

January 2026 Tern Investor Presentation

Discovery, Automation, Compliance

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About Device Authority

Device Authority's KeyScaler platform automates the full identity lifecycle of unmanaged IoT/OT devices from discovery and machine identity management, to AI-based risk assessment and compliance readiness.

Background



Device Authority is a UK Limited Company

- Team 25 Employees
- Raised \$7m 2023 led by 1011 Ventures
- Launched KeyScaler 2018, 11 Patents
- KSaaS launched October 2022

Team



Locations:

- Reading, UK
- Boston, US
- Bangalore, India

Details



- Rich Ecosystem of Strategic Partners
- Recognized by independent analysts as a leader in IoT device security and data encryption
- Proven success with top global companies in Automotive, Medical, & Industrial IoT sectors



Investors



tern



ALSOP LOUIE
PARTNERS



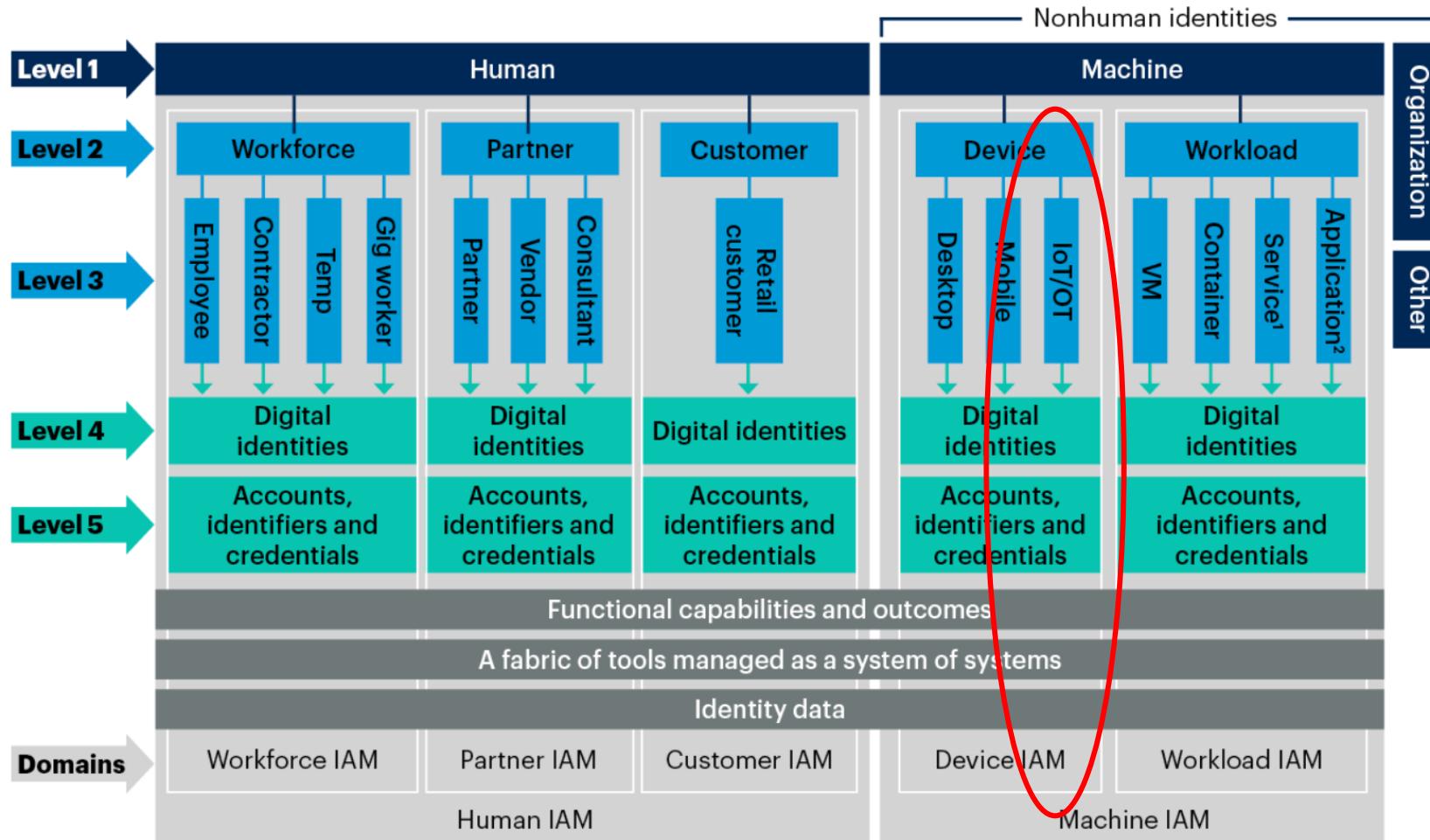
CYBERARK®



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The IAM Taxonomy

█ Taxonomic Kingdoms
 █ **Users:** Entities with unique identities and attributes
 █ **Digital identities:** Digital representation within IAM and target systems
 █ IAM Domains
 █ Functional requirements, tools and identity data



¹ = web, REST, API, RPC, webhook

² = web, native, script, service, RPA, AI agent

Source: Gartner

Note: IAM = identity and access management; IoT = Internet of Things; OT = operational technology; VM = virtual machine; RPC = remote procedure call; RPA = robotic process automation

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Device Authority KeyScaler at a Glance

30+ Million

SaaS Device
Transactions

60+ Million

Keys Provisioned

30+

Integrations

59

Connected
Countries

<10 seconds

To Securely
Register & Get Cert

\$1.5M

2025 ARR

138%

Net Retention Rate
('23-'25 average)

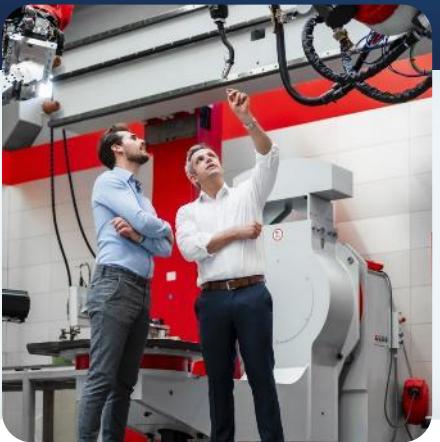
278%

Customer ROI
Case Study

Slide Data is unaudited.

A Strategic Shift in Medical, Automotive and Industrial Manufacturing: Identities are the New Perimeter.

Compliance Risk



60% of companies report compliance issues tied to machine identities (e.g., certificates, keys) and 59% say auditing machine identities is harder than auditing human identities.

Cyber-attack Exposure



50% of organisations reported a security incident or breach linked to compromised machine identities in the past year, & 43% suffered unauthorized access to sensitive systems/data via machine-identity compromises. The average cost of a healthcare data breach is \$10.9m

AI & Machine Identity Growth



81% of security leaders believe securing machine identities is vital to protecting the future of AI & 72% have experienced a certificate-related outage, underscoring the link between machine identities and AI /automation risk.

Need For Automation



66% of surveyed security professionals say machine-identity management requires more manual processes than managing human identities — pointing to a costly automation gap.

Today's security leaders have to manage a full spectrum of identities to meet Zero Trust standards:



Target Resources

Workforce



Endpoints, Data, Biz Apps

IT



Data, Apps, Workloads, CI/CD Tools

Developers



Data, Apps, Workloads, Code Repos, Cloud Services

Machines



Devices, Data, Apps, Workloads, Code

Access to Data

Access and ability to change data and infrastructure

Access and ability to change data, infrastructure, and code

Risk of Access Level

Complexity of Access

Low

High

Which Translate into 3 Broad Management Strategies:

Human Identities
augmented by Multi-Factor Auth



Machine Identities
using keys and certificates



IoT/OT Device Identities
requiring Zero-Touch Automation



Complexity of Access
X Volume of Identities

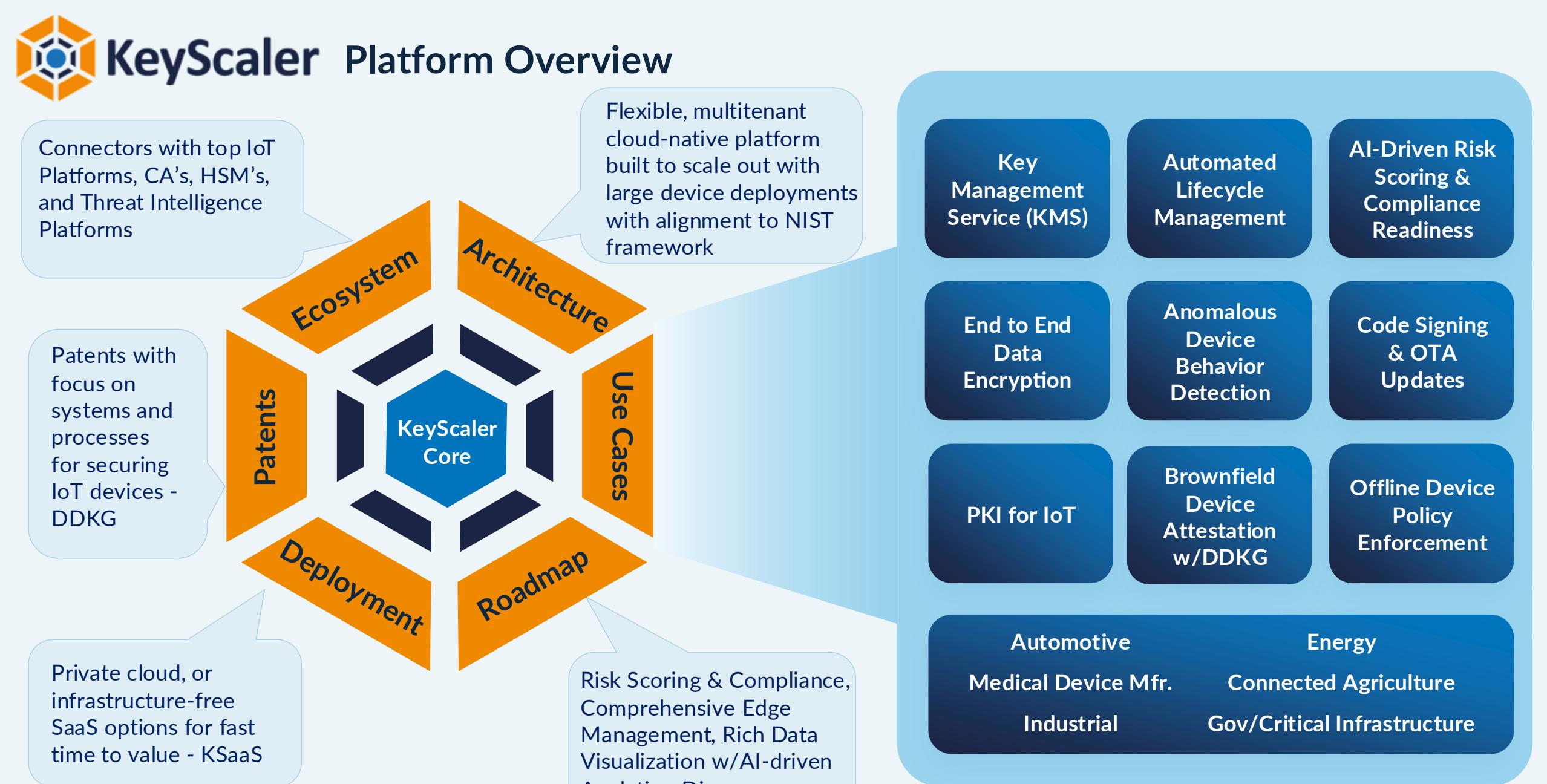


Potential for
Human Error

Device Authority Value Proposition to Customers

The purpose-built solution for addressing the full identity lifecycle of OT/IoT Devices from discovery to compliance

| Market Drivers | Device Authority Solution | Customer Value |
|--|--|---|
| <ol style="list-style-type: none">Expanding Attack Surface: Growth of IoT/OT fleets, legacy brownfield devices, and supply chain complexity increase cyber risk.Operational Burden: Manual key and certificate management at scale is costly, error-prone, and unsustainable.Regulatory Pressure: Compliance mandates like EU CRA, NIS2, AIS-189, and UN R155/156 demand provable device identity and auditability. | <ol style="list-style-type: none">Active Discovery: Continuous detection and visibility of new and legacy devices with automated onboarding, provisioning, and policy enforcement.Automated Lifecycle Management: End-to-end identity provisioning, renewal, and retirement across mixed IoT/OT environments including Edge.Compliance Intelligence: AI-driven risk scoring mapped to regulatory frameworks, with continuous compliance visibility. | <ol style="list-style-type: none">Reduced Risk Exposure: Stronger protection against cyberattacks and compromised devices through automated policy enforcement.Lower Operational Costs: Automation eliminates manual effort and human error, reducing total cost of ownership.Proven Compliance Readiness: Continuous, auditable assurance of regulatory alignment and crypto-agility according to evolving standards. |



5 Ways KeyScaler Delivers Key Market Value

1.

Device Authority's KeyScaler® platform **transforms OT/IoT device trust data into actionable intelligence**.

2.

KeyScaler **turns manual and costly processes into 100% automation**, enabling organizations to manage millions of identities simultaneously, free up operational resources, and minimize breaches due to human error.

3.

KeyScaler uses **active discovery, automated identity lifecycle management, and AI-driven risk scoring** to assess IoT/OT device vulnerabilities and align with compliance standards like the EU CRA, NIS2, and UN R155/156.

4.

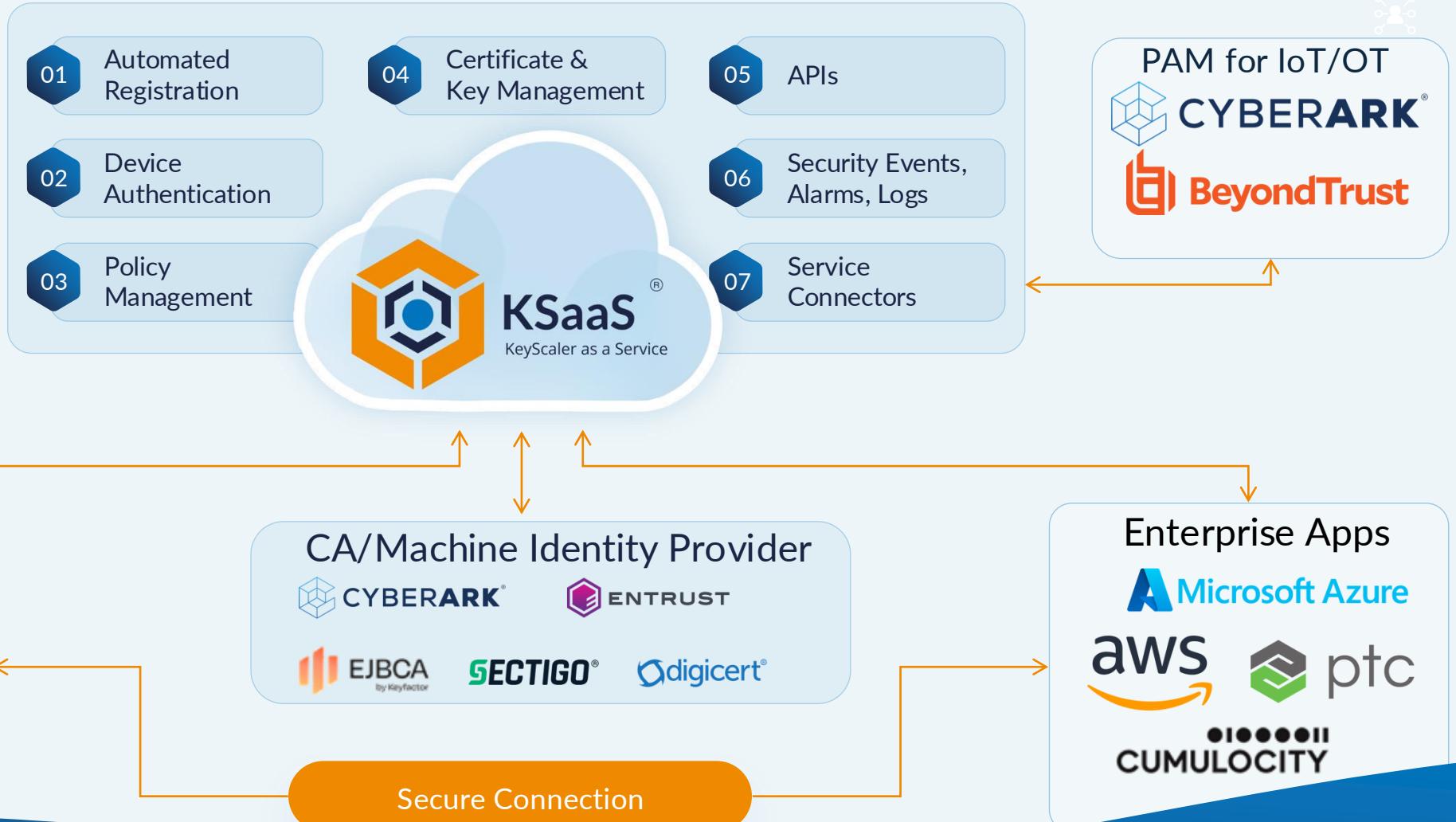
KeyScaler gives each device a provable trusted identity, and gives enterprises the ability to **quantify risk, prioritize remediation, and demonstrate compliance readiness** in real time meeting Zero Trust standards.

5.

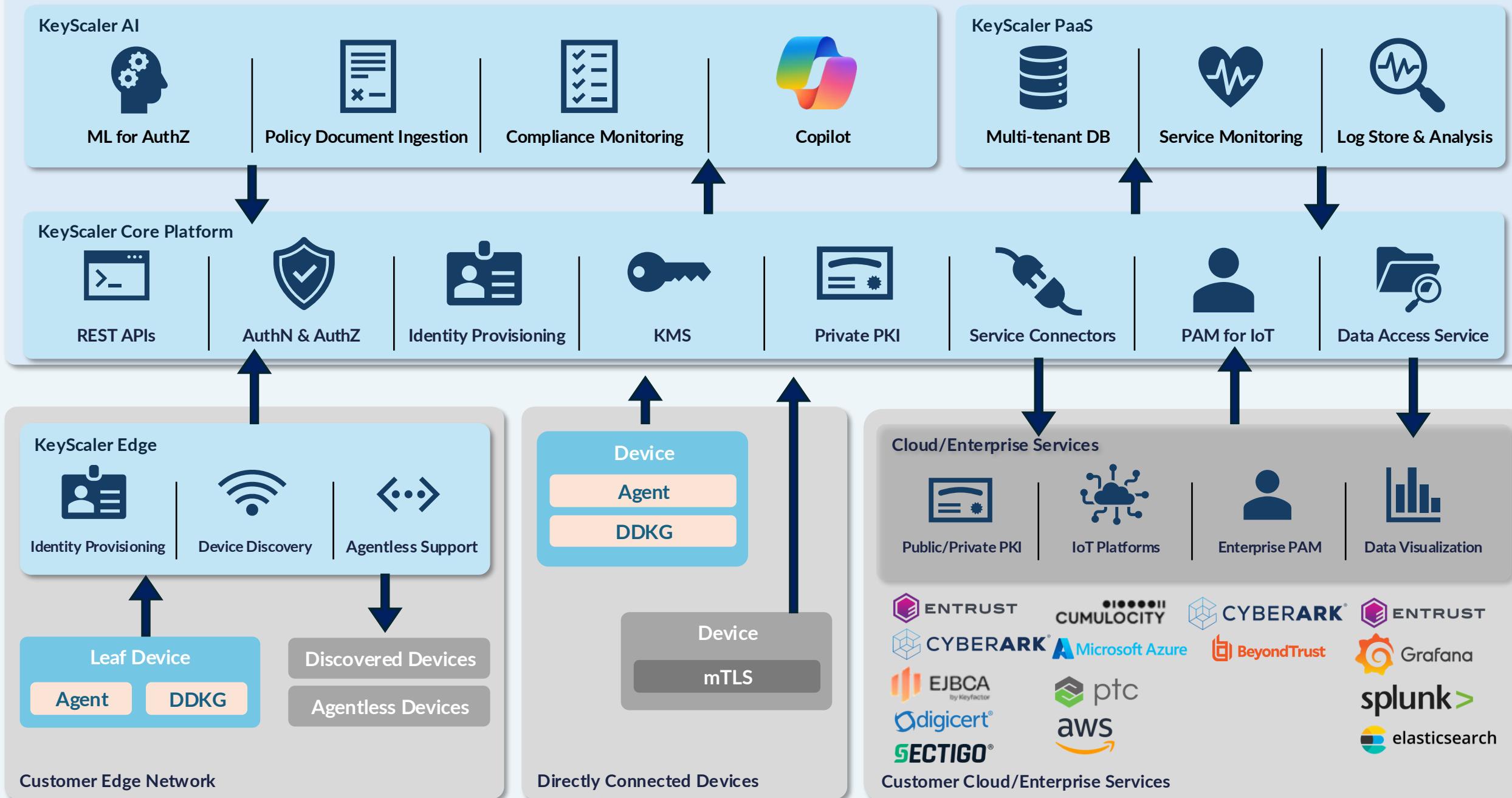
KeyScaler enables **easy integration with major enterprise applications** to enable complete security of large scale, IoT/OT device deployments with accelerated deployment and reduced management burden.

KeyScaler as a Service (KSaaS): Cloud-Native Device Identity Automation and Full Lifecycle Management Across the Ecosystem

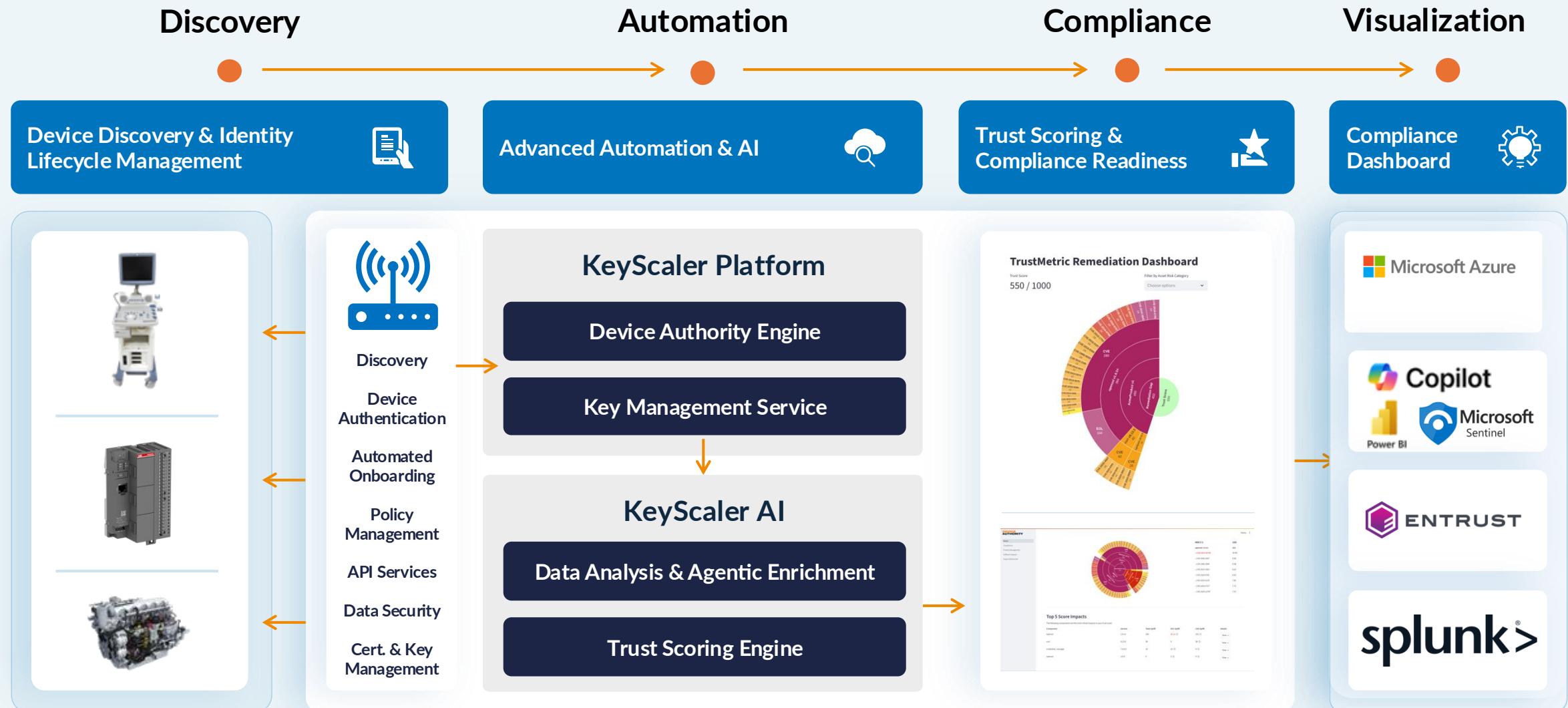
DEVICE AUTHORITY



We are evolving into a Software Platform - KeyScaler Platform Architecture



KeyScaler® Compliance - transforms device trust into actionable intelligence—discovering devices, automating identity lifecycles, and applying AI-driven risk & compliance scoring to meet frameworks like EU CRA, NIS2, and UN R155/156.



Go To Market Strategy - Channels For Scale And Reach

AUTOMOTIVE



MEDICAL



PUBLIC SECTOR



INDUSTRIAL MFR.



Vertical Markets

System Integrators/MSP's

Azure/AWS Marketplace

SI/MSP Partners



IoT Applications



Identity Partners



Microsoft Cosell



Partnerships & Channels

AI Adoption



Compliance

CYBER RESILIENCE ACT



Identity Lifecycle for OT/IoT



Market Drivers



Device Transaction Automation Calculator



What does it show?

The calculator represents the number of customer device transactions automated by KeyScaler (on-premise and KSaaS)



What kinds of transactions does it include?

- ✓ "Device Provisioned"
"Successful device authentication"
- ✓ "Device Registration"
"Device deprovisioned"
- ✓ "Device Removed"
"License notification"
"Device integrity tested"
"Certificate Provisioned"
- ✓ "Certificate Revoked"
"Successful device password rotation"
- ✓ "Invalid Key"
"Authorization id added to device"
- ✓ "Device quarantined"
"Device blacklisted"
"Device state success"



How & When is it updated?

- ✓ The calculator is updated manually to allow us to gather the data from on-premise customers
- ✓ It is now being updated on a monthly basis