

January 2026 Tern Investor Presentation













Discovery, Automation, Compliance

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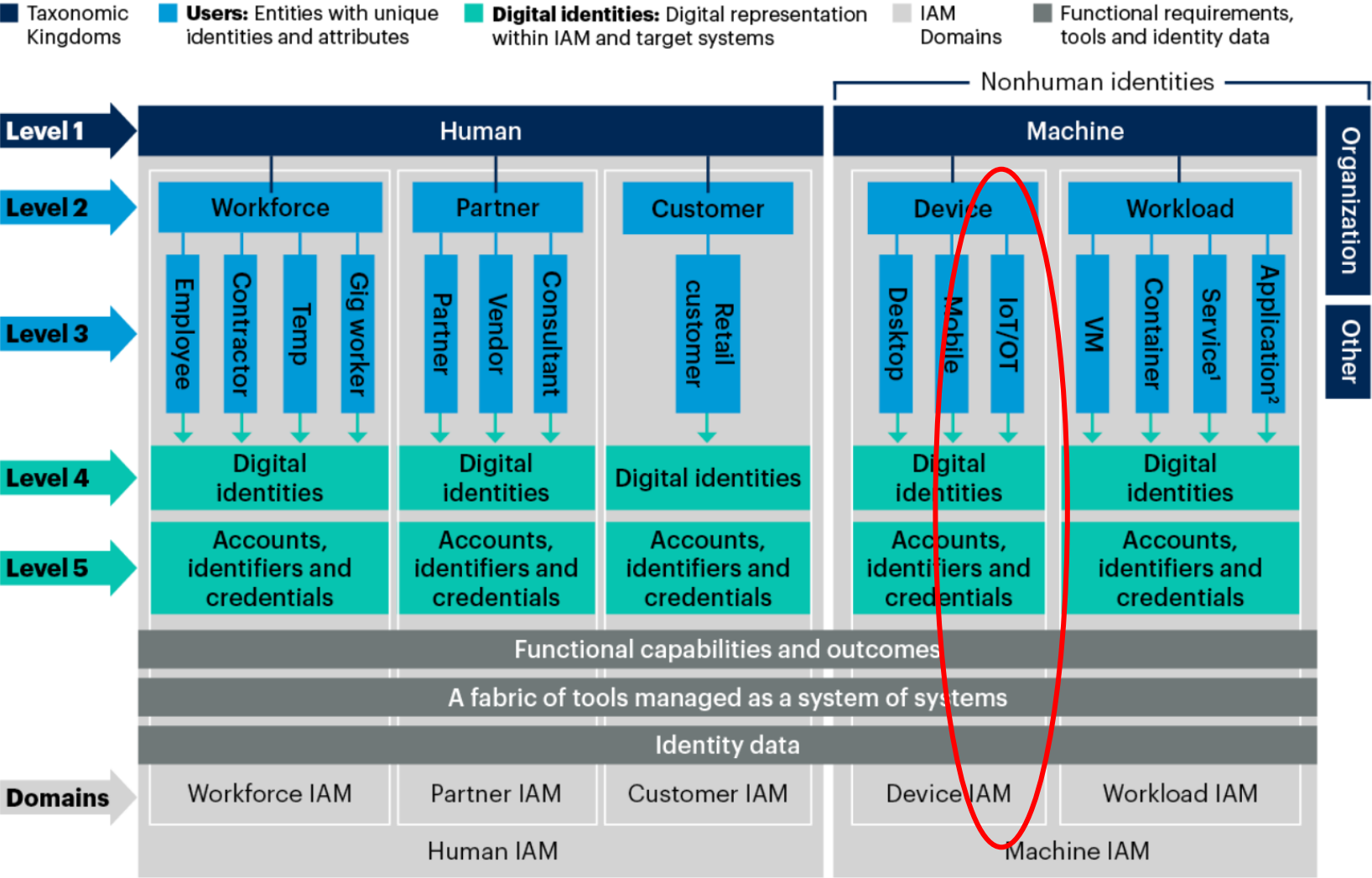


About Device Authority

Device Authority's KeyScaler platform automates the full identity lifecycle of unmanaged IoT/OT devices from discovery and machine identity management, to AI-based risk assessment and compliance readiness.

Background	Team	Details	
			
<p>Device Authority is a UK Limited Company</p> <ul style="list-style-type: none">• Team 25 Employees• Raised \$7m 2023 led by 1011 Ventures• Launched KeyScaler 2018, 11 Patents• KSaaS launched October 2022	<p>Locations:</p> <ul style="list-style-type: none">• Reading, UK• Boston, US• Bangalore, India	<ul style="list-style-type: none">• Rich Ecosystem of Strategic Partners• Recognized by independent analysts as a leader in IoT device security and data encryption• Proven success with top global companies in Automotive, Medical, & Industrial IoT sectors	   
Investors	    		

The IAM Taxonomy



¹ = web, REST, API, RPC, webhook

² = web, native, script, service, RPA, AI agent

Source: Gartner

Note: IAM = identity and access management; IoT = Internet of Things; OT = operational technology; VM = virtual machine; RPC = remote procedure call; RPA = robotic process automation

Device Authority KeyScaler at a Glance

30+ Million

**SaaS Device
Transactions**

60+ Million

Keys Provisioned

30+

Integrations

59

**Connected
Countries**

<10 seconds

**To Securely
Register & Get Cert**

\$1.5M

2025 ARR

138%

**Net Retention Rate
(‘23-’25 average)**

278%

**Customer ROI
Case Study**

Slide Data is unaudited.

A Strategic Shift in Medical, Automotive and Industrial Manufacturing: Identities are the New Perimeter.

Compliance Risk



60% of companies report compliance issues tied to machine identities (e.g., certificates, keys) and 59% say auditing machine identities is harder than auditing human identities.

Cyber-attack Exposure



50% of organisations reported a security incident or breach linked to compromised machine identities in the past year, & 43% suffered unauthorized access to sensitive systems/data via machine-identity compromises. The average cost of a healthcare data breach is \$10.9m

AI & Machine Identity Growth



81% of security leaders believe securing machine identities is vital to protecting the future of AI & 72% have experienced a certificate-related outage, underscoring the link between machine identities and AI /automation risk.

Need For Automation




66% of surveyed security professionals say machine-identity management requires more manual processes than managing human identities — pointing to a costly automation gap.

Today's security leaders have to manage a full spectrum of identities to meet Zero Trust standards:

- 
Contractors
- 
Employees
- 
Application Admins
- 
Traditional IT
- 
3rd Parties
- 
Cloud Ops
- 
DevSecOps
- 
Engineering Teams
- 
Data Scientists
- 
Bots
- 
Workloads
- 
Apps
- 
APIs
- 
IoT/OT


Target Resources

Workforce




Endpoints, Data, Biz Apps

IT




Data, Apps, Workloads, CI/CD Tools

Developers

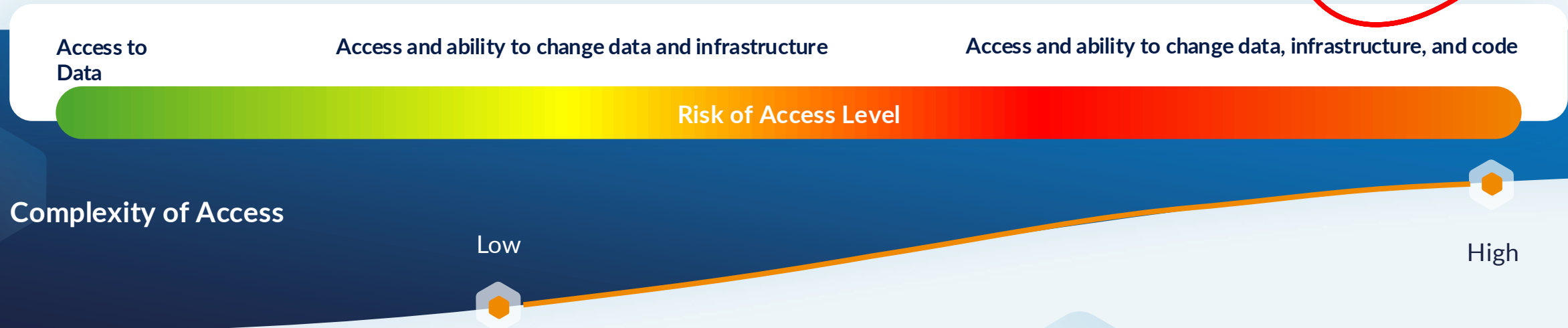


Data, Apps, Workloads, Code Repos, Cloud Services

Machines



Devices, Data, Apps, Workloads, Code



Which Translate into 3 Broad Management Strategies:

Human Identities
augmented by Multi-Factor Auth



Machine Identities
using keys and certificates



IoT/OT Device Identities
requiring Zero-Touch Automation



**Complexity of Access
X Volume of Identities**



**Potential for
Human Error**

Device Authority Value Proposition to Customers

The purpose-built solution for addressing the full identity lifecycle of OT/IoT Devices from discovery to compliance

Market Drivers

- 1. Expanding Attack Surface:** Growth of IoT/OT fleets, legacy brownfield devices, and supply chain complexity increase cyber risk.
- 2. Operational Burden:** Manual key and certificate management at scale is costly, error-prone, and unsustainable.
- 3. Regulatory Pressure:** Compliance mandates like EU CRA, NIS2, AIS-189, and UN R155/156 demand provable device identity and auditability.

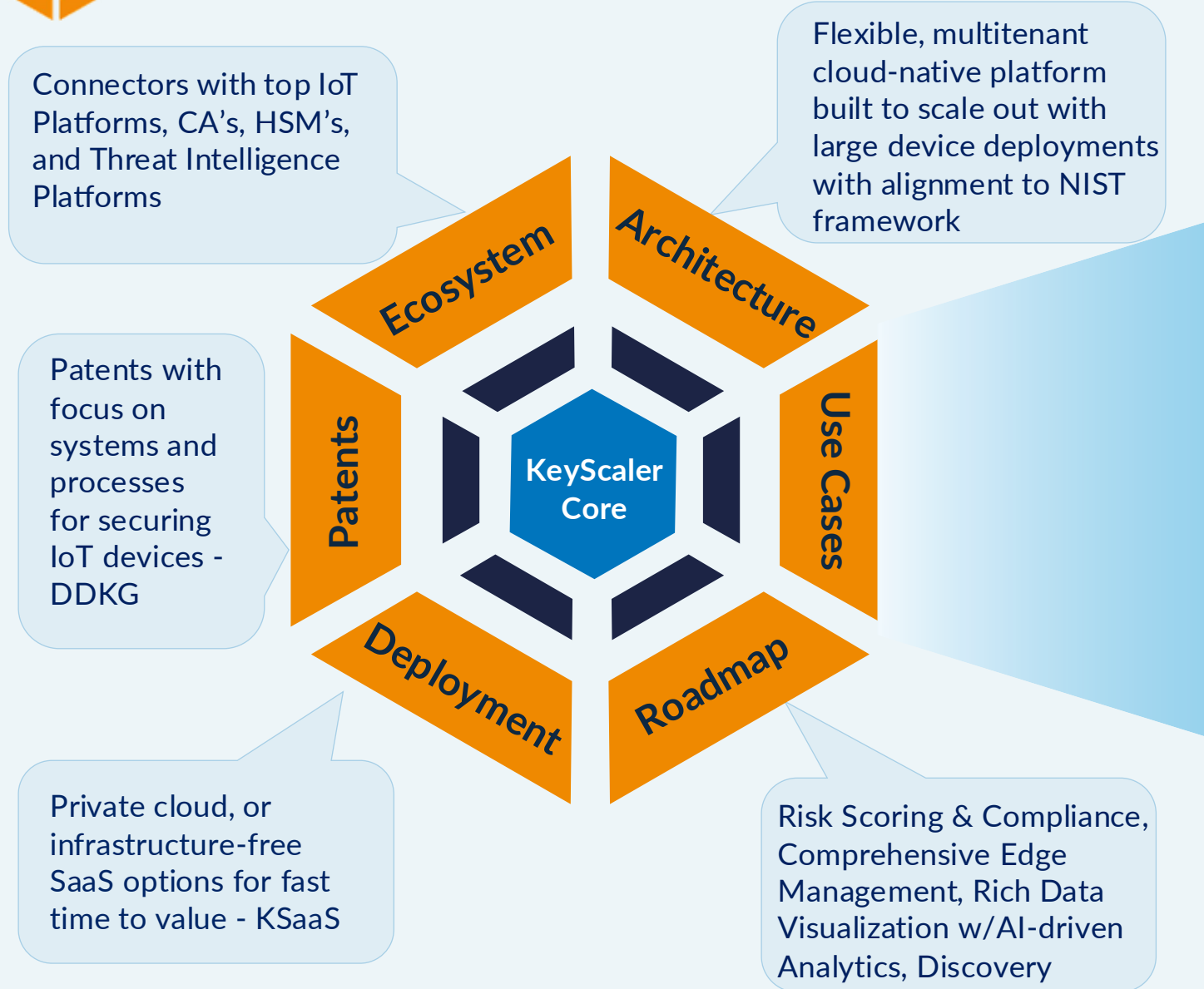
Device Authority Solution

- 1. Active Discovery:** Continuous detection and visibility of new and legacy devices with automated onboarding, provisioning, and policy enforcement.
- 2. Automated Lifecycle Management:** End-to-end identity provisioning, renewal, and retirement across mixed IoT/OT environments including Edge.
- 3. Compliance Intelligence:** AI-driven risk scoring mapped to regulatory frameworks, with continuous compliance visibility.

Customer Value

- 1. Reduced Risk Exposure:** Stronger protection against cyberattacks and compromised devices through automated policy enforcement.
- 2. Lower Operational Costs:** Automation eliminates manual effort and human error, reducing total cost of ownership.
- 3. Proven Compliance Readiness:** Continuous, auditable assurance of regulatory alignment and crypto-agility according to evolving standards.

KeyScaler Platform Overview



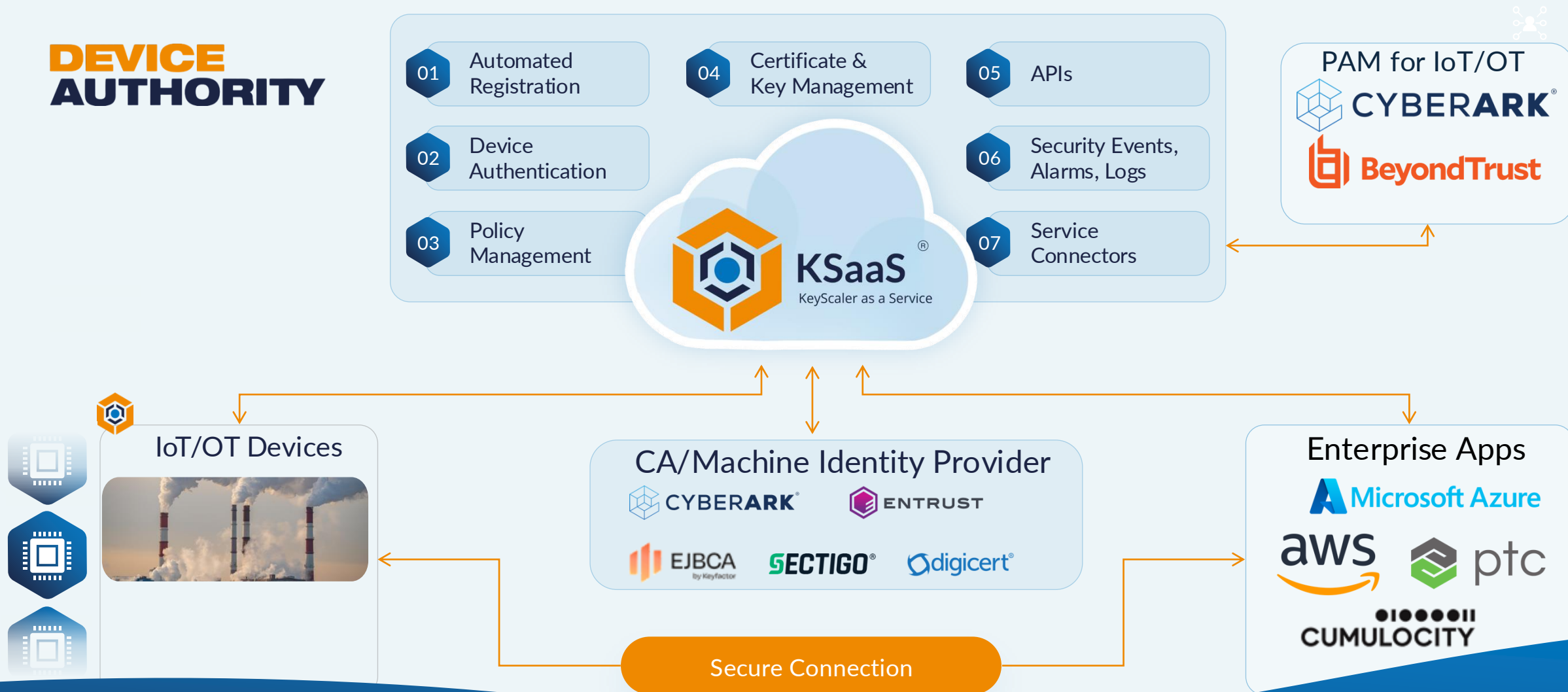
Key Management Service (KMS)	Automated Lifecycle Management	AI-Driven Risk Scoring & Compliance Readiness
End to End Data Encryption	Anomalous Device Behavior Detection	Code Signing & OTA Updates
PKI for IoT	Brownfield Device Attestation w/DDKG	Offline Device Policy Enforcement
Automotive Medical Device Mfr. Industrial		Energy Connected Agriculture Gov/Critical Infrastructure

5 Ways KeyScaler Delivers Key Market Value

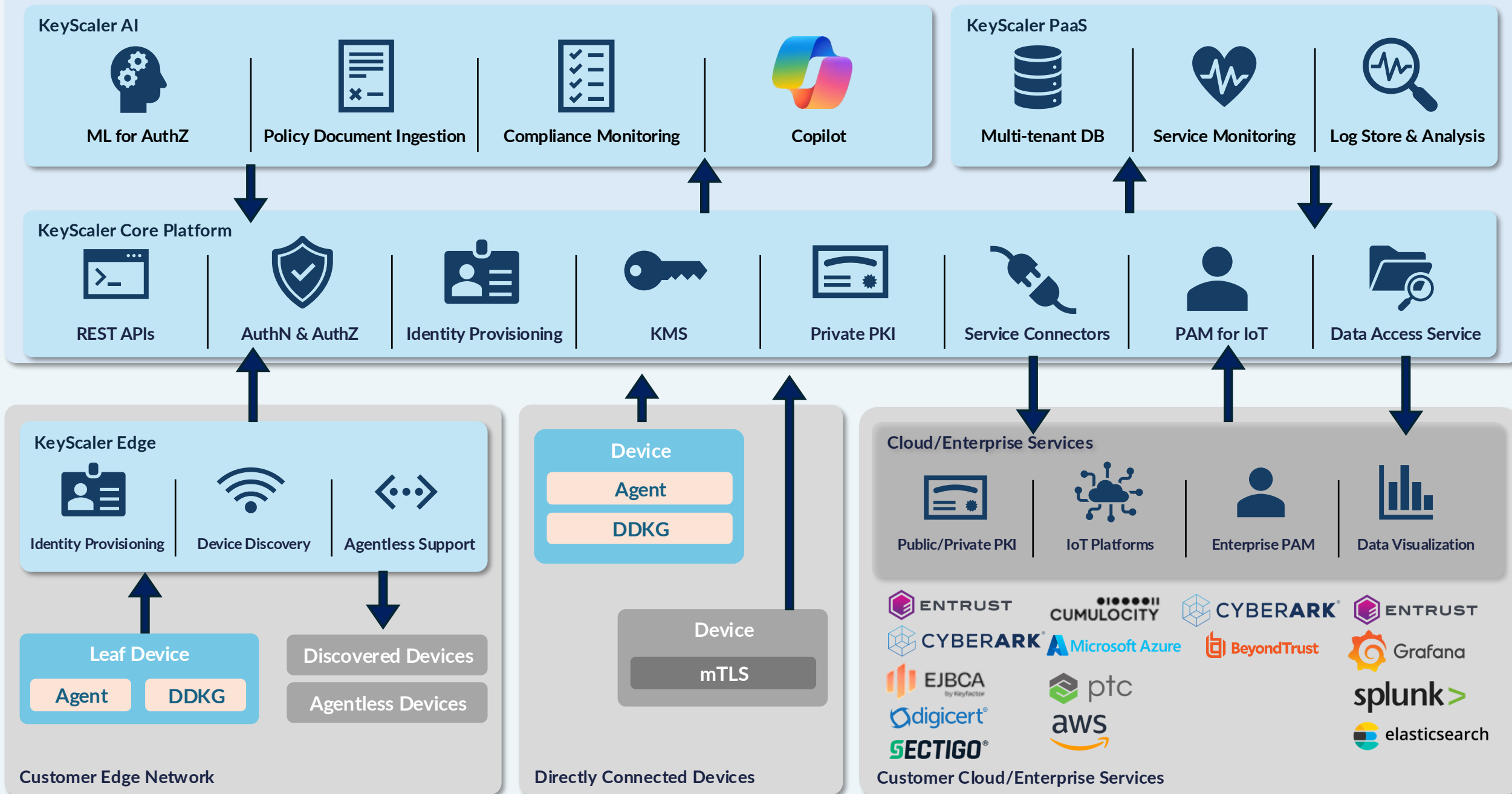
1. Device Authority's KeyScaler® platform **transforms OT/IoT device trust data into actionable intelligence.**
2. KeyScaler **turns manual and costly processes into 100% automation**, enabling organizations to manage millions of identities simultaneously, free up operational resources, and minimize breaches due to human error.
3. KeyScaler uses **active discovery, automated identity lifecycle management, and AI-driven risk scoring** to assess IoT/OT device vulnerabilities and align with compliance standards like the EU CRA, NIS2, and UN R155/156.
4. KeyScaler gives each device a provable trusted identity, and gives enterprises the ability to **quantify risk, prioritize remediation, and demonstrate compliance readiness** in real time meeting Zero Trust standards.
5. KeyScaler enables **easy integration with major enterprise applications** to enable complete security of large scale, IoT/OT device deployments with accelerated deployment and reduced management burden.

KeyScaler as a Service (KSaaS): Cloud-Native Device Identity Automation and Full Lifecycle Management Across the Ecosystem

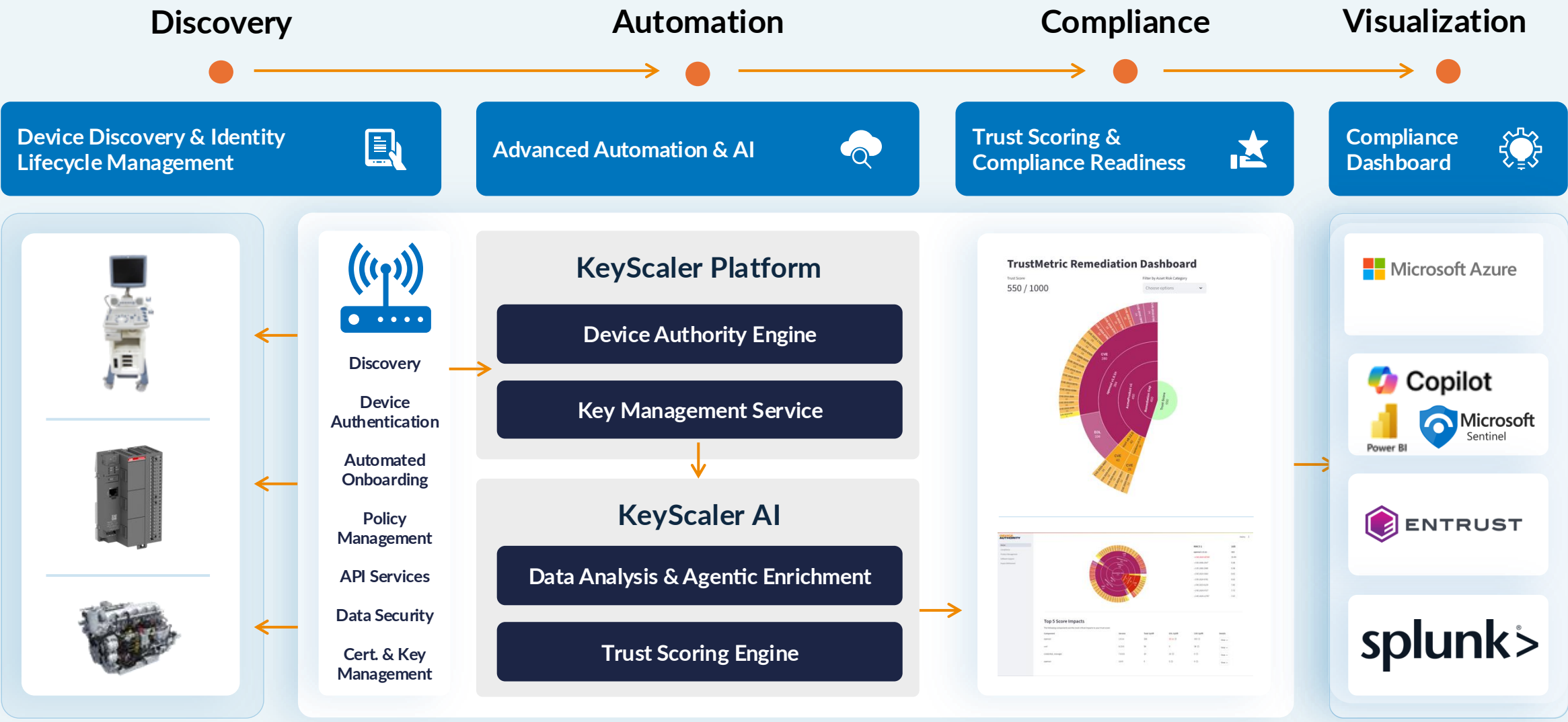
**DEVICE
AUTHORITY**



We are evolving into a Software Platform - KeyScaler Platform Architecture



KeyScaler® Compliance - transforms device trust into actionable intelligence—discovering devices, automating identity lifecycles, and applying AI-driven risk & compliance scoring to meet frameworks like EU CRA, NIS2, and UN R155/156.



Go To Market Strategy - Channels For Scale And Reach

AUTOMOTIVE



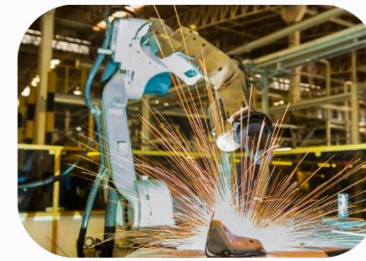
MEDICAL



PUBLIC SECTOR



INDUSTRIAL MFR.

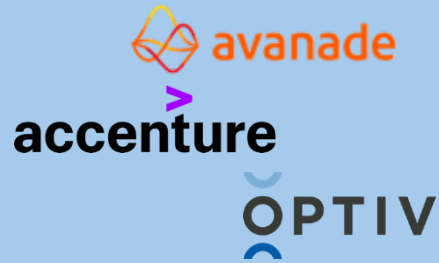


Vertical
Markets

System Integrators/MSP's

Azure/AWS Marketplace

SI/MSP Partners



IoT Applications



Identity Partners



Microsoft Cosell



Partnerships
& Channels

AI Adoption

Compliance

Identity Lifecycle for OT/IoT



CYBER RESILIENCE ACT



NIST
800-53

Market
Drivers

Device Transaction Automation Calculator



What does it show?

The calculator represents the number of customer device transactions automated by KeyScaler (on-premise and KSaaS)



What kinds of transactions does it include?

- ✓ "Device Provisioned"
- ✓ "Successful device authentication"
- ✓ "Device Registration"
- ✓ "Device deprovisioned"
- ✓ "Device Removed"
- ✓ "License notification"
- ✓ "Device integrity tested"
- ✓ "Certificate Provisioned"
- ✓ "Certificate Revoked"
- ✓ "Successful device password rotation"
- ✓ "Invalid Key"
- ✓ "Authorization id added to device"
- ✓ "Device quarantined"
- ✓ "Device blacklisted"
- ✓ "Device state success"



How & When is it updated?

- ✓ The calculator is updated manually to allow us to gather the data from on-premise customers
- ✓ It is now being updated on a monthly basis