

EMERGING

Revenue +14.0% to £142.4m

Operating profit +24.3% to £21.7m

3 acquisitions in 2015 to build density

Asia revenue +11.4% (8.6% organic)

LatAm revenue +33.2% (14.4% organic)

Revenue -0.3% to £62.8m

Operating profit -0.7% to £10.5m

Relatively small quadrant

Continuing to reduce the number of businesses with closures of Austrian and NI flat linen.

MANAGE FOR VALUE

GROWTH

Revenue +12.0% to £943.2m

Operating profit +15.7% to £170.7m

20 acquisitions in 2015 incl. Steritech in Q4

NA revenue +16.8% (2.7% organic)

UK revenue +15.9% (4.8% organic)

Revenue -1.2% to £665.5m

Operating profit -8.3% to £117.1m

Customer retention +1.7% in line with P&E strategy (France +1.4%)

France remains challenging

PROTECT AND ENHANCE