



#### Anticipation

#### Fourth quarter of 2009

Madrid, 27th January 2010











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### A great year characterised by recurrency, anticipation and profitability



- Strong earnings from operations ...
- ... which allow us to anticipate and strengthen the balance sheet ...
- ... reinforcing capital adequacy and profitability

Maximum prudence without affecting business priorities and an attractive dividend yield

### A great year characterised by recurrency, anticipation and profitability



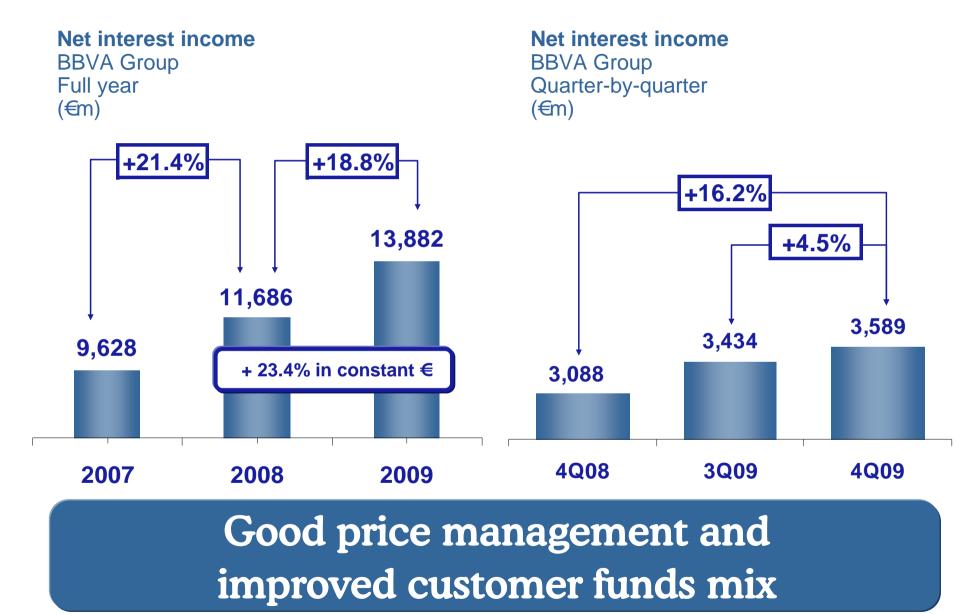
Strong earnings from operations ...

... which allow us to anticipate ... reinforcing and strengthen capital adequacy the balance and profitability sheet ...

Maximum prudence without affecting business priorities and an attractive dividend yield

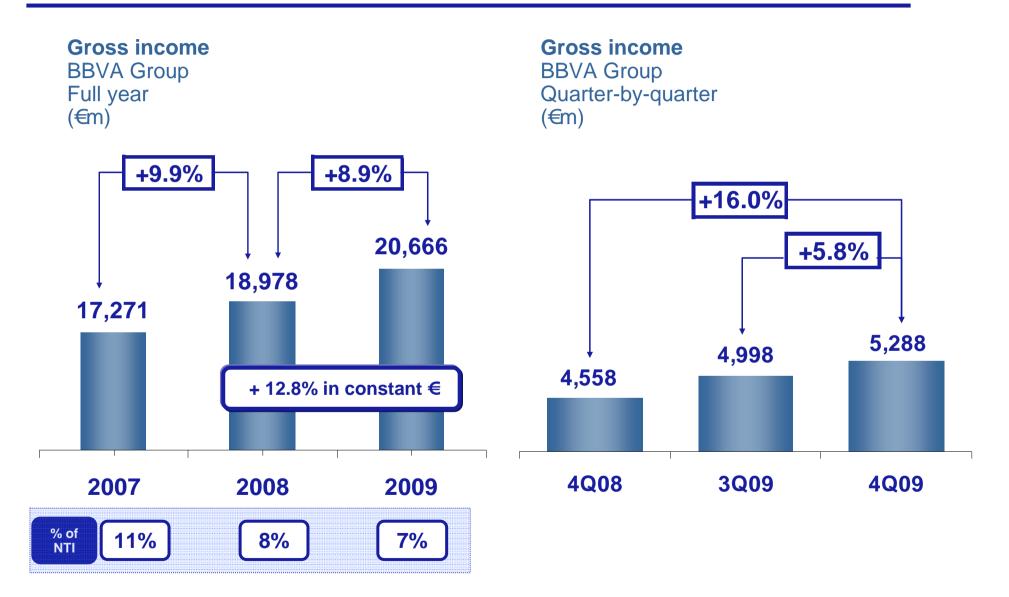
#### Strong net interest income ...





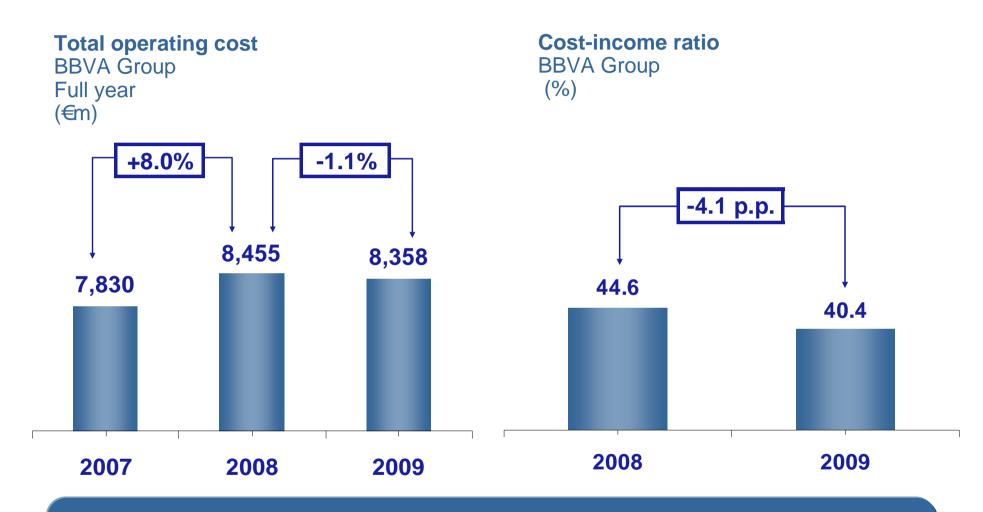
### Good performance – in quality and quantity – of gross income





#### ... and a magnificent achievement in costs





Anticipation in network strategy and new benefits from the Transformation Plan

# ... leading to a general improvement in efficiency ...



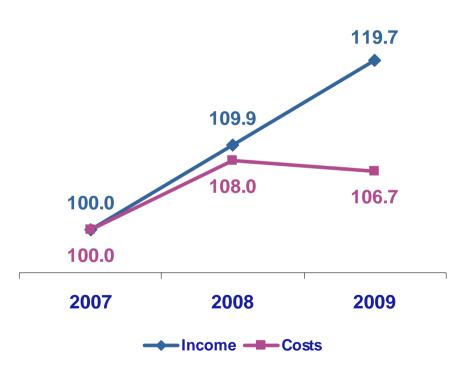
Cost/income ratio BBVA Group and business areas (%)



#### **Total revenues and costs**

BBVA Group Full year

(Base 100: 2007)

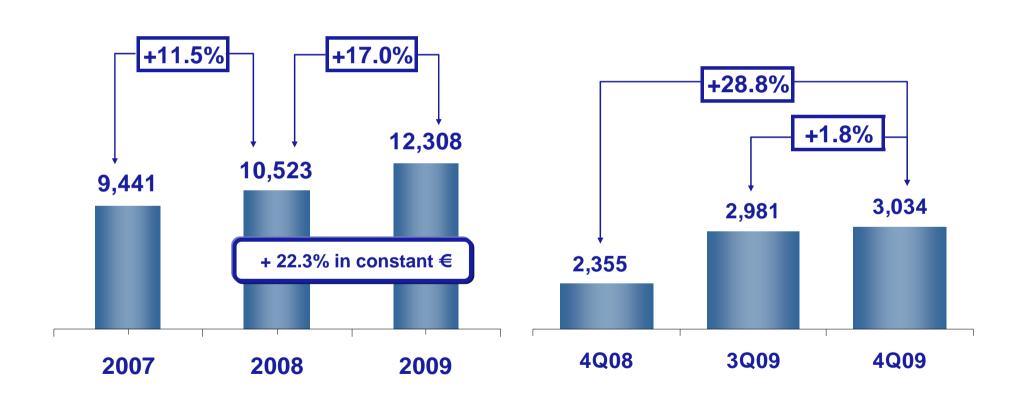


# Consequently operating income grows vigorously ...



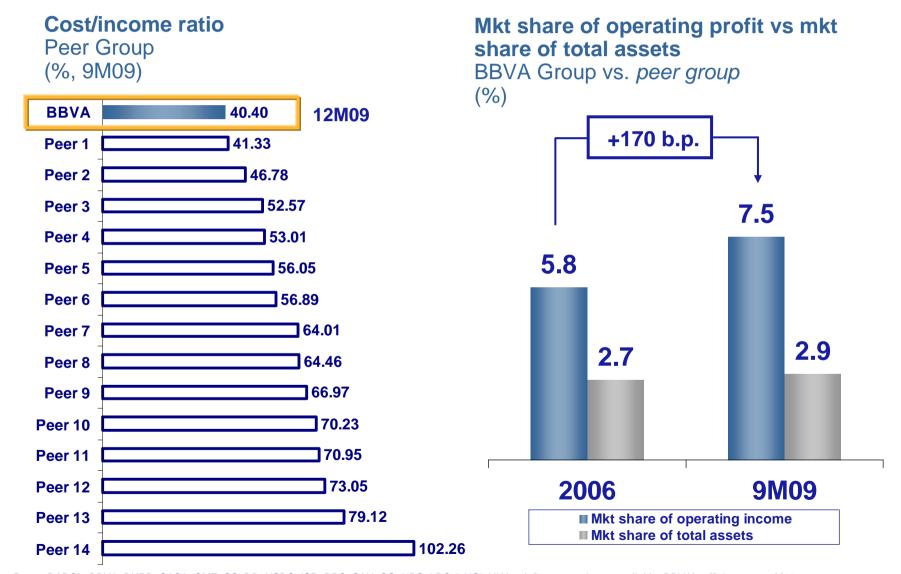
#### Operating income BBVA Group Full year (€m)

# Operating income BBVA Group Quarter-by-quarter (€m)



#### ... confirming us as leaders in efficiency and improving our market share in operating profit well above our market share in assets





### A great year characterised by recurrency, anticipation and profitability



Strong earnings from operations

2

... which allow us to anticipate and strengthen the balance sheet ...

... reinforcing capital adequacy and profitability

Maximum prudence without affecting business priorities and an attractive dividend yield

# 1. Early retirements

Improving efficiency

#### **Impact**

Provisions 2009: €551m

Provisions 4Q09: €300m

2. Property provisions

Impact

2008 2009
Coverage 17% 32%
Anticipation €100m

3. Loan-loss provisions

Impact

Total: €1,411m

Spain: €805m; Mexico: €73m USA: €533m



1. Early retirements
Improving efficiency

Impact

Provisions 2009: €51M

Provisions 4Q09: €300m

2. Property provisions

**Impact** 

<u>2008</u> <u>2009</u>

**Coverage 17% 32%** 

Anticipation €100m

3. Loan-loss provisions

Impact

Total: €1,411m

Spain: €05m; Mexico: €73m; USA: €533m



1. Early retirements
Improving efficiency

Impact

Provisions 2009: €51m

Provisions 4Q09: €300m

2. Property provisions

 Impact

 2008
 2009

 Coverage
 17%
 32%

 Anticipation
 €100m

3. Loan-loss provisions

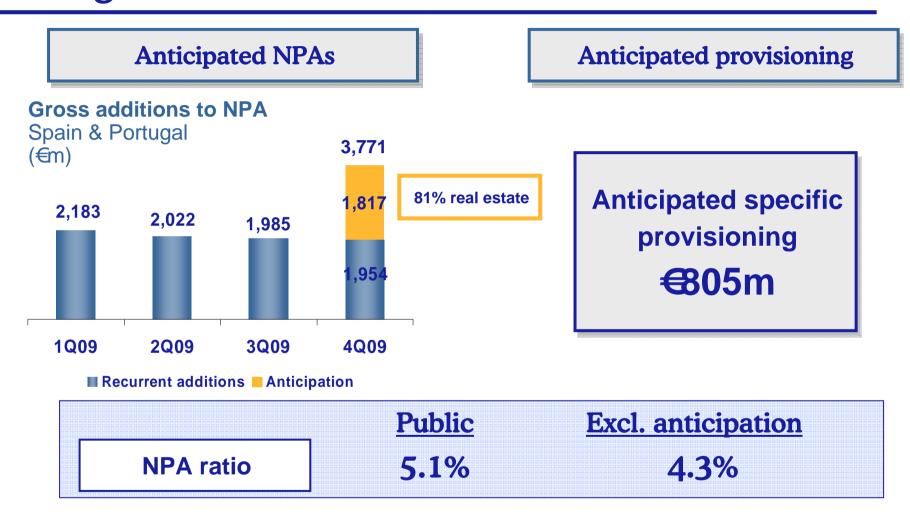
**Impact** 

**Total: €1,411m** 

Spain: **❸**05m; Mexico: **�**73m;

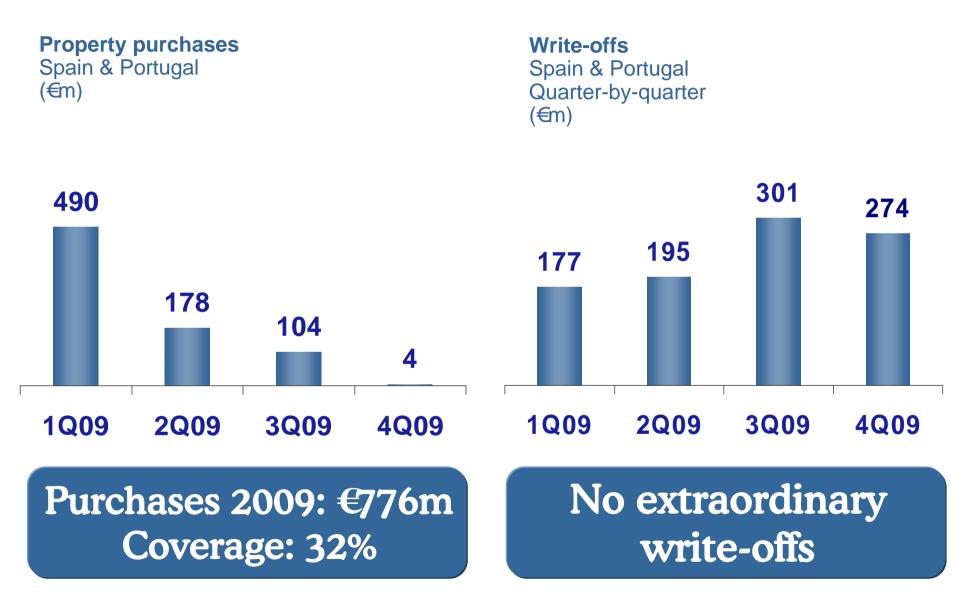
**USA: €533m** 

### Anticipating NPAs and provisioning in Spain & BBVA Portugal

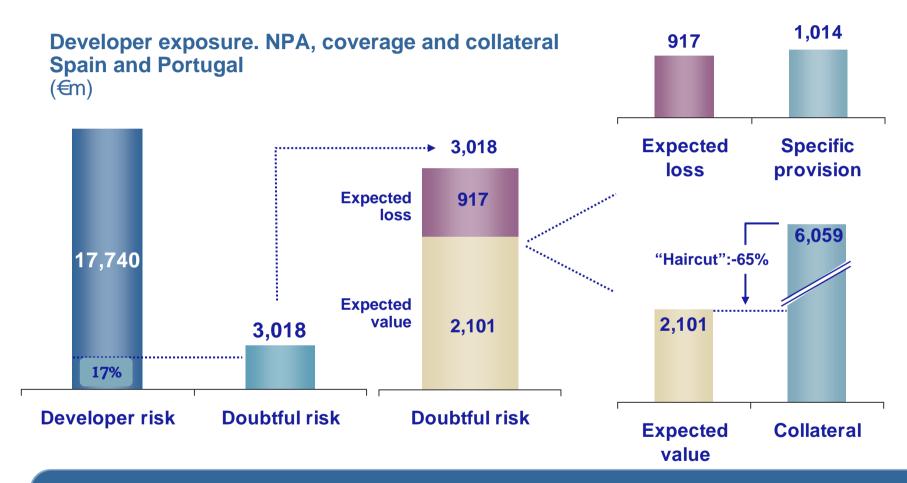


NPA ratio close to high point of cycle ...

### NPAs are not altered by property purchases or BBVA by write-offs

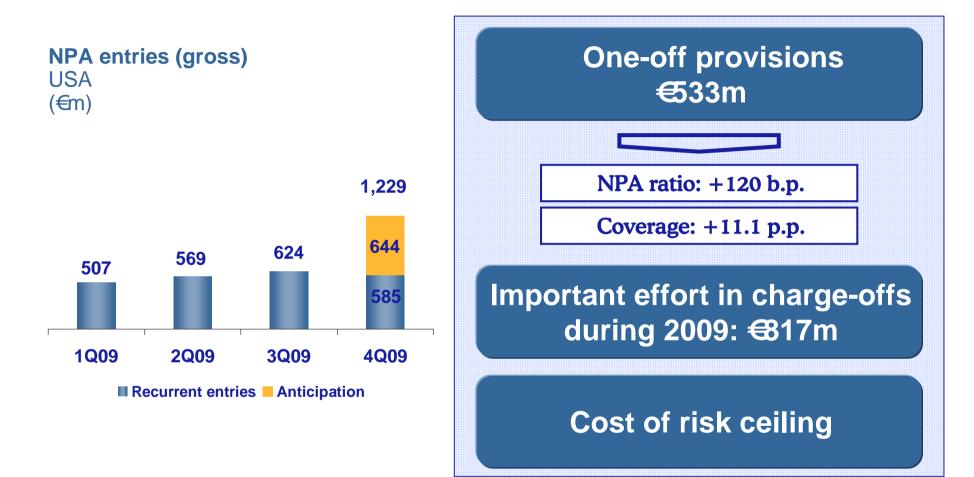


# Developer business well covered via provisions BBVA and high severity scenario



- With no additional signs of deterioration in the performing portfolio
- In a stress scenario for the performing portfolio: maximum impact would mean increasing 10-15 b.p. the cost of risk

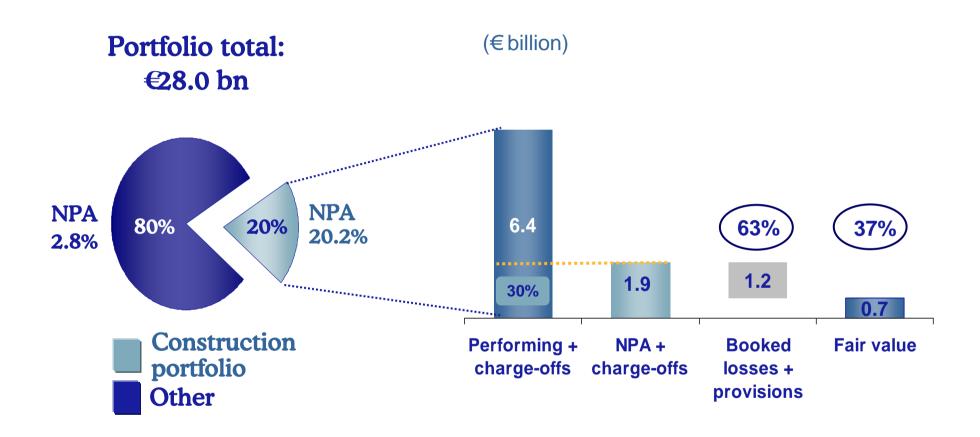




Impairment (post tax) of €704m with no impact in cash-flow or capital

# ... with highly concentrated risks in a portfolio streamlined following demanding criteria



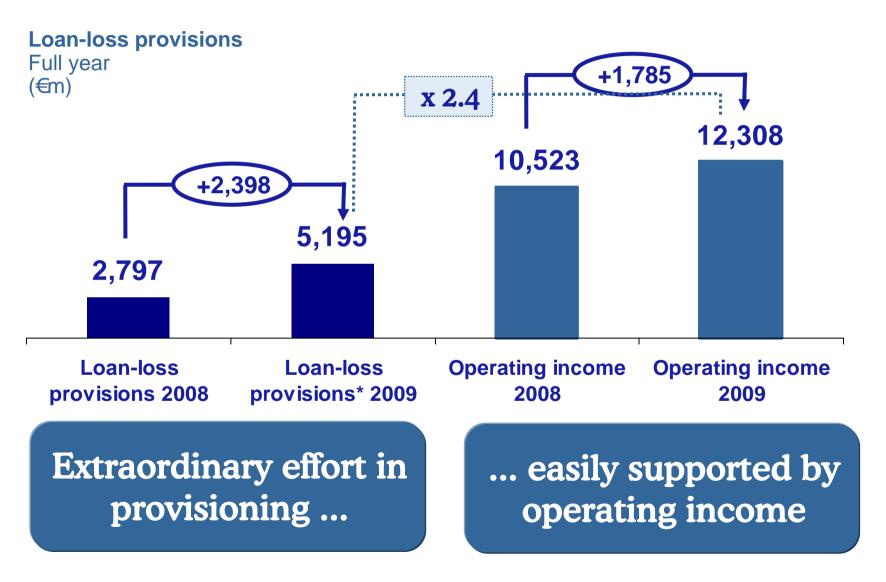


Collaterals updated at the year-end



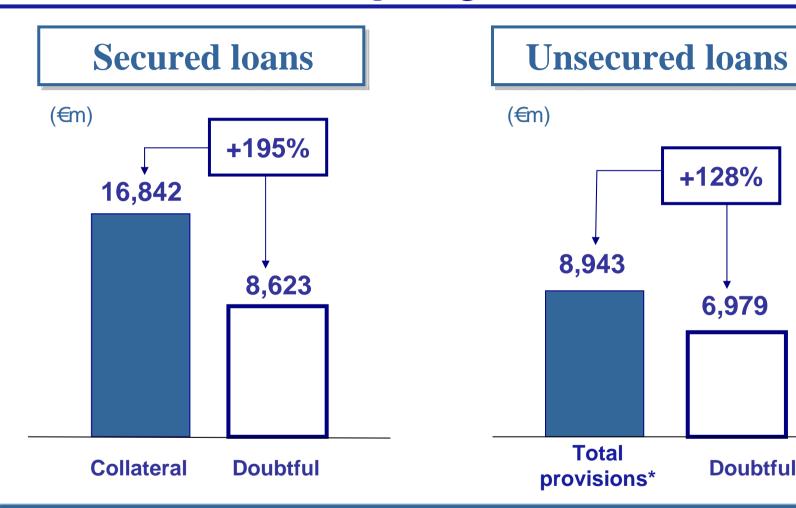
#### Loan-loss provisions and operating income





### ... and on ample coverage with provisions, collateral and latent capital gains ...





Coverage - BBVA Group: 57% Latent Capital Gains: €2,881m

### A great year characterised by recurrency, anticipation and profitability



Strong earnings from operations

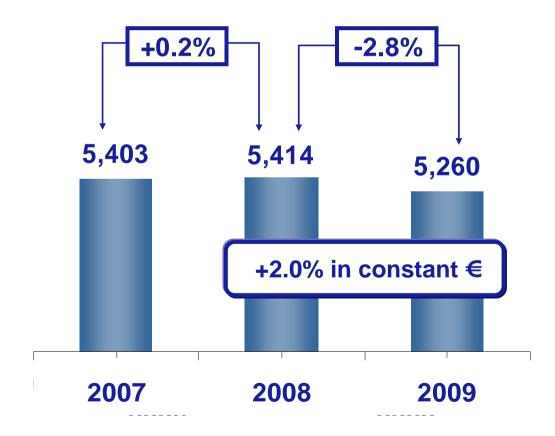
2... which allow us to anticipate and strengthen the balance sheet ...

... reinforcing capital adequacy and profitability

Maximum prudence without affecting business priorities and an attractive dividend yield



Net attributable profit
BBVA Group excluding one-offs
Full year
(€m)



#### Strong income statement ...



Net attributable profit BBVA Group (€m)

BBVA Group	Accum.	Annual Growth 2009/2008	
	2009	Abs.	%
Net Interest Income	13,882	+ 2,195	18.8%
Gross Income	20,666	+ 1,688	8.9%
Operating Income	12,308	+ 1,785	17.0%
Income Before Tax	5,736	- 1,191	-17.2%
Net Income	4,595	- 790	-14.7%
Net Attributable Profit	4,210	- 810	-16.1%
Net Attributable Profit ex-one offs	5,260	- 154	-2.8%

One-offs in 2008 after tax: -€395m One-offs in 2009 after tax: -€1,050m

#### ... maintaining our cash dividend commitment



30% cash payout of net attributable profit excluding one-offs

Final dividend

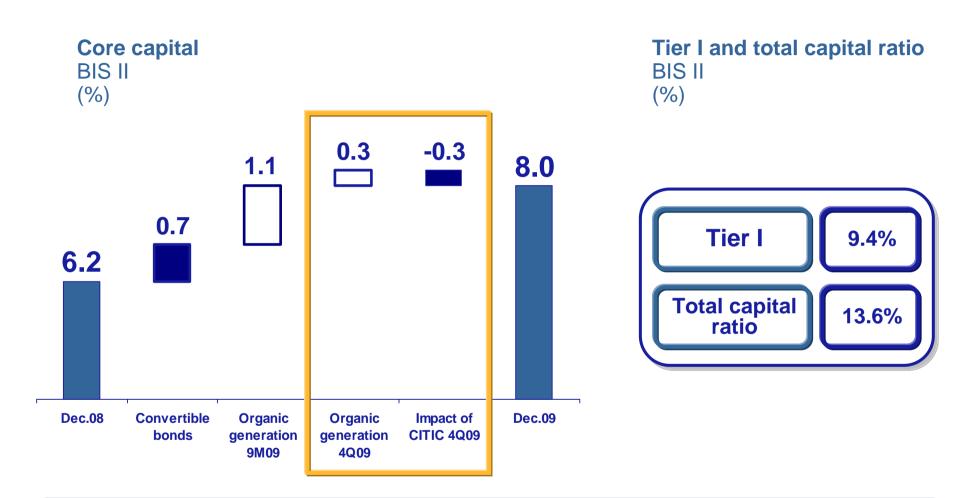
⊕0.15 per share

2009

⊕0.42 per share

Dividend yield\*: 3.5%

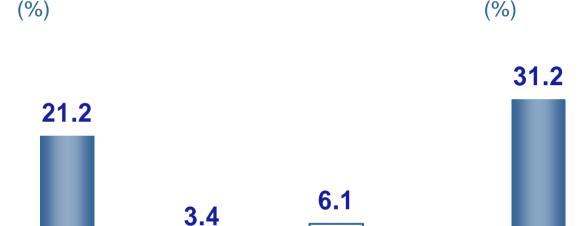




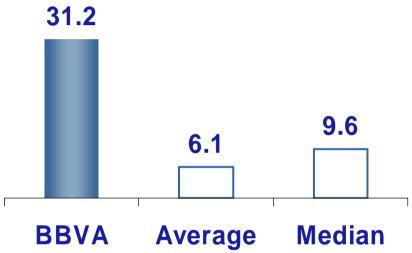
Organic generation of €4,200m of capital in 2009

#### ... and our leadership in profitability ...









ROE 2009: 16.0% Excl. one-offs: 20.0%

**Average** 

**ROE** 

**BBVA** 

Peer Group 9M09

ROTE 2009: 22.0%

Median

#### ... leading to greater value for shareholders ...

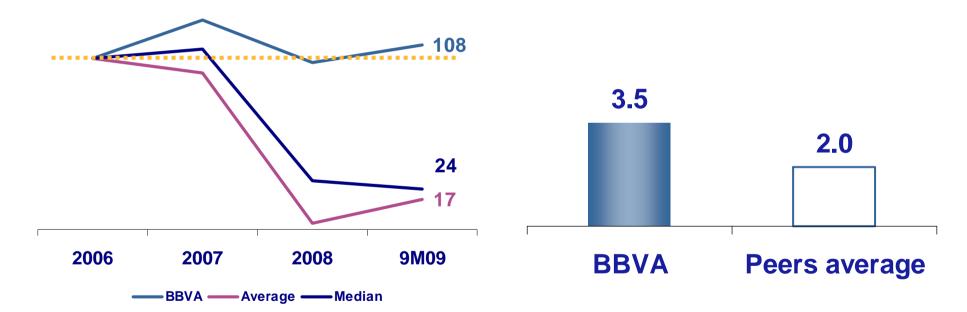


#### **Earnings per share**

Peer Group (Base 100: 2006)

#### Estimated dividend yield\*

Peer Group (%, 2009)



Earnings per share in 2009 excluding one-offs: €1.40 (-3.9%)

<sup>\*</sup>Source: Thomson 25/Jan/2010. Real data for BBVA.

<sup>\*</sup> Estimated figures except BBVA.

## A great year characterised by recurrency, anticipation and profitability

**BBVA** 

Strong earnings from operations

which allow us to anticipate and strengthen the balance sheet ...

... reinforcing capital adequacy and profitability

Operating income: +17.0%

Efficiency: -4.1 p.p.

Attrib. profit ex one-offs: €5,260m

#### **Anticipation**

Early retiremts: €51m

(€300m in 4Q09)

Property: €100m

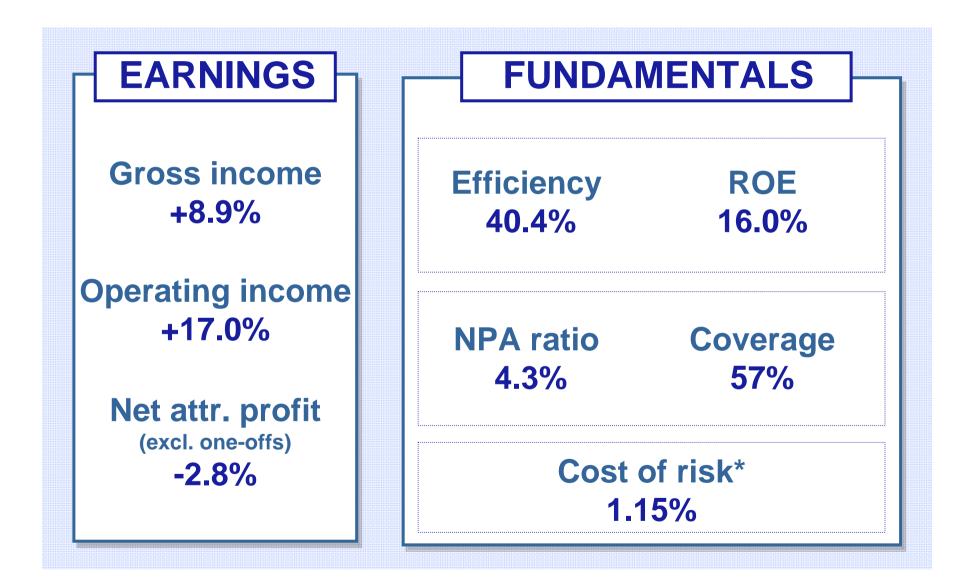
Loan-loss prov: €1,411m

Core capital: 8.0%

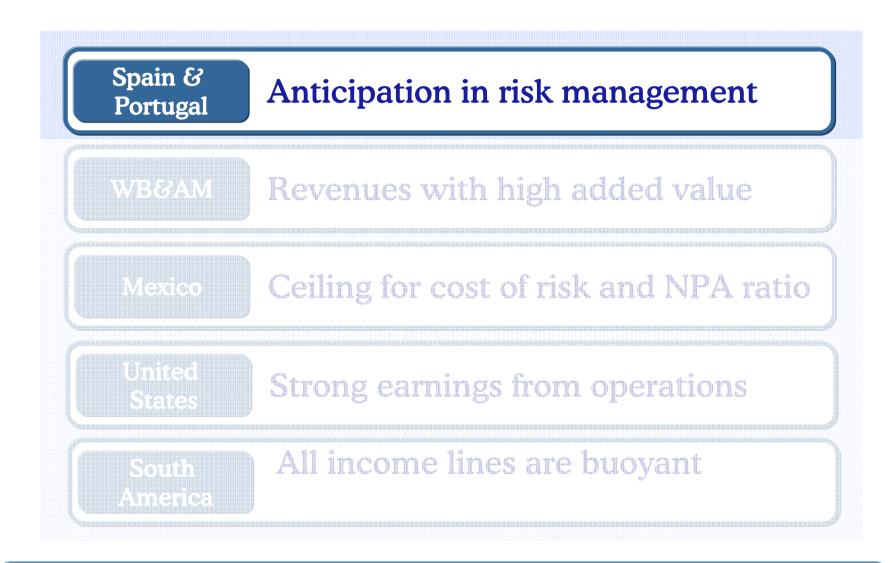
Dividend yield\*: 3.5%

Maximum prudence without affecting business priorities and an attractive dividend yield



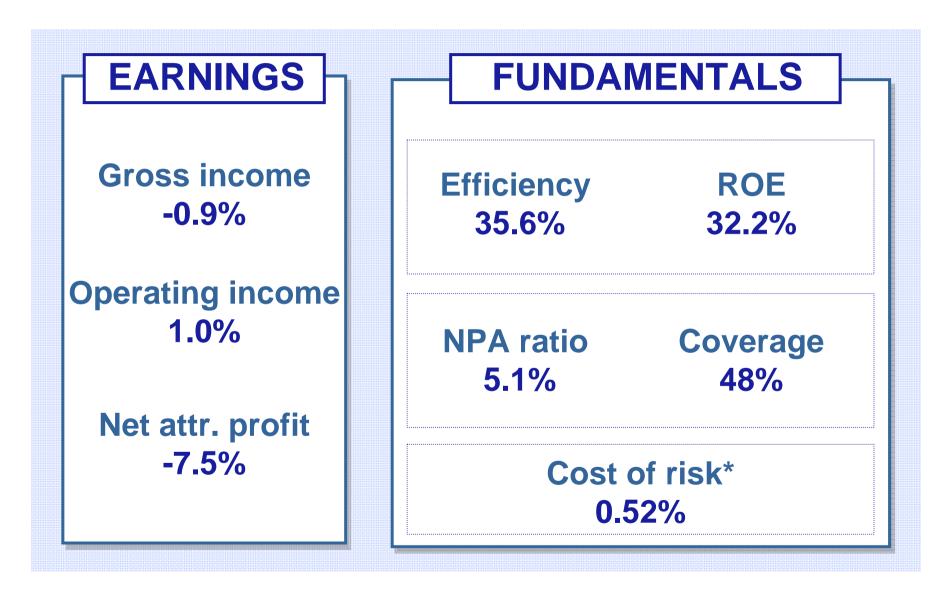






#### Greater diversification





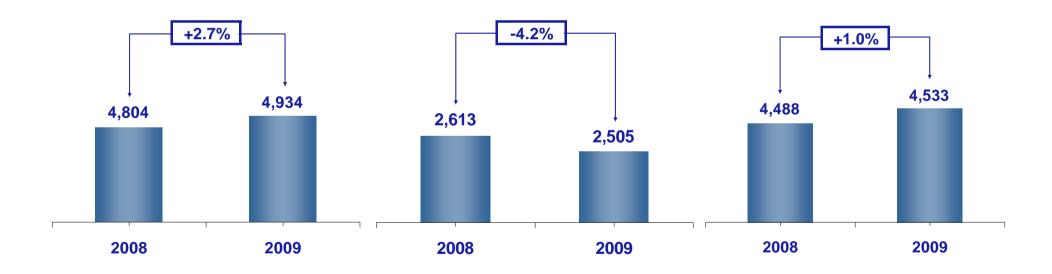
#### Spain and Portugal: recurrent revenues and further effort in costs



#### Net interest income Spain and Portugal Full year (€m)

# Operating costs Spain and Portugal Full year (€m)

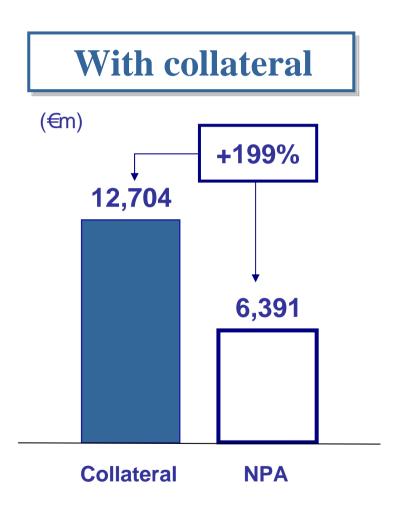
Operating profit
Spain and Portugal
Full year
(€m)

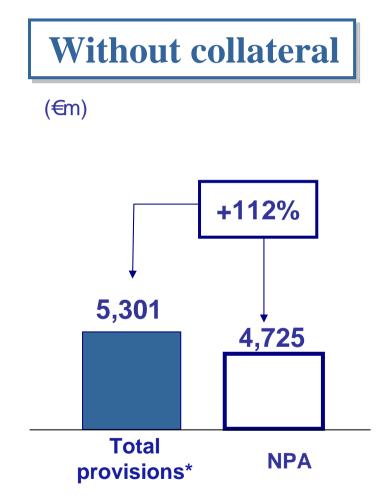


And improvement in efficiency: 35.6% (-1.2 p.p.)

# Spain and Portugal: ample coverage with provisions and collateral



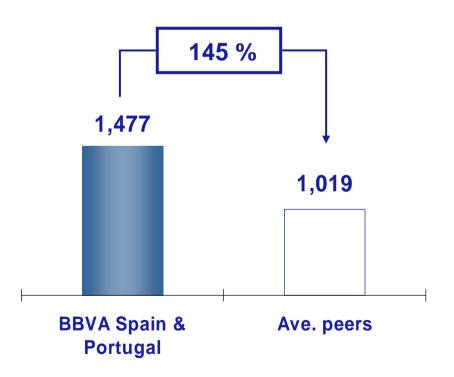


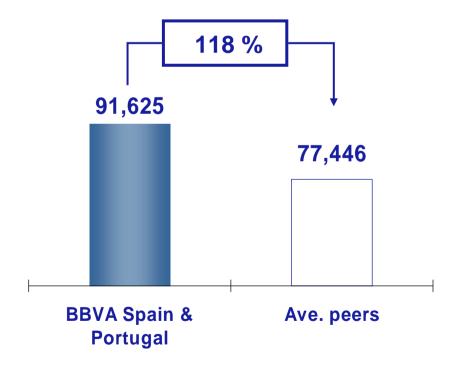


### Spain and Portugal: stronger than our competitors



Operating income per branch\* BBVA vs local peers (€000s) Business volume per branch\* BBVA vs local peers (€000s)





<sup>\*</sup> Peers: BAN, BKT, CAIXA, CMAD, POP, SAB and SAN. Latest available figures.

#### Spain and Portugal: 2009 results



(€m)

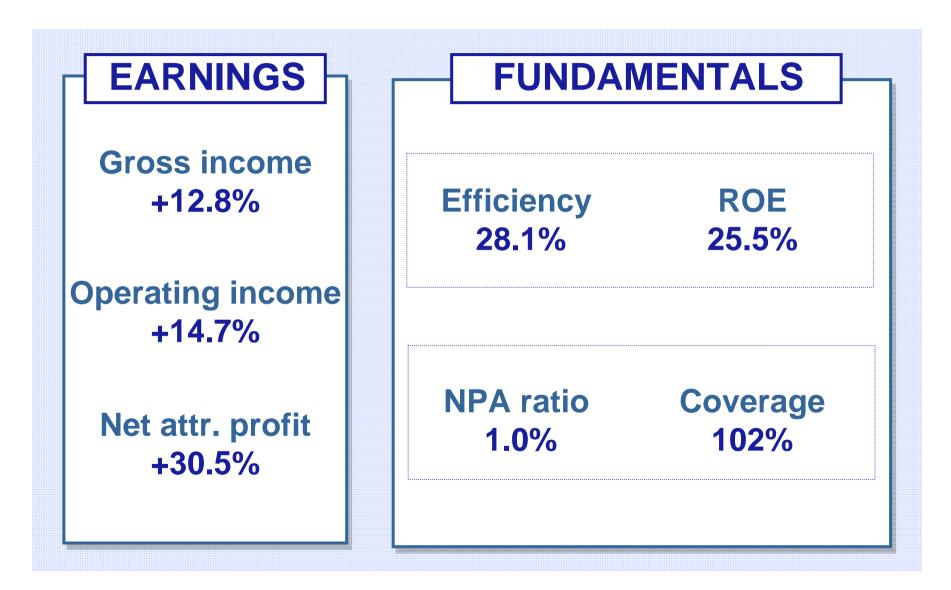
Spain & Portugal	Accum.	Annual Growth 2009/2008	
	2009	Abs.	%
Net Interest Income	4,934	+ 129	2.7%
Gross Income	7,038	- 63	-0.9%
Operating Income	4,533	+ 45	1.0%
Income Before Tax	3,380	- 305	-8.3%
Net Attributable Profit	2,373	- 192	-7.5%





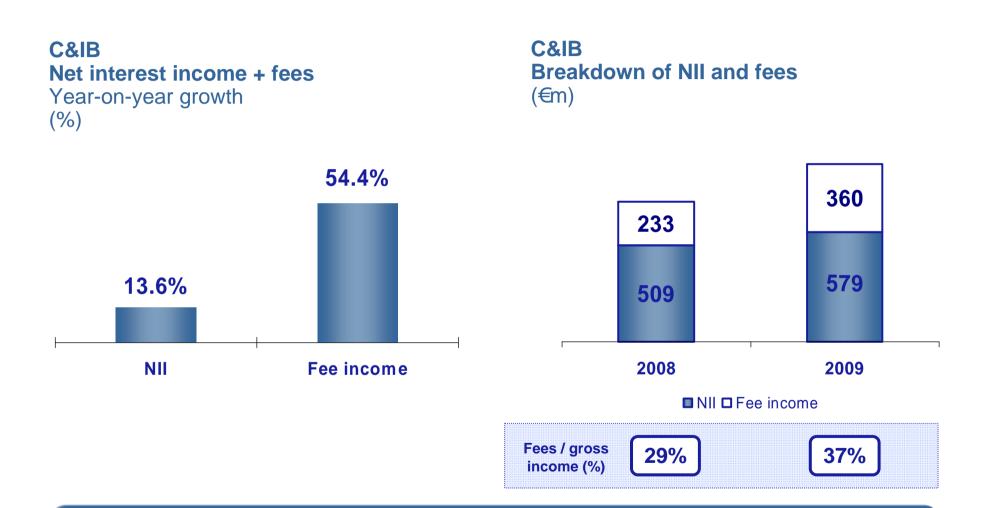
## Greater diversification





## C&IB: high quality revenues and growth not based on balance sheet





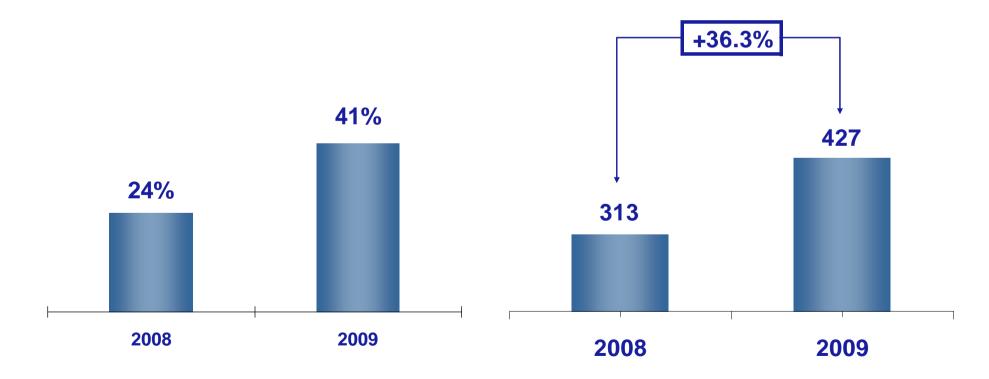
Gross income: +22.6%

# Global Markets: business strongly focused on customer



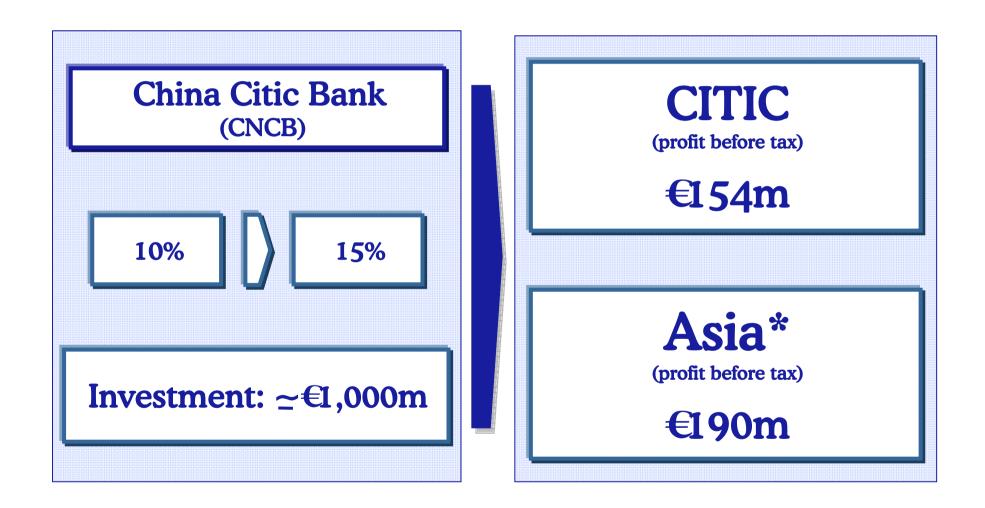
Global Markets
Customer franchise excl. Spain
Share of total revenues
(%)

Global Markets
Operating income
Year-on-year growth
(€m)



# Asset Management and Asia: strengthening our position







### Why Asia?

High potential: 60% of world growth in 2012-2020

**Competitive advantages in Latam** 

### Growth strategy

#### **Retail Banking**

- JV in car finance
- JV in private banking

### Wholesale Banking

- Trading floors & Global Markets
- Corporate Banking
- GTF Trade Finance
- Pension business

#### **Footprint**

- Reinforce presence:
  - New branches
  - Stronger teams

In three years Asia will account for about 8% of the Group's net attributable profit

## WB&AM: 2009 results

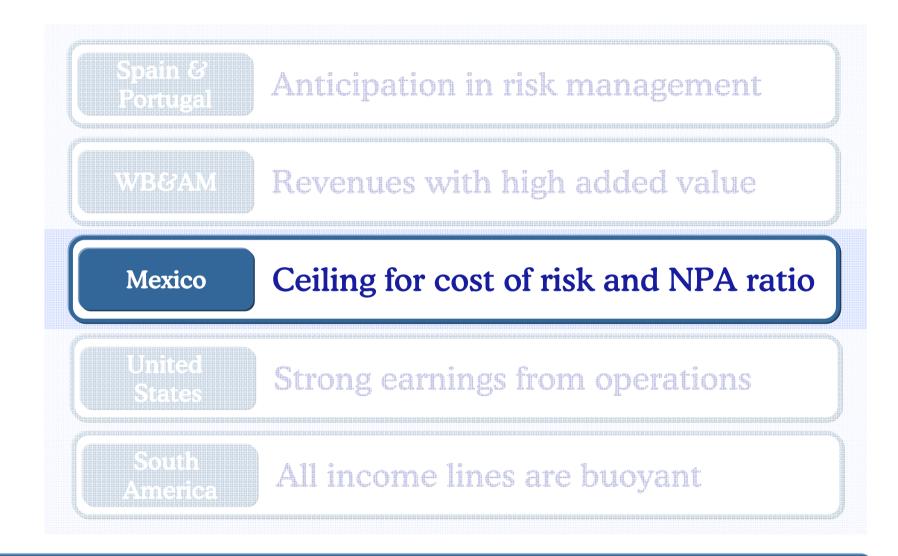


(€m)

Wholesale Banking & Asset Management	Accum.	Annual Growth 2009/2008	
	2009	Abs.	%
Gross Income	1,928	+ 219	12.8%
Operating Income	1,386	+ 178	14.7%
Income Before Tax	1,375	+ 418	43.8%
Net Attributable Profit	1,008	+ 236	30.5%

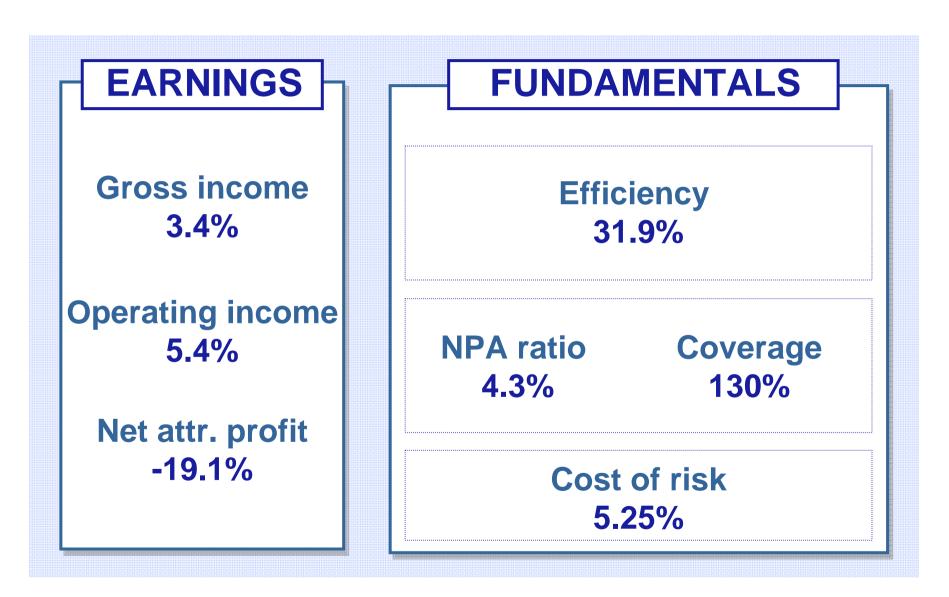
## **Business Areas: highlights**





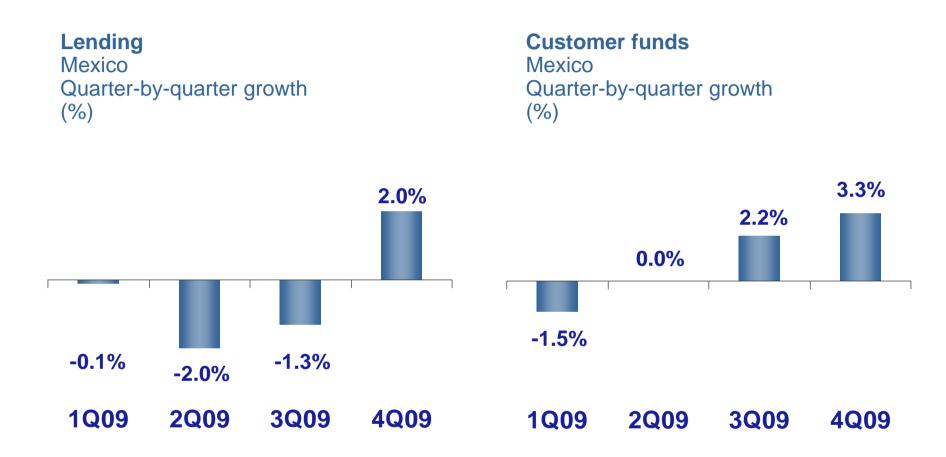
Greater diversification





# Mexico: progressive recovery of business activity





Market share gain in liquid customer funds in last 12 months (+80 b.p.)

## Mexico: positive growth despite maximum stress scenario



#### **Net interest income**

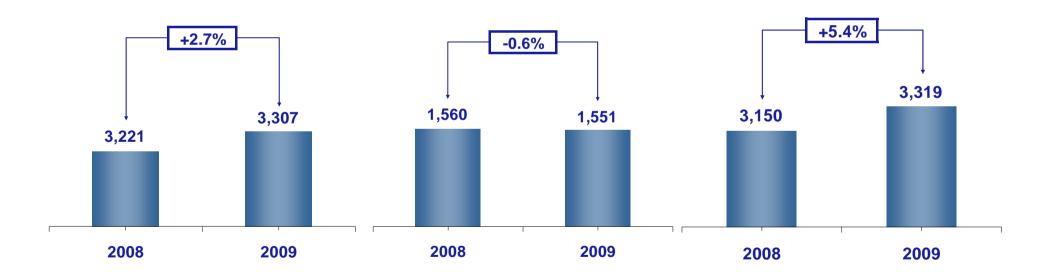
Mexico Full year (Constant €m)

#### **Operating costs**

Mexico Full year (Constant €m)

#### **Operating income**

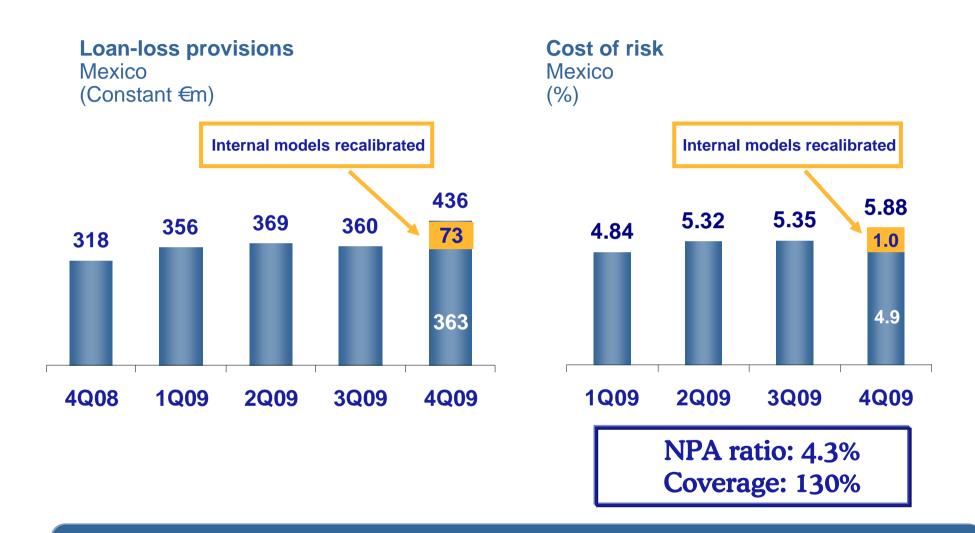
Mexico Full year (Constant €m)



And improvement in efficiency: 31.9% (-1.3 p.p.)

## Mexico: superior NPA ratio





4Q09: cost of risk ceiling (excluding recalibration)

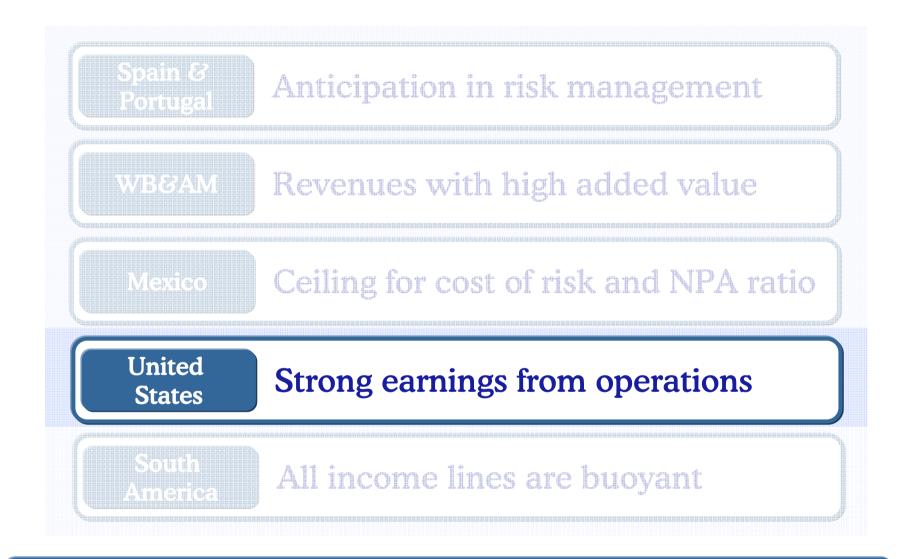


### (Constant €m)

Mexico	Accum.	Annual Growth 2009/2008	
	2009	Abs.	%
Net Interest Income	3,307	+ 86	2.7%
Gross Income	4,870	+ 161	3.4%
Operating Income	3,319	+ 169	5.4%
Income Before Tax	1,773	- 393	-18.1%
Net Attributable Profit	1,359	- 320	-19.1%

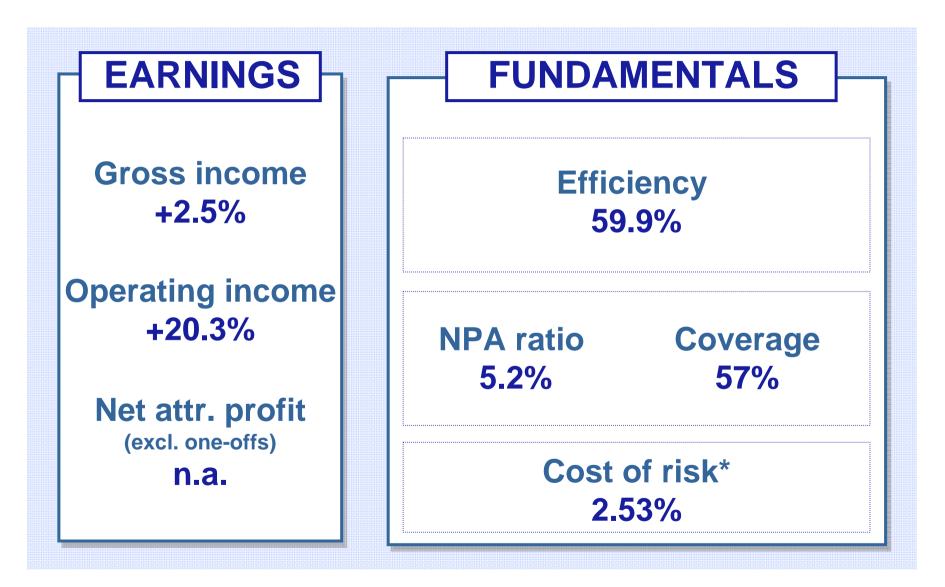
## **Business Areas: highlights**





### More diversification





# USA: income statement positive above the operating profit line

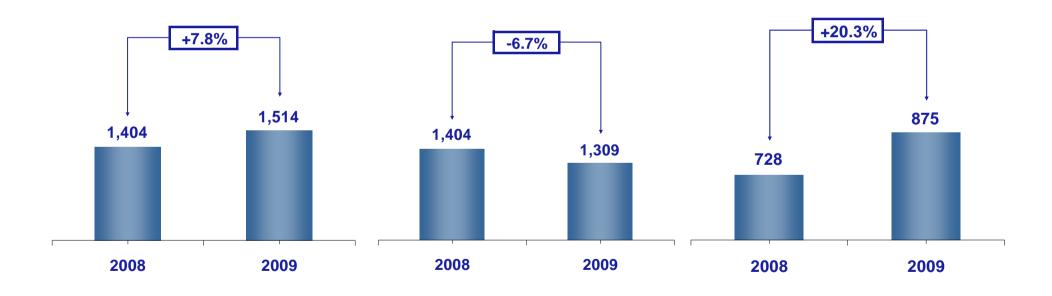


**Net interest income** 

USA Full year (Constant €m) **Operating costs** 

USA Full year (Constant €m) **Operating income** 

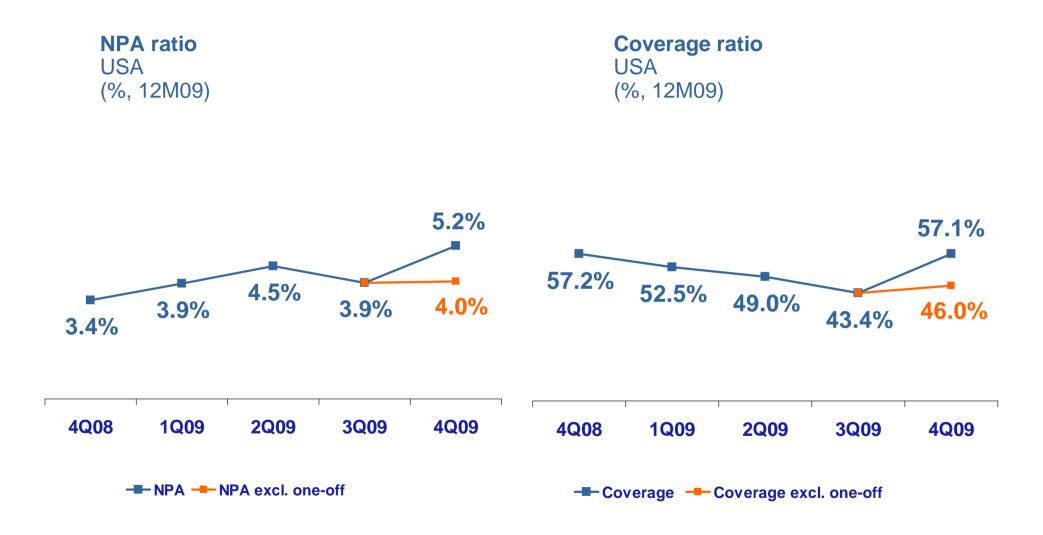
USA Full year (Constant €m)



And improvement in efficiency: 59.9% (-5.9 p.p.)

## **USA:** risk performance







### **Market opportunities**

**Reduced competition** 

Re-intermediation of financial services by banks

**Cross-border business** 

## Business model opportunities

Relationship banking
Customer-centric

Development opportunities in corporate banking

In three years USA will account for about 15% of the Group's net attributable profit

## USA: 2009 results

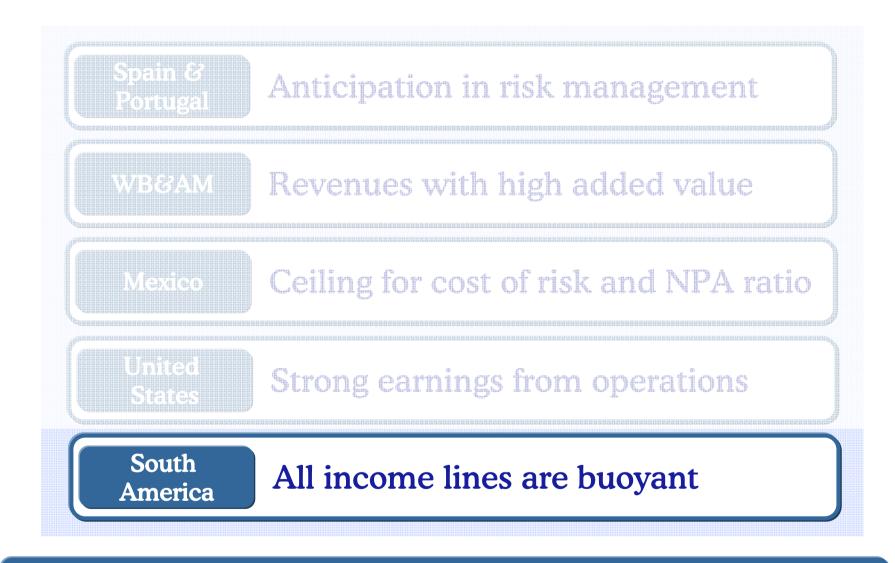


### (Constant €m)

USA	Accum.	Annual Growth 2009/2008	
	2009	Abs.	%
Net Interest Income	1,514	+ 110	7.8%
Gross Income	2,184	+ 53	2.5%
Operating Income	875	+ 148	20.3%
Income Before Tax	-1,599	- 1,925	n.s.
Net Attributable Profit	-1,071	- 1,293	n.s.

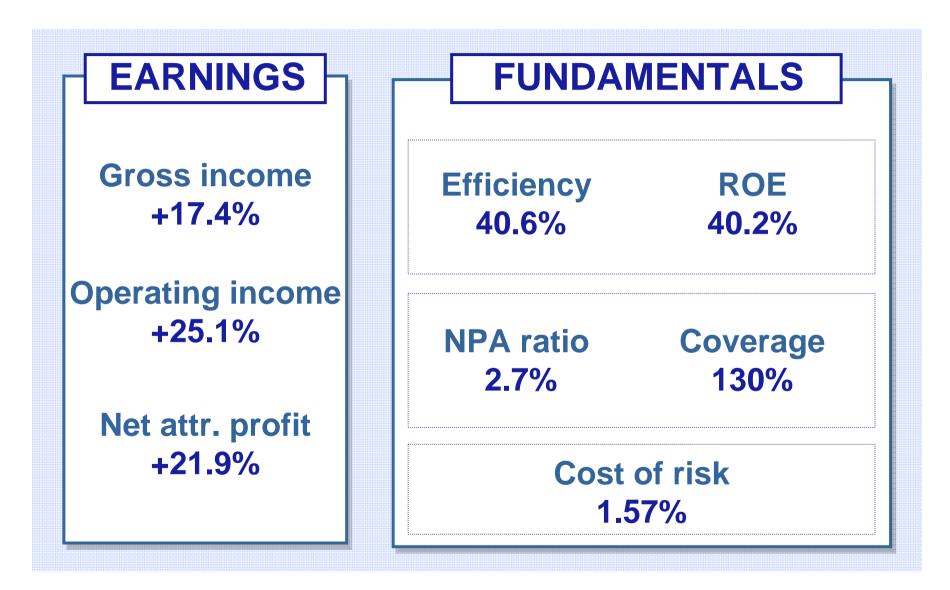
## **Business Areas: highlights**





### More diversification





## South America: highlights in 2009

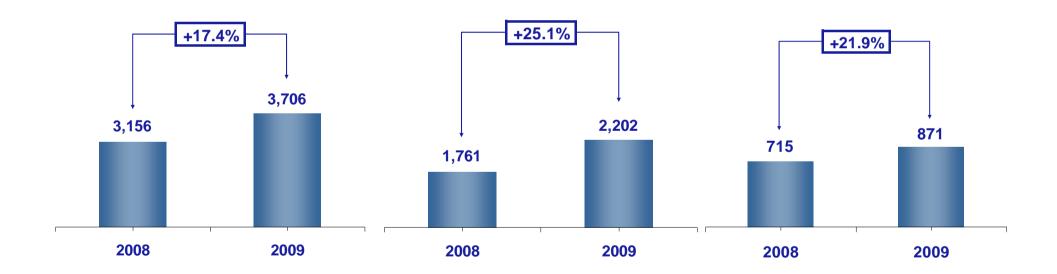


**Gross income** 

South America Full year (Constant €m) **Operating income** 

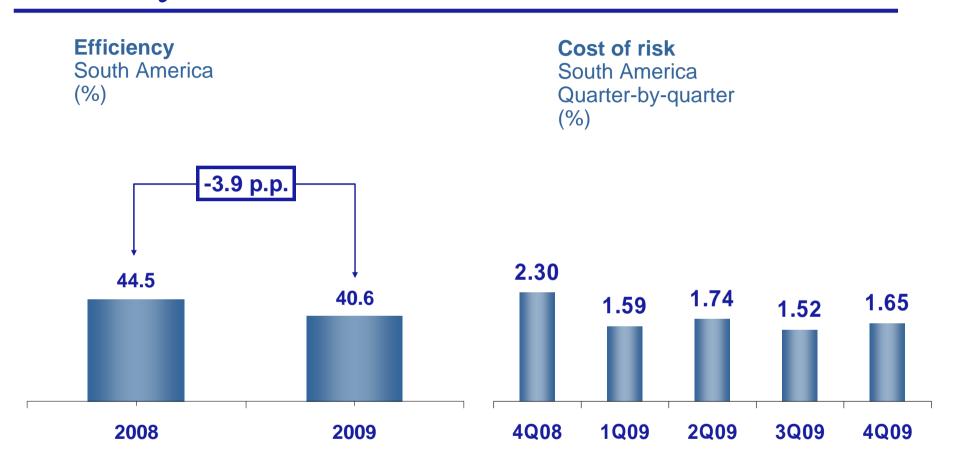
South America Full year (Constant €m) Net attributable profit

South America Full year (Constant €m)



# South America: sharp improvement in efficiency ...



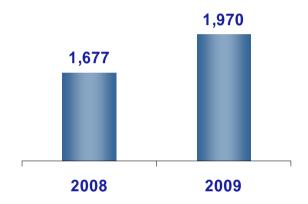


## ... and cost of risk has stabilized

# South America: excellent earnings from banks, BBVA pensions and insurance

#### **Operating income**

South-American banks Full year (Constant €m)



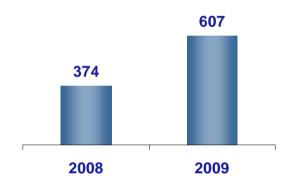
#### Net attributable profit

South-American banks Full year



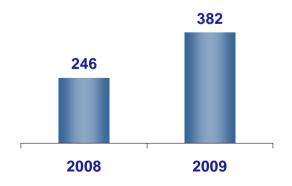
#### **Operating income**

Pensions and insurance Americas\*
Full year
(Constant €m)



#### **Net attributable profit**

Pensions and insurance Americas\*
Full year
(Constant €m)



<sup>\*</sup> Including pensions and insurance in Mexico and USA.

## South America: 2009 results



### (Constant €m)

South America	Accum.	Annual Growth 2009/2008	
	2009	Abs.	%
Net Interest Income	2,463	+ 324	15.2%
Gross Income	3,706	+ 551	17.4%
Operating Income	2,202	+ 441	25.1%
Income Before Tax	1,731	+ 346	24.9%
Net Income	1,334	+ 262	24.5%
Net Attributable Profit	871	+ 156	21.9%

# 2009 – an excellent year: bad conditions, good management



Strong earnings from operations

us to anticipate and strengthen the balance sheet ...

... reinforcing capital adequacy and profitability

Operating income: +17.0%

Efficiency: -4.1 p.p.

Attrib. profit ex one-offs: €5,260m

### **Anticipation**

Early retirements: €51m

(€300m in 4Q09)

Property: €100m

Loan-loss provisions: €1,411m

Core capital: 8.0%

Dividend yield\*: 3.5%

Maximum prudence without affecting business priorities and an attractive dividend yield

# 2010: fully prepared for an environment marked by change and uncertainty



## Regulatory change

## Macroeconomic uncertainty

### Social change

- Superior capital and liquidity positions
- Retail focus, wholesale banking customer centric and low leverage
- Retail funding and decentralised liquidity management

- Well diversified
- Focused on regions with a superior growth profile (Mexico, Texas, Latam, Asia)
- Advantageous position in Spain

- A change in the way we "consume" banking
- Leveraged in technology
- Towards a physical-virtual relationship model

BBVA: one of the best prepared banks to face the new financial system





## Anticipation

## Fourth quarter of 2009

Madrid, 27th January 2010









