Ended December 31,
(\$ in millions)
(Unaudited)

(1) 2015 Currency decreased net revenues as follows:

| European Union | $\$$$(4,980)$ <br> EEMA | $(4,958)$ |
| :--- | ---: | ---: |
| Asia | $(1,971)$ |  |
| Latin America \& Canada | $(1,588)$ |  |
|  | $\underline{\$(13,497)}$ |  |
|  |  |  |

PHILIP MORRIS INTERNATIONAL INC.

> and Subsidiaries

Selected Financial Data by Business Segment
For the Years Ended December 31,
(\$ in millions)
(Unaudited)

|  | Operating Companies Income |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | European Union |  | EEMA |  | Asia |  | Latin America \& Canada |  | Total |  |
| 2015 | \$ | 3,576 | \$ | 3,425 | \$ | 2,886 | \$ | 1,085 | \$ | 10,972 |
| 2014 |  | 3,815 |  | 4,033 |  | 3,187 |  | 1,030 |  | 12,065 |
| \% Change |  | (6.3)\% |  | (15.1)\% |  | (9.4)\% |  | 5.3\% |  | (9.1)\% |
| Reconciliation: |  |  |  |  |  |  |  |  |  |  |
| For the year ended December 31, 2014 | \$ | 3,815 | \$ | 4,033 | \$ | 3,187 | \$ | 1,030 | \$ | 12,065 |
| 2014 Asset impairment and exit costs |  | 490 |  | 2 |  | 35 |  | 8 |  | 535 |
| 2015 Asset impairment and exit costs |  | (68) |  | - |  | - |  | - |  | (68) |
| Acquired businesses |  | (2) |  | (1) |  | - |  | 3 |  | - |
| Currency |  | (857) |  | (938) |  | (388) |  | (210) |  | $(2,393)$ |
| Operations |  | 198 |  | 329 |  | 52 |  | 254 |  | 833 |
| For the year ended December 31, 2015 | \$ | 3,576 | \$ | 3,425 | \$ | 2,886 | \$ | 1,085 | \$ | 10,972 |

PHILIP MORRIS INTERNATIONAL INC.
and Subsidiaries
Diluted Earnings Per Share
For the Years Ended December 31,
(\$ in millions, except per share data)
(Unaudited)

|  | Diluted E.P.S. |  |  |
| :---: | :---: | :---: | :---: |
| 2015 Diluted Earnings Per Share | \$ | 4.42 | (1) |
| 2014 Diluted Earnings Per Share | \$ | 4.76 | ${ }^{(1)}$ |
| Change | \$ | (0.34) |  |
| \% Change |  | (7.1)\% |  |
| Reconciliation: |  |  |  |
| 2014 Diluted Earnings Per Share | \$ | 4.76 | (1) |
| Special Items: |  |  |  |
| 2014 Asset impairment and exit costs |  | 0.26 |  |
| 2014 Tax items |  | - |  |
| 2015 Asset impairment and exit costs |  | (0.03) |  |
| 2015 Tax items |  | 0.03 |  |
|  |  |  |  |
| Currency |  | (1.20) |  |
| Interest |  | (0.01) |  |
| Change in tax rate |  | 0.04 |  |
| Impact of lower shares outstanding and share-based payments |  | 0.04 |  |
| Operations |  | 0.53 |  |
| 2015 Diluted Earnings Per Share | \$ | 4.42 | (1) |

(1) Basic and diluted EPS were calculated using the following (in millions):

|  | $\begin{gathered} \text { YTD } \\ \text { December } \\ 2015 \\ \hline \end{gathered}$ |  | YTD <br> December <br> 2014 |  |
| :---: | :---: | :---: | :---: | :---: |
| Net earnings attributable to PMI | \$ | 6,873 | \$ | 7,493 |
| Less distributed and undistributed earnings attributable to share-based payment awards |  | 24 |  | 34 |
| Net earnings for basic and diluted EPS | \$ | 6,849 | \$ | 7,459 |
| Weighted-average shares for basic and diluted EPS |  | $\underline{1,549}$ |  | 1,566 |

PHILIP MORRIS INTERNATIONAL INC.

## and Subsidiaries

## Condensed Balance Sheets

(\$ in millions, except ratios)
(Unaudited)

(1) For the calculation of Total Debt to Adjusted EBITDA and Net Debt to Adjusted EBITDA ratios, refer to Schedule 18.

PHILIP MORRIS INTERNATIONAL INC.
and Subsidiaries
Reconciliation of Non-GAAP Measures
Adjustments for the Impact of Currency and Acquisitions
For the Quarters Ended December 31,
(\$ in millions)
(Unaudited)

| 2015 |  |  |  |  |  |  |  |  |  |  |  | 2014 |  |  |  |  |  | \% Change in Reported Net Revenues excluding Excise Taxes |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Reported Net Revenues | Less Excise Taxes | Reported Net <br> Revenues excluding Excise Taxes |  | Less Currency | Reported Net Revenues excluding Excise Taxes \& Currency |  | Less <br> Acquisi- <br> tions |  | Reported Net Revenues excluding Excise Taxes, Currency \& Acquisitions |  |  | Reported Net <br> Revenues |  | Less Excise Taxes |  | Reported Net <br> Revenues excluding Excise Taxes |  | Reported | Reported excluding Currency | Reported excluding Currency \& Acquisitions |
| \$ 6,647 | \$ 4,713 | \$ | 1,934 | \$ (269) | \$ | 2,203 | \$ | - | \$ | 2,203 | European Union | \$ | 7,181 | \$ | 5,034 | \$ | 2,147 | (9.9)\% | 2.6 \% | 2.6 \% |
| 4,420 | 2,703 |  | 1,717 | (417) |  | 2,134 |  | - |  | 2,134 | EEMA |  | 5,233 |  | 3,108 |  | 2,125 | (19.2)\% | 0.4 \% | 0.4 \% |
| 4,786 | 2,867 |  | 1,919 | (250) |  | 2,169 |  | - |  | 2,169 | Asia |  | 4,740 |  | 2,737 |  | 2,003 | (4.2)\% | 8.3 \% | 8.3 \% |
| 2,518 | 1,696 |  | 822 | (160) |  | 982 |  | - |  | 982 | atin America \& Canada |  | 2,787 |  | 1,865 |  | 922 | (10.8)\% | 6.5 \% | 6.5 \% |
| \$ 18,371 | \$11,979 | \$ | 6,392 | \$ $(1,096)$ | \$ | 7,488 | \$ | - | \$ | 7,488 | PMI Total |  | 19,941 |  | 2,744 | \$ | 7,197 | (11.2)\% | 4.0 \% | 4.0 \% |


| 2015 |  |  |  |  |  | 2014 |  |  | \% Change in Reported Operating Companies Income |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Reported <br> Operating Companies Income | Less <br> Currency | Reported Operating Companies Income excluding Currency | Less Acquisitions | Reported Operating Companies Income excluding Currency \& Acquisitions |  |  |  | orted rating panies ome | Reported | Reported excluding Currency | Reported excluding Currency \& Acquisitions |
| \$ 599 | \$ (125) | \$ 724 | \$ | \$ | 724 | European Union | \$ | 870 | (31.1)\% | (16.8)\% | (16.8)\% |
| 704 | (115) | 819 | - |  | 819 | EEMA |  | 885 | (20.5)\% | (7.5)\% | (7.5)\% |
| 465 | (90) | 555 | - |  | 555 | Asia |  | 573 | (18.8)\% | (3.1)\% | (3.1)\% |
| 236 | (63) | 299 | - |  | 299 | atin America \& Canada |  | 296 | (20.3)\% | 1.0 \% | 1.0 \% |
| \$ 2,004 | \$ (393) | \$ 2,397 | \$ | \$ | 2,397 | PMI Total | \$ | 2,624 | (23.6)\% | (8.7)\% | (8.7)\% |

PHILIP MORRIS INTERNATIONAL INC.
and Subsidiaries
Reconciliation of Non-GAAP Measures
Reconciliation of Reported Operating Companies Income to Adjusted Operating Companies Income \& Reconciliation of Adjusted Operating Companies Income Margin, excluding Currency and Acquisitions

For the Quarters Ended December 31,
(\$ in millions)
(Unaudited)

(1) For the calculation of net revenues excluding excise taxes, currency and acquisitions, refer to Schedule 10.

PHILIP MORRIS INTERNATIONAL INC.
and Subsidiaries
Reconciliation of Non-GAAP Measures
Reconciliation of Reported Diluted EPS to Adjusted Diluted EPS and Adjusted Diluted EPS, excluding Currency
For the Quarters Ended December 31,
(Unaudited)

|  | 2015 |  | 2014 |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Reported Diluted EPS | \$ | 0.80 | \$ | 1.03 | (22.3)\% |
| Adjustments: |  |  |  |  |  |
| Asset impairment and exit costs |  | 0.03 |  | - |  |
| Tax items |  | (0.02) |  | - |  |
|  |  |  |  |  |  |
| Adjusted Diluted EPS | \$ | 0.81 | \$ | 1.03 | (21.4)\% |
|  |  |  |  |  |  |
| Less: |  |  |  |  |  |
| Currency impact |  | (0.18) |  |  |  |
| Adjusted Diluted EPS, excluding Currency | \$ | 0.99 | \$ | 1.03 | (3.9)\% |

PHILIP MORRIS INTERNATIONAL INC.

## and Subsidiaries

Reconciliation of Non-GAAP Measures
Reconciliation of Reported Diluted EPS to Reported Diluted EPS, excluding Currency
For the Quarters Ended December 31,
(Unaudited)

|  | 2015 |  | 2014 |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Reported Diluted EPS | \$ | 0.80 | \$ | 1.03 | (22.3)\% |
| Less: |  |  |  |  |  |
| Currency impact |  | (0.18) |  |  |  |
| Reported Diluted EPS, excluding Currency | \$ | 0.98 | \$ | 1.03 | (4.9)\% |

PHILIP MORRIS INTERNATIONAL INC.
and Subsidiaries
Reconciliation of Non-GAAP Measures
Adjustments for the Impact of Currency and Acquisitions
For the Years Ended December 31,
(\$ in millions)
(Unaudited)

| 2015 |  |  |  |  |  |  |  |  |  |  |  |  | 2014 |  |  |  |  |  | \% Change in Reported Net Revenues excluding Excise Taxes |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Reported Net Revenues | Less Excise Taxes | Reported Net Revenues excluding Excise Taxes |  | Less Currency |  | Reported Net <br> Revenues excluding Excise Taxes \& Currency |  | Less Acquisitions |  | Reported Net Revenues excluding Excise Taxes, Currency \& Acquisitions |  |  | Reported Net Revenues |  | Less Excise Taxes |  | Reported <br> Net <br> Revenues excluding Excise Taxes |  | Reported | Reported excluding Currency | Reported excluding Currency \& Acquisitions |
| \$ 26,563 | \$ 18,495 | \$ | 8,068 | \$ | $(1,503)$ | \$ | 9,571 | \$ | 11 | \$ | 9,560 | European Union | \$ | 30,517 | \$ | 21,370 | \$ | 9,147 | (11.8)\% | 4.6\% | 4.5\% |
| 18,328 | 10,964 |  | 7,364 |  | $(1,835)$ |  | 9,199 |  | 1 |  | 9,198 | EEMA |  | 20,469 |  | 11,855 |  | 8,614 | (14.5)\% | 6.8\% | 6.8\% |
| 19,469 | 11,266 |  | 8,203 |  | (875) |  | 9,078 |  | - |  | 9,078 | Asia |  | 19,255 |  | 10,527 |  | 8,728 | (6.0)\% | 4.0\% | 4.0\% |
| 9,548 | 6,389 |  | 3,159 |  | (505) |  | 3,664 |  | 4 |  | 3,660 | Latin America \& Canada |  | 9,865 |  | 6,587 |  | 3,278 | (3.6)\% | 11.8\% | 11.7\% |
| \$ 73,908 | \$ 47,114 | \$ | 26,794 | \$ | $(4,718)$ | \$ | 31,512 | \$ | 16 | \$ | 31,496 | PMI Total | \$ | 80,106 | \$ | 50,339 | \$ | 29,767 | (10.0)\% | 5.9\% | 5.8\% |
| 2015 |  |  |  |  |  |  |  |  |  |  |  |  | 2014 |  |  |  |  |  | \% Change in Reported Operating Companies Income |  |  |
| Reported Operating Companies Income |  |  |  | Less Currency |  | Reported Operating Companies Income excluding Currency |  | Less Acquisitions |  | Reported Operating Companies Income excluding Currency \& Acquisitions |  |  |  |  |  |  | Reported Operating Companies Income |  | ReportedReported <br> excluding <br> Currency |  | Reported excluding Currency \& Acquisitions |
| \$ 3,576 |  |  |  | \$ | (857) | \$ | 4,433 | \$ | (2) | \$ | 4,435 | European Union |  |  |  |  | \$ | 3,815 | (6.3)\% | 16.2\% | 16.3\% |
| 3,425 |  |  |  |  | (938) |  | 4,363 |  | (1) |  | 4,364 | EEMA |  |  |  |  |  | 4,033 | (15.1)\% | 8.2\% | 8.2\% |
| 2,886 |  |  |  |  | (388) |  | 3,274 |  | - |  | 3,274 | Asia |  |  |  |  |  | 3,187 | (9.4)\% | 2.7\% | 2.7\% |
| 1,085 |  |  |  |  | (210) |  | 1,295 |  | 3 |  | 1,292 | Latin America \& Canada |  |  |  |  |  | 1,030 | 5.3 \% | 25.7\% | 25.4\% |
| \$ 10,972 |  |  |  | \$ | $(2,393)$ | \$ | 13,365 | \$ | - | \$ | 13,365 | PMI Total |  |  |  |  | \$ | 12,065 | (9.1)\% | 10.8\% | 10.8\% |

PHILIP MORRIS INTERNATIONAL INC.
and Subsidiaries

Reconciliation of Non-GAAP Measures
Reconciliation of Reported Operating Companies Income to Adjusted Operating Companies Income \& Reconciliation of Adjusted Operating Companies Income Margin, excluding Currency and Acquisitions

For the Years Ended December 31
(\$ in millions)
(Unaudited)

| 2015 |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 2014 |  |  |  |  |  | \% Change in Adjusted Operating Companies Income |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | ported erating mpanies come | Less <br> Asset Impairment \& Exit Costs |  | Adjusted Operating Companies Income |  | Less Currency |  | Adjusted Operating Companies Income excluding Currency |  | Less Acquisitions |  | Adjusted Operating Companies Income excluding Currency \& Acquisitions |  | European Union | Reported Operating Companies Income |  | Less <br> Asset Impairment \& Exit Costs |  | Adjusted Operating Companies Income |  | Adjusted | Adjusted excluding Currency | Adjusted excluding Currency \& Acquisitions |
| \$ | 3,576 | \$ | (68) | \$ | 3,644 | \$ | (857) | \$ | 4,501 | \$ | (2) | \$ | 4,503 |  | \$ | 3,815 | \$ | (490) | \$ | 4,305 | (15.4)\% | 4.6\% | 4.6\% |
|  | 3,425 |  | - |  | 3,425 |  | (938) |  | 4,363 |  | (1) |  | 4,364 | EEMA |  | 4,033 |  | (2) |  | 4,035 | (15.1)\% | 8.1\% | 8.2\% |
|  | 2,886 |  | - |  | 2,886 |  | (388) |  | 3,274 |  | - |  | 3,274 | Asia |  | 3,187 |  | (35) |  | 3,222 | (10.4)\% | 1.6\% | 1.6\% |
|  | 1,085 |  | - |  | 1,085 |  | (210) |  | 1,295 |  | 3 |  | 1,292 | Latin America \& Canada |  | 1,030 |  | (8) |  | 1,038 | 4.5 \% | 24.8\% | 24.5\% |
| \$ | 10,972 | \$ | (68) | \$ | 11,040 | \$ | $(2,393)$ | \$ | 13,433 | \$ | - | \$ | 13,433 | $\begin{aligned} & \text { PMI } \\ & \text { Total } \end{aligned}$ | \$ | 12,065 | \$ | (535) | \$ | 12,600 | (12.4)\% | 6.6\% | 6.6\% |


(1) For the calculation of net revenues excluding excise taxes, currency and acquisitions, refer to Schedule 14.

PHILIP MORRIS INTERNATIONAL INC.
and Subsidiaries
Reconciliation of Non-GAAP Measures
Reconciliation of Reported Diluted EPS to Adjusted Diluted EPS and Adjusted Diluted EPS, excluding Currency For the Years Ended December 31,
(Unaudited)

|  | 2015 |  | 2014 |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Reported Diluted EPS | \$ | 4.42 | \$ | 4.76 | (7.1)\% |
| Adjustments: |  |  |  |  |  |
| Asset impairment and exit costs |  | 0.03 |  | 0.26 |  |
| Tax items |  | (0.03) |  | - |  |
| Adjusted Diluted EPS | \$ | 4.42 | \$ | 5.02 | (12.0)\% |
| Less: |  |  |  |  |  |
| Currency impact |  | (1.20) |  |  |  |
| Adjusted Diluted EPS, excluding Currency | \$ | 5.62 | \$ | 5.02 | 12.0 \% |

PHILIP MORRIS INTERNATIONAL INC.
and Subsidiaries
Reconciliation of Non-GAAP Measures
Reconciliation of Reported Diluted EPS to Reported Diluted EPS, excluding Currency For the Years Ended December 31,
(Unaudited)

|  | 2015 |  | 2014 |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Reported Diluted EPS | \$ | 4.42 | \$ | 4.76 | (7.1)\% |
| Less: |  |  |  |  |  |
| Currency impact |  | (1.20) |  |  |  |
| Reported Diluted EPS, excluding Currency | \$ | 5.62 | \$ | 4.76 | 18.1 \% |

PHILIP MORRIS INTERNATIONAL INC. and Subsidiaries
Reconciliation of Non-GAAP Measures
Calculation of Total Debt to Adjusted EBITDA and Net Debt to Adjusted EBITDA Ratios (\$ in millions, except ratios)
(Unaudited)

|  | For the Year Ended December 31, 2015 |  |  | For the Year Ended December 31, 2014 |
| :---: | :---: | :---: | :---: | :---: |
| Earnings before income taxes | \$ | 9,615 | \$ | 10,650 |
| Interest expense, net |  | 1,008 |  | 1,052 |
| Depreciation and amortization |  | 754 |  | 889 |
| Extraordinary, unusual or non-recurring expenses, net (1) |  | 68 |  | 535 |
| Adjusted EBITDA | \$ | 11,445 | \$ | 13,126 |
|  | $\begin{gathered} \text { December 31, } \\ 2015 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2014 \end{gathered}$ |  |
| Short-term borrowings | \$ | 825 | \$ | 1,208 |
| Current portion of long-term debt |  | 2,405 |  | 1,318 |
| Long-term debt |  | 25,250 |  | 26,929 |
| Total Debt | \$ | 28,480 | \$ | 29,455 |
| Less: Cash and cash equivalents |  | 3,417 |  | 1,682 |
| Net Debt | \$ | 25,063 | \$ | 27,773 |
|  |  |  |  |  |
| Ratios |  |  |  |  |
| Total Debt to Adjusted EBITDA |  | 2.49 |  | 2.24 |
| Net Debt to Adjusted EBITDA |  | 2.19 |  | 2.12 |

(1) Asset Impairment and Exit Costs at Operating Income level.

PHILIP MORRIS INTERNATIONAL INC.
and Subsidiaries
Reconciliation of Non-GAAP Measures
Reconciliation of Operating Cash Flow to Free Cash Flow and Free Cash Flow, excluding Currency Reconciliation of Operating Cash Flow to Operating Cash Flow, excluding Currency

For the Quarters and Years Ended December 31,
(\$ in millions)
(Unaudited)

|  | For the Quarters Ended December 31, |  |  |  | \% Change | For the Years Ended December 31, |  |  |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2015 |  | 2014 |  |  | 2015 |  | 2014 |  |  |
| Net cash provided by operating activities(a) | \$ | 1,872 | \$ | 1,354 | 38.3\% | \$ | 7,865 | \$ | 7,739 | 1.6\% |
| Less: |  |  |  |  |  |  |  |  |  |  |
| Capital expenditures |  | 324 |  | 349 |  |  | 960 |  | 1,153 |  |
| Free cash flow | \$ | 1,548 | \$ | 1,005 | 54.0\% | \$ | 6,905 | \$ | 6,586 | 4.8\% |
| Less: |  |  |  |  |  |  |  |  |  |  |
| Currency impact |  | (187) |  |  |  |  | $(1,996)$ |  |  |  |
| Free cash flow, excluding currency | \$ | 1,735 | \$ | 1,005 | 72.6\% | \$ | 8,901 | \$ | 6,586 | 35.2\% |


|  | For the Quarters Ended December 31, |  |  |  | \% Change | For the Years Ended December 31, |  |  |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2015 |  | 2014 |  |  | 2015 |  | 2014 |  |  |
| Net cash provided by operating activities(a) | \$ | 1,872 | \$ | 1,354 | 38.3\% | \$ | 7,865 | \$ | 7,739 | 1.6\% |
| Less: |  |  |  |  |  |  |  |  |  |  |
| Currency impact |  | (246) |  |  |  |  | $(2,170)$ |  |  |  |
| Net cash provided by operating activities, excluding currency | \$ | 2,118 | \$ | 1,354 | 56.4\% | \$ | 10,035 | \$ | 7,739 | 29.7\% |

(a) Operating cash flow.

# Philip Morris International Inc. 2015 Fourth-Quarter and Full-Year Results Conference Call February 4, 2016 

## NICK ROLLI

(SLIDE 1.)
Welcome. Thank you for joining us. Earlier today, we issued a press release containing detailed information on our 2015 fourth-quarter and full-year results. You may access the release on our website at www.pmi.com or the PMI Investor Relations App.
(SLIDE 2.)
During our call today, we will be talking about results for the fourth quarter and full-year 2015 and comparing them to the same period in 2014, unless otherwise stated.

A glossary of terms, adjustments and other calculations, as well as reconciliations to U.S. GAAP measures, are at the end of today's webcast slides, which are posted on our website. Reduced-Risk Products, or "RRPs," is the term we use to refer to products with the potential to reduce individual risk and population harm in comparison to smoking cigarettes.
(SLIDE 3.)
Today's remarks contain forward-looking statements and projections of future results. I direct your attention to the Forward-Looking and Cautionary Statements disclosure in today's presentation and press release for a review of the various factors that could cause actual results to differ materially from projections or forward-looking statements.

It's now my pleasure to introduce André Calantzopoulos, our Chief Executive Officer. Jacek Olczak, our Chief Financial Officer, will join André for the question and answer period.

André.

## ANDRE CALANTZOPOULOS

## (SLIDE 4.)

Thank you Nick, and welcome ladies and gentlemen.
2015 was an excellent year for PMI. Moderating declines in cigarette industry volume, notably in the EU Region, coupled with market share gains, enabled us to record a full-year organic cigarette shipment volume decline of only $1.0 \%$, our best performance since 2012.

Of particular note were the performances of Marlboro and $L \& M$, which grew cigarette volume by $0.9 \%$ and $3.9 \%$, respectively.
(SLIDE 5.)
Strong pricing across all Regions, combined with substantially lower unfavorable volume/mix compared to recent years, resulted in net revenue and adjusted OCl growth, excluding currency and acquisitions, of $5.8 \%$ and $6.6 \%$, respectively.

Despite significant incremental investments behind both iQOS and our cigarette brand portfolio, announced last July and disclosed in today's press release, our adjusted OCI margin increased by 0.3 percentage points to $42.6 \%$, excluding currency and acquisitions. The increase was driven by the EEMA and Latin America \& Canada Regions.

Our adjusted diluted EPS, excluding currency, grew by a very strong $12.0 \%$, at the high end of the raised guidance range that we reaffirmed last November.

The strengthening of the U.S. Dollar against virtually all of our key operating currencies was an unprecedented headwind for our business in 2015 and resulted in a full-year adverse currency impact of $\$ 1.20$ on our adjusted diluted EPS.

## (SLIDE 6.)

In the fourth quarter, our organic cigarette volume declined by $2.4 \%$, due to lower cigarette industry volumes and lower market share, notably in the Asia Region. Our cigarette volume was impacted by a one-time distributor inventory adjustment in Russia related to supply chain optimization. Excluding this adjustment, our quarterly volume decline was in line with that for the full year.

Net revenues increased by $4.0 \%$, excluding currency, with favorable pricing across all Regions more than offsetting unfavorable volume/mix, mainly in the EEMA and Latin America \& Canada Regions.

As previously communicated, our incremental investments in 2015 were concentrated in the fourth quarter. This resulted in currency-neutral adjusted OCI and adjusted diluted EPS declines in the quarter.

## (SLIDE 7.)

Our full-year 2015 results confirm that our business fundamentals are strong, and the incremental investments that we made throughout the year, and in the fourth quarter in particular, should further reinforce our momentum in 2016.

Our reported diluted EPS guidance for 2016, at prevailing exchange rates, is a range of $\$ 4.25$ to $\$ 4.35$, versus $\$ 4.42$ in 2015, and includes an unfavorable currency impact of approximately 60 cents. This guidance represents a growth rate, excluding currency, of approximately $10 \%$ to $12 \%$, compared to our adjusted diluted EPS of $\$ 4.42$ in 2015 . This reflects a currency-neutral adjusted OCI growth rate above our mid to long-term algorithm.

Importantly, this guidance does not include any share repurchases. We will revisit the potential for repurchases as the year unfolds, depending on the currency environment.
(SLIDE 8.)
The 60 cents of unfavorable currency impact, at prevailing exchange rates, included in our 2016 guidance, is driven primarily by the Argentine Peso, Indonesian Rupiah, Japanese Yen and Russian Ruble. These four currencies account for around $60 \%$ of the total impact.

We have currently hedged approximately $72 \%$ of our 2016 forecast sales to Japan, which, at prevailing exchange rates, translates to an effective rate of 118 Yen to the U.S. Dollar, versus 110 Yen in 2015.
(SLIDE 9.)
Pricing was the key driver of our full-year 2015 financial performance. We recorded a total pricing variance of $\$ 2.1$ billion, supported by strong contributions from all four Regions. As a reminder, this variance includes an exceptional gain in Korea, related to inventories built ahead of the January 2015 excise tax increase, which will not recur in 2016.

This year, we anticipate a pricing variance of around $6 \%$ of our 2015 net revenues.
(SLIDE 10.)
Our performance in 2015 was underpinned by an improving cigarette industry volume trend and continued market share momentum.

We estimate that international cigarette industry volume, excluding China and the U.S., declined by $2.4 \%$ in 2015, a further moderation compared to the declines in 2013 and 2014. For this year, we forecast a decline of $2.0 \%$ to $2.5 \%$ on the same basis.

## (SLIDE 11.)

Our continued market share momentum in 2015 is clearly demonstrated on this slide, with international share, excluding China and the U.S., up by 0.2 points to $28.7 \%$, and share growth in the EU, EEMA and Latin America \& Canada Regions. Our share in the Asia Region was stable.
(SLIDE 12.)
Marlboro was a key driver of our market share momentum in 2015, increasing its international share, excluding China and the U.S., by 0.2 points to $9.6 \%$. The brand had growing or stable share in all four Regions, and continued to benefit from the roll out of Architecture 2.0, which is now approaching 100 markets worldwide.
(SLIDE 13.)
Importantly, our 2015 share in the top- 30 PMI OCI markets grew by 0.7 points to $38.0 \%$, with share up, or essentially flat, in 20 of these markets. This underscores the positive momentum of our business across the majority of our most profitable markets.

## (SLIDE 14.)

While pricing and market share gains are the foundation for our top-line growth, we remain focused on effectively managing our total cost base.

Our mid-term targeted annual cost base increase is $1 \%$ to $3 \%$, excluding RRPs and currency. In 2015, we decided to deploy additional investments, some of which will not recur in 2016, to support the strong momentum of our cigarette brand portfolio and accelerate the geographic expansion of $i$ QOS. This resulted in a total cost base increase, excluding currency, of $3.6 \%$ excluding RRPs, or $5.3 \%$ including RRPs.

In 2016, we expect our total cost base including RRPs to increase by approximately $1 \%$, excluding currency, reflecting productivity and cost savings programs, and also helped by moderating prices for key inputs such as tobacco leaf, clove and non-tobacco materials.

## (SLIDE 15.)

Let me now discuss our performance in key geographies, beginning with the EU Region. Following declines of $7.3 \%$ and $3.1 \%$ in 2013 and 2014, respectively, there was a further moderation in the total cigarette industry volume decline to $0.9 \%$ in 2015 . We attribute the moderation to improving economies, notably in Southern Europe, a decline in the prevalence of illicit trade, less out-switching to the fine cut category and a lower prevalence of e-vapor products.

## (SLIDE 16.)

Our positive cigarette share momentum in the Region continued in 2015, with fourth-quarter and full-year share up by 0.3 points and 0.1 point, respectively. In the fourth quarter, our share increased in five of the six largest markets by cigarette industry volume, demonstrating the breadth of our share strength.

As we had anticipated, our share in Italy was adversely impacted by the decline of Marlboro following its crossing of the five Euro per pack price point in the first quarter of 2015.
(SLIDE 17.)
Marlboro, L\&M and Chesterfield further reinforced their positions as the Region's top three cigarette industry brands by volume for the second consecutive year. Full-year market share for Marlboro increased by 0.2 points to $18.9 \%$, driven by strong performances in France, Germany and Spain. Share for $L \& M$ increased by 0.1 point to $6.9 \%$, while Chesterfield grew by 0.2 share points to $5.8 \%$.
(SLIDE 18.)
The moderating cigarette industry volume decline, coupled with our market share gains and strong pricing, resulted in adjusted OCI growth, excluding currency and acquisitions, of $4.6 \%$ in the EU Region in 2015. This marked the Region's first adjusted OCl increase, on the same basis, since 2009.

In 2016, we forecast mid-single-digit currency-neutral adjusted OCI growth in the Region.

## (SLIDE 19.)

I will now turn to Russia, the largest market in our EEMA Region, where estimated cigarette industry volume declined by $8.4 \%$ in the fourth quarter and $6.2 \%$ for the full year. The declines were mainly due to significant excise tax-driven retail price increases, which we estimate averaged more than $20 \%$ year-over-year, as well as lower consumer purchasing power.

Our full-year 2015 market share increased by 0.9 points to $28.4 \%$, driven mainly by low price Bond Street and super-low price Next, which benefited from adult smoker down-trading and a wider distribution, particularly in the eastern part of the country. Importantly, Parliament was up by 0.2 share points despite the overall premium segment's decline of 0.7 points.

In January this year, the government implemented its planned 2016 excise tax increase, resulting in an average tax pass-on of around ten Rubles per pack or $14 \%$ on an industry-weighted-average basis. In anticipation, we announced retail selling price increases across the majority of our portfolio of five Rubles per pack last November and a further five Rubles per pack this January, with the most recent increase likely to appear at retail in the second quarter.

## (SLIDE 20.)

Estimated cigarette industry volume in Turkey grew by $7.8 \%$ in the fourth quarter and $9.0 \%$ for the full year. This exceptional growth was driven mainly by a significant reduction in the prevalence of illicit trade, which declined by over five percentage points to around $14 \%$ in 2015.

Our market share in Turkey has strengthened, with three quarters of sequential growth. Fourth-quarter share increased by 0.3 points to $44.2 \%$ and was driven by the superb performance of Marlboro, up by 1.2 points to $9.9 \%$. Marlboro shipment volume increased by $20.6 \%$ in the quarter.

In January, the government increased the specific excise tax and the minimum excise tax, while leaving the ad valorem rate unchanged, representing a further improvement in the excise tax structure. This resulted in a pass-on of around 40 kurus per pack at the retail level. We implemented a retail selling price increase of one Lira per pack across the majority of our portfolio, thus enhancing unit margins.

## (SLIDE 21.)

I'll now touch on our Asia Region, beginning with Indonesia, where estimated cigarette industry volume was stable in 2015, in line with our forecast and due primarily to the soft economy.

While market share in the fourth quarter declined by 1.0 point to $34.3 \%$, reflecting the impact of retail price increases on our machine-made kretek brands taken in advance of the January 2016 excise tax increase, our full-year market share grew slightly to $35.0 \%$. On an industry-weighted-average basis, the 2016 excise tax increase is around $15 \%$.

Despite the muted performance of the total market last year, we remain very optimistic about the profit growth opportunities in this key market thanks to its growing adult population and rising income levels.
(SLIDE 22.)
In the Philippines, price gaps narrowed further in the fourth quarter, following price increases at the bottom of the market. The gap between Marlboro and the super-low price brands of our primary local competitor now stands at around one Peso per cigarette, a narrowing of 50 centavos per cigarette, or $33 \%$, since December 2014.

The improved price gaps have been a key driver of our strong share performance. Based on Nielsen retail audit data, our full-year 2015 share increased by 1.4 points to $73.4 \%$. Marlboro was the primary driver of this share gain, increasing by an impressive 2.7 points to $21.1 \%$. Fortune also gained share, growing by 0.7 points to $31.1 \%$.

Marlboro shipment volume increased by $18.8 \%$ in 2015 and drove favorable mix. Encouragingly, we continue to improve profitability in this important market.
(SLIDE 23.)
In Japan, cigarette industry volume declined by $2.1 \%$ in 2015. This was less than we had anticipated, due mainly to trade inventory build-up for competitors' recent new launches.

Our cigarette market share performance was clearly below our expectations. Share declined by 0.6 points to $25.3 \%$ in 2015, due primarily to competitors' offerings in the new differentiated menthol taste segment.

Nevertheless, we remain confident in the longer-term outlook for our cigarette brand portfolio in Japan.

## (SLIDE 24.)

Turning to our Reduced-Risk Products portfolio, let me briefly highlight the progress that we made in 2015 on the commercialization of $i Q O S$.

During the year, we expanded the geographic presence of $i$ QOS in our 2014 city launch markets, with the first wave of expansion in Japan reaching over $60 \%$ of the adult smoker population and the initial expansion in Italy beyond Milan to Modena, Rome and Turin. We also launched iQOS in major cities across Switzerland and commenced city launches in Bucharest, Lisbon and Moscow.

By the end of 2016, we expect iQOS to be present in key cities in around 20 markets globally.
(SLIDE 25.)
In Japan, which is by far our most advanced iQOS launch market in terms of geographic and adult smoker coverage, we estimate that there were over 130,000 fully or predominantly converted iQOS users by the end of 2015.

In the last week of December, we achieved an estimated offtake share for Marlboro HeatSticks of $1.1 \%$ in the expansion area and $1.7 \%$ in Tokyo. Importantly, our weekly offtake shares have grown steadily since the expansion began in September. Please note that offtake share represents retail sales volume for HeatSticks as a percentage of the total estimated retail sales volume for cigarettes and HeatSticks within a given geographic area.

I look forward to sharing further the scientific and commercial progress that we've made with iQOS during our presentation at the CAGNY conference later this month.
(SLIDE 26.)
I will now cover our free cash flow, which increased by over $\$ 300$ million in 2015 to reach $\$ 6.9$ billion. This was a remarkable achievement considering the adverse currency impact of $\$ 1.9$ billion on our net earnings, and was fueled by
important working capital initiatives. As a reminder, the proceeds from the Sampoerna rights issue are not included in our free cash flow.

In 2016, we forecast free cash flow broadly in line with last year's level, again despite the anticipated adverse currency headwind at prevailing exchange rates.
(SLIDE 27.)
We remain focused on rewarding our shareholders generously, with the dividend currently serving as the primary use of our free cash flow. Last September, we increased our annual dividend for the eighth consecutive year since the spin in 2008, representing a total increase of approximately $122 \%$ and a compound annual growth rate of $12 \%$.

Our dividend yield at the end of last week was $4.5 \%$. This is very attractive in comparison to the yields of our peer group companies.
(SLIDE 28.)
In conclusion, 2015 was an excellent year for PMI, reflecting improved cigarette industry volume trends and very robust business fundamentals.

Our superior cigarette brand portfolio, supported by a unique commercial organization, is driving strong pricing and continued market share gains. Marlboro is performing extremely well, with the continued roll out of the 2.0 Architecture driving volume and share growth.

We are very excited by our progress with the commercialization of $i$ QOS, which is underscored by our favorable HeatStick offtake share momentum in Japan.

Our strong free cash flow continues to support our generous dividend.
Finally, the outlook for our business remains strong. On a currency-neutral basis, our 2016 EPS guidance reflects a growth rate of approximately $10 \%$ to $12 \%$ versus 2015 adjusted diluted EPS of $\$ 4.42$.
(SLIDE 29.)
Thank you. Jacek and I will now be happy to answer your questions.

## NICK ROLLI

That concludes our call today. Thank you for joining us. If you have any follow-up questions, please contact the Investor Relations team, which is currently in Switzerland. Our next presentation will be at the CAGNY Conference on Wednesday, February $17^{\text {th }}$.

Thank you again and have a nice day.

## 2015 Fourth-Quarter and Full-Year Results

February 4, 2016

## Introduction

- Unless otherwise stated, we will be talking about results for the fourth-quarter and full-year 2015 and comparing them to the same period in 2014
- A glossary of terms, data tables showing adjustments to net revenues and OCl for currency and acquisitions, asset impairment, exit and other costs, free cash flow calculations, adjustments to EPS, and reconciliations to U.S. GAAP measures, are at the end of today's webcast slides, which are also posted on our website
- Reduced-Risk Products ("RRPs") is the term the company uses to refer to products with the potential to reduce individual risk and population harm in comparison to smoking cigarettes. PMI's RRPs are in various stages of development and commercialization, and we are conducting extensive and rigorous scientific studies to determine whether we can support claims for such products of reduced exposure to harmful and potentially harmful constituents in smoke, and ultimately claims of reduced disease risk, when compared to smoking cigarettes. Before making any such claims, we will rigorously evaluate the full set of data from the relevant scientific studies to determine whether they substantiate reduced exposure or risk. Any such claims may also be subject to government review and approval, as is the case in the U.S. today


## Forward-Looking and Cautionary Statements

- This presentation and related discussion contain forward-looking statements. Achievement of projected results is subject to risks, uncertainties and inaccurate assumptions, and PMI is identifying important factors that, individually or in the aggregate, could cause actual results to differ materially from those contained in any forward-looking statements made by PMI
- PMI's business risks include: significant increases in cigarette-related taxes; the imposition of discriminatory excise tax structures; fluctuations in customer inventory levels due to increases in product taxes and prices; increasing marketing and regulatory restrictions, often with the goal of reducing or preventing the use of tobacco products; health concerns relating to the use of tobacco products and exposure to environmental tobacco smoke; litigation related to tobacco use; intense competition; the effects of global and individual country economic, regulatory and political developments; changes in adult smoker behavior; lost revenues as a result of counterfeiting, contraband and cross-border purchases; governmental investigations; unfavorable currency exchange rates and currency devaluations; adverse changes in applicable corporate tax laws; adverse changes in the cost and quality of tobacco and other agricultural products and raw materials; and the integrity of its information systems. PMI's future profitability may also be adversely affected should it be unsuccessful in its attempts to produce and commercialize products with the potential to reduce exposure to harmful constituents in smoke, individual risk and population harm; if it is unable to successfully introduce new products, promote brand equity, enter new markets or improve its margins through increased prices and productivity gains; if it is unable to expand its brand portfolio internally or through acquisitions and the development of strategic business relationships; or if it is unable to attract and retain the best global talent
- PMI is further subject to other risks detailed from time to time in its publicly filed documents, including the Form 10-Q for the quarter ended September 30, 2015. PMI cautions that the foregoing list of important factors is not a complete discussion of all potential risks and uncertainties. PMI does not undertake to update any forward-looking statement that it may make from time to time, except in the normal course of its public disclosure obligations
- Organic cigarette volume down by a modest $1.0 \%$, reflecting:
- Moderating cigarette industry volume declines, notably in the EU Region
- Market share gains
- Our best organic volume performance since 2012
- Marlboro and $L \& M$ cigarette volume grew by $0.9 \%$ and $3.9 \%$, respectively

Growth (2015 vs. PY)


## Q4, 2015: Results Impacted by Investments

- Organic cigarette volume down by $2.4 \%$, due to:
- Lower cigarette industry volumes
- Lower market share, notably in the Asia Region
- One-time distributor inventory adjustment in Russia related to supply chain optimization
- Net revenues increased by $4.0 \%$, ex-currency, driven by favorable pricing across all Regions
- Incremental investments behind both iQOS and our cigarette brand portfolio resulted in declines in adjusted OCI and adjusted diluted EPS, ex-currency, of $7.2 \%$ and $3.9 \%$, respectively


## 2016 EPS Guidance

- 2015 results confirm strong business fundamentals
- Reported diluted EPS guidance for 2016 is $\$ 4.25$ to $\$ 4.35$ at prevailing exchange rates, compared to $\$ 4.42$ in 2015:
- Includes approximately 60 cents of unfavorable currency at prevailing exchange rates
- Does not include any share repurchases
- Excluding currency, our guidance represents a growth rate of approximately $10 \%$ to $12 \%$ in adjusted diluted EPS, compared to \$4.42 in 2015
- 60 cents of unfavorable currency in our 2016 guidance, at prevailing exchange rates, is due primarily to:
- Argentine Peso: 8 cents
- Indonesian Rupiah: 5 cents
- Japanese Yen: 7 cents
- Russian Ruble: 16 cents
- We have currently hedged approximately $72 \%$ of our 2016 forecast sales to Japan, which, at prevailing exchange rates, translates to an effective rate of 118 Yen to the U.S. Dollar (vs. 110 Yen in 2015)


## Strong Pricing in 2015

- Pricing variance of $\$ 2.1$ billion in 2015:
- Strong pricing across all four Regions
- Benefited from exceptional Q1 gain in Korea related to the January 2015 excise tax increase
- Anticipate 2016 pricing variance to be around $6 \%$ of 2015 net revenues


## Improving International Cigarette Industry Volume Trend

International Cigarette Industry Volume Decline vs. PY ${ }^{(\mathrm{a})}$


## Strong Overall Market Share Performance


(a) Excluding China and the U.S.
(b) Excluding China

Source: PMI Financials or estimates

- Marlboro was a key driver of our share growth in 2015:
- Growing or stable share in all four Regions
- Benefiting from the roll-out of Architecture 2.0

|  | Market Shares |  |  |
| :--- | :---: | :---: | :---: |
|  | $\underline{2014}$ | $\underline{2015}$ | Variance |
| EU | $\mathbf{1 8 . 7 \%}$ | $18.9 \%$ | 0.2 pp |
| EEMA | 7.4 | 7.4 | - |
| Asia | 6.0 | 6.4 | 0.4 |
| LA\&C | 15.0 | 15.2 | 0.2 |
| Total PMI ${ }^{(a)(b)}$ | $\mathbf{9 . 4}$ | $\mathbf{9 . 6}$ | $\mathbf{0 . 2}$ |


(b) Also excluding the U.S.

Note: Pack designs are for illustrative purposes only
Source: PMI Financials or estimates

PMI Market Share in Top-30 OCI Markets (\%)


- Target annual cost base increase of $1 \%$ to $3 \%$, excluding RRPs and currency, over the mid-term
- In 2015, we deployed additional investments to support the strong momentum of our cigarette brand portfolio and accelerate the geographic expansion of iQOS, resulting in a total cost base increase of:
- 3.6\%, excluding RRPs and currency
- $5.3 \%$, including RRPs but ex-currency
- In 2016, we anticipate an increase in our total cost base, including RRPs but ex-currency, of approximately $1 \%$, reflecting our productivity and cost savings programs, and also helped by moderating prices for key inputs


## EU Region: Significant Moderation in Cigarette Industry Volume Decline

PHILIP MORRIS INTERNATIONAL

- Cigarette industry volume down by $0.9 \%$ in 2015, benefiting from:
- Improving economies, notably in Southern Europe
- Decline in the level of illicit trade
- Less out-switching to fine cut products
- Lower prevalence of e-vapor products

Total Cigarette Industry Volume Decline vs. PY


Q4, 2015 PMI Cigarette Market Share Variance vs. PY (pp)



- First growth in adjusted $\mathrm{OCl}^{(\mathrm{a})}$ since 2009, driven by:
- Moderating cigarette industry volume decline
- Market share gains
- Strong pricing
- Forecast mid-single-digit currencyneutral adjusted OCI growth in 2016

Growth (2015 vs. PY) ${ }^{(\mathrm{a})}$


## Russia: Excellent Share Performance

- Cigarette industry volume down by $6.2 \%$ in 2015 , mainly due to:
- Significant excise tax-driven price increases
- Lower consumer purchasing power
- Market share growth driven mainly by Bond Street and Next
- In January, we announced a further price increase of RUB 5/pack across the majority of our portfolio
PMI Market Share (\%)

Excise Tax Plan (2016-2017)

|  | $\underline{\underline{2015}}$ | $\underline{\underline{2016}}$ | $\underline{\underline{2017}}$ |
| :--- | :---: | :---: | :---: |
| Ad Valorem Excise Tax (\% of MRSP) | $11.0 \%$ | $12.0 \%$ | $13.0 \%$ |
| Specific Excise Tax (RUB/000) | 960 | 1,250 | 1,420 |
| \% Change to Specific Excise Tax |  | $30.2 \%$ | $13.6 \%$ |
| Minimum Excise Tax (RUB/000) | 1,330 | 1,680 | 1,930 |

- Cigarette industry volume up by $9.0 \%$ in 2015, driven mainly by a significant reduction in illicit trade
- Three quarters of sequential share growth
- Marlboro cigarette volume grew by 20.6\% in Q4, 2015
- In January, we announced a price increase of TRY 1/pack across the majority of our portfolio



## Indonesia: Continued Share Growth in 2015

- Cigarette industry volume was stable in 2015, as forecast, due primarily to a soft economy
- Share growth in 2015, reflecting strong performances of Dji Sam Soe and Sampoerna A
- In January 2016, the Indonesian Government increased excise taxes by a weighted industry average of around 15\%



## Philippines: Improved Price Gaps Driving Growth of Marlboro

- Further narrowing of price gaps in Q4, 2015, following price increases for low and super-low priced brands
- Nielsen share growth of 1.4 points in 2015, led by Marlboro
- Marlboro cigarette volume grew by 18.8\% in 2015
- Continue to improve profitability


Note: Cigarette price points represent recommended retail selling price or estimates. Pack designs are for illustrative purposes only
Source: PMI Financials or estimates and Nielsen
> - Cigarette industry volume down by 2.1\% in 2015, less than anticipated, due mainly to trade inventory buildup for competitors' recent new launches
> - 2015 cigarette share performance was below our expectations


## iQOS: Exciting Commercialization Progress

- Japan:
- First wave of expansion to over $60 \%$ of the adult smoker population
- Italy:
- Initial expansion beyond Milan to Modena, Rome and Turin
- Switzerland:
- Launched in major cities
- Other markets:
- Commenced city launches in Bucharest, Lisbon and Moscow
- Expect iQOS to be present in key cities in around 20 markets by end of 2016



## iQOS: Steady HeatStick Offtake Share Growth in Japan

 Expansion Area

Tokyo

Nagoya
Japan Expansion Area

- Free cash flow of $\$ 6.9$ billion in 2015, fueled by important working capital initiatives
- Forecast 2016 free cash flow to be broadly in line with that of 2015 , despite continued currency headwind

Free Cash Flow (\$ million)


- Dividends currently the primary use of our free cash flow
- Increased our dividend in September 2015, to an annualized rate of \$4.08 per share
- Eight consecutive dividend increases since 2008, representing a total increase of approximately 122\%

Dividend Yield (January 29, 2016)


## Conclusion

- 2015 was an excellent year, reflecting improved cigarette industry volume trends and very robust business fundamentals
- Superior brands, supported by a unique commercial organization, driving strong pricing and continued market share gains
- 2.0 Architecture roll-out driving Marlboro volume and share growth
- Exciting progress with iQOS commercialization, underscored by favorable HeatStick offtake share momentum in Japan
- Strong free cash flow supporting generous dividend
- Excluding currency, our guidance represents a growth rate of approximately $10 \%$ to $12 \%$ in adjusted diluted EPS, compared to \$4.42 in 2015


## 2015 Fourth-Quarter and Full-Year Results

## Questions \& Answers

Download PMI's Investor Relations App


## Glossary and Reconciliation of Non-GAAP Measures

- PMI stands for Philip Morris International Inc. and its subsidiaries
- Until March 28, 2008, PMI was a wholly owned subsidiary of Altria Group, Inc. ("Altria"). Since that time the company has been independent and is listed on the New York Stock Exchange (ticker symbol "PM")
- Unless otherwise stated, results are compared to those of the same period in the preceding year
- PMI volumes refer to PMI cigarette shipment data, unless otherwise stated
- Organic volume refers to volume excluding acquisitions
- References to total international cigarette market, total cigarette market, total market and market shares reflect our best estimates of tax-paid volumes based on a number of internal and external sources
- Trademarks are italicized


## Glossary: Financial Terms

- Net revenues exclude excise taxes
- Operating Companies Income, or "OCI", is defined as operating income, excluding general corporate expenses and the amortization of intangibles, plus equity (income) or loss in unconsolidated subsidiaries, net
- Adjusted OCl is defined as reported OCl adjusted for asset impairment, exit and other costs
- OCI growth rates are on an adjusted basis
- EPS stands for Earnings per Share
- Free cash flow is defined as net cash provided by operating activities less capital expenditures
- EEMA refers to the Eastern Europe, Middle East \& Africa Region and includes our international duty free business
- EU refers to the European Union Region
- LA\&C refers to the Latin America \& Canada Region
- Fine cut includes Make Your Own (MYO), MYO volume tobacco and Roll Your Own (RYO)
- Fine cut is converted to cigarette equivalent on the basis of 0.60 g per unit for MYO volume tobacco and RYO, and 0.73 g per unit for MYO
- Illicit trade refers to domestic non-tax paid products
- MRSP stands for Maximum Retail Selling Price


## Glossary: Reduced-Risk Products

- An e-vapor product is an electrical product that generates an aerosol by heating a nicotine or nonnicotine containing liquid, such as electronic cigarettes (or "e-cigarettes")
- HeatStick tobacco sticks are novel patented tobacco products specifically designed by PMI for use with PMI's iQOS system. The tobacco in the HeatStick is heated by our iQOS technology to provide adult smokers with real tobacco taste and satisfaction without combustion
- iQOS is the new brand name under which PMI has chosen to commercialize the Platform 1 electronic system
- Reduced-Risk Products ("RRPs") is the term the company uses to refer to products with the potential to reduce individual risk and population harm in comparison to smoking cigarettes. PMI's RRPs are in various stages of development and commercialization, and we are conducting extensive and rigorous scientific studies to determine whether we can support claims for such products of reduced exposure to harmful and potentially harmful constituents in smoke, and ultimately claims of reduced disease risk, when compared to smoking cigarettes. Before making any such claims, we will rigorously evaluate the full set of data from the relevant scientific studies to determine whether they substantiate reduced exposure or risk. Any such claims may also be subject to government review and approval, as is the case in the U.S. today
- Altria
- Anheuser-Busch InBev
- BAT
- Coca-Cola
- Colgate-Palmolive
- Diageo
- Heineken
- Imperial Tobacco
- Japan Tobacco
- Johnson \& Johnson
- Kimberly-Clark
- Kraft-Heinz
- McDonald's
- Mondelēz International
- Nestlé
- PepsiCo
- Procter \& Gamble
- Reynolds American
- Roche
- Unilever

PHILIP MORRIS INTERNATIONAL INC. and Subsidiaries
Reconciliation of Non-GAAP Measures


PHILIP MORRIS INTERNATIONAL INC. and Subsidiaries
Reconciliation of Non-GAAP Measures

Reconciliation of Reported Operating Companies Income to Adjusted Operating Companies Income \& Reconciliation of Adjusted Operating Companies Income Margin, excluding Currency and Acquisitions For the Years Ended December 31,
(\$ in millions)
(Unaudited)

| 2015 |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 2014 |  |  |  |  |  | \% Change in Adjusted OperatingCompanies Income |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | orted rating panies ome | $\begin{gathered} \text { Less } \\ \text { Asset } \\ \text { Impairment \& } \\ \text { Exit Costs } \end{gathered}$ |  | Adjusted Operating Companies Income |  | $\begin{gathered} \text { Less } \\ \text { Currency } \end{gathered}$ |  | Adjusted Operating Companies Income excluding Currency |  | Less Acquisitions |  | Adjusted Operating Companies Income excluding Currency \& Acquisitions |  |  | Reported Operating Companies Income |  | $\qquad$ |  | Adjusted Operating Companies Income |  | Adjusted | Adjusted excluding Currency | Adjusted excluding Currency \& Acquisitions |
| \$ | 3,576 | \$ | (68) | \$ | 3,644 | \$ | (857) | \$ | 4,501 | s | (2) | \$ | 4,503 | European Union | \$ | 3,815 | \$ | (490) | \$ | 4,305 | (15.4)\% | 4.6\% | 4.6\% |
|  | 3,425 |  | . |  | 3,425 |  | (938) |  | 4,363 |  | (1) |  | 4,364 | EEMA |  | 4,033 |  | (2) |  | 4,035 | (15.1)\% | 8.1\% | 8.2\% |
|  | 2,886 |  | - |  | 2,886 |  | (388) |  | 3,274 |  | - |  | 3,274 | Asia |  | 3,187 |  | (35) |  | 3,222 | (10.4)\% | 1.6\% | 1.6\% |
|  | 1,085 |  | - |  | 1,085 |  | (210) |  | 1,295 |  | 3 |  | 1,292 | Latin America \& Canada |  | 1.030 |  | (8) |  | 1,038 | 4.5\% | 24.8\% | 24.5\% |
| s | 10,972 | \$ | (68) | \$ | 11,040 | \$ | (2,393) | \$ | 13,433 | s | - | \$ | 13,433 | PMI Total | \$ | 12,065 | \$ | (535) | \$ | 12,600 | (12.4)\% | 6.6\% | 6.6\% |


| Adjusted Operating Companies Income excluding Currency |  | Net Revenues excluding Excise Taxes \& Currency ${ }^{(a)}$ |  |
| :---: | :---: | :---: | :---: |
| \$ | 4,501 | \$ | 9,571 |
|  | 4,363 |  | 9,199 |
|  | 3,274 |  | 9,078 |
|  | 1,295 |  | 3,664 |
| s | 13,433 | \$ | 31,512 |

2015
(a) For the calculation of net revenues excluding excise taxes, currency and acquisitions, refer to previous slide

| 2014 |  |  |  |  | \% Points Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Adjusted Operating Companies Income |  | Net Revenues excluding Excise Taxes ${ }^{(a)}$ |  | Adjusted Operating Companies Income Margin | Adjusted Operating Companies Income Margin excluding Currency | Adjusted Operating Companies Income Margin excluding Currency \& Acquisitions |
| \$ | 4,305 | \$ | 9,147 | 47.1\% | (0.1) |  |
|  | 4,035 |  | 8,614 | 46.8\% | 0.6 | 0.6 |
|  | 3,222 |  | 8,728 | 36.9\% | (0.8) | ${ }^{(0.8)}$ |
|  | 1,038 |  | 3,278 | 31.7\% | 3.6 | 3.6 |
| \$ | 12,600 | S | 29,767 | 42.3\% | 0.3 | 0.3 |

PHILIP MORRIS INTERNATIONAL INC. and Subsidiaries

Reconciliation of Reported Diluted EPS to Adjusted Diluted EPS and Adjusted Diluted EPS, excluding Currency For the Years Ended December 31, (Unaudited)

|  | 2015 |  | 2014 |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Reported Diluted EPS | \$ | 4.42 | \$ | 4.76 | (7.1)\% |
| Adjustments: |  |  |  |  |  |
| Asset impairment and exit costs |  | 0.03 |  | 0.26 |  |
| Tax items |  | (0.03) |  | - |  |
| Adjusted Diluted EPS | \$ | 4.42 | \$ | 5.02 | (12.0)\% |
| Less: |  |  |  |  |  |
| Currency impact |  | (1.20) |  |  |  |
| Adjusted Diluted EPS, excluding Currency | \$ | 5.62 | \$ | 5.02 | 12.0\% |
|  |  |  |  |  |  |

PHILIP MORRIS INTERNATIONAL INC. and Subsidiaries Reconciliation of Non-GAAP Measures

Reconciliation of Reported Diluted EPS to Reported Diluted EPS, excluding Currency For the Years Ended December 31, (Unaudited)

|  | 2015 |  | 2014 |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Reported Diluted EPS | \$ | 4.42 | \$ | 4.76 | (7.1)\% |
| Less: |  |  |  |  |  |
| Currency impact |  | (1.20) |  |  |  |
| Reported Diluted EPS, excluding Currency | \$ | 5.62 | \$ | 4.76 | 18.1\% |

PHILIP MORRIS INTERNATIONAL INC. and Subsidiaries
Reconciliation of Non-GAAP Measures


PHILIP MORRIS INTERNATIONAL INC. and Subsidiaries
Reconciliation of Non-GAAP Measures

Reconciliation of Reported Operating Companies Income to Adjusted Operating Companies Income \& Reconciliation of Adjusted Operating Companies Income Margin, excluding Currency and Acquisitions For the Quarters Ended December 31
(\$ in millions)
(Unaudited)


2015



## d

2014

| Adjusted <br> operating <br> Companies <br> Income | Adjusted <br> Operating <br> Margin <br> Companies |
| :---: | :---: |
| Income Margin <br> excluding <br> exeluding <br> Currency |  |
|  | $(5.4)$ |
| $(3.3)$ | $(5.4)$ |
| $(3.6)$ | $(3.3)$ |
| $(1.8)$ | $(1.6)$ |
| $(4.0)$ | $(4.0)$ |
|  |  |

(a) For the calculation of net revenues excluding excise taxes, currency and acquisitions, refer to previous slide

PHILIP MORRIS INTERNATIONAL INC. and Subsidiaries Reconciliation of Non-GAAP Measures

Reconciliation of Reported Diluted EPS to Adjusted Diluted EPS and Adjusted Diluted EPS, excluding Currency For the Quarters Ended December 31
(Unaudited)

|  | 2015 |  | 2014 |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Reported Diluted EPS | \$ | 0.80 | \$ | 1.03 | (22.3)\% |
| Adjustments: |  |  |  |  |  |
| Asset impairment and exit costs |  | 0.03 |  | - |  |
| Tax items |  | (0.02) |  | - |  |
| Adjusted Diluted EPS | \$ | 0.81 | \$ | 1.03 | (21.4)\% |
| Less: |  |  |  |  |  |
| Currency impact |  | (0.18) |  |  |  |
| Adjusted Diluted EPS, excluding Currency | \$ | 0.99 | \$ | 1.03 | (3.9)\% |

PHILIP MORRIS INTERNATIONAL INC. and Subsidiaries Reconciliation of Non-GAAP Measures

Reconciliation of Reported Diluted EPS to Reported Diluted EPS, excluding Currency For the Quarters Ended December 31 (Unaudited)

|  | 2015 |  | 2014 |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Reported Diluted EPS | \$ | 0.80 | \$ | 1.03 | (22.3)\% |
| Less: |  |  |  |  |  |
| Currency impact |  | (0.18) |  |  |  |
| Reported Diluted EPS, excluding Currency | \$ | 0.98 | \$ | 1.03 | (4.9)\% |

PHILIP MORRIS INTERNATIONAL INC. and Subsidiaries

PHILIP MORRIS INTERNATIONAL

Reconciliation of Operating Cash Flow to Free Cash Flow and Free Cash Flow, excluding Currency For the Quarters and Years Ended December 31, (\$ in millions)
(Unaudited)

|  | For the Quarters Ended December 31, |  |  |  | \% Change | For the Years Ended December 31, |  |  |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2015 |  | 2014 |  |  | 2015 |  | 2014 |  |  |
| Net cash provided by operating activities ${ }^{(\mathrm{a})}$ | \$ | 1,872 | \$ | 1,354 | 38.3\% | \$ | 7,865 | \$ | 7,739 | 1.6\% |
| Less: |  |  |  |  |  |  |  |  |  |  |
| Capital expenditures |  | 324 |  | 349 |  |  | 960 |  | 1,153 |  |
| Free cash flow | \$ | 1,548 | \$ | 1,005 | 54.0\% | \$ | 6,905 | \$ | 6,586 | 4.8\% |
| Less: |  |  |  |  |  |  |  |  |  |  |
| Currency impact |  | (187) |  |  |  |  | $(1,996)$ |  |  |  |
| Free cash flow, excluding currency | \$ | 1,735 | \$ | 1,005 | 72.6\% | \$ | 8,901 | \$ | 6,586 | 35.2\% |

## 2015 Fourth-Quarter and Full-Year Results

February 4, 2016

