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12th October, 2011

Mr Colm Barrington Chairman Aer Lingus plc Dublin Airport Co Dublin

Dear Colm,

I refer to my letter of 28th September and would appreciate an early reply.

As your share price continues to languish in the low 60c's, your shareholders are entitled to expect some degree of urgency from you to address our proposals to reverse the catastrophic collapse in Aer Lingus' share price under the current Board and Management in recent years. We would appreciate an urgent and detailed reply to these proposals which were submitted to you two weeks ago today.

Yours sincerely

Michael O'Leary Chief Executive