

EXHIBIT A.

TIAA-CREF  
 Summary of Holdings of Britvic PLC  
 Between August 19, 2013 - August 20, 2013

	TIAA-CREF Investment Management LLC ("CREF")				Teachers Advisors, Inc.				Aggregate Holding		
	Global Equities Account	Stock Account	Total CREF Holdings	Total CREF %	TIAA-CREF Growth and Income Fund	TIAA-CREF Life Growth and Income Fund	Total Mutual Funds Holdings	Total Mutual Funds %	Total Holdings	Total %	Total %
Holdings as of August 19, 2013	2,031,996	3,928,881	5,960,877	2.433%	1,117,010	35,070	1,152,080	0.470%	7,112,957	2.903%	
Transactions as of August 20, 2013	-	145,999	145,999	0.060%	151,167	4,924	156,091	0.064%	302,090	0.123%	
Holdings as of August 20, 2013	2,031,996	4,074,880	6,106,876	2.492%	1,268,177	39,994	1,308,171	0.534%	7,415,047	3.026%	

Total Voting Shares Outstanding	245,021,028
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Exhibit B.

**TIAA-CREF Investment Management, LLC**

College Retirement Equities Fund ("CREF") \*

- CREF Stock Account
- CREF Global Equities Account

\* Registered Investment Company

Exhibit C.

**Teachers Advisors, Inc.**

TIAA-CREF Funds \*

- Growth and Income Fund

TIAA-CREF Life Funds \*

- Life Growth and Income Fund

\* Registered Investment Company