# Interim Report Q1 2017

26 April 2017

The global leader in door opening solutions

# A strong start to 2017

### First quarter

- Sales increased by 14% to SEK 18,142 M (15,891), with organic growth of 6% (3). Acquisitions contributed 3%
- Strong growth was shown by Global Technologies, Entrance Systems, Americas and EMEA, and good growth by Asia Pacific
- Contracts have been signed for the acquisition of seven companies with expected combined annual sales of about SEK 700 M
- Operating income (EBIT) increased by 16% and totaled SEK 2,787 M (2,411), which represents an operating margin of 15.4% (15.2)
- Net income amounted to SEK 1,918 M (1,638)
- Earnings per share amounted to SEK 1.73 (1.47)
- Operating cash flow amounted to SEK 824 M (498).

Organic growth

+6%

Operating income

+16%

Earnings per share

+17%

### Sales and income

	First q	uarter	
	2016	2017	Δ
Sales, SEK M	15,891	18,142	14%
Of which:			
Organic growth <sup>1)</sup>	400	1,022	6%
Acquisitions and divestments	490	448	3%
Exchange rate effects <sup>1)</sup>	-251	780	5%
Operating income (EBIT), SEK M	2,411	2,787	16%
Operating margin (EBIT), %	15.2%	15.4%	
Income before tax, SEK M	2,209	2,593	17%
Net income, SEK M	1,638	1,918	17%
Operating cash flow, SEK M	498	824	65%
Earnings per share, SEK	1.47	1.73	17%

<sup>1)</sup> The sales components Organic growth and exchange rate effects has been restated for the first quarter 2016. No effect on sales numbers.

## Comments by the President and CEO

"2017 started well for ASSA ABLOY with a strong organic growth of 6% and with growth in all divisions," says Johan Molin, President and CEO. The mature markets continued to achieve a good performance, with strong growth in many of our key markets such as the USA, Scandinavia, Britain and Germany. In China, where the trend has been very negative, we saw a stabilization of demand. In the Middle East and Brazil sales fell, however. It should be noted that the quarter had two extra days as a result of the late Easter, which contributed to the strong sales.

"We saw the strongest performance in Global Technologies with a full 9% organic growth. Sales growth for electromechanical lock solutions continues to be very good in all divisions and on nearly all markets, which is very much due to our technological leadership. We saw confirmation of this at ISC WEST, the USA's most important security exhibition, where ASSA ABLOY won no fewer than ten prizes for best innovations.

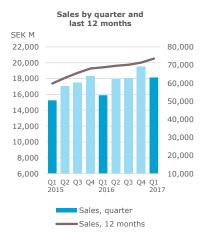
"The applications of virtual keys are continuing to develop rapidly – both on the private residential market through so-called Connected Home solutions using mobile apps and on the commercial market in hotel locks, access control, virtual identities and trusted transactions, for example.

"During the quarter contracts were signed for the acquisition of seven companies, including Jerith. The company complements and strengthens our market-leading position in Perimeter Control in the USA. Jerith is a leading supplier of aluminum fencing for residential, commercial and industrial applications.

"Operating income for the quarter increased by a full 16% and amounted to SEK 2,787 M, with an operating margin of 15.4% (15.2). The margin also moved upward in all divisions apart from Asia Pacific in spite of greatly increased material prices. Normal price adjustments have been made to compensate for these. Operating cash flow improved by 65%, although the first quarter is seasonally weak.

"My judgment is that the global economic trend has improved to some degree. On most markets in North and South America and in parts of Europe there is a positive trend, but on some markets, chiefly in Asia and the Middle East, the trend is weak. However, our strategy of expanding our market presence, even on the emerging markets, remains unchanged. We are also continuing our investments in new products, especially in the growth area of electromechanics."







## First quarter

The Group's sales increased by 14% to SEK 18,142 M (15,891). Organic growth for comparable units amounted to 6% (3). Acquisitions and divestments were 3%. Exchange-rate effects affected sales by 5%. Operating income before depreciation, EBITDA, amounted to SEK 3,208 M (2,787). The corresponding EBITDA margin was 17.7% (17.5).

The Group's operating income, EBIT, amounted to SEK 2,787 M (2,411), an increase of 16%. The operating margin was 15.4% (15.2).

Net financial items amounted to SEK -195 M (-201). The Group's income before tax was SEK 2,593 M (2,209), an increase of 17% compared with last year. Exchange-rate effects had an impact of SEK 126 M (-73) on income before tax. The profit margin was 14.3% (13.9). The underlying estimated effective tax rate on an annual basis was 26% (26). Earnings per share amounted to SEK 1.73 (1.47), an increase of 17% compared with last year.



### Restructuring measures

Payments related to all restructuring programs amounted to SEK 84 M (95) in the quarter. The restructuring programs proceeded according to plan and led to a reduction in personnel of 157 people during the quarter and 12,319 people since the projects began in 2006. At the end of the quarter provisions of SEK 1,484 M remained in the balance sheet for carrying out the programs.

# Comments by division

### **EMEA**

Sales for the quarter in EMEA division totaled SEK 4,404 M (4,004), with organic growth of 5% (3). Scandinavia, Finland, Britain, Germany and southern Europe showed strong growth. France and Eastern Europe had good growth while sales in Benelux were unchanged. As expected, the Middle East had continued negative sales development. The positive trend for electromechanical products continued. Acquired growth was 3%. Exchange-rate effects on sales were 2%. Operating income totaled SEK 718 M (634), which represents an operating margin (EBIT) of 16.3% (15.8). Return on capital employed amounted to 20.0% (18.6). Operating cash flow before interest paid totaled SEK 387 M (188).

### **Americas**

Sales for the quarter in Americas division totaled SEK 4,566 M (3,969), with organic growth of 7% (6). Growth was strong for Security doors, Security fencing and the Private residential market in the USA, and in Mexico and South America apart from Brazil. Sales growth was good for Traditional lock products and High-security products in the USA and in Canada. Brazil continued to show a negative sales trend. The positive trend for electromechanical products continued. Acquired growth was 0%. Exchange-rate effects on sales were 8%. Operating income totaled SEK 961 M (824), which represents an operating margin (EBIT) of 21.0% (20.8). Return on capital employed amounted to 24.2% (23.0). Operating cash flow before interest paid totaled SEK 197 M (271).

### Asia Pacific

Sales for the quarter in Asia Pacific division totaled SEK 1,917 M (1,758), with organic growth of 3% (-5). There was strong growth in Pacific, South Korea, South-East Asia and Japan and for digital door locks, while sales in China were unchanged. Acquired growth was 0%. Exchange-rate effects on sales were 6%. Operating income totaled SEK 151 M (174), which represents an operating margin (EBIT) of 7.9% (9.9). Return on capital employed amounted to 5.0% (5.7). Operating cash flow before interest paid totaled SEK -154 M (-221).

### **Global Technologies**

Sales for the quarter in Global Technologies division totaled SEK 2,481 M (2,147), with organic growth of 9% (1). Access control, Logical access, Secure issuance and Government ID achieved strong growth within HID Global. Project business AdvanIDe grew while Identification technology had negative growth. Hospitality showed strong growth. Acquired growth amounted to 1%. Exchangerate effects on sales were 6%. Operating income amounted to SEK 422 M (363), which represents an operating margin (EBIT) of 17.0% (16.9). Return on capital employed amounted to 14.6% (14.7). Operating cash flow before interest paid totaled SEK 57 M (110).

### **Entrance Systems**

Sales for the quarter in Entrance Systems division totaled SEK 5,087 M (4,291), with organic growth of 7% (3). Door automation, High-speed doors, Door components and Industrial and garage doors in the USA showed strong growth. Industrial doors in Europe showed good growth. Acquired growth amounted to 7%. Exchange-rate effects on sales were 5%. Operating income totaled SEK 638 M (529), which represents an operating margin (EBIT) of 12.5% (12.3). Return on capital employed amounted to 13.3% (12.3). Operating cash flow before interest paid totaled SEK 660 M (403).

# Acquisitions and divestments

A total of five acquisitions were consolidated during the quarter. The combined acquisition price for the companies acquired during the year amounted to SEK 400 M, and preliminary acquisition analyses indicate that goodwill and other intangible assets with indefinite useful life amount to SEK 317 M. The acquisition price is adjusted for acquired net debt and estimated deferred considerations. Estimated deferred considerations amount to SEK 103 M.

On 18 April it was announced that ASSA ABLOY had acquired Jerith in the USA, a leading American supplier of aluminum fencing. The company has 75 employees and its sales in 2017 are expected to amount to about SEK 200 M.

## Sustainable development

ASSA ABLOY's Sustainability Report for 2016 was published on 22 March 2017. The Report shows that the Group's key indicators are continuing to move in a positive direction. During 2016 its energy efficiency was improved by 12%. The Group's total emissions of greenhouse gases fell by 24% as a result of the introduction of new production technology and the improvement activities carried out. The number of units covered by ISO 14001 certification or having other certifiable environmental management systems increased from 121 to 124. This means that 76% of the Group's factory workers now work in factories with environmental management systems, compared with 73% in 2015.

The frequency of accidents was reduced by 22% in 2016. A new Group-wide management system for Health and Safety was developed during the year, and the introduction of the new management system began in Q1 2017.

## Parent company

Other operating income for the Parent company ASSA ABLOY AB totaled SEK 498 M (401) for the first quarter. Operating income for the same period amounted to SEK -91 M (-116). Investments in tangible and intangible assets totaled SEK 5 M (2). Liquidity is good and the equity ratio was 45.8% (45.4).

# Accounting principles

ASSA ABLOY applies International Financial Reporting Standards (IFRS) as endorsed by the European Union. Significant accounting and valuation principles are detailed on pages 68-73 of the 2016 Annual Report. This Report was prepared in accordance with IAS 34 'Interim Financial Reporting' and the Annual Accounts Act. The Interim Report for the Parent company was prepared in accordance with the Annual Accounts Act and RFR 2 'Reporting by a Legal Entity'.

The new standards, IFRS 9 (Financial instruments) and IFRS 15 (Revenue from Contracts with Customers) are to be applied from the financial year beginning 1 January 2018, while IFRS 16 (Leases) takes effect on 1 January 2019. Earlier application is allowed for all standards. During 2016 a major project was initiated relating to the implementation of IFRS 15. Although the impact of the new standard as of 31 March 2017 has not yet been fully investigated, the Group's current assessment is that the standard will not have a material impact on the consolidated financial statements.

ASSA ABLOY makes use of a number of financial performance measures that are not defined in the reporting rules that the company uses – so-called 'alternative performance measures'. For definitions of financial performance measures, refer to Page 15 of this Quarterly Report and to the company's latest Annual Report. To check how the financial measurements have been calculated for current and earlier periods, refer to the tabulated figures in this Quarterly Report and to the company's Annual Report. The Annual Reports for the years 1994 to 2016 appear on the company's website <a href="https://www.assaabloy.com">www.assaabloy.com</a>.

Totals quoted in tables and statements may not always be the exact sum of the individual items because of rounding differences. The aim is that each line item should correspond to its source, and rounding differences may therefore arise.

## Transactions with related parties

No transactions that significantly affected the company's position and income have taken place between ASSA ABLOY and related parties.

## Risks and uncertainty factors

As an international Group with a wide geographic spread, ASSA ABLOY is exposed to a number of business, financial and tax-related risks. The business risks can be divided into strategic, operational and legal risks. The financial risks are related to such factors as exchange rates, interest rates, liquidity, the giving of credit, raw materials and financial instruments. Risk management in ASSA ABLOY aims to identify, control and reduce risks. This work begins with an assessment of the probability of risks occurring and their potential effect on the Group. For a more detailed description of particular risks and risk management, see the 2016 Annual Report.

### Review

The Company's Auditors have not carried out any review of this Report for the first quarter of 2017.

Stockholm, 26 April 2017

Johan Molin President and CEO

### Financial information

The Interim Report for the second quarter of 2017 will be published on 19 July 2017.

The Interim Report for the third quarter of 2017 will be published on 20 October 2017.

A capital markets day will be held on 15 November 2017 in Stockholm, Sweden.

### Further information can be obtained from:

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ASSA ABLOY is holding an analysts' meeting at 10.00 today at Operaterrassen in Stockholm, Sweden.

The analysts' meeting can also be followed on the Internet at www.assaabloy.com. It is possible to submit questions by telephone on: +46 8 5055 6476, +44 203 364 5371 or +1 877 679 2993

This information is information that ASSA ABLOY AB is obliged to make public pursuant to the EU Market Abuse Regulation. The information was submitted for publication, through the agency of the contact persons set out above, at 08.00 CEST on 26 April 2017.

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# Financial information – Group

CONSOLIDATED INCOME STATEMENT	Year	Q	L
SEK M	2016	2016	2017
Sales	71,293	15,891	18,142
Cost of goods sold	-44,319	-9,596	-10,951
Gross income	26,974	6,295	7,190
Selling, administrative and R&D costs	-17,444	-3,917	-4,431
Share of earnings in associates	127	33	28
Operating income	9,657	2,411	2,787
Finance net	-705	-201	-195
Income before tax	8,952	2,209	2,593
Tax on income	-2,328	-574	-674
Profit from discontinued operations	28	3	
Net income for the period	6,653	1,638	1,918
Not in a constant and a stable to be a			
Net income for the period attributable to: Parent company's shareholders	6,651	1,638	1,919
Non-controlling interest	1	0	0
Non-Conditioning interest	-	Ü	ŭ
Earnings per share before and after dilution, SEK	5.99	1.47	1.73
before and after dilution, SEK before and after dilution and excluding items affecting comparability, SEK	7.09	1.47	1.73
before and after dilution and excluding items affecting comparability, SEK	7.03	1.17	1.75
STATEMENT OF COMPREHENSIVE INCOME	Year	Q:	L
SEK M	2016	2016	2017
Net income for the period	6,653	1,638	1,918
Other comprehensive income:			
Items that will not be reclassified to profit or loss	-102	-149	23
Actuarial gain/loss on post-employment benefit obligations, net after tax  Total	-102	-149	23
	102	143	23
Items that may be reclassified subsequently to profit or loss	404		
Share of other comprehensive income of associates	126 -5	33 5	39
Cashflow hedges, net investment hedges and other hedges	-5 1.955	-507	-10 -165
Exchange rate differences	2,077	-307 <b>-469</b>	-105 - <b>136</b>
Total	•	-409	
Total comprehensive income for the period	8,627	1,020	1,806
Total comprehensive income for the period attributable to:	_		
Parent company's shareholders	8,627	1,020	1,806
Non-controlling interest	1	0	0

# Financial information – Group

CONSOLIDATED BALANCE SHEET	31 Dec	31 N	1ar
SEK M	2016	2016	2017
ASSETS			
Non-current assets			
Intangible assets	57,096	52,054	57,001
Property, plant and equipment	8,066	7,657	8,031
Investments in associates	2,109	1,970	2,176
Other financial assets	86	80	88
Deferred tax assets	1,899	1,535	1,763
Total non-current assets	69,257	63,297	69,060
Current assets			
Inventories	9,565	8,731	10,009
Trade receivables	12,648	11,725	12,800
Other current receivables and investments	3,062	3,253	3,536
Cash and cash equivalents	750	578	697
Asset of disposal group classified as held for sale	-	218	-
Total current assets	26,025	24,504	27,043
TOTAL ASSETS	95,282	87,801	96,103
EQUITY AND LIABILITIES			
Equity			
Equity attributable to Parent company's shareholders	47,220	42,551	48,989
Non-controlling interest	5	4	4
Total equity	47,224	42,554	48,994
Non-current liabilities			
Long-term loans	16,901	15,668	16,232
Deferred tax liabilities	2,344	2,036	2,261
Other non-current liabilities and provisions	6,701	6,001	6,357
Total non-current liabilities	25,945	23,705	24,850
Total non-current numinities	25/5-15	23,703	2-1,050
Current liabilities			
Short-term loans	3,929	6,760	4,780
Trade payables	7,443	5,828	6,695
Other current liabilities and provisions	10,741	8,847	10,783
Liabilities of disposal group classified as held for sale	-	107	-
Total current liabilities	22,112	21,542	22,259
TOTAL EQUITY AND LIABILITIES	95,282	87,801	96,103

CHANGES IN CONSOLIDATED EQUITY	Equity att	ributable to:	
•	Parent	Non-	
	company's	controlling	Total
SEK M	shareholders	interest	equity
Opening balance 1 January 2016	41,575	4	41,579
Net income for the period	1,638	0	1,638
Other comprehensive income	-618	0	-618
Total comprehensive income	1,020	0	1,020
Stock purchase plans	-44	-	-44
Total transactions with parent company's shareholders	-44	-	-44
Closing balance 31 March 2016	42,551	4	42,554
Opening balance 1 January 2017	47,220	5	47,224
Net income for the period	1,919	0	1,918
Other comprehensive income	-113	0	-113
Total comprehensive income	1,806	0	1,806
Stock purchase plans	-36	-	-36
Total transactions with parent company's shareholders	-36	-	-36
Closing balance 31 March 2017	48,989	4	48,994

# Financial information – Group

CONSOLIDATED CASH FLOW STATEMENT	Year	Q1		
SEK M	2016	2016	2017	
OPERATING ACTIVITIES				
Operating income	9,657	2,411	2,787	
Depreciation and amortization	1,580	376	421	
Reversal of restructuring costs	1,597	-	-	
Restructuring payments	-442	-95	-84	
Other non-cash items	-354	-17	-36	
Cash flow before interest and tax	12,037	2,674	3,089	
Interest paid and received	-597	-94	-93	
Tax paid on income	-2,928	-1,298	-629	
Cash flow before changes in working capital	8,512	1,282	2,366	
Changes in working capital	62	-1,836	-1,882	
Cash flow from operating activities	8,575	-554	483	
INVESTING ACTIVITIES				
Net investments in intangible assets and property, plant and equipment	-1,478	-342	-373	
Investments in subsidiaries	-2,640	-977	-445	
Investments in associates	-1	-1	0	
Disposals of subsidiaries	55	-	1	
Other investments and disposals	0	-	0	
Cash flow from investing activities	-4,063	-1,320	-817	
FINANCING ACTIVITIES				
Dividends	-2,944	-	-	
Acquisition of non-controlling interest	-40	-	-	
Net cash effect of changes in borrowings	-1,287	1,958	282	
Cash flow from financing activities	-4,271	1,958	282	
CASH FLOW FOR THE PERIOD	240	85	-51	
CASH AND CASH EQUIVALENTS				
Cash and cash equivalents at beginning of period	501	501	750	
Cash flow for the period	240	85	-51	
Effect of exchange rate differences	9	-8	-1	
Cash and cash equivalents at end of period	750	578	697	

KEY RATIOS		Q	1	
	2016	2016	2017	
Return on capital employed, %	14.1	14.5	15.1	
Return on capital employed excluding items affecting comparability, %	16.5	14.5	15.1	
Return on shareholders' equity, %	15.0	15.6	16.0	
Equity ratio, %	49.6	48.5	51.0	
Interest coverage ratio, times	14.1	13.5	16.8	
Total number of shares, thousands	1,112,576	1,112,576	1,112,576	
Number of shares outstanding, thousands	1,110,776	1,110,776	1,110,776	
Weighted average number of outstanding shares before and after dilution, thousands	1,110,776	1,110,776	1,110,776	
Average number of employees	46,928	46,796	46,769	

# Financial information – Parent company

INCOME STATEMENT		Q1	
SEK M	2016	2016	2017
Operating income	1,687	-116	-91
Income before appropriations and tax	2,952	-70	-64
Net income for the period	3,619	-35	133

BALANCE SHEET		31 N	4ar
SEK M	2016	2016	2017
Non-current assets	35,670	35,789	35,780
Current assets	10,548	9,288	10,732
Total assets	46,218	45,077	46,512
Equity	21,190	20,474	21,287
Non-current liabilities	8,894	8,266	8,384
Current liabilities	16,134	16,337	16,841
Total equity and liabilities	46,218	45,077	46,512

# Quarterly information – Group

THE GROUP IN SUMMARY SEK M	Q1 2016	Q2 2016	Q3 2016	Q4 2016	Year 2016	Q1 2017	Last 12 months
Sales	15,891	17,894	18,025	19,484	71,293	18,142	73,544
Organic growth	3%	4%	2%	1%	2%	6%	
Gross income excluding items affecting comparability	6,295	7,031	7,139	7,660	28,125	7,190	29,021
Gross margin excluding items affecting comparability	39.6%	39.3%	39.6%	39.3%	39.5%	39.6%	39.5%
Operating income before depr. & amort. (EBITDA)							
excluding items affecting comparability	2,787	3,305	3,425	3,316	12,833	3,208	13,255
Operating margin (EBITDA) Depreciation and amortization	17.5% -376	18.5% -395	19.0% -406	17.0% -403	18.0% -1,580	17.7% -421	18.0% -1,625
Operating income (EBIT) excluding	370	333	100	103	1,500	121	1,023
items affecting comparability	2,411	2,910	3,020	2,913	11,254	2,787	11,630
Operating margin (EBIT)	15.2%	16.3%	16.8%	15.0%	15.8%	15.4%	15.8%
Items affecting comparability <sup>1)</sup> Operating income (EBIT)	2,411	2,910	3,020	-1,597 <b>1,316</b>	-1,597 <b>9,657</b>	2,787	-1 597 <b>10,033</b>
Operating margin (EBIT)	15.2%	16.3%	16.8%	6.8%	13.5%	15.4%	13.6%
Net financial items	-201	-181	-175	-146	-705	-195	-698
Income before tax (EBT)	2,209	2,729	2,844	1,170	8,952	2,593	9,335
Profit margin (EBT) Tax on income	13.9% -574	15.2% -709	15.8% -739	6.0% -304	12.6% -2,328	14.3%	12.7%
Profit from discontinued operations	3	-709 7	-739 17	-304 1	-2,326 28	-674 -	-2,427 25
Net income for the period	1,638	2,026	2,122	867	6,653	1,918	6,934
•	•				•		
Net income attributable to:	4 620	2 226	2 4 2 2	066		4 040	
Parent company's shareholders Non-controlling interest	1,638 0	2,026 0	2,122 0	866 1	6,651 1	1,919 0	6,932 1
conditing interest	0	<u> </u>	<u> </u>				
OPERATING CASH FLOW	Q1	Q2	Q3	Q4	Year	Q1	Last 12
SEK M	2016	2016	2016	2016	2016	2017	months
Operating income (EBIT)	2,411	2,910	3,020	1,316	9,657	2,787	10,033
Restructuring costs Depreciation and amortization	376	- 395	406	1,597 403	1,597 1,580	421	1,597 1,625
Net capital expenditure	-342	-394	-331	-411	-1,478	-373	-1,509
Change in working capital	-1,836	-139	98	1,939	62	-1,882	16
Interest paid and received	-94	-228	-96	-179	-597	-93	-596
Non-cash items	-17	-26	-266	-45	-354	-36	-373
Operating Cash flow <sup>2)</sup> Operating Cash flow/Income before tax excluding	498	2,519	2,830	4,620	10,467	824	10,793
items affecting comparability <sup>1)</sup>	0.23	0.92	0.99	1.67	0.99	0.32	1.16
,							
CHANCE IN NET BERT	01	02	02	04	V	01	
CHANGE IN NET DEBT SEK M	Q1 2016	Q2 2016	Q3 2016	Q4 2016	Year 2016	Q1 2017	
Net debt at beginning of period	22,269	24,681	27,122	25,571	22,269	23,127	
Operating cash flow	-498	-2,519	-2,830	-4,620	-10,467	-824	
Restructuring payments	95	50	61	235	442	84	
Tax paid	1,298	478 556	523 145	629 991	2,928	629	
Acquistions and disposals Dividend	1,345	2,944	145	991	3,037 2,944	461	
Actuarial gain/loss on post-employment benefit obligation	221	186	105	-374	138	-34	
Net debt of disposal group classified as held for sale	0	0	0	-	-	-	
Exchange rate differences and other	-49	746	444	695	1,836	-104	
Net debt at end of period Net debt/Equity ratio	<b>24,681</b> 0.58	<b>27,122</b> 0.64	<b>25,571</b> 0.57	<b>23,127</b> 0.49	<b>23,127</b> 0.49	<b>23,339</b> 0.48	
· · ·							
NET DEBT	Q1	Q2	QЗ	Q4		Q1	
SEK M	2016	2016	2016	2016		2017	
Non-current interest-bearing receivables	-34	-36	-41	-41		-41	
Current interest-bearing investments including derivatives	-270	-222	-168	-169		-113	
Cash and cash equivalents	-578	-564	-604 3 406	-750		-697	
Pension provisions Other non-current interest-bearing liabilities	3,002 15,668	3,258 15,805	3,406 16,205	3,121 16,901		3,058 16,232	
Current interest-bearing liabilities including derivatives	6,893	8,881	6,773	4,065		4,901	
Total	24,681	27,122	25,571	23,127		23,339	
CAPITAL EMPLOYED AND FINANCING	Q1	Q2	Q3	Q4		Q1	
SEK M	2016	2016	2016	2016		2017	
Capital employed	67,124	69,449	70,555	70,351		72,333	
- of which goodwill - of which other intangible assets and	43,098	44,387	45,077	47,544		47,438	
property, plant and equipment	16,613	17,036	17,264	17,618		17,595	
- of which investments in associates	1,970	2,037	2,095	2,109		2,176	
Assets and liabilities of disposal group classified							
as held for sale	111	126	25 55 :			-	
Net debt Non-controlling interest	24,681	27,122	25,571 4	23,127		23,339	
Non-controlling interest Shareholders' equity	4 42,551	3 42,449	4 44,981	5 47,220		48,989	
· ·	,	, -	,				
DATA PER SHARE	Q1	Q2	Q3	Q4	Year	Q1	
SEK	2016	2016	2016	2016	2016	2017	
Earnings per share before and after dilution	1.47	1.82	1.91	0.78	5.99	1.73	
Earnings per share before and after dilution and excluding items affecting comparability <sup>1)</sup>	1.47	1.82	1.91	1.88	7.09	1 72	
excluding items affecting comparability  Shareholders' equity per share after dilution	38.31	38.22	40.50	42.51	7.09 42.51	1.73 44.10	
equity per order direct dilution	50.51	55.22	.5.50	.2.51	.2.51	. 1.10	

# Reporting by division

Q1 and 31 Mar							Glo		Entr	ance				
	EM	EA	Ame	ricas	Asia F	Pacific	Techno	logies	Syst	ems	Oth	er	То	tal
SEK M	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017
Sales, external	3,938	4,325	3,944	4,546	1,614	1,750	2,132	2,463	4,263	5,057	0	0	15,891	18,142
Sales, internal	66	80	25	20	143	167	15	18	28	29	-278	-314	-	-
Sales	4,004	4,404	3,969	4,566	1,758	1,917	2,147	2,481	4,291	5,087	-278	-314	15,891	18,142
Organic growth	3%	5%	6%	7%	-5%	3%	1%	9%	3%	7%	-	-	3%	6%
Share of earnings in associates	-	-	-	-	4	6	-	_	28	23	-	-	33	28
Operating income (EBIT)	634	718	824	961	174	151	363	422	529	638	-112	-103	2,411	2,787
Operating margin (EBIT)	15.8%	16.3%	20.8%	21.0%	9.9%	7.9%	16.9%	17.0%	12.3%	12.5%			15.2%	15.4%
Capital employed	13,122	13,507	14,304	16,165	12,145	12,106	9,964	11,502	17,204	18,473	385	580	67,124	72,333
- of which goodwill	7,756	8,361	9,830	10,862	7,580	7,929	7,282	8,557	10,649	11,728	-	-	43,098	47,438
- of which other intangible assets and														
property, plant and equipment	3,137	3,256	3,137	3,479	3,849	3,917	2,230	2,563	4,153	4,254	108	125	16,613	17,595
- of which investments in associates	8	9	-	-	477	545	-	-	1,485	1,623	-	-	1,970	2,176
Return on capital employed	18.6%	20.0%	23.0%	24.2%	5.7%	5.0%	14.7%	14.6%	12.3%	13.3%	-	-	14.5%	15.1%
Operating income (EBIT)	634	718	824	961	174	151	363	422	529	638	-112	-103	2,411	2,787
Depreciation and amortization	99	107	77	86	68	76	67	78	64	69	2	4	376	421
Net capital expenditure	-92	-71	-93	-96	-68	-85	-40	-70	-47	-45	-2	-6	-342	-373
Change in working capital	-453	-368	-538	-754	-394	-296	-280	-374	-142	-2	-29	-89	-1,836	-1,882
Cash flow <sup>2)</sup>	188	387	271	197	-221	-154	110	57	403	660	-142	-194	609	953
Non-cash items											-17	-36	-17	-36
Interest paid and received											-94	-93	-94	-93
Operating cash flow <sup>2)</sup>													498	824
Average number of employees	10,840	10,913	8,960	8,898	12,856	11,508	3,800	4,083	10,103	11,101	237	266	46,796	46,769

Year and 31 Dec														
	E	MEA	An	nericas	Asia I	Pacific	Glo Techno	bal ologies		ance :ems	Otl	ner	To	tal
SEK M	2015	2016	2015	2016	2015	2016	2015	2016	2015	2016	2015	2016	2015	2016
Sales, external	16,220	16,535	15,588	16,963	9,401	8,491	9,031	9,619	17,858	19,685	0	0	68,099	71,293
Sales, internal	304	302	76	81	770	698	69	78	98	104	-1,317	-1,262	-	-
Sales	16,524	16,837	15,665	17,044	10,171	9,189	9,100	9,697	17,957	19,789	-1,317	-1,262	68,099	71,293
Organic growth	4%	3%	7%	5%	-3%	-9%	7%	3%	5%	4%	-	-	4%	2%
Share of earnings in associates	-	-	-	-	16	23	-	-	118	104	-	-	134	127
Operating income (EBIT) excl.														
items affecting comparability Operating margin (EBIT) excl.	2,620	2,722	3,363	3,640	1,436	787	1,647	1,752	2,436	2,753	-422	-401	11,079	11,254
items affecting comparability	15.9%	16.2%	21.5%	21.4%	14.1%	8.6%	18.1%	18.1%	13.6%	13.9%	-	-	16.3%	15.8%
Capital employed	12,916	13,275	13,908	15,749	11,689	11,803	9,815	11,331	16,030	18,291	-509	-98	63,848	70,351
<ul><li> of which goodwill</li><li> of which other intangible assets and</li></ul>	7,857	8,348	9,903	11,012	7,690	7,920	7,437	8,784	9,891	11,480	-	-	42,777	47,544
property, plant and equipment	3.210	3,296	3.184	3.516	3,908	3.900	2,300	2,499	3.939	4.282	107	125	16 649	17.618
- of which investments in associates	8	9	0,101	5,510	452	496	2,300	2,133	1,450	1,605	-	123	1,910	,
Return on capital employed excl.	·		ŭ		.52	.50			1,.50	1,000			1/510	2,203
items affecting comparability	20.4%	19.9%	24.1%	25.0%	12.6%	6.6%	18.8%	16.6%	14.9%	15.7%	-	-	17.8%	16.5%
Operating income (EBIT)	2,620	1,942	3,363	3,606	1,436	529	1,647	1,603	2,436	2,546	-422	-569	11,079	9,657
Depreciation and amortization	398	402	300	330	268	283	232	296	231	257	4	11	1,433	1,580
Net capital expenditure	-349	-472	-326	-372	-238	-211	-212	-238	-94	-157	-24	-28	-1,241	-1,478
Change in working capital	-47	-75	-120	-152	-231	705	-110	-86	63	-141	-57	-188	-502	62
Cash flow <sup>2)</sup>	2,622	2,577	3,217	3,447	1,235	1,564	1,557	1,724	2,637	2,713	-499	-607	10,770	11,418
Non-cash items											-269	-354	-269	-354
Interest paid and received											-548	-597	-548	-597
Operating cash flow <sup>2)</sup>													9,952	10,467
Average number of employees	10,886	10,835	7,957	8,961	13,651	12,481	3,583	3,907	9,686	10,505	231	240	45,994	46,928

 $<sup>^{1)}</sup>$  Items affecting comparability consist of restructuring costs.  $^{2)}$  Excluding restructuring payments.

# Financial information - Notes

### NOTE 1 SALES BY CONTINENT

	<u>Year</u>	Q	1
SEK M	2016	2016	2017
Europe	26,869	6,256	7,041
North America	28,427	6,338	7,429
Central- and South America	2,012	441	547
Africa	923	191	229
Asia	10,573	2,118	2,255
Pacific	2,490	547	641
Total	71,293	15,891	18,142

### NOTE 2 BUSINESS COMBINATIONS

	Year	Q:	/ <b>1</b>	
SEK M	2016	2016	2017	
Purchase prices				
Cash paid for acquisitions during the year	2,388	844	305	
Holdbacks and deferred considerations for acquisitions during the year	568	123	103	
Adjustment of purchase prices for acquisitions in prior years	-91	-91	-	
Total	2,866	877	408	
Acquired assets and liabilities at fair value				
Intangible assets	69	1	121	
Property, plant and equipment	355	240	10	
Financial assets	83	57	2	
Inventories	251	59	35	
Current receivables and investments	291	58	102	
Cash and cash equivalents	263	112	25	
Non-current liabilities	-233	-239	-13	
Current liabilities	-665	-248	-75	
Total	415	39	208	
Goodwill	2,451	838	201	
Change in cash and cash equivalents due to acquisitions				
Cash paid for acquisitions during the year	2,388	844	305	
Cash and cash equivalents in acquired subsidiaries	-263	-112	-25	
Paid holdbacks and deferred considerations for acquisitions in previous years	515	246	166	
Total	2,640	977	445	

Fair value adjustments of acquired net assets from acquisitions made in previous periods are included in the above table.

#### NOTE 3 FAIR VALUE AND CARRYING AMOUNT ON FINANCIAL ASSETS AND LIABILITIES

31 March 2017			Financial instruments at fair value		
CEKN	Carrying	Fair			
SEK M	amount	value	Level 1	Level 2	Level 3
Financial assets					
Financial assets at fair value through profit and loss	31	31		31	
Available-for-sale financial assets	11	11			
Loans and other receivables	13,576	13,576			
Derivative instruments - hedge accounting	80	80		80	
Financial liabilities					
Financial liabilities at fair value through profit and loss	2,226	2,226		102	2,125
Financial liabilities at amortized cost	27,708	27,784			
Derivative instruments hadge assounting	10	10		10	

31 December 2016		Fair	Financial instruments at fair value		
	Carrying				
SEK M	amount	value	Level 1	Level 2	Level 3
Financial assets					
Financial assets at fair value through profit and loss	78	78		78	
Available-for-sale financial assets	11	11			
Loans and other receivables	13,476	13,476			
Derivative instruments - hedge accounting	88	88		88	
Financial liabilities					
Financial liabilities at fair value through profit and loss	2,366	2,366		116	2,250
Financial liabilities at amortized cost	28,272	28,381			
Derivative instruments - hedge accounting	21	21		21	

# Definitions of financial performance measures

### Organic growth

Change in sales for comparable units after adjustments for acquisitions and exchange rate effects.

#### Operating margin (EBITDA)

Operating income before depreciation and amortization as a percentage of sales.

### Operating margin (EBIT)

Operating income as a percentage of sales.

### Profit margin (EBT)

Income before tax as a percentage of sales.

#### Operating cash flow

See the table on operating cash flow for detailed information. For relationship between operating cash flow and cash flow from operating activities see the company's last Annual Report.

### Net capital expenditure

Investments in tangible and intangible assets less disposals of tangible and intangible assets.

#### Depreciation

Depreciation and amortization of intangible and tangible assets.

#### Net debt

Interest-bearing liabilities less interest-bearing assets.

### Capital employed

Total assets less interest-bearing assets and non-interestbearing liabilities including deferred tax liability.

#### **Equity ratio**

Shareholders' equity as a percentage of total assets.

#### Interest coverage ratio

Income before tax plus net interest divided by net interest.

### Return on shareholders' equity

Net income attributable to parent company's shareholders as a percentage of average parent company's shareholders equity.

### Return on capital employed

Income before tax plus net interest as a percentage of average capital employed.